



2013-14 BUDGET

BUDGET STATEMENTS

Budget Paper No. 2
Volume 1

**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 8 AUGUST 2013**

2013-14 Budget Statements

(Budget Paper No. 2 Volume 1)

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2013-14 BUDGET

BUDGET STATEMENTS

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CHAPTER 1

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 1 - PARLIAMENT			
1	1		Parliament
			Legislative Council
		1	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			Legislative Assembly
		2	- Net amount appropriated to deliver services.....
			- Salaries and Allowances Act 1975.....
			Parliamentary Services
		3	- Net amount appropriated to deliver services.....
116			- Capital Appropriation.....
			Total.....
1	2		Parliamentary Commissioner for Administrative Investigations
		4	- Net amount appropriated to deliver services.....
			- Capital Appropriation.....
			- Parliamentary Commissioner Act 1971.....
			Total.....
TOTAL - PART 1.....			
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE			
1	3		Premier and Cabinet
		5	- Net amount appropriated to deliver services
			- Capital Appropriation.....
			- Salaries and Allowances Act 1975
			Total.....
1	4		Public Sector Commission
		6	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	5		Governor's Establishment
		7	- Net amount appropriated to deliver services
			- Capital Appropriation.....
			- Governor's Establishment Act 1992
			- Salaries and Allowances Act 1975
			Total.....
1	6		Salaries and Allowances Tribunal
		8	- Net amount appropriated to deliver services
			Total.....
1	7		State Development
		9	- Net amount appropriated to deliver services
		10	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Salaries and Allowances Act 1975
			Total.....

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
5,048	4,883	4,883	5,161	5,274	5,484	5,750
10,292	10,816	10,955	11,160	11,460	11,763	11,950
5,361	5,415	5,415	5,219	5,356	5,577	5,760
16,941	17,376	17,616	17,617	18,010	18,541	18,935
13,597	14,678	14,678	15,202	15,608	15,737	15,738
585	1,360	1,360	1,000	1,000	1,000	1,000
51,824	54,528	54,907	55,359	56,708	58,102	59,133
6,052	7,240	6,665	7,409	7,692	7,474	7,489
-	-	276	-	-	-	-
578	597	597	648	648	659	659
6,630	7,837	7,538	8,057	8,340	8,133	8,148
58,454	62,365	62,445	63,416	65,048	66,235	67,281
185,482	200,433	162,986	233,625	173,424	173,572	172,154
-	-	864	-	-	-	-
1,978	2,038	2,071	2,220	2,288	2,365	2,365
187,460	202,471	165,921	235,845	175,712	175,937	174,519
22,915	27,779	26,489	25,380	23,854	24,389	24,380
1,206	1,224	1,241	1,284	1,306	1,339	1,345
24,121	29,003	27,730	26,664	25,160	25,728	25,725
1,365	1,367	1,367	1,372	1,380	1,386	1,421
800	-	-	-	-	-	-
2,622	2,712	2,712	2,747	2,780	2,822	2,836
470	483	483	483	483	483	483
5,257	4,562	4,562	4,602	4,643	4,691	4,740
647	985	985	1,007	1,022	1,055	1,083
647	985	985	1,007	1,022	1,055	1,083
45,398	54,238	41,499	42,659	34,346	31,235	31,777
15,453	22,086	17,059	16,356	21,006	18,728	18,337
437	445	644	670	670	670	688
61,288	76,769	59,202	59,685	56,022	50,633	50,802

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
<hr/>			
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE - continued			
1	8		Chemistry Centre (WA)
		11	- Net amount appropriated to deliver services
		117	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
<hr/>			
TOTAL - PART 2.....			
<hr/>			
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM			
1	9		WA Health
		12	- Net amount appropriated to deliver services
		118	- Capital Appropriation
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
1	10		Western Australian Tourism Commission
		13	- Net amount appropriated to deliver services
		119	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
<hr/>			
TOTAL - PART 3.....			
<hr/>			
PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT			
1	11		Regional Development
		14	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	12		Gascoyne Development Commission
		15	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	13		Goldfields-Esperance Development Commission
		16	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	14		Great Southern Development Commission
		17	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
8,493	7,546	7,546	7,715	5,855	4,580	3,529
195	700	700	700	700	-	-
202	208	208	208	208	208	208
8,890	8,454	8,454	8,623	6,763	4,788	3,737
287,663	322,244	266,854	336,426	269,322	262,832	260,606
3,544,724	3,701,696	3,716,401	4,080,133	4,251,799	4,600,077	4,808,676
507,362	310,838	248,091	312,574	208,930	114,085	101,474
112,000	110,200	121,474	115,500	120,000	123,200	129,610
503	533	625	663	680	697	716
4,164,589	4,123,267	4,086,591	4,508,870	4,581,409	4,838,059	5,040,476
65,001	61,374	60,501	61,599	65,899	55,451	47,289
50	100	264	150	150	150	150
413	427	285	296	296	296	297
65,464	61,901	61,050	62,045	66,345	55,897	47,736
4,230,053	4,185,168	4,147,641	4,570,915	4,647,754	4,893,956	5,088,212
8,979	17,643	12,705	3,963	3,422	1	1
-	-	407	-	-	-	-
308	319	281	281	287	291	297
9,287	17,962	13,393	4,244	3,709	292	298
1,543	1,565	1,613	1	1	1	1
-	-	43	245	250	255	260
1,543	1,565	1,656	246	251	256	261
1,777	1,788	1,455	1	1	1	1
-	-	35	220	224	229	234
1,777	1,788	1,490	221	225	230	235
1,767	1,805	1,731	1	1	1	1
-	-	36	214	218	223	227
1,767	1,805	1,767	215	219	224	228

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
<hr/>			
PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT - continued			
1	15		Kimberley Development Commission
		18	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			- Capital Appropriation
			Total.....
1	16		Mid West Development Commission
		19	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	17		Peel Development Commission
		20	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	18		Pilbara Development Commission
		21	- Net amount appropriated to deliver services
		120	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	19		South West Development Commission
		22	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	20		Wheatbelt Development Commission
		23	- Net amount appropriated to deliver services
		121	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	21		Lands
		24	- Net amount appropriated to deliver services
			Total.....
1	22		Western Australian Land Information Authority
		25	- Net amount appropriated to deliver services
		122	- Capital Appropriation.....
			- Salaries and Allowances Act 1975
			- Transfer of Land Act 1893.....
			Total.....
<hr/>			
TOTAL - PART 4.....			
<hr/>			

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
2,334	2,140	1,983	1	1	1	1
-	-	44	252	257	262	267
-	14	14	-	-	-	-
2,334	2,154	2,041	253	258	263	268
1,675	1,697	1,403	1	1	1	1
-	-	49	228	233	237	242
1,675	1,697	1,452	229	234	238	243
1,609	1,638	1,343	1	1	1	1
-	-	36	214	218	223	227
1,609	1,638	1,379	215	219	224	228
3,329	3,057	3,057	1	1	1	1
30	30	30	30	30	50	50
-	-	23	251	256	261	266
3,359	3,087	3,110	282	287	312	317
4,445	4,482	4,482	1	1	1	1
-	-	35	210	214	218	223
4,445	4,482	4,517	211	215	219	224
1,861	1,817	1,817	1	1	1	1
-	-	-	19	41	41	41
-	-	44	214	218	223	227
1,861	1,817	1,861	234	260	265	269
18,687	17,300	13,622	19,771	17,607	17,730	18,670
18,687	17,300	13,622	19,771	17,607	17,730	18,670
38,503	37,648	36,049	29,274	28,777	29,960	33,154
6,918	6,732	2,374	2,731	220	-	-
274	282	300	309	318	328	337
-	-	501	-	-	-	-
45,695	44,662	39,224	32,314	29,315	30,288	33,491
94,039	99,957	85,512	58,435	52,799	50,541	54,732

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS			
1	23		Education
		26	- Net amount appropriated to deliver services
		123	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	24		Education Services
		27	- Net amount appropriated to deliver services
		28	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Salaries and Allowances Act 1975
			Total.....
1	25		School Curriculum and Standards Authority
		29	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
1	26		Country High School Hostels Authority
		30	- Net amount appropriated to deliver services
		124	- Capital Appropriation
			Total.....
1	27		Aboriginal Affairs
		31	- Net amount appropriated to deliver services
		125	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	28		Western Australian Electoral Commission
		32	- Net amount appropriated to deliver services
			- Electoral Act 1907
			- Industrial Relations Act 1979
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 5.....			

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
3,270,514	3,414,417	3,482,565	3,599,176	3,764,819	3,802,826	4,008,329
575,828	324,747	244,582	288,685	191,287	177,470	188,109
1,057	1,073	1,074	1,119	1,146	1,174	1,203
3,847,399	3,740,237	3,728,221	3,888,980	3,957,252	3,981,470	4,197,641
20,799	17,341	15,341	16,517	17,990	19,676	21,238
360,375	389,077	389,077	402,927	422,864	423,836	423,836
278	285	292	306	313	320	329
381,452	406,703	404,710	419,750	441,167	443,832	445,403
29,276	32,121	32,121	34,427	30,880	32,289	32,438
253	250	296	313	313	313	313
29,529	32,371	32,417	34,740	31,193	32,602	32,751
5,793	6,169	6,169	5,973	5,120	5,048	5,294
1,000	1,020	971	976	967	958	952
6,793	7,189	7,140	6,949	6,087	6,006	6,246
38,668	41,237	38,755	34,279	31,979	30,215	32,570
-	1,239	1,587	616	198	150	-
238	244	244	249	256	263	270
38,906	42,720	40,586	35,144	32,433	30,628	32,840
6,478	23,215	25,035	6,660	6,485	5,959	14,475
945	200	4,000	200	600	1,400	200
116	116	116	116	116	116	116
377	387	407	401	409	418	429
7,916	23,918	29,558	7,377	7,610	7,893	15,220
4,311,995	4,253,138	4,242,632	4,392,940	4,475,742	4,502,431	4,730,101

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol Division Item Details

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

1 29

Treasury

33	-	Net amount appropriated to deliver services
34	-	Electricity Retail Corporation (Synergy)
35	-	Esperance Port Authority.....
36	-	Regional Power Corporation (Horizon Power)
37	-	Public Transport Authority.....
38	-	Water Corporation of Western Australia
39	-	Western Australian Land Authority
40	-	Closing the Gap
41	-	Department of Corrective Services
42	-	Decommissioning of the Office of Shared Services.....
43	-	Goods and Services Tax (GST) Administration Costs
44	-	Health and Disability Services Complaints Office.....
45	-	Metropolitan Redevelopment Authority
46	-	Provision for Unfunded Liabilities in the Government Insurance Fund
47	-	Provision for Voluntary Separations.....
48	-	Refund of Past Years Revenue Collections – Public Corporations
49	-	Rottneet Island Authority
50	-	Royalties for Regions
51	-	State Property - Emergency Services Levy.....
52	-	Sustainable Funding and Contracting with the Not-for-Profit Sector
53	-	All Other Grants, Subsidies and Transfer Payments.....
		<i>Comprising:</i>
	-	Acts of Grace
	-	ANZAC Day Trust
	-	First Home Owner Boost Recoveries.....
	-	HIH Insurance Rescue Package
	-	Incidentals
	-	Interest on Public Moneys Held in Participating Trust Fund Accounts
	-	Shark Hazard Response.....
	-	Shire of Broome
	-	Superannuation Reforms – Payments to Government Employees
		Superannuation Board
	-	Margaret River Bushfire Financial Assistance.....
	-	Town of Cambridge.....
	-	Water Corporation of Western Australia – Part Reimbursement of Land Sales
	-	Western Australian Treasury Corporation Management Fees
	-	Broome Port Authority
	-	Tariff Migration Cost to Schools
	-	Western Australian Sports Centre Trust.....
126	-	Bunbury Port Authority.....
127	-	Dampier Port Authority
128	-	Department of Corrective Services.....
129	-	Department of Education.....
130	-	Decommissioning of the Office of Shared Services.....
131	-	Electricity Networks Corporation (Western Power)
132	-	Esperance Port Authority.....
133	-	Forest Products Commission
134	-	Fremantle Port Authority
135	-	Metropolitan Redevelopment Authority
136	-	Regional Power Corporation (Horizon Power)
137	-	Royalties for Regions.....
138	-	WA Health.....
139	-	Water Corporation of Western Australia
	-	Electricity Generation Corporation (Verve Energy)
	-	Western Australian Land Authority
140	-	Fiona Stanley Hospital Construction Account
141	-	New Children's Hospital Account.....

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
34,831	35,429	36,836	37,733	37,297	38,157	39,129
425,443	437,409	428,128	489,309	431,399	438,269	414,453
-	-	-	940	826	705	577
32,347	57,037	59,034	60,161	45,119	45,640	42,766
610,997	662,378	646,184	683,790	703,234	721,542	743,012
450,383	442,818	436,702	601,350	634,293	663,519	704,516
62,576	40,515	34,858	47,373	35,640	34,922	34,998
-	-	-	31,830	-	-	-
2,006	10,022	658	4,940	15,943	71,454	59,484
-	26,214	-	2,420	9,486	9,791	10,398
70,694	74,800	76,440	77,900	80,600	82,800	85,000
2,121	2,426	2,426	2,498	2,559	2,632	2,697
915	2,994	1,332	6,468	17,120	11,250	6,250
3,576	2,910	2,590	3,469	3,373	3,140	2,968
-	-	-	100,000	-	-	-
14,601	10,000	7,741	20,000	10,000	10,000	10,000
3,200	4,800	4,800	8,355	7,094	5,200	5,200
687,625	654,767	654,767	652,278	797,455	861,639	1,046,563
13,341	16,000	14,661	16,000	16,000	16,000	16,000
-	-	-	9,305	10,300	10,738	11,168
11,669	15,911	11,627	12,009	19,874	9,105	9,339
-	10	-	5	5	5	5
300	300	300	300	300	300	300
-	-	294	1,000	800	800	800
80	5	2	5	5	5	5
2,101	310	5	315	320	325	330
5,647	5,215	5,115	5,000	5,445	6,605	6,810
2,921	-	-	-	-	-	-
-	1,600	-	1,600	-	-	-
-	2,701	1,503	2,765	457	-	-
-	5,000	3,614	-	-	-	-
-	-	-	-	11,500	-	-
-	200	-	200	200	200	200
620	570	794	819	842	865	889
342	324	324	-	-	-	-
-	-	-	-	5,000	5,000	5,000
-	-	-	-	976	976	976
-	-	-	1,300	-	-	-
-	-	-	9,720	-	-	-
4,767	95,727	31,630	60,549	36,991	-	25,153
-	13,189	-	102,682	84,307	-	-
-	11,724	-	8,896	6,880	6,141	7,573
636	-	-	74,862	71,099	73,498	74,143
1,400	-	-	1,850	1,960	2,081	2,210
87,508	10,673	10,673	4,700	-	-	-
450	20,780	20,490	30,840	-	-	-
-	168,895	78,607	117,683	108,186	7,951	-
2,066	19,556	7,081	12,563	6,618	1,118	1,118
510,950	563,058	563,058	803,647	733,045	829,636	681,087
18,879	60,146	35,941	51,772	32,416	25,247	67,296
-	9,490	9,490	5,080	-	-	-
31,321	24,464	24,464	-	-	-	-
-	-	-	-	-	-	40,000
-	125,000	125,000	15,000	6,500	-	-
505,000	70,000	70,000	182,000	330,000	69,500	-

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES - continued

142	-	New Perth Stadium Account.....	
	-	Oakajee Port Special Purpose Account.....	
	-	Perry Lakes Trust Account	
	-	Western Australian Future Fund	
	-	Gold Corporation Act 1987	
	-	Judges' Salaries and Pensions Act 1950.....	
		<i>Comprising:</i>	
	-	Benefit Payments.....	
	-	Administration Expense	
	-	Parliamentary Superannuation Act 1970.....	
		<i>Comprising:</i>	
	-	Benefit Payments.....	
	-	Administration Expense	
	-	State Superannuation Act 2000	
		<i>Comprising:</i>	
	-	Pension Scheme.....	
		<i>Comprising:</i>	
	-	Benefit Payments.....	
	-	Administration Expense	
	-	Gold State Super.....	
		<i>Comprising:</i>	
	-	Benefit Payments.....	
	-	Administration Expense	
	-	Government Services	
	-	West State Super.....	
	-	Tobacco Products Control Act 2006	
	-	Unclaimed Money Act 1990	
	-	Unclaimed Money (Superannuation and RSA Providers) Act 2003	
	-	Western Australian Treasury Corporation Act 1986 – Interest	
	-	Loans (Co-operative Companies) Act 2004	
	-	Capital Appropriation.....	
	-	Salaries and Allowances Act 1975	
		Total.....	
1	30	Economic Regulation Authority	
	54	- Net amount appropriated to deliver services	
		Total.....	
1	31	Office of the Auditor General	
	55	- Net amount appropriated to deliver services	
	143	- Capital Appropriation	
		- Salaries and Allowances Act 1975	
		Total.....	
1	32	Transport	
	56	- Net amount appropriated to deliver services	
	57	- Western Australian Coastal Shipping Commission	
	144	- Capital Appropriation	
		- Salaries and Allowances Act 1975	
		Total.....	

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
-	100,000	100,000	15,000	135,000	430,000	490,000
-	-	-	-	-	339,000	-
2,775	2,086	1,000	-	-	-	-
-	-	-	-	-	-	69,100
1	3	2	3	3	3	3
12,294	13,668	12,778	15,551	17,462	19,569	21,882
12,139	13,415	12,509	15,359	17,265	19,363	21,668
155	253	269	192	197	206	214
7,027	11,696	9,167	8,244	8,577	8,924	13,445
6,817	11,398	8,851	8,019	8,345	8,683	13,194
210	298	316	225	232	241	251
564,255	613,700	583,081	632,850	641,036	650,635	654,109
220,793	211,813	215,988	208,569	200,861	193,061	185,185
219,299	210,000	214,148	206,677	198,958	191,106	183,175
1,494	1,813	1,840	1,892	1,903	1,955	2,010
285,156	342,416	307,360	364,384	380,457	398,047	409,602
276,481	332,572	298,151	354,195	370,197	387,564	398,890
8,532	9,665	9,101	10,083	10,151	10,369	10,595
143	179	108	106	109	114	117
58,306	59,471	59,733	59,897	59,718	59,527	59,322
20,674	21,240	21,420	21,783	22,113	22,487	23,032
819	750	899	750	750	750	750
-	220	20	220	-	-	-
253,798	361,000	354,000	434,000	508,100	650,600	790,500
2,200	660	1,000	-	-	-	-
275	-	-	-	-	-	-
1,399	1,441	1,303	1,358	1,358	1,358	1,358
4,455,161	4,815,920	4,480,212	5,481,031	5,635,989	6,180,977	6,213,253
14,678	2,328	1,903	4,089	2,486	2,516	2,488
14,678	2,328	1,903	4,089	2,486	2,516	2,488
5,235	6,017	6,017	6,096	6,113	6,183	6,058
-	860	860	300	300	300	250
629	648	648	694	714	734	753
5,864	7,525	7,525	7,090	7,127	7,217	7,061
156,184	143,230	139,204	147,846	146,045	138,234	143,868
80	85	85	90	95	100	100
9,570	18,201	14,335	50,436	14,430	102,022	413,779
1,058	1,090	1,093	1,133	1,173	1,215	1,257
166,892	162,606	154,717	199,505	161,743	241,571	559,004

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES - continued			
1	33		Commissioner of Main Roads
		58	- Net amount appropriated to deliver services
		145	- Capital Appropriation
			- Road Traffic Act 1974
			- Salaries and Allowances Act 1975
			- Road Traffic Act 1974
			Total.....
1	34		Public Transport Authority of Western Australia
			- Salaries and Allowances Act 1975
		146	- Capital Appropriation
			Total.....
1	35		Fisheries
		59	- Net amount appropriated to deliver services
			- Administered Grants, Subsidies and Other Transfer Payments.....
		147	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 6.....			
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PART 7 - MINISTER FOR PLANNING; CULTURE AND THE ARTS			
1	36		Planning
		60	- Net amount appropriated to deliver services
		148	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
1	37		Western Australian Planning Commission
		61	- Net amount appropriated to deliver services
		149	- Capital Appropriation
			- Metropolitan Region Improvement Tax Act 1959
			Total.....
1	38		Culture and the Arts
		62	- Net amount appropriated to deliver services
		63	- Art Gallery of Western Australia
		64	- Library Board of Western Australia.....
		65	- Perth Theatre Trust
		66	- Western Australian Museum
		150	- Capital Appropriation
		151	- Art Gallery of Western Australia
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 7.....			
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2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
200,995	199,032	176,373	296,420	250,205	264,831	275,449
160,170	232,769	119,607	360,453	139,670	117,327	303,454
470,614	526,933	536,239	558,539	637,034	664,608	707,949
365	377	367	379	390	402	425
97,466	75,162	77,807	127,556	103,568	114,774	107,994
929,610	1,034,273	910,393	1,343,347	1,130,867	1,161,942	1,395,271
326	337	337	348	359	359	359
201,814	269,807	245,948	118,624	86,257	90,626	92,007
202,140	270,144	246,285	118,972	86,616	90,985	92,366
49,982	45,157	48,075	50,028	47,340	46,530	45,480
-	2,416	150	-	-	-	-
8,454	12,071	13,450	3,979	310	210	10
298	306	306	333	333	343	352
58,734	59,950	61,981	54,340	47,983	47,083	45,842
5,833,079	6,352,746	5,863,016	7,208,374	7,072,811	7,732,291	8,315,285
48,218	38,885	38,432	36,974	36,383	36,992	38,016
952	3,753	3,753	7,389	2,799	2,221	2,303
442	456	456	469	483	483	483
49,612	43,094	42,641	44,832	39,665	39,696	40,802
10,962	3,284	3,284	5,716	5,781	5,868	5,981
(2,196)	8,400	8,400	5,400	5,400	5,400	5,400
84,181	83,300	85,180	87,200	95,800	105,300	115,800
92,947	94,984	96,864	98,316	106,981	116,568	127,181
41,609	38,667	38,009	36,906	36,380	37,110	37,809
17,353	8,448	9,292	11,108	8,971	9,146	9,282
29,309	32,227	30,447	30,101	29,787	29,233	28,856
13,961	13,885	13,229	14,495	11,969	11,653	11,999
22,598	22,656	21,891	21,064	22,760	23,491	23,811
15,500	2,700	2,039	9,526	36,100	29,660	84,700
230	230	230	230	230	230	230
14,000	14,274	15,000	14,783	14,783	14,783	16,201
779	802	932	959	989	1,019	1,046
155,339	133,889	131,069	139,172	161,969	156,325	213,934
297,898	271,967	270,574	282,320	308,615	312,589	381,917

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 8 - MINISTER FOR POLICE; ROAD SAFETY; SMALL BUSINESS; WOMEN'S INTERESTS			
2	39		Western Australia Police
		67	- Net amount appropriated to deliver services
		152	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	40		Small Business Development Corporation
		68	- Net amount appropriated to deliver services
		153	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 8.....			
PART 9 - MINISTER FOR TRAINING AND WORKFORCE DEVELOPMENT; WATER; FORESTRY			
2	41		Training and Workforce Development
		69	- Net amount appropriated to deliver services
		154	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	42		Water
		70	- Net amount appropriated to deliver services
		71	- Administered Grants, Subsidies and Other Transfer Payments.....
		155	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 9.....			
PART 10 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES; CHILD PROTECTION			
2	43		Mental Health Commission
		72	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
2	44		Disability Services Commission
		73	- Net amount appropriated to deliver services
		156	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	45		Child Protection and Family Support
		74	- Net amount appropriated to deliver services
		157	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 10.....			

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
1,118,330	1,111,215	1,132,496	1,177,377	1,241,550	1,287,516	1,353,310
2,976	87,659	54,691	43,554	58,273	36,424	38,329
3,477	3,603	3,886	4,104	4,228	4,359	4,369
1,124,783	1,202,477	1,191,073	1,225,035	1,304,051	1,328,299	1,396,008
12,529	11,766	11,655	11,322	8,666	8,798	9,196
-	60	178	60	60	60	60
222	228	253	243	247	254	260
12,751	12,054	12,086	11,625	8,973	9,112	9,516
1,137,534	1,214,531	1,203,159	1,236,660	1,313,024	1,337,411	1,405,524
473,450	472,050	470,525	456,354	423,029	408,568	397,408
3,784	20,374	16,864	6,588	-	-	-
2,734	2,817	2,817	2,985	2,990	2,990	2,990
479,968	495,241	490,206	465,927	426,019	411,558	400,398
78,536	71,158	64,061	69,115	69,626	68,475	67,955
605	161	161	56	-	-	-
2,791	4,382	6,139	8,434	6,438	4,937	3,474
233	240	253	272	280	288	288
82,165	75,941	70,614	77,877	76,344	73,700	71,717
562,133	571,182	560,820	543,804	502,363	485,258	472,115
437,522	465,792	475,050	556,136	575,024	604,671	624,533
517	730	730	735	759	783	809
438,039	466,522	475,780	556,871	575,783	605,454	625,342
532,129	585,316	577,558	636,470	669,282	693,590	719,665
2,072	4,364	4,364	1,860	1,700	1,999	-
316	325	325	335	345	345	345
534,517	590,005	582,247	638,665	671,327	695,934	720,010
460,354	483,040	496,365	526,273	528,050	541,987	552,576
7,896	-	-	10,586	5,600	-	-
422	435	416	432	443	455	467
468,672	483,475	496,781	537,291	534,093	542,442	553,043
1,441,228	1,540,002	1,554,808	1,732,827	1,781,203	1,843,830	1,898,395

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 11 - ATTORNEY GENERAL; MINISTER FOR COMMERCE			
2	46		Attorney General
		75	- Net amount appropriated to deliver services
		158	- Capital Appropriation
			- Children's Court of Western Australia Act 1988
			- Criminal Injuries Compensation Act 2003.....
			- District Court of Western Australia Act 1969
			- Judges' Salaries and Pensions Act 1950
			- Salaries and Allowances Act 1975
			- Solicitor General Act 1969
			- State Administrative Tribunal Act 2004
			- Suitor's Fund Act 1964
			- Equity Contribution
			Total.....
2	47		Corruption and Crime Commission
		76	- Net amount appropriated to deliver services
		159	- Capital Appropriation
			- Corruption and Crime Commission Act 2003
			Total.....
2	48		Commissioner for Equal Opportunity
		77	- Net amount appropriated to deliver services
		160	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	49		Law Reform Commission of Western Australia
		78	- Net amount appropriated to deliver services
			Total.....
2	50		Office of the Director of Public Prosecutions
		79	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	51		Commissioner for Children and Young People
		80	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
2	52		Office of the Information Commissioner
		81	- Net amount appropriated to deliver services
			- Freedom of Information Act 1992
			Total.....
2	53		Parliamentary Inspector of the Corruption and Crime Commission
		82	- Net amount appropriated to deliver services
			- Corruption and Crime Commission Act 2003.....
			Total.....

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
261,251	240,675	245,827	248,967	251,254	256,349	264,177
17,531	50,459	30,555	48,140	11,874	3,803	3,917
406	394	380	416	430	438	438
32,333	26,397	30,132	31,604	31,817	31,817	31,817
10,300	10,698	11,076	11,212	11,575	11,772	11,772
11,700	10,364	10,298	10,678	10,975	11,186	11,186
27,230	28,469	29,190	30,633	32,082	32,714	32,781
432	448	433	559	576	590	594
5,500	5,107	5,179	5,549	5,730	5,872	5,878
29	29	29	30	31	31	31
-	-	15,000	-	-	-	-
366,712	373,040	378,099	387,788	356,344	354,572	362,591
27,014	31,927	29,607	33,651	34,071	34,515	34,247
1,300	1,735	1,735	514	1,306	1,371	-
448	460	460	472	486	502	502
28,762	34,122	31,802	34,637	35,863	36,388	34,749
3,607	3,378	3,568	3,672	3,272	3,406	3,531
-	-	37	76	-	-	-
247	254	257	269	277	285	293
3,854	3,632	3,862	4,017	3,549	3,691	3,824
1,007	1,036	840	833	-	-	-
1,007	1,036	840	833	-	-	-
31,168	31,050	31,437	29,891	29,933	30,515	31,558
-	-	165	-	-	-	-
2,931	3,026	3,068	2,861	2,961	3,072	3,186
34,099	34,076	34,670	32,752	32,894	33,587	34,744
2,734	2,814	2,619	2,630	2,696	2,768	2,846
224	231	235	243	247	255	255
2,958	3,045	2,854	2,873	2,943	3,023	3,101
1,729	1,749	1,800	1,759	1,841	1,870	1,925
239	251	262	278	278	278	278
1,968	2,000	2,062	2,037	2,119	2,148	2,203
344	356	356	360	368	379	391
158	163	163	167	171	175	179
502	519	519	527	539	554	570

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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PART 11 - ATTORNEY GENERAL; MINISTER FOR COMMERCE - continued			
2	54		Commerce
		83	- Net amount appropriated to deliver services
		84	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	55		Registrar, Western Australian Industrial Relations Commission
		85	- Net amount appropriated to deliver services
			- Salaries and Allowances Act 1975
			Total.....
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TOTAL - PART 11.....			
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PART 12 - MINISTER FOR MINES AND PETROLEUM; HOUSING			
2	56		Mines and Petroleum
		86	- Net amount appropriated to deliver services
		87	- Administered Grants, Subsidies and Other Transfer Payments.....
			- Capital Appropriation
			- Petroleum (Submerged Lands) Act 1982
			- Salaries and Allowances Act 1975
			Total.....
2	57		Housing Authority
		88	- Net amount appropriated to deliver services
		161	- Capital Appropriation
			Total.....
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TOTAL - PART 12.....			
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PART 13 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING			
2	58		Sport and Recreation
		89	- Net amount appropriated to deliver services
		90	- Contribution to Community Sporting and Recreation Facilities Fund
		91	- Administered Grants, Subsidies and Other Transfer Payments.....
		162	- Capital Appropriation
			- Lotteries Commission Act 1990
			- Salaries and Allowances Act 1975
			Total.....
2	59		Western Australian Sports Centre Trust
		92	- Net amount appropriated to deliver services
		163	- Capital Appropriation
			Total.....

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
105,000	82,887	84,795	74,133	70,224	72,437	74,786
-	-	-	1,200	-	-	-
1,888	1,000	942	-	-	-	-
746	768	896	935	950	976	1,003
107,634	84,655	86,633	76,268	71,174	73,413	75,789
9,230	9,248	8,976	9,034	9,450	10,221	10,459
2,510	2,319	2,056	2,239	2,311	2,377	2,441
11,740	11,567	11,032	11,273	11,761	12,598	12,900
559,236	547,692	552,373	553,005	517,186	519,974	530,471
77,384	79,541	77,392	76,222	72,540	73,443	73,152
19,886	5,273	5,273	35,899	12,024	12,047	12,074
-	1,325	1,325	-	-	-	-
4,391	2,470	3,054	1,609	1,748	729	1,088
838	848	861	885	899	915	915
102,499	89,457	87,905	114,615	87,211	87,134	87,229
95,057	57,660	32,660	23,577	27,947	34,876	35,900
171,521	106,303	106,303	111,183	3,360	-	-
266,578	163,963	138,963	134,760	31,307	34,876	35,900
369,077	253,420	226,868	249,375	118,518	122,010	123,129
41,005	35,522	34,531	33,035	38,157	32,415	29,437
18,600	20,500	15,469	12,750	20,500	14,575	4,575
-	703	503	700	-	-	-
19,540	113,960	94,211	39,593	12,826	-	-
14,000	14,274	15,000	14,783	14,783	14,783	14,783
271	278	290	302	309	317	325
93,416	185,237	160,004	101,163	86,575	62,090	49,120
22,742	33,530	32,900	36,059	36,263	39,237	42,379
156,401	1,603	2,865	2,792	5,557	6,462	1,369
179,143	35,133	35,765	38,851	41,820	45,699	43,748

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
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			PART 13 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING - continued
2	60		Racing, Gaming and Liquor
		93	- Net amount appropriated to deliver services
		94	- Administered Grants, Subsidies and Other Transfer Payments.....
		164	- Capital Appropriation
			- Liquor Control Act 1988
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 13.....
<hr/>			
			PART 14 - MINISTER FOR AGRICULTURE AND FOOD
2	61		Agriculture and Food
		95	- Net amount appropriated to deliver services
		96	- Administered Grants, Subsidies and Other Transfer Payments.....
		165	- Capital Appropriation
			- Biosecurity and Agriculture Management Act 2007.....
			- Salaries and Allowances Act 1975
			Total.....
2	62		Rural Business Development Corporation
		97	- Net amount appropriated to deliver services
			Total.....
			TOTAL - PART 14.....
<hr/>			
			PART 15 - MINISTER FOR ENERGY; FINANCE; CITIZENSHIP AND MULTICULTURAL INTERESTS
2	63		Finance
		98	- Net amount appropriated to deliver services
		99	- Administered Grants, Subsidies and Other Transfer Payments.....
		166	- Capital Contribution.....
			- First Home Owner Grant Act 2000.....
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 15.....
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			PART 16 - MINISTER FOR LOCAL GOVERNMENT; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; YOUTH
2	64		Local Government and Communities
		100	- Net amount appropriated to deliver services
		101	- Contribution to the Western Australian Family Foundation Trust Account
		102	- Administered Grants, Subsidies and Other Transfer Payments.....
		167	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
			TOTAL - PART 16.....

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
3,581	4,171	4,026	4,773	4,816	4,963	5,137
96,330	106,047	100,500	113,347	117,699	121,672	126,187
-	2,540	3,871	2,155	-	-	-
2,093	5,000	2,211	5,000	5,000	5,000	5,000
277	285	285	292	298	306	306
102,281	118,043	110,893	125,567	127,813	131,941	136,630
374,840	338,413	306,662	265,581	256,208	239,730	229,498
141,852	137,479	134,007	135,620	129,116	127,451	132,066
-	10,000	5,000	15,000	9,000	-	-
8,650	6,417	8,152	6,518	4,396	4,627	8,615
1,144	1,173	1,173	1,204	1,235	1,235	1,235
326	335	335	360	371	382	393
151,972	155,404	148,667	158,702	144,118	133,695	142,309
206	212	3,712	4,518	223	227	233
206	212	3,712	4,518	223	227	233
152,178	155,616	152,379	163,220	144,341	133,922	142,542
266,697	309,126	295,093	274,085	175,926	184,227	188,186
117,693	152,320	249,814	304,324	188,552	202,940	220,158
93,906	40,352	15,073	27,026	24,380	60,692	11,700
105,782	111,418	133,828	108,842	105,668	108,047	109,648
1,056	1,314	1,559	1,625	1,625	1,625	1,625
585,134	614,530	695,367	715,902	496,151	557,531	531,317
585,134	614,530	695,367	715,902	496,151	557,531	531,317
149,190	119,232	117,748	129,818	114,123	119,736	124,855
376	250	250	250	250	250	250
-	-	-	1,520	-	-	-
1,690	-	227	302	-	-	-
563	582	575	672	690	710	730
151,819	120,064	118,800	132,562	115,063	120,696	125,835
151,819	120,064	118,800	132,562	115,063	120,696	125,835

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 17 - MINISTER FOR ENVIRONMENT; HERITAGE			
2	65		Parks and Wildlife
		103	- Net amount appropriated to deliver services
		168	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	66		Environment Regulation
		104	- Net amount appropriated to deliver services
		169	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	67		Botanic Gardens and Parks Authority
		105	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	68		Office of the Environmental Protection Authority
		106	- Net amount appropriated to deliver services
			- Capital Appropriation
			Total.....
2	69		Swan River Trust
		107	- Net amount appropriated to deliver services
			Total.....
2	70		Zoological Parks Authority
		108	- Net amount appropriated to deliver services
		170	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	71		Heritage Council of Western Australia
		109	- Net amount appropriated to deliver services
		171	- Capital Appropriation
			Total.....
2	72		National Trust of Australia (WA)
		110	- Net amount appropriated to deliver services
		172	- Capital Appropriation
			Total.....
TOTAL - PART 17.....			

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
210,529	209,654	204,598	201,473	202,721	205,761	209,080
8,016	2,792	2,432	2,412	1,515	1,821	2,299
491	506	506	523	540	558	573
219,036	212,952	207,536	204,408	204,776	208,140	211,952
433	2,444	433	434	434	434	434
789	789	789	855	865	875	885
257	265	265	272	281	290	298
1,479	3,498	1,487	1,561	1,580	1,599	1,617
13,045	14,730	13,556	12,515	12,492	12,697	12,964
10,836	-	-	-	-	-	-
205	213	213	237	244	252	260
24,086	14,943	13,769	12,752	12,736	12,949	13,224
13,689	14,225	13,968	9,732	9,834	10,013	10,328
104	68	68	-	59	300	-
13,793	14,293	14,036	9,732	9,893	10,313	10,328
11,249	13,735	13,674	12,020	11,433	10,837	11,140
11,249	13,735	13,674	12,020	11,433	10,837	11,140
10,166	10,710	10,510	10,696	10,955	11,382	11,622
735	735	-	1,470	735	735	735
219	229	229	237	246	254	261
11,120	11,674	10,739	12,403	11,936	12,371	12,618
5,914	6,607	6,617	7,129	7,459	7,659	7,847
990	600	603	11	-	-	-
6,904	7,207	7,220	7,140	7,459	7,659	7,847
2,620	2,736	2,703	2,801	2,873	2,945	3,025
435	5,135	5,135	435	435	435	435
3,055	7,871	7,838	3,236	3,308	3,380	3,460
290,722	286,173	276,299	263,252	263,121	267,248	272,186

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Item	Details
PART 18 - MINISTER FOR EMERGENCY SERVICES; CORRECTIVE SERVICES; VETERANS			
2	73		Fire and Emergency Services
		111	- Net amount appropriated to deliver services
		112	- Administered Grants, Subsidies and Other Transfer Payments.....
		173	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	74		State Emergency Management Committee Secretariat
		113	- Net amount appropriated to deliver services
			Total.....
2	75		Corrective Services
		114	- Net amount appropriated to deliver services
		174	- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
2	76		Office of the Inspector of Custodial Services
		115	- Net amount appropriated to deliver services
			- Capital Appropriation
			- Salaries and Allowances Act 1975
			Total.....
TOTAL - PART 18.....			
GRAND TOTAL.....			
Total Appropriation Bill No.1 - Recurrent Services.....			
Total Appropriation Bill No.2 - Capital Purposes.....			
Authorised by Other Statutes			
			- Recurrent Services.....
			- Capital Purposes.....
			- Financing.....
			Total Authorised by Other Statutes.....
GRAND TOTAL.....			

2011-12 Actual \$' 000	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000	2014-15 Forward Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000
36,614	33,006	49,771	35,458	29,010	30,301	32,336
110,581	-	37,703	15,000	15,000	15,000	15,000
-	2,810	2,810	880	-	161	-
972	738	751	967	991	1,016	1,041
148,167	36,554	91,035	52,305	45,001	46,478	48,377
2,409	3,093	3,595	3,911	3,937	3,977	4,071
2,409	3,093	3,595	3,911	3,937	3,977	4,071
675,002	706,306	736,242	753,617	783,670	787,944	850,346
79,218	37,526	31,876	8,083	1,219	961	483
893	920	920	950	981	1,013	1,041
755,113	744,752	769,038	762,650	785,870	789,918	851,870
2,883	3,090	3,399	3,243	3,175	3,260	3,344
52	-	-	-	-	-	-
212	220	224	247	247	247	247
3,147	3,310	3,623	3,490	3,422	3,507	3,591
908,836	787,709	867,291	822,356	838,230	843,880	907,909
21,645,918	21,976,917	21,453,500	23,591,370	23,237,499	24,292,365	25,537,055
16,478,051	16,876,468	16,925,639	18,293,633	18,388,835	19,062,994	19,927,777
3,246,410	2,983,347	2,378,986	2,985,489	2,382,619	2,551,735	2,723,890
1,821,791	2,041,280	2,054,567	2,184,692	2,362,477	2,562,862	2,777,394
97,466	75,162	78,308	127,556	103,568	114,774	107,994
2,200	660	16,000	-	-	-	-
1,921,457	2,117,102	2,148,875	2,312,248	2,466,045	2,677,636	2,885,388
21,645,918	21,976,917	21,453,500	23,591,370	23,237,499	24,292,365	25,537,055

CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 1 - PARLIAMENT							
LEGISLATIVE COUNCIL							
GST Receipts	161	130	130	130	130	130	130
Other Receipts.....	12	-	-	-	-	-	-
Total.....	173	130	130	130	130	130	130
LEGISLATIVE ASSEMBLY							
GST Receipts	170	115	115	115	115	115	115
Other Receipts.....	2	-	-	-	-	-	-
Total.....	172	115	115	115	115	115	115
PARLIAMENTARY SERVICES							
GST Receipts	543	565	565	565	565	565	565
Other Receipts.....	876	-	34	-	-	-	-
Total.....	1,419	565	599	565	565	565	565
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
GST Input Credits	285	271	271	271	271	271	271
Other Receipts.....	2,201	2,368	2,368	2,462	2,560	2,661	2,661
Total.....	2,486	2,639	2,639	2,733	2,831	2,932	2,932
TOTAL - PART 1	4,250	3,449	3,483	3,543	3,641	3,742	3,742
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE							
PREMIER AND CABINET							
Grants and Subsidies.....	428	413	413	431	444	457	457
GST Input Credits	5,241	5,974	5,974	6,695	7,785	8,332	8,332
GST Receipts on Sales.....	522	317	317	329	329	329	329
Other Receipts.....	1,210	518	518	571	502	436	435
State Law Publisher	2,138	2,460	2,460	2,571	2,645	2,714	2,714
Total.....	9,539	9,682	9,682	10,597	11,705	12,268	12,267
PUBLIC SECTOR COMMISSION							
Fees.....	796	861	1,114	791	791	791	791
GST Input Credits	879	897	959	736	600	506	418
GST Receipts on Sales.....	171	98	127	87	87	87	87
Other Receipts.....	402	22	162	108	108	108	108
Total.....	2,248	1,878	2,362	1,722	1,586	1,492	1,404
GOVERNOR'S ESTABLISHMENT							
GST Input Credits	446	63	63	63	63	63	63
Sale of Goods and Services.....	57	115	115	115	115	115	115
Total.....	503	178	178	178	178	178	178
SALARIES AND ALLOWANCES TRIBUNAL							
GST Input Credits	-	37	57	53	54	55	58
Other Revenue	-	3	3	3	3	3	3
Total.....	-	40	60	56	57	58	61

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
STATE DEVELOPMENT							
Commonwealth Grants Received for the Australia							
China Natural Gas Technology Partnership Fund	750	750	750	750	750	750	-
Gorgon Gas CO ₂ Injection Project	100	100	100	100	100	100	100
GST Receipts	4,112	-	-	-	-	-	-
Heavy Use Industrial Lands - Commonwealth							
Funding under the Regional Infrastructure							
Fund.....	-	-	-	3,140	-	-	-
Industry Receipts – Australia-China Natural Gas							
Technology Partnership Fund.....	-	1,000	1,000	1,000	1,000	1,000	-
Onslow Community Development Fund							
- Macedon Project	-	-	5,000	-	-	-	-
Onslow Community Development Fund							
- Wheatstone Project.....	5,000	-	-	-	-	-	1,500
Onslow Critical Infrastructure Package	-	10,000					
Onslow Social Infrastructure Package	-	24,500					
Other Receipts.....	439	-	-	-	-	-	-
Receipts from Industry.....	450	550	550	-	-	-	-
Refund from Landgate in Relation to the Statutory							
Approvals and Tracking System Project.....	880	-	-	-	-	-	-
Total.....	11,731	36,900	7,400	4,990	1,850	1,850	1,600
TOTAL - PART 2	24,021	48,678	19,682	17,543	15,376	15,846	15,510
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM							
WA HEALTH							
Commonwealth Grants	463,743	448,491	412,202	339,313	313,933	325,442	340,853
GST Input Credits	90,419	84,620	67,679	84,450	87,995	91,541	95,086
GST Receipts on Sales.....	2,955	1,917	2,215	2,226	2,331	2,435	2,540
Proceeds from Services Provided by Community							
Support Services.....	2,030	-	-	-	-	-	-
Proceeds from Services Provided by Drug Abuse							
Strategy Services	290	-	-	-	-	-	-
Proceeds from Services Provided by Environmental							
Health Services.....	1,815	2,132	1,848	1,787	2,008	1,809	1,810
Proceeds from Services Provided by Mental							
Health Services.....	20,915	24,436	20,596	-	-	-	-
Proceeds from Services Provided by Miscellaneous							
Services	4,287	8,041	4,773	4,526	2,837	2,343	1,976
Proceeds from Services Provided by Reproductive							
Technology Services	6	-	-	-	6	-	-
Total.....	586,460	569,637	509,313	432,302	409,110	423,570	442,265
TOTAL - PART 3	586,460	569,637	509,313	432,302	409,110	423,570	442,265
PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT							
REGIONAL DEVELOPMENT							
Funds Provided by the Commonwealth Government....	98	8	30	30	30	30	30
GST Input Credits	18,454	11,609	11,800	11,493	11,669	10,870	10,821
Ord Expansion - Department of State Development							
Funds	4,000	-	-	-	-	-	-
Other Receipts.....	5,197	22	87	2,669	2,717	2,766	2,814
Total.....	27,749	11,639	11,917	14,192	14,416	13,666	13,665

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
LANDS							
Funds Provided by the Commonwealth Government....	-	30	30	22	22	22	22
GST Input Credits	1,445	891	700	1,007	831	799	848
Other Receipts.....	841	1,372	1,372	-	-	-	-
Pastoral Leases.....	3,149	3,968	3,968	4,861	4,861	4,861	4,861
Proceeds from Rental Properties	322	303	303	303	303	303	303
Regulatory Fees and Fines	178	69	69	68	77	77	77
Total.....	5,935	6,633	6,442	6,261	6,094	6,062	6,111
TOTAL - PART 4	33,684	18,272	18,359	20,453	20,510	19,728	19,776
PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS							
EDUCATION							
Commonwealth Grants	558,264	558,506	603,581	583,172	571,607	592,051	648,508
Farm School Receipts	1,128	1,185	1,185	1,220	1,257	1,332	1,332
Fees - Agricultural Colleges	3,110	3,518	3,518	3,714	3,808	3,922	4,039
Fees - Other.....	1,428	1,267	1,267	1,289	1,313	2,838	2,838
Fees - Swimming Classes	498	489	489	512	512	512	512
GST Input Credits	96,434	96,987	96,987	97,957	98,936	99,926	99,926
GST Receipts on Sales.....	8,360	6,630	6,630	6,696	6,763	6,831	6,831
Other Capital Grants and Receipts	12,340	3,610	15,410	-	-	-	-
Other Grants Recurrent	3,107	1,250	1,250	1,650	1,678	1,700	1,700
Other Receipts.....	12,675	25,439	25,439	24,228	25,405	25,847	25,804
Physical Education Camp School Receipts.....	1,991	1,873	1,873	1,986	2,046	2,107	2,149
Recoveries and Refunds - Teachers Salaries and Other.....	7,231	6,778	6,778	6,981	7,191	7,407	7,407
Refunds - Workers Compensation	114	14,935	3,729	3,841	3,956	4,075	4,075
Total.....	706,680	722,467	768,136	733,246	724,472	748,548	805,121
EDUCATION SERVICES							
Commonwealth Specific Purpose Program							
- Aboriginal Education and Training Council.....	731	467	1,177	599	467	467	467
GST Input Credits	37,661	37,467	36,673	38,794	38,794	38,794	38,794
GST Receipts	444	129	526	525	525	525	525
Miscellaneous Revenue.....	70	120	420	120	120	120	120
Registration Fees.....	855	993	785	1,427	1,213	1,079	880
Total.....	39,761	39,176	39,581	41,465	41,119	40,985	40,786
ABORIGINAL AFFAIRS							
Grants and Subsidies.....	110	130	1,863	130	130	130	130
GST Input Credits	76	2,529	119	53	7	17	17
Other Receipts.....	1,601	1,812	962	1,332	1,377	1,422	1,422
Total.....	1,787	4,471	2,944	1,515	1,514	1,569	1,569
WESTERN AUSTRALIAN ELECTORAL COMMISSION							
Extraneous Election	166	227	192	756	972	-	150
GST Input Credits	884	460	353	1,250	-	-	-
Local Government Recoups.....	3,198	-	48	2,500	-	2,500	-
Sale of Rolls and Maps	19	20	17	20	20	-	20
Sundries	123	3	100	3	3	-	-
Total.....	4,390	710	710	4,529	995	2,500	170
TOTAL - PART 5	752,618	766,824	811,371	780,755	768,100	793,602	847,646

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES							
TREASURY							
Contract Services - Strategic Projects	141,787	31,374	113,600	168,052	399,268	423,853	279,489
GST Input Credits	1,279	7	1,011	1,011	1,010	1,010	1,010
GST Receipts on Sales	17,755	12,001	12,000	12,000	12,000	12,000	12,000
Other Receipts	429	11	17	18	-	-	-
Total	161,250	43,393	126,628	181,081	412,278	436,863	292,499
ECONOMIC REGULATION AUTHORITY							
GST Input Credits	355	253	253	260	260	260	266
Other Receipts	293	50	161	50	97	97	96
Receipts from the Executive Vehicle Scheme	19	17	17	20	20	21	21
Recoups from Industry	3,567	7,863	3,752	6,297	8,543	8,839	8,516
Total	4,234	8,183	4,183	6,627	8,920	9,217	8,899
OFFICE OF THE AUDITOR GENERAL							
Audit Fees	15,780	14,933	14,933	15,344	15,957	16,596	17,259
GST Input Credits	397	170	170	170	170	170	170
GST Receipts on Sales	1,589	1,580	1,580	1,630	1,630	1,630	1,630
Total	17,766	16,683	16,683	17,144	17,757	18,396	19,059
TRANSPORT							
Boat Registration Fees	12,244	12,907	13,576	14,570	14,791	15,013	15,238
Jetty Licences	517	515	515	561	583	606	630
Marine Examinations	760	901	912	1,039	1,039	1,039	1,039
Motor Drivers	15,691	16,760	16,307	17,340	17,804	18,283	18,778
Motor Vehicle Plates	14,662	16,391	15,870	17,493	17,929	18,381	18,848
Motor Vehicles	22,689	22,608	22,948	26,255	26,650	27,051	27,458
Other Revenue	823	707	768	809	809	809	809
Proof of Age Card	1,121	562	911	1,725	1,781	1,839	1,899
Recoup for Services Provided	16,488	17,539	17,539	18,971	19,730	20,519	21,340
Temporary Permits	808	646	837	774	775	777	779
Total	85,803	89,536	90,183	99,537	101,891	104,317	106,818
FISHERIES							
GST Input Credits	4,771	4,687	4,687	3,596	3,533	3,267	3,267
GST Receipts on Sales	852	580	580	570	581	581	581
Total	5,623	5,267	5,267	4,166	4,114	3,848	3,848
TOTAL - PART 6	274,676	163,062	242,944	308,555	544,960	572,641	431,123

**PART 7 - MINISTER FOR PLANNING;
CULTURE AND THE ARTS****PLANNING**

Bentley/Curtin Specialised Centre - Department of Commerce	-	-	141	500	-	-	-
Development Assessment Panels	726	716	1,154	1,137	1,137	1,137	1,137
GST Input Credits	723	3,339	3,339	3,592	2,852	2,852	2,852
GST Receipts on Sales	117	1,496	1,496	1,487	1,488	1,488	1,488
Other	3,245	172	667	126	75	75	75
Pilbara Cities Office Project	1,000	1,000	1,500	-	-	-	-
Planning for Aboriginal Communities - Department of Housing	-	-	-	440	453	467	-
Services Provided to Commonwealth in Respect of Indian Ocean Territories	95	81	81	91	91	91	91

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Services Provided to Western Australia Planning							
Commission.....	20,250	18,739	20,908	24,870	24,727	24,962	24,949
SuperTowns Development Program	146	-	146	-	-	-	-
Total.....	26,302	25,543	29,432	32,243	30,823	31,072	30,592
CULTURE AND THE ARTS							
GST Input Credits	7,998	3,888	6,202	6,771	7,541	10,119	14,180
GST Receipts on Sales.....	3,159	2,988	3,428	3,393	2,856	2,431	2,424
Rental Income from King Street Arts Centre.....	3	20	34	34	34	34	34
Total.....	11,160	6,896	9,664	10,198	10,431	12,584	16,638
TOTAL - PART 7	37,462	32,439	39,096	42,441	41,254	43,656	47,230
PART 8 - MINISTER FOR POLICE; ROAD SAFETY; SMALL BUSINESS; WOMEN'S INTEREST							
WESTERN AUSTRALIA POLICE							
Commonwealth - Other.....	1,994	768	1,006	928	928	928	928
Commonwealth Contribution for Multi-Functional Police Facilities	2,000	-	-	-	-	-	-
Commonwealth - National Campaign Against Drug Abuse	146	146	146	146	146	146	146
Departmental.....	37,288	37,047	38,753	34,125	33,391	33,266	33,446
GST Input Credits	35,181	27,523	27,523	27,523	27,523	27,523	27,523
GST Receipts on Sales.....	2,694	2,388	2,388	2,388	2,388	2,388	2,388
Licences	7,978	8,520	8,520	8,502	8,502	8,502	8,502
Road Trauma Trust Account.....	2,986	17,813	18,068	14,726	15,064	15,408	15,408
Total.....	90,267	94,205	96,404	88,338	87,942	88,161	88,341
TOTAL - PART 8	90,267	94,205	96,404	88,338	87,942	88,161	88,341
PART 9 - MINISTER FOR TRAINING AND WORKFORCE DEVELOPMENT; WATER; FORESTRY							
TRAINING AND WORKFORCE DEVELOPMENT							
Commonwealth Capital.....	16,667	13,420	13,420	15,300	11,060	14,710	11,000
Commonwealth Recurrent	206,059	160,698	165,225	170,226	190,640	188,590	211,700
GST Receipts on Sales.....	19,224	2,426	2,426	2,521	2,521	2,521	2,521
Proceeds from Commercial Activities	45,301	41,564	41,564	42,844	42,889	42,889	42,889
Revenue - Other	9,575	3,659	5,659	6,724	6,824	4,024	4,024
Total.....	296,826	221,767	228,294	237,615	253,934	252,734	272,134
WATER							
Commonwealth Grants and Contributions	11,889	3,913	3,913	5,089	3,454	2,696	1,771
GST Receipts	3,211	2,750	2,750	2,750	2,750	2,750	2,750
Lease of Commercial Land and Buildings	187	227	227	227	227	227	227
Other Grants and Contributions	4,914	331	481	4,855	4,138	4,100	4,070
Other Receipts.....	1,428	1,834	1,834	1,834	1,834	1,834	1,834
Regulatory Fees - Receipts	52	55	55	54	54	54	54
Total.....	21,681	9,110	9,260	14,809	12,457	11,661	10,706
TOTAL - PART 9	318,507	230,877	237,554	252,424	266,391	264,395	282,840

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 10 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES; CHILD PROTECTION							
MENTAL HEALTH COMMISSION							
Child Protection - Street-to-Home Program Clinical							
Outreach	620	634	634	662	-	-	-
Commonwealth Grants and Contributions	6,891	11,453	15,524	21,278	6,377	7,004	-
Disability Services Commission - Supported							
Accommodation Program	1,799	-	-	-	-	-	-
Other Funded Programs	50	50	50	-	-	-	-
Total	9,360	12,137	16,208	21,940	6,377	7,004	-
CHILD PROTECTION AND FAMILY SUPPORT							
Departmental Services	22,134	4,714	10,335	5,615	5,796	5,806	5,806
East Kimberley Family and Domestic Violence Hub ...	1,150	-	-	-	-	-	-
GST Input Credits	3,264	499	499	499	501	501	501
GST Receipts on Sales	23,389	20,872	20,872	21,427	21,964	21,755	21,755
National Affordable Housing Agreement							
- Homelessness	20,280	20,703	21,210	21,762	22,688	23,378	24,083
National Partnership Agreement - Homelessness	13,752	13,752	13,752	14,540	14,540	14,540	14,540
Provision of Services to the Commonwealth in							
Respect of Indian Ocean Territories	266	273	273	281	291	300	300
Unattached Refugee Children	36	40	40	40	40	40	40
Total	84,271	60,853	66,981	64,164	65,820	66,320	67,025
TOTAL - PART 10	93,631	72,990	83,189	86,104	72,197	73,324	67,025
PART 11 - ATTORNEY GENERAL; MINISTER FOR COMMERCE							
ATTORNEY GENERAL							
District Court Fees	4,162	4,563	4,563	5,466	5,575	5,687	5,801
Family Court Commonwealth Grant	19,474	17,994	12,832	13,063	13,298	13,537	13,781
Family Court Fees	3,670	4,033	4,033	6,216	6,220	6,600	6,437
Fines Enforcement Registry Fees	25,282	27,091	27,091	30,031	31,072	30,158	30,938
GST Receipts from Australian Taxation Office	21,513	21,513	21,513	21,513	21,513	21,513	21,513
GST Receipts on Sales	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Indian Ocean Territories Commonwealth Grant	697	248	248	165	205	205	205
Magistrates' Court Fees	9,160	10,774	10,774	10,310	10,393	10,600	10,812
Other Departmental Revenue	132	176	176	192	193	193	193
Other Grants Received	544	400	503	103	103	103	103
Public Trustee Contribution - Common Account							
Surplus Interest	3,427	5,651	5,651	5,206	4,299	3,749	3,255
Public Trustee Contribution - Estate Fees and Other							
Revenues	14,193	12,483	12,483	14,961	15,308	15,665	16,031
Recoup of Criminal Injury Awards	1,700	1,369	1,369	1,643	1,643	1,643	1,643
Recoup of Legal Costs	673	300	300	300	300	300	300
Recoup of Other Costs	21,994	21,509	21,446	21,543	22,244	22,611	22,646
Recoup of Residential Tenancy Payments	2,145	1,752	1,752	1,752	1,752	1,752	1,752
Recoup of Salary Costs	726	779	1,083	366	366	366	366
Recoup of Workers Compensation Payments	547	155	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees	7,992	8,274	8,274	8,363	8,379	8,387	8,395
Sheriff's Office Fees	276	201	201	310	317	323	329
State Administrative Tribunal Fees	470	526	526	600	612	552	636
State Solicitor's Fees	4,221	4,200	4,200	4,280	4,280	4,280	4,280
Supreme Court Fees	6,927	8,136	8,136	8,399	8,567	8,739	8,914
Total	151,225	153,427	148,609	156,237	158,094	158,418	159,785

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COMMISSIONER FOR EQUAL OPPORTUNITY							
GST Input Credits	90	61	61	61	61	61	61
GST Receipts on Sale	33	17	17	17	17	17	17
Other Receipts.....	21	21	21	21	21	21	21
Proceeds from the Provision of Services to the Indian Ocean Territories.....	3	35	35	35	35	35	35
Services Rendered.....	320	303	303	347	347	347	347
Total.....	467	437	437	481	481	481	481
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Contribution from the Confiscation Proceeds Account. Employee Contributions to the Executive Vehicle Scheme	4,134	3,600	4,600	3,600	3,600	3,600	3,600
GST Receipts	30	50	50	50	50	50	50
GST Receipts	1,067	629	629	629	629	629	629
Total.....	5,231	4,279	5,279	4,279	4,279	4,279	4,279
OFFICE OF THE INFORMATION COMMISSIONER							
GST Input Credits	55	40	40	48	48	48	48
Other Revenue	1	4	4	4	4	4	4
Total.....	56	44	44	52	52	52	52
COMMERCE							
GST Receipts on Sales.....	3,835	2,570	2,570	2,570	2,570	2,570	2,570
Grants - Commonwealth	3,879	2,519	1,903	-	-	-	-
Interest	6,844	6,968	6,968	7,177	7,392	7,392	7,392
Proceeds from Departmental Miscellaneous	9,904	7,750	7,797	796	797	680	680
Proceeds from Fees and Charges - Licences	36,616	40,626	40,646	36,683	35,360	37,520	37,101
Proceeds from Fees and Charges - Other	23,969	27,045	19,801	24,635	23,822	23,206	23,557
Sale of Goods and Services.....	53	400	7,577	4,052	4,039	2,847	2,847
Total.....	85,100	87,878	87,262	75,913	73,980	74,215	74,147
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
GST Input Credits	419	480	480	490	500	500	500
GST Receipts on Sales.....	33	3	3	3	3	3	3
Service Charges, Transcript and Award Sales and Other Revenue.....	46	80	80	80	80	80	80
Total.....	498	563	563	573	583	583	583
TOTAL - PART 11	242,577	246,628	242,194	237,535	237,469	238,028	239,327
PART 12 - MINISTER FOR MINES AND PETROLEUM; HOUSING							
MINES AND PETROLEUM							
Grants and Subsidies.....	1,316	1,304	1,304	100	100	100	100
GST Input Credits	6,588	7,916	7,916	5,412	4,937	4,937	4,937
Licences and Other Regulatory Fees.....	5,453	14,170	14,170	14,737	15,929	16,675	17,000
Mining Rehabilitation Fund	-	-	-	39,880	45,400	51,480	58,210
Mine Safety Levy.....	30,857	27,051	21,541	23,431	30,624	32,115	32,741
Proceeds from Departmental Fees and Charges	734	893	2,893	893	893	893	893
Proceeds from Petroleum Permits and Licences	6,979	9,042	4,642	9,361	9,481	9,491	9,491
Proceeds from Prospecting, Exploration and Other Mining Licences	6,654	7,904	7,904	8,025	7,980	8,315	8,482
Total.....	58,581	68,280	60,370	101,839	115,344	124,006	131,854
TOTAL - PART 12	58,581	68,280	60,370	101,839	115,344	124,006	131,854

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 13 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING							
SPORT AND RECREATION							
GST Input Credits	7,150	13,435	13,408	5,337	4,759	3,484	3,485
GST Receipts on Sales	-	335	362	377	386	396	406
Other	1,001	1,338	1,138	1,335	635	635	635
Proceeds from the Provision of Sport Development Services to Industry Bodies	1,909	154	332	332	332	332	332
Proceeds from the Provision of Sport Participation Services to the Commonwealth	-	1,082	904	904	904	904	904
Proceeds from the Provision of Accommodation and Recreation Programs	3,460	3,348	3,348	3,513	3,616	3,723	3,833
Total	13,520	19,692	19,492	11,798	10,632	9,474	9,595
RACING, GAMING AND LIQUOR							
GST Input Credits	594	155	155	155	155	155	155
GST Receipts on Sales	12	25	25	25	25	25	25
Liquor Fees Receipts	5,596	4,300	5,000	4,800	4,825	4,825	4,850
Other Receipts	-	7	7	7	7	7	7
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	88	81	81	81	81	81	81
Provision of Services to the Racing and Gaming Industries	4,757	4,614	4,614	4,769	4,769	4,769	4,769
Total	11,047	9,182	9,882	9,837	9,862	9,862	9,887
TOTAL - PART 13	24,567	28,874	29,374	21,635	20,494	19,336	19,482
PART 14 - MINISTER FOR AGRICULTURE AND FOOD							
AGRICULTURE AND FOOD							
Grants and Contributions from Commonwealth	2,748	1,766	1,766	1,766	1,766	1,766	1,766
Grants and Contributions from Non-Government Sources	26,177	32,204	22,899	23,089	24,737	22,411	22,411
GST Input Credits	871	11,073	11,073	11,073	11,073	11,073	11,073
Interest Received - Trusts	734	2,680	2,680	2,680	2,648	2,648	2,648
Miscellaneous Receipts	21,920	17,594	12,414	12,414	12,681	12,711	12,761
Regulatory Fees	6,476	5,818	5,818	8,113	8,302	8,487	8,666
Sale of Goods and Services	6,322	12,074	7,615	7,658	8,036	8,036	8,036
Services Contracted by: - Agricultural Produce Commission	37	-	-	-	-	-	-
- Rural Business Development Corporation	330	-	-	-	-	-	-
Total	65,615	83,209	64,265	66,793	69,243	67,132	67,361
RURAL BUSINESS DEVELOPMENT CORPORATION							
Commonwealth Grants	8,785	9,362	14,594	2,172	-	-	-
Other Receipts	177	75	150	70	20	20	20
Total	8,962	9,437	14,744	2,242	20	20	20
TOTAL - PART 14	74,577	92,646	79,009	69,035	69,263	67,152	67,381

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
PART 15 - MINISTER FOR ENERGY; FINANCE; CITIZENSHIP AND MULTICULTURAL INTERESTS							
FINANCE							
Commonwealth Grants.....	1,610	355	355	293	-	-	-
Contract Services - Building Management and Works....	1,228,368	1,245,981	1,241,190	1,164,910	1,079,303	1,090,879	1,096,474
GST Input Credits.....	11,719	5,467	5,529	5,529	5,530	5,530	5,530
GST Receipts on Sales.....	125,702	133,829	131,570	131,017	130,501	130,272	129,952
Land Tax Liability Enquiry Fee.....	2,657	2,800	2,600	2,650	2,700	2,750	2,800
Other Receipts.....	19,033	10,881	17,837	19,153	20,055	20,964	21,045
Procurement Services.....	922	921	921	949	977	977	977
Revenue from Executive Vehicle Scheme.....	300	300	300	300	300	300	300
Shared Services Rendered.....	20,744	32,648	32,648	38,185	2,000	2,000	2,000
State Fleet Revenue.....	90,934	90,712	85,400	84,400	82,400	81,400	80,400
Total.....	1,501,989	1,523,894	1,518,350	1,447,386	1,323,766	1,335,072	1,339,478
TOTAL - PART 15	1,501,989	1,523,894	1,518,350	1,447,386	1,323,766	1,335,072	1,339,478
PART 16 - MINISTER FOR LOCAL GOVERNMENT; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; YOUTH							
LOCAL GOVERNMENT AND COMMUNITIES							
Commonwealth Grants and Contributions	2,723	880	2,823	1,325	459	473	473
GST Input Credits.....	162	126	126	91	61	61	61
GST Receipts on Sales.....	4,767	4,332	4,332	4,266	4,281	4,281	4,281
Other Grants and Contributions	-	500	1,557	600	540	500	500
Other Receipts.....	751	1,127	1,127	633	389	395	395
Regulatory Fees and Services Rendered	218	472	698	689	638	706	654
Total.....	8,621	7,437	10,663	7,604	6,368	6,416	6,364
TOTAL - PART 16	8,621	7,437	10,663	7,604	6,368	6,416	6,364
PART 17 - MINISTER FOR ENVIRONMENT; HERITAGE							
PARKS AND WILDLIFE							
Grants and Subsidies.....	40,142	35,084	35,084	35,939	36,701	35,951	34,951
GST Input Credits.....	4,487	5,000	5,000	5,000	5,000	5,000	5,000
GST Receipts on Sales.....	5,987	5,500	5,500	5,500	5,500	5,500	5,500
Interest Received.....	3,868	2,988	2,988	2,988	2,988	2,988	2,988
Other Receipts.....	21,380	28,725	28,725	32,560	32,646	33,344	33,734
Proceeds from the Sale of Real Property.....	673	500	500	500	500	500	500
Receipts from Sale of Goods and Services	16,137	15,423	15,423	17,523	16,423	16,923	16,923
Total.....	92,674	93,220	93,220	100,010	99,758	100,206	99,596
ENVIRONMENT REGULATION							
GST Input Credits.....	3,700	3,700	3,700	3,700	3,700	3,700	3,700
GST Receipts.....	300	300	300	300	300	300	300
Interest Received.....	750	750	750	750	750	750	750
Landfill Levy	40,418	38,750	42,959	43,200	43,400	43,600	43,800
Receipts from Sale of Goods and Services	5,394	4,108	4,108	4,108	4,108	4,108	4,108
Regulatory Fees	21,163	19,439	19,439	20,297	21,231	22,077	22,957
Total.....	71,725	67,047	71,256	72,355	73,489	74,535	75,615

NET APPROPRIATION DETERMINATIONS

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
OFFICE OF THE ENVIRONMENTAL PROTECTION AUTHORITY							
Environmental Impact Assessment Fees	-	-	-	4,000	4,100	4,200	4,200
Grants and Subsidies	-	700	550	450	250	150	-
GST Receipts	368	340	340	340	340	340	240
Other Receipts	117	150	150	150	150	150	150
Total	485	1,190	1,040	4,940	4,840	4,840	4,590
NATIONAL TRUST OF AUSTRALIA (WA)							
Grants and Subsidies	1,732	4,492	4,300	1,492	700	700	700
GST Receipts on Sales	617	270	270	270	270	270	270
Interest Received	256	245	245	245	245	245	245
Other Receipts	3,833	2,590	3,297	2,540	2,540	2,360	2,360
User Fees and Charges	520	753	753	1,023	1,223	1,273	1,273
Total	6,958	8,350	8,865	5,570	4,978	4,848	4,848
TOTAL - PART 17	171,842	169,807	174,381	182,875	183,065	184,429	184,649
PART 18 - MINISTER FOR EMERGENCY SERVICES; CORRECTIVE SERVICES; VETERANS							
CORRECTIVE SERVICES							
Commonwealth Grants	206	453	879	879	879	879	879
GST Input Credits	38,343	26,858	26,858	26,858	26,858	26,858	26,858
GST Receipts on Sales	3,269	3,688	3,688	3,688	3,688	3,688	3,688
Other Grants Received	1,013	426	-	-	-	-	-
Proceeds from Prison Canteen Sales	9,567	9,034	9,562	9,849	10,144	10,448	10,761
Proceeds from Recoup of Court Security and Custodial Services Contract Costs from Department of the Attorney General	13,056	-	-	-	-	-	-
Proceeds from Recoup of Other Costs	5,788	3,697	8,604	9,140	6,476	6,728	6,437
Proceeds from Recoup of Prisoner Telephone Calls	3,258	3,517	3,430	3,517	3,517	3,517	3,517
Proceeds from Recoup of Salary Costs	1,317	156	156	156	156	156	156
Proceeds from Recoup of Workers Compensation Payment	8,696	4,419	4,419	4,419	4,419	4,419	4,419
Proceeds from Sale of Industry Goods	4,144	3,856	3,856	3,969	3,979	3,979	3,979
Total	88,657	56,104	61,452	62,475	60,116	60,672	60,694
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Input Credits	106	42	42	42	42	42	42
Other Receipts	73	5	5	5	5	5	5
Total	179	47	47	47	47	47	47
TOTAL - PART 18	88,836	56,151	61,499	62,522	60,163	60,719	60,741
GRAND TOTAL	4,387,166	4,194,150	4,237,235	4,162,889	4,245,413	4,333,823	4,294,774

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 - 7

Further information pertaining to the 2013-14 Budget Statements can be found in the associated Reader's Guide to the Budget Statements which can be accessed at the Western Australian State Budget website: <http://ourstatebudget.wa.gov.au>.

Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
47	Legislative Council			
	- Delivery of Services.....	15,699	15,838	16,321
	Total	15,699	15,838	16,321
53	Legislative Assembly			
	- Delivery of Services.....	22,791	23,031	22,836
	Total	22,791	23,031	22,836
58	Parliamentary Services			
	- Delivery of Services.....	14,678	14,678	15,202
	- Capital Appropriation.....	1,360	1,360	1,000
	Total	16,038	16,038	16,202
64	Parliamentary Commissioner for Administrative Investigations			
	- Delivery of Services.....	7,837	7,262	8,057
	- Capital Appropriation.....	-	276	-
	Total	7,837	7,538	8,057
	GRAND TOTAL			
	- Delivery of Services.....	61,005	60,809	62,416
	- Capital Appropriation.....	1,360	1,636	1,000
	Total.....	62,365	62,445	63,416

PARLIAMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Legislative Council							
Item 1 Net amount appropriated to deliver services.....	5,048	4,883	4,883	5,161	5,274	5,484	5,750
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	10,292	10,816	10,955	11,160	11,460	11,763	11,950
Total appropriations provided to deliver services	15,340	15,699	15,838	16,321	16,734	17,247	17,700
Legislative Assembly							
Item 2 Net amount appropriated to deliver services.....	5,361	5,415	5,415	5,219	5,356	5,577	5,760
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	16,941	17,376	17,616	17,617	18,010	18,541	18,935
Total appropriations provided to deliver services	22,302	22,791	23,031	22,836	23,366	24,118	24,695
Parliamentary Services							
Item 3 Net amount appropriated to deliver services.....	13,597	14,678	14,678	15,202	15,608	15,737	15,738
Total appropriations provided to deliver services	13,597	14,678	14,678	15,202	15,608	15,737	15,738
CAPITAL							
Parliamentary Services							
Item 116 Capital Appropriation	585	1,360	1,360	1,000	1,000	1,000	1,000
Total Capital Contribution	585	1,360	1,360	1,000	1,000	1,000	1,000
GRAND TOTAL.....	51,824	54,528	54,907	55,359	56,708	58,102	59,133

LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 1 Net amount appropriated to deliver services.....	5,048	4,883	4,883	5,161	5,274	5,484	5,750
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	10,292	10,816	10,955	11,160	11,460	11,763	11,950
Total appropriations provided to deliver services	15,340	15,699	15,838	16,321	16,734	17,247	17,700
TOTAL APPROPRIATIONS.....	15,340	15,699	15,838	16,321	16,734	17,247	17,700
EXPENSES							
Total Cost of Services.....	15,821	16,408	16,510	17,021	17,464	17,991	18,456
Net Cost of Services ^(a)	15,819	16,408	16,510	17,021	17,464	17,991	18,456
CASH ASSETS ^(b)	492	150	504	516	528	385	385

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(37)	(39)	(41)	(43)	(43)
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	19
Funding Escalation for Salaries	-	-	(22)	(23)	129
Public Sector Workforce Reform.....	-	(221)	(433)	(660)	(445)
Salaries and Allowances Tribunal Determination.....	6	12	12	12	12
Salaries and Allowances Tribunal Determination – Resettlement Entitlements ^(a)	133	-	-	-	-
Superannuation Guarantee Increase.....	-	31	64	134	201

- (a) Additional funding required to meet Resettlement Entitlement payments following 9 March 2013 State Election.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Council is not part of the State public service or an agency of Government.

The Department of the Legislative Council services the needs of Members of Parliament, irrespective of their political affiliation, through two specific roles that are undertaken to meet its single desired outcome.

Desired Outcome	Services
The Legislative Council Members' requirements are met.	1. Support the Chamber Operations of the Legislative Council 2. Support the Committees of the Legislative Council

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Support the Chamber Operations of the Legislative Council	1,429	1,686	1,676	1,736	1,792	1,848	1,872
2. Support the Committees of the Legislative Council.....	2,995	3,241	3,220	3,330	3,415	3,477	3,557
3. Other Services ^(a)	1,081	665	665	807	787	846	846
4. Salaries and Allowances Act 1975.....	10,316	10,816	10,949	11,148	11,470	11,820	12,181
Total Cost of Services	15,821	16,408	16,510	17,021	17,464	17,991	18,456

(a) Other Services comprises of cost of services provided free of charge by the Parliamentary Services Department and Commonwealth Parliamentary Association (CPA) Grant expense.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: The Legislative Council Members' requirements are met:					
Average Member rating for procedural advice – House ^(b)	92%	85%	85%	85%	
Average Member rating for procedural advice – Committees ^(b)	91%	85%	85%	85%	
Average Member rating for administrative support ^(b)	87%	85%	85%	85%	
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by the House ^(c)	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The measures for Member rating of service performance represent the minimum threshold considered appropriate by the Legislative Council.

(c) The measure for timeliness of delivery of Parliament documents has been set at 100% as this is considered critical to the operation of the Chamber, and is considered to be achievable in the absence of extraordinary circumstances.

Services and Key Efficiency Indicators

1. Support the Chamber Operations of the Legislative Council ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,429	1,686	1,676	1,736	
Less Income	2	-	-	-	
Net Cost of Service	1,427	1,686	1,676	1,736	
Employees (Full Time Equivalents).....	11	11	11	11	
Efficiency Indicators					
Average Cost per Legislative Council Member per Sitting ^(b)	\$662	\$918	\$991	\$804	1

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs of services provided free of charge by the Parliamentary Services Department and CPA Grant expense from 2013-14.

(b) The number of sitting days varies from year to year. In 2011-12, the Legislative Council sat for 60 days. The 2012-13 Budget estimated 51 sitting days, which has been revised to 47 for the Estimated Actual result. In 2013-14, the House is expected to sit for 60 days. There are 36 Members of the Legislative Council.

Explanation of Significant Movements

1. The Average Cost per Legislative Council member per Sitting is expected to decrease in 2013-14 as, although the total cost of this service is expected to be higher, the number of sitting days is expected to be 60 compared to 47 days for 2012-13 due to the 2013 General Election.

2. Support the Committees of the Legislative Council ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	2,995	3,241	3,220	3,330	
Less Income	-	-	-	-	
Net Cost of Service	2,995	3,241	3,220	3,330	
Employees (Full Time Equivalents).....	20	20	20	20	
Efficiency Indicators					
Average Cost of Providing Procedural and Administrative Support to Each Committee ^(b)	\$427,714	\$462,930	\$459,940	\$475,660	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs of services provided free of charge by the Parliamentary Services Department and CPA Grant expense from 2013-14.

(b) Costs have been calculated on seven committees. It is acknowledged that the House establishes the number of committees and the Legislative Council incurs significant fixed costs, irrespective of the number of committees.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Legislative Council will take up responsibility for providing administrative support and delivering grant funding for the Commonwealth Parliamentary Association from 2013-14. This function rotates between the two houses of each Parliament.

INCOME STATEMENT ^(a) (Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	13,556	14,124	14,226	14,538	14,930	15,363	15,809
Grants and subsidies ^(c)	-	-	-	115	67	97	97
Supplies and services	578	989	989	1,028	1,084	1,105	1,124
Accommodation.....	543	557	557	571	584	595	595
Depreciation and amortisation	6	3	3	2	-	-	-
Other expenses.....	1,138	735	735	767	799	831	831
TOTAL COST OF SERVICES.....	15,821	16,408	16,510	17,021	17,464	17,991	18,456
Income							
Other revenue	2	-	-	-	-	-	-
Total Income	2	-	-	-	-	-	-
NET COST OF SERVICES.....	15,819	16,408	16,510	17,021	17,464	17,991	18,456
INCOME FROM STATE GOVERNMENT							
Service appropriations	15,340	15,699	15,838	16,321	16,734	17,247	17,700
Resources received free of charge.....	748	665	665	692	720	749	749
TOTAL INCOME FROM STATE GOVERNMENT.....	16,088	16,364	16,503	17,013	17,454	17,996	18,449
SURPLUS/(DEFICIENCY) FOR THE PERIOD	269	(44)	(7)	(8)	(10)	5	(7)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 31, 31 and 31 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Commonwealth Parliamentary Association Grant.....	-	-	-	115	67	97	97
TOTAL.....	-	-	-	115	67	97	97

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	388	31	388	388	388	385	385
Receivables.....	33	47	33	33	33	33	33
Other.....	108	28	108	108	108	108	108
Total current assets.....	529	106	529	529	529	526	526
NON-CURRENT ASSETS							
Holding account receivables.....	163	166	166	168	168	168	168
Property, plant and equipment.....	2	2	(1)	(3)	(3)	(3)	(3)
Restricted cash.....	104	119	116	128	140	-	-
Other.....	60	60	60	60	60	60	60
Total non-current assets.....	329	347	341	353	365	225	225
TOTAL ASSETS.....	858	453	870	882	894	751	751
CURRENT LIABILITIES							
Employee provisions.....	780	821	780	780	780	780	780
Payables.....	134	62	134	134	134	134	134
Other.....	116	142	134	153	174	25	31
Total current liabilities.....	1,030	1,025	1,048	1,067	1,088	939	945
NON-CURRENT LIABILITIES							
Employee provisions.....	98	162	98	98	98	98	98
Other.....	-	2	1	2	3	4	5
Total non-current liabilities.....	98	164	99	100	101	102	103
TOTAL LIABILITIES.....	1,128	1,189	1,147	1,167	1,189	1,041	1,048
EQUITY							
Accumulated surplus/(deficit).....	(207)	(673)	(214)	(222)	(232)	(227)	(234)
Reserves.....	20	20	20	20	20	20	20
Other.....	(83)	(83)	(83)	(83)	(83)	(83)	(83)
Total equity.....	(270)	(736)	(277)	(285)	(295)	(290)	(297)
TOTAL LIABILITIES AND EQUITY.....	858	453	870	882	894	751	751

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	15,337	15,696	15,835	16,319	16,734	17,247	17,700
Net cash provided by State Government.....	15,337	15,696	15,835	16,319	16,734	17,247	17,700
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(13,584)	(14,069)	(14,208)	(14,519)	(14,909)	(15,512)	(15,803)
Grants and subsidies	-	-	-	(115)	(67)	(97)	(97)
Supplies and services	(965)	(989)	(989)	(1,028)	(1,084)	(1,105)	(1,124)
Accommodation.....	(495)	(557)	(557)	(571)	(584)	(595)	(595)
Other payments.....	(205)	(199)	(199)	(204)	(208)	(211)	(211)
Receipts							
GST receipts	161	130	130	130	130	130	130
Other receipts.....	12	-	-	-	-	-	-
Net cash from operating activities	(15,076)	(15,684)	(15,823)	(16,307)	(16,722)	(17,390)	(17,700)
NET INCREASE/(DECREASE) IN CASH HELD	261	12	12	12	12	(143)	-
Cash assets at the beginning of the reporting period.....	231	138	492	504	516	528	385
Cash assets at the end of the reporting period.....	492	150	504	516	528	385	385

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Receipts.....	161	130	130	130	130	130	130
Other Receipts	12	-	-	-	-	-	-
TOTAL.....	173	130	130	130	130	130	130

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 2 Net amount appropriated to deliver services.....	5,361	5,415	5,415	5,219	5,356	5,577	5,760
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	16,941	17,376	17,616	17,617	18,010	18,541	18,935
Total appropriations provided to deliver services	22,302	22,791	23,031	22,836	23,366	24,118	24,695
TOTAL APPROPRIATIONS.....	22,302	22,791	23,031	22,836	23,366	24,118	24,695
EXPENSES							
Total Cost of Services.....	23,048	23,662	24,281	23,698	24,333	25,025	25,638
Net Cost of Services ^(a)	23,046	23,662	24,281	23,698	24,333	25,025	25,638
CASH ASSETS ^(b)	595	392	610	626	572	426	427

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(43)	(46)	22	(30)	(30)
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	18
Funding Escalation for Salaries	-	-	(24)	(24)	140
Public Sector Workforce Reform.....	-	-	(144)	(154)	(967)
Salaries and Allowances Tribunal Determination.....	6	12	12	12	12
Salaries and Allowances Tribunal Determination - Review.....	240	(533)	(766)	(1,022)	110
Superannuation Guarantee Increase.....	-	37	75	156	242
Transfer of Education Unit to Parliamentary Services	-	(317)	(326)	(335)	(345)

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Legislative Assembly is not part of the State public Service or an agency of Government.

The Department of the Legislative Assembly services the needs of Members of Parliament, supporting a broad, high-level goal of supporting governance for all Western Australians.

Desired Outcome	Service
Legislative Assembly Members' requirements are met.	1. Support the Operations of the Legislative Assembly

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Support the Operations of the Legislative Assembly	5,185	5,383	5,768	5,203	5,399	5,450	5,589
2. Other Services	1,078	903	903	856	890	926	926
3. Salaries and Allowances Act 1975.....	16,785	17,376	17,610	17,639	18,044	18,649	19,123
Total Cost of Services	23,048	23,662	24,281	23,698	24,333	25,025	25,638

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Legislative Assembly Members' requirements are met:					
Average members' rating for advice	92%	90%	90%	90%	
Average members' rating for administrative support	91%	90%	90%	90%	
Average level of customer satisfaction with education services ^(b)	94%	90%	90%	-	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) As the Education Unit will be transferred to the Parliamentary Services Department in 2013-14, this key effectiveness indicator will no longer be reported in the Budget Statements.

Services and Key Efficiency Indicators

1. Support the Operations of the Legislative Assembly ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 5,185	\$'000 5,383	\$'000 5,768	\$'000 5,203	
Less Income	2	-	-	-	
Net Cost of Service.....	5,183	5,383	5,768	5,203	
Employees (Full Time Equivalents).....	31	32	32	28	
Efficiency Indicators					
Average Cost per Member of the Legislative Assembly	\$82,310	\$85,549	\$92,666	\$88,192	
Average Cost per Student/Member of the Public to Promote Knowledge and Awareness of the Work of the Parliament ^(b)	\$20.50	\$19.20	\$17.48	-	

(a) During 2011-12, the Legislative Assembly combined the services provided to promote public knowledge and awareness of the Parliament with all other services to reflect the actual funding arrangements, and is now reporting only one service. The two efficiency indicators have been retained.

(b) From 2013-14, the Education Unit will be transferred to the Parliamentary Services Department and these efficiency indicators will no longer be reported in the Budget Statements.

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	19,812	20,613	20,803	20,647	21,199	21,813	22,406
Grants and subsidies ^(c)	112	80	80	-	-	-	-
Supplies and services	1,391	1,386	1,385	1,399	1,425	1,432	1,451
Accommodation	678	682	954	706	734	778	778
Depreciation and amortisation	16	19	19	19	11	-	-
Other expenses	1,039	882	1,040	927	964	1,002	1,003
TOTAL COST OF SERVICES	23,048	23,662	24,281	23,698	24,333	25,025	25,638
Income							
Other revenue	2	-	-	-	-	-	-
Total Income	2	-	-	-	-	-	-
NET COST OF SERVICES	23,046	23,662	24,281	23,698	24,333	25,025	25,638
INCOME FROM STATE GOVERNMENT							
Service appropriations	22,302	22,791	23,031	22,836	23,366	24,118	24,695
Resources received free of charge	941	823	823	856	890	926	926
TOTAL INCOME FROM STATE GOVERNMENT	23,243	23,614	23,854	23,692	24,256	25,044	25,621
SURPLUS/(DEFICIENCY) FOR THE PERIOD	197	(48)	(427)	(6)	(77)	19	(17)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 31, 32 and 28 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Commonwealth Parliamentary Association	112	80	80	-	-	-	-
TOTAL	112	80	80	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	489	275	490	491	422	423	424
Receivables.....	37	32	37	37	37	37	37
Other.....	594	87	172	172	172	172	172
Total current assets.....	1,120	394	699	700	631	632	633
NON-CURRENT ASSETS							
Holding account receivables.....	399	418	418	437	448	448	448
Property, plant and equipment.....	67	30	48	29	18	18	18
Restricted cash.....	106	117	120	135	150	3	3
Other.....	230	241	230	230	230	230	230
Total non-current assets.....	802	806	816	831	846	699	699
TOTAL ASSETS.....	1,922	1,200	1,515	1,531	1,477	1,331	1,332
CURRENT LIABILITIES							
Employee provisions.....	689	486	689	689	689	689	689
Payables.....	156	44	156	156	156	156	156
Other.....	165	149	185	207	230	65	83
Total current liabilities.....	1,010	679	1,030	1,052	1,075	910	928
NON-CURRENT LIABILITIES							
Employee provisions.....	200	228	200	200	200	200	200
Other.....	83	1	83	83	83	83	83
Total non-current liabilities.....	283	229	283	283	283	283	283
TOTAL LIABILITIES.....	1,293	908	1,313	1,335	1,358	1,193	1,211
EQUITY							
Accumulated surplus/(deficit).....	581	244	154	148	71	90	73
Reserves.....	48	48	48	48	48	48	48
Total equity.....	629	292	202	196	119	138	121
TOTAL LIABILITIES AND EQUITY.....	1,922	1,200	1,515	1,531	1,477	1,331	1,332

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	22,283	22,772	23,012	22,817	23,355	24,118	24,695
Net cash provided by State Government.....	22,283	22,772	23,012	22,817	23,355	24,118	24,695
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(19,680)	(20,550)	(20,783)	(20,625)	(21,176)	(21,978)	(22,388)
Grants and subsidies	(112)	(80)	(80)	-	-	-	-
Supplies and services	(1,937)	(1,386)	(1,385)	(1,399)	(1,425)	(1,432)	(1,451)
Accommodation.....	(583)	(682)	(682)	(706)	(734)	(778)	(778)
Other payments.....	(239)	(174)	(182)	(186)	(189)	(191)	(192)
Receipts							
GST receipts	170	115	115	115	115	115	115
Other receipts.....	2	-	-	-	-	-	-
Net cash from operating activities	(22,379)	(22,757)	(22,997)	(22,801)	(23,409)	(24,264)	(24,694)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(14)	-	-	-	-	-	-
Net cash from investing activities	(14)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(110)	15	15	16	(54)	(146)	1
Cash assets at the beginning of the reporting period.....	705	377	595	610	626	572	426
Cash assets at the end of the reporting period.....	595	392	610	626	572	426	427

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Receipts.....	170	115	115	115	115	115	115
Other Receipts.....	2	-	-	-	-	-	-
TOTAL.....	172	115	115	115	115	115	115

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY SERVICES

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 3 Net amount appropriated to deliver services.....	13,597	14,678	14,678	15,202	15,608	15,737	15,738
Total appropriations provided to deliver services	13,597	14,678	14,678	15,202	15,608	15,737	15,738
CAPITAL							
Item 116 Capital Appropriation	585	1,360	1,360	1,000	1,000	1,000	1,000
TOTAL APPROPRIATIONS.....	14,182	16,038	16,038	16,202	16,608	16,737	16,738
EXPENSES							
Total Cost of Services.....	14,134	14,742	14,858	15,264	15,673	15,775	15,776
Net Cost of Services ^(a)	13,588	14,742	14,419	15,264	15,673	15,775	15,776
CASH ASSETS ^(b)	1,937	374	866	852	838	535	521

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(62)	(75)	(78)	(81)	(81)
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	102
Funding Escalation for Salaries	-	-	(45)	(46)	261
Public Sector Workforce Reform.....	-	-	-	-	(67)
Superannuation Guarantee Increase.....	-	21	43	88	133
Transfer of the Education Unit from Legislative Assembly to Parliamentary Services	-	317	326	335	345

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State Public Service or an agency of Government.

The Department provides apolitical ancillary services to members of Parliament, Chamber Departments, Parliamentary staff and other users through two specific service roles that are undertaken to meet the Department's single desired outcome. In doing so, the department supports a broad, high-level goal that reflects its service provision role.

Desired Outcome	Services
Infrastructure, facilities, information and services that meet the needs of stakeholders.	1. Provision of Infrastructure and Facilities 2. Provision of Information and Services

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Provision of Infrastructure and Facilities	5,190	5,241	5,409	5,207	5,384	5,192	5,192
2. Provision of Information and Services.....	8,944	9,501	9,449	10,057	10,289	10,583	10,584
Total Cost of Services	14,134	14,742	14,858	15,264	15,673	15,775	15,776

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Infrastructure, facilities, information and services that meet the needs of stakeholders:					
Average Member rating of infrastructure and facilities	95.9%	90%	90%	90%	
Availability of infrastructure and facilities	99.9%	95%	95%	95%	
Average Member rating of information and services.....	98.2%	90%	90%	90%	
Availability of information and services	99.6%	95%	95%	95%	
Average Presiding Officer and staff rating for infrastructure, facilities, information and services	97.7%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) These measures represent a threshold of minimum acceptable performance in the effective delivery of services. It is expected that actual performance may exceed these targets.

Services and Key Efficiency Indicators

1. Provision of Infrastructure and Facilities

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 5,190	\$'000 5,241	\$'000 5,409	\$'000 5,207	
Less Income	546	-	439	-	
Net Cost of Service	4,644	5,241	4,970	5,207	
Employees (Full Time Equivalents).....	21	21	21	21	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Infrastructure and Facilities ^(a)	\$32,536	\$32,760	\$33,809	\$33,333	
Percentage of Variable Costs Expended to Maintain Parliament House Building and Grounds ^(b)	17%	16%	15%	16%	

(a) The number of Members and Chamber Departments' employees used in these calculations was 160 for 2011-12 Actual, 2012-13 Budget, 2012-13 Estimated Actual and 156 for 2013-14 Budget Target.

(b) Variable costs represent the Department's total recurrent funds less staffing costs, statutory charges and contractual obligations.

2. Provision of Information and Services

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 8,944	\$'000 9,501	\$'000 9,449	\$'000 10,057	
Less Income	-	-	-	-	
Net Cost of Service	8,944	9,501	9,449	10,057	
Employees (Full Time Equivalents).....	82	82	82	86	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Information and Services ^(a)	\$36,454	\$42,670	\$42,639	\$44,230	
Average Cost of Services per Sitting Day ^(b)	\$42,853	\$46,900	\$46,900	\$47,707	

(a) The numbers of Members and Chamber Departments' employees used in these calculations was 160 for 2011-12 Actual, 2012-13 Budget, 2012-13 Estimated Actual and 156 for 2013-14 Budget Target.

(b) The numbers of sitting days used in these calculations were 73 in 2011-12 Actual, 57 for 2012-13 Budget, 56 for 2012-13 Estimated Actual and 66 for 2013-14 Budget Target.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Infrastructure and Equipment							
Asset Refurbishment and Replacement Program	11,931	1,931	1,931	1,000	1,000	1,000	1,000
COMPLETED WORKS							
Buildings, Refurbishments and Upgrades							
Electrical Safety Upgrade	1,420	1,420	32	-	-	-	-
Infrastructure Maintenance Backlog	1,365	1,365	345	-	-	-	-
Total Cost of Asset Investment Program	14,716	4,716	2,308	1,000	1,000	1,000	1,000
FUNDED BY							
Capital Appropriation			1,360	1,000	1,000	1,000	1,000
Internal Funds and Balances			571	-	-	-	-
Other			377	-	-	-	-
Total Funding			2,308	1,000	1,000	1,000	1,000

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	8,931	9,299	9,237	9,741	9,976	10,257	10,552
Supplies and services	2,566	2,610	2,788	2,601	2,676	2,752	2,854
Accommodation	1,371	1,446	1,446	1,477	1,525	1,570	1,570
Depreciation and amortisation	1,197	1,311	1,311	1,367	1,417	1,115	719
Other expenses	69	76	76	78	79	81	81
TOTAL COST OF SERVICES	14,134	14,742	14,858	15,264	15,673	15,775	15,776
Income							
Other revenue ^(c)	546	-	439	-	-	-	-
Total Income	546	-	439	-	-	-	-
NET COST OF SERVICES	13,588	14,742	14,419	15,264	15,673	15,775	15,776
INCOME FROM STATE GOVERNMENT							
Service appropriations	13,597	14,678	14,678	15,202	15,608	15,737	15,738
Resources received free of charge	5	9	9	9	9	9	9
TOTAL INCOME FROM STATE GOVERNMENT	13,602	14,687	14,687	15,211	15,617	15,746	15,747
SURPLUS/(DEFICIENCY) FOR THE PERIOD	14	(55)	268	(53)	(56)	(29)	(29)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 103, 103 and 107 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Reflects contributions toward specific infrastructure and facilities projects requested by the Chamber Departments.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,654	85	561	547	533	519	505
Receivables.....	168	48	71	71	71	71	71
Other.....	491	260	416	416	416	416	416
Total current assets.....	2,313	393	1,048	1,034	1,020	1,006	992
NON-CURRENT ASSETS							
Holding account receivables.....	4,974	6,285	6,285	7,652	9,069	10,184	10,903
Property, plant and equipment.....	57,002	63,225	58,743	59,450	60,264	61,028	61,407
Intangibles.....	438	398	347	247	147	47	(51)
Restricted cash.....	283	289	305	305	305	16	16
Other.....	2,109	1,920	1,943	1,558	1,016	826	826
Total non-current assets.....	64,806	72,117	67,623	69,212	70,801	72,101	73,101
TOTAL ASSETS.....	67,119	72,510	68,671	70,246	71,821	73,107	74,093
CURRENT LIABILITIES							
Employee provisions.....	1,637	1,574	1,637	1,637	1,637	1,637	1,637
Payables.....	430	254	187	187	187	187	187
Other.....	742	329	333	372	414	140	155
Total current liabilities.....	2,809	2,157	2,157	2,196	2,238	1,964	1,979
NON-CURRENT LIABILITIES							
Employee provisions.....	309	302	309	309	309	309	309
Other.....	31	1	24	24	24	24	24
Total non-current liabilities.....	340	303	333	333	333	333	333
TOTAL LIABILITIES.....	3,149	2,460	2,490	2,529	2,571	2,297	2,312
EQUITY							
Contributed equity.....	19,096	20,456	20,456	21,456	22,456	23,456	24,456
Accumulated surplus/(deficit).....	4,529	3,549	4,797	4,744	4,688	4,659	4,630
Reserves.....	40,345	46,045	40,928	41,517	42,106	42,695	42,695
Total equity.....	63,970	70,050	66,181	67,717	69,250	70,810	71,781
TOTAL LIABILITIES AND EQUITY.....	67,119	72,510	68,671	70,246	71,821	73,107	74,093

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	12,657	13,367	13,367	13,835	14,191	14,622	15,019
Capital appropriation	585	1,360	1,360	1,000	1,000	1,000	1,000
Net cash provided by State Government.....	13,242	14,727	14,727	14,835	15,191	15,622	16,019
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(8,770)	(9,189)	(9,150)	(9,702)	(9,934)	(10,531)	(10,537)
Supplies and services	(2,717)	(2,610)	(2,861)	(2,601)	(2,676)	(2,752)	(2,854)
Accommodation.....	(1,306)	(1,437)	(1,437)	(1,468)	(1,516)	(1,561)	(1,561)
Other payments.....	(629)	(641)	(641)	(643)	(644)	(646)	(646)
Receipts							
GST receipts	543	565	565	565	565	565	565
Other receipts.....	876	-	34	-	-	-	-
Net cash from operating activities	(12,003)	(13,312)	(13,490)	(13,849)	(14,205)	(14,925)	(15,033)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,602)	(1,360)	(2,308)	(1,000)	(1,000)	(1,000)	(1,000)
Net cash from investing activities	(1,602)	(1,360)	(2,308)	(1,000)	(1,000)	(1,000)	(1,000)
NET INCREASE/(DECREASE) IN CASH HELD	(363)	55	(1,071)	(14)	(14)	(303)	(14)
Cash assets at the beginning of the reporting period.....	2,300	319	1,937	866	852	838	535
Cash assets at the end of the reporting period.....	1,937	374	866	852	838	535	521

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Receipts.....	543	565	565	565	565	565	565
Other Receipts	876	-	34	-	-	-	-
TOTAL.....	1,419	565	599	565	565	565	565

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 4 Net amount appropriated to deliver services.....	6,052	7,240	6,665	7,409	7,692	7,474	7,489
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971	578	597	597	648	648	659	659
Total appropriations provided to deliver services	6,630	7,837	7,262	8,057	8,340	8,133	8,148
CAPITAL							
Capital Appropriation.....	-	-	276	-	-	-	-
TOTAL APPROPRIATIONS.....	6,630	7,837	7,538	8,057	8,340	8,133	8,148
EXPENSES							
Total Cost of Services.....	9,424	10,311	9,736	10,625	11,006	10,900	10,915
Net Cost of Services ^(a)	7,052	7,943	7,368	8,163	8,446	8,239	8,254
CASH ASSETS ^(b)	1,343	891	1,290	1,309	1,329	1,349	1,369

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(110)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	46
Capping of Leave Liabilities at 2011-12 Levels	(60)	(166)	(103)	(89)	(83)
Increased Funding for Complaint Resolution Function	-	484	500	516	533
Public Sector Workforce Reform.....	-	-	(135)	-	-
Salaries and Allowances Tribunal Determination	-	21	21	21	21
Salaries Funding Escalation.....	-	-	(25)	(24)	129
Superannuation Guarantee Increase.....	-	17	36	70	103
The Decommissioning of the Office of Shared Services	318	216	224	233	241

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	1. Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration	9,424	10,311	9,736	10,625	11,006	10,900	10,915
Total Cost of Services	9,424	10,311	9,736	10,625	11,006	10,900	10,915

Significant Issues Impacting the Agency

- The Office has reduced the average age of complaints from 173 days on 30 June 2007 to 33 days on 30 June 2013 and, for the fifth consecutive year, reduced the cost per complaint. This is in the context of a significant increase in the number of complaints across all sectors that occurred in 2009-10 that has been maintained for the last three financial years.
- The Office undertakes own motion investigations aimed at improving administration across the public sector. In 2012-13, the Office tabled in Parliament a report of an own motion investigation into ways that State Government departments can prevent or reduce sleep-related infant deaths. The report contained 23 recommendations about ways to prevent or reduce sleep-related infant deaths.
- The Office has continued with its program to enhance awareness of, and accessibility to, its services by Indigenous and regional Western Australians through a range of strategies, including the Office's Regional Awareness and Accessibility Program. The Office also continues to engage effectively with public authorities to strengthen their capacity in complaint handling and decision-making through a range of mechanisms including guidelines and training.
- In addition to investigating complaints, reviewing certain child deaths and family and domestic violence fatalities and undertaking own motion investigations, the Office undertakes a range of additional functions, including the inspection of telecommunication interceptions and overseas student appeals. In recent years, the trend has been for an increasing range of functions to be undertaken by the Office.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct:					
Where the Ombudsman made recommendations to improve practices or procedures, the percentage of recommendations accepted by agencies.....	100%	100%	100%	100%	
Number of improvements to practices or procedures as a result of Ombudsman action	96	100	71	100	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The number of improvements has significantly increased since 2007-08 but there may be fluctuations from year to year.

Services and Key Efficiency Indicators**1. Resolving Complaints about Decision Making of Public Authorities and Improving the Standard of Public Administration**

Investigating and resolving complaints from members of the public about Western Australian public authorities and improving the standard of public administration by identifying and investigating concerns that affect the broader community, making recommendations for improvement and identifying and promoting good decision-making and practices.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 9,424	\$'000 10,311	\$'000 9,736	\$'000 10,625	1
Less Income	2,372	2,368	2,368	2,462	
Net Cost of Service.....	7,052	7,943	7,368	8,163	
Employees (Full Time Equivalents).....	64	69	63	70	
Efficiency Indicators					
Percentage of Allegations Finalised Within Three Months.....	72%	85%	83%	85%	
Percentage of Allegations Finalised Within 12 Months	99%	99%	99%	100%	
Percentage of Allegations on Hand at 30 June Less Than Three Months Old....	45%	70%	94%	85%	2
Percentage of Allegations on Hand at 30 June Less Than 12 Months Old.....	99%	99%	96%	100%	
Average Cost per Finalised Allegation	\$1,866	\$1,875	\$1,829	\$1,825	
Average Cost per Finalised Notification of Death	\$10,410	\$9,600	\$12,329	\$12,325	3

Explanation of Significant Movements

(Notes)

1. The 2013-14 Budget Target is higher than the 2012-13 Estimated Actual and the 2012-13 Estimated Actual is lower than the 2012-13 Budget due to the deferral of the commencement of the Criminal Penalty Infringement Notices function from 2012-13 to 2013-14 and other funding changes as detailed under the Spending Changes table. The 2012-13 Estimated Actual is higher than the 2011-12 Actual primarily due to funding for a new function to review family and domestic violence fatalities and the transfer of funding for finance functions due to the decommissioning of the Office of Shared Services.
2. The percentage of allegations on hand less than three months old as at 30 June 2013 reflects positive outcomes arising from a major complaint handling improvement program introduced in 2007-08 and a new organisational structure and processes introduced in 2011-12 to promote and support early resolution of complaints.
3. The average cost per finalised notification of death reflects the complexity of reviews.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement							
2011-12 Program	80	80	45	-	-	-	-
2012-13 Program	142	142	142	-	-	-	-
Child Death Review Function - Case Management System	90	90	26	-	-	-	-
Complaints Management System							
Case Management System Modifications	138	138	48	-	-	-	-
Finance System – The Decommissioning of the Office of Shared Services.....	276	276	276	-	-	-	-
NEW WORKS							
Asset Replacement							
2013-14 Program	157	-	-	157	-	-	-
2014-15 Program	196	-	-	-	196	-	-
2015-16 Program	208	-	-	-	-	208	-
2016-17 Program	208	-	-	-	-	-	208
Total Cost of Asset Investment Program	1,495	726	537	157	196	208	208
FUNDED BY							
Capital Appropriation			276	-	-	-	-
Drawdowns from the Holding Account			190	157	196	208	208
Internal Funds and Balances			71	-	-	-	-
Total Funding			537	157	196	208	208

FINANCIAL STATEMENTS

Income Statement

The variance between the service appropriations in the 2012-13 Budget, the 2012-13 Estimated Actual and the 2013-14 Budget is primarily due to changes in funding as detailed in the Spending Changes table, including:

- the deferral of commencement of the Criminal Penalty Infringement Notices function from 2012-13 to 2013-14, resulting in a reduction of \$723,000 in the 2012-13 Estimated Actual compared to the 2012-13 Budget; and
- an increase of \$318,000 in the 2012-13 Estimated Actual compared to the 2012-13 Budget and \$216,000 in the 2013-14 Budget to undertake the functions transferred as a result of the decommissioning of the Office of Shared Services.

Statement of Financial Position

Minor changes in the balance sheet are due to fluctuations in the value of routine asset replacements from year to year. There is also an increase in Contributed Equity from 2012-13 due to investment in finance software and hardware to support the financial operations of the Office, as a result of the transfer of the finance function to the Office arising from the decommissioning of the Office of Shared Services. The increase in cash assets, in the 2012-13 Estimated Actual compared to the 2012-13 Budget, reflects expenditure committed in 2011-12 but not paid until 2012-13.

INCOME STATEMENT ^(a) (Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,346	7,482	7,092	7,591	7,812	7,852	7,887
Supplies and services	924	875	869	886	988	960	980
Accommodation	1,129	1,184	1,184	1,199	1,230	1,259	1,259
Depreciation and amortisation	251	201	201	235	235	235	235
Other expenses	774	569	390	714	741	594	554
TOTAL COST OF SERVICES	9,424	10,311	9,736	10,625	11,006	10,900	10,915
Income							
Other revenue	2,372	2,368	2,368	2,462	2,560	2,661	2,661
Total Income	2,372	2,368	2,368	2,462	2,560	2,661	2,661
NET COST OF SERVICES	7,052	7,943	7,368	8,163	8,446	8,239	8,254
INCOME FROM STATE GOVERNMENT							
Service appropriations	6,630	7,837	7,262	8,057	8,340	8,133	8,148
Resources received free of charge	276	106	106	106	106	106	106
TOTAL INCOME FROM STATE GOVERNMENT	6,906	7,943	7,368	8,163	8,446	8,239	8,254
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(146)	-	-	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 64, 63 and 70 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,191	741	1,120	1,120	1,120	1,120	1,120
Holding account receivables	190	157	157	196	208	208	208
Receivables.....	256	89	256	256	256	256	256
Total current assets.....	1,637	987	1,533	1,572	1,584	1,584	1,584
NON-CURRENT ASSETS							
Holding account receivables	1,847	2,107	1,891	1,930	1,957	1,964	1,971
Property, plant and equipment	114	125	152	133	108	88	(29)
Intangibles	88	135	386	327	313	306	306
Restricted cash.....	152	150	170	189	209	229	249
Other.....	-	-	-	-	-	-	90
Total non-current assets.....	2,201	2,517	2,599	2,579	2,587	2,587	2,587
TOTAL ASSETS.....	3,838	3,504	4,132	4,151	4,171	4,171	4,171
CURRENT LIABILITIES							
Employee provisions.....	1,235	1,394	1,233	1,232	1,201	1,136	1,078
Payables.....	271	81	271	271	271	271	271
Other.....	381	394	399	418	438	438	438
Total current liabilities.....	1,887	1,869	1,903	1,921	1,910	1,845	1,787
NON-CURRENT LIABILITIES							
Employee provisions.....	346	390	348	349	380	445	503
Total non-current liabilities	346	390	348	349	380	445	503
TOTAL LIABILITIES.....	2,233	2,259	2,251	2,270	2,290	2,290	2,290
EQUITY							
Contributed equity	930	930	1,206	1,206	1,206	1,206	1,206
Accumulated surplus/(deficit).....	675	315	675	675	675	675	675
Total equity	1,605	1,245	1,881	1,881	1,881	1,881	1,881
TOTAL LIABILITIES AND EQUITY.....	3,838	3,504	4,132	4,151	4,171	4,171	4,171

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	6,337	7,473	7,061	7,822	8,105	7,918	7,933
Capital appropriation	-	-	276	-	-	-	-
Holding account drawdowns	125	190	190	157	196	208	208
Net cash provided by State Government.....	6,462	7,663	7,527	7,979	8,301	8,126	8,141
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(6,267)	(7,301)	(7,074)	(7,572)	(7,792)	(7,852)	(7,887)
Supplies and services	(778)	(769)	(763)	(780)	(882)	(854)	(874)
Accommodation	(980)	(1,184)	(1,184)	(1,199)	(1,230)	(1,259)	(1,259)
Other payments	(442)	(840)	(661)	(985)	(1,012)	(865)	(825)
Receipts							
GST receipts	285	271	271	271	271	271	271
Other receipts	2,201	2,368	2,368	2,462	2,560	2,661	2,661
Net cash from operating activities	(5,981)	(7,455)	(7,043)	(7,803)	(8,085)	(7,898)	(7,913)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(114)	(190)	(537)	(157)	(196)	(208)	(208)
Net cash from investing activities	(114)	(190)	(537)	(157)	(196)	(208)	(208)
NET INCREASE/(DECREASE) IN CASH HELD	367	18	(53)	19	20	20	20
Cash assets at the beginning of the reporting period	976	873	1,343	1,290	1,309	1,329	1,349
Cash assets at the end of the reporting period	1,343	891	1,290	1,309	1,329	1,349	1,369

(a) Full audited financial statements are published in the agency's Annual Report.\

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Input Credits	285	271	271	271	271	271	271
Other Receipts	2,201	2,368	2,368	2,462	2,560	2,661	2,661
TOTAL	2,486	2,639	2,639	2,733	2,831	2,932	2,932

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

Part 2

Premier; Minister for State Development; Science

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
73	Premier and Cabinet			
	- Delivery of Services.....	202,471	165,057	235,845
	- Capital Appropriation.....	-	864	-
	Total	202,471	165,921	235,845
84	Public Sector Commission			
	- Delivery of Services.....	29,003	27,730	26,664
	Total	29,003	27,730	26,664
93	Governor's Establishment			
	- Delivery of Services.....	4,562	4,562	4,602
	Total	4,562	4,562	4,602
100	Salaries and Allowances Tribunal			
	- Delivery of Services.....	985	985	1,007
	Total	985	985	1,007
106	State Development			
	- Delivery of Services.....	54,683	42,143	43,329
	- Administered Grants, Subsidies and Other Transfer Payments.....	22,086	17,059	16,356
	Total	76,769	59,202	59,685
118	Chemistry Centre (WA)			
	- Delivery of Services.....	7,754	7,754	7,923
	- Capital Appropriation.....	700	700	700
	Total	8,454	8,454	8,623
GRAND TOTAL				
	- Delivery of Services.....	299,458	248,231	319,370
	- Administered Grants, Subsidies and Other Transfer Payments.....	22,086	17,059	16,356
	- Capital Appropriation.....	700	1,564	700
	Total.....	322,244	266,854	336,426

PREMIER AND CABINET

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 3

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 5 Net amount appropriated to deliver services ^(a)	185,482	200,433	162,986	233,625	173,424	173,572	172,154
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,978	2,038	2,071	2,220	2,288	2,365	2,365
Total appropriations provided to deliver services	187,460	202,471	165,057	235,845	175,712	175,937	174,519
CAPITAL							
Capital Appropriation	-	-	864	-	-	-	-
TOTAL APPROPRIATIONS	187,460	202,471	165,921	235,845	175,712	175,937	174,519
EXPENSES							
Total Cost of Services.....	187,405	207,342	178,538	244,957	187,004	184,311	183,030
Net Cost of Services ^(b)	183,656	203,951	175,147	241,385	183,414	180,705	179,424
CASH ASSETS ^(c)	42,329	39,344	41,661	42,434	41,152	42,674	44,133

- (a) Refer to the Reconciliation Table after the financial statements for functional changes to the appropriation.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1.5% Reduction in Procurement Expenditure	(357)	-	-	-	-
2012-13 Reduction in Full Time Equivalent Ceiling	(2,773)	-	-	-	-
2012-13 Temporary Procurement Freeze	(636)	-	-	-	-
2013-14 Tariffs, Fees and Charges	-	40	41	42	42
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	1,739
ANZAC Centenary	2,836	5,450	-	-	-
Celebrate WA	-	1,000	1,000	1,000	1,000
Community Security Group of Western Australia	100	-	-	-	-
Cultural Events Package	1,600	1,000	1,000	-	-
Funding Escalation for Salaries	-	-	(372)	(382)	2,172
Inquiry into the 2011 Kimberley Ultra-marathon - Act of Grace Payment	900	-	-	-	-
International Centre of Radio Astronomy Research	-	1,550	4,950	6,000	5,500
Native Title Unit Legal Fees	-	360	371	383	395
Program Rationalisation	-	(1,000)	(1,000)	(1,000)	(1,000)
Public Sector Workforce Reform	-	(338)	(16)	(1,283)	(1,635)
Royalties for Regions - Regional Workers Incentives Allowances	68	71	73	74	141
Salaries and Allowances Tribunal Determination	33	66	66	66	66

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Shark Hazard Mitigation Measures.....	550	650	500	500	-
Shark Mitigation Strategy - Observation Tower Cottesloe Beach.....	300	-	-	-	-
Shark Mitigation Strategy - Surf Life Saving Western Australia Jet Skis.....	500	-	-	-	-
State Activities Funding Agreement - Kimberley Land Council	1,422	1,413	-	-	-
State Contribution - Royal Australian Navy Centenary	250	-	-	-	-
State Contribution - Statue of Northerly	127	-	-	-	-
State Election Expenses.....	4,546	-	-	-	-
Superannuation Guarantee Increase.....	-	150	300	600	900
Surf Life Saving Western Australia Aerial Shark Patrols	2,416	2,438	2,461	2,461	2,461
United States Asia Centre.....	-	600	600	600	600

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Executive Government receives appropriate support.	1. Administration of Executive Government Services
	The Premier and Ministers receive high quality, rigorous and timely policy advice.	2. Government Policy Management

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Administration of Executive Government Services.....	110,163	98,794	112,924	114,864	111,565	113,770	117,570
2. Government Policy Management.....	77,242	108,548	65,614	130,093	75,439	70,541	65,460
Total Cost of Services	187,405	207,342	178,538	244,957	187,004	184,311	183,030

Significant Issues Impacting the Agency

- The Department will take a lead role in supporting a genuine partnership between the public and not-for-profit sectors. This includes supporting the Partnership Forum, with leaders from both the public and not-for-profit sectors, and progressing key reforms to enhance the capacity of both sectors to deliver sustainable services to the most vulnerable and disadvantaged in the Western Australian community.
- The Department will lead and support the development of innovative, person centred approaches to the design and delivery of community services across key areas such as disability services, mental health, housing and aged care. This includes the promotion and development of cross sector responses to more effectively address and support the needs of individuals, families and communities.

- The Department will provide advice to the Premier on critical Commonwealth-State matters, including the fair and equitable distribution of GST revenue, the implications for the State of retiring National Partnership Agreements, changes to the Commonwealth Financial Relations Inter-Governmental Agreement, new Commonwealth arrangements for school funding and the impact of Commonwealth refugee and border protection policies.
- Support is provided to the Premier in negotiations with the Commonwealth Government on the National Disability Insurance Scheme to help ensure the best outcomes for Western Australians with a disability, and their families and carers.
- The Department will provide secretariat support to the Aboriginal Affairs Cabinet Sub-Committee and Ministerial Taskforce on Approvals.
- The Government will aim to complete an agreement to settle all Native Title claims in the South West in 2013-14. Government will proceed with the expectation that the six principle Noongar claim groups will ratify agreements by 31 December 2013, with implementation of the overall agreement to commence on 1 July 2014.
- The Department will continue to raise concerns with the Commonwealth Government about the failure to support previous longstanding commitments from the Commonwealth to share State and Territory Native Title compensation costs and the Commonwealth's withdrawal of funding support for Native Title respondent parties.
- The Department is committed to:
 - expediting the resolution of Native Title claims, with the number of Native Title determinations set to accelerate in the next four years; and
 - implementing the whole-of-government approach towards streamlining Native Title and Indigenous heritage processes.
- To support increasing bilateral trade relations between the Kingdom of Saudi Arabia and Western Australia, the Western Australian Trade Office is proposing a Western Australian Agribusiness Trade Mission in 2013-14, to Saudi Arabia, the United Arab Emirates and Qatar.
- The Department aims to support Western Australian businesses in Africa through its Dubai Trade Office and an African based consultant, by providing policy advocacy, access to decision makers, and advice on political and economic conditions in countries.
- The Department's European Office will continue to promote Western Australia as a location for oil and gas exploration activity and Liquefied Natural Gas production, as well as minerals exploration and processing. Support will be given to the initiatives designed to have Western Australia recognised as a world regional centre for oil and gas excellence.
- The Department will work with Western Australian public safety agencies and, through Council of Australian Governments (COAG) Senior Officials, to lead the State's engagement with the Commonwealth and other States and Territories in the Public Safety Mobile Broadband initiative.
- Priority for the Kimberley Science and Conservation Strategy in 2013-14 and following years will be the creation of new national parks, including the new Great Kimberley Marine Park and Horizontal Falls Marine Park. The new parks will be jointly vested and managed with determined Native Title holders and will provide the highest level of protection to the natural and cultural values of the area.
- The Department will continue to lead the strategic assessment of the Perth and Peel regions, in partnership with other government agencies, to streamline future environmental approvals processes under the *Commonwealth Environmental Protection, Biodiversity and Conservation Act 1999*. The project is also expected to deliver greater certainty to industry about areas that can be developed and the related mitigation obligations, and about long-term land supply to meet the needs of a city of 3.5 million people.
- The Department will provide advice to the Premier on opportunities to streamline State regulations, and to keep regulatory oversight commensurate with the level of risk. In 2013-14, this will include advice about progressing COAG agreed seamless national economy reforms, and the Commonwealth's Business Advisory Forum's initiatives to reduce red tape. Advice on State priorities will include ongoing efforts to streamline development approvals, and an emerging demand for reducing unnecessary regulatory red tape for farmers.
- The Department works closely with the Public Sector Commission, Department of Local Government and Communities and the Department of Education in monitoring the implementation of actions with respect to the Special Inquiry into St Andrews Hostel Katanning.

- Planning continues on the building and interpretive fit-out of the Anzac Interpretive Centre in Albany, with construction expected to commence in late 2013 and be completed in 2014, ahead of the commemoration of the convoy departure in November 2014. In addition, significant work is being undertaken with stakeholders including Lotterywest, Tourism Western Australia, Eventscorp, Department of Culture and the Arts, Department of Education, Returned and Services League, Department of Veterans Affairs, the City of Albany and others on the planning of a suite of events for the ANZAC commemorations in Albany and throughout Western Australia.
- The Department will implement a formal funding agreement with Celebrate WA to support its work in the development of a comprehensive range of events and activities for Western Australia Day.
- An Office of Science has been established within the Department in order to provide a clear focus and higher profile for Science activities in the State, aiming to achieve greater cooperation within government, between government and tertiary institutions and with the Commonwealth Government on science related matters.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Executive government receives appropriate support:					
Targets for support services are met or exceeded	90%	92%	96%	94%	
Service recipient's confirmation that services provided enable them to meet Executive Government's obligations ^(b)	3.6	3.5	3.5	3.5	
Outcome: The Premier and Ministers receive high quality, rigorous and timely policy advice:					
Service recipient's confirmation that high quality and timely policy advice is provided ^(c)	n/a	n/a	3.7	4.0	1
Percentage change in number of outstanding Native Title claims awaiting resolution	-1.9%	-5.0%	-2.0%	-8.0%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Value point along a continuum that ranges from one indicating 'well below expectations' to five indicating 'well above expectations'.

(c) New Key Performance Indicator introduced to measure delivery of policy services. Value point along a continuum that ranges from one indicating 'well below expectations' to five indicating 'well above expectations'.

Explanation of Significant Movements

(Notes)

1. This indicator is in lieu of previous indicators relating to Cabinet Submissions, National Agreements and Commonwealth funding.
2. The difference between the 2012-13 Estimated Actual of -2% and the 2013-14 Budget Target of -8% is explained by an expectation that a large number of smaller claims will be satisfactorily resolved in 2013-14.

Services and Key Efficiency Indicators

1. Administration of Executive Government Services

The Department provides a range of services including:

- administrative support to the Premier;
- administrative policy advice and support to ministerial offices and the Leader of the Opposition;
- promotion of Western Australia's interests overseas;
- communication of Government policies and activities;
- support for the Executive Council;
- administration of entitlements for Members and former Members of Parliament;
- management of the State occasions and official visits program;
- a secure, confidential and time-critical printing and publishing service for Parliament and Government; and
- management of exhibitions and programs at the Constitutional Centre.

The cost of this service includes corporate services functions provided free of charge to the Public Sector Commission, the Parliamentary Commissioner for Administrative Investigations and the Departments of Treasury and Finance, and costs of inquiries, community service obligations, and community service grants and donations.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of service ^(a)	\$'000 110,163	\$'000 98,794	\$'000 112,924	\$'000 114,864	
Less Income	3,067	2,908	2,908	3,066	
Net Cost of service	107,096	95,886	110,016	111,798	
Employees (Full Time Equivalents).....	611	591	574	565	
Efficiency Indicators ^(b)					
Average Operating Cost per Ministerial Office (including Premier's Office and Leader of the Opposition)	\$2,516	\$2,389	\$2,505	\$2,538	
Average Cost of Support Provided per Ministerial Office (including Premier's Office and Leader of the Opposition)	\$492	\$508	\$533	\$502	
Average Cost of Representing Western Australia's Interests Overseas (per Region)	\$1,717	\$1,528	\$1,383	\$1,451	
Average Cost of Entitlements per Member of Parliament.....	\$367	\$363	\$377	\$378	
Average Cost of Support Provided per Member of Parliament.....	\$15	\$14	\$15	\$18	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) The expense of support provided to inquiries and community service obligations, community service grants and donations and corporate services provided free of charge to external agencies of \$10.2 million in 2011-12 Actual, \$3.8 million in 2012-13 Budget, \$13.2 million in 2012-13 Estimated Actual and \$14.4 million in 2013-14 Budget Target is included in the overall cost of service for Administration of Executive Government Services, but is excluded from the reported key efficiency indicators as it is not considered to be a cost of service delivery.

2. Government Policy Management

The Department provides a range of services for the Premier including:

- strategic policy advice and coordination to the Premier and Cabinet;
- strategic policy advice and coordination to the Minister for Science;
- leadership and coordination of cross-agency actions to address complex issues;
- managing and coordinating Western Australian Government input into intergovernmental negotiations and advice on Government positions on federal reform, treaties, defence and other matters raised through the COAG and the Council for the Australian Federation;
- strategic, cross portfolio advice on land, State and Commonwealth approvals and Indigenous issues;
- support for the functions of Cabinet and Parliament; and
- emergency management policy advice to the Premier, Ministers and government agencies, and whole-of-government management and coordination of significant security incidents and emergencies.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of service ^(a)	\$'000 77,242	\$'000 108,548	\$'000 65,614	\$'000 130,093	1
Less Income	682	483	483	506	
Net Cost of service	76,560	108,065	65,131	129,587	
Employees (Full Time Equivalents).....	134	140	132	155	
Efficiency Indicators ^(b)					
Average Cost per Government Indigenous Land Use Agreement (ILUA)					
Managed	n/a	\$94	\$325	\$290	2
Average Cost per Project ILUA Managed	n/a	\$653	\$625	\$1,044	3

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) Grant payments of \$15.4 million in 2011-12 Actual, \$54.9 million in 2012-13 Budget, \$18.6 million in 2012-13 Estimated Actual and \$73 million in 2013-14 Budget Target have been excluded from the expenditure used to derive these indicators as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The increase in 2013-14 arises from the delay in the Browse LNG Project and the inclusion of the Office of Science.
2. The increase in Average Cost per Government ILUA managed between the 2012-13 Budget and the 2012-13 Estimated Actual is due to a decrease in the number of arrangements managed.
3. The increase in Average Cost per Project ILUA managed between the 2012-13 Estimated Actual and the 2013-14 Budget is due to a decrease in the number of agreements managed.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software - 2012-13 Program.....	754	754	754	-	-	-	-
Electorate Offices - Fit-outs - 2012-13 Program.....	300	300	300	-	-	-	-
Electorate Offices Equipment Upgrade - 2012-13 Program.....	320	320	320	-	-	-	-
Partitioning and Accommodation - 2012-13 Program.....	38	38	38	-	-	-	-
The Decommissioning of the Office of Shared Services	1,107	1,107	1,107	-	-	-	-
NEW WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2013-14 Program	578	-	-	578	-	-	-
2014-15 Program	600	-	-	-	600	-	-
2015-16 Program	1,949	-	-	-	-	1,949	-
2016-17 Program	1,079	-	-	-	-	-	1,079
Electorate Offices Equipment Upgrade							
2013-14 Program	41	-	-	41	-	-	-
2014-15 Program	124	-	-	-	124	-	-
2015-16 Program	73	-	-	-	-	73	-
2016-17 Program	100	-	-	-	-	-	100
State Law Publisher - Replacement of Copying Machine....	1,400	-	-	-	1,400	-	-
Total Cost of Asset Investment Program	8,463	2,519	2,519	619	2,124	2,022	1,179
FUNDED BY							
Capital Appropriation.....			864	-	-	-	-
Drawdowns from the Holding Account			1,412	619	2,124	2,022	1,179
Internal Funds and Balances			243	-	-	-	-
Total Funding			2,519	619	2,124	2,022	1,179

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increase in Total Cost of Services between the 2013-14 Budget Estimate and the 2012-13 Estimated Actual is due to the transfer of functions for the Office of Science from the Department of Commerce. Refer to the 'Reconciliation Relating to Major Functional Transfers and Accounting Policy Changes' table for comparable costs.

The increase in grants and subsidies expenses between the 2013-14 Budget Estimate and the 2012-13 Estimated Actual is mainly due to the Browse LNG Precinct Regional Benefits Package, together with the transfer in of the Office of Science grants.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	76,655	77,387	77,124	80,418	83,119	84,896	87,393
Grants and subsidies ^(c)	20,818	56,500	30,247	110,255	49,825	42,082	35,414
Supplies and services	27,540	23,400	25,501	28,478	27,988	30,743	33,043
Accommodation	20,576	20,522	20,422	21,020	21,617	22,125	22,650
Depreciation and amortisation	1,814	2,550	2,550	2,404	2,072	1,841	1,841
Efficiency dividend	-	(3,981)	-	-	-	-	-
Other expenses	3,017	2,456	2,456	2,382	2,383	2,624	2,689
TOTAL COST OF SERVICES	150,420	178,834	158,300	244,957	187,004	184,311	183,030
Income							
Sale of goods and services	1,911	1,473	1,473	1,569	1,574	1,577	1,577
Grants and subsidies	528	413	413	431	444	457	457
Other revenue	1,310	1,505	1,505	1,572	1,572	1,572	1,572
Total Income	3,749	3,391	3,391	3,572	3,590	3,606	3,606
NET COST OF SERVICES	146,671	175,443	154,909	241,385	183,414	180,705	179,424
INCOME FROM STATE GOVERNMENT							
Service appropriations	150,475	173,963	144,819	235,845	175,712	175,937	174,519
Resources received free of charge	2,664	2,318	5,602	5,717	5,784	5,853	5,923
Royalties for Regions Fund ^(d)	55	57	2,961	130	134	137	141
TOTAL INCOME FROM STATE GOVERNMENT	153,194	176,338	153,382	241,692	181,630	181,927	180,583
SURPLUS/(DEFICIENCY) FOR THE PERIOD	6,523	895	(1,527)	307	(1,784)	1,222	1,159

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 745, 706 and 720 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$2.8 million (2012-13 Estimated Out Turn), Regional Community Services Fund - \$0.1 million (2011-12), \$0.1 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn), \$0.1 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16) and \$0.1 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Browse LNG Precinct Regional Benefits							
Package	-	30,900	-	62,804	10,980	11,337	11,706
Community Grants	5,422	1,625	11,685	11,576	6,214	5,219	5,719
Native Title Unit Grants	15,396	23,975	18,562	10,154	10,368	6,806	1,722
Office of Science ^(a)	-	-	-	25,721	22,263	18,720	16,267
TOTAL	20,818	56,500	30,247	110,255	49,825	42,082	35,414

(a) From 2013-14, funding for Grant Payments related to Science have been transferred from the Department of Commerce - \$25.7 million (2013-14), \$22.3 million (2014-15), \$18.7 million (2015-16) and \$16.3 million (2016-17).

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	40,625	37,834	39,857	40,130	38,348	39,870	41,029
Holding account receivables	1,412	969	619	2,124	2,022	1,179	1,179
Receivables	1,984	1,360	1,984	1,984	1,984	1,984	1,984
Other.....	2,043	868	2,043	2,043	2,043	2,043	2,043
Total current assets	46,064	41,031	44,503	46,281	44,397	45,076	46,235
NON-CURRENT ASSETS							
Holding account receivables	22,068	24,326	23,999	24,279	24,329	24,991	25,653
Property, plant and equipment	2,104	3,515	2,424	831	993	1,904	1,242
Intangibles	122	353	1,148	1,067	986	986	986
Restricted cash.....	1,704	1,510	1,804	2,304	2,804	2,804	3,104
Other.....	2,268	692	889	777	748	18	18
Total non-current assets.....	28,266	30,396	30,264	29,258	29,860	30,703	31,003
TOTAL ASSETS	74,330	71,427	74,767	75,539	74,257	75,779	77,238
CURRENT LIABILITIES							
Employee provisions.....	14,850	14,799	14,850	15,151	15,151	15,151	15,151
Payables	5,941	6,426	5,941	5,941	5,941	5,941	5,941
Other.....	4,167	1,862	4,267	4,429	4,929	5,229	5,529
Total current liabilities.....	24,958	23,087	25,058	25,521	26,021	26,321	26,621
NON-CURRENT LIABILITIES							
Employee provisions.....	3,030	2,634	3,030	3,030	3,030	3,030	3,030
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	3,031	2,635	3,031	3,031	3,031	3,031	3,031
TOTAL LIABILITIES.....	27,989	25,722	28,089	28,552	29,052	29,352	29,652
EQUITY							
Contributed equity	11,307	11,306	13,171	13,173	13,175	13,175	13,175
Accumulated surplus/(deficit).....	39,052	38,951	37,525	37,832	36,048	37,270	38,429
Reserves.....	(4,018)	(4,552)	(4,018)	(4,018)	(4,018)	(4,018)	(4,018)
Total equity	46,341	45,705	46,678	46,987	45,205	46,427	47,586
TOTAL LIABILITIES AND EQUITY.....	74,330	71,427	74,767	75,539	74,257	75,779	77,238

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	147,031	170,703	142,269	233,441	173,640	174,096	172,678
Capital appropriation	-	-	864	-	-	-	-
Holding account drawdowns	2,032	1,412	1,412	619	2,124	2,022	1,179
Royalties for Regions Fund ^(b)	55	57	2,961	130	134	137	141
Net cash provided by State Government.....	149,118	172,172	147,506	234,190	175,898	176,255	173,998
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(76,024)	(76,368)	(76,815)	(79,740)	(82,397)	(84,374)	(87,103)
Grants and subsidies	(21,515)	(56,500)	(30,247)	(110,255)	(49,825)	(42,082)	(35,414)
Supplies and services	(23,852)	(21,306)	(20,123)	(22,985)	(22,435)	(25,122)	(27,120)
Accommodation.....	(19,549)	(20,522)	(20,422)	(21,020)	(21,617)	(22,125)	(22,650)
Efficiency dividend.....	-	3,981	-	-	-	-	-
Other payments.....	(8,584)	(8,730)	(8,730)	(9,395)	(10,487)	(11,276)	(11,340)
Receipts							
Grants and subsidies	733	413	413	431	444	457	457
Sale of goods and services	2,138	1,472	1,472	1,569	1,574	1,577	1,577
GST receipts	5,763	6,291	6,291	7,024	8,114	8,661	8,661
Other receipts.....	905	1,506	1,506	1,573	1,573	1,573	1,572
Net cash from operating activities	(139,985)	(169,763)	(146,655)	(232,798)	(175,056)	(172,711)	(171,360)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(848)	(1,412)	(2,519)	(619)	(2,124)	(2,022)	(1,179)
Proceeds from sale of non-current assets	21	-	-	-	-	-	-
Net cash from investing activities	(827)	(1,412)	(2,519)	(619)	(2,124)	(2,022)	(1,179)
NET INCREASE/(DECREASE) IN CASH HELD	8,306	997	(1,668)	773	(1,282)	1,522	1,459
Cash assets at the beginning of the reporting period.....	34,023	38,347	42,329	41,661	42,434	41,152	42,674
Net cash transferred to/from other agencies.....	-	-	1,000	-	-	-	-
Cash assets at the end of the reporting period.....	42,329	39,344	41,661	42,434	41,152	42,674	44,133

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$2.8 million (2012-13 Estimated Out Turn), Regional Community Services Fund - \$0.1 million (2011-12), \$0.1 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn), \$0.1 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16) and \$0.1 million (2016-17).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	150,420	178,834	158,300	244,957	187,004	184,311	183,030
<i>Transfer of the Science Function from the Department of Commerce to the Department of the Premier and Cabinet</i>	36,985	28,508	20,238	-	-	-	-
Adjusted Total Cost of Services	187,405	207,342	178,538	244,957	187,004	184,311	183,030
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services ...	150,475	173,963	144,819	235,845	175,712	175,937	174,519
<i>Transfer of the Science Function from the Department of Commerce to the Department of the Premier and Cabinet</i>	36,985	28,508	20,238	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services	187,460	202,471	165,057	235,845	175,712	175,937	174,519

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Grants and Subsidies	428	413	413	431	444	457	457
GST Input Credits.....	5,241	5,974	5,974	6,695	7,785	8,332	8,332
GST Receipts on Sales	522	317	317	329	329	329	329
Other Receipts	1,210	518	518	571	502	436	435
State Law Publisher	2,138	2,460	2,460	2,571	2,645	2,714	2,714
TOTAL.....	9,539	9,682	9,682	10,597	11,705	12,268	12,267

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PUBLIC SECTOR COMMISSION

PART 2- PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 4

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual ^(c) \$'000	2012-13 Budget ^(c) \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 6 Net amount appropriated to deliver services.....	22,915	27,779	26,489	25,380	23,854	24,389	24,380
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,206	1,224	1,241	1,284	1,306	1,339	1,345
Total appropriations provided to deliver services	24,121	29,003	27,730	26,664	25,160	25,728	25,725
TOTAL APPROPRIATIONS.....	24,121	29,003	27,730	26,664	25,160	25,728	25,725
EXPENSES							
Total Cost of Services.....	27,630	30,850	28,513	29,677	28,124	27,486	27,248
Net Cost of Services ^(a)	26,499	29,917	27,172	28,778	27,225	26,587	26,349
CASH ASSETS ^(b)	2,884	3,494	4,505	4,506	4,506	4,597	5,049

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.
- (c) With the implementation of a revised Outcome Based Management framework, the 2011-12 Actual and 2012-13 Budget results have been recast for comparative purposes.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(334)	-	-	-	-
2013-14 Tariffs, Fees and Charges	-	(70)	(70)	(70)	(70)
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	153
Capping of Leave Liabilities at 2011-12 Levels	(415)	(405)	(419)	(430)	261
Commonwealth Incentives for the Aboriginal Traineeship Program	-	78	78	78	78
Funding Escalation for Salaries	-	-	(94)	(94)	529
Program Rationalisation	-	(185)	(1,290)	(1,290)	(1,290)
Public Sector Workforce Reform.....	-	-	-	-	(643)
Salaries and Allowances Tribunal Determination	20	38	38	38	38
Superannuation Guarantee Increase.....	-	58	119	238	354
The Decommissioning of the Office of Shared Services	30	(36)	(35)	(32)	(32)
Transfer of Information Communication Technology Policy, Strategy and Review	(496)	(511)	(526)	(542)	(558)
Western Australia Online E-Recruitment	-	815	215	215	245

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An efficient and effective public sector that operates with integrity.	1. Public Sector Leadership 2. Assistance and Support 3. Oversight and Reporting

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Public Sector Leadership	2,377	3,168	2,936	2,928	2,998	2,981	2,976
2. Assistance and Support	21,674	23,614	21,400	22,261	20,530	19,935	19,709
3. Oversight and Reporting	3,579	4,068	4,177	4,488	4,596	4,570	4,563
Total Cost of Services	27,630	30,850	28,513	29,677	28,124	27,486	27,248

Significant Issues Impacting the Agency

- The ageing of the Western Australian public sector workforce, together with increasing community demand for quality public services, presents a significant challenge to the public sector. The Commission will continue to provide information and support to public sector agencies, local governments and public universities to assist them to address this challenge, including the need to implement workforce planning and equity initiatives.
- Through the Aboriginal Employment Strategy, the Commission will continue to assist Western Australia's Indigenous people to obtain long-term employment by providing opportunities that lead to meaningful career pathways in the public sector. The strategy includes a traineeship program that will place up to 163 trainees in public sector employment by 2015. This initiative contributes to the State's commitment to the Indigenous Economic Participation National Partnership Agreement, which aims to achieve 3.2% Indigenous representation in public sector employment by 2015.
- Maintaining a high standard of accountability, governance and integrity across all parts of the public sector is a priority for the Commission. The Commission will continue to provide information and deliver face-to-face training to public sector agencies, local governments, public universities and public sector boards and committees. This support will assist public authorities to understand the principles of corporate governance and to meet their requirements under the public sector's accountability framework. This support assists employees to make ethical decisions and speak up about wrong doing.
- In line with its statutory function to promote the efficiency and effectiveness of the public sector, the Commission will continue to advise and assist agencies to implement machinery of government changes. The Commission will also advance changes to the public sector to bring about enhanced flexibilities in the management of surplus staff. This work will involve the drafting of legislative changes and working directly with agencies to ensure an appropriate balance is met between the interests of employees and the need to manage the public sector workforce in an efficient and cost effective manner.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual ^(b)	2012-13 Budget ^(b)	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An efficient and effective public sector that operates with integrity:					
The portion of core clients who indicate that the Commission has delivered policy, assistance and oversight that has assisted them to enhance integrity within their agencies	89%	95%	85%	85%	
The portion of core clients who indicate that the Commission has delivered policy, assistance and oversight that has assisted them to enhance the effectiveness and efficiency of their agencies	89%	95%	85%	85%	
The portion of Public Authorities who indicate that assistance provided by the Commission has helped them to meet their statutory obligations under part IX of the Equal Opportunity Act 1984.....	n/a	95%	75%	75%	1
The portion of Public Authorities who indicate that assistance provided by the Commission has helped them to meet their statutory obligations under the Public Interest Disclosure Act 2003	n/a	95%	75%	75%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) With the implementation of a revised Outcome Based Management framework, the 2011-12 Actual and 2012-13 Budget results have been recast for comparative purposes.

Explanation of Significant Movements

(Notes)

1. The Commission obtained approval in January 2012 to report the presented Key Performance Indicators in the 2011-12 financial year and forward estimates. Questions asked in previous customer satisfaction surveys did not provide data that could be used for comparative measures.

Services and Key Efficiency Indicators**1. Public Sector Leadership**

This service is responsible for the identification and development of policy and strategic initiatives that will position the public sector to meet future challenges.

	2011-12 Actual ^(a)	2012-13 Budget ^(a)	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 2,377	\$'000 3,168	\$'000 2,936	\$'000 2,928	
Less Income	18	3	28	8	
Net Cost of Service.....	2,359	3,165	2,908	2,920	
Employees (Full Time Equivalents).....	12	17	16	17	
Efficiency Indicators					
Average Cost per Hour Addressing Legislative and Policy Development	n/a	\$105	\$102	\$108	

(a) With the implementation of a revised Outcome Based Management framework, the 2011-12 Actual and 2012-13 Budget results have been recast for comparative purposes.

2. Assistance and Support

This service builds the capacity and develops the public sector workforce by providing advice, assistance and training to Ministers, public sector agencies and public sector employees.

	2011-12 Actual ^(a)	2012-13 Budget ^(a)	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 21,674	\$'000 23,614	\$'000 21,400	\$'000 22,261	
Less Income	1,103	929	1,285	886	
Net Cost of Service	20,571	22,685	20,115	21,375	
Employees (Full Time Equivalents).....	108	110	105	106	
Efficiency Indicators					
Average Cost per Hour of Assistance and Support Provided	n/a	\$91	\$115	\$126	
Average Cost per Workforce and Diversity Program, Product or Training Hour	n/a	\$104	\$117	\$116	
Average Cost per Public Administration, Standards and Integrity Program, Product or Training Hour	n/a	\$106	\$108	\$115	
Average Cost per Leadership Development Product, Program and Training Hour	n/a	\$157	\$108	\$109	

(a) With the implementation of a revised Outcome Based Management framework, the 2011-12 Actual and 2012-13 Budget results have been recast for comparative purposes.

3. Oversight and Reporting

This service provides independent oversight to monitor and report to Parliament and Ministers on compliance with the *Public Sector Management Act 1994* and the *Public Interest Disclosure Act 2003*.

	2011-12 Actual ^(a)	2012-13 Budget ^(a)	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 3,579	\$'000 4,068	\$'000 4,177	\$'000 4,488	
Less Income	10	1	28	5	
Net Cost of Service	3,569	4,067	4,149	4,483	
Employees (Full Time Equivalents).....	25	24	25	26	
Efficiency Indicators					
Average Cost per Hour of Performance and Oversight Activity	n/a	\$95	\$86	\$92	
Percentage of Oversight Actions Completed within Target Timeframes	n/a	90%	83%	90%	

(a) With the implementation of a revised Outcome Based Management framework, the 2011-12 Actual and 2012-13 Budget results have been recast for comparative purposes.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Computer Hardware - 2012-13 Program.....	33	33	33	-	-	-	-
Furniture and Office Equipment - 2012-13 Program	13	13	13	-	-	-	-
Replacement of Computing Equipment - 2012-13 Program ...	9	9	9	-	-	-	-
NEW WORKS							
Asset Replacement							
Computer Hardware							
2013-14 Program	33	-	-	33	-	-	-
2014-15 Program	33	-	-	-	33	-	-
2015-16 Program	33	-	-	-	-	33	-
2016-17 Program	68	-	-	-	-	-	68
Office Fit-out	100	-	-	100	-	-	-
Furniture and Office Equipment							
2013-14 Program	17	-	-	17	-	-	-
2014-15 Program	17	-	-	-	17	-	-
2015-16 Program	17	-	-	-	-	17	-
2016-17 Program	77	-	-	-	-	-	77
Replacement of Computing Equipment							
2013-14 Program	114	-	-	114	-	-	-
2014-15 Program	123	-	-	-	123	-	-
2015-16 Program	123	-	-	-	-	123	-
2016-17 Program	28	-	-	-	-	-	28
Total Cost of Asset Investment Program	838	55	55	264	173	173	173
FUNDED BY							
Drawdowns from the Holding Account			145	164	173	173	173
Internal Funds and Balances			(90)	100	-	-	-
Total Funding			55	264	173	173	173

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in Total Cost of Services of \$1.2 million (4%) for the 2013-14 Budget Estimate compared to the 2012-13 Estimated Actual. This mainly relates to the repositioning of the Aboriginal Employment Strategy funding and the Western Australia Online E-Recruitment project.

Income

Total income is estimated to be \$0.9 million, a decrease of \$0.5 million (33%) between the 2013-14 Budget Estimate and the 2012-13 Estimated Actual. This reduction in revenue is due to the removal of venue hire costs, as training will be conducted in the Public Sector Commission's in-house training rooms.

Statement of Cashflows

Reasons for cashflow variances for payments and services are described in the Expenses and Income sections above.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual ^(b)	2012-13 Budget ^(b)	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	18,253	21,395	19,735	21,743	20,879	21,753	21,855
Grants and subsidies ^(d)	1,176	2,525	506	890	297	299	301
Supplies and services	5,514	4,807	5,943	4,510	4,316	2,720	2,332
Accommodation	2,303	2,430	2,159	2,252	2,325	2,389	2,454
Depreciation and amortisation	81	161	33	142	163	178	154
Efficiency dividend	-	(550)	-	-	-	-	-
Other expenses	303	82	137	140	144	147	152
TOTAL COST OF SERVICES	27,630	30,850	28,513	29,677	28,124	27,486	27,248
Income							
Sale of goods and services	866	861	1,114	791	791	791	791
Grants and subsidies	12	-	7	78	78	78	78
Other revenue	253	72	220	30	30	30	30
Total Income	1,131	933	1,341	899	899	899	899
NET COST OF SERVICES	26,499	29,917	27,172	28,778	27,225	26,587	26,349
INCOME FROM STATE GOVERNMENT							
Service appropriations	24,121	29,003	27,730	26,664	25,160	25,728	25,725
Resources received free of charge	1,337	1,417	1,343	1,337	1,343	1,358	1,346
Royalties for Regions Fund ^(e)	231	1,169	397	854	713	232	-
TOTAL INCOME FROM STATE GOVERNMENT	25,689	31,589	29,470	28,855	27,216	27,318	27,071
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(810)	1,672	2,298	77	(9)	731	722

(a) Full audited financial statements are published in the agency's Annual Report.

(b) With the implementation of a revised Outcome Based Management framework, the 2011-12 Actual and 2012-13 Budget results have been recast for comparative purposes.

(c) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 145, 146 and 149 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Royalties for Regions Fund - \$0.2 million (2011-12 Actual), \$1.2 million (2012-13 Budget), \$0.4 million (2012-13 Estimated Actual), \$0.9 million (2013-14 Budget Estimate), \$0.7 million (2014-15 Forward Estimate) and \$0.2 million (2015-16 Forward Estimate).

Details of Controlled Grants and Subsidies

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Indigenous Employment Traineeships	-	2,100	70	72	74	76	78
Other	-	-	130	-	-	-	-
Public Sector Programs	39	25	30	20	20	20	20
Sir Charles Court Statue	479	-	-	-	-	-	-
Western Australian Leadership Program	658	400	276	798	203	203	203
TOTAL	1,176	2,525	506	890	297	299	301

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	2,288	3,031	3,962	3,877	3,786	4,597	4,973
Restricted cash.....	212	-	-	-	-	-	-
Holding account receivables.....	145	164	164	173	173	173	-
Receivables.....	894	574	766	743	747	732	728
Other.....	696	692	694	696	694	718	703
Total current assets.....	4,235	4,461	5,586	5,489	5,400	6,220	6,404
NON-CURRENT ASSETS							
Holding account receivables.....	5,432	6,094	6,094	6,469	6,848	7,249	7,823
Property, plant and equipment.....	95	270	116	171	214	243	262
Intangibles.....	-	192	-	-	-	-	-
Restricted cash.....	384	463	543	629	720	-	76
Other.....	-	-	-	67	34	-	-
Total non-current assets.....	5,911	7,019	6,753	7,336	7,816	7,492	8,161
TOTAL ASSETS.....	10,146	11,480	12,339	12,825	13,216	13,712	14,565
CURRENT LIABILITIES							
Employee provisions.....	4,525	4,601	4,444	4,396	4,364	4,330	4,296
Payables.....	1,350	1,027	1,183	1,510	1,823	2,164	2,219
Other.....	347	463	407	489	576	-	76
Total current liabilities.....	6,222	6,091	6,034	6,395	6,763	6,494	6,591
NON-CURRENT LIABILITIES							
Employee provisions.....	1,050	1,554	1,133	1,181	1,213	1,247	1,281
Total non-current liabilities.....	1,050	1,554	1,133	1,181	1,213	1,247	1,281
TOTAL LIABILITIES.....	7,272	7,645	7,167	7,576	7,976	7,741	7,872
EQUITY							
Contributed equity.....	(6,752)	-	(6,752)	(6,752)	(6,752)	(6,752)	(6,752)
Accumulated surplus/(deficit).....	9,626	10,803	11,924	12,001	11,992	12,723	13,445
Other.....	-	(6,968)	-	-	-	-	-
Total equity.....	2,874	3,835	5,172	5,249	5,240	5,971	6,693
TOTAL LIABILITIES AND EQUITY.....	10,146	11,480	12,339	12,825	13,216	13,712	14,565

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	23,642	28,177	26,904	26,116	24,608	25,154	25,151
Holding account drawdowns	-	145	145	164	173	173	173
Royalties for Regions Fund ^(b)	231	1,169	397	854	713	232	-
Net cash provided by State Government.....	23,873	29,491	27,446	27,134	25,494	25,559	25,324
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(18,267)	(20,903)	(19,691)	(21,661)	(20,792)	(22,330)	(21,778)
Grants and subsidies	(963)	(2,525)	(522)	(890)	(297)	(299)	(301)
Supplies and services	(4,186)	(3,338)	(4,605)	(2,830)	(2,676)	(1,038)	(922)
Accommodation.....	(2,185)	(2,430)	(2,192)	(2,252)	(2,325)	(2,389)	(2,454)
Efficiency dividend.....	-	550	-	-	-	-	-
Other payments.....	(1,211)	(1,074)	(1,122)	(958)	(817)	(731)	(648)
Receipts							
Grants and subsidies	12	-	7	78	78	78	78
Sale of goods and services	796	861	1,114	791	791	791	791
GST receipts	1,050	995	1,086	823	687	593	505
Other receipts.....	390	22	155	30	30	30	30
Net cash from operating activities	(24,564)	(27,842)	(25,770)	(26,869)	(25,321)	(25,295)	(24,699)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(63)	(145)	(55)	(264)	(173)	(173)	(173)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities	(62)	(145)	(55)	(264)	(173)	(173)	(173)
NET INCREASE/(DECREASE) IN CASH HELD	(753)	1,504	1,621	1	-	91	452
Cash assets at the beginning of the reporting period.....	3,637	1,990	2,884	4,505	4,506	4,506	4,597
Cash assets at the end of the reporting period.....	2,884	3,494	4,505	4,506	4,506	4,597	5,049

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Royalties for Regions Fund - \$0.2 million (2011-12 Actual), \$1.2 million (2012-13 Budget), \$0.4 million (2012-13 Estimated Actual), \$0.9 million (2013-14 Budget Estimate), \$0.7 million (2014-15 Forward Estimate) and \$0.2 million (2015-16 Forward Estimate).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Fees	796	861	1,114	791	791	791	791
GST Input Credits.....	879	897	959	736	600	506	418
GST Receipts on Sales	171	98	127	87	87	87	87
Other Receipts.....	402	22	162	108	108	108	108
TOTAL.....	2,248	1,878	2,362	1,722	1,586	1,492	1,404

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

GOLD CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's Asset Investment Program for 2013-14 and across the forward estimates period totals \$44.4 million and supports the delivery of its services.

The refurbishment of the historic exhibition area at the Perth Mint site and the acquisition of a new vault will both be completed during 2013-14.

The acquisition of a new Silver Blank Production Facility will continue, as well as the rolling program to update the Corporation's plant and equipment and computer software.

New projects include the replacement of the Corporation's Enterprise Resource Planning Software, which plays an important part in managing the Corporation's finances, in addition to expanding the Corporation's silver refining capabilities.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Software Replacement Program.....	2,750	750	750	500	500	500	500
Exhibition Upgrade	3,500	1,100	1,100	2,400	-	-	-
New Vault (Refinery Site).....	8,095	7,095	7,095	1,000	-	-	-
Plant and Equipment Replacement Program.....	16,623	5,194	5,194	3,429	3,000	3,000	2,000
Silver Blank Production Facility.....	16,800	6,198	6,198	7,602	3,000	-	-
NEW WORKS							
Enterprise Resource Planning Software Replacement	7,000	-	-	3,000	2,000	1,000	1,000
Silver Refining Expansion	10,000	-	-	-	8,000	1,000	1,000
Total Cost of Asset Investment Program	64,768	20,337	20,337	17,931	16,500	5,500	4,500
FUNDED BY							
Internal Funds and Balances			20,337	17,931	16,500	5,500	4,500
Total Funding			20,337	17,931	16,500	5,500	4,500

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 5

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 7 Net amount appropriated to deliver services.....	1,365	1,367	1,367	1,372	1,380	1,386	1,421
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992.....	2,622	2,712	2,712	2,747	2,780	2,822	2,836
- Salaries and Allowances Act 1975	470	483	483	483	483	483	483
Total appropriations provided to deliver services	4,457	4,562	4,562	4,602	4,643	4,691	4,740
CAPITAL							
Capital Appropriation.....	800	-	-	-	-	-	-
TOTAL APPROPRIATIONS.....	5,257	4,562	4,562	4,602	4,643	4,691	4,740
EXPENSES							
Total Cost of Services.....	4,213	4,700	4,700	4,740	4,781	4,829	4,878
Net Cost of Services ^(a)	4,147	4,585	4,585	4,625	4,666	4,714	4,763
CASH ASSETS ^(b)	389	403	401	413	425	437	449

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	35
Superannuation Guarantee Increase.....	-	7	14	28	42

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Services
Support the Governor and management of the Governor's Establishment.	1. Effective Support to the Governor 2. Management of the Governor's Establishment

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Effective Support to the Governor	952	1,050	950	962	978	989	998
2. Management of the Governor's Establishment.....	3,261	3,650	3,750	3,778	3,803	3,840	3,880
Total Cost of Services	4,213	4,700	4,700	4,740	4,781	4,829	4,878

Significant Issues Impacting the Agency

- Preservation and appropriate use and presentation of Government House, the Ballroom, and grounds will continue in accordance with the Conservation and Management plan.
- To progress with urgent repairs and implement an ongoing maintenance program for Government House Buildings, Plant, Fittings and Information Technology infrastructure.
- Continuing the full-time management of the Government House Ballroom in order to operate as a venue to support the Office of the Governor, the Government and also be available for some public community events.

Services and Key Efficiency Indicators**1. Effective Support to the Governor**

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Target \$'000	Note
Total Cost of Service	952	1,050	950	962	
Less Income	-	-	-	-	
Net Cost of Service.....	952	1,050	950	962	
Employees (Full Time Equivalents).....	5	5	5	5	

2. Management of the Governor's Establishment

Effectively manage the financial and administrative requirements of the Establishment including Asset Investment Program, heritage building management, planning and coordinating official visits and provision of hospitality on behalf of the State.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	3,261	3,650	3,750	3,778	
Less Income	66	115	115	115	
Net Cost of Service	3,195	3,535	3,635	3,663	
Employees (Full Time Equivalents).....	25	25	25	25	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Government House Restoration and Refurbishment Maintenance Program	200	150	50	50	-	-	-
COMPLETED WORKS							
Property, Plant and Equipment Upgrades							
Replace Iron Filtration System	64	64	64	-	-	-	-
Replacement of Fountain Aerators 1 and 2	23	23	23	-	-	-	-
Replacement of Garden Vehicle - Utility Mower	39	39	39	-	-	-	-
NEW WORKS							
Property, Plant and Equipment Upgrades							
Air-conditioning Replacement	59	-	-	-	-	59	-
Replacement of Garden Vehicle - TX Gator	14	-	-	14	-	-	-
Total Cost of Asset Investment Program	399	276	176	64	-	59	-
FUNDED BY							
Drawdowns from the Holding Account			176	64	-	59	-
Total Funding			176	64	-	59	-

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,925	3,485	3,485	3,520	3,553	3,595	3,609
Supplies and services	707	737	737	742	743	745	745
Accommodation.....	253	160	160	160	162	164	199
Depreciation and amortisation	309	272	272	272	272	272	272
Other expenses.....	19	46	46	46	51	53	53
TOTAL COST OF SERVICES	4,213	4,700	4,700	4,740	4,781	4,829	4,878
Income							
Sale of goods and services	66	115	115	115	115	115	115
Total Income	66	115	115	115	115	115	115
NET COST OF SERVICES.....	4,147	4,585	4,585	4,625	4,666	4,714	4,763
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,457	4,562	4,562	4,602	4,643	4,691	4,740
Resources received free of charge.....	12	30	30	30	30	30	30
TOTAL INCOME FROM STATE GOVERNMENT.....	4,469	4,592	4,592	4,632	4,673	4,721	4,770
SURPLUS/(DEFICIENCY) FOR THE PERIOD	322	7	7	7	7	7	7

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 30, 30 and 30 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	307	311	319	331	343	355	367
Holding account receivables	-	64	-	-	-	-	-
Receivables	18	149	18	18	18	18	18
Total current assets	325	524	337	349	361	373	385
NON-CURRENT ASSETS							
Holding account receivables	424	456	520	728	1,000	1,213	1,485
Property, plant and equipment	22,113	24,862	21,909	21,705	21,451	21,197	21,176
Restricted cash	82	92	82	82	82	82	82
Other.....	3,545	2,400	3,653	3,649	3,631	3,672	3,421
Total non-current assets.....	26,164	27,810	26,164	26,164	26,164	26,164	26,164
TOTAL ASSETS	26,489	28,334	26,501	26,513	26,525	26,537	26,549
CURRENT LIABILITIES							
Employee provisions.....	348	506	348	348	348	348	348
Other.....	128	193	133	138	143	148	153
Total current liabilities.....	476	699	481	486	491	496	501
NON-CURRENT LIABILITIES							
Employee provisions.....	70	58	70	70	70	70	70
Other.....	-	1	-	-	-	-	-
Total non-current liabilities	70	59	70	70	70	70	70
TOTAL LIABILITIES.....	546	758	551	556	561	566	571
EQUITY							
Contributed equity	3,635	3,635	3,635	3,635	3,635	3,635	3,635
Accumulated surplus/(deficit).....	1,041	675	1,048	1,055	1,062	1,069	1,076
Reserves.....	21,267	23,266	21,267	21,267	21,267	21,267	21,267
Total equity	25,943	27,576	25,950	25,957	25,964	25,971	25,978
TOTAL LIABILITIES AND EQUITY.....	26,489	28,334	26,501	26,513	26,525	26,537	26,549

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,207	4,290	4,290	4,330	4,371	4,419	4,468
Capital appropriation	800	-	-	-	-	-	-
Holding account drawdowns	787	176	176	64	-	59	-
Net cash provided by State Government.....	5,794	4,466	4,466	4,394	4,371	4,478	4,468
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,050)	(3,485)	(3,485)	(3,520)	(3,553)	(3,595)	(3,609)
Supplies and services	(695)	(707)	(707)	(712)	(713)	(715)	(715)
Accommodation.....	(328)	(160)	(160)	(160)	(162)	(164)	(199)
Other payments	(321)	(104)	(104)	(104)	(109)	(111)	(111)
Receipts							
Sale of goods and services	57	115	115	115	115	115	115
GST receipts	446	63	63	63	63	63	63
Net cash from operating activities	(3,891)	(4,278)	(4,278)	(4,318)	(4,359)	(4,407)	(4,456)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,909)	(176)	(176)	(64)	-	(59)	-
Net cash from investing activities	(1,909)	(176)	(176)	(64)	-	(59)	-
NET INCREASE/(DECREASE) IN CASH HELD	(6)	12	12	12	12	12	12
Cash assets at the beginning of the reporting period.....	395	391	389	401	413	425	437
Cash assets at the end of the reporting period.....	389	403	401	413	425	437	449

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Establishment:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Input Credits.....	446	63	63	63	63	63	63
Sale of Goods and Services	57	115	115	115	115	115	115
TOTAL.....	503	178	178	178	178	178	178

The moneys received and retained are to be applied to the Establishment's services as specified in the Budget Statements.

LOTTERIES COMMISSION

ASSET INVESTMENT PROGRAM

The Commission's Asset Investment Program in 2013-14 totals \$6 million. The first phase of the Retail Transformation Project commences at a cost of \$4.3 million. The total asset cost of the project is \$14.8 million, which funds the update of Lotterywest's retail brand, including the replacement of ageing gaming equipment with modern technology and the renewal of shop fittings and displays across the Commission's retail network.

A further \$1.5 million is designated for building maintenance work with the remaining funds for minor works and furniture and fittings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Building Maintenance Work.....	850	850	850	-	-	-	-
New Gaming/Lotto Games - 2012-13 Program	594	594	594	-	-	-	-
Plant and Equipment - 2012-13 Program.....	200	200	200	-	-	-	-
Software - Corporate Services – Electronic Document and Records Management System (EDRMS) Project.....	1,440	1,440	1,440	-	-	-	-
NEW WORKS							
Building Maintenance Work.....	1,500	-	-	1,500	-	-	-
Business Transformation Project - Stage 2	656	-	-	-	656	-	-
Furniture and Fittings - 2013-14 Program	150	-	-	150	-	-	-
Land and Buildings							
2013-14 Program	130	-	-	130	-	-	-
2015-16 Program	130	-	-	-	-	130	-
Building Maintenance Work.....	996	-	-	-	-	-	996
New Gaming/Lotto Games							
2014-15 Program	624	-	-	-	624	-	-
2015-16 Program	566	-	-	-	-	566	-
2016-17 Program	500	-	-	-	-	-	500
Plant and Equipment							
2014-15 Program	100	-	-	-	100	-	-
2015-16 Program	200	-	-	-	-	200	-
2016-17 Program	300	-	-	-	-	-	300
Telephone Systems Upgrade.....	400	-	-	-	-	-	400
Retail Transformation Project.....	14,826	-	-	4,250	7,958	2,618	-
Software - Corporate Services							
EDRMS Project.....	260	-	-	-	-	-	260
Software updates.....	500	-	-	-	-	-	500
Total Cost of Asset Investment Program	24,922	3,084	3,084	6,030	9,338	3,514	2,956
FUNDED BY							
Internal Funds and Balances			3,084	6,030	9,338	3,514	2,956
Total Funding			3,084	6,030	9,338	3,514	2,956

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 6

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 8 Net amount appropriated to deliver services.....	647	985	985	1,007	1,022	1,055	1,083
Total appropriations provided to deliver services	647	985	985	1,007	1,022	1,055	1,083
TOTAL APPROPRIATIONS.....	647	985	985	1,007	1,022	1,055	1,083
EXPENSES							
Total Cost of Services.....	779	1,011	1,004	1,024	1,040	1,073	1,101
Net Cost of Services ^(a)	773	1,008	1,001	1,021	1,037	1,070	1,098
CASH ASSETS ^(b)	686	597	699	722	733	743	753

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	13
Capping of Leave Liabilities at 2011-12 Levels	(7)	(9)	-	(9)	(9)
Funding Escalation for Salaries	-	-	(2)	(3)	15
Public Sector Workforce Reform.....	-	(1)	(10)	(5)	(10)
Realignment of Expenditure	(17)	(22)	(32)	(37)	(39)
Superannuation Guarantee Increase.....	-	1	3	6	8

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Service
A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Local Government Chief Executive Officers (CEOs), Judicial and Magisterial Officers, superannuation benefits for Members of Parliament and fees, expenses and allowances for Local Government elected council members.	1. Support Services to the Salaries and Allowances Tribunal

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Support Services to the Salaries and Allowances Tribunal	779	1,011	1,004	1,024	1,040	1,073	1,101
Total Cost of Services	779	1,011	1,004	1,024	1,040	1,073	1,101

Significant Issues Impacting the Agency

- From 1 July 2012, the Tribunal's jurisdiction was increased following the passage of the Local Government Amendment Bill 2011 through the Parliament, and changes to the *Salaries and Allowances Act 1975*. The Tribunal's recommendations in relation to the remuneration of Local Government CEOs became determinations for the first time.
- Following the proclamation of relevant sections of the *Local Government Amendment Act 2012* on 5 February 2013, the Tribunal was empowered to determine certain payments that are to be made or reimbursed to elected council members with effect from 1 July 2013.

Outcomes and Key Effectiveness Indicators

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Local Government CEOs, Judicial and Magisterial Officers, superannuation benefits for Members of Parliament and fees, expenses and allowances for Local Government elected council members:					
Quantity - Determinations/Reports	26	20	33	28	
Quality - Tribunal satisfaction with the quality of service provided.	100%	100%	100%	100%	
Timeliness - Tribunal satisfaction with timeliness of service provided.....	100%	100%	100%	100%	
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided.....	100%	100%	100%	100%	

Services and Key Efficiency Indicators

1. Support Services to the Salaries and Allowances Tribunal

Support services assist the Tribunal to:

- determine the remuneration paid or provided to holders of certain public offices including the Governor, Members of Parliament, Senior Government Officers, Industrial Relations Commissioners, full-time members of the State Administrative Tribunal, Local Government CEOs and to determine certain matters relating to the superannuation benefits for Members of Parliament;
- report on remuneration to be paid or provided to members of the Judiciary and Magistracy; and
- determine amounts of fees, expenses and allowances to be paid or reimbursed to local government elected council members.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 779	\$'000 1,011	\$'000 1,004	\$'000 1,024	
Less Income	6	3	3	3	
Net Cost of Service.....	773	1,008	1,001	1,021	
Employees (Full Time Equivalents).....	2	3	3	3	
Efficiency Indicators					
Cost (Efficiency) - Average Cost per Determination Report	\$29,850	\$50,550	\$30,333	\$36,500	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
2012-13 Asset Replacement Program.....	18	18	18	-	-	-	-
NEW WORKS							
2014-15 Asset Replacement Program.....	15	-	-	-	15	-	-
Total Cost of Asset Investment Program	33	18	18	-	15	-	-
FUNDED BY							
Internal Funds and Balances			18	-	15	-	-
Total Funding			18	-	15	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(a)	613	509	463	481	485	507	512
Supplies and services	41	378	386	377	387	392	429
Accommodation.....	95	99	127	134	136	141	143
Depreciation and amortisation	15	9	28	32	32	33	17
Other expenses.....	15	16	-	-	-	-	-
TOTAL COST OF SERVICES	779	1,011	1,004	1,024	1,040	1,073	1,101
Income							
Other revenue	6	3	3	3	3	3	3
Total Income	6	3	3	3	3	3	3
NET COST OF SERVICES.....	773	1,008	1,001	1,021	1,037	1,070	1,098
INCOME FROM STATE GOVERNMENT							
Service appropriations	647	985	985	1,007	1,022	1,055	1,083
Resources received free of charge.....	-	15	15	15	15	15	15
TOTAL INCOME FROM STATE GOVERNMENT.....	647	1,000	1,000	1,022	1,037	1,070	1,098
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(126)	(8)	(1)	1	-	-	-

(a) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 2, 3 and 3 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	681	592	687	708	717	743	751
Receivables.....	10	15	4	4	4	5	5
Total current assets	691	607	691	712	721	748	756
NON-CURRENT ASSETS							
Holding account receivables	21	18	30	39	48	57	66
Property, plant and equipment	3	6	1	-	13	10	7
Restricted cash.....	5	5	12	14	16	-	2
Other.....	117	113	109	78	48	18	4
Total non-current assets.....	146	142	152	131	125	85	79
TOTAL ASSETS	837	749	843	843	846	833	835
CURRENT LIABILITIES							
Employee provisions.....	305	87	305	305	305	305	305
Payables.....	11	19	14	11	12	12	12
Other.....	5	7	9	11	13	-	2
Total current liabilities.....	321	113	328	327	330	317	319
NON-CURRENT LIABILITIES							
Employee provisions.....	-	11	-	-	-	-	-
Total non-current liabilities	-	11	-	-	-	-	-
TOTAL LIABILITIES.....	321	124	328	327	330	317	319
EQUITY							
Contributed equity	(10)	6	(10)	(10)	(10)	(10)	(10)
Accumulated surplus/(deficit).....	526	646	525	526	526	526	526
Reserves.....	-	(27)	-	-	-	-	-
Total equity	516	625	515	516	516	516	516
TOTAL LIABILITIES AND EQUITY.....	837	749	843	843	846	833	835

**STATEMENT OF CASHFLOWS
(Controlled)**

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	626	976	976	998	1,013	1,046	1,074
Net cash provided by State Government.....	626	976	976	998	1,013	1,046	1,074
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(381)	(501)	(460)	(479)	(483)	(520)	(510)
Supplies and services	(9)	(364)	(364)	(365)	(371)	(378)	(414)
Accommodation.....	(94)	(99)	(130)	(134)	(136)	(141)	(143)
Other payments.....	(38)	(53)	(51)	(53)	(54)	(55)	(58)
Receipts							
GST receipts	-	37	57	53	54	55	58
Other receipts.....	-	3	3	3	3	3	3
Net cash from operating activities	(522)	(977)	(945)	(975)	(987)	(1,036)	(1,064)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	-	(18)	-	(15)	-	-
Net cash from investing activities	-	-	(18)	-	(15)	-	-
NET INCREASE/(DECREASE) IN CASH HELD	104	(1)	13	23	11	10	10
Cash assets at the beginning of the reporting period.....	582	598	686	699	722	733	743
Cash assets at the end of the reporting period.....	686	597	699	722	733	743	753

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Tribunal:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Input Credits.....	-	37	57	53	54	55	58
Other Revenue.....	-	3	3	3	3	3	3
TOTAL.....	-	40	60	56	57	58	61

The moneys received and retained are to be applied to the Tribunal's services as specified in the Budget Statements.

STATE DEVELOPMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 7

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 9 Net amount appropriated to deliver services.....	45,398	54,238	41,499	42,659	34,346	31,235	31,777
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	437	445	644	670	670	670	688
Total appropriations provided to deliver services	45,835	54,683	42,143	43,329	35,016	31,905	32,465
ADMINISTERED TRANSACTIONS							
Item 10 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	15,453	22,086	17,059	16,356	21,006	18,728	18,337
TOTAL APPROPRIATIONS.....	61,288	76,769	59,202	59,685	56,022	50,633	50,802
EXPENSES							
Total Cost of Services.....	60,009	137,686	39,137	168,223	128,070	38,355	41,961
Net Cost of Services ^(a)	52,235	100,786	31,737	163,233	126,220	36,505	40,361
CASH ASSETS ^(b)	38,365	40,959	46,960	42,326	39,992	37,079	30,287

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1.5% Reduction in Procurement Expenditure	(353)	-	-	-	-
2012-13 Reduction in Full Time Equivalent Ceiling	(1,202)	-	-	-	-
2012-13 Temporary Procurement Freeze.....	(420)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	322
Capping of Leave Liabilities at 2011-12 Levels	(16)	(16)	(16)	(16)	(16)
Funding Escalation for Salaries	-	-	(87)	(170)	335
Heavy Use Industrial Lands - Commonwealth Funding under the Regional Infrastructure Fund	-	3,140	-	-	-
Onslow Macedon Social Infrastructure Fund.....	200	4,800	-	-	-
Ord Asset Transfer Revaluation.....	-	11,100	-	-	-
Program Rationalisation	-	(436)	-	-	-
Public Sector Workforce Reform.....	-	(1,142)	-	-	(15)
Royalties for Regions - Bunbury to Albany Gas Pipeline.....	-	7,000	-	-	-
Salaries and Allowances Tribunal Determination.....	100	109	109	109	109
Superannuation Guarantee Increase.....	-	32	58	119	179

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Leadership to drive responsible development for Western Australia's future, balancing: <ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long- and short-term consequences. 	1. Industry Development and Investment Facilitation

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Industry Development and Investment Facilitation	60,009	137,686	39,137	168,223	128,070	38,355	41,961
Total Cost of Services	60,009	137,686	39,137	168,223	128,070	38,355	41,961

Significant Issues Impacting the Agency

- The Department provides leadership to drive responsible development for Western Australia's future.
- The Department has focused on coordinating government support for investment in resources production and productive infrastructure, to build the State's economic base and expand its productive capacity.
- With the resources economic cycle moving beyond the peak in commodity prices and business investment, the Department's priority is to position the State for the next phase in the cycle. This includes working for the success of projects still in the pipeline while securing infrastructure necessary to attract and support future investment.
- Investment in expansion of production and increased exports of iron ore and Liquefied Natural Gas (LNG) continue to drive the State's resources sector and economic performance.
- Western Australia's three major iron ore producers continue to increase production and new investment in mine and related infrastructure is underway or planned for Roy Hill and smaller projects in the Pilbara and Mid West. Annual production is assumed to grow from just over 500 million tonnes in 2012-13 to around 680 million tonnes in 2016-17.
- LNG projects which are currently under construction will more than double LNG capacity from 21 million tonnes to around 50 million tonnes when complete. These projects include Chevron's Gorgon and Wheatstone projects and Shell's Prelude project.
- Facilitating further expansion of these projects and of potential new production from gas resources in the offshore Browse Basin and onshore Canning Basin is an important objective. This includes ensuring regulatory approvals are progressed, establishing policy positions and managing impacts on infrastructure and communities. To achieve this, the Department works closely with proponent companies, local communities, interest groups, the Commonwealth Government and other State Government departments.

- Priorities include:
 - an upgrade of infrastructure at Onslow and the nearby Ashburton North Industrial Area to accommodate increased population and industrial activity related to the Wheatstone LNG project;
 - supporting future development in the Mid West by continuing to work for a new deep water port and industrial precinct at Oakajee;
 - securing relevant land tenure and planning approval requirements for a major industrial infrastructure including a multi-user port at Anketell in the Pilbara and a gas processing precinct in the Kimberley; and
 - facilitating the construction of the Bunbury to Albany Gas Pipeline.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Leadership to drive responsible development for Western Australia's future, balancing: <ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long- and short-term consequences. 					
Extent to which agreed milestones for projects where the Department is the lead agency are achieved within the reporting period	73%	85%	85%	85%	
Extent to which State Agreement proponents comply with their reporting obligations and meet the Agreement objectives	97%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Industry Development and Investment Facilitation

Benefits the Western Australian community by facilitating private sector investment and strategic public infrastructure in the State and promoting Western Australia as a source of internationally competitive products and services.

Products and services include:

- delivering investment attraction programs;
- facilitating industry infrastructure, State initiated development and major projects; and
- facilitating major trade programs.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service ^(a)	\$'000 60,009	\$'000 137,686	\$'000 39,137	\$'000 168,223	
Less Income	7,774	36,900	7,400	4,990	
Net Cost of Service	52,235	100,786	31,737	163,233	
Employees (Full Time Equivalents)	171	182	170	170	
Efficiency Indicators					
Average Cost per Project Facilitated ^(b)	\$495,281	\$469,016	\$442,000	\$492,109	
Average Cost per Identified Major State Initiative ^(c)	\$5,667,400	\$12,293,000	\$2,163,200	\$5,121,333	

- (a) Total Cost of Services estimates used for the calculation of 2013-14 Budget Target Efficiency Indicators excludes the cost of assets transferred out in respect to the Ord-East Kimberley Expansion Project. This cost is considered to be non-operational non-cash expense that should not be represented in the cost base used to determine the average cost of current projects. The cost of asset transfers included in the total cost of services but excluded for efficiency indicator calculation purposes are: 2011-12 Actual - \$nil; 2012-13 Budget - \$47.2 million; 2012-13 Estimated Actual - \$nil; 2013-14 Budget - \$106 million.
- (b) Average Cost per Project Facilitated comprises industry infrastructure, resource development and major resource projects and international trade and investment programs facilitated and/or delivered. Projects may extend over multiple financial years. Average Cost per Project Facilitated represents the costs absorbed by 'active' projects in the reporting year.
- (c) The Average Cost per Identified Major State Initiative is impacted by specific project funding which is not necessarily consistent over the outlook period. Consequentially, this measure has the potential to change significantly from year to year.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Royalties for Regions - Ord-East Kimberley Expansion Project ^{(a) (b)}	301,000	249,096	147,458	51,904	-	-	-
COMPLETED WORKS							
Motor Vehicle Replacement - 2012-13 Program	95	95	95	-	-	-	-
NEW WORKS							
Motor Vehicle Replacement - 2013-14 Program	47	-	-	47	-	-	-
Total Cost of Asset Investment Program	301,142	249,191	147,553	51,951	-	-	-
FUNDED BY							
Drawdowns from the Holding Account			95	47	-	-	-
Drawdowns from Royalties for Regions Fund ^(c)			147,458	51,904	-	-	-
Total Funding			147,553	51,951	-	-	-

(a) Funded from the Royalties for Regions Fund.

(b) Capitalised infrastructure costs relate to the Royalties for Regions Ord-East Kimberley Expansion Project. Costs associated with the project are capitalised in the financial statements of the Department at the time the funds are transferred to other agencies. On completion of the project, the assets will be transferred from the financial statements of the Department to the agencies or entities that will assume permanent control of the assets. The transfers will take place as equity, at cost or free of charge, depending on the status of the recipient agency. The anticipated costs associated with transfer of assets free of charge are included in 'Net assets transferred out' in the Income Statement, but are excluded from calculations of Key Performance Indicator targets.

(c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Department operates in a project driven environment with specific funding and associated timing. Consequently, total expenditure levels are not expected to be consistent from year to year.

Total expenses are forecast to increase from \$39.1 million in 2012-13 to \$168.2 million in 2013-14, representing an increase of \$129.1 million (330.2%). Excluding asset transfers (see next paragraph) the increase in total expense is \$23.1 million or 59%.

Expenses for 2013-14 and 2014-15 include the cost of asset transfers associated with infrastructure constructed as part of the Ord-East Kimberley Expansion Project. These assets are currently profiled to be transferred to their eventual custodians for no financial consideration. The estimated cost of the asset transfers is \$106 million in 2013-14 and \$86.6 million in 2014-15 (zero in 2012-13). The timing of the transfers may be reassessed during the 2013-14 financial year, with potential impacts on the income statement.

The Onslow Macedon Social Infrastructure Fund was approved in 2012-13 (funded by the Macedon Joint Venturers), with \$200,000 profiled to be spent in 2012-13 and \$4.8 million in 2013-14.

The Commonwealth Government has approved \$3.1 million in funding on behalf of Infrastructure Australia for the Heavy Use Industrial Lands Strategy under the Regional Infrastructure Fund (RIF). The funding is expected to be received and spent in 2013-14.

Variation in approved funding on major projects and repositioning of project expenditure between years results in 2013-14 project expenditure being forecast at \$5.4 million higher than 2012-13 levels. Major projects include Oakajee Mid West Development Project, Anketell Multi-User Port and Strategic Industrial Area, Ashburton North Multi-User Port and Strategic Industrial Area, Burrup Heritage Studies, Browse LNG Precinct, Heavy Use Industrial Lands and Ord. This variation represents flow of funds only and there was no new funding approved during the year.

New funding of \$7 million for the Bunbury to Albany Gas Pipeline project has been included in the Department's budget estimate for 2013-14 to cover recurrent project development expenses. This funding has been provided through Royalties for Regions.

Income

Service appropriations are forecast to increase from \$42.1 million in 2012-13 to \$43.3 million in 2013-14, representing an increase of \$1.2 million (2.8%).

The Commonwealth Government has approved \$3.1 million in funding on behalf of Infrastructure Australia for the Heavy Use Industrial Lands Strategy under the RIF. The funding is expected to be received in 2013-14.

A significant driver of the movement is variation in approved funding on major projects in conjunction with repositioning of project expenditure between years resulting in 2013-14 project expenditure forecast at \$5.4 million in excess of 2012-13 levels. Major projects include Oakajee Mid West Development Project, Anketell Multi-User Port and Strategic Industrial Area, Ashburton North Multi-User Port and Strategic Industrial Area, Burrup Heritage Studies, Browse LNG Precinct, Heavy Use Industrial Lands and Ord. This variation represents flow of funds only and there was no new funding approved during the year. Offsetting the timing increase in projects is \$8.3 million received in 2012-13 in relation to finalisation of the Browse LNG Precinct Project Kimberley Land Council funding, reducing to zero in 2013-14.

Commonwealth grants of \$750,000 per annum to 2015-16 relates to the Commonwealth contribution to the Australia-China Natural Gas Technology Partnership Fund.

Revenue – Other in 2012-13 includes \$5 million up-front payment for the Onslow Macedon Social Infrastructure Fund; \$1 million per annum from industry proponents of the Australia-China Natural Gas Technology Partnership Fund; and \$600,000 in contributions by industry proponents for other projects.

New funding of \$7 million from Royalties for Regions has been included in the budget estimates for recurrent project expenses in respect to the Bunbury to Albany Gas Pipeline project.

Statement of Financial Position

The decrease in restricted cash across the forward estimate period represents use of cash received in advance for the Onslow Social Infrastructure/Community Development Funds held on behalf of the Wheatstone and Macedon projects.

Other Fixed Assets (at fair value) represents capitalisation of assets created for the Ord-East Kimberley Expansion Project. Total capitalised expenditure passing through the Department will be \$301 million over the life of the project. Upon finalisation of the project in 2013-14, all assets will be subsequently transferred to their eventual custodians, comprising the Shire of Wyndham East Kimberley, the Department of Lands and the Water Corporation.

The movement in Accumulated Surplus/Deficit between 2012-13 and 2013-14 substantially represents the cost of transfer of Ord-East Kimberley Expansion Project assets to the Shire of Wyndham East Kimberley for no consideration (\$106 million) and on-going spending out of special purpose accounts for the Onslow Social Infrastructure/Community Development Funds on behalf of the Wheatstone and Macedon projects.

Statement of Cashflows

Net movement in cash for 2012-13 is forecast to increase by \$8.6 million, primarily due to the receipt of \$8 million in respect to the Browse LNG Precinct funding and receipt of \$5 million up-front payment for the Onslow Macedon Social Infrastructure Fund (Macedon receipts to be spent mainly in 2013-14). The net result in 2012-13 is also impacted by spending from existing cash balances in the Onslow Social Infrastructure/Community Development Fund.

The net movement in cash (\$4.6 million decrease) estimated for 2013-14 is primarily the result of spending from existing cash balances in the Onslow Social Infrastructure/Community Development Funds in respect to the Wheatstone and Macedon projects.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	20,453	23,654	22,436	22,949	21,551	21,488	22,038
Grants and subsidies ^(c)	20,158	41,104	1,771	7,010	3,600	3,596	8,392
Supplies and services	15,459	22,364	10,840	28,620	12,643	9,563	7,823
Accommodation.....	2,735	2,773	2,773	2,560	2,592	2,624	2,624
Depreciation and amortisation	80	128	128	128	128	128	128
Efficiency dividend.....	-	(956)	-	-	-	-	-
Net assets transferred out.....	-	47,160	-	106,000	86,600	-	-
Other expenses.....	1,124	1,459	1,189	956	956	956	956
TOTAL COST OF SERVICES	60,009	137,686	39,137	168,223	128,070	38,355	41,961
Income							
Grants and subsidies	750	750	750	3,890	750	750	-
Other revenue	7,024	36,150	6,650	1,100	1,100	1,100	1,600
Total Income	7,774	36,900	7,400	4,990	1,850	1,850	1,600
NET COST OF SERVICES.....	52,235	100,786	31,737	163,233	126,220	36,505	40,361
INCOME FROM STATE GOVERNMENT							
Service appropriations	45,835	54,683	42,143	43,329	35,016	31,905	32,465
Resources received free of charge.....	859	1,116	1,116	1,116	1,116	1,116	1,116
Royalties for Regions Fund ^(d)	14,000	-	-	7,000	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	60,694	55,799	43,259	51,445	36,132	33,021	33,581
SURPLUS/(DEFICIENCY) FOR THE PERIOD	8,459	(44,987)	11,522	(111,788)	(90,088)	(3,484)	(6,780)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 171, 170 and 170 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$14 million (2011-12) and \$7 million (2013-14).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Anketell Multi-user Port and Strategic Industrial Area	-	550	550	-	-	-	-
Australia China Natural Gas Technology Partnership Fund	1,039	-	-	-	-	-	-
Australian Gas Industry Trust - Contribution to LNG17 Closing Ceremony	150	-	-	-	-	-	-
BHP Direct Reduced Iron	2,497	-	-	-	-	-	-
Browse LNG Precinct Project	12,248	800	300	500	-	-	-
Geraldton Port Authority Interest/Guarantee Charges - Oakajee	104	-	-	-	-	-	-
Gorgon Gas CO ₂ Injection Project	100	100	100	100	100	100	100
Oakajee Port and Rail Project	-	409	409	610	-	-	-
Onslow Social and Critical Infrastructure Projects (Reclassified as Administered Expenditure Subsequent to Publication of the 2012-13 Budget)	-	39,245	-	-	-	-	-
Onslow Social Infrastructure Project (Macedon)	-	-	200	4,800	-	-	-
Onslow Social Infrastructure Project (Wheatstone)	-	-	212	1,000	3,500	3,496	8,292
Other Grants	20	-	-	-	-	-	-
Royalties for Regions - Ord-East Kimberley Expansion Project (Aboriginal Development Package)	4,000	-	-	-	-	-	-
TOTAL	20,158	41,104	1,771	7,010	3,600	3,596	8,392

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	16,885	27,440	23,804	23,804	23,804	23,804	23,804
Restricted cash.....	20,925	13,132	22,598	17,964	15,630	12,717	5,925
Holding account receivables.....	-	47	-	-	-	-	-
Receivables.....	3,196	2,610	3,196	3,196	3,196	3,196	3,196
Other.....	358	211	358	358	358	358	358
Total current assets.....	41,364	43,440	49,956	45,322	42,988	40,075	33,283
NON-CURRENT ASSETS							
Holding account receivables.....	552	298	600	696	839	982	1,125
Property, plant and equipment.....	316	280	283	202	202	202	202
Restricted cash.....	555	387	558	558	558	558	558
Other.....	92,696	192,991	243,069	187,807	99,913	99,202	99,074
Total non-current assets.....	94,119	193,956	244,510	189,263	101,512	100,944	100,959
TOTAL ASSETS.....	135,483	237,396	294,466	234,585	144,500	141,019	134,242
CURRENT LIABILITIES							
Employee provisions.....	4,415	4,198	4,415	4,415	4,415	4,415	4,415
Payables.....	749	2,125	749	749	749	749	749
Other.....	1,212	2,519	1,215	1,218	1,221	1,224	1,227
Total current liabilities.....	6,376	8,842	6,379	6,382	6,385	6,388	6,391
ON-CURRENT LIABILITIES							
Employee provisions.....	687	747	687	687	687	687	687
Other.....	70	72	70	70	70	70	70
Total non-current liabilities.....	757	819	757	757	757	757	757
TOTAL LIABILITIES.....	7,133	9,661	7,136	7,139	7,142	7,145	7,148
EQUITY							
Contributed equity.....	97,139	244,597	244,597	296,501	296,501	296,501	296,501
Accumulated surplus/(deficit).....	31,211	(16,862)	42,733	(69,055)	(159,143)	(162,627)	(169,407)
Total equity.....	128,350	227,735	287,330	227,446	137,358	133,874	127,094
TOTAL LIABILITIES AND EQUITY.....	135,483	237,396	294,466	234,585	144,500	141,019	134,242

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	45,693	54,540	42,000	43,186	34,873	31,762	32,322
Holding account drawdowns	-	95	95	47	-	-	-
Royalties for Regions Fund ^(b)	28,700	113,246	147,458	58,904	-	-	-
Net cash provided by State Government.....	74,393	167,881	189,553	102,137	34,873	31,762	32,322
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(20,928)	(23,635)	(22,433)	(22,946)	(21,548)	(21,485)	(22,035)
Grants and subsidies	(20,158)	(41,104)	(1,771)	(7,010)	(3,600)	(3,596)	(8,392)
Supplies and services	(16,524)	(21,418)	(9,894)	(27,674)	(11,697)	(8,617)	(6,877)
Accommodation	(2,735)	(2,773)	(2,763)	(2,530)	(2,572)	(2,604)	(2,604)
Efficiency dividend	-	956	-	-	-	-	-
Other payments	(5,814)	(1,289)	(1,029)	(816)	(806)	(806)	(806)
Receipts							
Grants and subsidies	750	750	750	3,890	750	750	-
GST receipts	4,112	-	-	-	-	-	-
Other receipts	6,869	36,150	6,650	1,100	1,100	1,100	1,600
Net cash from operating activities	(54,428)	(52,363)	(30,490)	(55,986)	(38,373)	(35,258)	(39,114)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(14,913)	(113,341)	(147,553)	(51,951)	-	-	-
Other payments	-	-	(3,496)	-	-	-	-
Proceeds from sale of non-current assets	26	-	-	-	-	-	-
Net cash from investing activities	(14,887)	(113,341)	(151,049)	(51,951)	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds	-	-	581	1,166	1,166	583	-
Net cash from financing activities	-	-	581	1,166	1,166	583	-
NET INCREASE/(DECREASE) IN CASH HELD	5,078	2,177	8,595	(4,634)	(2,334)	(2,913)	(6,792)
Cash assets at the beginning of the reporting period	33,287	38,782	38,365	46,960	42,326	39,992	37,079
Cash assets at the end of the reporting period	38,365	40,959	46,960	42,326	39,992	37,079	30,287

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$28.7 million (2011-12), \$113.2 million (2012-13), \$147.5 million (2012-13 Estimated Out Turn), and \$58.9 million (2013-14).

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
East Kimberley Development Package.....	42,810	7,040	7,490	-	-	-	-
Other							
Appropriations.....	15,453	22,086	17,059	16,356	21,006	18,728	18,337
Onslow Social and Critical Infrastructure Project (Wheatstone).....	-	-	19,995	25,400	23,480	95,300	3,000
Loan Discount Unwinding.....	268	209	209	217	225	234	217
Other Revenue.....	-	486	-	-	-	-	-
TOTAL INCOME	58,531	29,821	44,753	41,973	44,711	114,262	21,554
EXPENSES							
Grants to Charitable and Other Public Bodies							
East Kimberley Development Package.....	41,830	7,040	8,470	-	-	-	-
Onslow Social and Critical Infrastructure Funds (Wheatstone).....	-	-	19,995	25,400	23,480	95,300	3,000
Statutory Authorities							
Bunbury Port Authority - Casting Basin Interest Costs	73	-	-	-	-	-	-
Dampier Port Authority - Burrup Port Infrastructure - Subsidy.....	6,597	7,192	8,148	7,223	11,644	8,992	8,330
Water Corporation - Burrup Water System - Subsidy	8,693	8,694	8,911	9,133	9,362	9,736	10,007
Other							
Mirambeena Timber Precinct	-	6,200	-	-	-	-	-
Receipts Paid into Consolidated Account.....	-	486	-	-	-	-	-
Loan Discounting	946	-	-	-	-	-	946
TOTAL EXPENSES.....	58,139	29,612	45,524	41,756	44,486	114,028	22,283

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Australia-China Natural Gas Technology Partnership Fund**

The purpose of the fund is to deliver a practical demonstration of the desire of Australia and China to establish genuine and long-term partnerships across the energy sector. It is intended to deliver positive outcomes relevant to the natural gas sector, including LNG, through activities including training and education programs, partnerships, workshops and research. The fund is planned to run from 2004-05 to 2014-15.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance	3,108	3,108	1,975	3,122
Receipts:				
Appropriations.....	750	750	750	750
Other.....	1,214	1,750	3,011	1,000
Payments	5,072	5,608	5,736	4,872
	3,097	2,500	2,614	2,500
CLOSING BALANCE	1,975	3,108	3,122	2,372

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Commonwealth Grants - Australia-China							
Natural Gas Technology Partnership Fund	750	750	750	750	750	750	-
Gorgon Gas CO ₂ Injection Project	100	100	100	100	100	100	100
GST Receipts	4,112	-	-	-	-	-	-
Heavy Use Industrial Lands - Commonwealth							
Funding under the Regional Infrastructure							
Fund	-	-	-	3,140	-	-	-
Industry Receipts – Australia-China Natural							
Gas Technology Partnership Fund	-	1,000	1,000	1,000	1,000	1,000	-
Onslow Community Development Fund							
- Macedon Project	-	-	5,000	-	-	-	-
Onslow Community Development Fund							
- Wheatstone Project	5,000	-	-	-	-	-	1,500
Onslow Critical Infrastructure Package	-	10,000	-	-	-	-	-
Onslow Social Infrastructure Package	-	24,500	-	-	-	-	-
Other Receipts	439	-	-	-	-	-	-
Receipts from Industry	450	550	550	-	-	-	-
Refund from Landgate in Relation to the Statutory							
Approvals and Tracking System Project	880	-	-	-	-	-	-
TOTAL	11,731	36,900	7,400	4,990	1,850	1,850	1,600

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CHEMISTRY CENTRE (WA)

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 8

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 11 Net amount appropriated to deliver services.....	8,493	7,546	7,546	7,715	5,855	4,580	3,529
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	202	208	208	208	208	208	208
Total appropriations provided to deliver services	8,695	7,754	7,754	7,923	6,063	4,788	3,737
CAPITAL							
Item 117 Capital Appropriation	195	700	700	700	700	-	-
TOTAL APPROPRIATIONS.....	8,890	8,454	8,454	8,623	6,763	4,788	3,737
EXPENSES							
Total Cost of Services.....	22,924	24,797	23,774	23,684	24,167	24,726	25,327
Net Cost of Services ^(a)	7,020	6,778	8,808	7,303	5,972	4,712	3,313
CASH ASSETS ^(b)	4,386	5,490	1,511	1,623	2,497	2,568	2,973

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Estimated Out Turn	(399)	(132)	218	(831)	(1,651)
2012-13 Leave Liabilities Cap.....	(476)	(705)	(832)	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	55
Public Sector Workforce Reform.....	-	(901)	(1,876)	(2,533)	(2,938)
Salary Funding Escalation	-	-	(9)	(9)	53
Superannuation Guarantee Increase.....	-	3	6	13	22

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality scientific advice.	1. Commercial and Scientific Information and Advice
	Quality research and development.	2. Research and Development
	Quality emergency response.	3. Emergency Response Management

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Commercial and Scientific Information and Advice	20,338	20,339	19,316	19,003	19,252	19,565	19,908
2. Research and Development	1,447	3,173	3,173	3,332	3,498	3,673	3,857
3. Emergency Response Management	1,139	1,285	1,285	1,349	1,417	1,488	1,562
Total Cost of Services	22,924	24,797	23,774	23,684	24,167	24,726	25,327

Significant Issues Impacting the Agency

- The Centre protects the community through the provision of expert scientific advice and testing, in areas as diverse as environmental chemistry and forensic science. In 2013-14, the Centre will receive \$1.3 million in appropriation to deliver an emergency and hazard response service. In addition, it receives funding for specific investigative programs into community issues, such as emerging synthetic drugs and clandestine drug laboratory site remediation.
- To continue the growth and sustainable management of the State's resources and industry sectors, the Centre will receive \$1.5 million in appropriations over 2013-14 for chemical research and method development, including better techniques for assessing the environmental impacts of industrial development, including the Port Hedland Airshed and offshore oil and gas exploration and processing.
- While the Centre receives appropriations to support the provision of services to government agencies, the majority of the Centre's income is from revenue generated by the sale of analytical services. The Centre has experienced reduced demand for analytical services associated with mining activity and compliance over the past financial year, resulting in decreased revenue from mining, industry and associated government agencies.
- The fifth anniversary of the *Chemistry Centre (WA) Act 2007* (the Act) occurred on 1 August 2012. In accordance with its provisions, an independent panel has reviewed the Act and the Centre's role in the Western Australian community and as a requirement under the Act, its report will be tabled in Parliament.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Quality scientific advice:					
Client satisfaction	80%	80%	80%	80%	
Proficiency rating	92%	95%	95%	95%	
Outcome: Quality research and development:					
Aggregate value of the Centre components	46/54	60/40	60/40	60/40	
Quality of research and development.....	83%	80%	80%	80%	
Outcome: Quality emergency response:					
Average resolution time.....	2 hours	4 hours	4 hours	4 hours	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Commercial and Scientific Information and Advice**

Development and delivery of quality scientific information and advice, on a commercial basis, to government, industry and the community.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	20,338	20,339	19,316	19,003	
Less Income	14,789	16,241	12,870	14,216	1
Net Cost of Service.....	5,549	4,098	6,446	4,787	1
Employees (Full Time Equivalents).....	90	90	90	90	
Efficiency Indicators					
Total Cost of Service	20,338	20,339	19,316	19,003	
Billable Hours.....	110,937	109,000	109,000	96,600	
Average Cost per Chargeable Hour	\$183	\$186	\$177	\$197	

Explanation of Significant Movements

(Notes)

1. In 2012-13, the Centre received a Research and Development Tax Offset through the National Tax Equivalent Regime for the 2010-11 financial year.

2. Research and Development

Delivery of quality project-based developed knowledge, know-how and/or Intellectual Property relevant to State development, public health and safety, or the delivery of the Centre's other services.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,447	3,173	3,173	3,332	
Less Income	1,115	1,778	2,096	2,165	
Net Cost of Service	332	1,395	1,077	1,167	
Employees (Full Time Equivalents).....	20	19	19	19	
Efficiency Indicators					
Total Cost of Service	1,447	3,173	3,173	3,332	
Billable Hours.....	6,278	6,700	6,700	7,500	
Average Cost per Chargeable Hour	\$230	\$474	\$474	\$444	

3. Emergency Response Management

Specialist technical advice and support to government and industry in managing the risks arising from unmanaged chemical-biological-radiological releases.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,139	1,285	1,285	1,349	
Less Income	-	-	-	-	
Net Cost of Service	1,139	1,285	1,285	1,349	
Employees (Full Time Equivalents).....	6	6	6	6	
Efficiency Indicators					
Total Cost of Service	1,139	1,285	1,285	1,349	
Billable Hours.....	4,079	3,500	3,500	3,500	
Average Cost per Chargeable Hour	\$279	\$315	\$367	\$386	

ASSET INVESTMENT PROGRAM

The Centre will spend \$1.9 million on replacement and acquisition of new equipment to support the delivery of its services. One strategically vital asset the Centre will procure is an 'automated sample preparation and Liquid Chromatography-Mass Spectrometry' for Toxicology. This will allow the Centre to conduct screening tests on blood samples for the Western Australia Police and the Office of the State Coroner. The Centre's current Asset Investment Program reflects its commercial focus and the assets needed to drive new revenue streams.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Acquisition Program							
New Scientific Equipment - 2012-13 Program	952	952	952	-	-	-	-
Asset Replacement Program - Scientific Equipment							
2011-12 Program	690	690	17	-	-	-	-
2012-13 Program	489	489	489	-	-	-	-
NEW WORKS							
Asset Acquisition Program - New Scientific Equipment							
2013-14 Program	1,537	-	-	1,537	-	-	-
2014-15 Program	1,519	-	-	-	1,519	-	-
4000 QTrap® Liquid Chromatography-Tandem Mass Spectrometry System	350	-	-	-	-	-	350
Basic Lab Gear Replacement	20	-	-	-	-	20	-
Dionex Ion Chromatography System	200	-	-	-	-	200	-
General Lab Minor Equipment	30	-	-	-	-	30	-
Inductively Coupled Plasma - Mass Spectrometer for Scientific Services Division	450	-	-	-	-	450	-
Information Technology Hardware for Forensic Science Laboratory	50	-	-	-	-	-	50
Information Technology Software	150	-	-	-	-	-	150
Liquid Chromatography-Mass Spectrometry System for Drugs with Direct Sampling Interface	300	-	-	-	-	-	300
Mercury Meter	50	-	-	-	-	-	50
Portable Fourier Transform Infrared Spectroscopy System for Forensics	90	-	-	-	-	-	90
Stereomicroscopes with Digital Interface	130	-	-	-	-	130	-
Asset Replacement Program							
Replacement of Information Technology Software	40	-	-	-	-	40	-
Replacement of Personal Computers used for Scientific Equipment	15	-	-	-	-	15	-
Replacement of Workstation Personal Computers	15	-	-	-	-	15	-
Scientific Equipment							
2013-14 Program	405	-	-	405	-	-	-
2014-15 Program	405	-	-	-	405	-	-
Workstation Personal Computers for General Purpose	63	-	-	-	-	63	-
Total Cost of Asset Investment Program	7,950	2,131	1,458	1,942	1,924	963	990
FUNDED BY							
Capital Appropriation			700	700	700	-	-
Drawdowns from the Holding Account			405	405	405	-	-
Internal Funds and Balances			353	837	819	963	990
Total Funding			1,458	1,942	1,924	963	990

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in the 2013-14 Total Cost of Services of \$90,000 (0.4%) when compared to the 2012-13 Estimated Actual. This is mainly attributable to the once-off cost of \$100,000 for the review of the *Chemistry Centre (WA) Act 2007* in 2012-13.

Income

Revenue from fee-for-service testing has been budgeted to increase by \$1.7 million (11.8%) for 2013-14 over the 2012-13 Estimated Actual. The increase in revenue is expected to arise out of: new markets for Acid Metalliferous Drainage testing for mine site rehabilitation; offshore oil spill base line testing (partnered with Australian Institute of Marine Science); workplace drug testing and food safety; and nutrition testing. Appropriations budgeted for 2013-14 have been maintained at similar levels to the 2012-13 Estimated Actual, following the reinstatement of service appropriation for commercial property rent from 2013-14 to 2015-16.

Statement of Financial Position

The Centre's Total Equity is expected to increase by \$1.1 million between 2012-13 and 2013-14, which reflects an anticipated surplus for the 2013-14 period and continued receipt of capital appropriations for the Asset Investment Plan. This is mainly due to increasing assets, particularly fixed assets and accounts receivables, when compared to its liabilities.

Statement of Cashflows

The 2013-14 closing cash assets balance of \$1.6 million represents an increase of \$112,000 compared to the 2012-13 Estimated Actual. The increase is mainly attributable to the surplus arising out of higher receipts over payments for the period.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	12,158	12,369	12,025	12,132	12,389	12,683	13,008
Supplies and services	2,410	2,945	2,892	2,876	2,976	3,083	3,189
Accommodation.....	5,250	6,144	5,406	5,604	5,626	5,650	5,675
Depreciation and amortisation	1,313	1,364	1,347	1,323	1,332	1,369	1,408
Other expenses.....	1,793	1,975	2,104	1,749	1,844	1,941	2,047
TOTAL COST OF SERVICES.....	22,924	24,797	23,774	23,684	24,167	24,726	25,327
Income							
Sale of goods and services	15,881	18,002	14,627	16,356	18,169	19,986	21,985
Other revenue	23	17	339	25	26	28	29
Total Income	15,904	18,019	14,966	16,381	18,195	20,014	22,014
NET COST OF SERVICES.....	7,020	6,778	8,808	7,303	5,972	4,712	3,313
INCOME FROM STATE GOVERNMENT							
Service appropriations	8,695	7,754	7,754	7,923	6,063	4,788	3,737
TOTAL INCOME FROM STATE GOVERNMENT.....	8,695	7,754	7,754	7,923	6,063	4,788	3,737
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,675	976	(1,054)	620	91	76	424
Income tax benefit/(expense)	(172)	(293)	-	(186)	(27)	(23)	(127)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS.....	1,503	683	(1,054)	434	64	53	297

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 116, 115 and 115 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	4,386	5,490	1,511	1,623	2,497	2,568	2,973
Holding account receivables	965	405	965	965	560	560	560
Receivables.....	1,431	2,608	1,913	2,618	2,987	3,285	3,498
Other.....	98	130	759	702	620	608	597
Total current assets	6,880	8,633	5,148	5,908	6,664	7,021	7,628
NON-CURRENT ASSETS							
Property, plant and equipment	3,468	4,689	3,726	4,264	4,795	4,491	4,171
Intangibles	783	441	648	729	790	688	590
Restricted cash.....	-	81	-	-	-	-	-
Other.....	1,543	1,536	1,734	1,989	2,217	2,450	2,693
Total non-current assets.....	5,794	6,747	6,108	6,982	7,802	7,629	7,454
TOTAL ASSETS	12,674	15,380	11,256	12,890	14,466	14,650	15,082
CURRENT LIABILITIES							
Employee provisions.....	2,199	2,562	2,202	2,330	2,407	2,486	2,568
Payables.....	683	1,887	418	755	1,908	1,929	1,949
Other.....	1,806	1,516	923	773	728	726	725
Total current liabilities.....	4,688	5,965	3,543	3,858	5,043	5,141	5,242
NON-CURRENT LIABILITIES							
Employee provisions.....	702	1,358	783	968	1,000	1,033	1,067
Total non-current liabilities	702	1,358	783	968	1,000	1,033	1,067
TOTAL LIABILITIES.....	5,390	7,323	4,326	4,826	6,043	6,174	6,309
EQUITY							
Contributed equity	4,043	4,743	4,743	5,443	5,738	5,738	5,738
Accumulated surplus/(deficit).....	3,241	3,314	2,187	2,621	2,685	2,738	3,035
Total equity	7,284	8,057	6,930	8,064	8,423	8,476	8,773
TOTAL LIABILITIES AND EQUITY.....	12,674	15,380	11,256	12,890	14,466	14,650	15,082

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	8,095	7,349	7,349	7,518	6,063	4,788	3,737
Capital appropriation	195	700	700	700	700	-	-
Holding account drawdowns	405	405	405	405	405	-	-
Tax equivalent regime	-	-	307	-	(186)	(27)	(34)
Net cash provided by State Government.....	8,695	8,454	8,761	8,623	6,982	4,761	3,703
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(11,692)	(11,893)	(11,944)	(11,828)	(12,281)	(12,573)	(12,894)
Supplies and services	(3,010)	(2,958)	(3,135)	(2,518)	(1,937)	(2,695)	(2,790)
Accommodation	(4,696)	(6,144)	(5,127)	(5,239)	(4,858)	(4,864)	(4,868)
Other payments	(5,010)	(4,208)	(4,359)	(4,027)	(4,403)	(4,779)	(4,909)
Receipts							
Sale of goods and services	14,868	17,718	13,079	15,656	17,674	19,392	21,182
GST receipts	1,486	1,800	1,308	1,387	1,621	1,792	1,971
Net cash from operating activities	(8,054)	(5,685)	(10,178)	(6,569)	(4,184)	(3,727)	(2,308)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,271)	(1,357)	(1,458)	(1,942)	(1,924)	(963)	(990)
Other payments	-	(255)	-	-	-	-	-
Net cash from investing activities	(1,271)	(1,612)	(1,458)	(1,942)	(1,924)	(963)	(990)
NET INCREASE/(DECREASE) IN CASH HELD	(630)	1,157	(2,875)	112	874	71	405
Cash assets at the beginning of the reporting period	5,016	4,333	4,386	1,511	1,623	2,497	2,568
Cash assets at the end of the reporting period.....	4,386	5,490	1,511	1,623	2,497	2,568	2,973

(a) Full audited financial statements are published in the agency's Annual Report.

Part 3

Deputy Premier; Minister for Health; Tourism

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
129	WA Health			
	- Delivery of Services.....	3,812,429	3,838,500	4,196,296
	- Capital Appropriation.....	310,838	248,091	312,574
	Total	4,123,267	4,086,591	4,508,870
159	Western Australian Tourism Commission			
	- Delivery of Services.....	61,801	60,786	61,895
	- Capital Appropriation.....	100	264	150
	Total	61,901	61,050	62,045
	GRAND TOTAL			
	- Delivery of Services.....	3,874,230	3,899,286	4,258,191
	- Capital Appropriation.....	310,938	248,355	312,724
	Total.....	4,185,168	4,147,641	4,570,915

WA HEALTH

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM

DIVISION 9

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual ^{(a) (b)} \$'000	2012-13 Budget ^(b) \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Service Appropriation – Base component.....	-	-	-	3,923,626	4,130,795	4,521,178	4,777,716
Service Appropriation – Community Service Subsidy component.....	-	-	-	156,507	121,004	78,899	30,960
Item 12 Net amount appropriated to deliver services.....	3,544,724	3,701,696	3,716,401	4,080,133	4,251,799	4,600,077	4,808,676
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	503	533	625	663	680	697	716
- Lotteries Commission Act 1990.....	112,000	110,200	121,474	115,500	120,000	123,200	129,610
Total appropriations provided to deliver services	3,657,227	3,812,429	3,838,500	4,196,296	4,372,479	4,723,974	4,939,002
CAPITAL							
Item 118 Capital Appropriation	507,362	310,838	248,091	312,574	208,930	114,085	101,474
TOTAL APPROPRIATIONS.....	4,164,589	4,123,267	4,086,591	4,508,870	4,581,409	4,838,059	5,040,476
EXPENSES							
Total Cost of Services.....	6,373,654	6,650,656	6,925,812	7,234,896	7,581,570	8,082,766	8,514,954
Net Cost of Services ^(c)	3,587,041	3,932,620	4,173,039	4,327,346	4,483,616	4,768,567	4,973,391
CASH ASSETS ^(d)	1,054,360	352,642	700,893	522,372	417,456	317,047	315,499

- (a) The 2011-12 Actual has been recast to reflect machinery of government changes associated with the Drug and Alcohol Office which came into effect on 1 January 2012 and the new cashflow arrangements related to Commonwealth funding associated with implementation of the National Health Reform Agreement.
- (b) The 2011-12 Actual and 2012-13 Budget have been recast to reflect the accounting reclassification of Commonwealth funding for mental health activities under the National Health Reform Agreement from controlled to administered.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Government Initiatives and Budget Priorities					
Better Health Services for Fitzroy Children	-	100	100	100	100
Care for Palliative Patients	-	4,548	4,761	4,985	5,219
Ear Health Services in Remote Indigenous Communities	-	500	1,500	2,000	2,000
Expansion of Renal Dialysis Service	170	270	2,560	3,990	-
Future Health - Health and Medical Research	-	-	4,000	4,000	4,000
Goldfields Emergency Telehealth Service	-	500	2,500	2,500	2,500
Mid-West Health Investment	-	1,500	-	-	-
Nurses Enterprise Bargaining Agreement	-	31,324	43,634	83,890	77,714
Regional Workers Incentives Allowance Payments (Dental Health)	338	352	361	371	382
School Health Nurses - School Entry Health Assessment for Pre-Primary School Children	-	2,948	6,301	10,641	18,116
Wheatbelt Hospital and Home Dialysis Service	-	500	1,000	1,000	1,000
Sustainable Delivery of Health Services					
Cost and Activity Growth	-	281,142	383,628	563,607	999,870
Higher than Target Activity Levels in 2012-13	85,000	-	-	-	-
Corrective Measures					
\$300 Million Global Savings Target - Reduce Sector-wide Spend on Legal Services					
2012-13 FTE Ceiling Reduction and Procurement Savings	(26,771)	-	-	-	-
2012-13 Temporary Advertising Freeze	(407)	-	-	-	-
2012-13 Temporary Procurement Freeze	(10,856)	-	-	-	-
Adjustment of the Leave Liability Cap for 2012-13	45,502	-	-	-	-
Capping of Leave Liability at 2011-12 Levels	(50,755)	(36,370)	(38,932)	(789)	41
Mental Health Commission Efficiency Dividend Allocation to WA Health	(9,678)	(15,055)	(21,278)	(26,598)	(29,915)
Program Rationalisation	-	(10,000)	(13,100)	(13,100)	(13,100)
Public Sector Workforce Reform	-	(2,413)	(23,097)	-	-
Other					
2012-13 Cost Pressures	45,791	-	-	-	-
2012-13 Leave Liability Estimated Actual	25,500	-	-	-	-
2012-13 Superannuation Adjustment Definition Change	8,500	-	-	-	-
Additional Service Provision (Own Source Revenue)	18,207	22,277	24,872	46,831	-
Bunbury BreastScreen Clinic	275	890	900	-	-
Commonwealth Grant Expenditure	(3,954)	(15,675)	3,480	16,781	432,736
Continuation of the National Partnership Agreement for the Australian Commission on Safety and Quality in Healthcare					
Expensed Capital	140,461	18,836	11,987	2,571	155
Extension of the E-Health Intergovernmental Agreement	3,440	3,707	-	-	-
Mental Health Services	8,507	(593)	-	-	-
Other Saving Measures	-	(4,048)	(3,761)	(3,735)	(3,969)
Patient Assisted Transport Scheme	-	-	-	-	10,584
Royal Flying Doctor Service	(5)	5	-	4,000	4,000
Saint John Ambulance Contract Extension to June 2014	-	4,271	-	-	-
Salaries and Allowances Tribunal Determination	92	83	78	78	101
Superannuation Guarantee Increase	-	8,193	16,854	37,830	55,327

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.	1. Public Hospital Admitted Patients 2. Home-Based Hospital Programs 3. Palliative Care 4. Emergency Department 5. Public Hospital Non-Admitted Patients 6. Patient Transport
	Enhanced health and well-being of Western Australians through health promotion, illness and injury prevention and appropriate continuing care.	7. Prevention, Promotion and Protection 8. Dental Health 9. Continuing Care 10. Contracted Mental Health

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Public Hospital Admitted Patients	3,440,936	3,559,116	3,736,172	3,902,887	4,084,091	4,357,292	4,589,443
2. Home-Based Hospital Programs	51,542	50,144	53,737	58,842	61,624	65,746	69,248
3. Palliative Care	28,093	28,426	28,635	31,326	36,140	38,490	40,519
4. Emergency Department	477,270	479,459	553,042	589,128	616,983	658,246	693,313
5. Public Hospital Non-Admitted Patients	802,149	854,322	858,637	874,547	915,897	977,150	1,029,207
6. Patient Transport	163,887	180,018	192,367	205,265	214,970	229,347	241,565
7. Prevention, Promotion and Protection	454,307	476,661	476,498	476,446	498,973	532,343	560,703
8. Dental Health	84,191	87,338	88,942	92,861	97,251	103,755	109,283
9. Continuing Care	413,657	451,249	451,686	479,835	502,522	536,130	564,692
10. Contracted Mental Health	457,622	483,923	486,096	523,759	553,119	584,267	616,981
Total Cost of Services	6,373,654	6,650,656	6,925,812	7,234,896	7,581,570	8,082,766	8,514,954

Significant Issues Impacting the Agency

Sustainable Delivery of Health Services

- Demand for health services in Western Australia is growing rapidly, consistent with national and international trends. The increasing need for healthcare stems from a number of factors, including an ageing population, rising community expectations, advancements in medical technology and a greater number of people in the community with chronic illnesses requiring regular access to health services.
- To ensure Western Australians continue to have access to safe, quality and cost effective services, the 2013-14 Budget invests new funding of \$2.2 billion to provide for the activity growth anticipated over the next four years.
- In 2013-14 alone, this represents an increase of an estimated 16,000 patients to stay and be treated in Western Australian hospitals (to 606,000), 25,000 patients to be treated in emergency departments (to 935,000) and 45,000 patients to receive treatment in outpatient clinics (to 1,920,000).
- The funding injection provides for estimated expense growth of 7% for hospital activity and overall expense growth of 4.5% in the 2013-14 financial year. This increase brings the Government's investment in health to \$7.2 billion in 2013-14.
- Sustaining the current standards of healthcare enjoyed by Western Australians over the next 10-15 years presents many challenges, against the context of global economic instability and a growing health workforce shortage. Western Australia is working with the Commonwealth Government and other states and territories to examine international best practice and to develop and implement innovative strategies to enhance the efficiency and effectiveness of health service delivery into the future.
- WA Health will update the Clinical Services Framework 2010-20 and the underlying cost and demand modelling in 2013-14, in collaboration with health service providers. The update will provide a sound evidence base from which to develop strategies to improve the long-term clinical and fiscal sustainability of the State's health system. Serving as a State-wide planning platform, the update will facilitate vital dialogue and consensus around health system design issues such as models of clinical care, adoption of new and emerging medical technology, demand management initiatives and the configuration of services across the State's health service facilities. An important focus of the update is to improve planning and delivery of mental health services in line with the Stokes Review recommendations, in close conjunction with the Mental Health Commission.
- WA Health will also work to build a stronger funding partnership with the Commonwealth Government and utilise national benchmarks to stimulate local health system performance, through implementation of the National Health Reform Agreement (NHRA), signed in August 2011. The NHRA facilitates a number of important governance and performance reforms aimed at building the long-term efficiency and effectiveness of healthcare delivery in Australia. The NHRA also establishes a more sustainable funding base for the health system, underpinned by a Commonwealth guarantee of an additional \$16.4 billion in funding for public hospital services from 2014-15 to 2020-21. Western Australia's share of this guaranteed growth funding is estimated at \$1.7 billion.
- The NHRA also advances the implementation of activity based funding (ABF) at the national level. The national ABF framework is facilitating more consistent counting, classification and costing of the diverse and complex treatments provided by state and territory health systems. Further, the development of a national efficient pricing regime by the Independent Hospital Pricing Authority (IHPA), and enhanced performance monitoring and reporting by the National Health Performance Authority (NHPA) will enable more transparent funding of public hospitals and stimulate better service delivery performance over time.
- WA Health has been operating within an ABF environment since 2010. However, the 2013-14 Budget takes the significant step of transitioning the State's ABF framework to more closely align with the national ABF framework. Closer alignment will ensure that the State is well-positioned for the commencement of National Health Reform funding from 1 July 2014 when the Commonwealth will begin to provide 45% of the national efficient price for new activity growth. This contribution will rise to 50% of the national efficient price for new activity growth from 1 July 2017.
- The 2013-14 Budget also sees an evolution of the framework, providing Government with, for the first time, the opportunity to directly purchase hospital services on an activity basis – units of hospital activity (a count of hospital outputs individually weighted by the cost of delivering each output) at a single price for each unit (called the 'State Transitioning Price'). In the 2013-14 financial year, the Government has purchased 782,489 units of weighted hospital activity at the State Transitioning Price of \$5,319 from WA Health.

- The setting of a single State Transitioning Price, calculated using a methodology more closely aligned to the National ABF framework, provide a more transparent basis for comparing the cost of delivering hospital services in Western Australia against the national cost benchmark, called the Projected Average Cost (PAC). In 2013-14, the State Transitioning Price will be \$167 higher than the PAC. The gap between the total price of all hospital activity funded at the State Transition Price and the total cost of all hospital activity funded at the PAC, is called the Community Service Subsidy and is costed at \$387.4 million over four years.
- The Community Service Subsidy represents the Government's commitment to sustainable service delivery and health budget stability while pursuing better value for money health outcomes for Western Australia. Further work will be undertaken over 2013-14 to distinguish those components of the Community Service Subsidy which relate to genuine system and service delivery inefficiencies from cost premiums incurred due to structural inefficiencies and other non-discretionary costs.
- This work will inform Western Australia's ongoing dialogue with IHPA to ensure that the national pricing regime adequately accounts for the unique cost and delivery challenges resulting from geographical dispersion and extreme remoteness, aged and primary care shortages, a high Aboriginal population and health workforce availability.
- Western Australia's ABF work program will continue in 2013-14 to further refinement of classification systems for emergency departments, subacute and non-admitted services; developing a new mental health classification system; implement enhanced patient costing standards; and determination of service prices at state and national levels.

Emergency Department Services

- Between 2007-08 and 2011-12, Western Australia's public hospitals experienced significant average growth in emergency presentations of 6.9% per annum, well above the national average of 4.3% per annum. Against this backdrop of record growth in emergency department activity, Western Australian public hospitals have performed strongly relative to other states and territories on key performance indicators reported by the NHPA in its inaugural report published in December 2012.
- The NHPA report found that Fremantle Hospital recorded the best performance in the country for a major metropolitan hospital, with 74% of patients departing the emergency department within four hours, compared to the national peer performance of 54%. Western Australian public hospitals also performed better than their peers in the following categories: large metropolitan hospitals (Rockingham); major regional hospitals (Bunbury); and large regional hospitals (Albany).

Elective Surgery Services

- Between 2007-08 and 2011-12, the number of elective admissions involving surgery increased in all states and territories, with Western Australian public hospitals experiencing the second highest average annual growth in services of 3.8% per annum. Over this time, while having one of the highest elective surgery admission rates, Western Australia has had one of the lowest wait times for elective surgery across all jurisdictions.
- In 2011-12, Western Australia had the second lowest elective surgery wait time. As at 31 December 2012, Western Australia had achieved the national target for reducing the days waited by semi-urgent overdue patients. This has resulted in improved patient care.

Preparing for the opening of the Fiona Stanley Hospital

- The construction of the Fiona Stanley Hospital (FSH) brings unprecedented opportunities to transform health service delivery and improve the safety, quality and efficiency of patient care for Western Australians. The hospital will be progressively commissioned over a six month period, commencing in October 2014. The hospital will be the State's flagship health facility, supported by an innovative design which uses the latest scientific, technological and medical developments. The FSH is one of the largest infrastructure projects in Western Australia's history, and along with the recently opened Albany Health Campus, when opened it will be one of the most technologically advanced hospitals in Australia.
- The 2012-13 Budget allocated \$60 million over four years to facilitate the clinical service design, workforce planning and change management required for the opening of the FSH and the New Children's Hospital in 2015. The FSH construction, facilities management contracting and clinical service planning programs are well underway, as is work to ensure services provided across the metropolitan area, including at the Fremantle and Royal Perth Hospitals, are appropriately reconfigured to support the hospital's opening. The last stages of this capital project, including the completion of the hospital construction, implementation of the facilities management contract, clinical service plan and staffing arrangements are well underway in preparation for the admission of its first patients.

New Children's Hospital

- Construction of the \$1.2 billion New Children's Hospital commenced on the Queen Elizabeth II Medical Centre site in January 2012 and is scheduled to be completed at the end of 2015. Replacing Princess Margaret Hospital, the 274-bed hospital will provide tertiary-level health services including increased inpatient and outpatient care and ambulatory care services and will also house the State's paediatric trauma centre. The new facility will be the base for continuing Western Australia's outstanding paediatric teaching and research.

Carnarvon Health Campus

- The Government is providing \$26.5 million to redevelop the Carnarvon Health Campus, commencing in early 2014. The redevelopment will include a new ambulatory health care facility to accommodate community mental health services; a refurbished emergency department; upgraded information technology infrastructure for eHealth and telehealth services; a four-chair renal service; and additional car parking.

Exmouth Multipurpose Service

- The Government will redevelop the Exmouth Multipurpose Service, commencing in early 2014, at a cost of \$7.8 million. The redevelopment will include a new ambulatory health care facility to accommodate general practitioners; dental and health services; and upgraded information technology infrastructure for eHealth and telehealth services.

Esperance Health Campus

- The Government is providing \$32.7 million to redevelop the Esperance Health Campus starting in mid 2014. The redevelopment will include an expansion of the emergency department; a new four bed day surgery area; and upgraded theatre facilities including two new modern maternity suites.

Infrastructure

- The 2013-14 Budget continues the State's investment in health infrastructure across both regional and metropolitan areas. An ageing and rapidly growing population and the rising incidence of chronic disease are fundamental challenges for Western Australia. Health facilities need to have the capacity and technological capability to meet the growing health care needs in the decades to come.
- WA Health will continue to deliver a record \$7.1 billion infrastructure program. Highlights of WA Health's Asset Investment Program include:
 - \$1.6 billion for the construction of FSH;
 - \$1.2 billion for the construction of the New Children's Hospital on the Queen Elizabeth II Medical Centre site;
 - \$360.2 million for the construction of the Midland Public Hospital;
 - \$325 million for the Southern Inland Health Initiative, funded under the Royalties for Regions (RfR) program to improve infrastructure for integrated district health services, primary health centres, small hospitals and nursing posts, telehealth and residential aged and dementia care;
 - \$230.8 million for the construction of the State Rehabilitation Service at the FSH site funded under the Commonwealth's Health and Hospitals Fund;
 - \$224 million for the expansion of services and facilities at the Joondalup Health Campus;
 - \$207.1 million for the construction of the Karratha Health Campus;
 - \$120.3 million for the construction of a new Busselton Health Campus on the current site;
 - \$58.9 million for the Kalgoorlie Health Campus Redevelopment;
 - \$45 million for facility upgrades as part of the East Kimberley Development Package;
 - \$32.7 million for the Esperance Health Campus Redevelopment, planned to commence construction in 2014;
 - \$28.9 million for the construction of a mental health inpatient unit at Sir Charles Gairdner Hospital, due for completion in late 2014;

- \$26.5 million for the Carnarvon Health Campus Redevelopment with construction planned to commence in 2014;
 - \$22 million for the construction of remote Aboriginal Health clinics;
 - \$7.8 million for the construction of the Exmouth Multipurpose Service Redevelopment planned to commence in 2014; and
 - \$2.5 million has been invested in an upgrade of the State Mortuary at the Queen Elizabeth II Medical Centre site.
- Through the State's Asset Investment Program and RfR funding and supporting Commonwealth funding, total expenditure on health infrastructure is expected to exceed \$1.1 billion in 2013-14 and \$1.6 billion over the following three years.

Aboriginal Health

- Improving the health outcomes of Aboriginal people remains a policy priority of this Government, recognising that the need to improve Aboriginal health outcomes will require a coordinated response from across State government agencies. To consolidate policy solutions to this critical issue, a new Aboriginal Affairs Cabinet Sub-Committee has been established to lead improved coordination of Aboriginal programs delivered across government. This initiative will ensure that government services for the Aboriginal community are targeted to areas of greatest need and that programs are effective in delivering better outcomes for Aboriginal communities.
- The 2013-14 Budget renews the State's commitment to the Closing the Gap program with further funding of \$31.8 million provided in 2013-14, bringing the Government's total investment in this program to \$149.2 million since 2009. The program seeks to close the significant gap in life expectancy between the Aboriginal and non-Aboriginal community within a generation, by focusing on priority areas, such as reducing the incidence of smoking, increasing access to primary care services, and promoting healthy lifestyles. Under the Closing the Gap program, approximately 100 programs have been established or expanded across Western Australia to meet the health needs of the Aboriginal community and improve long-term health outcomes.
- To address ongoing shortcomings in primary care in this State, particularly for remote Aboriginal communities, WA Health will also continue to implement the Remote Aboriginal Health Clinics project. In 2012, the Government allocated \$22 million from the RfR program to ensure that remote health clinics across the State were able to deliver high quality health services. Currently, two new primary health clinics have been completed and are operational with a further two in the Kimberley region due for practical completion earlier this financial year.
- In 2013-14, under the Indigenous Early Childhood Development National Partnership Agreement, \$3.9 million of Commonwealth funding will be directed towards the delivery of WA Health programs in Aboriginal pre-pregnancy, antenatal, sexual and reproductive health. The State Government will contribute \$2.3 million to progress Aboriginal maternal and child health strategies. These investments in early childhood will help to build the longer-term health and well-being to strengthen the Indigenous community.

North West Health Initiative

- The State Government will invest \$161 million to improve health and aged care facilities in towns across the North West. A number of hospitals and nursing posts in the North West will be upgraded and refurbished, and an audit of aged care needs across the North West undertaken. The North West Health Initiative will also provide incentive packages to encourage general practitioners to live and stay in the local area and to expand the development and delivery of telehealth services in the Kimberley and Pilbara regions.

Registered Nurses and Midwives Workforce

- A sustainable workforce is critical to the ongoing delivery of health services and for new facilities such as the FSH. With a national shortage of health service workers, it is vital that Western Australia's public hospitals are able to attract and retain a high quality nursing and midwifery workforce. The 2013-14 Budget provides funding for wage increases of 14% over three years for registered nurses and midwives at an additional cost of approximately \$158.8 million over the term of the agreement.

School Entry Health Assessment for Pre-primary School Children

- The 2013-14 Budget provides \$38 million of new funding over 2013-14 to 2016-17 for investments in early childhood services. This funding will provide for approximately an additional 155 Full Time Equivalent School Health Staff across Western Australia over four years, including approximately 10 Full Time Equivalent Speech Pathologists.
- The funding will provide children commencing school with significantly improved health support that will ensure they are well placed to achieve their potential throughout the important school years. The funding will mean that:
 - 100% of Primary Schools access a contact school health nurse at the commencement of each year;
 - 100% of all school age children in the care of the State referred by the Department of Child Protection and Family Support will receive a health assessment, and all children that are new to care will receive the assessment within 30 days; and
 - 100% of children with higher health needs, when requested, will have a healthcare plan developed in collaboration with the school.
- Other improvements in school health services that will be delivered through this funding include:
 - increased assessments throughout the school year for individual children in response to concerns raised by students, parents and teachers;
 - provision of speech pathology services to focus on the development of oral language skills;
 - increased health promotion activities aimed at promoting healthy lifestyle behaviour;
 - strengthening of direct clinical care for students with intensive health needs attending Education Support Schools; and
 - increased support and training to assist teachers and staff in Education Support Schools and mainstream schools attended by children with intensive health needs.

Emergency Telehealth Service for Goldfields

- The 2013-14 Budget provides \$8 million over four years to develop and deliver an emergency telehealth service that will support the Goldfields region. This service will complement the current work being undertaken to develop a State-wide emergency telehealth service. The funding will provide medical and support staff to deliver emergency medicine into remote health services outside of standard working hours or when local doctors are not available.

Ear Health in Remote Indigenous Communities

- The 2013-14 Budget commits new funding of \$6 million over 2013-14 to 2016-17 to complement existing ear health services operating successfully across Western Australian regions. This additional investment will provide training, equipment and employment for 32 part-time Aboriginal Health Workers across 80 Aboriginal communities in rural and remote Western Australia, with a particular focus on the Kimberley, Pilbara, Mid West and Goldfields regions.

Wheatbelt Hospital and Home Dialysis

- To improve access to quality health services for communities in the Wheatbelt region, the 2013-14 Budget commits \$3.5 million for renal dialysis services. The majority of this funding will be directed towards strengthening renal dialysis services delivered through the Northam Hospital. Around \$200,000 will also be used to expand in-home dialysis care.

Better Health Services for Fitzroy Children

- The 2013-14 Budget invests \$400,000 over four years to provide better coordinated healthcare for children and families in the Fitzroy Valley. The funding will increase the availability of allied, specialist and community healthcare for children with learning or developmental difficulties in this region.

Care for Palliative Patients

- The 2013-14 Budget commits \$19.5 million over four years to strengthen palliative care services for an ageing Western Australian population. The funding will sustain regional palliative care services, and community-based palliative care. It will also enable WA Health to implement a 'Continuum of End of Life Framework', a strategic policy to enable the State to better manage this increasingly significant healthcare issue.

Health and Medical Research

- Health and medical research plays a vital role in improving health outcomes for the Western Australian community and can generate significant economic flow-on benefits through the growth of knowledge-based industries. Notably, a strong health and medical research sector is important for the attraction and retention of a high quality, motivated and innovative public health workforce, in what is an increasingly competitive global skills market.
- The 2013-14 Budget provides an additional \$12 million to boost health and medical research from 2014-15 to 2016-17. A further \$18 million for health and medical research is to be reprioritised from within the WA Health budget, bringing the total investment in health and medical research to \$30 million over four years. This funding will build upon the existing health investment of around \$15 million per annum, to strengthen Western Australia's research capacity and assist in better positioning the State's researchers to attract more national and international research funding.

Mosquito Control Initiative

- An additional \$4 million over four years from within the WA Health budget will be provided to eradicate mosquitoes in high risk residential areas across Western Australia, including the Peel region and some metropolitan areas to protect families and residents from mosquito-borne-diseases. The funding will be used to assist local governments to build the capacity of local mosquito management programs and for competitively funded research to investigate and develop new approaches to managing mosquitoes in 'hot spots' around Western Australia.

Outcomes and Key Effectiveness Indicators

Outcome: Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.

Proportion of Metropolitan Health Service emergency department patients seen within recommended times ^{(a) (b)}

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual ^(c)	2013-14 Budget Target	Note
Triage category 1 (immediately).....	97.3%	100.0%	97.6%	100.0%	
Triage category 2 (within 10 minutes).....	73.6%	80.0%	75.7%	80.0%	
Triage category 3 (within 30 minutes).....	44.1%	75.0%	40.7%	75.0%	
Triage category 4 (within 60 minutes).....	61.5%	70.0%	57.2%	70.0%	
Triage category 5 (within 2 hours).....	92.1%	70.0%	89.2%	70.0%	

- (a) Data to measure performance against the Key Performance Indicators (KPIs) related to services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (b) This indicator measures the percentage of patients in each triage category who attended a metropolitan emergency department, (including Joondalup and Peel Health Campuses) who were seen within the time periods recommended by the Australasian College of Emergency Medicine. A patient on entry to an emergency department is immediately assessed by a triage nurse and allocated a triage code between 1 and 5. Each code provides an indication of how quickly a patient should be reviewed by medical staff based on their clinical need. Treatment provided within recommended times should assist in the restoration to health of patients, either during the emergency visit or the admission to hospital which may follow emergency department care.
- (c) The reported 2012-13 Estimated Actual should be interpreted with caution at this time as it is based on preliminary data to be subject to further validation. Final performance data will not be available until 30 September 2013.

Percentage of admitted patients transferred to an inpatient ward within 8 hours of emergency department arrival ^{(a) (b)}

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual ^(c)	2013-14 Budget Target	Note
Transferred within 8 hours.....	86.9%	80.0%	86.4%	80.0%	

- (a) Data to measure performance against the KPIs related to services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (b) Emergency departments provide care for injuries or illnesses requiring urgent attention. For many patients, an emergency presentation will also involve admission into hospital for ongoing healthcare. Patient services are considered to have occurred more effectively when there is a shorter time between initial presentation to the emergency department and admission into a hospital ward.
- (c) The reported 2012-13 Estimated Actual should be interpreted with caution at this time as it is based on preliminary data to be subject to further validation. Final performance data will not be available until 30 September 2013.

Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition ^{(a) (b)}

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual ^(c)	2013-14 Budget Target	Note
Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition	2.4%	<1.8%	2.4%	<1.8%	

- (a) Data to measure performance against the KPIs related to services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (b) Appropriate medical and/or surgical interventions together with sound discharge planning can decrease the likelihood of hospital readmissions, leading to better quality healthcare.
- (c) The reported 2012-13 Estimated Actual should be interpreted with caution at this time as it is based on preliminary data to be subject to further validation. Final performance data will not be available until 30 September 2013.

Proportion of live births with an APGAR score of three or lower, five minutes post delivery ^{(a) (b)}

Birthweight (grams)	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual ^(c)	2013-14 Budget Target	Note
0-1499	7.8%	7.3%	2.8%	7.3%	
1500-1999	0.3%	1.0%	1.3%	0.3%	
2000-2499	0.4%	0.3%	0.5%	0.3%	
2500 and over	0.2%	0.1%	0.1%	0.1%	

- (a) Data to measure performance against the KPIs related to services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (b) This indicator is a measure of the health of a new born and the effectiveness of obstetric care during pregnancy and birth. The APGAR score is a numerical indicator of the health of a newborn 5 minutes after birth, where a higher score correlates with better newborn health. Results are reported according to the newborn's birth weight grouping because lower birth weight is associated with lower APGAR scores of 3 or less.
- (c) The reported 2012-13 Estimated Actual should be interpreted with caution at this time as it is based on preliminary data to be subject to further validation. Final performance data will not be available until 30 September 2013.

Outcome: Enhanced health and wellbeing of Western Australians through health promotion, illness and injury prevention and appropriate continuing care.

Rate per 1,000 target population who receive Home and Community Care ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual ^(b)	2013-14 Budget Target	Note
Rate per 1,000 target population	378	327	363	361	

- (a) This indicator measures the proportion of people per 1,000 in the target population who receive Home and Community Care (HACC) services. The HACC program is a key provider of community care services to frail aged and younger people with disabilities who, without basic maintenance and support services would be at risk of premature or inappropriate long term residential care.
- (b) The reported 2012-13 Estimated Actual should be interpreted with caution at this time as it is based on preliminary data to be subject to further validation. Final performance data will not be available until 30 September 2013.

Rate of hospitalisation for selected respiratory conditions - Asthma ^{(a) (b)}

Asthma - hospitalisation per 1,000 persons	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual ^(c)	2013-14 Budget Target	Note
0-4 years	6.0	5.0	4.3	5.5	
5-12 years	2.9	1.8	2.4	2.2	
13-18 years	0.7	0.5	0.7	0.6	
19-34 years	0.6	0.4	0.7	0.6	
35+ years	0.8	0.6	0.5	0.7	

- (a) Data to measure performance against the KPIs related to services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (b) Asthma is a chronic condition with attacks occurring at varying levels of severity. The rate of admission to hospital per 1,000 population for treatment of respiratory conditions such as acute asthma can be an indicator of the effectiveness of primary care services or community health strategies including health education, disease prevention, and disease management delivered through WA Health and other providers across the wider health system.
- (c) The reported 2012-13 Estimated Actual should be interpreted with caution at this time as it is based on preliminary data to be subject to further validation. Final performance data will not be available until 30 September 2013.

Loss of life from premature death due to identifiable causes of preventable disease or injury ^{(a) (b) (c)}

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual ^(d)	2013-14 Budget Target	Note
Lung Cancer	2.0	2.0	1.6	1.9	
Ischaemic Heart Disease	3.0	3.0	2.7	2.9	
Falls	0.4	0.2	0.2	0.3	
Melanoma	0.6	0.6	0.5	0.6	

- (a) Data to measure performance against the KPIs related to services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (b) This indicator measures the total years of life lost from all deaths associated with lung cancer, ischaemic heart disease, falls and melanoma. Success is measured by gradual downwards trends over a number of years.
- (c) International Classification of Diseases codes were used to identify those deaths caused by conditions known to be largely preventable. The conditions identified above are those for which WA Health has screening, health promotion or other programs designed to specifically target reductions in these diseases and injuries.
- (d) The reported 2012-13 Estimated Actual should be interpreted with caution at this time as it is based on preliminary data to be subject to further validation. Final performance data will not be available until 30 September 2013.

Services and Key Efficiency Indicators

1. Public Hospital Admitted Patients

Public hospital admitted patient services describe the care services provided to inpatients in public hospitals (excluding specialised mental health wards) and to public patients treated in private facilities under contract. An admission to hospital can be for a period of one or more days and includes medical and surgical treatment, renal dialysis, oncology services, and obstetric care.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service ^(a)	\$'000 3,440,936	\$'000 3,559,116	\$'000 3,736,172	\$'000 3,902,887	1
Less Income	1,745,934	1,789,857	1,755,541	1,954,485	
Net Cost of Service	1,695,002	1,769,259	1,980,631	1,948,402	
Employees (Full Time Equivalents).....	24,278	24,709	24,926	25,694	
Efficiency Indicators					
Average Cost per Case mix Adjusted Separation for Tertiary Hospitals.....	\$6,491	\$6,406	\$6,604	\$6,588	
Average Cost per Case mix Adjusted Separation for Non-Tertiary Hospitals....	\$5,902	\$6,160	\$6,044	\$6,358	
Average Cost of Admitted Public Patient Treatment Episodes in Private Hospitals	\$2,895	\$3,180	\$2,936	\$2,927	
Cost per Capita of Supporting Treatment of Patients in Public Hospitals	\$30	\$32	\$30	\$31	
Average Cost per Bedday for Admitted Patients (Selected Small Rural Hospitals).....	\$1,841	\$1,741	\$1,849	\$1,902	

(a) The Total Cost of Service includes the cost of admitted patient services delivered through public metropolitan and rural hospitals, contracted providers for admitted public patients (the Peel and Joondalup Health Campuses); and the cost of state-wide support services.

Explanation of Significant Movements

(Notes)

1. The growth in Total Cost of Service between the 2011-12 Actual and the 2012-13 Estimated Actual is primarily attributable to the delivery of additional inpatient services in 2012-13 in response to significant growth in demand for healthcare.

2. Home-Based Hospital Programs

The 'Hospital in the Home' (HITH), 'Rehabilitation in the Home' (RITH) and 'Mental Health in the Home' (MITH) programs provide short-term acute care in the patient's home for those who can be safely cared for without constant monitoring for conditions that traditionally required hospital admission and inpatient treatment. These services involve daily home visits by nurses, with medical governance usually by a hospital-based doctor. This service also includes the 'Friend-in-Need-Emergency' (FINE) program which delivers similar care interventions for older and chronically ill patients who have a range of short term clinical care requirements.

These services are provided by WA Health Services and contracted non-government providers.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service ^(a)	\$'000 51,542	\$'000 50,144	\$'000 53,737	\$'000 58,842	
Less Income	-	-	-	-	
Net Cost of Service.....	51,542	50,144	53,737	58,842	
Employees (Full Time Equivalents).....	67	69	67	71	
Efficiency Indicators					
Average Cost per Home-Based Hospital Day of Care	\$253	\$278	\$242	\$247	1
Average Cost per Home-Based Hospital Care Occasion of Service	\$101	\$110	\$107	\$118	2

(a) The Total Cost of Service includes the cost of hospital in the home services provided by metropolitan public hospitals and Hospital in the Home services delivered through the contracted provider, Silver Chain.

Explanation of Significant Movements

(Notes)

1. The lower Average Cost per Home-Based Hospital Day of Care in the 2012-13 Estimated Actual compared to the 2012-13 Budget Target is primarily due to higher than expected activity in 2012-13.
2. The higher Average Cost per Home-Based Hospital Care Occasion of Service estimated in the 2013-14 Budget Target compared to the 2012-13 Estimated Actual is due to cost escalation, following on from the significant and unexpected growth in activity during 2012-13.

3. Palliative Care

Palliative care services describe contracted inpatient and home-based multidisciplinary care and support for terminally ill people and their families and carers. Education and advisory services are also available to assist professionals, particularly those in rural areas.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service ^(a)	\$'000 28,093	\$'000 28,426	\$'000 28,635	\$'000 31,326	
Less Income	18,271	10,088	9,495	9,461	1
Net Cost of Service.....	9,822	18,338	19,140	21,865	
Efficiency Indicators					
Average Cost per Client Receiving Contracted Palliative Care Services	\$5,670	\$6,437	\$4,942	\$6,613	2

(a) The Total Cost of Service includes palliative care services delivered by contracted providers such as Silver Chain, Peel and Joondalup Health Campuses and the Murdoch Community Hospice.

Explanation of Significant Movements

(Notes)

1. The variation in the 2011-12 Actual compared to the 2012-13 Estimated Actual is as a result of a reduction in Commonwealth funding for clinical training and the Regional Clinical Training Network.
2. The variation in the Average Cost per Client Receiving Contracted Palliative Care Services results from the conversion of the bed days purchased from providers using the average length of stay, a measure which has varied by approximately 22% between the 2011-12 Actual and 2012-13 Estimated Actual.

4. Emergency Department

Emergency department services describe the treatment provided in metropolitan and major rural hospitals to those people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their general practitioner, or for which their general practitioner has referred them for treatment. An emergency department can provide a range of services and may result in admission to hospital or in treatment without admission. Not all public hospitals provide emergency care services. Privately provided contracted emergency services are included.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 477,270	\$'000 479,459	\$'000 553,042	\$'000 589,128	1
Less Income	28,690	17,819	21,715	4,611	2
Net Cost of Service	448,580	461,640	531,327	584,517	
Employees (Full Time Equivalents).....	2,393	2,436	2,456	2,532	
Efficiency Indicators					
Average Cost per Emergency Department Attendance.....	\$569	\$566	\$638	\$666	1

Explanation of Significant Movements

(Notes)

1. The growth in Total Cost of Service and Average Cost per Emergency Department Attendance between the 2011-12 Actual and the 2012-13 Estimated Actual, can be attributed to significant cost pressures, particularly in country hospitals.
2. The variation in income from the 2011-12 Actual to the 2013-14 Budget Target is as a result of reduction in Commonwealth funding under the National Partnership Agreement 'Improving Public Hospital Services'.

5. Public Hospital Non-Admitted Patients

Medical officers, nurses and allied health staff provide non-admitted (out-patient) care services and include clinics for pre and post surgical care, allied health care and medical care as well as emergency services provided in the remainder of rural hospitals not included under the Emergency Department service.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	802,149	854,322	858,637	874,547	1
Less Income	263,686	150,873	191,408	194,441	2
Net Cost of Service	538,463	703,449	667,229	680,106	
Employees (Full Time Equivalents).....	464	472	476	491	
Efficiency Indicators					
Average Cost per Doctor Attended Outpatient Episode for Metropolitan Health Service Hospitals	\$518	\$498	\$611	\$629	3
Average Cost per Non-Admitted Occasion of Service for Metropolitan Health Service Hospitals (Excludes Emergency Occasions and Doctor Attended Outpatient Occasions)	\$152	\$137	\$140	\$141	
Average Cost per Non-Admitted Hospital Based Occasion of Service for Rural Hospitals	\$195	\$233	\$192	\$199	4

Explanation of Significant Movements

(Notes)

1. It should be noted that some of the variations that are evident above are due to changes in the counting, classification and costing of public hospital non-admitted patients occurring as part of the implementation of the national ABF framework as outlined in the Significant Issues and Trends.
2. The variation in income from the 2011-12 Actual to the 2012-13 Estimated Actual is as a result of Commonwealth funding prepaid in 2011-12.
3. The growth in the Average Cost per Doctor Attended Outpatient Episode for Metropolitan Health Service Hospitals between the 2011-12 Actual, 2012-13 Budget and the 2012-13 Estimated Actual is primarily attributable to increased funding allocated to this service.
4. The lower Average Cost per Non-Admitted Hospital Based Occasion of Service for Rural Hospitals in the 2012-13 Estimated Actual compared to the 2012-13 Budget is due to an over-estimation of Southern Inland Health Initiative (SIHI) budgeted expenditure. The 2013-14 Budget Target reflects a lower projection that is more in line with actual outcomes evident in 2011-12 and 2012-13.

6. Patient Transport

Patient transport services are those services provided by St John Ambulance Australia, the Royal Flying Doctor Service (RFDS) Western Operations and the Patient Assisted Travel Scheme (PATS). These services assist people in need of urgent medical treatment to reach the nearest appropriate medical facility or assist people living in rural or remote locations to access specialist services.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 163,887	\$'000 180,018	\$'000 192,367	\$'000 205,265	1
Less Income	2,399	2,435	2,435	2,472	
Net Cost of Service.....	161,488	177,583	189,932	202,793	
Employees (Full Time Equivalents).....	8	8	9	9	
Efficiency Indicators					
Average Cost per Trip of Patient Assisted Travel Scheme (PATS)	\$530	\$616	\$573	\$582	
Cost Per Capita of Royal Flying Doctor Service Western Operations, St John Ambulance Australia - Western Australia Ambulance Service Agreements	\$52	\$56	\$61	\$64	1

Explanation of Significant Movements

(Notes)

1. The growth in Total Cost of Service between the 2011-12 Actual and the 2012-13 Estimated Actual, and in the cost per capita of flying doctor and ambulance services are primarily attributable to increased funding provided for ambulance services.

7. Prevention, Promotion and Protection

Prevention, promotion and protection services describe programs implemented to increase optimal health and wellbeing, encourage healthy lifestyles, reduce the onset of disease and disability, reduce the risk of long-term illness and disability with early detection and developmental interventions, or monitor the incidence of disease in the population to determine the effectiveness of health measures and provide direction for new policies and programs. Specific areas of service include genomics, the management and development of health information, Aboriginal health, breast screening services, child and community health, health promotion, communicable disease control, environmental health, disaster planning and management, statutory medical notifications and services provided by the Office of the Chief Medical Officer.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 454,307	\$'000 476,661	\$'000 476,498	\$'000 476,446	1
Less Income	65,725	58,365	68,663	10,770	
Net Cost of Service.....	388,582	418,296	407,835	465,676	
Employees (Full Time Equivalents).....	2,365	2,407	2,427	2,502	
Efficiency Indicators					
Cost Per Capita of Providing Preventative Interventions, Health Promotion and Protection Activities	\$55	\$52	\$55	\$57	
Average Cost per Capita of Population Health Units.....	\$130	\$139	\$124	\$129	
Average Cost per Breast Screening	\$135	\$135	\$144	\$146	

Explanation of Significant Movements

(Notes)

1. The decline in income in the 2013-14 Budget Target is as a result of a prepayment of Commonwealth funding for preventative health.

8. Dental Health

Dental health services include the school dental service, providing dental health assessment and treatment for school children, the adult dental service for financially and/or geographically disadvantaged people and specialist and general dental and oral health care provided by the Oral Health Centre of Western Australia to holders of a Health Care Card. Services are provided through government funded dental clinics, itinerant services and private dental practitioners participating in the metropolitan, country and orthodontic patient dental subsidy schemes.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	84,191	87,338	88,942	92,861	
Less Income	8,010	7,418	7,219	7,286	
Net Cost of Service	76,181	79,920	81,723	85,575	
Employees (Full Time Equivalents).....	669	647	687	708	
Efficiency Indicators					
Average Cost per Enrolled Child for School Dental Service	\$138	\$135	\$132	\$134	
Average Cost per Dental Service Provided by the Oral Health Centre of Western Australia.	\$136	\$135	\$145	\$145	
Average Cost of Completed Courses of Adult Dental Care	\$374	\$370	\$372	\$376	

9. Continuing Care

Aged and continuing care services include:

- the Home and Community Care (HACC) program providing services such as domestic assistance, social support, nursing care, respite, food and meal services, transport and home maintenance. These services aim to support people to stay at home where their capacity for independent living is at risk of premature admission to long-term residential care;
- the Transition Care program aims to help older people's independence and confidence at the end of a hospital stay by assisting them to maintain or improve their functional ability. This program provides the person with more time and support in a non-hospital environment to complete their restorative process, optimise their functional capacity and assists them and their family to access longer term care arrangements;
- non-government continuing care programs that offer residential care type services for frail aged or younger disabled persons who are unable to access a permanent care placement in a Commonwealth Government funded residential aged care facility, or where their care needs exceed what can be provided in a normal home environment;
- residential care in rural areas provided for people assessed as no longer being able to live at home and include nursing home care provided by the State, nursing home type care provided in public hospitals and hostel care; and
- chronic illness support services providing people with a chronic condition with treatment and preventive care to enable them to remain healthy at home. Services include chronic disease support initiatives which aim to improve the life of those with chronic conditions, reduce avoidable hospital admissions and inpatient length-of-stay, emergency department attendance, and not-for-profit sector contracts that provide community members with services and support for a range of chronic conditions and illnesses.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	413,657	451,249	451,686	479,835	
Less Income	196,726	197,258	210,201	200,265	
Net Cost of Service.....	216,931	253,991	241,485	279,570	
Employees (Full Time Equivalents).....	474	483	487	502	
Efficiency Indicators					
Average Cost of HACC Services per Person with Long-term Disability	\$3,030	\$3,468	\$3,521	\$3,649	1
Average Cost per Transition Care Day	\$293	\$280	\$272	\$272	
Average Cost per Day of Care for Non-Acute Admitted Continuing Care	\$661	\$625	\$683	\$667	
Average Cost to Support Patients Who Suffer Chronic Illness and Other Clients Who Require Continuing Care.....	\$45	\$47	\$49	\$49	
Average Cost Per Bedday in Specified Residential Care Facilities, Flexible Care (Hostels) and Nursing Home Type Residents.....	\$592	\$606	\$638	\$648	

Explanation of Significant Movements

(Notes)

1. The higher Average Cost of HACC Services per Person with Long-term Disability in the 2012-13 Estimated Actual compared to the 2011-12 Actual can be attributed to cost escalation and more accurate reporting of activity resulting from enhancements to the HACC data collection system in 2012-13.

10. Contracted Mental Health

Contracted mental health services describe inpatient care in an authorised ward and community mental health services provided by Health Services under agreement with the Mental Health Commission for specialised admitted and community mental health.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	457,622	483,923	486,096	523,759	
Less Income	457,172	483,923	486,096	523,759	
Net Cost of Service.....	450	-	-	-	
Employees (Full Time Equivalents).....	3,355	3,415	3,433	3,539	
Efficiency Indicators					
Average Cost per Bedday in a Specialised Mental Health Unit	\$1,022	\$1,038	\$1,054	\$1,102	
Average Cost per Three Month Period of Community Care Provided by Public Community Mental Health Services	\$1,969	\$1,946	\$2,088	\$2,222	

ASSET INVESTMENT PROGRAM

The Asset Investment Program facilitates remodelling and development of health infrastructure consistent with Government aims, objectives and priorities for health reform. The planned asset investment expenditure for 2013-14 is approximately \$1.1 billion. Program initiatives include the continuation of major projects to reconfigure metropolitan general and tertiary hospitals, and significant investment in regional hospital infrastructure.

Major infrastructure related projects and activities include:

- Continuation of construction work on the:
 - Fiona Stanley Hospital;
 - State Rehabilitation Service (co-located with Fiona Stanley Hospital);
 - Joondalup Health Campus development;
 - New Children's Hospital at the Queen Elizabeth II Medical Centre (QEIIHC) site;
 - Kalgoorlie Health Campus;
 - Midland Public Hospital; and
 - Busselton Health Campus.
- Commencement of construction on the:
 - Carnarvon Health Campus Redevelopment;
 - Esperance Health Campus Redevelopment; and
 - Exmouth Multipurpose Service Redevelopment.
- The continuation of significant planning and development activity on the:
 - Karratha Health Campus;
 - Redevelopment of the Royal Perth Hospital; and
 - Southern Inland Health Initiative.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Equipment							
BreastScreen WA - Digital Mammography Technology.....	13,322	11,941	5,438	1,381	-	-	-
Equipment Replacement Program.....	495,584	310,034	25,341	65,705	40,000	40,000	39,845
St John's Ambulance (Regional Western Australia) ^(a)	1,889	982	982	435	472	-	-
Hospitals, Health Centres and Community Facilities							
Albany Regional Resource Centre - Redevelopment Stage 1 ^(b)	168,364	167,401	46,547	963	-	-	-
Armadale Kelmscott Hospital - Development.....	15,970	9,788	516	5,000	1,182	-	-
Busselton Health Campus ^(b)	120,271	41,137	34,906	65,645	13,489	-	-
□Carnarvon Health Campus Redevelopment ^(b)	26,497	699	380	6,142	19,656	-	-
Country Staff Accommodation - Stage 3.....	27,666	25,134	900	2,400	132	-	-
Derby Community Mental health Refurbishment ^(a)	1,180	150	150	1,030	-	-	-
East Kimberley Development Package.....	45,000	44,024	11,685	976	-	-	-
Eastern Wheatbelt District (including Merredin) Stage 1.....	9,000	298	-	40	4,700	2,500	1,462
Esperance Health Campus Redevelopment ^(b)	32,747	2,004	1,502	16,919	11,978	855	991
Exmouth Multipurpose Service Redevelopment ^(a)	7,820	590	514	2,733	4,497	-	-
Fiona Stanley Hospital - Development.....	1,600,526	1,471,080	272,931	108,450	20,996	-	-
Fremantle Hospital - Holding.....	1,550	558	475	544	448	-	-
Harvey Hospital - Redevelopment.....	13,900	826	630	4,000	3,500	5,000	574
Health Services Development Fund.....	4,312	1,312	1,312	3,000	-	-	-
Joondalup Health Campus - Development Stage 1.....	223,952	185,861	15,371	28,846	9,245	-	-
Kalgoorlie Regional Resource Centre - Redevelopment							
Stage 1 ^(b)	58,900	39,903	14,896	14,997	4,000	-	-
Karratha Health Campus - Development ^(a)	207,130	917	-	4,863	14,330	45,000	141,350
Mandurah Community Health Centre - Development Stage 2.....	3,418	3,005	19	413	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Metropolitan Plan Implementation							
Kalamunda Hospital - Redevelopment Stage 2	9,761	17	-	-	-	100	500
Peel Health Campus - Development Stage 1	2,464	1,400	1,400	1,064	-	-	-
Sir Charles Gairdner Hospital (SCGH) - Mental Health Unit	28,932	5,011	1,900	14,294	8,555	1,072	-
Midland Public Hospital - Development Stage 1	360,200	92,946	86,200	146,253	111,778	9,223	-
New Children's Hospital - Development	1,168,734	320,325	216,164	416,959	360,450	71,000	-
National Partnership Agreement - Improving Public Hospital Services	91,515	35,951	35,951	37,812	17,752	-	-
Princess Margaret Hospital (PMH)							
Holding	6,962	6,137	4,011	825	-	-	-
Interim Holding Works at Existing PMH Site	5,000	3,500	3,500	1,500	-	-	-
QEIIIMC							
Multi-deck Carpark Planning	5,125	5,054	144	71	-	-	-
New Central Plant Facility	221,762	204,018	21,665	3,589	9,524	4,631	-
State Mortuary Extension	2,473	1,400	1,048	1,073	-	-	-
Remote Indigenous Health ^(a)	22,000	6,190	4,000	13,900	1,910	-	-
Rockingham Kwinana Hospital - Redevelopment Stage 1	114,293	113,565	437	728	-	-	-
SCGH							
G Block Lift Upgrade	6,101	4,901	2,909	1,200	-	-	-
Redevelopment Stage 1	52,736	3,855	832	2,000	1,268	1,800	3,926
South West Health Campus - Critical Care Unit	14,900	10,900	6,556	4,000	-	-	-
Southern Inland Health Initiative							
Integrated District Health Campuses ^(a)	147,100	5,967	4,660	15,000	50,000	60,553	15,580
Primary Health Centres ^(a)	43,360	459	250	5,000	21,570	16,331	-
Small Hospitals and Nursing Posts ^(a)	108,604	5,273	5,273	20,000	54,464	28,867	-
Telehealth ^(a)	5,496	2,693	0	1,449	1,354	-	-
State Rehabilitation Service - Development	230,802	217,503	58,671	10,860	2,439	-	-
Strengthening Cancer Services - Regional Cancer Patient Accommodation	4,507	931	818	1,006	2,225	-	345
Strengthening Cancer Services in Regional Western Australia							
Geraldton Cancer Centre	4,100	2,000	2,000	2,100	-	-	-
Northam Cancer Centre	3,500	2,000	2,000	-	1,500	-	-
Upper Great Southern District (inc. Narrogin) - Stage 1	9,000	379	-	181	4,420	2,800	1,220
Information and Communication Equipment and Infrastructure							
Clinical Incident Management System	4,557	3,917	3,600	640	-	-	-
Corporate and Shared Services Reform	10,697	8,495	2,173	-	-	-	-
Information and Communication Technology	237,031	177,031	56,808	60,000	-	-	-
Other Projects							
Country - Staff Accommodation - Stage 4	8,889	648	501	241	500	-	-
Country - Transport Initiatives	3,326	626	626	1,700	1,000	-	-
Enhancing Health Services for the Pilbara in Partnership with Industry ^(b)	8,286	5,360	2,030	2,926	-	-	-
Minor Buildings Works	141,367	133,533	3,108	3,581	3,598	655	-
QEIIIMC - New PathWest Centre	54,439	52,052	8,800	2,387	-	-	-
SCGH - Cancer Centre Stage 2	45,836	42,266	12,900	3,570	-	-	-
COMPLETED WORKS							
Equipment							
Carnarvon CT Scanner	1,700	1,700	132	-	-	-	-
Esperance CT Scanner	1,426	1,426	1	-	-	-	-
Neonatal Medical Equipment	875	875	1	-	-	-	-
PABX Upgrade	3,900	3,900	1,965	-	-	-	-
Simulated Learning Environments Program	4,063	4,063	3,306	-	-	-	-
Hospitals, Health Centres and Community Facilities							
Broome							
Mental Health - 14 bed unit	8,823	8,823	2,060	-	-	-	-
Paediatrics Facility	7,860	7,860	511	-	-	-	-
Regional Resource Centre - Redevelopment Stage 1	42,000	42,000	457	-	-	-	-
Carnarvon Integrated Health Service - Redevelopment Stage 1	2,908	2,908	10	-	-	-	-
Chemotherapy and Radiotherapy	2,080	2,080	2,080	-	-	-	-
Clinical Training Fund	3,301	3,301	2,488	-	-	-	-
Council of Australian Governments (COAG) Emergency Department Four Hour Rule Solutions							
Stage 1	5,911	5,911	1,167	-	-	-	-
Stage 2	754	754	294	-	-	-	-
Stage 3	2,726	2,726	1,704	-	-	-	-
Community Health Facilities Expansion State-wide	6,202	6,202	404	-	-	-	-
Community Mental Health Initiatives	5,887	5,887	1,206	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Denmark Multipurpose Centre - Replacement.....	18,077	18,077	70	-	-	-	-
Fremantle Hospital - B Block Roof Replacement	4,475	4,475	1,145	-	-	-	-
Graylands Hospital - Redevelopment Planning.....	600	600	250	-	-	-	-
Hedland Regional Resource Centre - Stage 2	136,364	136,364	2,897	-	-	-	-
Hospital Nurses Support Fund	2,314	2,314	325	-	-	-	-
Kalamunda							
Hospital Surgical Theatres Redevelopment.....	2,864	2,864	317	-	-	-	-
Maternity Service.....	482	482	62	-	-	-	-
Kimberley - Various Health Project Developments	45,300	45,300	649	-	-	-	-
King Edward Memorial Hospital							
DNAMER	2,455	2,455	476	-	-	-	-
Holding	1,397	1,397	341	-	-	-	-
Maternal Fetal Assessment	5,500	5,500	191	-	-	-	-
Kununurra Integrated District Health Service							
Development (including New Dental Clinic).....	5,900	5,900	173	-	-	-	-
Land Acquisition	5,750	5,750	934	-	-	-	-
Metropolitan Plan Implementation - Peel Health							
Campus - Theatres Cooling System	480	480	386	-	-	-	-
Murray District Health Centre	4,970	4,970	121	-	-	-	-
Nickol Bay Hospital - Redevelopment ^(a)	7,600	7,600	4,523	-	-	-	-
Nickol Bay Hospital Roof Replacement	2,500	2,500	457	-	-	-	-
Peel Health Campus - Emergency Department Expansion.....	3,000	3,000	5	-	-	-	-
PMH							
Emergency Power Generation System	2,546	2,546	115	-	-	-	-
Fire Detection and Occupant Warning System Upgrade	1,958	1,958	55	-	-	-	-
New Operating Theatre	3,500	3,500	1,234	-	-	-	-
PICU Isolation Rooms	88	88	69	-	-	-	-
Ward 5A Upgrade.....	1,044	1,044	199	-	-	-	-
QEIMC							
Electricity Substation Upgrade.....	371	371	21	-	-	-	-
Hydraulics Infrastructure Upgrade.....	5,830	5,830	379	-	-	-	-
Electrical Switchgear Upgrade.....	2,300	2,300	1,982	-	-	-	-
Pneumatic tube upgrade.....	1,170	1,170	401	-	-	-	-
Regional Health Administrative Accommodation ^(a)	2,168	2,168	1,736	-	-	-	-
Royal Perth Hospital (RPH)							
Plastics Clinics Relocation.....	4,636	4,636	4,166	-	-	-	-
Medical Oncology Redevelopment	2,450	2,450	2,433	-	-	-	-
South West Health Campus							
New Radiotherapy Facility	10,406	10,406	403	-	-	-	-
Upgrade of Engineering Infrastructure Works	1,693	1,693	1,693	-	-	-	-
Swan District Hospital ED Upgrade	341	341	35	-	-	-	-
WA Country Health Service (WACHS)							
Holding	1,104	1,104	1,104	-	-	-	-
Staff Accommodation Transition Project ^(a)	943	943	109	-	-	-	-
Wyndham Multipurpose Centre - Development	4,090	4,090	204	-	-	-	-
Information and Communication Technology - Bunbury							
Breastscreen Clinic	500	500	500	-	-	-	-
Imaging Picture Archive and Communication System Stage 1							
Metropolitan and Country.....	6,500	6,500	858	-	-	-	-
Information and Communication Equipment and Infrastructure							
COAG Four Hour Rule Solutions - ABM/Decision							
Support System.....	4,542	4,542	1,985	-	-	-	-
Other Projects							
Junior Doctors - Simulated Learning Environments	1,037	1,037	654	-	-	-	-
Kimberley Renal Support Service (KRSS)	1,400	1,400	1,400	-	-	-	-
WACHS PACS - Regional Resource Centre	6,300	6,300	2,413	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
NEW WORKS							
Hospitals, Health Centres and Community Facilities							
Country Staff Accommodation - Holding	1,111	-	-	1,111	-	-	-
Fremantle Hospital - Reconfiguration Stage 1	13,211	-	-	-	100	400	500
Metropolitan Plan Implementation							
Bentley Hospital - Development	10,341	-	-	-	10	10	10
Graylands Hospital - Development Stage 1	16,084	-	-	-	-	500	10,800
North West Health Initiative ^(a)	161,000	-	-	1,000	5,000	75,000	80,000
Osborne Park Hospital Additional Parking Facility	3,500	-	-	1,500	2,000	-	-
RPH Redevelopment Stage 1	180,000	-	-	4,000	4,000	9,000	50,000
Southern Inland Health Initiative - Residential Aged and Dementia Care ^(a)	20,000	-	-	500	10,000	9,500	-
Strengthening Cancer Services in Regional Western Australia - Narrogin Cancer Centre.....	2,000	-	-	-	750	-	1,250
Total Cost of Asset Investment Program	7,087,460	4,211,307	1,040,687	1,118,502	824,792	384,797	348,353
Loan and Other Repayments			8,447	8,969	9,526	10,121	6,310
Total	7,087,460	4,211,307	1,049,134	1,127,471	834,318	394,918	354,663
FUNDED BY							
Capital Appropriation			248,091	304,650	163,492	65,047	46,310
Commonwealth Grants			19,105	61,211	54,980	600	1,600
Drawdowns from the Holding Account			-	40,000	-	-	-
Funding Included in Department of Treasury -							
Administered Item			35,941	51,772	32,416	25,247	67,296
Funding Included in Department of Treasury - Fiona							
Stanley Hospital.....			338,751	109,227	20,996	-	-
Funding Included in Department of Treasury - New							
Children Hospital.....			216,164	426,831	360,450	71,000	-
Resources Received Free of Charge – Building							
Management and Works			2,593	348	17	-	1,820
Internal Funds and Other Balances			127,330	49,901	14,697	(4,734)	1,393
Drawdowns from Royalties for Regions Fund ^(c)			61,159	83,531	187,270	237,758	236,244
Total Funding			1,049,134	1,127,471	834,318	394,918	354,663

(a) Funded from the Royalties for Regions Fund.

(b) Part funded from the Royalties for Regions Fund.

(c) Regional Infrastructure and Headworks Fund and Regional Community Service Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The total expense between the 2012-13 Estimated Actual and the 2012-13 Budget has increased by \$275.2 million. This outcome is primarily due to accounting expenses impact (expensed capital of \$140.5 million) in 2012-13. Total Expenses for 2013-14 are projected to increase by \$309.1 million (4.5%).

Statement of Financial Position

Total assets are projected to increase by \$1.3 billion in 2013-14, reflecting the large asset investment in hospital infrastructure to meet health service demand. The growth in liabilities for the same period mainly reflects the asset leasing arrangements associated with the Fiona Stanley Hospital.

Statement of Cashflows

Net cash is projected to reduce over the forward estimates period to fund services and programs. This is attributed to the drawing down of funds to deliver programs such as the Southern Inland Health Initiative and various Commonwealth programs.

INCOME STATEMENT (a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,686,030	3,777,052	3,875,999	4,191,586	4,353,739	4,700,366	4,964,734
Grants and subsidies ^(c)	28,353	29,781	55,961	31,528	26,213	51,209	43,327
Supplies and services	720,689	779,914	755,234	787,404	795,509	820,402	846,390
Accommodation	88,287	105,455	107,440	95,113	90,327	97,025	90,622
Depreciation and amortisation	142,569	182,910	170,378	244,746	321,706	315,307	352,525
Efficiency dividend	-	(94,225)	-	-	-	-	-
Direct patient support costs expense	704,852	848,587	863,015	767,960	809,393	861,907	951,314
Indirect patient support costs expense	246,995	217,967	224,745	175,303	188,806	204,969	226,211
Private sector contracts expense	326,610	319,216	369,321	530,940	634,961	657,767	661,288
Visiting medical practitioners expense	121,954	140,930	143,945	137,663	149,527	160,445	171,963
Other expenses	307,315	343,069	359,774	272,653	211,389	213,369	206,580
TOTAL COST OF SERVICES	6,373,654	6,650,656	6,925,812	7,234,896	7,581,570	8,082,766	8,514,954
Income							
Sale of goods and services	226,596	243,636	251,790	264,318	282,798	303,773	303,863
Grants and subsidies	1,906,964	1,850,081	1,795,947	1,928,682	2,069,322	2,232,580	2,449,716
Other revenue	653,053	624,319	705,036	714,550	745,834	777,846	787,984
Total Income	2,786,613	2,718,036	2,752,773	2,907,550	3,097,954	3,314,199	3,541,563
NET COST OF SERVICES	3,587,041	3,932,620	4,173,039	4,327,346	4,483,616	4,768,567	4,973,391
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,657,227	3,812,429	3,838,500	4,196,296	4,372,479	4,723,974	4,939,002
Resources received free of charge	6,376	7,027	8,969	6,724	6,393	6,376	8,708
Royalties for Regions Fund ^(d)	280,887	73,445	42,564	49,147	52,899	53,179	16,296
TOTAL INCOME FROM STATE GOVERNMENT	3,944,490	3,892,901	3,890,033	4,252,167	4,431,771	4,783,529	4,964,006
SURPLUS/(DEFICIENCY) FOR THE PERIOD	357,449	(39,719)	(283,006)	(75,179)	(51,845)	14,962	(9,385)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 34,073, 34,968 and 36,048 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$242.7 million (2011-12), \$31 million (2012-13), \$6.7 million (2012-13 Estimated Out Turn), \$7.8 million (2013-14), \$8.8 million (2014-15), \$2 million (2015-16), \$2 million (2016-17), Regional Community Services Fund - \$38.2 million (2011-12), \$42.4 million (2012-13), \$35.8 million (2012-13 Estimated Out Turn), \$41.4 million (2013-14), \$44.1 million (2014-15), \$51.2 million (2015-16) and \$14.3 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Continuing Care	2,628	2,760	5,187	2,922	2,430	4,747	4,016
Dental Health	316	332	623	351	292	570	482
Home-Based Hospital Programs	166	175	329	185	154	301	254
Palliative Care	201	211	397	224	186	363	307
Patient Transport	533	560	1,052	593	493	963	815
Prevention, Promotion and Protection	7,254	7,620	14,317	8,066	6,706	13,101	11,085
Public Hospital Admitted Patients	13,136	13,797	25,926	14,607	12,144	23,725	20,074
Public Hospital Non-Admitted Patients	4,119	4,326	8,130	4,580	3,808	7,439	6,294
TOTAL	28,353	29,781	55,961	31,528	26,213	51,209	43,327

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	237,122	103,129	144,411	103,461	88,161	81,163	79,790
Restricted cash.....	783,160	247,663	522,404	384,833	295,217	201,806	201,631
Holding account receivables.....	-	20,341	9,227	9,227	9,227	9,227	9,227
Receivables.....	136,263	118,418	136,263	136,264	136,264	136,264	136,264
Other.....	59,571	76,424	59,029	58,466	57,880	57,271	57,271
Assets held for sale.....	-	79	-	-	-	-	-
Total current assets.....	1,216,116	566,054	871,334	692,251	586,749	485,731	484,183
NON-CURRENT ASSETS							
Holding account receivables.....	1,240,355	1,457,526	1,439,705	1,649,986	1,975,182	2,297,675	2,651,594
Property, plant and equipment.....	5,824,130	7,109,304	6,661,784	7,958,004	8,463,209	8,532,699	8,528,527
Intangibles.....	137,547	62,092	136,725	135,923	133,853	133,853	133,853
Restricted cash.....	34,078	1,850	34,078	34,078	34,078	34,078	34,078
Other.....	2,338	14,775	9,175	16,258	16,209	16,209	16,209
Total non-current assets.....	7,238,448	8,645,547	8,281,467	9,794,249	10,622,531	11,014,514	11,364,261
TOTAL ASSETS.....	8,454,564	9,211,601	9,152,801	10,486,500	11,209,280	11,500,245	11,848,444
CURRENT LIABILITIES							
Employee provisions.....	661,526	661,180	700,584	700,584	700,584	700,584	700,584
Payables.....	266,648	229,575	266,648	266,648	266,648	266,648	266,648
Other.....	127,093	99,186	137,672	155,524	169,249	49,396	62,046
Total current liabilities.....	1,055,267	989,941	1,104,904	1,122,756	1,136,481	1,016,628	1,029,278
NON-CURRENT LIABILITIES							
Employee provisions.....	130,237	137,264	162,181	167,722	171,213	178,400	179,794
Borrowings.....	78,933	61,821	77,155	486,205	433,552	374,131	312,657
Other.....	-	-	8,564	8,564	8,564	8,564	8,564
Total non-current liabilities.....	209,170	199,085	247,900	662,491	613,329	561,095	501,015
TOTAL LIABILITIES.....	1,264,437	1,189,026	1,352,804	1,785,247	1,749,810	1,577,723	1,530,293
EQUITY							
Contributed equity.....	3,929,235	4,962,078	4,825,341	5,801,776	6,611,838	7,059,928	7,464,942
Accumulated surplus/(deficit).....	503,215	282,985	220,209	145,030	93,185	108,147	98,762
Reserves.....	2,757,677	2,777,512	2,754,447	2,754,447	2,754,447	2,754,447	2,754,447
Total equity.....	7,190,127	8,022,575	7,799,997	8,701,253	9,459,470	9,922,522	10,318,151
TOTAL LIABILITIES AND EQUITY.....	8,454,564	9,211,601	9,152,801	10,486,500	11,209,280	11,500,245	11,848,444

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,458,568	3,578,733	3,629,923	3,946,015	4,047,283	4,401,481	4,585,083
Capital appropriation	1,140,091	880,626	838,947	900,404	622,792	210,332	168,770
Holding account drawdowns	-	-	-	40,000	-	-	-
Royalties for Regions Fund ^(b)	330,968	180,755	103,723	132,678	240,169	290,937	252,540
Net cash provided by State Government.....	4,929,627	4,640,114	4,572,593	5,019,097	4,910,244	4,902,750	5,006,393
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,568,246)	(3,726,261)	(3,790,973)	(4,170,990)	(4,334,207)	(4,813,291)	(4,950,687)
Grants and subsidies	(28,353)	(29,781)	(55,961)	(31,528)	(26,213)	(51,209)	(43,327)
Supplies and services	(686,579)	(744,119)	(720,932)	(754,538)	(766,554)	(792,140)	(819,095)
Accommodation.....	(85,433)	(105,392)	(107,377)	(95,084)	(90,323)	(100,104)	(90,622)
Efficiency dividend.....	-	94,225	-	-	-	-	-
Payments for direct patient support costs.....	(664,903)	(848,552)	(862,980)	(767,929)	(809,361)	(861,907)	(951,314)
Payments for indirect patient support costs.....	(239,107)	(217,957)	(224,735)	(175,294)	(188,798)	(204,969)	(226,211)
Payments for private sector contracts.....	(326,610)	(318,659)	(368,764)	(530,363)	(627,697)	(647,191)	(661,288)
Payments for visiting medical practitioners	(117,313)	(140,924)	(143,939)	(137,657)	(149,522)	(160,445)	(171,963)
Other payments	(709,200)	(634,696)	(633,431)	(473,703)	(522,817)	(524,262)	(509,107)
Receipts							
Grants and subsidies	1,906,964	1,850,081	1,795,947	1,928,682	2,069,322	2,232,580	2,449,716
Sale of goods and services	206,325	243,636	251,790	264,318	282,798	303,773	303,863
GST receipts	368,753	281,710	281,710	174,464	282,117	282,117	282,117
Other receipts.....	653,627	623,347	704,064	714,489	745,834	777,845	787,984
Net cash from operating activities.....	(3,290,075)	(3,673,342)	(3,875,581)	(4,055,133)	(4,135,421)	(4,559,203)	(4,599,934)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,186,868)	(1,173,737)	(1,038,094)	(1,118,154)	(824,775)	(384,797)	(346,533)
Proceeds from sale of non-current assets	-	62	62	62	-	-	-
Net cash from investing activities.....	(1,186,868)	(1,173,675)	(1,038,032)	(1,118,092)	(824,775)	(384,797)	(346,533)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(8,636)	(5,217)	(5,217)	(5,457)	(5,708)	(5,970)	(6,310)
Other payments.....	(2,971)	(3,230)	(3,230)	(11,436)	(49,256)	(53,189)	(55,164)
Net cash from financing activities.....	(11,607)	(8,447)	(8,447)	(16,893)	(54,964)	(59,159)	(61,474)
NET INCREASE/(DECREASE) IN CASH HELD	441,077	(215,350)	(349,467)	(171,021)	(104,916)	(100,409)	(1,548)
Cash assets at the beginning of the reporting period.....	613,283	-	1,054,360	700,893	522,372	417,456	317,047
Net cash transferred to/from other agencies.....	-	567,992	(4,000)	(7,500)	-	-	-
Cash assets at the end of the reporting period.....	1,054,360	352,642	700,893	522,372	417,456	317,047	315,499

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$292.8 million (2011-12), \$133.2 million (2012-13), \$65.9 million (2012-13 Estimated Out Turn), \$76.4 million (2013-14), \$193.5 million (2014-15), \$239.8 million (2015-16), \$238.2 million (2016-17), Regional Community Services Fund - \$38.2 million (2011-12), \$47.6 million (2012-13), \$37.8 million (2012-13 Estimated Out Turn), \$56.3 million (2013-14), \$46.6 million (2014-15), \$51.2 million (2015-16) and \$14.3 million (2016-17).

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual ^(a) \$'000	2012-13 Budget ^(a) \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
National Health Reform Agreement	104,447	111,904	92,734	60,833	63,640	66,669	69,838
TOTAL INCOME	104,447	111,904	92,734	60,833	63,640	66,669	69,838
EXPENSES							
Grants to Charitable and Other Public Bodies							
Transfer Payment to Mental Health Commission	104,447	111,904	92,734	60,833	63,640	66,669	69,838
TOTAL EXPENSES.....	104,447	111,904	92,734	60,833	63,640	66,669	69,838

(a) The 2011-12 Actual and the 2012-13 Budget have been recast to reflect the accounting reclassification of Commonwealth funding for mental health activities under the National Health Reform Agreement from controlled to administered.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**State Pool Special Purpose Account**

The State Pool Special Purpose Account provides a mechanism to receive Commonwealth funding for State hospitals and State funding for activity based hospital services, as required under the National Health Reform Agreement.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts:				
State Contribution (WA Health)	-	3,156,616	2,242,262	2,839,664
State Contribution (Mental Health Commission).....	-	108,224	108,224	163,314
Commonwealth Contribution	-	1,401,701	1,398,146	1,534,800
	-	4,666,541	3,748,632	4,537,778
Payments:				
Payments to Providers	-	4,300,491	3,407,315	4,219,214
Payments to State Managed Fund (WA Health)	-	254,146	248,583	257,730
Payments to State Managed Fund (Mental Health Commission).....	-	111,904	92,734	60,834
CLOSING BALANCE	-	-	-	-

State Managed Fund Special Purpose Account

The State Health Funding Special Purpose Account provides a mechanism to receive Commonwealth funding from the State Pool Special Purpose Account for non-activity based hospital services and State funding for non-activity based hospital services, as required under the National Health Reform Agreement.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts:				
State Contribution (WA Health)	-	821,587	514,414	573,051
State Contribution (Mental Health Commission)	-	204,572	202,894	213,508
Commonwealth Contribution (via State Pool Account)	-	254,146	248,583	257,730
Commonwealth Contribution (State Managed Fund via Mental Health Commission)	-	111,904	92,734	60,834
	-	1,392,209	1,058,625	1,105,123
Payments:				
Payments to Providers	-	1,392,209	1,058,625	1,105,123
CLOSING BALANCE	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Commonwealth Grants	463,743	448,491	412,202	339,313	313,933	325,442	340,853
GST Input Credits	90,419	84,620	67,679	84,450	87,995	91,541	95,086
GST Receipts on Sales	2,955	1,917	2,215	2,226	2,331	2,435	2,540
Proceeds from Services Provided by Community Support Services	2,030	-	-	-	-	-	-
Proceeds from Services Provided by Drug Abuse Strategy Services	290	-	-	-	-	-	-
Proceeds from Services Provided by Environmental Health Services	1,815	2,132	1,848	1,787	2,008	1,809	1,810
Proceeds from Services Provided by Mental Health Services	20,915	24,436	20,596	-	-	-	-
Proceeds from Services Provided by Miscellaneous Services	4,287	8,041	4,773	4,526	2,837	2,343	1,976
Proceeds from Services Provided by Reproductive Technology Services	6	-	-	-	6	-	-
TOTAL	586,460	569,637	509,313	432,302	409,110	423,570	442,265

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN HEALTH PROMOTION FOUNDATION

ASSET INVESTMENT PROGRAM

The asset investment expenditure of \$70,000 reflects routine asset replacement and the continued roll-out of information and communications technology applications.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Digital Media Program							
2008-09 to 2012-13.....	296	296	70	-	-	-	-
NEW WORKS							
Computer and Software							
2013-14 Program	70	-	-	70	-	-	-
2014-15 Program	70	-	-	-	70	-	-
2015-16 Program	70	-	-	-	-	70	-
2016-17 Program	70	-	-	-	-	-	70
Total Cost of Asset Investment Program	576	296	70	70	70	70	70
FUNDED BY							
Internal Funds and Balances			70	70	70	70	70
Total Funding			70	70	70	70	70

ANIMAL RESOURCES AUTHORITY

ASSET INVESTMENT PROGRAM

The asset investment of the Authority relates to routine asset replacement. The cost of the Asset Investment Program is funded by the Authority's internal cash balances.

The Authority currently has two autoclaves. Although both are in use, two are needed to ensure appropriate operational throughput at all times. The autoclaves serve to sterilize materials entering the barrier facilities by destroying all organisms. Sterile materials are required to ensure animals do not come into contact with deleterious agents, which can negatively impact animal health and, in turn, negatively impact research results.

One autoclave is failing and requires replacement as it cannot be reliably used to sterilize materials. Due to the manner in which autoclaves are manufactured and the autoclave size needed, it cannot be installed in the existing location and will need to be relocated. The following additional work is required:

- development of a suitable structure for the sterilizer;
- provision of the necessary services to the new location site; and
- providing modest improvements to the surrounding area to incorporate the sterilizer into the workflow process.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2012-13 Program.....	25	25	25	-	-	-	-
NEW WORKS							
Asset Replacement							
2013-14 Program	400	-	-	400	-	-	-
2014-15 Program	150	-	-	-	150	-	-
2015-16 Program	150	-	-	-	-	150	-
2016-17 Program	150	-	-	-	-	-	150
Total Cost of Asset Investment Program	875	25	25	400	150	150	150
FUNDED BY							
Internal Funds and Balances			25	400	150	150	150
Total Funding.....			25	400	150	150	150

WESTERN AUSTRALIAN TOURISM COMMISSION

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TOURISM

DIVISION 10

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 13 Net amount appropriated to deliver services.....	65,001	61,374	60,501	61,599	65,899	55,451	47,289
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	413	427	285	296	296	296	297
Total appropriations provided to deliver services	65,414	61,801	60,786	61,895	66,195	55,747	47,586
CAPITAL							
Item 119 Capital Appropriation	50	100	264	150	150	150	150
TOTAL APPROPRIATIONS.....	65,464	61,901	61,050	62,045	66,345	55,897	47,736
EXPENSES							
Total Cost of Services.....	71,026	74,428	71,346	85,284	92,870	78,091	66,615
Net Cost of Services ^(a)	64,367	73,369	70,287	84,234	91,820	77,041	65,565
CASH ASSETS ^(b)	14,507	11,276	16,800	12,450	12,537	12,624	12,711

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1.5% Reduction in Procurement Expenditure	(712)	-	-	-	-
2012-13 Temporary Advertising Freeze	(3,437)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	907
Additional Events Funding ^(a)	-	700	946	1,200	1,200
Capping of Leave Liabilities at 2011-12 Levels	(108)	(112)	-	-	-
Funding Escalation for Salaries	-	-	(38)	(45)	271
Increased Tourism Marketing Funding.....	-	2,000	3,500	3,500	-
Program Rationalisation	-	(285)	(285)	(285)	(285)
Public Sector Workforce Reform.....	-	-	(157)	(249)	(350)
Royalties for Regions - Caravan and Camping ^(b)	-	965	6,325	3,725	4,190
Royalties for Regions - Regional Events Program.....	-	-	-	9,500	9,500
Royalties for Regions - Regional Workers Incentives	-	-	-	-	2
Royalties for Regions - Western Australia Indigenous Tourism Operators Council ...	-	330	-	-	-
Salaries and Allowances Tribunal Determination.....	5	9	9	9	9
Superannuation Guarantee Increase.....	-	29	57	115	172

(a) Additional Events funding includes \$0.5 million per annum from Royalties for Regions for 2015-16 and 2016-17.

(b) Additional funds will be granted to the Commissioner of Main Roads and the Department of Parks and Wildlife for capital purposes, to complete the Caravan and Camping initiative, including \$3.7 million in 2013-14, \$6.2 million in 2014-15, \$5.5 million in 2015-16 and \$3.9 million in 2016-17. The capital grants have been excluded from the spending changes table as they have been separately disclosed in the Budget Papers of each relevant agency.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Increased competitiveness and viability of the Western Australia Tourism industry.	1. Destination Marketing 2. Event Tourism 3. Tourism Investment and Infrastructure

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Destination Marketing	37,871	33,718	31,044	37,762	38,065	37,411	26,507
2. Event Tourism	27,142	34,363	33,305	35,825	35,354	25,364	25,652
3. Tourism Investment and Infrastructure	6,013	6,347	6,997	11,697	19,451	15,316	14,456
Total Cost of Services	71,026	74,428	71,346	85,284	92,870	78,091	66,615

Significant Issues Impacting the Agency

- The global economic outlook remains polarised, with most of Western Australia's traditional tourism markets (UK, Europe and USA) still economically weak compared to emerging markets (such as China and Indonesia) that are performing more strongly. This affects consumer confidence and the relative travel potential of these markets. While Australians continue to travel around the country and overseas in growing numbers, the weakening Australian dollar is likely to dampen demand for overseas holidays in 2013-14.
- Travel to and within Western Australia increased in the past year. In total, there were seven million overnight visitors (an increase of 7.9%) and 14.3 million day trip visitors (an increase of 1.6%) who spent a total of \$7.5 billion (an increase of 10.6%) in the State. Travel by Western Australians (intrastate market) grew strongly, and interstate and international visitor numbers also improved. Results for regional Western Australia were mixed, with towns that focused on corporate and business travel typically faring better than those heavily reliant on leisure tourism.
- The 'State Government Strategy for Tourism in Western Australia 2020' (Tourism Strategy) was released on 10 December 2012. This whole-of-government strategy was developed by Tourism WA and involved significant consultation with Local, State and Commonwealth Government, as well as the tourism industry. It outlines a vision and a stretch goal to increase the value of tourism in Western Australia to \$12 billion by 2020. Implementation of many initiatives is well underway including the China market plan, Cruise Shipping strategy, Aboriginal tourism strategy, expanded events calendar and new tourism marketing campaigns.

- Delivering on the Tourism Strategy, funding for tourism marketing will increase in 2013-14. These extra funds will help showcase the revitalisation of Perth and raise awareness of the State tourism campaign, Experience Extraordinary, through innovative new advertising and promotions such as '1001 Extraordinary Experiences'. It will enable Tourism WA to partner with more travel agents and airlines to sell holidays to Western Australia and provide more avenues for the local tourism industry to promote their businesses and generate bookings.
- Additional funds will be invested in promoting Western Australia as a holiday destination within Australia, as well as the Asian growth markets of China and Indonesia. Tourists from China increased by 50% (to 33,000 visitors) in the past year and will continue to grow as the China market strategy is executed. The Indonesian market has also grown strongly with a total of 33,000 visitors in 2012. The introduction of new direct flights from Jakarta to Perth by Garuda Indonesia in June 2013 presents an opportunity to further grow this, with Tourism WA establishing a dedicated marketing presence in Indonesia by year's end.
- Funding for the Regional Tourism Organisations will increase in 2013-14 through the Regional Tourism Marketing Program (announced on 28 September 2012) to further expand marketing campaigns, primarily aimed at the intrastate market, with small and medium sized tourism operators across the State. To further encourage regional dispersal, in 2013-14 Tourism WA will develop a dedicated food and wine tourism strategy to position the State as an extraordinary destination for gourmet produce, fresh seafood, premium wines and beverages (e.g. boutique beers and cider). Tourism WA is also leading the implementation of the Caravan and Camping Action Plan, with new sites being progressed in Exmouth, Lancelin and Broome, along with other initiatives targeting the self-drive market.
- Air capacity to and within the State has continued to grow, with domestic capacity increasing 7% and international capacity increasing 16% in the past year. Tourism WA continues to work with Perth Airport on attracting new airlines and air services to the State's capital. Expanding the Busselton Regional Airport to accommodate interstate flights in the short to medium-term, and eventually international flights in the long-term, for travellers to the South West and facilitating Broome International Airport as a gateway to Australia's North West are particular focus areas.
- An additional 1,900 hotel rooms are needed in Perth to achieve the Tourism Strategy goal. Approximately 250 rooms opened in 2012-13 and Tourism WA has been at the forefront of government policy to attract more. Plot ratio bonuses are now available to developers building hotels in Perth city, which is generating substantial interest. Tourism WA has also been a driving force behind promoting hotel investment opportunities such as the Burswood, Elizabeth Quay, Riverside, Perth City Link and Department of Fire and Emergency Services House sites.
- A number of initiatives are being progressed in partnership with the Department of Parks and Wildlife, including the Naturebank program to develop eco-accommodation in natural areas (such as Francois Peron National Park - Shark Bay, Cape Le Grand National Park - Esperance and Ngamooowalem Conservation Park - Kununurra) and the Kimberley Science and Conservation Strategy to establish and market experiences such as the Kimberley Aerial Highway and support Indigenous tourism businesses to become export ready.
- Event tourism makes a significant contribution to the State's economy. This includes major international, national and regional events, with smaller events supporting local economies and community wellbeing. Events funding increased in 2011-12 and, as a result, Tourism WA will sponsor over 95 events across Western Australia in 2013-14. Three events that were newly hosted in the past year will be leveraged further in 2013-14, generating significant economic benefits and media exposure: Perth International Golf; Margaret River Gourmet Escape; and the BHP Billiton Aquatic Super Series. The Hyundai Hopman Cup was elevated to record visitor levels at the new Perth Arena in 2013, and the Margaret River Pro (surfing) was further grown, and will reach full World Championship Tour (WCT) level for both men and women in 2014. Tourism WA also has a comprehensive events marketing strategy to let people know that there is always something happening in our extraordinary State.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Increased competitiveness and viability of the Western Australia Tourism industry:					
Percentage of visitors whose expectations were met or exceeded upon visiting Western Australia.....	98%	90%	98%	90%	
Number of inbound visitors to Western Australia from interstate and international sources	1,830,900	1,830,000	1,872,800	1,889,000	1
Western Australia's share of the international visitors to Australia.....	13.5%	13.7%	13.4%	13.1%	2
Value of cooperative marketing funds provided by the tourism industry.....	\$5.2 million	\$4.3 million	\$5.5 million	\$4.6 million	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2013-14 Budget Target for inbound visitors assumes growth of 2.1% from international markets and no growth from interstate markets.
2. The 2013-14 Budget Target for share of international visitors assumes growth in international visitors to Western Australia of 2.1% against a national growth rate of 4.2%.
3. The 2012-13 Estimated Actual was significantly higher than the 2012-13 Budget Target largely due to strong involvement of airline partners such as China Southern, Jetstar and Singapore Airlines.

Services and Key Efficiency Indicators**1. Destination Marketing**

In partnership with the tourism and travel industry, Regional Tourism Organisations, Perth Convention Bureau, Western Australian Indigenous Tourism Operators Council and Tourism Australia, Tourism WA promotes Western Australia as a desirable holiday destination in core intrastate, interstate and international markets and undertakes marketing strategies that maximise the economic benefit to the State.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 37,871	\$'000 33,718	\$'000 31,044	\$'000 37,762	
Less Income	1,238	449	439	433	
Net Cost of Service.....	36,633	33,269	30,605	37,329	
Employees (Full Time Equivalents).....	49	49	47	50	
Efficiency Indicators					
Ratio of Tourism WA's Destination Marketing and Tourism Investment and Infrastructure Spend to Visitor Spend.....	1 : 161	1 : 164	1 : 202	1 : 166	1

Explanation of Significant Movements

(Notes)

1. The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal - to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas work closely together in many aspects (e.g. market and aviation development in emerging or growth countries). Therefore, the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.

2. Event Tourism

Tourism WA develops, attracts and supports events that generate social and economic benefit to the State, and market Western Australia nationally and internationally.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 27,142	\$'000 34,363	\$'000 33,305	\$'000 35,825	
Less Income	5,236	559	563	562	
Net Cost of Service.....	21,906	33,804	32,742	35,263	
Employees (Full Time Equivalents).....	21	21	23	23	
Efficiency Indicators					
Ratio of Tourism WA's Event Spend to the Value of Direct Economic and Media Impact Generated by Events	1 : 10.35	1 : 6.33	1 : 8.03	1 : 7.95	

3. Tourism Investment and Infrastructure

This service ensures the promotion, fostering and facilitation of investment in and the development of new tourist access infrastructure.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 6,013	\$'000 6,347	\$'000 6,997	\$'000 11,697	
Less Income	185	51	57	55	
Net Cost of Service.....	5,828	6,296	6,940	11,642	
Employees (Full Time Equivalents).....	18	18	21	20	
Efficiency Indicators					
Ratio of Tourism WA's Event Spend to the Value of Direct Economic and Media Impact Generated by Events	1 : 161	1 : 164	1 : 202	1 : 166	1

Explanation of Significant Movements

(Notes)

1. The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal, being to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas work closely together in many aspects (e.g. market and aviation development in emerging or growth countries). Therefore the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.

ASSET INVESTMENT PROGRAM

The Asset Investment Program is estimated at \$625,000 for minor works and replacement of office equipment. The program is funded by capital appropriation and drawdowns from the holding account.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Information Technology (IT) Development and Other Infrastructure - 2012-13 Program.....	575	575	575	-	-	-	-
Regional Tourism Marketing Program ^(a)	1,700	1,700	1,700	-	-	-	-
Resumption of Finance and Human Resource Functions.....	164	164	164	-	-	-	-
NEW WORKS							
IT Development and Other Infrastructure							
2013-14 Program	625	-	-	625	-	-	-
2014-15 Program	625	-	-	-	625	-	-
2015-16 Program	625	-	-	-	-	625	-
2016-17 Program	625	-	-	-	-	-	625
Total Cost of Asset Investment Program	4,939	2,439	2,439	625	625	625	625
FUNDED BY							
Capital Appropriation.....			264	150	150	150	150
Drawdowns from the Holding Account			475	475	475	475	475
Drawdowns from Royalties for Regions Fund ^(b)			1,700	-	-	-	-
Total Funding			2,439	625	625	625	625

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Income Statement shows an increase to Net Cost of Services of \$13.9 million when compared to the 2012-13 Estimated Actual. The net increase in expenditure is mainly due to:

- an increase in tourism marketing expenditure of \$6 million;
- expenditure of \$2.2 million on the Australian Surf Life Saving Championships (Aussies) 2014 event; and
- additional funding of \$4.7 million for a Caravan and Camping program.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	12,543	10,145	10,160	10,396	10,608	11,335	11,363
Grants and subsidies ^(c)	361	-	-	3,925	10,690	8,285	6,930
Supplies and services	52,285	46,903	56,773	66,472	66,860	53,741	44,159
Accommodation	1,341	2,759	2,509	1,913	1,935	1,954	1,953
Depreciation and amortisation	428	742	742	1,259	1,259	1,258	692
Efficiency dividend	-	(1,126)	-	-	-	-	-
Other expenses	4,068	15,005	1,162	1,319	1,518	1,518	1,518
TOTAL COST OF SERVICES	71,026	74,428	71,346	85,284	92,870	78,091	66,615
Income							
Grants and subsidies	4,452	-	-	-	-	-	-
Other revenue	2,207	1,059	1,059	1,050	1,050	1,050	1,050
Total Income	6,659	1,059	1,059	1,050	1,050	1,050	1,050
NET COST OF SERVICES	64,367	73,369	70,287	84,234	91,820	77,041	65,565
INCOME FROM STATE GOVERNMENT							
Service appropriations	65,414	61,801	60,786	61,895	66,195	55,747	47,586
Resources received free of charge	1,032	109	109	112	112	112	112
Royalties for Regions Fund ^(d)	5,174	11,207	10,762	17,607	25,121	20,791	18,042
TOTAL INCOME FROM STATE GOVERNMENT	71,620	73,117	71,657	79,614	91,428	76,650	65,740
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,253	(252)	1,370	(4,620)	(392)	(391)	175

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 88, 91 and 93 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$5.2 million (2011-12), \$11.2 million (2012-13), \$10.8 million (2012-13 Estimated Out Turn), \$17.6 million (2013-14), \$25.1 million (2014-15), \$20.8 million (2015-16) and \$18 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Caravan and Camping Grants to State Government Agencies	-	-	-	3,925	10,690	8,285	6,930
Transfer Regional Functions to Regional Development Commissions	361	-	-	-	-	-	-
TOTAL	361	-	-	3,925	10,690	8,285	6,930

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	13,539	11,276	16,513	12,450	12,537	12,624	12,711
Restricted cash.....	968	-	287	-	-	-	-
Holding account receivables.....	475	475	475	475	475	475	475
Receivables.....	873	1,454	1,036	981	981	981	981
Other.....	764	351	961	1,224	1,224	1,224	1,224
Total current assets.....	16,619	13,556	19,272	15,130	15,217	15,304	15,391
NON-CURRENT ASSETS							
Holding account receivables.....	5,385	5,652	5,652	5,869	6,086	6,303	6,520
Property, plant and equipment.....	1,055	1,055	1,077	1,010	811	612	413
Intangibles.....	321	284	2,160	1,593	1,026	460	460
Other.....	154	330	-	-	132	264	396
Total non-current assets.....	6,915	7,321	8,889	8,472	8,055	7,639	7,789
TOTAL ASSETS.....	23,534	20,877	28,161	23,602	23,272	22,943	23,180
CURRENT LIABILITIES							
Employee provisions.....	1,949	2,294	1,949	1,949	1,949	1,949	1,949
Payables.....	6,698	965	6,698	6,708	6,708	6,708	6,708
Other.....	881	7,657	2,229	2,179	2,141	2,053	1,965
Total current liabilities.....	9,528	10,916	10,876	10,836	10,798	10,710	10,622
NON-CURRENT LIABILITIES							
Employee provisions.....	574	610	574	574	574	574	574
Other.....	358	416	303	254	204	204	204
Total non-current liabilities.....	932	1,026	877	828	778	778	778
TOTAL LIABILITIES.....	10,460	11,942	11,753	11,664	11,576	11,488	11,400
EQUITY							
Contributed equity.....	6,829	6,929	8,793	8,943	9,093	9,243	9,393
Accumulated surplus/(deficit).....	4,235	(5)	5,605	985	593	202	377
Reserves.....	2,010	2,011	2,010	2,010	2,010	2,010	2,010
Total equity.....	13,074	8,935	16,408	11,938	11,696	11,455	11,780
TOTAL LIABILITIES AND EQUITY.....	23,534	20,877	28,161	23,602	23,272	22,943	23,180

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	64,625	61,059	60,044	61,203	65,503	55,055	46,894
Capital appropriation	50	100	264	150	150	150	150
Holding account drawdowns	475	475	475	475	475	475	475
Royalties for Regions Fund ^(b)	5,174	11,207	12,462	17,607	25,121	20,791	18,042
Net cash provided by State Government.....	70,324	72,841	73,245	79,435	91,249	76,471	65,561
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(12,937)	(9,989)	(10,112)	(10,348)	(10,608)	(11,335)	(11,363)
Grants and subsidies	(905)	-	-	(3,925)	(10,690)	(8,285)	(6,930)
Supplies and services	(36,966)	(45,582)	(43,344)	(48,942)	(47,976)	(36,523)	(31,850)
Accommodation	(1,929)	(2,809)	(2,559)	(1,963)	(1,985)	(2,004)	(2,003)
Efficiency dividend	-	1,126	-	-	-	-	-
Other payments	(20,958)	(18,383)	(16,648)	(22,332)	(23,678)	(22,012)	(17,103)
Receipts							
Grants and subsidies	3,908	-	-	-	-	-	-
GST receipts	5,140	3,091	3,091	3,291	3,341	3,341	3,341
Other receipts	2,615	1,059	1,059	1,059	1,059	1,059	1,059
Net cash from operating activities	(62,032)	(71,487)	(68,513)	(83,160)	(90,537)	(75,759)	(64,849)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(669)	(575)	(2,439)	(625)	(625)	(625)	(625)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities	(668)	(575)	(2,439)	(625)	(625)	(625)	(625)
NET INCREASE/(DECREASE) IN CASH HELD	7,624	779	2,293	(4,350)	87	87	87
Cash assets at the beginning of the reporting period	6,883	10,497	14,507	16,800	12,450	12,537	12,624
Cash assets at the end of the reporting period	14,507	11,276	16,800	12,450	12,537	12,624	12,711

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$5.2 million (2011-12), \$11.2 million (2012-13), \$12.5 million (2012-13 Estimated Out Turn), \$17.6 million (2013-14), \$25.1 million (2014-15), \$20.8 million (2015-16) and \$18 million (2016-17).

ROTTNEST ISLAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority will invest \$5 million during 2013-14 on the ongoing program to upgrade Rottnest Island's holiday and tourism facilities, infrastructure compliance and essential services.

The 2013-14 Asset Investment Program will focus on:

- visitor facilities, including upgrades to the premium accommodation units;
- the completion of the upgrades to the camping ground and the golf course;
- infrastructure compliance, including upgrades to Rottnest Island's fuel distribution network and the desalination plant; and
- information technology systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Holiday and Tourism Facilities - 2012-13 Program.....	7,300	7,300	7,300	-	-	-	-
NEW WORKS							
Holiday and Tourism Facilities							
2013-14 Program	5,000	-	-	5,000	-	-	-
2014-15 Program	3,000	-	-	-	3,000	-	-
2015-16 Program	2,000	-	-	-	-	2,000	-
2016-17 Program	3,165	-	-	-	-	-	3,165
Total Cost of Asset Investment Program	20,465	7,300	7,300	5,000	3,000	2,000	3,165
FUNDED BY							
Internal Funds and Balances			7,300	5,000	3,000	2,000	3,165
Total Funding			7,300	5,000	3,000	2,000	3,165

Part 4

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
171	Regional Development			
	- Delivery of Services.....	17,962	12,986	4,244
	- Capital Appropriation.....	-	407	-
	Total	17,962	13,393	4,244
183	Gascoyne Development Commission			
	- Delivery of Services.....	1,565	1,656	246
	Total	1,565	1,656	246
190	Goldfields-Esperance Development Commission			
	- Delivery of Services.....	1,788	1,490	221
	Total	1,788	1,490	221
196	Great Southern Development Commission			
	- Delivery of Services.....	1,805	1,767	215
	Total	1,805	1,767	215
203	Kimberley Development Commission			
	- Delivery of Services.....	2,140	2,027	253
	- Capital Appropriation.....	14	14	-
	Total	2,154	2,041	253
210	Mid West Development Commission			
	- Delivery of Services.....	1,697	1,452	229
	Total	1,697	1,452	229
218	Peel Development Commission			
	- Delivery of Services.....	1,638	1,379	215
	Total	1,638	1,379	215

Part 4

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
225	Pilbara Development Commission			
	- Delivery of Services.....	3,057	3,080	252
	- Capital Appropriation.....	30	30	30
	Total	3,087	3,110	282
232	South West Development Commission			
	- Delivery of Services.....	4,482	4,517	211
	Total	4,482	4,517	211
239	Wheatbelt Development Commission			
	- Delivery of Services.....	1,817	1,861	215
	- Capital Appropriation.....	-	-	19
	Total	1,817	1,861	234
247	Lands			
	- Delivery of Services.....	17,300	13,622	19,771
	Total	17,300	13,622	19,771
257	Western Australian Land Information Authority			
	- Delivery of Services.....	37,930	36,850	29,583
	- Capital Appropriation.....	6,732	2,374	2,731
	Total	44,662	39,224	32,314
GRAND TOTAL				
	- Delivery of Services.....	93,181	82,687	55,655
	- Capital Appropriation.....	6,776	2,825	2,780
	Total.....	99,957	85,512	58,435

REGIONAL DEVELOPMENT

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 11

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual ^(a) \$'000	2012-13 Budget ^(a) \$'000	2012-13 Estimated Actual ^(a) \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 14 Net amount appropriated to deliver services ^(b)	8,979	17,643	12,705	3,963	3,422	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	308	319	281	281	287	291	297
Total appropriations provided to deliver services	9,287	17,962	12,986	4,244	3,709	292	298
CAPITAL							
Capital Appropriation.....	-	-	407	-	-	-	-
TOTAL APPROPRIATIONS.....	9,287	17,962	13,393	4,244	3,709	292	298
EXPENSES							
Total Cost of Services.....	347,932	240,601	151,614	188,860	308,862	355,957	368,141
Net Cost of Services ^(c)	338,084	240,088	145,127	185,678	305,632	352,678	364,814
CASH ASSETS ^(d)	36,012	4,349	15,231	17,694	19,478	20,802	20,972

- (a) Financial figures for 2011-12 Actual, 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparative purposes due to Machinery of Government (MOG) changes.
- (b) As of 1 July 2013, the Department is to be primarily funded through the Royalties for Regions program, however, funding for the Ord-East Kimberley expansion will continue to be funded from the Consolidated Account in 2013-14 and 2014-15. A nominal appropriation of \$1,000 has been provided from 2015-16 onwards to ensure the ongoing disclosure of the Department's operations in the Budget Papers.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(368)	-	-	-	-
2012-13 Temporary Procurement Freeze.....	(302)	-	-	-	-
Royalties for Regions - Administration of Royalties for Regions.....	-	8,306	7,579	6,960	9,244
Royalties for Regions - Goldfields Esperance Revitalisation.....	-	1,500	5,000	38,000	52,300
Royalties for Regions - Living Lakes Stage 3.....	-	-	2,000	2,000	-
Royalties for Regions - Regional Strategic Projects	-	-	13,330	13,335	13,335
Royalties for Regions - Regional Visitors Centres.....	-	-	300	1,300	1,300
Royalties for Regions - Seizing the Opportunity Agriculture	-	5,750	51,500	91,750	124,000
Royalties for Regions - West Kimberley Revitalisation	-	-	10,000	-	-
Salaries and Allowances Tribunal Determination.....	(38)	(49)	(55)	(50)	(44)
The Decommissioning of the Office of Shared Services	3,397	1,744	1,393	1,668	1,501

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Increased capacity of regional communities to develop economic growth and social wellbeing.	1. Regional Investment 2. Regional Policy

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Regional Investment	344,299	236,486	147,505	184,763	304,652	351,560	363,568
2. Regional Policy	3,633	4,115	4,109	4,097	4,210	4,397	4,573
Total Cost of Services	347,932	240,601	151,614	188,860	308,862	355,957	368,141

Significant Issues Impacting the Agency

- The State Government has, through the redesignation of the new Department of Regional Development on 1 July 2013, provided a dedicated agency to progress regional economic, business and social development. State lands management responsibilities will reside with the newly established Department of Lands.
- The Western Australian economy continues to outperform the rest of Australia albeit there is a structural movement from the end of many construction phases of the resources industry development to full production. Business investment and exports have become increasingly dominant influences on the State's economic growth, resulting in strong labour demand and household spending, and above average population growth. For regional communities, this has placed increased stress on existing infrastructure and on services. Increased attention is being given to the possibilities of strategic agricultural investment, including in growing food, fibre and fuel. The outlook for business investment and associated strong demand for labour is positive.
- Accordingly, the Department will direct additional resources to supporting and coordinating business development opportunities that diversify regional Western Australia's economy. This effort will support increased small business development, local content purchasing and 'Buy Local' outcomes, as well as Indigenous economic development opportunities. A strategic and targeted approach will be taken in the development of priority actions that will ensure long-term, sustainable regional business development.
- Regional development cannot occur sustainably unless the basic development underpinnings of water, power, transportation, communications, and housing and social resources are available. In Western Australia, access to water and energy are significant challenges to regional development. The population of Western Australia continues to increase at a rate of approximately 1,000-1,500 per week, leading to significant impacts on demand for regional services but also opportunities to grow regional communities.

- A major challenge facing the Department is to ensure that the regions are, and are seen as, attractive places to live, so that positive population movements happen in regional areas. This requires data, including on demographic changes, and understanding living in the regions. Marketing will also be important on selling the positives of regional living.
- Demographics impact on the future direction of funds available through Royalties for Regions (RfR) to support regional development in Western Australia. Western Australia's regional population is estimated to grow to 785,000 by 2026 from 626,000 (ABS Census) in 2011 (Department of Planning – Western Australia Tomorrow).
- Through RfR, improved social infrastructure continues to be delivered, as seen through investments in regional health, education, arts, tourism, police and fire management services and sport and recreation.
- In accordance with the *Royalties for Regions Act 2009*, the Department is engaged in addressing the social development of the regions. A reference group comprising of senior people from across the sector has been established to determine the most effective way of building the leadership capabilities of regionally-based people.
- Western Australia's tourism potential sees a commitment to a range of services to ensure economic development. With an increase in tourism potential and visitors utilising various modes of transport, the RfR Fund will commit to initiatives such as road safety, caravan and camping, and tourism attraction facilities like the Chinatown redevelopment in Broome.
- The Department continues to support regional development in specific locations to ensure impact on economic development while capturing opportunities that benefit from the economic growth of Asia.
- There will be a renewed focus on strategic regional projects and infrastructure investments that are consistent with the State Planning and Development Framework, which aligns the State Planning Strategy with Regional Investment Blueprints and the local government integrated planning framework.
- The Department will increase its focus on regional economic diversification with funding of strategic projects that will have far reaching State-wide impacts. This will include diversification of the pastoral industry, and focus on strategic agricultural investments.
- New funding is being provided to support the West Kimberley and Goldfields Esperance Revitalisation, to kick start community projects and revitalise community centres.
- Investment in agriculture will ensure the sector can undergo transformation, creating growth and prosperity in regional communities. Key incentive areas include research and development, identifying land and water, and trade and skills development.
- The Department, in its lead role in the Ord-East Kimberley Expansion Project, will monitor performance of the developer in creating new farm land and industries and advance development of the scheme across the Western Australian/Northern Territory border with the Northern Territory and Australian Governments.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Increased capacity of regional communities to develop economic growth and social wellbeing:					
Client satisfaction with regional development services	92%	75%	75%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Regional Investment

Identify investment in infrastructure and services in regional communities.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 344,299	\$'000 236,486	\$'000 147,505	\$'000 184,763	1
Less Income	9,729	513	6,487	3,182	
Net Cost of Service.....	334,570	235,973	141,018	181,581	
Employees (Full Time Equivalents) ^(a)	122	87	121	122	
Efficiency Indicators					
Average Cost per Funded Initiative Administered	\$16,865	\$21,205	\$21,205	\$21,205	
Average Internal Cost per Satellite Site Supported.....	\$3,269	\$4,219	\$4,219	\$4,219	

(a) In some cases the FTE figures for 2011-12 and 2012-13 may differ from previously published figures due to change in calculation methodology.

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service between the 2012-13 Budget and the 2012-13 Estimated Actual is mainly attributable to a reduction in expenditure on RfR projects. The decrease predominantly relates to funding that has been reallocated across the forward estimates period or to other government agencies within the RfR program. A comprehensive overview of the RfR program can be found in Budget Paper No. 3.

2. Regional Policy

Delivery of effective government policy to support economic development and service provision in regional communities.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 3,633	\$'000 4,115	\$'000 4,109	\$'000 4,097	
Less Income	119	-	-	-	
Net Cost of Service.....	3,514	4,115	4,109	4,097	
Employees (Full Time Equivalents) ^(a)	30	23	27	27	
Efficiency Indicators					
Average Cost per Item of Written Advice Requiring Minister's Attention	\$1,087	\$1,599	\$1,599	\$1,227	

(a) In some cases the FTE figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

ASSET INVESTMENT PROGRAM

The majority of the Department's asset investment relates to the implementation of RfR projects.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Bunbury to Albany Gas Pipeline ^(a)	13,030	500	500	-	5,000	7,530	-
COMPLETED WORKS							
Asset Replacement Program - 2009-10 to 2012-13	185	185	32	-	-	-	-
The Decommissioning of the Office of Shared Services Information and Communication Technology Infrastructures.....	407	407	407	-	-	-	-
NEW WORKS							
Asset Replacement							
2013-14 Program	18	-	-	18	-	-	-
2014-15 Program	18	-	-	-	18	-	-
2015-16 Program	18	-	-	-	-	18	-
2016-17 Program	18	-	-	-	-	-	18
Pilbara Cities Strategic Infrastructure ^(a)	11,603	-	-	7,550	53	4,000	-
Regional Initiatives ^(a)	2,250	-	-	2,250	-	-	-
West Kimberley Strategic Infrastructure ^(a)	24,150	-	-	16,000	8,150	-	-
Total Cost of Asset Investment Program	51,697	1,092	939	25,818	13,221	11,548	18
FUNDED BY							
Capital Appropriation			407	-	-	-	-
Drawdowns from the Holding Account			32	18	18	18	18
Internal Funds and Balances			500	208	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			-	25,592	13,203	11,530	-
Total Funding			939	25,818	13,221	11,548	18

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2011-12 Actual, 2012-13 Budget and 2012-2013 Estimated Actual have been restated for comparative purposes due to MOG changes. The Department of Regional Development and Lands has been demerged to form two separate Departments - the Department of Regional Development, and the Department of Lands. This was effective from 1 July 2013.

The 2013-14 Budget Estimate for Total Cost of Services has decreased by \$51.7 million from the 2012-13 Budget. This decrease is mainly attributable to a decrease in expenditure for RfR funding relating to the Country Local Government Fund (\$54.7 million).

The 2012-13 Estimated Actual for Total Cost of Service has decreased by \$89 million from 2012-13 Budget. The decrease is mainly attributable to a funding decrease for the following RfR funding initiatives:

- Pilbara Revitalisation Plan (\$40.9 million);
- Country Local Government Fund (\$27.4 million); and
- Mid West Investment Plan (\$14.9 million).

Income

The 2013-14 Budget Estimate for Service Appropriation has decreased by \$13.7 million from the 2012-13 Budget due to the reduction in funding for the Ord Environmental Conditions project and the funding of the Department from the RfR Fund.

Through the *Royalties for Regions Act 2009*, the equivalent 25% of the State's mining and onshore petroleum royalties are returned to the State's regional areas each year as investment in projects, infrastructure and community services.

The annual contribution to the RfR Fund reflects the royalty income forecast for the budget year. Each financial year the Treasurer is to credit to the fund an amount equal to 25% of the forecast royalty income for the budget year. The royalties estimates are based on economic analysis of future international market conditions and exchange rate fluctuations among other factors and therefore subject to variances year to year.

Statement of Financial Position

Property, Plant and Equipment are increasing across the forward estimates period mainly due to the following infrastructure projects funded through the RfR Fund:

- West Kimberley Strategic Infrastructure (\$24.2 million);
- Pilbara Cities Strategic Infrastructure (\$11.4 million); and
- Bunbury to Albany Gas Pipeline (\$12.5 million).

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual ^(b)	2012-13 Budget ^(b)	2012-13 Estimated Actual ^(b)	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	13,579	18,375	20,853	17,724	14,682	14,227	14,810
Grants and subsidies ^(d)	320,836	200,035	117,608	152,653	275,483	325,081	338,666
Supplies and services	3,878	16,847	7,869	13,383	13,548	11,560	10,274
Accommodation.....	1,817	2,082	2,022	2,086	2,162	2,124	2,257
Depreciation and amortisation	26	46	46	46	46	46	46
Other expenses.....	7,796	3,216	3,216	2,968	2,941	2,919	2,088
TOTAL COST OF SERVICES.....	347,932	240,601	151,614	188,860	308,862	355,957	368,141
Income							
Sale of goods and services	-	-	87	2,669	2,717	2,766	2,814
Grants and subsidies	4,327	30	5,917	30	30	30	30
Other revenue	5,521	483	483	483	483	483	483
Total Income	9,848	513	6,487	3,182	3,230	3,279	3,327
NET COST OF SERVICES.....	338,084	240,088	145,127	185,678	305,632	352,678	364,814
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(e)	9,287	17,962	12,986	4,244	3,709	292	298
Royalties for Regions Fund ^(f)	338,066	217,772	112,305	183,885	303,488	353,489	364,464
TOTAL INCOME FROM STATE GOVERNMENT.....	347,353	235,734	125,291	188,129	307,197	353,781	364,762
SURPLUS/(DEFICIENCY) FOR THE PERIOD	9,269	(4,354)	(19,836)	2,451	1,565	1,103	(52)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2011-12 Actual, 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparative purposes due to MOG changes.

(c) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 152, 148 and 149 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) As of 1 July 2013, the Department is to be primarily funded through the Royalties for Regions program, however, funding for the Ord-East Kimberley expansion will continue to be funded from the Consolidated Account in 2013-14 and 2014-15. A nominal appropriation of \$1,000 has been provided from 2015-16 onwards to ensure the ongoing disclosure of the Department's operations in the Budget Papers.

(f) Regional Infrastructure and Headworks Fund - \$184.5 million (2011-12), \$81 million (2012-13), \$18.5 million (2012-13 Estimated Out Turn), \$85.5 million (2013-14), \$150.7 million (2014-15), \$195.5 million (2015-16), \$174.5 million (2016-17), Regional and State-wide Initiatives - \$10.7 million (2011-12), \$11.6 million (2012-13), \$12.4 million (2012-13 Estimated Out Turn), \$29.4 million (2013-14), \$28.7 million (2014-15), \$28.6 million (2015-16), \$31 million (2016-17), Regional Community Services Fund - \$62.8 million (2011-12), \$39.1 million (2012-13), \$22.7 million (2012-13 Estimated Out Turn), \$38 million (2013-14), \$83.1 million (2014-15), \$123.3 million (2015-16), \$152.9 million (2016-17), Country Local Government Fund - \$80.1 million (2011-12), \$86.1 million (2012-13), \$58.8 million (2012-13 Estimated Out Turn), \$31 million (2013-14), \$41 million (2014-15), \$6 million (2015-16) and \$6 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Grant Funding - Regional Investment Fund.....	6,076	-	-	-	-	-	-
Ord Expansion Project - Aboriginal Development Package.....	1,969	3,793	6,593	-	-	-	-
Other Regional Development Grant Schemes.....	83	-	609	-	-	-	-
Royalties for Regions							
Burt Street Heritage Precinct Project	1,350	-	-	-	-	-	-
Community Resource Centres	12,525	11,340	11,340	12,390	14,000	14,000	14,000
Country Age Pension Fuel Card	12,362	-	-	-	-	-	-
Country Local Government Fund	94,803	85,550	58,200	31,000	41,000	6,000	6,000
Gascoyne Flood Mitigation.....	20,000	-	-	-	-	-	-
Gascoyne Revitalisation Plan.....	42,161	15,970	10,970	26,397	18,600	9,241	218
Goldfields Esperance Revitalisation	-	-	-	1,500	5,000	38,000	52,300
Midwest Investment Plan.....	5,034	20,000	5,825	22,263	71,854	70,000	-
North West Planning Strategy.....	750	1,361	2,561	-	-	-	-
Pilbara Cities Initiative	24,440	38,300	2,066	34,218	43,234	93,844	122,000
Pilbara Water Opportunities.....	-	521	404	-	-	-	-
Regional Centres Development Plan (SuperTowns).....	84,374	-	-	-	-	-	-
Regional Grants Scheme.....	14,909	22,580	18,420	18,515	19,675	1,626	19,528
Seizing the Opportunity Agriculture	-	-	-	5,750	51,500	91,750	124,000
West Kimberley Revitalisation	-	-	-	-	10,000	-	-
WestLink Support Funding.....	-	620	620	620	620	620	620
TOTAL.....	320,836	200,035	117,608	152,653	275,483	325,081	338,666

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual ^(b) \$'000	2012-13 Budget ^(b) \$'000	2012-13 Estimated Actual ^(b) \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	638	414	414	3,065	4,849	6,173	6,343
Restricted cash.....	34,983	3,775	14,426	14,238	14,238	14,238	14,238
Holding account receivables.....	32	18	18	18	18	18	18
Receivables.....	21,521	2,176	22,008	22,008	22,008	22,008	22,008
Total current assets.....	57,174	6,383	36,866	39,329	41,113	42,437	42,607
NON-CURRENT ASSETS							
Holding account receivables.....	1,400	1,731	1,428	1,410	1,392	1,374	1,356
Property, plant and equipment.....	26,321	84,442	27,194	52,966	66,141	77,643	77,615
Restricted cash.....	391	160	391	391	391	391	391
Total non-current assets.....	28,112	86,333	29,013	54,767	67,924	79,408	79,362
TOTAL ASSETS.....	85,286	92,716	65,879	94,096	109,037	121,845	121,969
CURRENT LIABILITIES							
Employee provisions.....	3,748	3,228	3,748	3,748	3,748	3,748	3,748
Payables.....	170	4,501	164	339	512	687	863
Other.....	4,910	5,644	4,938	4,938	4,938	4,938	4,938
Total current liabilities.....	8,828	13,373	8,850	9,025	9,198	9,373	9,549
NON-CURRENT LIABILITIES							
Employee provisions.....	941	1,237	942	942	942	942	942
Other.....	7	13	7	7	7	7	7
Total non-current liabilities.....	948	1,250	949	949	949	949	949
TOTAL LIABILITIES.....	9,776	14,623	9,799	9,974	10,147	10,322	10,498
EQUITY							
Contributed equity.....	47,784	82,478	48,191	73,782	86,985	98,515	98,515
Accumulated surplus/(deficit).....	27,726	(6,463)	7,889	10,340	11,905	13,008	12,956
Reserves.....	-	2,078	-	-	-	-	-
Total equity.....	75,510	78,093	56,080	84,122	98,890	111,523	111,471
TOTAL LIABILITIES AND EQUITY.....	85,286	92,716	65,879	94,096	109,037	121,845	121,969

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2011-12 Actual, 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparative purposes due to Machinery of Government (MOG) changes.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual ^(b) \$'000	2012-13 Budget ^(b) \$'000	2012-13 Estimated Actual ^(b) \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(c)	8,924	17,613	12,940	4,244	3,709	292	298
Receipts paid into Consolidated Account.....	(9,716)	-	-	-	-	-	-
Capital appropriation	-	-	407	-	-	-	-
Holding account drawdowns.....	32	32	32	18	18	18	18
Royalties for Regions Fund ^(d)	355,871	269,033	112,301	209,477	316,691	365,019	364,464
Net cash provided by State Government.....	355,111	286,678	125,680	213,739	320,418	365,329	364,780
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(12,605)	(17,110)	(20,155)	(17,035)	(14,244)	(14,196)	(15,953)
Grants and subsidies	(326,603)	(200,865)	(118,192)	(152,653)	(275,483)	(325,081)	(338,666)
Supplies and services	(3,315)	(15,581)	(6,850)	(13,039)	(12,944)	(10,221)	(7,882)
Accommodation.....	(1,817)	(2,384)	(2,324)	(2,379)	(2,444)	(2,487)	(2,525)
Other payments.....	(33,356)	(15,879)	(15,805)	(15,027)	(15,197)	(14,621)	(13,714)
Receipts							
Grants and subsidies	4,079	30	5,917	30	30	30	30
Sale of goods and services	-	-	87	2,669	2,717	2,766	2,814
GST receipts	18,454	11,609	11,800	11,493	11,669	10,870	10,821
Other receipts.....	5,216	-	-	483	483	483	483
Net cash from operating activities	(349,947)	(240,180)	(145,522)	(185,458)	(305,413)	(352,457)	(364,592)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(17,392)	(51,297)	(939)	(25,818)	(13,221)	(11,548)	(18)
Net cash from investing activities	(17,392)	(51,297)	(939)	(25,818)	(13,221)	(11,548)	(18)
NET INCREASE/(DECREASE) IN CASH HELD	(12,228)	(4,799)	(20,781)	2,463	1,784	1,324	170
Cash assets at the beginning of the reporting period.....	48,240	9,148	36,012	15,231	17,694	19,478	20,802
Cash assets at the end of the reporting period.....	36,012	4,349	15,231	17,694	19,478	20,802	20,972

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2011-12 Actual, 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparative purposes due to MOG changes.

(c) As of 1 July 2013, the Department is to be primarily funded through the Royalties for Regions program, however, funding for the Ord-East Kimberley expansion will continue to be funded from the Consolidated Account in 2013-14 and 2014-15. A nominal appropriation of \$1,000 has been provided from 2015-16 onwards to ensure the ongoing disclosure of the Department's operations in the Budget Papers.

(d) Regional Infrastructure and Headworks Fund - \$202.3 million (2011-12), \$126.3 million (2012-13), \$18.5 million (2012-13 Estimated Out Turn), \$111.1 million (2013-14), \$163.9 million (2014-15), \$207.1 million (2015-16), \$174.5 million (2016-17), Regional and State-wide Initiatives - \$10.7 million (2011-12), \$11.6 million (2012-13), \$12.4 million (2012-13 Estimated Out Turn), \$29.4 million (2013-14), \$28.7 million (2014-15), \$28.6 million (2015-16), \$31 million (2016-17), Regional Community Services Fund - \$62.8 million (2011-12), \$45.1 million (2012-13), \$22.7 million (2012-13 Estimated Out Turn), \$38 million (2013-14), \$83.1 million (2014-15), \$123.3 million (2015-16), \$152.9 million (2016-17), Country Local Government Fund - \$80.1 million (2011-12), \$86.1 million (2012-13), \$58.8 million (2012-13 Estimated Out Turn), \$31 million (2013-14), \$41 million (2014-15), \$6 million (2015-16) and \$6 million (2016-17).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Funds Provided by the Commonwealth							
Government	98	8	30	30	30	30	30
GST Input Credits.....	18,454	11,609	11,800	11,493	11,669	10,870	10,821
Ord Expansion - Department of State							
Development Funds	4,000	-	-	-	-	-	-
Other Receipts	5,197	22	87	2,669	2,717	2,766	2,814
TOTAL.....	27,749	11,639	11,917	14,192	14,416	13,666	13,665

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ROYALTIES FOR REGIONS – REGIONAL AND STATE-WIDE INITIATIVES

ASSET INVESTMENT PROGRAM

The Royalties for Regions (RfR) program was a key decision of the new Government that was formed following the State Election on 6 September 2008. The intent of the program is enshrined in legislation, through the *Royalties for Regions Act 2009*.

The overall RfR program comprises four specific-purpose funds:

- Regional Infrastructure and Headworks Fund;
- Country Local Government Fund;
- Regional Community Services Fund; and
- Regional Development Fund.

The purpose of the Regional Development Fund is to fund major strategic initiatives aligned with the RfR budget themes and to implement significant infrastructure projects that currently have planning works funded through RfR. This fund holds unallocated revenue not brought to the expenditure side of the budget until the planning for these projects is complete and approved by the Minister for Regional Development and Cabinet.

Amounts in these funds will be invested in rural and regional Western Australia based around six policy objectives:

- building capacity in communities;
- retaining benefits in local communities;
- improving services to achieve equality with metropolitan communities;
- attaining sustainability;
- expanding opportunity; and
- growing prosperity.

At the time of finalisation of these Budget Papers, around 95.6% of overall RfR expenditure is allocated to specific projects. The remaining 4.4% (\$232.1 million), comprising \$151.1 million in asset investment spending (detailed below) and \$81 million in recurrent expenditure, has been reserved for a number of strategic projects currently under development. Although these amounts have not been allocated to specific agencies, the financial impact of the funding and spending has been incorporated in whole-of-government finances as detailed below.

In addition, the total RfR program includes a 10% 'underspend provision' for unforeseen slippages in the very large spending program. This allows individual project budgets to total 110% of the approved expenditure limit, while planning for traditional underspends due to such things as delays in project approvals, resourcing issues and contractual delays. Responsible cashflow management will be undertaken to ensure the approved expenditure limit is not breached, including an annual review of the 'over programming' of programs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
NEW WORKS							
Royalties for Regions – Regional and State-wide Initiatives ^(a)	151,100	-	-	5,000	11,200	77,900	57,000
Asset Investment Underspend Provision ^(b)	(215,926)			(65,216)	(51,885)	(53,527)	(45,297)
Total Cost of Asset Investment Program		-	-	(60,216)	(40,685)	24,373	11,703
FUNDED BY							
Drawdowns from Royalties for Regions Fund			-	(60,216)	(40,685)	24,373	11,703
Total Funding			-	(60,216)	(40,685)	24,373	11,703

(a) Recurrent expenditure of \$81 million across the forward estimates period for Regional and State-wide initiatives is not included in the above table.

(b) Recurrent underspend provision of \$314.6 million is not included in the above table.

GASCOYNE DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 12

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 15 Net amount appropriated to deliver services ^(a)	1,543	1,565	1,613	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	43	245	250	255	260
Total appropriations provided to deliver services	1,543	1,565	1,656	246	251	256	261
TOTAL APPROPRIATIONS.....	1,543	1,565	1,656	246	251	256	261
EXPENSES							
Total Cost of Services.....	3,886	5,730	6,040	5,242	2,332	2,452	2,247
Net Cost of Services ^(b)	3,738	5,475	5,910	5,162	2,252	2,372	2,167
CASH ASSETS ^(c)	1,508	625	345	364	386	400	390

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Estimated Out Turn	195	-	-	-	-
2012-13 Reduction in Full Time Equivalent Ceiling	(147)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	5
Funding Escalation for Salaries	-	-	(7)	(7)	41
Public Sector Workforce Reform.....	-	(141)	(138)	(152)	(179)
Royalties for Regions - Revised Programs	219	2,308	359	433	391
Salaries and Allowances Tribunal Determination.....	43	56	61	66	71
Superannuation Guarantee Increase.....	-	3	6	13	19

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional Development

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Regional Development	3,886	5,730	6,040	5,242	2,332	2,452	2,247
Total Cost of Services	3,886	5,730	6,040	5,242	2,332	2,452	2,247

Significant Issues Impacting the Agency

- With the continuing delivery of Royalties for Regions Gascoyne Revitalisation funding of \$150 million, the priority projects identified by the four local governments and the Commission in the Gascoyne Regional Development Plan 2010-20 have progressed well. The development of the Gascoyne Regional Blueprint to align regional planning with other Government planning documents will be completed and adopted to ensure that priorities continue to be relevant and reflect the needs of the communities across the region.
- Tourism, the major industry of the region, has experienced significant impacts over the last three years from major flooding and fire events, the fluctuating Australian dollar and changes to air services. Enhanced promotion of the region is an area of priority and the opportunity exists to capitalise on the demand for eco and cultural experiences. The World Heritage Listed areas of Ningaloo and Shark Bay, the National Landscapes initiative and major developments such as Gwoonwardu Mia Interpretative Exhibition, continued implementation of the Gascoyne Development Plan, and the Gascoyne in May Festival, positions the region strongly for a regional marketing approach.
- A number of major capital and infrastructure works funded mostly through Royalties for Regions will commence or be completed in 2013-14. These include the Carnarvon flood mitigation works, Carnarvon Police and Justice Complex, Carnarvon Community College (Stage 1), Carnarvon Library and Art Gallery and Carnarvon Fascine (Stage 5). These projects will stimulate the local economy and place pressure on the local housing market. The Commission continues to work with local governments and key stakeholders to progress timely land development and release of land to the market.
- With the completion of a detailed feasibility and option report on a residential aged care facility in Carnarvon and planning for the preferred option complete, the focus will now turn to securing funding and a service provider. In addition, independent living units for seniors and retirees in all regional communities is a priority and the Commission will work with local governments to find ways to improve the quality and quantity of appropriate accommodation.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region:					
The Commission is effective and makes a positive contribution to the economic and social development of the Gascoyne Region.....	93%	95%	86%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Regional Development**

Develop policies, plans and strategies to facilitate a coordinated approach to economic and social development in the region by:

- encouraging new business investment that is environmentally sustainable;
- identifying needs and coordinate infrastructure development that will generate employment, investment and sustainable economic and social growth;
- promoting the region as a place that offers investment opportunities, a quality lifestyle and pristine environment; and
- supporting initiatives and projects through Royalties for Regions.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 3,886	\$'000 5,730	\$'000 6,040	\$'000 5,242	1
Less Income	148	255	130	80	
Net Cost of Service.....	3,738	5,475	5,910	5,162	
Employees (Full Time Equivalents).....	12	13	11	11	
Efficiency Indicators					
Cost per Project Hour	\$152	\$133	\$81	\$93	2

Explanation of Significant Movements

(Notes)

1. There is a 13% decrease for the Total Cost of Services of the Commission between 2012-13 Estimated Actual to the 2013-14 Budget Target, this is due to a \$1.1 million decrease in the Grants and Subsidies payments as shown in the 2013-14 Budget Estimate compared to the 2012-13 Estimated Actual amount.
2. The variance of estimated to actual cost per project hour is due to a change in methodology and recognition that the total Full Time Equivalent of the Commission supports its role in the economic and social development of the region.

FINANCIAL STATEMENTS**Income Statement***Expenses*

There is a 25% decrease of \$1.1 million to Grants and Subsidies from 2012-13 Estimated Actual to 2013-14 Budget Estimate mainly due to the completion of Royalties for Regions – Regional Grants Scheme funded projects.

Details of Controlled Grants and Subsidies

There is a 21% decrease of \$868,000 to the Royalties for Regions - Regional Grants Scheme from 2012-13 Estimated Actual to 2013-14 Budget Estimate due to the completion of Regional Grants Scheme funded projects.

Statement of Cashflows*Payments*

There is a 25% decrease of \$1.1 million to Grants and Subsidies from 2012-13 Estimated Actual to 2013-14 Budget Estimate due to the completion of Royalties for Regions – Regional Grants Scheme funded projects.

Receipts

There is a 100% decrease of \$50,000 to Grants and Subsidies from 2012-13 Estimated Actual to 2013-14 Budget Estimate due to the cessation of the Country Local Government Grant Scheme (administration fee).

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,592	1,413	1,379	1,624	1,663	1,711	1,752
Grants and subsidies ^(c)	1,678	3,914	4,258	3,188	226	286	30
Supplies and services	203	124	124	124	123	126	126
Accommodation.....	158	151	151	186	191	193	203
Depreciation and amortisation	3	-	-	-	-	-	-
Other expenses.....	252	128	128	120	129	136	136
TOTAL COST OF SERVICES.....	3,886	5,730	6,040	5,242	2,332	2,452	2,247
Income							
Grants and subsidies	21	175	50	-	-	-	-
Other revenue	127	80	80	80	80	80	80
Total Income	148	255	130	80	80	80	80
NET COST OF SERVICES.....	3,738	5,475	5,910	5,162	2,252	2,372	2,167
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	1,543	1,565	1,656	246	251	256	261
Resources received free of charge.....	5	-	-	-	-	-	-
Royalties for Regions Fund ^(e)	2,663	3,936	3,077	4,921	2,015	2,130	1,896
TOTAL INCOME FROM STATE GOVERNMENT.....	4,211	5,501	4,733	5,167	2,266	2,386	2,157
SURPLUS/(DEFICIENCY) FOR THE PERIOD	473	26	(1,177)	5	14	14	(10)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 12, 11 and 11 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional Infrastructure and Headworks Fund - \$1.6 million (2013-14), \$0.2 million (2014-15), \$0.3 million (2015-16); Regional and State-wide Initiatives - \$1.7 million (2013-14), \$1.8 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17); Regional Community Services Fund - \$2.5 million (2011-12), \$3.7 million (2012-13), \$2.9 million (2012-13 Estimated Out Turn), \$1.7 million (2013-14); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.2 million (2012-13 Estimated Out Turn).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Grants Other	1,478	47	2	-	226	286	30
Royalties for Regions - Regional Grants Scheme.....	-	3,667	4,056	3,188	-	-	-
Royalties for Regions - Country Local Government Fund	200	200	200	-	-	-	-
TOTAL.....	1,678	3,914	4,258	3,188	226	286	30

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	43	240	83	101	122	135	124
Restricted cash.....	1,465	385	262	263	264	265	266
Receivables.....	50	156	50	50	36	36	25
Total current assets.....	1,558	781	395	414	422	436	415
NON-CURRENT ASSETS							
Holding account receivables.....	34	34	34	34	34	34	34
Property, plant and equipment.....	3	5	3	3	3	3	3
Total non-current assets.....	37	39	37	37	37	37	37
TOTAL ASSETS.....	1,595	820	432	451	459	473	452
CURRENT LIABILITIES							
Employee provisions.....	224	282	224	224	224	224	221
Payables.....	124	157	138	152	146	146	138
Other.....	49	51	49	49	49	49	49
Total current liabilities.....	397	490	411	425	419	419	408
NON-CURRENT LIABILITIES							
Employee provisions.....	46	38	46	46	46	46	46
Other.....	5	-	5	5	5	5	5
Total non-current liabilities.....	51	38	51	51	51	51	51
TOTAL LIABILITIES.....	448	528	462	476	470	470	459
EQUITY							
Contributed equity.....	90	90	90	90	90	90	90
Accumulated surplus/(deficit).....	1,057	202	(120)	(115)	(101)	(87)	(97)
Total equity.....	1,147	292	(30)	(25)	(11)	3	(7)
TOTAL LIABILITIES AND EQUITY.....	1,595	820	432	451	459	473	452

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	1,543	1,565	1,656	246	251	256	261
Royalties for Regions Fund ^(c)	2,663	3,936	3,077	4,921	2,015	2,130	1,896
Net cash provided by State Government.....	4,206	5,501	4,733	5,167	2,266	2,386	2,157
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,689)	(1,410)	(1,376)	(1,621)	(1,660)	(1,720)	(1,761)
Grants and subsidies	(1,678)	(3,914)	(4,258)	(3,188)	(226)	(286)	(30)
Supplies and services	(194)	(114)	(114)	(114)	(113)	(115)	(115)
Accommodation.....	(127)	(151)	(151)	(186)	(191)	(193)	(203)
Other payments	(502)	(195)	(195)	(187)	(202)	(206)	(206)
Receipts							
Grants and subsidies	21	175	50	-	-	-	-
GST receipts	207	68	68	68	68	68	68
Other receipts	285	80	80	80	80	80	80
Net cash from operating activities	(3,677)	(5,461)	(5,896)	(5,148)	(2,244)	(2,372)	(2,167)
NET INCREASE/(DECREASE) IN CASH HELD	529	40	(1,163)	19	22	14	(10)
Cash assets at the beginning of the reporting period.....	979	585	1,508	345	364	386	400
Cash assets at the end of the reporting period.....	1,508	625	345	364	386	400	390

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional Infrastructure and Headworks Fund - \$1.6 million (2013-14), \$0.2 million (2014-15), \$0.3 million (2015-16), Regional and State-wide Initiatives - \$1.7 million (2013-14), \$1.8 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17), Regional Community Services Fund - \$2.5 million (2011-12), \$3.7 million (2012-13), \$2.9 million (2012-13 Estimated Out Turn), \$1.7 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.2 million (2012-13 Estimated Out Turn).

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 13

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 16 Net amount appropriated to deliver services ^(a)	1,777	1,788	1,455	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	35	220	224	229	234
Total appropriations provided to deliver services	1,777	1,788	1,490	221	225	230	235
TOTAL APPROPRIATIONS.....	1,777	1,788	1,490	221	225	230	235
EXPENSES							
Total Cost of Services.....	3,225	8,130	7,186	3,905	1,775	1,775	1,802
Net Cost of Services ^(b)	3,222	8,024	7,080	3,905	1,775	1,775	1,802
CASH ASSETS ^(c)	2,078	1,195	654	655	582	495	496

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(333)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	9
Funding Escalation for Salaries	-	-	(7)	(8)	44
Public Sector Workforce Reform.....	-	(418)	(278)	(354)	(311)
Royalties for Regions - Revised Programs	(646)	1,190	(210)	(209)	20
Salaries and Allowances Tribunal Determination.....	35	50	54	59	64
Superannuation Guarantee Increase.....	-	2	7	11	17

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services 2. Promotion of Region and its Investment Opportunities

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services.....	1,936	4,878	4,312	2,343	1,065	1,065	1,081
2. Promotion of Region and its Investment Opportunities.....	1,289	3,252	2,874	1,562	710	710	721
Total Cost of Services	3,225	8,130	7,186	3,905	1,775	1,775	1,802

Significant Issue Impacting the Agency

- The Commission's statutory role is to coordinate and promote economic development in the Goldfields-Esperance region of Western Australia. The resources sector, as the key economic driver for the region, is expected to continue to have a turbulent year due to volatile global sentiment for the commodities mined in this region. This could possibly have an impact on employment thus impacting on attraction and retention of the regional population.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region:					
Average cost per chargeable hour.....	\$77	\$90	\$80	\$85	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services

To coordinate the identification of appropriate infrastructure, industries and enterprise services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 1,936	\$'000 4,878	\$'000 4,312	\$'000 2,343	1
Less Income	-	64	64	-	
Net Cost of Service.....	1,936	4,814	4,248	2,343	
Employees (Full Time Equivalents).....	5	7	5	7	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$77	\$80	\$85	\$85	

Explanation of Significant Movements

(Notes)

1. The reduction in the 2013-14 Total Cost of Service is due primarily to funding changes to the Royalties for Regions programs.

2. Promotion of Region and its Investment Opportunities

To promote the region's advantages and attractions by way of appropriate policies, strategies and plans, so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 1,289	\$'000 3,252	\$'000 2,874	\$'000 1,562	1
Less Income	3	42	42	-	
Net Cost of Service.....	1,286	3,210	2,832	1,562	
Employees (Full Time Equivalents).....	3	5	3	3	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$76	\$90	\$75	\$75	

Explanation of Significant Movements

(Notes)

1. The reduction in the 2013-14 Total Cost of Service is due primarily to funding changes to the Royalties for Regions programs.

FINANCIAL STATEMENTS

Income Statement

Expenses

The decrease in the Net Cost of Services of \$3.2 million in the 2013-14 Budget Estimate compared to the 2012-13 Estimated Actual is due to a change in funding across the Royalties for Regions programs.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,200	1,401	1,103	1,114	1,191	1,185	1,217
Grants and subsidies ^(c)	1,396	6,209	5,563	2,390	-	-	20
Supplies and services	266	205	205	86	229	214	223
Accommodation	203	169	169	165	180	180	180
Depreciation and amortisation	9	-	-	-	-	-	-
Other expenses	151	146	146	150	175	196	162
TOTAL COST OF SERVICES	3,225	8,130	7,186	3,905	1,775	1,775	1,802
Income							
Sale of goods and services	3	80	80	-	-	-	-
Other revenue	-	26	26	-	-	-	-
Total Income	3	106	106	-	-	-	-
NET COST OF SERVICES	3,222	8,024	7,080	3,905	1,775	1,775	1,802
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	1,777	1,788	1,490	221	225	230	235
Resources received free of charge	10	-	-	-	-	-	-
Royalties for Regions Fund ^(e)	226	5,399	4,166	3,685	1,477	1,458	1,568
TOTAL INCOME FROM STATE GOVERNMENT	2,013	7,187	5,656	3,906	1,702	1,688	1,803
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,209)	(837)	(1,424)	1	(73)	(87)	1

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 8, 8 and 10 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional-and-State-wide Initiatives Fund - \$1.3 million (2013-14), \$1.5 million (2014-15), \$1.4 million (2015-16), \$1.5 million (2016-17), Regional Community Services Fund - \$5.2 million (2012-13), \$4.1 million (2012-13 Estimated Out Turn), \$1.6 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn) and \$0.8 million (2013-14).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Royalties for Regions - Country Local Government Fund	200	200	71	-	-	-	-
Royalties for Regions - Regional Grants Scheme	1,196	6,009	5,492	2,390	-	-	20
TOTAL	1,396	6,209	5,563	2,390	-	-	20

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,491	1,153	654	654	580	492	492
Restricted cash.....	587	42	-	1	2	3	4
Receivables.....	24	129	24	24	24	24	24
Total current assets.....	2,102	1,324	678	679	606	519	520
NON-CURRENT ASSETS							
Holding account receivables.....	195	195	195	195	195	195	195
Property, plant and equipment.....	10	-	10	10	10	10	10
Intangibles.....	-	2	-	-	-	-	-
Total non-current assets.....	205	197	205	205	205	205	205
TOTAL ASSETS.....	2,307	1,521	883	884	811	724	725
CURRENT LIABILITIES							
Employee provisions.....	187	155	187	187	187	187	187
Payables.....	19	202	19	19	19	19	19
Other.....	83	27	83	83	83	83	83
Total current liabilities.....	289	384	289	289	289	289	289
NON-CURRENT LIABILITIES							
Employee provisions.....	26	37	26	26	26	26	26
Total non-current liabilities.....	26	37	26	26	26	26	26
TOTAL LIABILITIES.....	315	421	315	315	315	315	315
EQUITY							
Contributed equity.....	54	54	54	54	54	54	54
Accumulated surplus/(deficit).....	1,938	1,046	514	515	442	355	356
Total equity.....	1,992	1,100	568	569	496	409	410
TOTAL LIABILITIES AND EQUITY.....	2,307	1,521	883	884	811	724	725

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	1,758	1,788	1,490	221	225	230	235
Royalties for Regions Fund ^(c)	200	5,399	4,166	3,685	1,477	1,458	1,568
Net cash provided by State Government.....	1,958	7,187	5,656	3,906	1,702	1,688	1,803
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,106)	(1,415)	(1,117)	(1,114)	(1,191)	(1,185)	(1,217)
Grants and subsidies	(1,396)	(6,209)	(5,563)	(2,390)	-	-	(20)
Supplies and services	(199)	(194)	(194)	(85)	(227)	(187)	(223)
Accommodation.....	(203)	(169)	(169)	(165)	(180)	(180)	(180)
Other payments	(603)	(218)	(218)	(181)	(177)	(223)	(162)
Receipts							
Sale of goods and services	114	80	80	-	-	-	-
GST receipts	206	75	75	30	-	-	-
Other receipts.....	11	26	26	-	-	-	-
Net cash from operating activities	(3,176)	(8,024)	(7,080)	(3,905)	(1,775)	(1,775)	(1,802)
NET INCREASE/(DECREASE) IN CASH HELD	(1,218)	(837)	(1,424)	1	(73)	(87)	1
Cash assets at the beginning of the reporting period.....	3,296	2,032	2,078	654	655	582	495
Cash assets at the end of the reporting period.....	2,078	1,195	654	655	582	495	496

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional and State-wide Initiatives Fund - \$1.3 million (2013-14), \$1.5 million (2014-15), \$1.4 million (2015-16) and \$1.5 million (2016-17), Regional Community Services Fund - \$5.2 million (2012-13), \$4.1 million (2012-13 Estimated Out Turn), \$1.6 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn) and \$0.8 million (2013-14).

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 14

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 17 Net amount appropriated to deliver services ^(a)	1,767	1,805	1,731	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	36	214	218	223	227
Total appropriations provided to deliver services	1,767	1,805	1,767	215	219	224	228
TOTAL APPROPRIATIONS.....	1,767	1,805	1,767	215	219	224	228
EXPENSES							
Total Cost of Services.....	5,428	7,210	6,769	4,333	2,137	2,227	2,320
Net Cost of Services ^(b)	5,157	6,890	6,449	4,038	1,842	1,947	2,040
CASH ASSETS ^(c)	2,941	1,448	1,956	1,889	1,928	1,993	2,046

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(74)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	16
Funding Escalation for Salaries	-	-	(6)	(6)	36
Public Sector Workforce Reform.....	-	(85)	(91)	(25)	-
Royalties for Regions - Revised Program	(403)	1,042	(200)	(200)	-
Salaries and Allowances Tribunal Determination.....	36	51	55	60	64
Superannuation Guarantee Increase.....	-	3	6	12	18

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The sustainable development of our region's natural and built environment for the well-being of all.	1. Regional Development

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Regional Development	5,428	7,210	6,769	4,333	2,137	2,227	2,320
Total Cost of Services	5,428	7,210	6,769	4,333	2,137	2,227	2,320

Significant Issues Impacting the Agency

- The Regional Blueprint, a key current responsibility of the Commission, will, with reference to the State Planning Strategy and the Regional Development Policy Framework, set a shared vision and implementation objectives for the region's future growth. The two stage process is being undertaken through research and consultation with the Government, and not-for-profit sectors. The final Regional Blueprint will incorporate an evidence-based analysis of the economic, social and environmental context, and will focus on the areas of comparative advantage, human capital and sustainable communities.
- The Commission has a range of complementary strategic planning documents that are either being progressed (Housing Audit, Energy, Tourism), close to final sign off (Great Southern Planning and Infrastructure Framework, Water Supply) or completed (Workforce Development Plan). The Workforce Development Plan was launched in April 2013 and is being progressed through the implementation of recommendations on key sector skills development, education and training engagement.
- Strategic infrastructure initiatives that the Commission has been closely involved in during early planning, and that are now being progressed, include water supply (waste water treatment, harvesting and recycling), telecommunications (digital, mobile phone towers) and energy (Bunbury to Albany gas pipeline). The gas pipeline project will move to advanced planning and to the land assembly stage in 2013-14.
- The Commission will also be engaged in maximising the benefits to the region of a range of completed projects. These include the Munda Biddi Trail extension, the Floracopia component of Whale World and the new University of Western Australia Science Building. The Commission will progress the implementation of the Katanning Regional Centres Development Plan (SuperTowns) Central Business District project.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: The sustainable development of our region's natural and built environment for the wellbeing of all:					
Favourable responses from a minimum of 75% of clients from the Client Survey	85%	83%	80%	83%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Regional Development**

This service incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and community groups to ensure the development of the Great Southern Region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 5,428	\$'000 7,210	\$'000 6,769	\$'000 4,333	1
Less Income	271	320	320	295	
Net Cost of Service.....	5,157	6,890	6,449	4,038	
Employees (Full Time Equivalents).....	14	15	14	15	
Efficiency Indicators ^(a)					
Average Cost per Project	\$45,862	\$51,595	\$50,690	\$51,571	
Number of Projects Completed or Progressed During the Year.....	42	42	42	42	
Cost per Service Hour.....	\$78.53	\$77.97	\$80.57	\$77.80	

(a) The efficiency indicator calculations in the above table exclude grant related expenses.

Explanation of Significant Movements

(Notes)

- The reduction in the 2013-14 Total Cost of Services is due primarily to funding changes to the Royalties for Regions program.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
Replacement of Phone System and Network Server	74	74	69	-	-	-	-
Total Cost of Asset Investment Program	74	74	69	-	-	-	-
FUNDED BY							
Internal Funds and Balances			69	-	-	-	-
Total Funding			69	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

There is a reduction in the 2012-13 Budget and 2012-13 Estimated Actual for employee benefits as a result of the 2012-13 reduction in Full Time Equivalent ceiling.

The variance in the 2012-13 Estimated Actual for grant expenditure is a result of cashflow adjustments and milestone variations in relation to the Royalties for Regions program.

Income

Service Appropriations reduced in line with salaries reductions imposed under the 2012-13 reduction in Full Time Equivalent ceiling (\$74,000).

Grants and subsidies income was originally \$1 million in 2012-13 and \$1 million in 2013-2014. However, cashflows have been revised to reflect \$327,000 in 2012-13 and \$1.7 million in 2013-14.

Statement of Financial Position

Current assets - restricted cash is held for grant payments related to the Royalties for Regions program. Payments are not made until all milestone requirements are met in accordance with the grant contracts.

Current liabilities - the 2012-13 Budget and Estimated Actual for employee provisions varied in line with the capping of leave liabilities at 2011-12 levels.

Non-current liabilities - other liabilities relate to grant contracts awaiting milestone payments to be made in accordance with contract terms.

Statement of Cashflows

The 2012-13 Budget for grants and subsidies was originally \$1 million (Royalties for Regions program). Revised cashflows (as a result of a December 2012 Cabinet decision) have resulted in \$505,000 being carried forward to 2013-14.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,184	1,463	1,425	1,456	1,483	1,547	1,613
Grants and subsidies ^(c)	3,671	5,043	4,640	2,167	-	-	-
Supplies and services	320	373	373	380	328	332	361
Accommodation	149	154	154	154	151	161	161
Depreciation and amortisation	4	13	13	13	13	12	-
Other expenses	100	164	164	163	162	175	185
TOTAL COST OF SERVICES	5,428	7,210	6,769	4,333	2,137	2,227	2,320
Income							
Grants and subsidies	226	200	200	175	175	160	160
Other revenue	45	120	120	120	120	120	120
Total Income	271	320	320	295	295	280	280
NET COST OF SERVICES	5,157	6,890	6,449	4,038	1,842	1,947	2,040
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	1,767	1,805	1,767	215	219	224	228
Resources received free of charge	8	5	5	5	5	-	-
Royalties for Regions Fund ^(e)	1,116	4,310	3,907	3,844	1,644	1,768	1,857
TOTAL INCOME FROM STATE GOVERNMENT	2,891	6,120	5,679	4,064	1,868	1,992	2,085
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,266)	(770)	(770)	26	26	45	45

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 14, 14 and 15 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget papers.

(e) Regional Infrastructure and Headworks Fund - \$0.9 million (2011-12), \$3.9 million (2012-13 Estimated Out Turn), \$2.1 million (2013-14); Regional and State-wide Initiatives Fund - \$1.6 million (2013-14), \$1.6 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17); Regional Community Services Fund - \$4.1 million (2012-13); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.1 million (2013-14).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Royalties for Regions Programs	3,671	5,043	4,640	2,167	-	-	-
TOTAL	3,671	5,043	4,640	2,167	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,296	1,208	1,272	1,317	1,362	1,414	1,466
Restricted cash.....	1,645	240	684	572	566	579	580
Receivables.....	45	90	75	75	105	135	135
Total current assets.....	2,986	1,538	2,031	1,964	2,033	2,128	2,181
NON-CURRENT ASSETS							
Holding account receivables.....	200	239	226	226	226	226	226
Property, plant and equipment.....	9	50	65	52	39	27	27
Total non-current assets.....	209	289	291	278	265	253	253
TOTAL ASSETS.....	3,195	1,827	2,322	2,242	2,298	2,381	2,434
CURRENT LIABILITIES							
Employee provisions.....	263	326	278	293	293	293	293
Payables.....	107	14	107	107	107	115	123
Other.....	150	150	150	150	150	150	150
Total current liabilities.....	520	490	535	550	550	558	566
NON-CURRENT LIABILITIES							
Employee provisions.....	15	-	15	15	15	15	15
Other.....	324	-	206	85	85	85	85
Total non-current liabilities.....	339	-	221	100	100	100	100
TOTAL LIABILITIES.....	859	490	756	650	650	658	666
EQUITY							
Contributed equity.....	(214)	(214)	(214)	(214)	(214)	(214)	(214)
Accumulated surplus/(deficit).....	2,550	1,551	1,780	1,806	1,862	1,937	1,982
Total equity.....	2,336	1,337	1,566	1,592	1,648	1,723	1,768
TOTAL LIABILITIES AND EQUITY.....	3,195	1,827	2,322	2,242	2,298	2,381	2,434

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	1,748	1,779	1,741	215	219	224	228
Holding account drawdowns	74	-	-	-	-	-	-
Royalties for Regions Fund ^(c)	1,116	4,310	3,907	3,844	1,644	1,768	1,857
Net cash provided by State Government.....	2,938	6,089	5,648	4,059	1,863	1,992	2,085
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,202)	(1,443)	(1,405)	(1,436)	(1,463)	(1,539)	(1,605)
Grants and subsidies	(3,749)	(5,191)	(4,788)	(2,288)	(15)	-	-
Supplies and services	(206)	(343)	(343)	(380)	(328)	(332)	(361)
Accommodation.....	(141)	(149)	(149)	(149)	(146)	(161)	(161)
Other payments.....	(539)	(247)	(247)	(216)	(215)	(223)	(233)
Receipts							
Grants and subsidies	226	200	200	175	175	160	160
GST receipts	435	48	48	48	48	48	48
Other receipts.....	40	120	120	120	120	120	120
Net cash from operating activities	(5,136)	(7,005)	(6,564)	(4,126)	(1,824)	(1,927)	(2,032)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(5)	-	(69)	-	-	-	-
Net cash from investing activities	(5)	-	(69)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,203)	(916)	(985)	(67)	39	65	53
Cash assets at the beginning of the reporting period.....	5,144	2,364	2,941	1,956	1,889	1,928	1,993
Cash assets at the end of the reporting period.....	2,941	1,448	1,956	1,889	1,928	1,993	2,046

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional Infrastructure and Headworks Fund - \$0.9 million (2011-12), \$3.9 million (2012-13 Estimated Out Turn), \$2.1 million (2013-14), Regional and State-wide Initiatives Fund - \$1.6 million (2013-14), \$1.6 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17); Regional Community Services Fund - \$4.1 million (2012-13); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.1 million (2013-14).

KIMBERLEY DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 15

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 18 Net amount appropriated to deliver services ^(a)	2,334	2,140	1,983	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	44	252	257	262	267
Total appropriations provided to deliver services	2,334	2,140	2,027	253	258	263	268
CAPITAL							
Capital Appropriation.....	-	14	14	-	-	-	-
TOTAL APPROPRIATIONS.....	2,334	2,154	2,041	253	258	263	268
EXPENSES							
Total Cost of Services.....	8,875	4,339	10,637	3,920	2,446	2,510	2,633
Net Cost of Services ^(b)	8,219	4,192	8,990	3,898	2,424	2,488	2,611
CASH ASSETS ^(c)	7,065	2,889	1,419	1,249	1,091	831	604

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(157)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	24
Funding Escalation for Salaries	-	-	(7)	(7)	38
Kimberley Aboriginal Community Housing Project Extension - Kununurra.....	1,500	-	-	-	-
Public Sector Workforce Reform.....	-	(142)	(150)	(172)	(98)
Royalties for Regions - Revised Programs	-	319	(198)	(199)	90
Salaries and Allowances Tribunal Determination	44	55	60	65	70
Superannuation Guarantee Increase.....	-	3	6	11	17

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, Strategies, Plans and Regional Promotion 2. Industry and Infrastructure Identification, Coordination and Development

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Policies, Strategies, Plans and Regional Promotion.....	3,816	1,866	5,744	2,391	1,492	1,531	1,606
2. Industry and Infrastructure Identification, Coordination and Development.....	5,059	2,473	4,893	1,529	954	979	1,027
Total Cost of Services	8,875	4,339	10,637	3,920	2,446	2,510	2,633

Significant Issues Impacting the Agency

- The Kimberley Regional Investment Blueprint, under preparation by the Commission, is being designed to provide a framework to help facilitate an integrated and comprehensive approach to regional development in the region and will be the focus around which strategic planning, investment and regional aspirations are aligned.
- Planning for regional development aligned with the State Planning Strategy and other significant regional plans, through the Kimberley Regional Investment Blueprint, will enhance the whole-of-government coordination responsibility of the Commission.
- The Commission will maintain and enhance its focus upon housing affordability and availability through policy development and project implementation to achieve economic prosperity through housing and employment initiatives, particularly for key workers.
- The Commission will prioritise regional growth centre planning to contribute to infrastructure provision, industry project planning and delivery.
- To secure the region's economic future, the Commission will continue to monitor resource developments and maximise the leverage of social and economic returns, particularly through local benefits packages focussed upon Indigenous employment opportunities and local business engagement.
- Regional workforce planning and skills development continue to be regarded as key issues that challenge the region's capacity to create a flexible and committed workforce to meet the needs of a fast growing, vibrant population.
- Leadership, regional facilitation and coordination create an environment of opportunity to engage with local government, the community and business stakeholders to clearly define investment in cross-regional strategic projects.

- Recognising innovation and investment opportunities are key goals of the Commission that drive the identification and development of new projects suitable for Royalties for Regions financial support to maximise social outcomes or investment in infrastructure to support our growing State.
- The efficient delivery of quality services by the Commission, strengthened through the establishment of a West Kimberley Strategic Projects Unit, will facilitate and focus contributions to the revitalisation of the West Kimberley.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region:					
Delivers effective activities in assisting economic and social development.....	94%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley	94%	90%	90%	90%	
Provides a reliable source of information and advice.....	91%	90%	90%	90%	
Is an accessible source of information and advice	91%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Policies, Strategies, Plans and Regional Promotion

The Commission will provide effective regional development policies and strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 3,816	\$'000 1,866	\$'000 5,744	\$'000 2,391	1
Less Income	26	9	12	13	
Net Cost of Service.....	3,790	1,857	5,732	2,378	
Employees (Full Time Equivalents).....	5	5	7	5	
Efficiency Indicators					
Average Cost per Project Hour	\$162	\$169	\$187	\$249	2

(a) Average cost per project hour calculation excludes grant expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2012-13 Estimated Actual to the 2013-14 Budget Target of \$3.4 million (58.4%) is due to the decrease of grants expenditure associated with the Ord Enhancement Scheme.
2. The 2012-13 reduction in Full Time Equivalent ceiling and subsequent reduction in staff hours has resulted in an estimated increase in cost per project hour in the 2013-14 Budget.

2. Industry and Infrastructure Identification, Coordination and Development

The Commission will identify, coordinate and promote through its major strategies the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 5,059	\$'000 2,473	\$'000 4,893	\$'000 1,529	1
Less Income	630	138	1,635	9	
Net Cost of Service	4,429	2,335	3,258	1,520	
Employees (Full Time Equivalents).....	9	9	7	4	
Efficiency Indicators					
Average Cost per Project Hour	\$161	\$166	\$189	\$247	2

(a) Average cost per project hour calculation excludes grant expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2012-13 Estimated Actual to the 2013-14 Budget Target of \$3.4 million (68.8%) is due to the decrease of grants expenditure associated with the Ord Enhancement. Income for the 2012-13 Estimated Actual includes \$1.5 million in grant funding for the Kimberley Community Aboriginal Housing Project Extension - Kununurra.
2. The 2012-13 reduction in Full Time Equivalent ceiling and subsequent reduction in staff hours has resulted in an estimated increase in cost per project hour in the 2013-14 Budget year.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
Computer Network Hardware Replacement	67	67	67	-	-	-	-
Office Equipment	70	70	70	-	-	-	-
Total Cost of Asset Investment Program	137	137	137	-	-	-	-
FUNDED BY							
Capital Appropriation			14	-	-	-	-
Drawdowns from the Holding Account			123	-	-	-	-
Total Funding			137	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenditure is estimated at \$1.2 million in the 2013-14 Budget Estimate, representing a decrease of \$6.4 million (83.8%) from the 2012-13 Estimated Actual, and is mainly due to the decrease of grant expenditure associated with the Ord Enhancement Scheme.

Income

Income of \$3.5 million in the 2013-14 Budget Estimate from the Royalties for Regions Fund consists of: \$1.2 million for grants; \$0.3 million for Planning, Business Case and Capacity Building; \$0.1 million for Regional Workers Incentives Allowance Payments; and \$1.9 million to fund the delivery of services of the Commission.

Statement of Cashflows

Cash assets at the end of the 2013-14 Budget are estimated at \$1.2 million representing a decrease of \$170,000 (12%) from the 2012-13 Estimated Actual.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,971	1,636	1,523	1,512	1,549	1,586	1,638
Grants and subsidies ^(c)	5,736	1,729	7,605	1,230	-	-	-
Supplies and services	597	430	936	628	338	360	416
Accommodation	258	267	267	273	281	289	289
Depreciation and amortisation	19	14	43	43	43	43	43
Other expenses	294	263	263	234	235	232	247
TOTAL COST OF SERVICES	8,875	4,339	10,637	3,920	2,446	2,510	2,633
Income							
Grants and subsidies	-	-	1,500	-	-	-	-
Other revenue	656	147	147	22	22	22	22
Total Income	656	147	1,647	22	22	22	22
NET COST OF SERVICES	8,219	4,192	8,990	3,898	2,424	2,488	2,611
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	2,334	2,140	2,027	253	258	263	268
Resources received free of charge	9	-	-	-	-	-	-
Royalties for Regions Fund ^(e)	1,784	1,279	1,359	3,466	1,999	2,043	2,194
TOTAL INCOME FROM STATE GOVERNMENT	4,127	3,419	3,386	3,719	2,257	2,306	2,462
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(4,092)	(773)	(5,604)	(179)	(167)	(182)	(149)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 14, 14 and 9 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional and State-wide Initiatives Fund - \$1.9 million (2013-14), \$1.9 million (2014-15), \$2 million (2015-16), \$2.1 million (2016-17); Regional Community Services Fund - \$1.6 million (2011-12), \$1.1 million (2012-13), \$1.2 million (2012-13 Estimated Out Turn), \$1.6 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16), \$0.1 million (2016-17); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.2 million (2012-13 Estimated Out Turn).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Donations and Sponsorship	20	-	-	-	-	-	-
Kimberley Aboriginal Community Housing Project Extension Kununurra	-	-	1,500	-	-	-	-
Kimberley Regional Development Scheme	128	-	21	-	-	-	-
Ord Enhancement Scheme	2,657	529	5,008	-	-	-	-
Royalties for Regions Fund- Regional Grants Scheme	2,931	1,200	1,076	1,230	-	-	-
TOTAL	5,736	1,729	7,605	1,230	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	738	1,116	926	749	584	317	83
Restricted cash	6,327	1,773	493	500	507	514	521
Holding account receivables	123	-	-	-	-	-	-
Receivables	257	103	187	187	187	187	187
Other	68	4	24	5	5	5	5
Total current assets	7,513	2,996	1,630	1,441	1,283	1,023	796
NON-CURRENT ASSETS							
Holding account receivables	25	39	39	39	39	39	39
Property, plant and equipment	19	82	66	46	26	4	88
Other	21	76	70	57	44	37	30
Total non-current assets	65	197	175	142	109	80	157
TOTAL ASSETS	7,578	3,193	1,805	1,583	1,392	1,103	953
CURRENT LIABILITIES							
Employee provisions	404	280	364	359	354	324	296
Payables	781	57	652	606	579	536	559
Other	89	60	85	90	95	57	57
Total current liabilities	1,274	397	1,101	1,055	1,028	917	912
NON-CURRENT LIABILITIES							
Employee provisions	86	76	76	79	82	86	90
Total non-current liabilities	86	76	76	79	82	86	90
TOTAL LIABILITIES	1,360	473	1,177	1,134	1,110	1,003	1,002
EQUITY							
Contributed equity	131	145	145	145	145	145	145
Accumulated surplus/(deficit)	6,087	2,575	483	304	137	(45)	(194)
Total equity	6,218	2,720	628	449	282	100	(49)
TOTAL LIABILITIES AND EQUITY	7,578	3,193	1,805	1,583	1,392	1,103	953

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	2,317	2,126	2,013	253	258	263	268
Capital appropriation	-	14	14	-	-	-	-
Holding account drawdowns	-	123	123	-	-	-	-
Royalties for Regions Fund ^(c)	1,783	1,279	1,359	3,466	1,999	2,043	2,194
Net cash provided by State Government.....	4,100	3,542	3,509	3,719	2,257	2,306	2,462
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,785)	(1,689)	(1,576)	(1,475)	(1,507)	(1,618)	(1,670)
Grants and subsidies	(5,210)	(1,729)	(7,605)	(1,230)	-	-	-
Supplies and services	(772)	(388)	(923)	(660)	(375)	(417)	(473)
Accommodation.....	(221)	(261)	(261)	(269)	(277)	(285)	(285)
Other payments	(860)	(738)	(738)	(709)	(710)	(705)	(720)
Receipts							
Grants and subsidies	-	-	1,500	-	-	-	-
GST receipts	559	438	438	432	432	437	437
Other receipts.....	641	147	147	22	22	22	22
Net cash from operating activities	(7,648)	(4,220)	(9,018)	(3,889)	(2,415)	(2,566)	(2,689)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(10)	(137)	(137)	-	-	-	-
Net cash from investing activities	(10)	(137)	(137)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(3,558)	(815)	(5,646)	(170)	(158)	(260)	(227)
Cash assets at the beginning of the reporting period.....	10,623	3,704	7,065	1,419	1,249	1,091	831
Cash assets at the end of the reporting period.....	7,065	2,889	1,419	1,249	1,091	831	604

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional and State-wide Initiatives Fund - \$1.9 million (2013-14), \$1.9 million (2014-15), \$2 million (2015-16), \$2.1 million (2016-17); Regional Community Services Fund - \$1.6 million (2011-12), \$1.1 million (2012-13), \$1.2 million (2012-13 Estimated Out Turn), \$1.6 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16), \$0.1 million (2016-17); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.2 million (2012-13 Estimated Out Turn).

MID WEST DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 16

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 19 Net amount appropriated to deliver services ^(a)	1,675	1,697	1,403	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	49	228	233	237	242
Total appropriations provided to deliver services	1,675	1,697	1,452	229	234	238	243
TOTAL APPROPRIATIONS.....	1,675	1,697	1,452	229	234	238	243
EXPENSES							
Total Cost of Services.....	5,712	5,037	4,268	4,308	2,790	2,534	2,679
Net Cost of Services ^(b)	5,405	5,036	4,267	4,307	2,789	2,533	2,678
CASH ASSETS ^(c)	1,445	323	1,065	1,198	877	599	575

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(294)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	11
Capping of Leave Liabilities at 2011-12 Levels	-	-	(17)	(13)	(14)
Funding Escalation for Salaries	-	-	(9)	(9)	40
Public Sector Workforce Reform.....	-	(446)	(451)	(428)	(122)
Royalties for Regions - Revised Programs	930	1,427	753	759	755
Salaries and Allowances Tribunal Determination	49	63	68	72	77
Superannuation Guarantee Increase.....	-	3	6	12	19

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Mid West region.	1. Information and Advice 2. Investment Facilitation 3. Infrastructure and Services Development in the Mid West

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Information and Advice.....	962	682	860	1,273	680	701	825
2. Investment Facilitation	1,714	1,194	1,407	1,930	1,278	1,293	1,194
3. Infrastructure and Services Development in the Mid West.....	3,036	3,161	2,001	1,105	832	540	660
Total Cost of Services.....	5,712	5,037	4,268	4,308	2,790	2,534	2,679

Significant Issues Impacting the Agency

- The Commission's Mid West Investment Plan, which is supported by \$220 million of Royalties for Regions funding, will leverage public and private investment in priority infrastructure for the region.
- A regional growth and development strategy to be known as a 'Regional Blueprint', led by the relevant regional development commissions, will be implemented in each region of the State. The Regional Blueprint will be based on an aspirational vision led approach and holistic and integrated strategic planning. The purpose of the Regional Blueprint is to help transform a region from its current status and position it to attain sustainable growth and development goals. The Commission will be undertaking significant work to develop a Mid West Regional Investment Blueprint in 2013-14. The final Blueprint will be developed ensuring that the Regional Development Australia Mid West Gascoyne regional planning process merges into the Blueprint document.
- Through its Mid West Strategic Infrastructure Group, the Commission supports the coordinated development of major projects in the region. Establishment of a significant iron ore industry in the region will be facilitated by development of a deep-water port and industrial estate at Oakajee; strategic rail links; an upgraded power network; preparation of a Mid West water supply plan; and the availability of a skilled workforce.
- The region's economy is heavily reliant on primary commodity exports, exposing it to market fluctuations and climate change impacts. Initiatives to diversify the region's economic base include progressing information technology related opportunities; realising the region's vast renewable energy potential; supporting marine based aquaculture research and development; and realising the region's tourism potential.
- The region has a relatively high Indigenous population, which drives the need for initiatives that will support Indigenous employment, education and business outcomes.

- Around 83% of the region is classified as remote, which presents challenges to provide and maintain infrastructure and services. The Commission continues to support the Geraldton Universities Centre to enhance access to tertiary education in the region; the Murchison Executive Group to collaborate in the Murchison sub region; improved infrastructure via its Mid West Investment Plan; and Morawa's development as part of the Regional Centres Development Plan (SuperTowns).

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Mid West region:					
Clients agreeing that the Commission reduced obstacles to economic growth and employment.....	41%	42%	42%	42%	
Clients agreeing that the Commission contributed to the development of a new business opportunity.....	68%	63%	63%	63%	
Clients agreeing that the Commission contributed to more trade activity	36%	30%	30%	30%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities	33%	28%	28%	28%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 962	\$'000 682	\$'000 860	\$'000 1,273	1
Less Income	4	-	-	-	
Net Cost of Service.....	958	682	860	1,273	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Cost per Client Visit	\$844	\$1,066	\$1,344	\$1,989	2
Cost per Client Inquiry	\$84	\$81	\$102	\$152	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service for the 2013-14 Budget Target of \$413,000 (48%) compared with the 2012-13 Estimated Actual, reflects the forecast increase in Royalties for Regions project expenditure.
2. The increase in Cost per Client Visit and Cost per Client Inquiry of \$645 (48%) and \$50 (49%) respectively from the 2012-13 Estimated Actual to the 2013-14 Budget Target, is due to increased costs as a result of a forecast increase in Royalties for Regions project expenditure.

2. Investment Facilitation

To create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 1,714	\$'000 1,194	\$'000 1,407	\$'000 1,930	1
Less Income	255	-	-	-	
Net Cost of Service.....	1,459	1,194	1,407	1,930	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Average Cost per Project.....	\$107,125	\$79,600	\$93,800	\$128,667	2

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service for the 2013-14 Budget Target of \$523,000 (37.2%) compared with the 2012-13 Estimated Actual, reflects the forecast increase in Royalties for Regions projects expenditure.
2. The increase in Average Cost per Project of \$34,867 (37.2%) from the 2012-13 Estimated Actual to the 2013-14 Budget Target is due to increased costs as a result of an increase in Royalties for Regions projects expenditure.

3. Infrastructure and Services Development in the Mid West

To facilitate the development of infrastructure and services based on long term economic development strategies, to support communities and businesses in the Mid West region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 3,036	\$'000 3,161	\$'000 2,001	\$'000 1,105	1
Less Income	48	1	1	1	
Net Cost of Service.....	2,988	3,160	2,000	1,104	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Average Cost per Project.....	\$178,588	\$210,733	\$133,400	\$73,667	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service for the 2013-14 Budget Target of \$896,000 (44.8%) compared with the 2012-13 Estimated Actual, reflects a reduction in Royalties for Regions projects expenditure.
2. The decrease in Average Cost per Project of \$59,733 (44.8%) from the 2012-13 Estimated Actual to the 2013-14 Budget Target is due to lower costs as a result of a reduction in Royalties for Regions projects expenditure.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2012-13 Program	20	20	20	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement 2013-14 Program	20	-	-	20	-	-	-
2014-15 Program	20	-	-	-	20	-	-
2015-16 Program	20	-	-	-	-	20	-
2016-17 Program	20	-	-	-	-	-	20
Total Cost of Asset Investment Program	100	20	20	20	20	20	20
FUNDED BY							
Drawdowns from the Holding Account			20	20	20	20	20
Total Funding			20	20	20	20	20

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increase in Total Cost of Services for the 2013-14 Budget Estimate is mainly due to increased expenditure associated with the Mid West Investment Plan, being partially offset by a reduction in Grants and Subsidies and Supplies and Services Expenses.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,088	1,359	1,417	1,567	1,619	1,655	1,818
Grants and subsidies ^(c)	3,486	2,595	1,971	1,886	4	4	-
Supplies and services	443	738	531	489	774	475	453
Accommodation	243	170	170	182	205	206	208
Depreciation and amortisation	50	20	20	20	20	20	20
Other expenses	402	155	159	164	168	174	180
TOTAL COST OF SERVICES	5,712	5,037	4,268	4,308	2,790	2,534	2,679
Income							
Other revenue	307	1	1	1	1	1	1
Total Income	307	1	1	1	1	1	1
NET COST OF SERVICES	5,405	5,036	4,267	4,307	2,789	2,533	2,678
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	1,675	1,697	1,452	229	234	238	243
Resources received free of charge	10	13	13	14	14	15	15
Royalties for Regions Fund ^(e)	1,696	1,547	2,430	4,162	2,191	1,983	2,405
TOTAL INCOME FROM STATE GOVERNMENT	3,381	3,257	3,895	4,405	2,439	2,236	2,663
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,024)	(1,779)	(372)	98	(350)	(297)	(15)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 15, 15 and 15 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional Infrastructure and Headworks Fund - \$0.7 million (2012-13 Estimated Out Turn), \$0.8 million (2013-14), \$0.8 million (2014-15), \$0.5 million (2015-16), \$0.5 million (2016-17); Regional and State-wide Initiatives Fund - \$1.3 million (2013-14), \$1.4 million (2014-15), \$1.5 million (2015-16), \$1.9 million (2016-17); Regional Community Services Fund - \$1.7 million (2011-12), \$1.3 million (2012-13), \$1.7 million (2012-13 Estimated Out Turn), \$1.9 million (2013-14); Country Local Government Fund - \$0.2 million (2012-13) and \$0.2 million (2013-14).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
City of Greater Geraldton - Foreshore							
Redevelopment	220	-	30	13	-	-	-
Other	118	4	53	17	4	4	-
Regional Development Scheme Grants	212	-	202	-	-	-	-
Royalties for Regions - Regional Grants							
Scheme	2,811	2,466	1,561	1,856	-	-	-
Royalties for Regions - Support to Groupings of Local Governments	125	125	125	-	-	-	-
TOTAL	3,486	2,595	1,971	1,886	4	4	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	341	250	308	244	200	185	163
Restricted cash.....	1,104	73	757	954	677	414	412
Holding account receivables.....	20	20	20	20	20	20	20
Receivables.....	317	20	317	317	317	317	317
Total current assets.....	1,782	363	1,402	1,535	1,214	936	912
NON-CURRENT ASSETS							
Holding account receivables.....	145	153	153	133	113	93	73
Property, plant and equipment.....	3,185	3,297	3,175	3,179	3,183	3,185	3,185
Intangibles.....	6	21	16	12	8	6	6
Total non-current assets.....	3,336	3,471	3,344	3,324	3,304	3,284	3,264
TOTAL ASSETS.....	5,118	3,834	4,746	4,859	4,518	4,220	4,176
CURRENT LIABILITIES							
Employee provisions.....	327	207	229	229	212	199	185
Payables.....	125	43	125	125	125	125	125
Other.....	424	31	420	423	429	427	398
Total current liabilities.....	876	281	774	777	766	751	708
NON-CURRENT LIABILITIES							
Employee provisions.....	74	251	172	184	204	217	231
Borrowings.....	960	960	960	960	960	960	960
Other.....	2	7	6	6	6	7	7
Total non-current liabilities.....	1,036	1,218	1,138	1,150	1,170	1,184	1,198
TOTAL LIABILITIES.....	1,912	1,499	1,912	1,927	1,936	1,935	1,906
EQUITY							
Contributed equity.....	356	356	356	356	356	356	356
Accumulated surplus/(deficit).....	(3,365)	(4,236)	(3,737)	(3,639)	(3,989)	(4,286)	(4,301)
Reserves.....	6,215	6,215	6,215	6,215	6,215	6,215	6,215
Total equity.....	3,206	2,335	2,834	2,932	2,582	2,285	2,270
TOTAL LIABILITIES AND EQUITY.....	5,118	3,834	4,746	4,859	4,518	4,220	4,176

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	1,675	1,669	1,424	229	234	238	243
Holding account drawdowns	20	20	20	20	20	20	20
Royalties for Regions Fund ^(c)	1,696	1,547	2,430	4,162	2,191	1,983	2,405
Net cash provided by State Government.....	3,391	3,236	3,874	4,411	2,445	2,241	2,668
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,200)	(1,359)	(1,417)	(1,552)	(1,610)	(1,656)	(1,847)
Grants and subsidies	(3,390)	(2,595)	(1,971)	(1,886)	(4)	(4)	-
Supplies and services	(401)	(738)	(531)	(429)	(713)	(412)	(388)
Accommodation	(193)	(170)	(170)	(182)	(205)	(206)	(208)
Other payments	(859)	(279)	(323)	(378)	(327)	(303)	(304)
Receipts							
GST receipts	470	137	177	168	112	81	74
Other receipts	273	1	1	1	1	1	1
Net cash from operating activities	(5,300)	(5,003)	(4,234)	(4,258)	(2,746)	(2,499)	(2,672)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(601)	(20)	(20)	(20)	(20)	(20)	(20)
Net cash from investing activities	(601)	(20)	(20)	(20)	(20)	(20)	(20)
NET INCREASE/(DECREASE) IN CASH HELD	(2,510)	(1,787)	(380)	133	(321)	(278)	(24)
Cash assets at the beginning of the reporting period	3,955	2,110	1,445	1,065	1,198	877	599
Cash assets at the end of the reporting period.....	1,445	323	1,065	1,198	877	599	575

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional Infrastructure and Headworks Fund - \$0.7 million (2012-13 Estimated Out Turn), \$0.8 million (2013-14), \$0.8 million (2014-15), \$0.5 million (2015-16), \$0.5 million (2016-17); Regional and State-wide Initiatives Fund - \$1.3 million (2013-14), \$1.4 million (2014-15), \$1.5 million (2015-16), \$1.9 million (2016-17); Regional Community Services Fund - \$1.7 million (2011-12), \$1.3 million (2012-13), \$1.7 million (2012-13 Estimated Out Turn), \$1.9 million (2013-14); Country Local Government Fund - \$0.2 million (2012-13) and \$0.2 million (2013-14).

PEEL DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 17

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 20 Net amount appropriated to deliver services ^(a)	1,609	1,638	1,343	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	36	214	218	223	227
Total appropriations provided to deliver services	1,609	1,638	1,379	215	219	224	228
TOTAL APPROPRIATIONS	1,609	1,638	1,379	215	219	224	228
EXPENSES							
Total Cost of Services	5,423	3,924	4,443	3,157	1,460	1,472	1,540
Net Cost of Services ^(b)	5,415	3,894	4,434	3,127	1,430	1,442	1,510
CASH ASSETS ^(c)	2,273	3,170	1,600	1,578	1,556	1,559	1,537

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(295)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	16
Capping of Leave Liabilities at 2011-12 Levels	32	-	-	-	-
Funding Escalation for Salaries	-	-	(5)	(6)	32
Operational Expenditure	(141)	-	-	-	-
Public Sector Workforce Reform	-	(386)	(392)	(409)	(431)
Royalties for Regions - Revised Program	1,092	538	(200)	(225)	-
Salaries and Allowances Tribunal Determination	36	50	54	59	63
Superannuation Guarantee Increase	-	3	6	11	18

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Development and promotion of the Peel Region.	1. Facilitation and Coordination 2. Advice and Information

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Facilitation and Coordination	4,880	3,532	3,998	2,841	1,314	1,325	1,386
2. Advice and Information	543	392	445	316	146	147	154
Total Cost of Services	5,423	3,924	4,443	3,157	1,460	1,472	1,540

Significant Issues Impacting the Agency

- The region is experiencing strong growth, with the current population of 112,677 expected to grow to 188,400 by 2031. At least 23,000 new jobs will be required in order to achieve a self-sufficiency target of 80%.
- Diversifying the region's economy is crucial to ensuring a robust economic environment that can meet the job needs of the community, and support increasing quality of life for the region's resident population and visitors.
- The Commission has completed Stage 1 of the Peel Regional Blueprint. Key stakeholders, including the region's local government authorities and Regional Development Australia, have agreed on a set of high-level strategic priorities to position the region's economy for the next 10 to 20 years. These include:
 - water supply and the creation of a number of non-climate dependant water supply schemes;
 - agricultural industry expansion and the creation of a number of innovative, agricultural and agricultural-related precincts; and
 - catchment and waterways environmental protection and the creation of a Peel Harvey Estuary Management Committee.

- These high-level strategic priorities are to be facilitated and supported by a number of structured interventions, including:
 - maintaining and enhancing the region's competitive position;
 - encouraging strategic alliances, inter and intra-regional networks (including digital networks);
 - building market intelligence;
 - supporting the growth of clusters of industries;
 - developing social capital;
 - building and maintaining strategic leadership;
 - maintaining continuous rejuvenation of processes and structure of regional governance; and
 - identifying regional risks and developing risk management capability.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Development and promotion of the Peel Region:					
Client satisfaction with contribution to the region's economic base	86%	90%	86%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Facilitation and Coordination

Facilitate and coordinate regional development activities.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 4,880	\$'000 3,532	\$'000 3,998	\$'000 2,841	1
Less Income	7	27	8	27	
Net Cost of Service	4,873	3,505	3,990	2,814	
Employees (Full Time Equivalents)	10	11	8	6	
Efficiency Indicators					
Average Cost per Unit of Service Hour	\$85	\$79	\$79	\$82	

Explanation of Significant Movements

(Notes)

1. The reduction in the 2013-14 Total Cost of Service is a result of the Public Sector Workforce Reform.

2. Advice and Information

Provide advice and information on regional development activities or matters.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 543	\$'000 392	\$'000 445	\$'000 316	1
Less Income.....	1	3	1	3	
Net Cost of Service	542	389	444	313	
Employees (Full Time Equivalents)	2	2	2	1	
Efficiency Indicators					
Average Cost per Unit of Service Hours	\$54	\$48	\$48	\$52	

Explanation of Significant Movements

(Notes)

1. The reduction in the 2013-14 Total Cost of Service is a result of the Public Sector Workforce Reform.

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2013-14 Budget Estimate for employee benefits is considerably lower as a result of the capping of leave liabilities at 2011-12 levels.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,072	1,196	1,278	886	910	937	964
Grants and subsidies ^(c)	3,794	2,231	2,572	1,738	-	-	-
Supplies and services	300	201	223	231	239	213	238
Accommodation	155	160	151	161	162	171	171
Depreciation and amortisation	10	3	26	2	2	2	2
Other expenses	92	133	193	139	147	149	165
TOTAL COST OF SERVICES.....	5,423	3,924	4,443	3,157	1,460	1,472	1,540
Income							
Other revenue	8	30	9	30	30	30	30
Total Income.....	8	30	9	30	30	30	30
NET COST OF SERVICES.....	5,415	3,894	4,434	3,127	1,430	1,442	1,510
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	1,609	1,638	1,379	215	219	224	228
Resources received free of charge	5	-	-	-	-	-	-
Royalties for Regions Fund ^(e)	700	2,231	2,338	2,888	1,187	1,219	1,258
TOTAL INCOME FROM STATE GOVERNMENT.....	2,314	3,869	3,717	3,103	1,406	1,443	1,486
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(3,101)	(25)	(717)	(24)	(24)	1	(24)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 12, 10 and 7 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional and State-wide Initiatives Fund - \$1.2 million (2013-14), \$1.2 million (2014-15), \$1.2 million (2015-16), \$1.3 million (2016-17); Regional Community Services Fund - \$0.5 million (2011-12), \$2 million (2012-13), \$2.2 million (2012-13 Estimated Out Turn), \$1.6 million (2013-14); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn) and \$0.1 million (2013-14).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Boddington Gold Mine Expansion - Social							
Infrastructure Package	76	-	1,560	500	-	-	-
Other Project Related Grants	178	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme....	3,434	2,031	1,012	1,238	-	-	-
Support to Regional Groupings of Local Governments	106	200	-	-	-	-	-
TOTAL.....	3,794	2,231	2,572	1,738	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	1	1,041	778	753	728	728	703
Restricted cash	2,272	2,129	822	825	828	831	834
Receivables	165	335	277	277	279	279	279
Total current assets	2,438	3,505	1,877	1,855	1,835	1,838	1,816
NON-CURRENT ASSETS							
Holding account receivables	169	134	134	134	134	134	134
Property, plant and equipment	56	68	30	28	26	24	22
Total non-current assets	225	202	164	162	160	158	156
TOTAL ASSETS.....	2,663	3,707	2,041	2,017	1,995	1,996	1,972
CURRENT LIABILITIES							
Employee provisions.....	181	212	259	259	259	259	259
Payables	15	20	10	10	12	12	12
Other.....	120	148	120	120	120	120	120
Total current liabilities.....	316	380	389	389	391	391	391
NON-CURRENT LIABILITIES							
Employee provisions.....	22	21	44	44	44	44	44
Total non-current liabilities	22	21	44	44	44	44	44
TOTAL LIABILITIES.....	338	401	433	433	435	435	435
EQUITY							
Contributed equity	-	138	-	-	-	-	-
Accumulated surplus/(deficit)	2,325	3,168	1,608	1,584	1,560	1,561	1,537
Total equity.....	2,325	3,306	1,608	1,584	1,560	1,561	1,537
TOTAL LIABILITIES AND EQUITY	2,663	3,707	2,041	2,017	1,995	1,996	1,972

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	1,603	1,635	1,376	215	219	224	228
Royalties for Regions Fund ^(c)	700	2,231	2,338	2,888	1,187	1,219	1,258
Net cash provided by State Government.....	2,303	3,866	3,714	3,103	1,406	1,443	1,486
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(926)	(1,181)	(1,205)	(864)	(888)	(915)	(942)
Grants and subsidies	(3,945)	(2,231)	(2,577)	(1,738)	-	-	-
Supplies and services	(292)	(297)	(325)	(240)	(250)	(226)	(251)
Accommodation	(152)	(159)	(150)	(149)	(149)	(157)	(157)
Other payments	(673)	(555)	(590)	(514)	(521)	(522)	(538)
Receipts							
GST receipts.....	386	380	380	380	380	380	380
Other receipts	5	-	-	-	-	-	-
Net cash from operating activities.....	(5,597)	(4,043)	(4,467)	(3,125)	(1,428)	(1,440)	(1,508)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(29)	-	-	-	-	-	-
Net cash from investing activities.....	(29)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(3,323)	(177)	(753)	(22)	(22)	3	(22)
Cash assets at the beginning of the reporting period	5,596	3,347	2,273	1,600	1,578	1,556	1,559
Net cash transferred to/from other agencies.....	-	-	80	-	-	-	-
Cash assets at the end of the reporting period.....	2,273	3,170	1,600	1,578	1,556	1,559	1,537

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional and State-wide Initiatives Fund- \$1.2 million (2013-14), \$1.2 million (2014-15), \$1.2 million (2015-16), \$1.3 million (2016-17); Regional Community Services Fund - \$0.5 million (2011-12), \$2 million (2012-13), \$2.2 million (2012-13 Estimated Out Turn), \$1.6 million (2013-14); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn) and \$0.1 million (2013-14).

PILBARA DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 18

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 21 Net amount appropriated to deliver services ^(a)	3,329	3,057	3,057	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	23	251	256	261	266
Total appropriations provided to deliver services	3,329	3,057	3,080	252	257	262	267
CAPITAL							
Item 120 Capital Appropriation	30	30	30	30	30	50	50
TOTAL APPROPRIATIONS	3,359	3,087	3,110	282	287	312	317
EXPENSES							
Total Cost of Services	6,154	4,989	7,540	6,497	4,936	5,390	7,630
Net Cost of Services ^(b)	4,965	4,989	7,540	6,497	4,936	5,390	7,630
CASH ASSETS ^(c)	3,507	3,485	1,831	2,092	2,093	2,094	2,095

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	24
Funding Escalation for Salaries	-	-	(23)	(24)	27
Government Regional Officers Housing (GROH) Increase	260	275	290	305	312
Public Sector Workforce Reform	-	(1,972)	(2,064)	(2,196)	-
Royalties for Regions - Revised Programs	2,268	3,497	2,930	3,387	3,848
Salaries and Allowances Tribunal Determination	23	50	55	60	65
Superannuation Guarantee Increase	-	4	9	18	27

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Enhancement of the Pilbara Region's economic and social development.	1. Facilitation, Coordination and Governance 2. Regional Promotion and Information Services

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Facilitation, Coordination and Governance.....	3,754	2,810	4,599	3,963	3,011	3,288	4,654
2. Regional Promotion and Information Services.....	2,400	2,179	2,941	2,534	1,925	2,102	2,976
Total Cost of Services	6,154	4,989	7,540	6,497	4,936	5,390	7,630

Significant Issues Impacting the Agency

- Royalties for Regions funding continues to provide a significant boost to the region's social, economic and investment development and allows for opportunities for the Commission to leverage improved services that are more equitable with the metropolitan area. The challenge for the Commission is to ensure the Royalties for Regions grant scheme continues to be distributed in a strategic, effective and accountable manner that is consistent with the priorities of the Regional Development Council and Government's regional development policy agenda.
- The Pilbara Cities vision provides significant funding for the development of a resident population of approximately 140,000 people by 2035. This will include:
 - Karratha and Port Hedland becoming cities of 50,000 people;
 - Newman becoming a sub-regional centre of 15,000 people; and
 - significantly higher level of amenities and services.
- The rapidly growing region requires coordinated planning for long-term infrastructure and service needs. Significant industry expansion will continue to occur in the region.
- Development and implementation of the region Regional Blueprint Stage 1 has been completed and includes:
 - undertaking an analysis of the region's comparative advantages to inform identification of potential new sustainable sectors for economic development;
 - development of strategies to provide Indigenous organisations and people with a stake in the economic development of the region through capacity building, asset development in enterprise, and employment generation opportunities through the Pilbara Indigenous Package;

- identifying new financing mechanisms to fund infrastructure including Public Private Partnerships, bond issues and value capture in the global market place;
 - conducting further analysis of the East Pilbara water supply, in addition to the West Canning Basin to service the residential and commercial needs of the West Pilbara and provide for economic diversification opportunities and regional food security; and
 - advocating for the immediate roll-out of the National Broadband Network in the region and improvements to mobile phone coverage with continued focus through the Pilbara Digital Flagship Project and the Pilbara Digital Roadmap.
- Implement the recommendations of the Pilbara Workforce Plan in collaboration with key stakeholders to address the Pilbara Workforce requirements.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Enhancement of the Pilbara Region's economic and social development:					
Customers satisfied that the Pilbara Development Commission is effective in meeting its service objectives ^(b)	96%	80%	91%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) An annual Client Survey is undertaken to determine the effectiveness of the Commission in the Pilbara.

Services and Key Efficiency Indicators

1. Facilitation, Coordination and Governance

Facilitate high level stakeholder group discussion through the Pilbara Dialogue including requirements and strategies for the future development of the region. Coordinate liaison and collaboration between state government agencies. Develop, implement and review good governance models, particularly in the area of grants management and effective agency operation.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 3,754	\$'000 2,810	\$'000 4,599	\$'000 3,963	1
Less Income.....	725	-	-	-	
Net Cost of Service	3,029	2,810	4,599	3,963	
Employees (Full Time Equivalents)	7	6	13	13	
Efficiency Indicators					
Average Operational Costs (Excluding Grants) per Working Hour	\$180	\$176	\$190	\$220	2

Explanation of Significant Movements

(Notes)

1. The change to Total Cost of Services between 2012-13 Estimated Actual to 2013-14 Budget Target is due primarily to funding changes to the Royalties for Regions program.
2. The increase in Full Time Equivalents is a result of the Pilbara Cities Office amalgamation with the Commission, which has also resulted in a shift in overall cost per working hour.

2. Regional Promotion and Information Services

Provide and regularly update a range of relevant planning and community information to facilitate and support the sustainable economic and social development of the region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 2,400	\$'000 2,179	\$'000 2,941	\$'000 2,534	1
Less Income	464	-	-	-	
Net Cost of Service	1,936	2,179	2,941	2,534	
Employees (Full Time Equivalents)	5	6	9	9	
Efficiency Indicators					
Average Operational Costs (Excluding Grants) per Working Hour	\$180	\$176	\$185	\$210	2

Explanation of Significant Movements

(Notes)

1. The change to Total Cost of Services between 2012-13 Estimated Actual to 2013-14 Budget Target is due primarily to funding changes to the Royalties for Regions program.
2. The increase in Full Time Equivalents is a result of the Pilbara Cities Office amalgamation with the Commission, which has also resulted in a shift in overall cost per working hour.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Pilbara Education Partnership ^(a)	26,000	5,000	5,000	4,000	11,000	6,000	-
COMPLETED WORKS							
Computer Hardware and Software Replacement 2012-13 Program	30	30	30	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement 2013-14 Program	30	-	-	30	-	-	-
2015-16 Program	50	-	-	-	-	50	-
2016-17 Program	50	-	-	-	-	-	50
Office Equipment Replacement - 2014-15 Program	30	-	-	-	30	-	-
Total Cost of Asset Investment Program	26,190	5,030	5,030	4,030	11,030	6,050	50
FUNDED BY							
Capital Appropriation			30	30	30	50	50
Drawdowns from Royalties for Regions Fund ^(b)			5,000	4,000	11,000	6,000	-
Total Funding			5,030	4,030	11,030	6,050	50

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,639	2,382	3,221	3,129	3,248	3,310	3,021
Grants and subsidies ^(c)	2,273	1,200	2,458	1,947	26	735	3,848
Supplies and services	520	701	1,095	889	1,152	842	318
Accommodation	335	377	437	300	289	289	229
Depreciation and amortisation	11	-	-	-	-	-	-
Other expenses	376	329	329	232	221	214	214
TOTAL COST OF SERVICES.....	6,154	4,989	7,540	6,497	4,936	5,390	7,630
Income							
Grants and subsidies	105	-	-	-	-	-	-
Other revenue	1,084	-	-	-	-	-	-
Total Income.....	1,189	-	-	-	-	-	-
NET COST OF SERVICES.....	4,965	4,989	7,540	6,497	4,936	5,390	7,630
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	3,329	3,057	3,080	252	257	262	267
Resources received free of charge	5	-	-	-	-	-	-
Royalties for Regions Fund ^(e)	3,233	1,932	2,784	6,506	4,680	5,129	7,364
TOTAL INCOME FROM STATE GOVERNMENT.....	6,567	4,989	5,864	6,758	4,937	5,391	7,631
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,602	-	(1,676)	261	1	1	1

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 12, 22 and 22 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology. The FTEs increased from 2010-11 and 2011-12 from 12 FTEs to 22 FTEs from September 2012, due to the Pilbara Cities Amalgamation.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional Infrastructure and Headworks Fund - \$0.3 million (2011-12), \$1 million (2012-13), \$2.5 million (2012-13 Estimated Out Turn), \$3.9 million (2013-14), \$2.9 million (2014-15), \$3.3 million (2015-16), \$3.8 million (2016-17); Regional and State-wide Initiatives Fund - \$1.5 million (2013-14), \$1.2 million (2014-15), \$1.2 million (2015-16), \$3.5 million (2016-17); Regional Community Services Fund - \$2.7 million (2011-12), \$0.7 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn), \$0.9 million (2013-14), \$0.3 million (2014-15), \$0.3 million (2015-16); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13), \$0.2 million (2012-13 Estimated Out Turn), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.3 million (2015-16).

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme	2,073	1,000	2,258	1,747	(174)	535	3,848
Royalties for Regions - Support to Regional Groupings of Local Governments	200	200	200	200	200	200	-
TOTAL.....	2,273	1,200	2,458	1,947	26	735	3,848

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,507	1,286	1,831	2,091	2,091	2,091	2,091
Restricted cash	-	2,199	-	1	2	3	4
Receivables	72	213	72	72	72	72	72
Total current assets	3,579	3,698	1,903	2,164	2,165	2,166	2,167
NON-CURRENT ASSETS							
Holding account receivables	48	48	48	48	48	48	48
Property, plant and equipment	55	87	85	115	145	195	245
Other.....	-	-	5,000	9,000	20,000	26,000	26,000
Total non-current assets	103	135	5,133	9,163	20,193	26,243	26,293
TOTAL ASSETS.....	3,682	3,833	7,036	11,327	22,358	28,409	28,460
CURRENT LIABILITIES							
Employee provisions.....	519	348	519	519	519	519	519
Payables	105	207	105	105	105	105	105
Other.....	441	1,291	441	441	441	441	441
Total current liabilities.....	1,065	1,846	1,065	1,065	1,065	1,065	1,065
NON-CURRENT LIABILITIES							
Employee provisions.....	10	7	10	10	10	10	10
Total non-current liabilities	10	7	10	10	10	10	10
TOTAL LIABILITIES.....	1,075	1,853	1,075	1,075	1,075	1,075	1,075
EQUITY							
Contributed equity	323	353	5,353	9,383	20,413	26,463	26,513
Accumulated surplus/(deficit)	2,284	1,627	608	869	870	871	872
Total equity.....	2,607	1,980	5,961	10,252	21,283	27,334	27,385
TOTAL LIABILITIES AND EQUITY	3,682	3,833	7,036	11,327	22,358	28,409	28,460

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	3,329	3,057	3,080	252	257	262	267
Capital appropriation	30	30	30	30	30	50	50
Royalties for Regions Fund ^(c)	3,233	1,932	7,784	10,506	15,680	11,129	7,364
Net cash provided by State Government.....	6,592	5,019	10,894	10,788	15,967	11,441	7,681
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,453)	(1,990)	(2,564)	(2,439)	(2,595)	(2,657)	(2,718)
Grants and subsidies	(3,178)	(1,200)	(2,458)	(1,947)	(26)	(735)	(3,848)
Supplies and services	(472)	(471)	(865)	(960)	(1,249)	(931)	(407)
Accommodation	(598)	(846)	(906)	(359)	(363)	(364)	(304)
Other payments	(642)	(637)	(902)	(947)	(858)	(858)	(508)
Receipts							
Grants and subsidies	148	-	-	-	-	-	-
GST receipts.....	470	155	155	155	155	155	155
Other receipts	1,139	-	-	-	-	-	-
Net cash from operating activities.....	(5,586)	(4,989)	(7,540)	(6,497)	(4,936)	(5,390)	(7,630)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(39)	(30)	(5,030)	(4,030)	(11,030)	(6,050)	(50)
Net cash from investing activities.....	(39)	(30)	(5,030)	(4,030)	(11,030)	(6,050)	(50)
NET INCREASE/(DECREASE) IN CASH HELD	967	-	(1,676)	261	1	1	1
Cash assets at the beginning of the reporting period	2,540	3,485	3,507	1,831	2,092	2,093	2,094
Cash assets at the end of the reporting period.....	3,507	3,485	1,831	2,092	2,093	2,094	2,095

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional Infrastructure and Headworks Fund - \$0.3 million (2011-12), \$1 million (2012-13), \$7.5 million (2012-13 Estimated Out Turn), \$7.9 million (2013-14), \$13.9 million (2014-15), \$9.3 million (2015-16), \$3.8 million (2016-17); Regional and State-wide Initiatives Fund - \$1.5 million (2013-14), \$1.2 million (2014-15), \$1.2 million (2015-16), \$3.5 million (2016-17); Regional Community Services Fund - \$2.7 million (2011-12), \$0.7 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn), \$0.9 million (2013-14), \$0.3 million (2014-15), \$0.3 million (2015-16); Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13), \$0.2 million (2012-13 Estimated Out Turn), \$0.2 million (2013-14), \$0.2 million (2014-15) and \$0.3 million (2015-16).

SOUTH WEST DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 19

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 22 Net amount appropriated to deliver services ^(a)	4,445	4,482	4,482	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	-	-	35	210	214	218	223
Total appropriations provided to deliver services	4,445	4,482	4,517	211	215	219	224
TOTAL APPROPRIATIONS	4,445	4,482	4,517	211	215	219	224
EXPENSES							
Total Cost of Services	8,858	5,746	10,890	6,388	4,538	7,205	4,650
Net Cost of Services ^(b)	6,828	5,686	10,830	6,333	4,483	7,150	4,595
CASH ASSETS ^(c)	5,689	4,251	5,789	5,937	6,070	3,436	3,569

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	43
Capping of Leave Liabilities at 2011-12 Levels	(5)	(2)	-	-	-
Funding Escalation for Salaries	-	-	(14)	(14)	83
Lake Kepwari	-	-	-	2,666	-
Land Disposal	5,395	-	-	-	-
Public Sector Workforce Reform	-	(232)	(327)	(459)	(501)
Royalties for Regions - Revised Programs	(281)	669	(200)	(200)	-
Salaries and Allowances Tribunal Determination	35	46	50	54	59
Superannuation Guarantee Increase	-	4	9	14	22

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic development of the South West Region.	1. Regional Development

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Regional Development	8,858	5,746	10,890	6,388	4,538	7,205	4,650
Total Cost of Services	8,858	5,746	10,890	6,388	4,538	7,205	4,650

Significant Issues Impacting the Agency

- Industries within the region are increasingly reliant on overseas markets to maintain business growth, which has increased demand for access to trade assistance and market information.
- The region's population continues to grow at an average 2.9% per annum, fuelling demand for increased community services.
- There has been an increase in demand for economic development and training support within the Indigenous sector.
- There is increased demand for infrastructure planning and business case development related to transport infrastructure associated with regional growth.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic development of the South West Region:					
Customer satisfaction survey	84%	80%	79%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Regional Development

To provide a regional development service which contributes to sustainable development within the region through the provision of information, advice and support together with marketing and promotion of the region.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 8,858	\$'000 5,746	\$'000 10,890	\$'000 6,388	1
Less Income	2,030	60	60	55	2
Net Cost of Service	6,828	5,686	10,830	6,333	
Employees (Full Time Equivalents)	24	24	24	24	
Efficiency Indicators					
Average Cost per Hour of Service	\$172	\$178	\$178	\$175	

(Notes)

1. The variance between 2012-13 Estimated Actual and 2013-14 Budget Target is due to funds held for major projects expected to be completed in 2012-13.
2. As of 1 July 2013, operations of the Commission are to be funded through the Royalties for Regions program.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2012-13 Program	50	50	50	-	-	-	-
NEW WORKS							
Asset Replacement							
2013-14 Program	30	-	-	30	-	-	-
2014-15 Program	30	-	-	-	30	-	-
2015-16 Program	30	-	-	-	-	30	-
2016-17 Program	30	-	-	-	-	-	30
Total Cost of Asset Investment Program	170	50	50	30	30	30	30
FUNDED BY							
Drawdowns from the Holding Account			30	30	30	30	30
Internal Funds and Balances			20	-	-	-	-
Total Funding			50	30	30	30	30

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grants and subsidies expenditure of \$2 million in the 2013-14 Budget Estimate has decreased by \$4.4 million from the 2012-13 Estimated Actual. In 2012-13 funds for grants were available from proceeds from the sale of non-current assets – Land (\$5.4 million). In 2013-14 funds for grants are available primarily due to Royalties for Regions income.

Statement of Financial Position

The Commission's Total Equity is not expected to have any significant change between the 2012-13 Estimated Actual and the 2013-14 Budget Estimate with limited movement in the asset and liability position.

The major components of restricted cash are Lake Kepwari and proceeds from the sale of land.

Statement of Cashflows

Cash assets at the end of 2013-14 Budget Estimate are expected to be \$5.9 million, primarily representing unexpended restricted cash assets of \$4.9 million. The restricted cash is quarantined for special purpose projects namely Withers Redevelopment, Margaret River Road and Lake Kepwari.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,500	2,494	2,524	2,555	2,613	2,630	2,698
Grants and subsidies ^(c)	4,247	1,300	6,414	2,019	100	2,766	100
Supplies and services	1,419	1,064	1,064	985	1,005	972	1,032
Accommodation	232	405	405	419	419	410	350
Depreciation and amortisation	154	164	164	140	132	132	132
Other expenses	306	319	319	270	269	295	338
TOTAL COST OF SERVICES.....	8,858	5,746	10,890	6,388	4,538	7,205	4,650
Income							
Grants and subsidies	1,679	50	50	50	50	50	50
Other revenue	351	10	10	5	5	5	5
Total Income.....	2,030	60	60	55	55	55	55
NET COST OF SERVICES.....	6,828	5,686	10,830	6,333	4,483	7,150	4,595
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	4,445	4,482	4,517	211	215	219	224
Resources received free of charge	15	-	-	-	-	-	-
Royalties for Regions Fund ^(e)	2,090	1,200	1,040	6,129	4,269	4,266	4,372
TOTAL INCOME FROM STATE GOVERNMENT.....	6,550	5,682	5,557	6,340	4,484	4,485	4,596
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(278)	(4)	(5,273)	7	1	(2,665)	1

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 24, 24 and 24 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional and State-wide Initiatives Fund - \$4.3 million (2013-14), \$4.3 million (2014-15), \$4.3 million (2015-16), \$4.4 million (2016-17); Regional Community Services Fund - \$1.9 million (2011-12), \$1 million (2012-13), \$1 million (2012-13 Estimated Out Turn), \$1.9 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.1 million (2012-13 Estimated Out Turn).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Other Payments.....	474	100	5,350	304	100	2,766	100
Royalties for Regions - Regional Community Services Funds (Drift).....	750	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme....	2,222	1,000	588	1,715	-	-	-
Royalties for Regions - Regional Infrastructure and Headworks Fund	754	-	361	-	-	-	-
Royalties for Regions - Support to Regional Groupings of Local Governments	47	200	115	-	-	-	-
TOTAL.....	4,247	1,300	6,414	2,019	100	2,766	100

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	741	606	962	969	969	969	969
Restricted cash	4,948	3,645	4,827	4,968	5,101	2,467	2,600
Holding account receivables	-	30	-	-	-	-	-
Receivables	155	64	157	157	157	157	157
Other	43	1,261	43	43	43	43	43
Assets held for sale	5,525	-	130	130	130	130	130
Total current assets	11,412	5,606	6,119	6,267	6,400	3,766	3,899
NON-CURRENT ASSETS							
Holding account receivables	1,149	1,253	1,283	1,253	1,223	1,193	1,163
Property, plant and equipment	10,764	6,413	10,659	10,558	10,465	10,363	10,272
Other	1,863	1,825	1,854	1,845	1,836	1,836	1,825
Total non-current assets	13,776	9,491	13,796	13,656	13,524	13,392	13,260
TOTAL ASSETS	25,188	15,097	19,915	19,923	19,924	17,158	17,159
CURRENT LIABILITIES							
Employee provisions	611	529	608	608	608	608	608
Payables	257	283	257	257	257	156	156
Other	53	58	56	57	57	57	57
Total current liabilities	921	870	921	922	922	821	821
NON-CURRENT LIABILITIES							
Employee provisions	139	168	139	139	139	139	139
Other	-	1	-	-	-	-	-
Total non-current liabilities	139	169	139	139	139	139	139
TOTAL LIABILITIES	1,060	1,039	1,060	1,061	1,061	960	960
EQUITY							
Contributed equity	11,389	11,389	11,389	11,389	11,389	11,389	11,389
Accumulated surplus/(deficit)	(181)	(1,721)	(5,454)	(5,447)	(5,446)	(8,111)	(8,110)
Reserves	12,920	4,390	12,920	12,920	12,920	12,920	12,920
Total equity	24,128	14,058	18,855	18,862	18,863	16,198	16,199
TOTAL LIABILITIES AND EQUITY	25,188	15,097	19,915	19,923	19,924	17,158	17,159

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	4,288	4,318	4,353	211	215	219	224
Holding account drawdowns	30	30	30	30	30	30	30
Royalties for Regions Fund ^(c)	2,090	1,200	1,040	6,129	4,269	4,266	4,372
Net cash provided by State Government.....	6,408	5,548	5,423	6,370	4,514	4,515	4,626
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,504)	(2,490)	(2,525)	(2,554)	(2,610)	(2,678)	(2,698)
Grants and subsidies	(4,461)	(1,300)	(6,414)	(2,019)	(100)	(2,766)	(100)
Supplies and services	(1,243)	(1,070)	(1,070)	(985)	(1,008)	(1,025)	(1,032)
Accommodation.....	(235)	(405)	(405)	(419)	(419)	(410)	(350)
Other payments	(1,006)	(1,527)	(1,527)	(570)	(569)	(475)	(518)
Receipts							
Grants and subsidies	1,672	50	50	50	50	50	50
GST receipts.....	634	1,213	1,213	300	300	180	180
Other receipts	276	10	10	5	5	5	5
Net cash from operating activities.....	(6,867)	(5,519)	(10,668)	(6,192)	(4,351)	(7,119)	(4,463)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(35)	(50)	(50)	(30)	(30)	(30)	(30)
Proceeds from sale of non-current assets	-	-	5,395	-	-	-	-
Net cash from investing activities.....	(35)	(50)	5,345	(30)	(30)	(30)	(30)
NET INCREASE/(DECREASE) IN CASH HELD	(494)	(21)	100	148	133	(2,634)	133
Cash assets at the beginning of the reporting period	6,183	4,272	5,689	5,789	5,937	6,070	3,436
Cash assets at the end of the reporting period.....	5,689	4,251	5,789	5,937	6,070	3,436	3,569

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(c) Regional and State-wide Initiatives Fund - \$4.3 million (2013-14), \$4.3 million, (2014-15), \$4.3 million (2015-16) and \$4.4 million (2016-17), Regional Community Services Fund - \$1.9 million (2011-12), \$1 million (2012-13), \$1 million (2012-13 Estimated Out Turn), \$1.9 million (2013-14), Country Local Government Fund - \$0.2 million (2011-12), \$0.2 million (2012-13) and \$0.1 million (2012-13 Estimated Out Turn).

WHEATBELT DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 20

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 23 Net amount appropriated to deliver services ^(a)	1,861	1,817	1,817	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	-	-	44	214	218	223	227
Total appropriations provided to deliver services	1,861	1,817	1,861	215	219	224	228
CAPITAL							
Item 121 Capital Appropriation	-	-	-	19	41	41	41
TOTAL APPROPRIATIONS	1,861	1,817	1,861	234	260	265	269
EXPENSES							
Total Cost of Services	5,890	4,978	7,943	4,023	2,023	2,082	2,125
Net Cost of Services ^(b)	5,203	4,945	7,910	3,998	1,998	2,057	2,100
CASH ASSETS ^(c)	5,725	88	695	571	643	690	737

- (a) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Mid-Year Review - Grant Expenditure	111	43	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	10
Capping of Leave Liabilities at 2011-12 Levels	-	(8)	(52)	(6)	(6)
Funding Escalation for Salaries	-	-	(7)	(7)	42
Public Sector Workforce Reform	-	-	-	(55)	(81)
Royalties for Regions - Revised Program	2,805	656	(300)	(300)	-
Salaries and Allowances Tribunal Determination	44	59	63	68	72
Superannuation Guarantee Increase	-	3	6	11	17

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	1. Information and Promotion Services 2. Facilitation Services

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Information and Promotion Services.....	2,923	2,355	3,758	1,903	957	985	1,005
2. Facilitation Services.....	2,967	2,623	4,185	2,120	1,066	1,097	1,120
Total Cost of Services	5,890	4,978	7,943	4,023	2,023	2,082	2,125

Significant Issues Impacting the Agency

- The region's proximity to Perth and coastal amenity will see continued growth in some parts of the region. Economic and social restructuring is likely to continue in the Central East of the region. The Commission will continue to focus on activities that drive growth across diverse sectors and attract labour.
- Population growth and investment in the peri-urban areas of the Avon Valley and Central Coast is expected to continue. As part of the Regional Centres Development Plan (SuperTowns), funding of \$363,000 has been approved for Northam and Jurien Bay. The Commission has an ongoing relationship with the shires of Northam and Dandaragan in delivering SuperTown's funded projects and working towards the aspiring visions highlighted in their endorsed Growth Plans.
- Employment generation in the Avon continues to support economic activity. Light to medium industrial development is a key driver in this generation. The Commission, in partnership with LandCorp, is working with local governments on light industry land development.
- The Commission has secured strategic partnerships with numerous business groups. In the Avon, the Northam Chamber of Commerce now supports the 'Avon Business Alliance'. This partnership consolidates and improves business networks, so local businesses can maximise benefit beyond their communities.

- The Commission will continue to:
 - undertake economic analysis on a sub-regional level in partnership with LandCorp to identify global opportunities and economic drivers to inform investment decision-making and contribute to blueprint planning activity driven by the Regional Development Council;
 - facilitate regional leadership. In a region of over 100 communities across 43 local government authorities, it is imperative that regional economies of scale are used to attract Commonwealth, State and private investment. This will ensure growth potential and investment are maximised;
 - work with local governments to identify, plan and develop projects that enhance opportunities for regional growth. Across the region, planning is underway to better cater for an ageing population;
 - focus on service delivery reform, particularly in education and health. These issues are influential in workforce and population attraction and retention; and
 - seek opportunities to market the region as a place to live, work and invest. Ongoing work with Heartlands-Western-Australia is a centre point of this activity. The incorporation of Northam Elders Group and increasing development interest associated with the Mogumber Mission are examples of activity that will assist the Indigenous population in maximising benefits from growth and regional restructuring.
- Falling commodity prices, a fluctuating Australian dollar, access to finance and adverse seasonal conditions continue to restrain the agricultural sector. This is necessitating a greater focus towards restructuring initiatives. The Commission is continuing to explore diverse economic opportunities that support employment for those involved in agriculture and agriculture related industries. This includes being involved in, and making contributions to, workforce development and training activities.
- The Commission will continue to contribute to public sector reform priorities. Within its resources and delegated powers, the Commission will strive to achieve the best outcomes for the region and Regional Western Australia. To ensure quality information (with respect to the region) is provided to decision makers and stakeholders, innovative use of graduates and consultants and strategic direction driven by solid planning will ensure maximum opportunity is created from available resources.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt:					
Satisfaction survey that the Commission is achieving its outcome - sample size ...	131	125	130	130	
- Strongly Agree.....	19%	27%	25%	26%	
- Agree.....	71%	63%	67%	68%	
- Neither Agree or Disagree.....	2%	4%	2%	1%	
- Disagree	3%	1%	2%	1%	
- Strongly Disagree	0%	2%	1%	1%	
- Don't Know.....	5%	3%	3%	3%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Information and Promotion Services

The provision of timely and accurate information to meet client need in developing the region through the identification and promotion of the comparative advantages of the region, the diversification of industry and businesses, and by providing a central point for information and assistance.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 2,923	\$'000 2,355	\$'000 3,758	\$'000 1,903	1
Less Income.....	338	19	16	12	
Net Cost of Service.....	2,585	2,336	3,742	1,891	
Employees (Full Time Equivalents)	7	7	10	6	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$103	\$97	\$92	\$98	
Average Cost per Program of Grants Conveyed	\$30,347	\$54,835	\$54,265	\$37,015	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between 2012-13 Estimated Actual and the 2013-14 Budget Target is due to grant monies associated with the now redundant Regional Development Scheme being depleted and a reduction in funding from the Regional Grants Scheme.

2. Facilitation Services

The provision of assistance, support and encouragement to clients, based around identified regional opportunities. Central to this service are activities that relate to the facilitation of the upgrading of infrastructure, provide encouragement and support to the development of new industries and facilitate the intensification, expansion and diversification of existing industries.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 2,967	\$'000 2,623	\$'000 4,185	\$'000 2,120	1
Less Income.....	349	14	17	13	
Net Cost of Service.....	2,618	2,609	4,168	2,107	
Employees (Full Time Equivalents)	7	7	11	7	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service	\$102	\$99	\$85	\$90	
Average Cost per Program of Grants Conveyed	\$56,021	\$55,165	\$60,435	\$41,255	

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between 2012-13 Estimated Actual and the 2013-14 Budget Target is due to grant monies associated with the now redundant Regional Development Scheme being depleted and a reduction in funding from the Regional Grants Scheme.

ASSET INVESTMENT PROGRAM

The planned Asset Investment Program for 2013-14 is \$19,000 for the replacement of Office Equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Replacement							
2011-12 Program	20	20	20	-	-	-	-
2012-13 Program	57	57	57	-	-	-	-
NEW WORKS							
Computer and Office Replacement							
2014-15 Program	41	-	-	-	41	-	-
2015-16 Program	41	-	-	-	-	41	-
2016-17 Program	41	-	-	-	-	-	41
Replacement of Office Equipment - 2013-14 Program	19	-	-	19	-	-	-
Total Cost of Asset Investment Program	219	77	77	19	41	41	41
FUNDED BY							
Capital Appropriation			-	19	41	41	41
Drawdowns from the Holding Account			57	-	-	-	-
Internal Funds and Balances			20	-	-	-	-
Total Funding			77	19	41	41	41

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2013-14 Budget Estimate for grants and subsidies expenditure is \$2 million, a decrease of \$3.7 million (65%) from the 2012-13 Estimated Actual as a result of revised Royalties for Regions program funding.

Income

The 2013-14 Budget Estimate for Royalties for Regions income is \$3.6 million compared to the 2012-13 Estimated Actual of \$1.1 million, an increase of \$2.5 million as a result of the revised Royalties for Regions program.

Statement of Cashflows

The closing cash balance for the 2013-14 Budget Estimate is \$571,000, a decrease of \$124,000 (17.84%) from the 2012-13 Estimated Actual as a result of grant monies associated with the now redundant Regional Development Scheme being depleted and a reduction in funding from the Regional Grants Scheme.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,622	1,375	1,495	1,459	1,402	1,440	1,473
Grants and subsidies ^(c)	2,446	2,813	5,618	1,956	-	-	-
Supplies and services	1,349	354	389	195	197	193	193
Accommodation	145	122	122	128	128	128	128
Depreciation and amortisation	37	57	57	59	65	65	65
Other expenses	291	257	262	226	231	256	266
TOTAL COST OF SERVICES.....	5,890	4,978	7,943	4,023	2,023	2,082	2,125
Income							
Grants and subsidies	563	-	-	-	-	-	-
Other revenue	124	33	33	25	25	25	25
Total Income.....	687	33	33	25	25	25	25
NET COST OF SERVICES.....	5,203	4,945	7,910	3,998	1,998	2,057	2,100
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(d)	1,861	1,817	1,861	215	219	224	228
Resources received free of charge	14	19	19	19	20	20	20
Royalties for Regions Fund ^(e)	5,640	2,593	1,068	3,533	1,767	1,769	1,808
TOTAL INCOME FROM STATE GOVERNMENT.....	7,515	4,429	2,948	3,767	2,006	2,013	2,056
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,312	(516)	(4,962)	(231)	8	(44)	(44)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 14, 21 and 13 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.

(e) Regional and State-wide Initiatives Fund - \$1.7 million (2013-14), \$1.8 million (2014-15), \$1.8 million (2015-16), \$1.8 million (2016-17), Regional Community Services Fund - \$5.3 million (2011-12), \$2.3 million (2012-13), \$0.8 million (2012-13 Estimated Out Turn), \$1.8 million (2013-14), Country Local Government Fund - \$0.3 million (2011-12), \$0.3 million (2012-13), and \$0.3 million (2012-13 Estimated Out Turn).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Regional Development Scheme.....	75	-	100	-	-	-	-
Royalties for Regions - Community Service Funds	-	-	4,235	1,483	-	-	-
Royalties for Regions - Regional Grants Scheme	2,035	2,513	983	473	-	-	-
Royalties for Regions - Support to Regional Groupings of Local Government	336	300	300	-	-	-	-
TOTAL.....	2,446	2,813	5,618	1,956	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	201	88	196	200	206	187	168
Restricted cash	5,524	-	499	371	437	503	569
Holding account receivables	29	47	19	-	-	-	-
Receivables	157	-	157	157	157	157	157
Other	47	-	47	47	47	47	47
Total current assets	5,958	135	918	775	847	894	941
NON-CURRENT ASSETS							
Holding account receivables	70	70	80	99	99	99	99
Property, plant and equipment	(7)	19	42	27	41	32	23
Intangibles	17	32	18	3	10	(6)	(22)
Other	162	105	133	122	78	53	28
Total non-current assets	242	226	273	251	228	178	128
TOTAL ASSETS	6,200	361	1,191	1,026	1,075	1,072	1,069
CURRENT LIABILITIES							
Employee provisions	223	199	180	187	146	146	146
Payables	567	85	567	567	567	567	567
Other	670	71	670	670	670	670	670
Total current liabilities	1,460	355	1,417	1,424	1,383	1,383	1,383
NON-CURRENT LIABILITIES							
Employee provisions	61	53	57	97	138	138	138
Total non-current liabilities	61	53	57	97	138	138	138
TOTAL LIABILITIES	1,521	408	1,474	1,521	1,521	1,521	1,521
EQUITY							
Contributed equity	75	75	75	94	135	176	217
Accumulated surplus/(deficit)	4,604	(122)	(358)	(589)	(581)	(625)	(669)
Total equity	4,679	(47)	(283)	(495)	(446)	(449)	(452)
TOTAL LIABILITIES AND EQUITY	6,200	361	1,191	1,026	1,075	1,072	1,069

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	1,810	1,760	1,804	215	219	224	228
Capital appropriation	-	-	-	19	41	41	41
Holding account drawdowns	20	29	57	-	-	-	-
Royalties for Regions Fund ^(c)	4,043	2,593	1,068	3,533	1,767	1,769	1,808
Net cash provided by State Government.....	5,873	4,382	2,929	3,767	2,027	2,034	2,077
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(1,616)	(1,416)	(1,536)	(1,399)	(1,385)	(1,438)	(1,471)
Grants and subsidies	(2,184)	(2,813)	(5,618)	(1,956)	-	-	-
Supplies and services	(996)	(354)	(389)	(195)	(197)	(176)	(176)
Accommodation	(127)	(104)	(104)	(109)	(109)	(103)	(103)
Other payments	(565)	(328)	(333)	(303)	(313)	(319)	(329)
Receipts							
Grants and subsidies	2,160	-	-	-	-	-	-
GST receipts.....	309	65	65	65	65	65	65
Other receipts	49	33	33	25	25	25	25
Net cash from operating activities.....	(2,970)	(4,917)	(7,882)	(3,872)	(1,914)	(1,946)	(1,989)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	-	(29)	(77)	(19)	(41)	(41)	(41)
Net cash from investing activities.....	-	(29)	(77)	(19)	(41)	(41)	(41)
NET INCREASE/(DECREASE) IN CASH HELD	2,903	(564)	(5,030)	(124)	72	47	47
Cash assets at the beginning of the reporting period	2,822	652	5,725	695	571	643	690
Cash assets at the end of the reporting period.....	5,725	88	695	571	643	690	737

(a) Full audited financial statements are published in the agency's Annual Report.

(b) As of 1 July 2013, the operations of the Commission are to be funded through the Royalties for Regions program. A nominal appropriation of \$1,000 has been provided to ensure disclosure of the Commission's operations in the Budget Papers.'

(c) Regional Infrastructure and Headworks Fund - \$2.6 million (2011-12), Regional and State-wide Initiatives Fund - \$1.7 million (2013-14), \$1.8 million (2014-15), \$1.8 million (2015-16), \$1.8 million (2016-17), Regional Community Services Fund - \$1.4 million (2011-12), \$2.3 million (2012-13), \$0.8 million (2012-13 Estimated Out Turn), \$1.8 million (2013-14), Country Local Government Fund - \$0.3 million (2012-13), \$0.3 million (2012-13 Estimated Out Turn).

LANDS

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 21

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual ^(a) \$'000	2012-13 Budget ^(a) \$'000	2012-13 Estimated Actual ^(a) \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 24 Net amount appropriated to deliver services	18,687	17,300	13,622	19,771	17,607	17,730	18,670
Total appropriations provided to deliver services	18,687	17,300	13,622	19,771	17,607	17,730	18,670
TOTAL APPROPRIATIONS	18,687	17,300	13,622	19,771	17,607	17,730	18,670
EXPENSES							
Total Cost of Services.....	28,811	25,976	22,298	30,108	27,591	27,514	28,753
Net Cost of Services ^(b)	22,119	20,721	17,043	24,854	22,328	22,251	23,490
CASH ASSETS ^(c)	8,814	11,038	11,038	11,038	11,038	11,038	11,038

- (a) Financial figures for 2011-12 Actual, 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparative purposes due to Machinery of Government (MOG) changes.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Temporary Procurement Freeze.....	(23)	-	-	-	-
Northampton Lead Tailings.....	-	1,300	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	State lands are administered to meet the State's economic, social and cultural objectives.	1. State Land Administration

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. State Land Administration	28,811	25,976	22,298	30,108	27,591	27,514	28,753
Total Cost of Services	28,811	25,976	22,298	30,108	27,591	27,514	28,753

Significant Issues Impacting the Agency

- The Department of Lands was established on 1 July 2013 as a result of the MOG decision to redesignate the former Department of Regional Development and Lands and create a new Department of Lands. The Department is focused on delivering a contemporary land administration service for Crown land (which comprises 92% of Western Australia). To achieve this, resources will be allocated to make immediate improvements to notification procedures under the *Land Administration Act 1997* and the *Native Title (State Provisions) Act 1999*, and thereafter undertake strategic business reform to ensure the ongoing integrity of Crown land administration, and meet the community's expectations of contemporary processes.
- Strong development activity and continuing growth across the State, driven primarily by demand from the resources sector, in combination with the Government's substantial State development agenda, is placing significant pressure on the Department to complete land identification, clearances and assembly activity occurring for key projects such as the Pilbara Cities Vision; Gorgon Joint Venture; Browse Liquefied Natural Gas Precinct; Ord Expansion project; and the Anketell Port Development.
- The increased complexity of Crown land assembly and greater scrutiny of processes and procedures, particularly those involving Native Title, has resulted in a significant increase in the need for legal advice, and a lengthening of timelines. The Department is involved in the resolution of Native Title issues associated with the provision of Crown land for a significant number of State development projects, including the Port Hedland port expansion; South Hedland residential developments, and the Crown land component of the South West Native Title Settlement.
- Housing affordability and bringing land to the market in the regions is a key government priority and focus area for the Department. During 2013-14, the Department expects to make Crown land available for development in all regions of the State, working in partnership with the not-for-profit sector, LandCorp and the Departments of Housing and Aboriginal Affairs, to release land for residential, commercial and industrial development.
- Lower than expected cattle prices; ongoing problems confronting the live cattle trade; a poor wet season in the Kimberley; and other issues affecting the viability of the pastoral industry, have contributed to an increase in pastoral lease rental defaults. Despite an increased focus on pastoral lease rent, the Department is anticipating lower than average rental returns during 2013-14.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: State lands are administered to meet the State's economic, social and cultural objectives:					
Percentage of customers satisfied that the management and use of Crown land is supporting the State's economic, social and cultural objectives.....	82%	75%	75%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. State Land Administration**

State Land administers and manages Crown land to support the needs of the community of Western Australia and to deliver primary land tenure for strategic infrastructure projects.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 28,811	\$'000 25,976	\$'000 22,298	\$'000 30,108	1
Less Income.....	6,692	5,255	5,255	5,254	
Net Cost of Service	22,119	20,721	17,043	24,854	
Employees (Full Time Equivalents)	141	184	146	150	
Efficiency Indicators					
Cost per Crown Land Action	\$6,252	\$5,879	\$5,879	\$5,460	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service between the 2012-13 Estimated Actual and 2013-14 Budget Target is attributable to expenditure anticipated for the Browse LNG Precinct Land survey costs, and the Northampton Lead Tailings project.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
NEW WORKS							
Asset Replacement							
2013-14 Program	14	-	-	14	-	-	-
2014-15 Program	14	-	-	-	14	-	-
2015-16 Program	14	-	-	-	-	14	-
2016-17 Program	14	-	-	-	-	-	14
Total Cost of Asset Investment Program	56	-	-	14	14	14	14
FUNDED BY							
Drawdowns from the Holding Account			-	14	14	14	14
Total Funding			-	14	14	14	14

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2013-14 Budget Estimate has increased by \$4.1 million from the 2012-13 Budget predominantly due to the anticipated expenditure relating to the Browse LNG Precinct project and the Northampton Lead Tailings project.

The 2012-13 Estimated Actual has decreased by \$3.7 million from the 2012-13 Budget due to delays in the Browse LNG Precinct project. This project has been extended to 2016-17.

Income from State Government

The 2013-14 Budget Estimate has increased by \$2.5 million from the 2012-13 Budget predominantly due to additional funding for the Northampton Lead Tailings project. The decrease of \$3.7 million in the 2012-13 Estimated Actual from the 2012-13 Budget was due to the delay in the Browse LNG Precinct project.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual ^(b) \$'000	2012-13 Budget ^(b) \$'000	2012-13 Estimated Actual ^(b) \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	121	1,760	1,760	1,760	3,544	3,544	3,544
Restricted cash	8,397	8,982	8,982	8,982	7,198	7,198	7,198
Holding account receivables	-	14	14	14	14	14	14
Receivables	6,998	6,511	6,511	6,511	6,511	6,511	6,511
Total current assets	15,516	17,267	17,267	17,267	17,267	17,267	17,267
NON-CURRENT ASSETS							
Holding account receivables	1,435	1,435	1,435	1,435	1,435	1,435	1,435
Property, plant and equipment	251,109	251,109	251,109	251,109	251,109	251,109	251,109
Restricted cash	296	296	296	296	296	296	296
Total non-current assets	252,840	252,840	252,840	252,840	252,840	252,840	252,840
TOTAL ASSETS	268,356	270,107	270,107	270,107	270,107	270,107	270,107
CURRENT LIABILITIES							
Employee provisions	2,354	2,354	2,354	2,354	2,354	2,354	2,354
Payables	767	767	767	622	477	330	182
Other	555	555	555	555	555	555	555
Total current liabilities	3,676	3,676	3,676	3,531	3,386	3,239	3,091
NON-CURRENT LIABILITIES							
Employee provisions	439	439	439	439	439	439	439
Other	3	3	3	3	3	3	3
Total non-current liabilities	442	442	442	442	442	442	442
TOTAL LIABILITIES	4,118	4,118	4,118	3,973	3,828	3,681	3,533
EQUITY							
Contributed equity	95,116	95,116	95,116	95,116	95,116	95,116	95,116
Accumulated surplus/(deficit)	2,109	3,860	3,860	4,005	4,150	4,297	4,445
Reserves	167,013	167,013	167,013	167,013	167,013	167,013	167,013
Total equity	264,238	265,989	265,989	266,134	266,279	266,426	266,574
TOTAL LIABILITIES AND EQUITY	268,356	270,107	270,107	270,107	270,107	270,107	270,107

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2011-12 Actual, 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparative purposes due to MOG changes.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual ^(b)	2012-13 Budget ^(b)	2012-13 Estimated Actual ^(b)	2013-14 Budget Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	18,687	17,286	13,608	19,757	17,593	17,716	18,656
Holding account drawdowns	-	-	-	14	14	14	14
Royalties for Regions Fund ^{(c) (d)}	540	584	584	600	198	-	-
Net cash provided by State Government.....	19,227	17,870	14,192	20,371	17,805	17,730	18,670
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(13,223)	(12,361)	(11,706)	(14,146)	(14,321)	(14,691)	(15,008)
Grants and subsidies	(3,250)	(450)	(450)	(450)	(450)	(450)	(450)
Supplies and services	(14,041)	(5,985)	(2,962)	(6,239)	(3,420)	(2,881)	(3,411)
Accommodation	(2,477)	(1,922)	(1,922)	(1,941)	(1,976)	(2,014)	(2,053)
Other payments	(2,140)	(1,561)	(1,370)	(3,842)	(3,718)	(3,742)	(3,845)
Receipts							
Regulatory fees and fines.....	178	69	69	68	77	77	77
Grants and subsidies	243	-	-	-	-	-	-
Sale of goods and services	598	-	-	-	-	-	-
GST receipts.....	1,445	891	700	1,007	831	799	848
Other receipts	3,471	5,673	5,673	5,186	5,186	5,186	5,186
Net cash from operating activities.....	(29,196)	(15,646)	(11,968)	(20,357)	(17,791)	(17,716)	(18,656)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	-	-	-	(14)	(14)	(14)	(14)
Net cash from investing activities.....	-	-	-	(14)	(14)	(14)	(14)
NET INCREASE/(DECREASE) IN CASH HELD	(9,969)	2,224	2,224	-	-	-	-
Cash assets at the beginning of the reporting period	18,783	8,814	8,814	11,038	11,038	11,038	11,038
Cash assets at the end of the reporting period.....	8,814	11,038	11,038	11,038	11,038	11,038	11,038

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2011-12 Actual, 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparative purposes due to MOG changes.

(c) Regional Community Services Fund - \$0.5 million (2011-12), \$0.6 million (2012-13), \$0.6 million (2012-13 Estimated Out Turn), \$0.6 million (2013-14) and \$0.2 million (2014-15).

(d) Royalties for Regions Fund relates to the Rangelands Reform project, \$0.6 million (2013-14) and \$0.2 million (2014-15).

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Other							
Sale of Land ^(a)	26,468	39,972	39,972	37,802	48,680	66,415	38,500
Other Revenue	16,552	15,122	15,122	15,351	18,158	15,360	15,361
TOTAL INCOME.....	43,020	55,094	55,094	53,153	66,838	81,775	53,861
EXPENSES							
Other							
Employee Expenses	641	332	308	333	334	336	397
Other Expenses	1,832	1,481	1,481	1,481	1,481	1,481	1,481
Payments to Consolidated Account.....	88,584	97,371	157,371	95,429	109,113	124,048	63,787
TOTAL EXPENSES.....	91,057	99,184	159,160	97,243	110,928	125,865	65,665

(a) The 2012-13 Budget has been restated due to a change in accounting method.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account**

The Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose account provides funds for the widening of the original corridor through the purchase of land and easement over land.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance	19,980	19,467	19,779	19,266
Receipts:				
Other.....	54	1,300	1,300	1,300
	20,034	20,767	21,079	20,566
Payments	255	1,813	1,813	1,813
CLOSING BALANCE	19,779	18,954	19,266	18,753

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Funds Provided by the Commonwealth							
Government.....	-	30	30	22	22	22	22
GST Input Credits.....	1,445	891	700	1,007	831	799	848
Other Receipts.....	841	1,372	1,372	-	-	-	-
Pastoral Leases.....	3,149	3,968	3,968	4,861	4,861	4,861	4,861
Proceeds from Rental Properties	322	303	303	303	303	303	303
Regulatory Fees and Fines.....	178	69	69	68	77	77	77
TOTAL.....	5,935	6,633	6,442	6,261	6,094	6,062	6,111

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN LAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority (LandCorp) is the State Government's property and related infrastructure development agency. A key area of responsibility is managing and facilitating difficult and complex land developments to enable delivery of priority State Government projects. Principal services include strategically acquiring and developing land and related infrastructure to meet the future needs of State-wide communities and optimising triple bottom line outcomes from Government-owned land. A significant number of LandCorp projects are delivered through partnering and facilitation arrangements with the private sector.

The planned Asset Investment Program for 2013-14 is \$422.2 million. This will be funded by land sales and lease revenue, Operating Subsidies, Royalties for Regions (RfR) funding and borrowings. LandCorp operates through three core programs and key projects/activities within each include:

Economic and Employment Land Program

- Supports the economic growth in Western Australia by promoting the delivery of industrial land and associated infrastructure with high standards of design and sustainability. Key projects to be progressed in 2013-14 include:
 - LandCorp working with the Department of Planning and the Western Australian Planning Commission to commence implementation of the Economic and Employment Land Strategy;
 - the development and release of land at a range of localities for general industrial purposes, including Hope Valley Flinders Precinct, Karratha Support Industrial, Neerabup Meridian Park, Port Hedland Wedgefield, Cockburn Commercial Park and Wangara Enterprise Park; and
 - in cooperation with the Department of State Development, supporting the development of the State's Strategic Industrial Areas, including Ashburton North, Collie Shotts, Kwinana Industrial Area, Kemerton, Port Hedland Boodarie and Anketell.

Metropolitan Program

- Supports the State Government's Directions 2031 and Beyond policy by undertaking or facilitating the development of Government priority urban projects in activity centres and corridors. The program also aims to supplement metropolitan land supply through a mix of urban infill and green-field developments. Major initiatives in 2013-14 include:
 - through LandCorp's involvement in Activity Centres, increasing housing diversity to meet Directions 2031 and Beyond density targets, while providing for integrated commercial and entertainment precincts and opportunities. LandCorp's urban renewal projects within Metropolitan Activity Centres are contributing to addressing the emerging demands of Perth's growing population by creating innovative and liveable places for people. These projects include Claremont North East Precinct, Murdoch, Cockburn Central, Rockingham and Cockburn Coast;
 - significant coastal development at Alkimos, located north of Perth, incorporating a city centre of mixed use commercial land to support local employment. As a major source of land supply over the next 20 to 25 years, the area is being planned on transit-oriented principles, with the train station in the City Centre and public transport linkages developed from early stages. The first lots were released at Alkimos Beach in 2012-13 in partnership with Lend Lease; and
 - the development of land to continue at Atwell Harvest Lakes, Baldivis Evermore Heights, and land releases planned as part of the redevelopment of surplus Government asset sites such as former school sites.

Regional Program

- Delivers a State-wide land and infrastructure development strategy for regional Western Australia to maximise economic development opportunities and the potential to create permanent, sustainable communities. Key projects to be progressed in 2013-14 include the:
 - ongoing development of land to deliver the Government's Pilbara Cities initiative, including Karratha Town Centre redevelopment, provision of residential land at Karratha, Port Hedland, Onslow, Dampier Marina and South Hedland, as well as revitalisation projects at Newman and South Hedland town centres;
 - development of land at Broome North to meet population growth, and complete planning for future Broome land releases;
 - support of the development of the Regional Centres Development Plan (SuperTowns) program. LandCorp will also progress the development of Bunbury Waterfront and Geraldton Batavia Coast Marina;
 - Regional Development Assistance Program (RDAP) and Local RDAP, including the development of residential expansion at Exmouth, Carnarvon, Kununurra, Newman, Wyndham and Collie. The Local RDAP program is planned to deliver up to 90 residential and light industrial lots across multiple Western Australian towns; and
 - Kununurra - Ord-East Kimberley Expansion Project, with \$331 million in funding through the State Government's RfR Program, the project features irrigation channels, drains, roads and 8,000 hectares of farmlands. Central to the project is the engagement of the Miriwung and Gajerrong People in sustainable training, business and employment opportunities. In 2013-14, it is planned to complete Phases 1 and 2 and issue Development Agreements for the Goomig Farm and Knox Plains areas.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Development of Land							
Economic and Employment Land Program							
Industry and Infrastructure Acquisition and Development	1,212,700	823,774	124,414	79,309	86,745	76,292	146,580
Metropolitan Program							
Perth and Peel Land Acquisition and Development	1,167,561	666,368	132,383	92,564	149,911	110,105	148,613
Regional Program							
Regional Land Acquisition and Development ^(a)	1,780,973	948,145	94,132	250,284	232,108	141,482	158,954
COMPLETED WORKS							
Australian Marine Complex Upgrade	170,300	170,300	648	-	-	-	-
Total Cost of Asset Investment Program	4,331,534	2,608,587	351,577	422,157	468,764	327,879	454,147
FUNDED BY							
Capital Appropriation			-	-	-	-	40,000
Asset Sales			2,000	-	-	-	-
Borrowings			201,475	27,170	80,170	1,899	1,627
Internal Funds and Balances			114,315	271,269	313,751	276,167	334,620
Drawdowns from Royalties for Regions Fund ^(b)			33,787	123,718	74,843	49,813	77,900
Total Funding			351,577	422,157	468,764	327,879	454,147

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

WESTERN AUSTRALIAN LAND INFORMATION AUTHORITY

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 22

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 25 Net amount appropriated to deliver services	38,503	37,648	36,049	29,274	28,777	29,960	33,154
Amount Authorised by Other Statutes							
- Transfer of Land Act 1893	-	-	501	-	-	-	-
- Salaries and Allowances Act 1975	274	282	300	309	318	328	337
Total appropriations provided to deliver services	38,777	37,930	36,850	29,583	29,095	30,288	33,491
CAPITAL							
Item 122 Capital Appropriation.....	6,918	6,732	2,374	2,731	220	-	-
TOTAL APPROPRIATIONS	45,695	44,662	39,224	32,314	29,315	30,288	33,491
EXPENSES							
Total Cost of Services.....	133,159	142,332	135,758	139,646	142,948	155,721	162,532
Net Cost of Services ^(a)	19,010	18,244	9,974	1,977	1,470	1,362	(6,658)
CASH ASSETS ^(b)	50,187	48,328	57,799	74,198	94,063	96,695	116,602

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1.5% Reduction in Procurement Expenditure	(598)	-	-	-	-
2012-13 Compensation Claim – Transfer of Land Act 1893.....	501	-	-	-	-
2012-13 Reduction in Full Time Equivalent Ceiling.....	(3,003)	-	-	-	-
2012-13 Temporary Procurement Freeze.....	(1,279)	-	-	-	-
2013-14 to 2016-17 Strategic Development Plan	(2,498)	(1,335)	340	56	(6,911)
Capping of Leave Liabilities at 2011-12 Levels	-	(387)	(395)	(405)	(413)
Enhanced Valuation Services – Pilbara Cities Economic Diversification Framework	180	360	-	-	-
Public Sector Workforce Reform	-	(917)	(2,342)	(5,451)	-
Salaries And Allowances Tribunal Determination.....	18	19	19	18	17

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Land Information
	Independent valuations support government's collection of rates and taxes and management of property assets.	2. Valuations
	Coordinated capture and access to the State's location information.	3. Access to Government Location Information

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Land Information	104,750	114,128	105,573	107,932	110,484	122,155	127,506
2. Valuations	24,883	23,607	25,061	25,814	26,454	27,396	28,644
3. Access to Government Location Information	3,526	4,597	5,124	5,900	6,010	6,170	6,382
Total Cost of Services	133,159	142,332	135,758	139,646	142,948	155,721	162,532

Significant Issues Impacting the Agency

- The Authority (Landgate) continues to maintain the integrity of the Land Title Register and minimise the risk of fraud and other improper land title dealings in Western Australia. To this end, Landgate has implemented a Verification of Identity practice in collaboration and consultation with all participants in the property transaction process. Landgate continues to work closely with property industry professionals, the Department of Commerce and the Western Australia Police, to minimise fraud before documents affecting Western Australia land titles are lodged and registered at Landgate, with the aim of strengthening the integrity of the Western Australia land title system.
- Landgate will continue to progress implementation of the Council of Australian Governments reform initiative known as the National Electronic Conveyancing System (NECS), which will deliver micro-economic reform and provide benefits and savings for the conveyancing community and other stakeholders involved in the conveyancing process. NECS will be implemented in two phases and enabled through a common e-conveyancing platform known as PEXA (Property Exchange Australia) together with a supporting legislative framework. The implementation of NECS Release 1 in Western Australia is scheduled for late 2013 and will allow for the electronic processing of mortgage and discharge documents. Release 2 is scheduled for implementation in Western Australia in late 2014. In addition, Landgate has invested \$22.5 million in the National E-Conveyancing Development Ltd, the company formed to deliver the NECS, resulting in a 15.9% shareholding for the State. Landgate's investment will ensure Western Australia's interests are strongly represented during the development phase, and will enable Landgate to position itself for new service provision opportunities that may arise.

- Landgate continues to lead the implementation of the Location Information Strategy (LIS) in collaboration with the Western Australian Land Information System (WALIS) community. The LIS will underpin the consolidation and management of location information in Western Australia in order to reduce duplication and costs, streamline decision making processes and facilitate greater collaboration across Government. Stage 1 of the LIS was approved by State Cabinet in May 2012. A LIS benefits study will be undertaken during the year for the development of the LIS Stage 2 business case, scheduled to be completed in 2014-15. Landgate is also planning for a Location and Innovation Services Hub that will bring infrastructure, education, innovation and research and development initiatives together with industry partnerships in areas that develop geospatial capabilities for the future to deliver value to the State.
- As part of the LIS, Landgate will redevelop the infrastructure and services provided through the Shared Land Information Platform (SLIP) Enabler to form what will become SLIP Future, which is the foundation for the development of the Government's Location and Innovation Services Hub. Landgate will work in partnership with NGIS Australia and Google to develop and deploy SLIP Future. It is proposed that this will be hosted in a cloud environment and use familiar interfaces to expand its use through the LIS and enable more efficient management and access to a wider range of location information.
- The ongoing global economic uncertainty has continued to impact the local property market with activity levels expected to remain below the long-term average for at least the next few years. Landgate is also continuing to face fiscal constraints and cost pressures, while demand for improvements in public services continues to grow, forcing the agency to look at ways of increasing productivity and improving service delivery. A series of reforms will be investigated to deliver additional savings and benefits to government, while providing quality location information and knowledge services to industry, community and government. These reforms will also assist Landgate to position itself to be better prepared to deal with future economic and cost pressures.
- Following a review of the *Land Information Authority Act 2006* (LIA Act) a report was subsequently tabled in State Parliament in September 2012. The review concluded that the operation of the LIA Act and the Authority was effective and Landgate had achieved a number of important goals since its formation as a statutory authority. The review made a number of recommendations, including:
 - reforming Landgate's Pricing Framework to better align Landgate's business and revenue model to ensure a more contemporary framework for future financial sustainability; and
 - an assessment of the legislative framework to ensure it is aligned with Landgate's objectives, supports government policies and meets stakeholder expectations.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land:					
The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community	99%	100%	100%	100%	
Claims against registered interests as a result of fraud, negligence or errors, settled by the Crown	nil	nil	1	nil	
Outcome: Independent valuations support government's collection of rates and taxes and management of property assets:					
International standards for accuracy and uniformity of rating and taxing values are met:					
Median Ratio Test:					
- Gross Rental Value	93.25%	>92.5%	>92.5%	>92.5%	
- Unimproved Value	92.59%	>92.5%	>92.5%	>92.5%	
Coefficient of Dispersion:					
- Gross Rental Value	4.53%	<7%	<7%	<7%	
- Unimproved Value	3.89%	<15%	<15%	<15%	
Adjustments of rating and taxing values as a result of objections and appeals as a percentage of total values in force	0.02%	<0.2%	<0.2%	<0.2%	
Outcome: Coordinated capture and access to the State's location information:					
Overall satisfaction with the capture of, access to and useability of Government Location Information	65%	55%	65%	75%	
Strategic Capture					
Percentage increase in the number of requests submitted by agencies (manually and on-line) requesting data capture through the State Land Information Capture Program (SLICP)	100%	5%	10%	5%	1
Enhanced Access					
Percentage increase in the total volume of data delivered (gigabytes) through Shared Land Information Platform (SLIP)	100%	5%	10%	5%	1
Percentage increase in the number of datasets available through SLIP	100%	5%	5%	5%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. As a result of the implementation of a revised Outcome Based Management framework in 2011-12, the 2011-12 Actual is the base year to which the key effectiveness indicators are reported at 100%.

Services and Key Efficiency Indicators

1. Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 104,750	\$'000 114,128	\$'000 105,573	\$'000 107,932	
Less Income	100,968	110,088	111,784	116,739	1
Net Cost of Service	3,782	4,040	(6,211)	(8,807)	
Employees (Full Time Equivalents)	530	555	539	555	
Efficiency Indicators					
1. Average Cost per Land Registration Action	\$36.84	\$38.59	\$33.77	\$34.12	
2. Average Cost per Land Information Action	\$18.00	\$23.31	\$20.08	\$20.28	

Explanation of Significant Movements

(Notes)

- The increase in income in 2013-14 is mainly as a result of the expected increase in Land Titles Management activity levels following the decline in property market activity over recent years.

2. Valuations

An impartial valuation and property consultancy service.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 24,883	\$'000 23,607	\$'000 25,061	\$'000 25,814	
Less Income	12,583	14,000	14,000	20,450	1
Net Cost of Service	12,300	9,607	11,061	5,364	
Employees (Full Time Equivalents)	220	220	223	225	
Efficiency Indicators					
Average Cost per Valuation	\$18.92	\$15.71	\$15.64	\$14.34	1

Explanation of Significant Movements

(Notes)

- The nature of the Gross Rental Value General Metropolitan Triennial program (Metropolitan Revaluation Program) causes fluctuations in income and the 'average cost per valuation'.

3. Access to Government Location Information

Effective access to land and location information can be demonstrated by improved data capture, access and usability of location information.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 3,526	\$'000 4,597	\$'000 5,124	\$'000 5,900	1
Less Income.....	598	-	-	480	2
Net Cost of Service	2,928	4,597	5,124	5,420	
Employees (Full Time Equivalents)	15	34	25	32	
Efficiency Indicators					
Average Cost of Coordinating the SLICP per Request for Capture	\$6,834	\$8,133	\$8,263	\$9,267	1
Average Cost per Gigabyte of Information Delivered through SLIP	\$987	\$1,141	\$941	\$985	

Explanation of Significant Movements

(Notes)

1. The increase in costs is attributable to a change in the cost allocation methodology, which is part of the revised costing model.
2. Revenue is derived from WALIS Forums, which generally occur every 18 months. A WALIS Forum is scheduled for November 2013.

ASSET INVESTMENT PROGRAM

In 2013-14, Landgate's Asset Investment program will total \$19.2 million. The program will continue to ensure that service delivery is increasingly available in an online environment, and that information is available for sharing and integrating across agencies and industry. This investment will also support industry and national reform initiatives such as the NECS.

Through the continued investment in the Location Infrastructure portfolio, spatial information will be captured and integrated, providing the information base for future delivery of location services to Government, industry and the community.

The program will continue to improve service delivery and operational efficiency through e-commerce and will directly benefit users of land titles, surveying, valuation and geographic information services. This investment will ensure that the services provided by Landgate will be delivered efficiently and effectively in the future and will realise productivity benefits and new revenue opportunities, while continuing to add value to the Government's land information asset and generate additional returns.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2012-13 Program.....	1,441	1,441	1,441	-	-	-	-
Business Reform Initiatives - 2012-13 Program	5,353	5,353	5,353	-	-	-	-
Location Information Strategy - 2012-13 Program ^(a)	2,646	2,646	2,646	-	-	-	-
Location Infrastructure - 2012-13 Program.....	850	850	850	-	-	-	-
Products and Services - 2012-13 Program	819	819	819	-	-	-	-
NEW WORKS							
Asset Replacement							
2013-14 Program	3,802	-	-	3,802	-	-	-
2014-15 Program	3,986	-	-	-	3,986	-	-
2015-16 Program	3,946	-	-	-	-	3,946	-
2016-17 Program	4,576	-	-	-	-	-	4,576
Business Reform Initiatives							
2013-14 Program	5,139	-	-	5,139	-	-	-
2014-15 Program	5,130	-	-	-	5,130	-	-
2015-16 Program	4,905	-	-	-	-	4,905	-
2016-17 Program	2,880	-	-	-	-	-	2,880
Location Information Strategy ^(a)							
2013-14 Program	7,445	-	-	7,445	-	-	-
2014-15 Program	2,648	-	-	-	2,648	-	-
Location Infrastructure							
2013-14 Program	900	-	-	900	-	-	-
2014-15 Program	1,785	-	-	-	1,785	-	-
2015-16 Program	2,598	-	-	-	-	2,598	-
2016-17 Program	6,021	-	-	-	-	-	6,021
Products and Services							
2013-14 Program	1,905	-	-	1,905	-	-	-
2014-15 Program	2,660	-	-	-	2,660	-	-
2015-16 Program	3,398	-	-	-	-	3,398	-
2016-17 Program	4,140	-	-	-	-	-	4,140
Total Cost of Asset Investment Program	78,973	11,109	11,109	19,191	16,209	14,847	17,617
FUNDED BY							
Capital Appropriation			2,374	2,731	220	-	-
Drawdowns from the Holding Account			5,233	5,987	4,554	4,530	5,589
Internal Funds and Balances			2,165	6,691	9,320	10,317	12,028
Drawdowns from Royalties for Regions Fund ^(b)			1,337	3,782	2,115	-	-
Total Funding			11,109	19,191	16,209	14,847	17,617

(a) Part-funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated increase in the Total Cost of Services of \$3.9 million (2.9%) for the 2013-14 Budget Estimate compared to the 2012-13 Estimated Actual.

Income

Total Income in the 2013-14 Budget Estimate of \$137.7 million is expected to be \$11.9 million (9.4%) higher than the 2012-13 Estimated Actual as a result of an anticipated increase in activity levels for regulated services in 2013-14. However, activity levels are expected to remain below the long-term average for the remainder of the forward estimates. The increase is also attributable to the nature of the Metropolitan Revaluation Program.

Statement of Financial Position

Landgate's Total Equity is expected to increase by \$27.6 million (16.8%) from the 2012-13 Estimated Actual to the 2013-14 Budget Estimate. This reflects an increase in total assets of \$27 million (11.7%) and a decrease in total liabilities of \$0.6 million (0.9%).

The expected increase in assets results mainly from higher cash assets due to the anticipated increase in activity levels and commercial revenue during 2013-14, together with an increase in intangible assets and a higher level of debtors related to the cyclical nature of the Metropolitan Revaluation Program.

The decrease in liabilities results from the ongoing repayment of the Midland building finance lease liability.

Statement of Cashflows

The 2013-14 Budget Estimate closing cash assets balance of \$74.2 million represents an increase of \$16.4 million in comparison to the 2012-13 Estimated Actual. This results mainly from the expected improvement in activity levels and an expected increase in income generated from commercial activities.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	75,793	74,929	75,289	76,931	79,960	82,469	85,616
Grants and subsidies ^(c)	300	185	185	-	-	-	-
Supplies and services	27,130	32,270	27,482	27,934	28,868	36,836	37,286
Accommodation	7,273	8,432	8,432	6,509	6,162	6,497	6,843
Depreciation and amortisation	11,567	11,624	11,624	12,685	13,513	15,273	17,129
Other expenses	11,096	14,892	12,746	15,587	14,445	14,646	15,658
TOTAL COST OF SERVICES.....	133,159	142,332	135,758	139,646	142,948	155,721	162,532
Income							
Sale of goods and services	109,250	118,339	121,435	133,642	136,340	148,851	163,422
Grants and subsidies	1,346	441	441	-	-	-	-
Other revenue	3,553	5,308	3,908	4,027	5,138	5,508	5,768
Total Income.....	114,149	124,088	125,784	137,669	141,478	154,359	169,190
NET COST OF SERVICES.....	19,010	18,244	9,974	1,977	1,470	1,362	(6,658)
INCOME FROM STATE GOVERNMENT							
Service appropriations	38,777	37,930	36,850	29,583	29,095	30,288	33,491
Resources received free of charge	1,089	650	650	650	650	650	650
Royalties for Regions Fund ^(d)	-	288	353	904	420	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	39,866	38,868	37,853	31,137	30,165	30,938	34,141
SURPLUS/(DEFICIENCY) FOR THE PERIOD	20,856	20,624	27,879	29,160	28,695	29,576	40,799
Income tax benefit/(expense).....	(6,449)	(5,976)	(6,951)	(8,442)	(8,005)	(7,952)	(9,986)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	14,407	14,648	20,928	20,718	20,690	21,624	30,813

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 765, 787 and 812 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.3 million (2012-13), \$0.2 million (2012-13 Estimated Out Turn), \$0.5 million (2013-14), \$0.4 million (2014-15), Regional Infrastructure and Headworks Fund - \$0.2 million (2012-13 Estimated Out Turn) and \$0.4 million (2013-14).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Digital Regions Initiative National Partnership ^(a)	300	185	185	-	-	-	-
TOTAL.....	300	185	185	-	-	-	-

(a) This amount represents the funding received and controlled by Landgate from the Commonwealth Government for the Digital Regions Initiative National Partnership and transferred to other organisations to fund their participation in this initiative.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	48,447	46,341	55,800	71,927	91,509	96,677	116,270
Restricted cash	18	12	18	18	18	18	18
Holding account receivables	5,233	6,097	5,987	4,554	4,530	5,589	6,288
Receivables	11,213	11,874	10,693	20,363	10,506	12,794	22,929
Other	3,929	4,155	4,154	4,214	4,275	4,339	4,403
Total current assets	68,840	68,479	76,652	101,076	110,838	119,417	149,908
NON-CURRENT ASSETS							
Holding account receivables	24,708	22,214	22,324	22,044	22,392	22,793	23,070
Property, plant and equipment	59,203	59,635	59,921	60,539	62,150	63,607	65,403
Intangibles	20,744	39,688	22,940	28,546	30,990	30,611	30,965
Restricted cash	1,722	1,975	1,981	2,253	2,536	-	314
Other	21,345	29,148	47,984	44,389	49,262	56,410	49,164
Total non-current assets	127,722	152,660	155,150	157,771	167,330	173,421	168,916
TOTAL ASSETS	196,562	221,139	231,802	258,847	278,168	292,838	318,824
CURRENT LIABILITIES							
Employee provisions	13,304	12,673	13,304	13,304	13,304	13,304	11,659
Payables	6,923	6,959	6,951	8,442	8,005	7,952	9,986
Other	13,594	14,233	17,368	18,177	19,030	17,121	17,951
Total current liabilities	33,821	33,865	37,623	39,923	40,339	38,377	39,596
NON-CURRENT LIABILITIES							
Employee provisions	3,893	4,608	3,893	3,893	3,893	3,893	3,893
Borrowings	28,314	26,405	25,644	22,742	19,590	16,165	12,444
Other	219	260	219	224	229	234	239
Total non-current liabilities	32,426	31,273	29,756	26,859	23,712	20,292	16,576
TOTAL LIABILITIES	66,247	65,138	67,379	66,782	64,051	58,669	56,172
EQUITY							
Contributed equity	81,420	94,920	85,131	89,211	87,607	82,938	77,371
Accumulated surplus/(deficit)	27,999	35,553	48,927	69,645	90,335	111,959	142,772
Reserves	20,896	25,528	30,365	33,209	36,175	39,272	42,509
Total equity	130,315	156,001	164,423	192,065	214,117	234,169	262,652
TOTAL LIABILITIES AND EQUITY	196,562	221,139	231,802	258,847	278,168	292,838	318,824

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	35,499	34,327	33,247	25,309	24,217	24,298	26,926
Capital appropriation	6,918	6,732	2,374	2,731	220	-	-
Holding account drawdowns	4,450	5,233	5,233	5,987	4,554	4,530	5,589
Royalties for Regions Fund ^(b)	-	4,186	1,690	4,686	2,535	-	-
Tax equivalent regime	(1,807)	(3,141)	(5,191)	(6,951)	(8,442)	(8,005)	(7,952)
Dividend to Government	-	-	-	(2,433)	(3,939)	(4,669)	(5,567)
Net cash provided by State Government.....	45,060	47,337	37,353	29,329	19,145	16,154	18,996
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(74,654)	(74,507)	(73,627)	(76,562)	(79,571)	(84,874)	(86,955)
Grants and subsidies	(300)	(185)	(185)	-	-	-	-
Supplies and services	(23,821)	(32,074)	(27,157)	(27,620)	(28,543)	(36,500)	(36,939)
Accommodation	(7,347)	(8,432)	(8,432)	(6,509)	(6,162)	(6,497)	(6,843)
Other payments	(17,663)	(20,824)	(19,280)	(20,936)	(19,802)	(20,689)	(22,068)
Receipts							
Grants and subsidies	624	441	441	-	-	-	-
Sale of goods and services	121,634	111,062	116,221	130,692	142,930	141,008	162,107
GST receipts.....	4,215	6,498	7,020	5,839	5,841	6,521	6,883
Other receipts	2,953	5,308	3,908	4,027	5,138	5,508	5,768
Net cash from operating activities.....	5,641	(12,713)	(1,091)	8,931	19,831	4,477	21,953
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(4,794)	(18,713)	(11,109)	(19,191)	(16,209)	(14,847)	(17,617)
Other payments	(5,430)	-	(15,029)	-	-	-	-
Net cash from investing activities.....	(10,224)	(18,713)	(26,138)	(19,191)	(16,209)	(14,847)	(17,617)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments	(2,263)	(2,458)	(2,512)	(2,670)	(2,902)	(3,152)	(3,425)
Net cash from financing activities	(2,263)	(2,458)	(2,512)	(2,670)	(2,902)	(3,152)	(3,425)
NET INCREASE/(DECREASE) IN CASH HELD	38,214	13,453	7,612	16,399	19,865	2,632	19,907
Cash assets at the beginning of the reporting period	11,973	34,875	50,187	57,799	74,198	94,063	96,695
Cash assets at the end of the reporting period.....	50,187	48,328	57,799	74,198	94,063	96,695	116,602

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$4.2 million (2012-13), \$0.2 million (2012-13 Estimated Out Turn), \$0.5 million (2013-14), \$0.4 million (2014-15), Regional Infrastructure and Headworks Fund - \$1.5 million (2012-13 Estimated Out Turn), \$4.2 million (2013-14) and \$2.1 million (2014-15).

Part 5

Minister for Education; Aboriginal Affairs; Electoral Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
271	Education			
	- Delivery of Services.....	3,415,490	3,483,639	3,600,295
	- Capital Appropriation.....	324,747	244,582	288,685
	Total	3,740,237	3,728,221	3,888,980
288	Education Services			
	- Delivery of Services.....	17,626	15,633	16,823
	- Administered Grants, Subsidies and Other Transfer Payments.....	389,077	389,077	402,927
	Total	406,703	404,710	419,750
298	School Curriculum and Standards Authority			
	- Delivery of Services.....	32,371	32,417	34,740
	Total	32,371	32,417	34,740
307	Country High School Hostels Authority			
	- Delivery of Services.....	6,169	6,169	5,973
	- Capital Appropriation.....	1,020	971	976
	Total	7,189	7,140	6,949
314	Aboriginal Affairs			
	- Delivery of Services.....	41,481	38,999	34,528
	- Capital Appropriation.....	1,239	1,587	616
	Total	42,720	40,586	35,144
325	Western Australian Electoral Commission			
	- Delivery of Services.....	23,918	29,558	7,377
	Total	23,918	29,558	7,377
GRAND TOTAL				
	- Delivery of Services.....	3,537,055	3,606,415	3,699,736
	- Administered Grants, Subsidies and Other Transfer Payments.....	389,077	389,077	402,927
	- Capital Appropriation.....	327,006	247,140	290,277
	Total.....	4,253,138	4,242,632	4,392,940

EDUCATION

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 23

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 26 Net amount appropriated to deliver services	3,270,514	3,414,417	3,482,565	3,599,176	3,764,819	3,802,826	4,008,329
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,057	1,073	1,074	1,119	1,146	1,174	1,203
Total appropriations provided to deliver services	3,271,571	3,415,490	3,483,639	3,600,295	3,765,965	3,804,000	4,009,532
CAPITAL							
Item 123 Capital Appropriation	575,828	324,747	244,582	288,685	191,287	177,470	188,109
TOTAL APPROPRIATIONS	3,847,399	3,740,237	3,728,221	3,888,980	3,957,252	3,981,470	4,197,641
EXPENSES							
Total Cost of Services	3,919,817	4,059,284	4,117,873	4,377,856	4,526,825	4,639,094	4,871,822
Net Cost of Services ^(a)	3,265,082	3,371,738	3,408,543	3,648,045	3,794,464	3,841,310	4,017,465
CASH ASSETS ^(b)	621,518	411,859	605,424	530,705	499,880	359,117	346,628

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Government Initiatives and Budget Priorities					
Additional Child and Parent Centres on Public School Sites.....	-	790	2,055	2,477	2,695
Additional Funding for Independent Public Schools 4th Intake	3,177	1,878	1,934	1,992	2,052
Additional Funding for Independent Public Schools 5th Intake	-	887	8,190	4,492	4,627
Pastoral Care Chaplains	-	-	295	590	590
Royalties for Regions.....	2,152	11,988	7,820	5,069	5,470
Depreciation Expense Adjustments					
Change in Depreciation Policy for Buildings (Useful Life from 40 to 50 Years).....	(37,707)	(40,192)	(42,156)	(43,593)	(43,593)
Other Depreciation Adjustments	4,937	5,710	4,786	12,033	15,318
Growth In Student Numbers Funding					
Growth in Student Numbers - 2016-17 Indexation	-	-	-	-	91,100
Growth in Student Numbers Funding to Reflect 2012 Enrolments.....	54,869	74,444	87,849	105,016	105,016
Growth in Student Numbers Funding to Reflect Semester 1 2013 Enrolments ...	26,829	54,848	55,843	57,404	59,127
Revised School Fees and Charges to Reflect 2012 Enrolments.....	4,848	4,848	4,848	4,848	4,848
Revised School Fees and Charges to Reflect Increased Semester 1 2013	668	1,337	1,337	1,337	1,337
Adjustments to Commonwealth Grants Expenditure					
Commonwealth Community Development Employment Program Funding....	(2,387)	(640)	-	-	-
Commonwealth NPP - Improving Literacy and Numeracy	10,232	15,531	3,825	-	-
Commonwealth NPP - Universal Access Funding.....	-	42,504	22,189	6,107	-
Mid-Year Review Revision to Commonwealth Program Estimates.....	46,475	25,843	26,719	28,637	80,949
Return of Commonwealth National Partnership Reward Payments to State					
Government	(25,552)	(15,021)	-	-	-
Revised Commonwealth National Education Agreement SPP Funding.....	(15,047)	(10,797)	(13,768)	(17,288)	(19,100)
Corrective Measures					
1.5% Reduction to Procurement Expenditure	(5,938)	-	-	-	-
2012-13 Temporary Procurement Freeze	(9,993)	-	-	-	-
Capping of Leave Liabilities at 2011-12 Levels	(57,800)	(61,918)	(70,219)	(77,264)	(84,486)
Public Sector Workforce Reform	-	-	(18,307)	(175,069)	(88,984)
Removal of the Leave Liability Cap for 2012-13	57,800	-	-	-	-
Structural Realignment of the Department of Education Budget	-	124,350	258,590	284,287	330,239
Net Transfers with Other Agencies					
Transfer of Curriculum Services from Department of Training and					
Workforce Development.....	1,018	1,038	1,058	1,078	1,078
Transfer of State and National Testing to the School Curriculum and					
Standards Authority	(4,920)	(5,993)	(4,649)	(4,767)	(4,889)
Other					
2013-14 Tariffs, Fees and Charges	-	1,164	2,149	2,324	2,483
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	4,021
Additional Funding for the Sports Leadership Program	25	-	-	-	-
Funding Escalation for Salaries	-	-	-	(993)	101
Implementation of the Blaxell Inquiry Recommendations	-	366	-	-	-
Independent Actuarial Assessment of Leave Liabilities	29,768	37,375	50,778	66,824	74,043
Mount Lawley Fire Damage Write-Off.....	4,564	-	-	-	-
Salaries and Allowances Tribunal Determination	1	-	(2)	(4)	30
Superannuation Guarantee Increase	-	5,634	11,752	24,019	35,567
Sustainable Funding and Contracting with the Not-for-Profit Sector					
- Component II	-	670	698	728	1,276
United Voice Enterprise Bargaining Agreement for Education Assistants,					
School Cleaners and Gardeners	979	3,766	7,241	9,408	9,059
Workers Compensation Refund Offset.....	(11,206)	(11,542)	(11,889)	(12,245)	(12,245)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A public school system which provides access to a quality education throughout Western Australia.	1. Primary Education 2. Secondary Education

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Primary Education	2,469,761	2,577,140	2,626,353	2,808,257	2,721,096	2,626,109	2,782,021
2. Secondary Education	1,450,056	1,482,144	1,491,520	1,569,599	1,805,729	2,012,985	2,089,801
Total Cost of Services	3,919,817	4,059,284	4,117,873	4,377,856	4,526,825	4,639,094	4,871,822

Significant Issues Impacting the Agency

Moving towards a sustainable education funding model

- Public schooling accounts for around one quarter of total State Government expenditure each year and is a critical component of the State Budget.
- Student enrolment growth means there is ongoing pressure to build new schools; replace, refurbish and maintain existing schools; and appropriately staff additional classes. The changing demographics have also seen an increase in demand for educational provision for students with disability and English language/dialect needs.
- Over the past six years, expenditure on education has grown by an average 7.9% a year. It is clear that this level of expenditure growth is not sustainable, especially at a time when Western Australia's finances are facing unprecedented pressures.
- New ways of working will be developed to ensure a sustainable path into the future.

Managing the Supply of Teachers

- The move of Year 7 students to secondary school and the exit of the half cohort from secondary education – together with current trends related to the ageing workforce, tightening of the labour market and change in the structure of the student population – are creating workforce planning challenges over the medium to long-term in secondary schools. This is particularly evident in country locations and in some specialist learning areas. Alongside this, an oversupply of primary teachers is projected, offset somewhat by student enrolment growth.
- A key initiative to address this issue includes the Switch training program which will operate in 2013 and 2014 to skill primary teachers to teach in secondary schools and secondary teachers to teach additional in-demand subjects. Ongoing initiatives include recruiting additional secondary teachers; attracting more school leavers and career changers into secondary teaching; and offering scholarships for pre-service teachers to undertake extended practicum in country schools. Continuing engagement with universities is vital to ensure they are aware of teacher supply needs.

Independent Public Schools

- The creation of Independent Public Schools is changing the way schools go about their business by empowering them with the flexibility to make decisions that reflect the aspirations of their communities, mainly through greater human resource and financial management flexibility. The 255 schools operating as Independent Public Schools in 2013 have decision-making and control at the local level, and this is allowing them to be more innovative and creative in meeting the learning needs of their students.
- The initiative is also the driving force in delivering more autonomy and flexibility to all schools. About one third of the flexibilities first offered to Independent Public Schools have been extended to all schools and more will be extended in the future. In 2012, for example, greatly enhanced staffing flexibilities were given to all schools across the State.
- An independent evaluation of the initiative by the University of Melbourne found that autonomy has set the scene for school improvement and has had a significant positive impact across a range of areas within schools and the broader system. The evaluation is now informing a new development program to run in 2014 to help build the readiness of schools to become Independent Public Schools in the future.

Year 7 Students in Secondary Settings

- The experiences of students and the progress of their learning are the most important considerations when children move from primary to secondary school.
- In 2015, this move will take place when children are in Year 7. This follows the announcement by the Government in December 2011 that Year 7 will become the first year of secondary schooling from 2015 to give these students access to the specialist teaching and facilities demanded by the new Australian Curriculum. It will also bring Western Australian public schools into line with schools in most other jurisdictions and in private schools in this State.
- While this is a change for the whole public school system, every single school has a role to play in this change, with central and regional support.
- Packages of support are available for schools to use and adapt in the areas of curriculum, student services and student transition; and professional learning opportunities have been developed and are ongoing. Infrastructure requirements have been scoped and building is starting in schools needing additional accommodation.
- On a case-by-case basis until the end of 2017, principals of some small country schools can give special consideration to enable children to continue attending their local primary schools to complete Year 7. This is where families may experience greater challenges in preparing themselves for the change by 2015.

Early Childhood Education

- With research demonstrating that children's vocabularies at age three can predict their literacy levels at age 10, the Government's focus is on working with families early so their children are 'school ready' and can engage successfully in learning.
- To maximise the success of young children, identification, assessment and intervention needs to start well before school and continue during the transition to school. Without positive foundations before school entry, children struggle throughout school, with poor long-term life outcomes.
- With compelling evidence of the importance of investing in children from the earliest possible stages of life, a range of initiatives is underway. Sixteen Child and Parent Centres are being established on school sites to provide integrated services to identified low socio-economic communities with additional funding of \$19.1 million (capital and recurrent expenditure) provided for Stage 2; 76 schools are receiving additional funds to support early years initiatives; pre-primary is now the first year of compulsory schooling; all children are being assessed in literacy and numeracy on entry to pre-primary; and there is a focus on high quality teaching and learning initiatives including professional development for school staff.

Attendance

- Every day of absence from school has the potential to negatively impact on a student's engagement at school and their learning achievements. The causes of poor attendance are diverse and complex, and are the mutual responsibility of schools, parents and communities. There is ongoing development of partnerships with families, communities, businesses, government agencies and the not-for-profit sector to address non-attendance issues.

Literacy and Numeracy

- Ensuring students attain high standards in literacy and numeracy is a continuing priority. Directions for the explicit teaching of literacy and numeracy, including strengthening the teaching of phonics, grammar and reading comprehension, are in place. The on-entry assessments of pre-primary students, and ongoing assessment of all students, continue to inform strategies to improve literacy and numeracy outcomes. Schools also case manage students at risk of not meeting national minimum standards in literacy and numeracy, particularly Aboriginal students who require additional support.

Behaviour and Engagement

- Family dysfunction, unemployment, changes in patterns of employment, mental health issues and generational poverty all impact on student wellbeing and behaviour. Whole school approaches, positive school cultures and early intervention contribute to promoting engagement and positive behaviour of students.
- Schools have access to a range of programs including school chaplains, behaviour centres and school psychologists, and there is also training for teachers and inter-agency case management. Recognising that a shared responsibility between schools, families and communities can best address these complex issues, schools provide access to programs that support positive parenting and promote school-community partnerships.
- Programs, services and funding models to support students with disability, students with English as an additional language or dialect, and gifted students continue to be provided. Work is progressing on collaborating with other agencies to address critical service needs such as suicide prevention strategies for young people.

Closing the Gap for Indigenous Students

- Irregular attendance at school is placing many Indigenous students at some level of educational risk and is impeding improvements in literacy and numeracy and school completion.
- Partnerships with the Department of Aboriginal Affairs and other State and Australian government agencies will be developed to improve case management of students at educational risk. Student and family engagement strategies will continue with the aim of reducing irregular attendance at school.
- Professional development of teachers and Aboriginal and Islander education officers, use of explicit teaching methodologies and supplementary funding of individual student tutorial assistance are provided where student performance is below the minimum national standards in literacy and numeracy.
- There will be a continuing focus on increasing the proportion of Indigenous students completing certificate II and higher qualifications, and partnerships with industry and individual employers for career guidance and mentoring.

Pathways

- Work is required to reduce the number of students that are leaving school with poor literacy and numeracy skills as well as not achieving an Australian Tertiary Admissions Rank (ATAR) and/or gaining a certificate II and higher.
- New requirements announced by the Government in 2013 aim to ensure that all students graduate from school with a minimum level of literacy and numeracy that meets the demands of everyday life, as well as the expectations of employers and the community.
- The changes, to be implemented for 2015, aim to increase the proportion of students achieving a Western Australian Certificate of Education, attaining an ATAR and/or gaining a certificate II and higher.
- Building flexible pathways between schools, training providers, universities and employers that maximise learning opportunities for students remain a priority.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: A public school system which provides access to a quality education throughout Western Australia:					
Participation rate (proportion of persons aged 15 to 17 years in some form of education)	91.6% ^(b)	91%	91%	92%	
Secondary graduation rate (proportion of Year 8 cohort achieving Secondary graduation in Year 12)	62.4%	63%	65%	65%	
Apparent retention rate (proportion of Year 8 cohort studying in Year 12)	70.9%	71%	73.6%	74%	
Literacy and numeracy performance in national tests at Years 3, 5, 7 and 9:					
Year 3 students achieving national minimum standards:					
-Reading	90.6%	91%	90.1%	91%	
-Writing	93.9%	94%	93.6%	94%	
-Numeracy	94.5%	95%	91.1%	95%	
Year 5 students achieving national minimum standards:					
-Reading	87.5%	88%	87.2%	88%	
-Writing	88.6%	89%	89.1%	90%	
-Numeracy	92.1%	93%	89.8%	92%	
Year 7 students achieving national minimum standards:					
-Reading	92.8%	93%	91.3%	93%	
-Writing	88.8%	89%	88.1%	89%	
-Numeracy	93%	93%	91.9%	93%	
Year 9 students achieving national minimum standards:					
-Reading	86.8%	87%	86.6%	87%	
-Writing	76.3%	77%	77.1%	78%	
-Numeracy	88.4%	89%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The Participation rate for 2011-12 reported here is different from that reported in the agency's 2011-12 Annual Report because it incorporates the Australian Bureau of Statistics' revised estimated residential population as at 30 June 2011, released in June 2013. The revised Participation Rate will be reported in the agency's 2012-13 Annual Report.

Services and Key Efficiency Indicators**1. Primary Education**

This service provides access to education in public schools for persons aged generally from four years and six months to 12 years and six months.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	2,469,761	2,577,140	2,626,353	2,808,257	
Less Income	401,958	403,500	425,400	447,793	
Net Cost of Service	2,067,803	2,173,640	2,200,953	2,360,464	
Employees (Full Time Equivalents)	22,125	22,542	23,244	23,704	
Efficiency Indicators					
Cost per Student Full Time Equivalents	\$13,920	\$14,111	\$14,185	\$14,782	

2. Secondary Education

This service provides access to education in public schools for persons aged generally from 12 years and six months.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,450,056	1,482,144	1,491,520	1,569,599	
Less Income.....	252,777	284,046	283,930	282,018	
Net Cost of Service	1,197,279	1,198,098	1,207,590	1,287,581	
Employees (Full Time Equivalents)	11,309	11,523	11,479	11,588	
Efficiency Indicators					
Cost per Student Full Time Equivalents.....	\$19,056	\$19,357	\$19,251	\$19,946	

ASSET INVESTMENT PROGRAM

The Department's planned Asset Investment Program in 2013-14 is \$581.8 million and relates primarily to improving infrastructure for public schools throughout the State.

New Primary Schools

- The final stages of construction will continue on five new primary schools including; Hammond Park, North Butler, North Yanchep, Treendale and Wandina to open in 2014 at a total cost of \$78.2 million.
- Construction will commence on four new primary schools: Broome North, Golden Bay, Lakelands and Smirk Road (Baldivis) to open in 2015 at an estimated cost of \$56 million.

Additions and Improvements to Primary Schools

- Construction will commence at West Leederville Primary School, North Cottesloe Primary School and Wembley Primary School for additional classrooms/student accommodation at a cost of \$13 million.
- Construction will continue to provide Child and Parent Centres at eight schools in the metropolitan area and two schools in regional areas at a cost of \$10.9 million. A further amount of \$11.1 million has been allocated for an additional six centres to be completed by 2016.
- Construction of Early Childhood Annexes at Landsdale and Settlers will be completed.

New Secondary Schools

- Construction has commenced on Stage One of the new Byford Secondary College at the cost of \$30 million which is scheduled to open in 2014.
- Construction will commence on Stage One of the new Banksia Grove Senior High School at the cost of \$45 million scheduled to open in 2015.
- Redevelopment of Willetton Senior High School has commenced at a cost of \$43 million.
- Funding has been allocated for a new school in Forrestdale at an estimated cost of \$61 million planned to open in 2017.
- Funding has also been provided for a new school at Ellenbrook North to open in 2018.

Additional Stages at Secondary Schools

- Construction has commenced for the second stage of Dalyellup College, due to be completed in 2014 at a total cost of \$30 million.
- Construction will commence for the second stage at Halls Head Community College with an estimated cost of \$30 million and is due for completion in 2015.

- Construction will commence for the second stages for Baldivis Secondary College at an estimated cost of \$40 million and Butler College at a cost of \$35 million both scheduled for completion in 2016.
- Planning will commence for the second stage of Byford Secondary College at a cost of \$47 million due to open in 2017, and Banksia Grove Senior High School (\$25 million) due to open in 2018.

Additions and Improvements to District High Schools

- Construction will commence to upgrade design and technology and science areas at various district high schools with allocated funding of \$20.5 million.

Additions and Improvements to Secondary Schools

- Construction will continue for the redevelopment of Applecross Senior High School at a cost of \$56 million.
- Planning for new works and refurbishments has commenced at Duncraig Senior High School (\$5 million), Mindarie Senior College (\$5 million), Shenton College (\$4 million), Perth Modern School (\$2.3 million), Morley Senior High School (\$2 million), Mount Lawley Senior High School (\$2 million) and Lynwood Senior High School (\$0.4 million).

Other School Facilities

- The implementation of the \$52 million State Air Cooling program, announced in the 2011-12 Budget, will continue in 2013-14.
- Provision has been made in 2013-14 for administration upgrades, library resource centres, toilet upgrades/replacement and covered assembly areas.
- The playground equipment and shade structure program at a cost of \$5 million announced in 2012-13 will continue.

Miscellaneous Programs

- An allocation of \$10 million will be made to purchase and develop land for the construction of new schools in 2013-14.
- The Department has responsibility under the National Partnership initiative from the Council of Australian Governments for five Indigenous Family and Child Centres totalling \$27.5 million over four years. Construction will be finalised during 2013-14.

Royalties for Regions

- \$42.3 million has been allocated to complete the \$100.5 million Regional Schools Program of 13 schools by the end of 2013-14.
- Planning will commence on the redevelopment of the Kalgoorlie Boulder Community High School at a cost of \$45 million.

Year Seven Students Relocation to High Schools

- An amount of \$229.6 million has been allocated to accommodate year seven students as they transition to high school for 2015. Planning is complete and all projects will be under construction in 2013-14.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
New High Schools							
Banksia Grove Senior High School.....	45,000	2,000	2,000	29,000	14,000	-	-
Butler Secondary College	51,414	47,414	19,521	4,000	-	-	-
Byford Secondary College.....	30,000	23,000	17,975	7,000	-	-	-
Governor Stirling Senior High School - Replacement.....	63,000	61,500	16,898	1,500	-	-	-
Willetton Senior High School - Replacement (Stage 1).....	42,980	2,400	2,400	17,100	9,280	3,700	10,500
Additional Stages at High Schools							
Baldivis Secondary College (Stage 2)	40,000	1,500	1,500	10,500	20,000	8,000	-
Butler College (Stage 2)	35,000	500	500	9,500	19,000	6,000	-
Halls Head Community College (Stage 2)	30,000	500	500	16,000	13,500	-	-
Additions and Improvements to High Schools							
Applecross Senior High School.....	56,000	22,000	6,905	19,000	15,000	-	-
Dalyellup College (Stage 2).....	30,000	10,500	9,235	17,500	2,000	-	-
Karratha Senior High School (Stage 2)	46,000	43,000	24,152	3,000	-	-	-
Relocation of Year 7s to Secondary Schools.....	186,989	11,861	11,861	90,821	84,307	-	-
Shenton College Refurbishment	4,000	500	500	1,500	2,000	-	-
Additions and Improvements to District High Schools							
Bullsbrook District High School	23,500	21,700	9,808	1,800	-	-	-
Upgrades to Specialist Facilities.....	20,500	500	500	8,000	6,500	5,500	-
New Primary Schools							
Ashdale/Landsdale Primary School (K-PP Annex)	2,000	1,000	1,000	1,000	-	-	-
Hammond Park Primary School	14,000	3,500	3,500	10,500	-	-	-
North Butler Primary School	26,700	7,700	7,700	16,000	3,000	-	-
North Yanchep Primary School.....	14,000	5,000	5,000	8,000	1,000	-	-
Settlers Primary School (K-PP Annex)	2,000	1,000	1,000	1,000	-	-	-
Smirk Rd Primary School (Baldivis).....	13,000	1,000	1,000	6,000	6,000	-	-
Tapping Primary School (K-2)	14,088	10,654	-	3,434	-	-	-
Treendale Primary School	15,500	4,800	4,800	9,700	1,000	-	-
Wandina Primary School	8,000	2,000	2,000	6,000	-	-	-
Additions and Improvements to Primary Schools							
Child and Parent Centres	10,900	200	200	10,700	-	-	-
North Cottesloe Primary School	4,500	1,000	1,000	3,500	-	-	-
Wembley Primary School.....	4,500	1,000	1,000	3,500	-	-	-
West Leederville Primary School.....	4,000	1,000	1,000	3,000	-	-	-
Trade Training Centres	26,873	3,502	2,717	20,571	2,800	-	-
Royalties for Regions ^(a)							
Broome Senior High School.....	10,000	4,377	4,000	5,623	-	-	-
Carnarvon Community College.....	7,000	2,000	2,000	5,000	-	-	-
Collie Senior High School	3,000	2,500	2,213	500	-	-	-
Denmark District High School	7,000	4,979	4,500	2,021	-	-	-
Derby District High School	15,000	7,535	7,000	7,465	-	-	-
Hedland Senior High School	7,023	4,128	3,000	2,895	-	-	-
Karratha Senior High School	9,500	3,000	3,000	6,500	-	-	-
Katanning Senior High School	2,000	1,500	1,388	500	-	-	-
Narrogin Senior High School	7,000	3,500	2,860	3,500	-	-	-
Northam Senior High School.....	10,000	2,000	1,608	8,000	-	-	-
Regional Schools Plan	1,000	700	458	300	-	-	-
Relocation of Year 7s to Secondary Schools.....	42,643	2,477	2,477	24,666	15,500	-	-
Miscellaneous							
Concrete Cancer Remediation	8,000	7,000	3,405	1,000	-	-	-
Ember Screen Installation	3,000	2,000	2,000	1,000	-	-	-
Indigenous Child and Family Centres	27,500	21,308	8,996	6,192	-	-	-
Infrastructure Power Upgrades	27,000	14,593	11,372	12,407	-	-	-
Land Acquisition.....	16,957	5,000	5,000	4,000	4,000	3,957	-
Playground Equipment and Shade Structures	5,000	1,000	1,000	1,000	1,000	1,000	1,000
Roof Replacement Program.....	40,000	37,407	16,000	2,593	-	-	-
Small Asset Capital Purchases.....	194,125	119,680	18,704	42,671	31,774	-	-
Universal Access Program.....	22,883	12,883	11,159	10,000	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
New High Schools							
Baldivis Secondary College.....	44,000	44,000	15,340	-	-	-	-
Dongara District High School	30,202	30,202	4,280	-	-	-	-
Additional Stages at High Schools							
Ashdale College (Stage 2)	30,000	30,000	3,058	-	-	-	-
Atwell College (Stage 2).....	27,904	27,904	4,222	-	-	-	-
Comet Bay College (Stage 2)	20,272	20,272	223	-	-	-	-
Ellenbrook Secondary College (Stage 2).....	25,100	25,100	1,829	-	-	-	-
Additions and Improvements to High Schools							
Churchlands Senior High School - Music Auditorium							
Expansion	10,000	10,000	1,136	-	-	-	-
Geraldton Senior College.....	5,897	5,897	267	-	-	-	-
Hampton Senior High School.....	2,000	2,000	1,623	-	-	-	-
Kalamunda Senior High School	4,573	4,573	258	-	-	-	-
Merredin College - Local Schools Working Together	2,506	2,506	128	-	-	-	-
Padbury State-wide Services	4,500	4,500	4,500	-	-	-	-
Rossmoyne Senior High School	13,500	13,500	186	-	-	-	-
Secondary Science Upgrades.....	18,000	18,000	3,614	-	-	-	-
Senior High Schools - Design and Technology Upgrades.....	10,000	10,000	494	-	-	-	-
Additions and Improvements to District High Schools							
East Kimberley Development Package	52,770	52,770	19,044	-	-	-	-
District High Schools - Design and Technology Upgrades	10,000	10,000	7,993	-	-	-	-
Donnybrook District High School	4,820	4,820	101	-	-	-	-
Roleystone District High School	3,800	3,800	1,168	-	-	-	-
Additions and Improvements to Agricultural Colleges							
Harvey Agricultural School.....	26,500	26,500	4,638	-	-	-	-
Western Australian College of Agriculture - Student and Staff Accommodation Upgrades.....	18,800	18,800	3,911	-	-	-	-
New Primary Schools							
Aubin Grove Primary School	12,945	12,945	55	-	-	-	-
Aveley Primary School.....	11,000	11,000	964	-	-	-	-
Baynton West Primary School.....	21,500	21,500	12,004	-	-	-	-
Campbell Primary School - Pre-Primary Transportable	1,200	1,200	374	-	-	-	-
East Dalyellup Primary School.....	14,700	14,700	11,986	-	-	-	-
Karratha Primary School - Replacement	19,400	19,400	25	-	-	-	-
Lake Gwelup Primary School.....	13,000	13,000	2,220	-	-	-	-
Makybe Drive Primary School	7,700	7,700	2,544	-	-	-	-
Malvern Springs Primary School.....	11,500	11,500	1,238	-	-	-	-
Meadow Springs Primary School.....	17,000	17,000	1,722	-	-	-	-
Pearsall Primary School.....	11,133	11,133	7,596	-	-	-	-
Piara Waters Primary School.....	11,224	11,224	474	-	-	-	-
South Landsdale Primary School - Pre-Primary							
Transportable.....	1,500	1,500	1,500	-	-	-	-
West Byford Primary School.....	14,050	14,050	9,170	-	-	-	-
Yakamia Primary School.....	14,000	14,000	4,297	-	-	-	-
Additions and Improvements to Primary Schools							
Ashdale Early Learning and Care Centre	1,800	1,800	9	-	-	-	-
Baldivis Primary School	3,000	3,000	386	-	-	-	-
Dardanup Primary School.....	518	518	35	-	-	-	-
East Kenwick Primary School	200	200	200	-	-	-	-
Flinders Park Primary School.....	100	100	32	-	-	-	-
Forrestfield Primary School.....	150	150	150	-	-	-	-
Freshwater Bay Primary School	2,300	2,300	2,300	-	-	-	-
Mullaloo Beach Primary School.....	339	339	18	-	-	-	-
Pinjarra Primary School.....	2,500	2,500	2,500	-	-	-	-
Schools in Cottesloe.....	300	300	98	-	-	-	-
Sutherland Dianella Primary School	7,279	7,279	1,525	-	-	-	-
Tambrey Early Learning and Care Centre.....	5,700	5,700	412	-	-	-	-
Primary School Improvements	618	618	154	-	-	-	-
Warriapendi Early Learning and Care Centre	1,800	1,800	296	-	-	-	-
Yokine Primary School.....	350	350	350	-	-	-	-
Trade Training Centres	72,939	72,939	16,776	-	-	-	-
Building the Education Revolution							
Primary Schools in the 21st Century	1,551	1,551	1,551	-	-	-	-
Science and Language Centres for Secondary Schools.....	30,410	30,410	7,967	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Royalties for Regions ^(a)							
Esperance Primary School	13,000	13,000	11,580	-	-	-	-
Hedland Senior High School (Non-Regional Schools Plan)	6,850	6,850	2,870	-	-	-	-
Pinjarra Senior High School	7,000	7,000	5,616	-	-	-	-
Miscellaneous							
Air Conditioning Program (Stage 1)	22,000	22,000	12,210	-	-	-	-
Electronic Whiteboards	4,000	4,000	2,985	-	-	-	-
Land Acquisition 2012-13 Program	10,000	10,000	10,000	-	-	-	-
Playground Equipment Program	2,000	2,000	940	-	-	-	-
Power Supply Upgrade Program	500	500	500	-	-	-	-
Refurbishment Program	2,500	2,500	2,450	-	-	-	-
Sewer Connections Program	600	600	600	-	-	-	-
Transportable Classrooms Program	14,607	14,607	11,822	-	-	-	-
Other School Facilities							
Administration Upgrade Program	10,014	10,014	3,666	-	-	-	-
Canteens Program	72	72	72	-	-	-	-
Central Reserve Schools Program	388	388	388	-	-	-	-
Covered Assembly Areas Program	384	384	384	-	-	-	-
Early Childhood Program	734	734	734	-	-	-	-
Ground Developments Program	300	300	300	-	-	-	-
Rural Integration Program	37	37	37	-	-	-	-
Student Services Improvements Program	1,532	1,532	1,532	-	-	-	-
Toilet Replacement Program	915	915	915	-	-	-	-
NEW WORKS							
New High Schools							
Ellenbrook North Senior High School	54,000	-	-	-	500	4,000	37,000
Forrestdale Senior High School	61,000	-	-	1,500	4,000	35,000	20,500
Additional Stages at High Schools							
Banksia Grove Senior High School (Stage 2)	25,000	-	-	-	1,000	4,000	12,000
Byford Secondary College	47,000	-	-	1,000	7,000	23,000	16,000
Additions and Improvements to High Schools							
Duncraig Senior High School	5,000	-	-	500	4,500	-	-
Lynwood Senior High School	400	-	-	400	-	-	-
Mindarie Senior College	5,000	-	-	500	4,500	-	-
Morley Senior High School	2,000	-	-	500	1,500	-	-
Mount Lawley Senior High School	2,000	-	-	500	1,500	-	-
Perth Modern School	2,300	-	-	500	1,800	-	-
Additions and Improvements to Agricultural Colleges							
Denmark College of Agriculture	700	-	-	700	-	-	-
New Primary Schools							
Golden Bay Primary School	13,000	-	-	6,000	7,000	-	-
Lakelands Primary School	13,000	-	-	6,000	7,000	-	-
New Primary Schools to be Determined	126,277	-	-	2,500	27,759	48,009	48,009
Interim Schools	2,400	-	-	1,200	-	600	600
North Broome Primary School	17,000	-	-	6,000	11,000	-	-
Remote Community Schools	3,522	-	-	1,522	-	1,000	1,000
Additions and Improvements to Primary Schools							
Beachlands Primary School	1,800	-	-	500	1,300	-	-
Child and Parent Centres (2016)	11,102	-	-	-	3,698	7,404	-
Maida Vale Primary School	5,000	-	-	500	4,500	-	-
Mount Hawthorn Primary School	750	-	-	500	250	-	-
Spencer Park Primary School	2,500	-	-	500	2,000	-	-
West Morley Primary School	2,200	-	-	500	1,700	-	-
Royalties for Regions ^(a)							
Kalgoorlie-Boulder Community High School Redevelopment (Stage 1)	45,000	-	-	1,000	4,000	20,000	20,000

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Miscellaneous							
Air Conditioning Replacement 2015-16 Program.....	5,000	-	-	-	-	5,000	-
Air Cooling Program (Stage 2).....	30,000	-	-	15,000	15,000	-	-
Bore replacement	4,000	-	-	-	-	2,000	2,000
Gas Heater Replacement 2015-16 Program	3,000	-	-	-	-	1,500	1,500
Infrastructure Power Upgrades Program	10,000	-	-	-	-	5,000	5,000
Land Acquisition.....	45,000	-	-	10,000	5,000	5,000	25,000
Perimeter Security Fencing Program.....	4,000	-	-	-	-	2,000	2,000
Power Supply Upgrade Program	1,800	-	-	500	500	300	500
Roof Replacement Program.....	10,000	-	-	-	-	5,000	5,000
Sewer Connections Program.....	3,262	-	-	1,462	600	600	600
Small Asset Capital Purchases 2015-16 and 2016-17	65,783	-	-	-	-	32,783	33,000
Transportable Classrooms Program.....	15,000	-	-	3,000	3,000	4,500	4,500
Other School Facilities							
Administration Upgrade Program.....	9,900	-	-	3,300	2,200	2,200	2,200
Canteens Program	1,300	-	-	700	200	200	200
Central Reserve Schools Program	3,800	-	-	2,600	600	600	
Covered Assembly Areas Program.....	13,415	-	-	5,915	2,500	2,500	2,500
Early Childhood Program	5,500	-	-	1,000	1,500	1,500	1,500
Ground Developments Program	2,278	-	-	1,378	300	300	300
Library Resource Centres Program	16,001	-	-	8,201	2,600	2,600	2,600
Remote Schools 2016-17 Program	600	-	-	-	-	-	600
Rural Integration Program	5,163	-	-	3,363	600	600	600
Student Services - Improvements Program	7,200	-	-	3,300	1,300	1,300	1,300
Toilet Replacement Program	7,085	-	-	2,285	1,600	1,600	1,600
Total Cost of Asset Investment Program	2,802,896	1,328,081	506,854	581,785	385,668	248,253	259,109
FUNDED BY							
Capital Appropriation			244,582	288,685	191,287	177,470	188,109
Administered Equity Appropriation			-	102,682	84,307	-	-
Commonwealth Grants			80,810	45,222	38,000	-	-
Drawdowns from the Holding Account			18,000	18,000	18,000	18,000	18,000
Resources Received Free of Charge – Building Management and Works			8,053	-	-	-	-
Internal Funds and Balances			85,135	16,555	2,800	-	-
Other.....			18,704	42,671	31,774	32,783	33,000
Drawdowns from Royalties for Regions Fund ^(b)			51,570	67,970	19,500	20,000	20,000
Total Funding			506,854	581,785	385,668	248,253	259,109

(a) Funded (wholly or in part) from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Total Cost of Services in 2013-14 of \$4.4 billion represents an increase of \$260 million or 6.3%, compared to the 2012-13 Estimated Actual of \$4.1 billion.

This increase is mainly attributable to salary and wages escalation, cost growth associated with non-salaries expenditure and funding for student enrolment growth. Specific purpose expenditure increases include:

- Depreciation increase of \$18.8 million in 2013-14 mainly attributed to the asset investment completed in 2012-13;
- Relocation of Year 7 students to secondary schools (\$6.2 million);
- Child and Parent Centres on school sites (\$2.6 million);
- Commonwealth funded specific purpose programs (total \$79.5 million) including:
 - Schools National Education Agreement (\$50.9 million);
 - National Partnership Payments (\$30.2 million); and
 - Schools Specific Purpose and other programs (-\$3 million); and
- Royalties for Regions funding (\$8.9 million).

Income

Total income is estimated to be \$775 million for 2013-14. This represents a decrease of \$15.1 million (1.9%) compared to the 2012-13 Estimated Actual. The decrease is predominantly attributable to decreased Commonwealth grant funding in 2013-14 compared to 2012-13 Estimated Actual.

Statement of Financial Position

The Department's total equity is expected to increase by \$478.6 million (3.6%) between the 2012-13 Estimated Actual and the 2013-14 Budget. This reflects a projected increase in total assets of \$488.2 million (3.4%) and an increase in total liabilities of \$9.6 million (1%) over the same period.

The expected increase in assets is mainly attributable to:

- increased property, plant and equipment and other fixed assets of \$360.6 million, mainly as a result of an increased asset base due to the Asset Investment Program (\$581.8 million) and new leased assets (\$13.7 million), offset by depreciation (\$222.7 million);
- increased holding account receivables for asset replacement and leave liability (\$202.8 million); and
- a reduction in cash assets of \$74.7 million.

The increase in liabilities is mainly attributable to the estimated increase in accrued salaries (\$11.2 million).

Statement of Cashflows

The 2013-14 closing cash assets balance of \$530.7 million represents a decrease of \$74.7 million (12.3%) in comparison to the 2012-13 Estimated Actual, predominantly due to Commonwealth funded projects (Commonwealth funds receipted in 2012-13 will be expended in 2013-14).

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,901,617	3,040,287	3,128,723	3,323,084	3,478,568	3,560,953	3,764,437
Supplies and services	732,439	733,797	727,911	786,154	774,719	800,099	826,131
Grants and subsidies ^(c)	51,025	44,583	48,828	42,140	36,949	33,015	32,831
Depreciation and amortisation	228,593	238,612	203,907	222,666	232,589	240,589	242,870
Finance Costs	1,563	1,787	1,787	1,676	1,632	1,561	1,561
Other expenses	4,580	218	6,717	2,136	2,368	2,877	3,992
TOTAL COST OF SERVICES ^(d)	3,919,817	4,059,284	4,117,873	4,377,856	4,526,825	4,639,094	4,871,822
Income							
User contributions, charges and fees	88,605	94,481	98,812	103,530	107,489	112,175	112,334
Commonwealth grants and contributions	561,280	558,506	603,581	583,172	571,607	592,051	648,508
Other revenue	85,383	88,722	78,701	79,191	82,125	84,418	84,375
Interest	11,763	9,046	9,046	9,140	9,140	9,140	9,140
Total Income	747,031	750,755	790,140	775,033	770,361	797,784	854,357
Extraordinary items ^(e)	(92,296)	(63,209)	(80,810)	(45,222)	(38,000)	-	-
Adjusted Total Income	654,735	687,546	709,330	729,811	732,361	797,784	854,357
NET COST OF SERVICES	3,265,082	3,371,738	3,408,543	3,648,045	3,794,464	3,841,310	4,017,465
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,271,571	3,415,490	3,483,639	3,600,295	3,765,965	3,804,000	4,009,532
Grants from State Government agencies	15,447	4,860	5,460	1,650	1,678	1,700	1,700
Resources received free of charge	28,009	22,893	22,221	14,581	14,581	14,581	14,581
Royalties for Regions Fund ^(f)	6,001	8,154	12,397	16,204	14,200	11,892	12,293
TOTAL INCOME FROM STATE GOVERNMENT	3,321,028	3,451,397	3,523,717	3,632,730	3,796,424	3,832,173	4,038,106
SURPLUS/(DEFICIENCY) FOR THE PERIOD	55,946	79,659	115,174	(15,315)	1,960	(9,137)	20,641
Extraordinary items ^(e)	92,296	63,209	80,810	45,222	38,000	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	148,242	142,868	195,984	29,907	39,960	(9,137)	20,641

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 33,434, 34,723 and 35,292 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Amounts are appropriated each year to public schools as School Grants, School Utility Grants, Foundation Grants and various other program grants. These grants are eliminated as they represent a funding source for schools, with direct school expenditure brought to account in the consolidated statements.

(e) Extraordinary items reflects Commonwealth and other capital grants income used to fund capital expenditure.

(f) Regional Community Services Fund - \$6 million (2011-12), \$8.2 million (2012-13), \$12.4 million (2012-13 Estimated Out Turn), \$16.2 million (2013-14), \$14.2 million (2014-15), \$11.9 million (2015-16) and \$12.3 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Grants and Subsidies to Non-Government Schools and Other Organisations.....	51,025	44,583	48,828	42,140	36,949	33,015	32,831
TOTAL.....	51,025	44,583	48,828	42,140	36,949	33,015	32,831

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	356,609	251,604	338,010	341,082	309,052	296,385	283,718
Restricted cash	193,810	76,956	182,431	89,542	190,830	62,734	50,196
Holding account receivables	19,144	19,144	19,144	19,144	19,144	19,144	19,144
Receivables	55,692	36,499	44,588	44,685	44,784	44,883	44,982
Other.....	13,296	9,259	13,296	13,296	13,296	13,296	13,296
Assets held for sale	22,751	-	-	-	-	-	-
Total current assets	661,302	393,462	597,469	507,749	577,106	436,442	411,336
NON-CURRENT ASSETS							
Holding account receivables	1,487,164	1,761,601	1,755,932	1,958,709	2,171,309	2,391,817	2,614,511
Property, plant and equipment	11,422,643	11,802,503	11,727,974	12,088,047	12,252,488	12,271,003	12,296,981
Intangibles	10,017	8,333	9,646	9,646	9,646	9,646	9,646
Restricted cash ^(b)	71,101	83,300	84,985	100,083	-	-	12,716
Total non-current assets	12,990,925	13,655,737	13,578,537	14,156,485	14,433,443	14,672,466	14,933,854
TOTAL ASSETS.....	13,652,227	14,049,199	14,176,006	14,664,234	15,010,549	15,108,908	15,345,190
CURRENT LIABILITIES							
Employee provisions.....	611,924	576,690	654,180	654,180	654,180	654,180	654,180
Payables	138,953	107,570	142,346	153,521	167,275	78,323	86,877
Borrowings	14,188	11,600	13,757	14,340	16,909	16,909	16,909
Other.....	7,081	7,156	7,022	6,961	6,961	6,961	6,961
Total current liabilities	772,146	703,016	817,305	829,002	845,325	756,373	764,927
NON-CURRENT LIABILITIES							
Employee provisions.....	145,234	165,151	160,778	160,778	160,778	160,778	160,778
Borrowings	19,130	13,019	17,821	15,748	10,686	9,664	8,642
Total non-current liabilities	164,364	178,170	178,599	176,526	171,464	170,442	169,420
TOTAL LIABILITIES.....	936,510	881,186	995,904	1,005,528	1,016,789	926,815	934,347
EQUITY							
Contributed equity	2,758,635	3,167,332	3,027,036	3,475,733	3,770,827	3,968,297	4,176,406
Accumulated surplus/(deficit)	1,158,772	1,277,670	1,354,756	1,384,663	1,424,623	1,415,486	1,436,127
Reserves	8,798,310	8,723,011	8,798,310	8,798,310	8,798,310	8,798,310	8,798,310
Total equity.....	12,715,717	13,168,013	13,180,102	13,658,706	13,993,760	14,182,093	14,410,843
TOTAL LIABILITIES AND EQUITY	13,652,227	14,049,199	14,176,006	14,664,234	15,010,549	15,108,908	15,345,190

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The decrease of Restricted Cash under Current Assets in 2015-16 is predominantly attributable to the release of restricted cash previously held for the payment of the 27th Pay.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,046,196	3,121,909	3,195,727	3,378,374	3,534,221	3,564,348	3,767,694
Capital appropriation	575,828	324,747	244,582	288,685	191,287	177,470	188,109
Equity contributions receipts	-	13,189	-	102,862	84,307	-	-
Holding account drawdowns	19,144	19,144	19,144	19,144	19,144	19,144	19,144
State Government grants	15,447	4,860	16,660	1,650	1,678	1,700	1,700
Royalties for Regions Fund ^(b)	25,951	62,731	63,967	84,174	33,700	31,892	32,293
Net cash provided by State Government.....	3,682,566	3,546,580	3,540,080	3,874,709	3,864,337	3,794,554	4,008,940
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(2,819,514)	(3,009,852)	(3,068,248)	(3,311,909)	(3,464,753)	(3,649,964)	(3,755,945)
Supplies and services	(706,927)	(719,234)	(713,084)	(771,634)	(760,199)	(785,457)	(811,489)
Grants and subsidies	(37,644)	(44,583)	(48,828)	(42,140)	(36,949)	(33,015)	(32,831)
GST payments.....	(107,330)	(103,713)	(103,713)	(104,750)	(105,798)	(106,856)	(106,856)
Finance costs	(1,579)	(1,787)	(1,787)	(1,676)	(1,632)	(1,561)	(1,561)
Receipts							
User contributions, charges and fees	88,605	94,481	98,812	103,530	107,489	112,175	112,334
Grants and subsidies	561,280	558,506	603,581	583,172	571,607	592,051	648,508
GST receipts.....	104,794	103,617	103,617	104,653	105,699	106,757	106,757
Other receipts	59,137	88,722	78,701	79,191	82,125	84,418	84,375
Interest receipts	11,366	9,046	9,046	9,140	9,140	9,140	9,140
Net cash from operating activities.....	(2,847,812)	(3,024,797)	(3,041,903)	(3,352,423)	(3,493,271)	(3,672,312)	(3,747,568)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(658,947)	(509,758)	(498,801)	(581,785)	(385,668)	(248,253)	(259,109)
Proceeds from sale of non-current assets	226	-	-	-	-	-	-
Net cash from investing activities.....	(658,721)	(509,758)	(498,801)	(581,785)	(385,668)	(248,253)	(259,109)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments	(14,411)	(15,470)	(15,470)	(15,220)	(16,223)	(14,752)	(14,752)
Net cash from financing activities.....	(14,411)	(15,470)	(15,470)	(15,220)	(16,223)	(14,752)	(14,752)
NET INCREASE/(DECREASE) IN CASH HELD ^(c)	161,622	(3,445)	(16,094)	(74,719)	(30,825)	(140,763)	(12,489)
Cash assets at the beginning of the reporting period	459,896	415,304	621,518	605,424	530,705	499,880	359,117
Cash assets at the end of the reporting period.....	621,518	411,859	605,424	530,705	499,880	359,117	346,628

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$20 million (2011-12), \$54.6 million (2012-13), \$51.6 million (2012-13 Estimated Out Turn), \$68 million (2013-14), \$19.5 million (2014-15), \$20 million (2015-16), \$20 million (2016-17), Regional Community Services Fund - \$6 million (2011-12), \$8.2 million (2012-13), \$12.4 million (2012-13 Estimated Out Turn), \$16.2 million (2013-14), \$14.2 million (2014-15), \$11.9 million (2015-16) and \$12.3 million (2016-17).

(c) The significant decrease of cash in 2015-16 is predominantly attributable to the release of restricted cash previously held for the payment of the 27th Pay.

DETAILS OF ADMINISTERED TRANSACTIONS

A fee of \$4,000 per student for dependents of 457 Visa Holders will be introduced in 2014. The fees will be paid to the Consolidated Account.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Other							
Fees for Dependents of 457 Visa Holders	-	-	-	17,198	34,396	34,396	34,396
TOTAL INCOME.....	-	-	-	17,198	34,396	34,396	34,396
EXPENSES							
Other							
Fees Paid to Consolidated Account	-	-	-	17,198	34,396	34,396	34,396
TOTAL EXPENSES.....	-	-	-	17,198	34,396	34,396	34,396

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department: - this table excludes user contributions, fees, charges and other receipts in respect of schools.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Commonwealth Grants	558,264	558,506	603,581	583,172	571,607	592,051	648,508
Farm School Receipts	1,128	1,185	1,185	1,220	1,257	1,332	1,332
Fees - Agricultural Colleges	3,110	3,518	3,518	3,714	3,808	3,922	4,039
Fees - Other	1,428	1,267	1,267	1,289	1,313	2,838	2,838
Fees - Swimming Classes	498	489	489	512	512	512	512
GST Input Credits	96,434	96,987	96,987	97,957	98,936	99,926	99,926
GST Receipts on Sales	8,360	6,630	6,630	6,696	6,763	6,831	6,831
Other Capital Grants and Receipts	12,340	3,610	15,410	-	-	-	-
Other Grants Recurrent	3,107	1,250	1,250	1,650	1,678	1,700	1,700
Other Receipts	12,675	25,439	25,439	24,228	25,405	25,847	25,804
Physical Education Camp School Receipts	1,991	1,873	1,873	1,986	2,046	2,107	2,149
Recoveries and Refunds - Teachers Salaries and Other	7,231	6,778	6,778	6,981	7,191	7,407	7,407
Refunds - Workers Compensation	114	14,935	3,729	3,841	3,956	4,075	4,075
TOTAL.....	706,680	722,467	768,136	733,246	724,472	748,548	805,121

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

EDUCATION SERVICES

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 24

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 27 Net amount appropriated to deliver services	20,799	17,341	15,341	16,517	17,990	19,676	21,238
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	278	285	292	306	313	320	329
Total appropriations provided to deliver services	21,077	17,626	15,633	16,823	18,303	19,996	21,567
ADMINISTERED TRANSACTIONS							
Item 28 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	360,375	389,077	389,077	402,927	422,864	423,836	423,836
TOTAL APPROPRIATIONS	381,452	406,703	404,710	419,750	441,167	443,832	445,403
EXPENSES							
Total Cost of Services	30,202	37,935	33,514	46,587	47,760	50,111	52,630
Net Cost of Services ^(a)	14,192	20,315	11,293	23,212	24,000	25,774	27,607
CASH ASSETS ^(b)	14,746	5,079	17,908	13,616	12,004	10,604	9,234

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Estimated Out Turn	(2,121)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	309
Depreciation for the Co-location of Office Fit-out	-	106	106	106	-
Funding Escalation for Salaries	-	-	(39)	(41)	235
Incorporation of Teacher Registration Board of Western Australia (TRBWA)	2,638	5,106	5,295	5,383	5,445
Low Interest Loan Scheme (LILS)	(2,000)	6,280	7,658	9,660	11,847
Public Sector Workforce Reform	-	(3,106)	(3,233)	(3,343)	(3,511)
Salaries and Allowances Tribunal Determination	7	10	9	18	27
Superannuation Guarantee Increase	-	20	54	119	162

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Ministers, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements.	1. Regulation, Review, Funding, and Policy Advice

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Regulation, Review, Funding, and Policy Advice	30,202	37,935	33,514	46,587	47,760	50,111	52,630
Total Cost of Services	30,202	37,935	33,514	46,587	47,760	50,111	52,630

Significant Issues Impacting the Agency

- The capacity for capital development in the non-government school sector will be significantly enhanced by the doubling of loans available under the LILS.
- The Commonwealth Government's National School Funding Reform agenda has the potential to have a significant impact on the State Government's funding of non-government schools.
- The regulatory requirements associated with the Commonwealth Government's reform agenda has the potential to significantly add to the regulatory burden on non-government schools in Western Australia.
- The Department will move to a new location at Tassels Place, Innaloo in early 2014. This will consolidate the Department's operations across three sites and improve the interaction of the Department's staff and functions.
- The Department will be administering \$1 million in 2013-14 to support curriculum and re-engagement in schools which helps students with social, emotional and behavioural difficulties.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Registered and/or accredited education and training providers comply with the appropriate legislative and/or other regulatory requirements:					
Percentage of non self-accrediting higher education institutions complying with accreditation and authorisation requirements of the Higher Education Act 2004	95%	-	-	-	
Percentage of non-government schools complying with registration requirements of the School Education Act 1999	92.9%	90%	87%	90%	1
Percentage of providers of education services to full fee international students complying with the registration requirements of the Education Services Providers (Full Fee Overseas Students) Registration Act 1991 and the Education Services for Overseas Students Act 2000 (Commonwealth)	100%	100%	100%	100%	
Percentage of Registered Training Organisations (RTOs) compliant with the Australian Quality Training Framework (AQTF) standards for RTOs	98.7%	100%	98.3%	100%	
Percentage of reviewed Independent Public Schools that have met service and delivery agreement requirements	-	100%	100%	100%	
Percentage of teachers compliant with the Teacher Registration Act 2012	-	-	100%	100%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The variance between the 2012-13 Estimated Actual and the 2013-14 Budget Target in non-government school registration compliance reflects an increase in conditions placed on school registrations to strengthen governance, financial management and safety and welfare of children in schools.
2. The TRBWA was amalgamated with the Department on 7 December 2012. This new efficiency indicator will measure the cost of providing regulatory services per teacher.

Services and Key Efficiency Indicators

1. Regulation, Review, Funding, and Policy Advice

Provision of regulatory, review, funding and policy advisory services, as required by legislation or government policy, to support provision of quality services by registered and/or accredited education and training providers.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service ^(a)	\$'000 30,202	\$'000 37,935	\$'000 33,514	\$'000 46,587	1
Less Income	16,010	17,620	22,221	23,375	
Net Cost of Service ^(a)	14,192	20,315	11,293	23,212	
Employees (Full Time Equivalents)	81	81	107	107	
Efficiency Indicators					
Cost of Regulatory Services per Registered Provider/Institution	\$9,093	\$11,053.11	\$8,367	\$10,578.64	2
Cost of Funded Services per Funded Unit	\$10.14	\$12.32	\$6.06	\$6.96	3
Hourly Cost of Providing Policy Advice and Support	\$98.56	\$116.46	\$91.83	\$111.56	4
Cost of Review Services per School	-	\$6,792.37	\$3,564	\$4,483.41	5
Cost of Regulatory Services per Teacher	-	-	\$133.78	\$163.88	6

(a) The inclusion of the TRBWA, as represented in the 'Spending Changes' table, has impacted the Total Cost of Service and Full Time Equivalents.

Explanation of Significant Movements

(Notes)

1. Strengthening and establishing new regulatory activities to support the Government's initiatives has resulted in an increase to the Total Cost of Services for the 2013-14 Budget Target of \$13 million (39%).
2. The increase in the indicator for the 2013-14 Budget Target when compared to the 2012-13 Estimated Actual of 26.4% is predominantly due to the significant increase in the Total Cost of Services for the 2013-14 Budget Target.
3. The increase in the indicator for the 2013-14 Budget Target when compared to the 2012-13 Estimated Actual of 14.8% is predominantly due to the significant increase in the Total Cost of Services for the 2013-14 Budget Target.
4. The increase in the indicator for the 2013-14 Budget Target when compared to the 2012-13 Estimated Actual of 21.5% is predominantly due to the significant increase in the Total Cost of Services for the 2013-14 Budget Target.
5. The increase in the indicator for the 2013-14 Budget Target when compared to the 2012-13 Estimated Actual of 25.8% is predominantly due to the significant increase in the Total Cost of Services for the 2013-14 Budget Target.
6. The TRBWA was amalgamated with the Department on 7 December 2012. This new efficiency indicator will measure the cost of providing regulatory services per teacher.

ASSET INVESTMENT PROGRAM

The Department's Asset Investment Program for 2013-14 comprises ongoing replacement of office furniture, fittings and information technology (IT) upgrade. The Department and the TRBWA will be co-locating in 2013-14. An amount of \$1.6 million will be spent on fit-out for the new office accommodation.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
IT Upgrade and Replacement							
TRBWA Related Capital Expenditure	131	11	11	20	30	30	40
COMPLETED WORKS							
Furniture and Fittings - 2012-13 Program	13	13	13	-	-	-	-
IT Upgrade and Replacement - 2012-13 Program	22	22	22	-	-	-	-
Office Fit-out - 2011-12 Fit-out Replaces 2008-09	140	140	98	-	-	-	-
NEW WORKS							
Furniture and Fittings							
2013-14 Program	13	-	-	13	-	-	-
2014-15 Program	13	-	-	-	13	-	-
2015-16 Program	10	-	-	-	-	10	-
2016-17 Program	5	-	-	-	-	-	5
IT Upgrade and Replacement							
2013-14 Program	22	-	-	22	-	-	-
2014-15 Program	22	-	-	-	22	-	-
2015-16 Program	25	-	-	-	-	25	-
2016-17 Program	30	-	-	-	-	-	30
Office Fit-out							
Co-location of the Department of Education Services with the TRBWA	1,600	-	-	1,600	-	-	-
Total Cost of Asset Investment Program	2,046	186	144	1,655	65	65	75
FUNDED BY							
Drawdowns from the Holding Account			35	35	35	35	35
Internal Funds and Balances			109	1,620	30	30	40
Total Funding			144	1,655	65	65	75

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in Total Cost of Services of \$13 million (39%) in 2013-14 when compared to the 2012-13 Estimated Actual. This is due to a significant increase of \$10.3 million in the budget expenses for the operation of the LILS.

The TRBWA was amalgamated with the Department on 7 December 2012 and this has resulted in an increase in employee benefits, supplies and services, accommodation, depreciation and finance expenses in the 2013-14 Budget Estimate.

Income

Total Income for 2013-14 is budgeted at \$23.3 million, which is similar to the 2012-13 Estimated Actual.

Statement of Financial Position

The most significant assets in the Department's statement of financial position are loans and advances provided to schools for capital expenditure under the LILS. These assets are offset by liabilities represented by borrowings from the Western Australian Treasury Corporation.

In accordance with AASB 139 (Financial Instruments Recognition Measurement) the Department is required to report LILS to the non-government education sector institutions at amortised cost using the effective interest methods. The subsequent application of this standard on the Department's financial statements resulted in an initial write down of assets of \$50.3 million in 2005-06.

Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a Government agency which is funded from Parliamentary appropriation from the Consolidation Account. The Department's total equity is expected to decline in 2013-14 by \$5.8 million (22%) compared to the 2012-13 Estimated Actual.

Statement of Cashflows

The 2013-14 closing cash assets balance of \$13.6 million represents a decrease of \$4.3 million (24%) in comparison to the 2012-13 Estimated Actual of \$17.9 million. The supplies and services, accommodation, depreciation and finance costs are expected to increase in 2013-14.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,807	9,149	9,865	10,096	10,383	10,677	10,949
Grants and subsidies ^(c)	80	229	229	135	135	135	135
Supplies and services	5,173	6,053	6,220	8,140	7,607	7,288	7,423
Accommodation	565	668	425	863	1,135	1,156	1,156
Depreciation and amortisation	41	32	130	216	216	216	216
Efficiency dividend	-	(440)	-	-	-	-	-
Finance costs	16,431	22,108	16,540	26,820	27,911	30,313	32,503
Other expenses	105	136	105	317	373	326	248
TOTAL COST OF SERVICES.....	30,202	37,935	33,514	46,587	47,760	50,111	52,630
Income							
Sale of goods and services	761	993	4,266	6,464	6,351	6,319	6,225
Grants and subsidies	731	467	1,177	599	467	467	467
Interest revenue	14,243	16,040	16,149	16,096	16,672	17,331	18,111
Other revenue	275	120	629	216	270	220	220
Total Income.....	16,010	17,620	22,221	23,375	23,760	24,337	25,023
NET COST OF SERVICES.....	14,192	20,315	11,293	23,212	24,000	25,774	27,607
INCOME FROM STATE GOVERNMENT							
Service appropriations	21,077	17,626	15,633	16,823	18,303	19,996	21,567
Resources received free of charge	630	130	646	586	700	700	700
TOTAL INCOME FROM STATE GOVERNMENT.....	21,707	17,756	16,279	17,409	19,003	20,696	22,267
SURPLUS/(DEFICIENCY) FOR THE PERIOD	7,515	(2,559)	4,986	(5,803)	(4,997)	(5,078)	(5,340)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 81, 107 and 107 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Other Miscellaneous Grants	80	194	194	100	100	100	100
Other Scholarships	-	35	35	35	35	35	35
TOTAL.....	80	229	229	135	135	135	135

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	14,521	5,079	17,673	13,371	11,749	10,339	8,959
Holding account receivables	35	35	35	35	35	35	35
Receivables	186	209	213	213	213	213	213
Loans to schools.....	28,269	28,096	29,600	29,873	28,720	28,280	29,830
Other.....	688	568	719	719	719	719	719
Total current assets	43,699	33,987	48,240	44,211	41,436	39,586	39,756
NON-CURRENT ASSETS							
Holding account receivables	146	143	143	246	349	452	555
Property, plant and equipment	1,287	2,817	4,353	5,792	5,641	5,490	5,349
Intangibles	-	-	10	10	10	10	10
Receivables – loans to schools	154,657	150,126	154,505	175,514	198,936	222,747	245,661
Restricted cash	225	186	235	245	255	265	275
Total non-current assets	156,315	153,272	159,246	181,807	205,191	228,964	251,850
TOTAL ASSETS.....	200,014	187,259	207,486	226,018	246,627	268,550	291,606
CURRENT LIABILITIES							
Employee provisions.....	1,104	1,059	1,611	1,611	1,611	1,611	1,611
Payables	77	86	137	137	137	137	137
Borrowings	28,269	28,096	29,600	29,873	28,720	28,280	29,830
Other.....	3,474	3,826	4,641	4,569	4,489	4,404	4,314
Total current liabilities	32,924	33,067	35,989	36,190	34,957	34,432	35,892
NON-CURRENT LIABILITIES							
Employee provisions.....	445	386	445	445	445	445	445
Borrowings.....	199,083	197,909	195,726	219,860	246,699	274,225	301,161
Other.....	-	-	1,673	1,673	1,673	1,673	1,673
Total non-current liabilities	199,528	198,295	197,844	221,978	248,817	276,343	303,279
TOTAL LIABILITIES.....	232,452	231,362	233,833	258,168	283,774	310,775	339,171
EQUITY							
Contributed equity	18	18	18	18	18	18	18
Accumulated surplus/(deficit)	(33,176)	(44,841)	(27,085)	(32,888)	(37,885)	(42,963)	(48,303)
Reserves	720	720	720	720	720	720	720
Total equity ^(b)	(32,438)	(44,103)	(26,347)	(32,150)	(37,147)	(42,225)	(47,565)
TOTAL LIABILITIES AND EQUITY	200,014	187,259	207,486	226,018	246,627	268,550	291,606

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a Government agency which is funded from Parliamentary appropriation from the Consolidated Account.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	21,045	17,594	15,601	16,685	18,165	19,858	21,429
Holding account drawdowns	35	35	35	35	35	35	35
Net cash provided by State Government.....	21,080	17,629	15,636	16,720	18,200	19,893	21,464
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(7,603)	(9,149)	(9,865)	(10,096)	(10,383)	(10,677)	(10,949)
Grants and subsidies	(80)	(229)	(229)	(135)	(135)	(135)	(135)
Supplies and services	(4,583)	(5,923)	(6,017)	(7,524)	(6,876)	(6,556)	(6,690)
Accommodation	(566)	(666)	(423)	(863)	(1,135)	(1,156)	(1,156)
Efficiency dividend.....	-	440	-	-	-	-	-
Finance costs	(11,049)	(11,475)	(9,540)	(12,760)	(14,289)	(16,393)	(18,276)
Other payments	(590)	(664)	(633)	(1,506)	(779)	(783)	(706)
Receipts							
Regulatory fees and fines.....	855	993	785	1,427	1,213	1,079	880
Grants and subsidies	731	467	1,177	599	467	467	467
Sale of goods and services	-	-	1,561	5,037	5,138	5,240	5,345
GST receipts.....	444	526	526	525	525	525	525
Interest received.....	5,801	5,835	5,944	5,891	6,467	7,126	7,906
Other receipts	70	120	420	120	120	120	120
Net cash from operating activities.....	(16,370)	(19,725)	(16,294)	(19,285)	(19,667)	(21,143)	(22,669)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(77)	(1,635)	(144)	(1,655)	(65)	(65)	(75)
Net cash from investing activities.....	(77)	(1,635)	(144)	(1,655)	(65)	(65)	(75)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(28,775)	(28,526)	(29,908)	(28,792)	(28,360)	(29,915)	(31,410)
Other payments	(26,500)	(26,500)	(26,500)	(53,000)	(54,300)	(55,700)	(57,100)
Proceeds from borrowings	26,500	26,500	26,800	53,000	54,300	55,700	57,100
Other proceeds	28,775	28,526	29,573	28,720	28,280	29,830	31,320
Net cash from financing activities.....	-	-	(35)	(72)	(80)	(85)	(90)
NET INCREASE/(DECREASE) IN CASH HELD	4,633	(3,731)	(837)	(4,292)	(1,612)	(1,400)	(1,370)
Cash assets at the beginning of the reporting period	10,113	8,810	14,746	17,908	13,616	12,004	10,604
Net cash transferred to/from other agencies.....	-	-	3,999 ^(b)	-	-	-	-
Cash assets at the end of the reporting period.....	14,746	5,079	17,908	13,616	12,004	10,604	9,234

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The TRBWA was amalgamated with the Department on 7 December 2012. The amount of \$4 million for 'Net Cash transferred to/from other agencies' reflects the budget of TRBWA incorporated into the Department's budget for the first time after this merger.

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Other							
Interest Revenue	18	10	10	10	7	7	7
Service Appropriation ^(a)	360,375	389,077	389,077	402,927	422,864	423,836	423,836
TOTAL INCOME.....	360,393	389,087	389,087	402,937	422,871	423,843	423,843
EXPENSES							
Grants to Charitable and Other Public Bodies							
Per Capita Grants to Non-Government Schools ^(a)	331,382	357,675	357,505	369,893	387,744	388,716	388,716
Supplementation Grants for Special Education Students	16,215	18,046	19,895	19,490	21,049	21,049	21,049
Non-Government School Psychology Services Grant.....	3,699	3,760	3,990	4,023	4,305	4,305	4,305
Funding for Western Australian Hospital Services and Western Australian Institute for Deaf Education.....	6,058	4,410	4,739	4,631	4,862	4,862	4,862
Grants for Students at Risk and Other Programs ...	325	325	300	325	325	325	325
Australian Music Examinations Board Grant	155	162	161	169	176	176	176
All Other Grants.....	208	364	158	312	313	313	313
Statutory Authorities							
Curtin University of Technology - Debt Charges....	50	46	46	45	46	46	46
Other							
Superannuation - Higher Education Institutions	4,153	4,289	4,000	4,039	4,040	4,040	4,040
Finance Costs	18	10	10	10	11	11	11
TOTAL EXPENSES.....	362,263	389,087	390,804	402,937	422,871	423,843	423,843

(a) A review of existing funding for per capita grants to non-government schools will be undertaken as part of the 2014-15 Budget process.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Commonwealth Specific Purpose Program							
- Aboriginal Education and Training Council ..	731	467	1,177	599	467	467	467
GST Input Credits	37,661	37,467	36,673	38,794	38,794	38,794	38,794
GST Receipts	444	129	526	525	525	525	525
Miscellaneous Revenue	70	120	420	120	120	120	120
Registration Fees.....	855	993	785	1,427	1,213	1,079	880
TOTAL.....	39,761	39,176	39,581	41,465	41,119	40,985	40,786

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

SCHOOL CURRICULUM AND STANDARDS AUTHORITY

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 25

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual ^(a) \$'000	2012-13 Budget ^(b) \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate ^(c) \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 29 Net amount appropriated to deliver services	29,276	32,121	32,121	34,427	30,880	32,289	32,438
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	253	250	296	313	313	313	313
Total appropriations provided to deliver services	29,529	32,371	32,417	34,740	31,193	32,602	32,751
TOTAL APPROPRIATIONS	29,529	32,371	32,417	34,740	31,193	32,602	32,751
EXPENSES							
Total Cost of Services.....	31,341	33,312	34,809	37,599	33,709	35,182	35,198
Net Cost of Services ^(d)	30,034	32,525	34,037	34,905	31,348	32,757	32,731
CASH ASSETS ^(e)	3,523	797	2,177	2,127	2,074	2,021	1,968

- (a) The School Curriculum and Standards Authority (the Authority) was established on 1 March 2012 under the School Curriculum and Standards Authority Act 1997 to replace the Curriculum Council. In accordance with the Machinery of Government reporting requirements, the 2011-12 Actual consists of eight months for the Curriculum Council (1 July 2011 to 29 February 2012) and four months for the Authority (1 March 2012 to 30 June 2012).
- (b) The 2012-13 Budget figures have been adjusted for comparability to account for the transfer of the State and National Testing from the Department of Education as shown in the reconciliation table after the financial statements.
- (c) The forward estimates for 2014-15 are based on half cohort.
- (d) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (e) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	385
Amendment to the Western Australian Certificate of Education - Years 11 and 12....	55	2,202	1,077	1,123	(187)
Funding Escalation for Salaries.....	-	-	(78)	(81)	464
Program Rationalisation	-	-	(25)	(26)	(27)
Public Sector Workforce Reform.....	-	(338)	(265)	(349)	(585)
Relocation of Office Premises - Revised Accommodation Expense.....	-	444	(142)	(397)	(409)
Salaries and Allowances Tribunal Determination	46	56	54	46	46
Superannuation Guarantee Increase.....	-	1,361	1,420	1,540	1,622
Transfer of State and National Testing Function from the Department of Education	4,920	5,992	4,649	4,767	4,888

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality curriculum outline (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia.	1. Curriculum Development, Evaluation and Support 2. Student Assessment and Certification

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Curriculum Development, Evaluation and Support	12,821	8,534	10,028	9,713	8,709	9,089	9,093
2. Student Assessment and Certification	18,520	24,778	24,781	27,886	25,000	26,093	26,105
Total Cost of Services	31,341	33,312	34,809	37,599	33,709	35,182	35,198

Significant Issues Impacting the Agency

- On 21 January 2013, Cabinet approved changes to the Western Australian Certificate of Education (WACE) that will take effect from 2015 for Year 11 and 2016 for Year 12. Redevelopment of WACE senior secondary courses and supporting resources commenced late in 2012-13 and will be completed in 2013-14 ready for implementation from 2015.
- In 2013, a total of 104 compulsory examinations will be developed and conducted for 51 Stage 2 and Stage 3 courses. It is expected that approximately 18,000 students will sit at least one examination, 13,800 students will sit four or more examinations and the total number of examinations sits will be approximately 70,000.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Quality curriculum outline (Kindergarten to Year 12) and assessment (Years 11-12) in Western Australia:					
Engagement of and acceptance by stakeholders of responsive syllabuses, accreditation and review	4.14	3.80	4.18	4.10	1,2,3
Engagement of and acceptance by stakeholders of comprehensive and easily understood assessment policy and support.....	4.08	3.80	4.10	4.10	1,2,3
Engagement of and acceptance by stakeholders of valid and reliable external and school-based assessments	4.09	3.80	4.16	4.10	1,2,3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Scale range is from 1 (low) to 5 (high).
2. The 2011–12 Actual shown above was reported in the Authority's 2011–12 Annual Report with the high effectiveness reflecting broad based support for syllabuses assessment and examinations.
3. The 2012–13 Budget was based on the 2010–11 Actual as the effectiveness indicators for 2011–12 were not available at the time of the 2012–13 State Budget process.

Services and Key Efficiency Indicators

1. Curriculum Development, Evaluation and Support

This service involves curriculum development to address the needs of all students entering senior secondary education, accreditation for all courses to ensure high quality and standards of contemporary curriculum provision, and formal course review based on stakeholder feedback and consultation.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 12,821	\$'000 8,534	\$'000 10,028	\$'000 9,713	1
Less Income.....	184	-	-	-	2
Net Cost of Service.....	12,637	8,534	10,028	9,713	
Employees (Full Time Equivalents)	62	51	51	51	
Efficiency Indicators					
Average Cost per Registered School for Each Course of Professional Support	\$0	\$0	\$0	\$0	3
Average Cost per Registered School for Each Course of Syllabus Development and Review.....	\$29,349	\$23,424	\$32,089	\$36,108	4

Explanation of Significant Movements

(Notes)

1. The decrease in the total cost of service from the 2012-13 Estimated Actual of \$10 million to \$9.7 million in the 2013-14 Budget Estimate is mainly due to net effect of non-recurrent grants for the Implementation of the National Curriculum in 2012-13 of \$1.4 million, and the provision of State funding for the amendment to the Western Australian Certificate - Years 11 and 12. The structural changes to the Authority in September 2012 resulted in the reallocation of overhead costs.
2. The income of \$184,000 in the 2011-12 Actual mainly relates to the recovery of expenditure and recovery of payroll on-costs for staff seconded to other State and Commonwealth agencies.
3. The professional support for all senior school courses rolled out in 2009 and 2010 was completed in 2010-11. All costs incurred for this service were incurred for syllabus development and review in the 2012-13 Budget, 2012-13 Estimated Actual and 2013-14 Budget Target. This average cost efficiency indicator has been retained to minimise the change to the 2013-14 performance management framework shown in the Relationship to Government Goals table. The indicator will be reviewed during the 2013-14 financial year.
4. The structural changes mentioned in Note 1 accounted for the increase of \$2,740 (9.3%) in the average cost per registered school for each course of syllabus between the 2011-12 Actual of \$29,349 and the 2012-13 Estimated Actual of \$32,089.

2. Student Assessment and Certification

This service involves the provision of clear assessment policy and guidelines, provision of high quality external assessments and rigorous processes for standards setting and certification.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	18,520	24,778	24,781	27,886	1
Less Income.....	1,123	787	772	2,694	2
Net Cost of Service	17,397	23,991	24,009	25,192	
Employees (Full Time Equivalents)	68	83	90	95	3
Efficiency Indicators					
Average Cost per Enrolled Student for Moderation.....	\$82	\$95	\$111	\$124	4
Average Cost per Enrolled Student for External Assessment.....	\$185	\$212	\$252	\$281	4
Average Cost per Enrolled Year 12 Student for Certification	\$789	\$913	\$1,043	\$1,162	4

Explanation of Significant Movements

(Notes)

1. The full year impact of the transfer of State and National test function from the Department of Education in January 2013 accounted for the increase in the total cost of service from the 2012-13 Estimated Actual of \$24.8 million to \$27.9 million in the 2013-14 Budget Estimate.
2. The significant increase in the income from the 2012-13 Estimated Actual of \$772,000 to \$2.7 million in the 2013-14 Budget Estimate is due to the recovery of 2012-13 costs from the systems and sector for the conduct of the State and National tests. The Authority had to adopt the Department of Education's timing of cost recovery; that is, in the year following the conduct of the tests and not in the year that the costs are incurred because the testing costs cannot be finalised at the end of each financial year.
3. The increase in the number of FTE from 83 in the 2012-13 Budget to 90 in the 2012-13 Estimated Actual and then 95 in the 2013-14 is due to the half year and full year impact of the transfer mentioned in Note 1.
4. The cost increase mentioned in Note 1 flows on to the average cost indicators for 2012-13 Estimated Actual and 2013-14 Budget Target.

ASSET INVESTMENT PROGRAM

The 2013-14 Asset Investment Program consists of \$170,000 for cyclical replacement of computers and ancillary equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software							
Information Technology Upgrade and Replacement - Hardware and Software.....	1,060	720	170	170	170	-	-
Total Cost of Asset Investment Program	1,060	720	170	170	170	-	-
FUNDED BY							
Drawdowns from the Holding Account			170	170	170	-	-
Total Funding			170	170	170	-	-

FINANCIAL STATEMENTS

Income Statement

Expenses

In accordance with the Machinery of Government (MOG) reporting requirements, the 2011-12 Actual consists of eight months for the Curriculum Council (1 July 2011 to 29 February 2012) and four months for the Authority (1 March 2012 to 30 June 2012). The increase of \$5 million (17%) in the Total Cost of Services from \$29.8 million in the 2012-13 Budget to \$34.8 million in the 2012-13 Estimated Actual is largely due to the transfer of the State and National Testing function from the Department of Education to the Authority. The \$2.8 million (8%) increase in the Total Cost of Services between the \$34.8 million in the 2012-13 Estimated Actual and the \$37.6 million in 2013-14 Budget is due to the aforementioned transfer as well as additional expenses for the amendment to the Western Australian Certificate of Education – Years 11 and 12. Other changes to expenses are shown in the Spending Changes table.

Income

The \$1.9 million in the Other Revenue for the 2013-14 Budget relates to the recovery of 2012-13 costs for State and National testing from the systems and sectors. The State testing function implemented by the Department of Education and transferred to the Authority ceases after calendar year 2013 in accordance with the State Government's commitment timeline. The Other Revenue across the forward estimates covers only cost recoveries for National testing.

Statement of Financial Position

The difference of \$2.8 million in the Holding account receivables (Non-Current Assets) between the 2012-13 Budget and 2012-13 Estimated Actual is mainly due to the return of \$2.3 million to this account after the Authority withdrew from the co-location of office accommodation plan with the Department of Education Services and the Teacher Registration Board of Western Australia. The \$2.3 million offset is in the Other asset item in the same section as there is no investment to be capitalised.

The increase of \$1.6 million between the Contributed Equity for 2011-12 Actual and 2012-13 Estimated Actual represents equity (accumulated surplus) that the Authority assumed from its predecessor, the Curriculum Council.

Statement of Cashflows

In accordance with the MOG reporting requirements, the 2011-12 Actual consists of eight months for the Curriculum Council (1 July 2011 to 29 February 2012) and four months for the Authority (1 March 2012 to 30 June 2012). MOG reporting requires the cash assets transferred from the Curriculum Council to the Authority to be shown as Net cash transferred to/from other agencies in the 2011-12 Actual, 2012-13 Budget and the 2012-13 Estimated Actual.

The Cashflows from the Investing Activities section of the 2012-13 Budget includes an amount of \$2.3 million for the fit-out of new office accommodation. The plan to co-locate with the Department of Education Services and the Teacher Registration Board of Western Australia cannot be carried out as these premises do not meet the tight physical security arrangements for the annual Year 12 examinations. The Authority has identified alternative premises and the rent impact on its 2013-14 Budget and forward estimates is shown in the Spending Changes table. The fit-out costs (asset investment) for these premises will be known at the beginning of 2013-14.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	15,760	14,706	16,897	17,586	18,065	18,730	19,174
Grants and subsidies ^(c)	4,201	2,046	1,411	15	15	15	15
Supplies and services	8,876	10,494	14,002	17,029	13,166	14,228	13,370
Accommodation	1,504	1,632	1,632	2,099	1,593	1,338	2,004
Depreciation and amortisation	596	598	602	588	588	588	352
Other expenses	404	308	265	282	282	283	283
TOTAL COST OF SERVICES.....	31,341	29,784	34,809	37,599	33,709	35,182	35,198
Income							
Sale of goods and services	1,264	737	737	799	802	824	824
Grants and subsidies	43	50	35	-	-	-	-
Other revenue	-	-	-	1,895	1,559	1,601	1,643
Total Income.....	1,307	787	772	2,694	2,361	2,425	2,467
NET COST OF SERVICES.....	30,034	28,997	34,037	34,905	31,348	32,757	32,731
INCOME FROM STATE GOVERNMENT							
Service appropriations	29,529	28,843	32,417	34,740	31,193	32,602	32,751
Resources received free of charge	142	110	110	110	110	110	110
TOTAL INCOME FROM STATE GOVERNMENT.....	29,671	28,953	32,527	34,850	31,303	32,712	32,861
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(363)	(44)	(1,510)	(55)	(45)	(45)	130

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 130, 141 and 146 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Grants for the implementation of the National Curriculum	4,055	2,031	1,396	-	-	-	-
Scholarships and other grants	146	15	15	15	15	15	15
TOTAL.....	4,201	2,046	1,411	15	15	15	15

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	3,150	797	1,677	1,754	1,701	1,648	1,595
Holding account receivables	2,470	170	170	170	-	-	-
Receivables	89	79	54	54	54	54	54
Other	42	13	32	27	27	35	35
Total current assets	5,751	1,059	1,933	2,005	1,782	1,737	1,684
NON-CURRENT ASSETS							
Holding account receivables	2,133	2,561	5,331	5,749	6,337	6,925	7,452
Property, plant and equipment	113	582	442	549	656	593	530
Intangibles	2,625	1,867	1,864	1,339	814	289	-
Restricted cash	373	-	500	373	373	373	373
Other	-	2,300	-	-	-	-	-
Total non-current assets	5,244	7,310	8,137	8,010	8,180	8,180	8,355
TOTAL ASSETS	10,995	8,369	10,070	10,015	9,962	9,917	10,039
CURRENT LIABILITIES							
Employee provisions	2,880	2,580	2,880	2,880	2,880	2,880	2,880
Payables	57	43	172	172	164	164	156
Other	367	306	367	367	367	367	367
Total current liabilities	3,304	2,929	3,419	3,419	3,411	3,411	3,403
NON-CURRENT LIABILITIES							
Employee provisions	1,418	1,265	1,888	1,888	1,888	1,888	1,888
Total non-current liabilities	1,418	1,265	1,888	1,888	1,888	1,888	1,888
TOTAL LIABILITIES	4,722	4,194	5,307	5,307	5,299	5,299	5,291
EQUITY							
Contributed equity	6,325	6,785	7,925	7,925	7,925	7,925	7,925
Accumulated surplus/(deficit)	(52)	(2,610)	(3,162)	(3,217)	(3,262)	(3,307)	(3,177)
Total equity	6,273	4,175	4,763	4,708	4,663	4,618	4,748
TOTAL LIABILITIES AND EQUITY	10,995	8,369	10,070	10,015	9,962	9,917	10,039

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	28,932	28,245	31,349	34,152	30,605	32,014	32,224
Holding account drawdowns	170	2,470	170	170	170	-	-
Net cash provided by State Government.....	29,102	30,715	31,519	34,322	30,775	32,014	32,224
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(15,165)	(14,706)	(16,427)	(17,586)	(18,065)	(18,730)	(19,174)
Grants and subsidies	(4,201)	(2,046)	(1,411)	(15)	(15)	(15)	(15)
Supplies and services	(8,248)	(10,235)	(13,743)	(16,914)	(13,066)	(14,128)	(13,270)
Accommodation	(1,473)	(1,632)	(1,632)	(2,099)	(1,593)	(1,338)	(2,004)
Other payments	(1,131)	(696)	(653)	(652)	(640)	(641)	(641)
Receipts							
Grants and subsidies	43	50	35	-	-	-	-
Sale of goods and services	1,262	737	737	799	802	824	824
GST receipts.....	731	399	399	370	360	360	360
Other receipts	-	-	-	1,895	1,559	1,601	1,643
Net cash from operating activities.....	(28,182)	(28,129)	(32,695)	(34,202)	(30,658)	(32,067)	(32,277)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(182)	(2,470)	(170)	(170)	(170)	-	-
Net cash from investing activities.....	(182)	(2,470)	(170)	(170)	(170)	-	-
NET INCREASE/(DECREASE) IN CASH HELD	738	116	(1,346)	(50)	(53)	(53)	(53)
Cash assets at the beginning of the reporting period	-	-	-	2,177	2,127	2,074	2,021
Net cash transferred to/from other agencies.....	2,785	681	3,523	-	-	-	-
Cash assets at the end of the reporting period.....	3,523	797	2,177	2,127	2,074	2,021	1,968

(a) Full audited financial statements are published in the agency's Annual Report.

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement.....	31,341	29,784	34,809	37,599	33,709	35,182	35,198
Transfer of State and National Testing from the Department of Education.....	-	3,528	-	-	-	-	-
Adjusted Total Cost of Services	31,341	33,312	34,809	37,599	33,709	35,182	35,198
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services ...	29,529	28,843	32,417	34,740	31,193	32,602	32,751
Transfer of State and National Testing from the Department of Education.....	-	3,528	-	-	-	-	-
Adjusted Net Amount Appropriated to Deliver Services	29,529	32,371	32,417	34,740	31,193	32,602	32,751

COUNTRY HIGH SCHOOL HOSTELS AUTHORITY

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 26

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 30 Net amount appropriated to deliver services	5,793	6,169	6,169	5,973	5,120	5,048	5,294
Total appropriations provided to deliver services	5,793	6,169	6,169	5,973	5,120	5,048	5,294
CAPITAL							
Item 124 Capital Appropriation.....	1,000	1,020	971	976	967	958	952
TOTAL APPROPRIATIONS	6,793	7,189	7,140	6,949	6,087	6,006	6,246
EXPENSES							
Total Cost of Services.....	13,826	15,023	14,393	14,603	15,562	15,761	15,869
Net Cost of Services ^(a)	5,646	6,528	6,185	6,150	5,452	5,361	5,469
CASH ASSETS ^(b)	15,199	4,556	6,066	6,066	5,957	5,869	5,781

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Estimated Out Turn	(287)	-	-	-	-
2012-13 Temporary Procurement Freeze	(328)	-	-	-	-
2013-14 Tariffs, Fees and Charges	-	(37)	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	41
Capping of Leave Liabilities at 2011-12 Levels	(15)	(11)	-	-	-
Funding Escalation for Salaries	-	-	(12)	(13)	72
Implementation of the Blaxell Inquiry Recommendations	-	130	130	130	130
Public Sector Workforce Reform	-	(474)	(1,443)	(1,665)	(1,585)
Revision to Expenses Due to Decrease in Enrolments	-	(1,390)	-	-	-
Superannuation Guarantee Increase	-	19	38	79	119

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Quality accommodation, care and services for isolated students who have to board away from home to attend school.	1. Establishment, Operation and Maintenance of Residential Colleges

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Establishment, Operation and Maintenance of Residential Colleges	13,826	15,023	14,393	14,603	15,562	15,761	15,869
Total Cost of Services	13,826	15,023	14,393	14,603	15,562	15,761	15,869

Significant Issues Impacting the Agency

- Residential college enrolments and enrolment revenue have been affected by public awareness of the Special Inquiry undertaken by the Hon. Peter Blaxell.
- Enrolments are expected to continue to be affected by the half cohort of public school students in 2013 and 2014.
- State Government spending through Royalties for Regions (RfR) is significantly upgrading residential college infrastructure and ensuring that residential colleges have sufficient capacity to meet additional demand arising from the relocation of Year 7 students into secondary school from 2015.
- The Authority is meeting the cost of supporting its boarding staff to gain Australian Qualifications Training Framework competency certification to ensure that they meet boarding service duty of care requirements.
- A Special Inquiry has been completed into the conduct and response of relevant public officials and government agencies in relation to allegations of sexual abuse at St Andrew's Hostel in Katanning in the 1970s and 1980s. The Authority has complied with the Special Inquiry recommendation that it develop a comprehensive, multi-venue child focused complaint system, which includes support for the child seeking help. A critical element of the model, which will ensure a robust and approachable system, is that it should facilitate complaints being made externally. This has been supported with the introduction of protective behaviours education for all students at the Authority's residential colleges. The Special Inquiry has also recommended that as part of the Authority's review of the roles and responsibilities of College Boards of Management and their relevant constitutions, the Authority develop a comprehensive training program for board members covering a range of areas, particularly accountable and ethical decision making, complaint handling and duty of care.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Quality accommodation, care and services for isolated students who have to board away from home to attend school:					
Average residential college occupancy rate	77%	76%	70%	73%	
Families rating accommodation, care and services as good or better	90%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Establishment, Operation and Maintenance of Residential Colleges**

Quality accommodation, care and services for isolated students who have to board away from home to attend school.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 13,826	\$'000 15,023	\$'000 14,393	\$'000 14,603	
Less Income	8,180	8,495	8,208	8,453	
Net Cost of Service	5,646	6,528	6,185	6,150	
Employees (Full Time Equivalents)	111	114	112	114	
Efficiency Indicators					
Cost (Efficiency) Average Cost per Student	\$21,638	\$23,112	\$23,988	\$23,402	

ASSET INVESTMENT PROGRAM

The RfR program is providing for the redevelopment of the regional residential colleges, which are strategically important in the delivery of quality secondary education for families living beyond the reach of secondary school bus services. In addition to current works being undertaken at the Merredin, Geraldton and Esperance Residential Colleges, business cases regarding upgrades to other residential colleges are also being developed, but are subject to Cabinet approval.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Redevelopment Programs - Geraldton Residential College ^(a)	2,600	500	500	2,100	-	-	-
COMPLETED WORKS							
Maintenance Program - Residential Colleges							
2011-12 Program	273	273	273	-	-	-	-
2012-13 Program	500	500	500	-	-	-	-
Redevelopment Programs							
Esperance Residential College ^(a)	13,393	13,393	8,358	-	-	-	-
Merredin Residential College ^(a)	9,034	9,034	1,148	-	-	-	-
NEW WORKS							
Maintenance Program - Residential Colleges							
2013-14 Program	510	-	-	510	-	-	-
2014-15 Program	520	-	-	-	520	-	-
2015-16 Program	520	-	-	-	-	520	-
2016-17 Program	520	-	-	-	-	-	520
Redevelopment Programs							
Royalties for Regions - Regional Residential Colleges							
Asset Investment Allocation ^(a)	28,860	-	-	7,800	11,400	9,660	-
Total Cost of Asset Investment Program	56,730	23,700	10,779	10,410	11,920	10,180	520
Loan and Other Repayments.....			971	976	967	958	952
Total.....	56,730	23,700	11,750	11,386	12,887	11,138	1,472
FUNDED BY							
Capital Appropriation			971	976	967	958	952
Drawdowns from the Holding Account			500	510	520	520	520
Internal Funds and Balances			9,239	-	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			1,040	9,900	11,400	9,660	-
Total Funding			11,750	11,386	12,887	11,138	1,472

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2013-14 Budget Estimate (\$14.6 million) compared to the 2012-13 Estimated Actual (\$14.4 million) represents a 1.4% increase. This is mainly due to a moderate increase in Employee Benefits and Supplies and Services.

Income

The 2013-14 Budget Income (\$8.5 million) compared to the 2012-13 Estimated Actual (\$8.2 million) represents a 3.7% increase. This is mainly due to an increase in the boarding fee in 2013 and 2014.

Statement of Financial Position

The Authority's property values will increase during the next financial year following additions and improvements to Geraldton and other residential colleges. The additions and improvements are being funded from the RfR Fund, which is treated as Contributed equity, which has increased Total Equity.

Statement of Cashflows

Cashflow from the RfR Fund relates to additions and improvements to Geraldton and other residential colleges.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,152	7,163	6,861	7,019	7,225	7,432	7,637
Supplies and services	1,521	1,741	1,606	1,758	2,237	2,129	2,011
Accommodation	1,412	1,394	1,314	1,270	1,312	1,361	1,375
Depreciation and amortisation	1,708	2,232	2,232	2,232	2,250	2,250	2,250
Interest Expense	1,105	1,415	1,415	1,315	1,315	1,315	1,315
Other Expenses	928	1,078	965	1,009	1,223	1,274	1,281
TOTAL COST OF SERVICES.....	13,826	15,023	14,393	14,603	15,562	15,761	15,869
Income							
Sale of goods and services	7,624	7,995	7,708	7,943	9,650	9,940	9,940
Other revenue	556	500	500	510	460	460	460
Total Income.....	8,180	8,495	8,208	8,453	10,110	10,400	10,400
NET COST OF SERVICES.....	5,646	6,528	6,185	6,150	5,452	5,361	5,469
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,793	6,169	6,169	5,973	5,120	5,048	5,294
Resources received free of charge	157	115	115	115	115	115	115
Royalties for Regions Fund ^(c)	52	54	54	56	58	60	60
TOTAL INCOME FROM STATE GOVERNMENT.....	6,002	6,338	6,338	6,144	5,293	5,223	5,469
SURPLUS/(DEFICIENCY) FOR THE PERIOD	356	(190)	153	(6)	(159)	(138)	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 111, 112 and 114 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Regional Community Services Fund - \$0.1 million (2011-12), \$0.1 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn), \$0.1 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16) and \$0.1 million (2016-17).

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	15,199	4,510	6,066	6,066	5,957	5,869	5,781
Restricted cash	-	46	-	-	-	-	-
Holding account receivables	500	510	510	520	520	520	520
Receivables	822	555	842	871	871	871	871
Other	27	22	27	27	27	27	27
Total current assets	16,548	5,643	7,445	7,484	7,375	7,287	7,199
NON-CURRENT ASSETS							
Holding account receivables	9,571	11,304	11,304	13,027	14,757	16,487	18,217
Property, plant and equipment	69,411	100,460	78,008	86,186	95,856	103,786	102,056
Other	48	-	48	48	48	48	48
Total non-current assets	79,030	111,764	89,360	99,261	110,661	120,321	120,321
TOTAL ASSETS	95,578	117,407	96,805	106,745	118,036	127,608	127,520
CURRENT LIABILITIES							
Employee provisions	593	526	593	590	590	590	590
Payables	210	200	210	210	210	210	210
Other	1,594	1,644	1,634	1,670	1,711	1,755	1,662
Total current liabilities	2,397	2,370	2,437	2,470	2,511	2,555	2,462
NON-CURRENT LIABILITIES							
Employee provisions	439	384	439	442	442	442	442
Borrowings	17,785	16,826	16,808	15,842	14,884	13,932	12,986
Other	48	46	48	48	48	48	48
Total non-current liabilities	18,272	17,256	17,295	16,332	15,374	14,422	13,476
TOTAL LIABILITIES	20,669	19,626	19,732	18,802	17,885	16,977	15,938
EQUITY							
Contributed equity	45,783	66,803	47,794	58,670	71,037	81,655	82,606
Accumulated surplus/(deficit)	20,955	20,204	21,108	21,102	20,943	20,805	20,805
Reserves	8,171	10,774	8,171	8,171	8,171	8,171	8,171
Total equity	74,909	97,781	77,073	87,943	100,151	110,631	111,582
TOTAL LIABILITIES AND EQUITY	95,578	117,407	96,805	106,745	118,036	127,608	127,520

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,112	3,926	3,926	3,730	2,870	2,798	3,044
Capital appropriation	1,000	1,020	971	976	967	958	952
Holding account drawdowns	476	500	500	510	520	520	520
Royalties for Regions Fund ^(b)	19,454	20,054	1,094	9,956	11,458	9,720	60
Net cash provided by State Government.....	25,042	25,500	6,491	15,172	15,815	13,996	4,576
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(7,009)	(7,131)	(6,844)	(6,997)	(7,220)	(7,432)	(7,637)
Supplies and services	(1,516)	(1,710)	(1,575)	(1,725)	(2,152)	(2,060)	(2,080)
Accommodation	(1,386)	(1,394)	(1,314)	(1,268)	(1,302)	(1,351)	(1,365)
Other payments	(3,393)	(2,862)	(2,749)	(2,699)	(2,923)	(2,963)	(2,970)
Receipts							
Sale of goods and services	7,473	7,945	7,658	7,893	9,600	9,900	9,900
GST receipts.....	1,257	500	500	500	500	500	500
Other receipts	549	450	450	510	460	460	460
Net cash from operating activities.....	(4,025)	(4,202)	(3,874)	(3,786)	(3,037)	(2,946)	(3,192)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(11,821)	(22,308)	(10,779)	(10,410)	(11,920)	(10,180)	(520)
Net cash from investing activities.....	(11,821)	(22,308)	(10,779)	(10,410)	(11,920)	(10,180)	(520)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(948)	(1,020)	(971)	(976)	(967)	(958)	(952)
Net cash from financing activities	(948)	(1,020)	(971)	(976)	(967)	(958)	(952)
NET INCREASE/(DECREASE) IN CASH HELD	8,248	(2,030)	(9,133)	-	(109)	(88)	(88)
Cash assets at the beginning of the reporting period	6,951	6,586	15,199	6,066	6,066	5,957	5,869
Cash assets at the end of the reporting period.....	15,199	4,556	6,066	6,066	5,957	5,869	5,781

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$19.5 million (2011-12), \$20.1 million (2012-13), \$1.1 million (2012-13 Estimated Out Turn), \$10 million (2013-14), \$11.5 million (2014-15), \$9.7 million (2015-16), Regional Community Services Fund - \$0.1 million (2011-12), \$0.1 million (2012-13), \$0.1 million (2012-13 Estimated Out Turn), \$0.1 million (2013-14), \$0.1 million (2014-15), \$0.1 million (2015-16) and \$0.1 million (2016-17).

ABORIGINAL AFFAIRS

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 27

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 31 Net amount appropriated to deliver services	38,668	41,237	38,755	34,279	31,979	30,215	32,570
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	238	244	244	249	256	263	270
Total appropriations provided to deliver services	38,906	41,481	38,999	34,528	32,235	30,478	32,840
CAPITAL							
Item 125 Capital Appropriation	-	1,239	1,587	616	198	150	-
TOTAL APPROPRIATIONS	38,906	42,720	40,586	35,144	32,433	30,628	32,840
EXPENSES							
Total Cost of Services	39,321	46,639	43,907	45,883	35,551	33,450	34,177
Net Cost of Services ^(a)	37,610	44,741	41,094	44,415	34,038	31,892	32,619
CASH ASSETS ^(b)	8,912	9,501	8,970	8,161	8,230	7,350	8,081

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(3,139)	-	-	-	-
2012-13 Temporary Procurement Freeze	(203)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	239
2016-17 Non-Government Human Services Sector Indexation	-	-	-	-	147
Browse LNG Precinct	(3,621)	-	-	-	-
Capping of Leave Liabilities to 2011-12 Levels	(30)	(32)	(33)	(15)	-
Extension of Aboriginal Community Patrols	-	2,547	-	-	-
Funding Escalation for Salaries	-	-	(87)	(92)	504
Program Rationalisation	-	(247)	(247)	(247)	(247)
Public Sector Workforce Reform	-	(601)	(44)	(1,418)	-
Salaries and Allowances Tribunal Determination	-	3	9	16	23
Short Term Corrective Measures	(217)	-	-	-	-
Stolen Wages Reparation Scheme	770	-	-	-	-
Superannuation Guarantee Increase	-	42	85	186	254
The Decommissioning of the Office of Shared Services	860	90	91	95	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goals it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Achieving the right balance between development and protection to ensure economic opportunities are leveraged to the benefit of the whole community.	1. Heritage Management
	Better utilisation of the Aboriginal Lands Trust Estate to achieve shared social and economic outcomes.	2. Land Management
	Improving accountability for the delivery of outcomes for Aboriginal people from government investments.	3. Accountable Government
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Supporting the Western Australia Aboriginal community to independently determine and further their identified priorities.	4. Community Development

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Heritage Management.....	8,144	10,626	10,003	10,505	8,146	7,669	7,837
2. Land Management	5,266	6,324	5,954	6,253	4,849	4,565	4,663
3. Accountable Government	21,048	25,962	24,441	25,673	19,908	18,741	19,147
4. Community Development.....	4,863	3,727	3,509	3,452	2,648	2,475	2,530
Total Cost of Services	39,321	46,639	43,907	45,883	35,551	33,450	34,177

Significant Issues Impacting the Agency

Aboriginal Affairs Cabinet Sub-Committee

- In April 2013, the Aboriginal Affairs Cabinet Sub-Committee (Sub-Committee) was established. The Sub-Committee is chaired by the Minister for Aboriginal Affairs and its members comprise of the Deputy Premier, the Minister for Regional Development and the Minister for Mental Health.
- The Sub-Committee will work closely with the Aboriginal Affairs Coordinating Committee, created under the *Aboriginal Affairs Planning Authority Act 1972*, and the Department to reduce duplication, improve access to services and make better use of existing investment; improve coordination of programs and ensure more sustainable funding; pursue ongoing partnerships with Aboriginal Western Australians to support stable and healthy homes and families, education and meaningful employment; and administer programs for Aboriginal people in Western Australia to provide opportunities to improve engagement with Aboriginal people and relevant non-government stakeholders.

Heritage Reforms

- The Department has implemented a range of administrative reforms and is developing a package of technical amendments to the *Aboriginal Heritage Act 1972* (AHA) which will enable an expansion and refinement of the overall administrative reform objectives. The proposed amendments to the AHA aim to create a clearer regulatory environment which will improve processes around heritage protection, approvals and site registrations.

Patrols

- Currently, 14 Aboriginal Community Patrols (Patrols), employing approximately 90 people, operate throughout Western Australia providing benefits such as reduced contact by Aboriginal people with police, justice, and the health system. In June 2013, the Department was allocated additional funding of \$2.5 million for Patrols. The additional funding will enable Patrols to maintain service delivery and staffing levels achieved through previous temporary funding provided in 2011-12 and 2012-13. The total funding administered by the Department for Patrols will be \$6.3 million in 2013-14. Funding levels after 30 June 2014 will be considered through the usual budgetary process and will be informed by a State-wide review of the Patrols program due for completion in September 2013.

Outcomes and Key Effectiveness Indicators^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Achieving the right balance between development and protection to ensure economic opportunities are leveraged to the benefit of the whole community:					
Percentage of direct stakeholders satisfied with the services related to the management of Aboriginal heritage	n/a	65%	65%	65%	
Outcome: Better utilisation of the Aboriginal Lands Trust Estate to achieve shared social and economic outcomes:					
Percentage of direct stakeholders satisfied with the services related to the management of the Aboriginal Lands Trust Estate	n/a	65%	65%	65%	
Outcome: Improving accountability for the delivery of outcomes for Aboriginal people from government investments:					
Percentage of direct stakeholders satisfied with services related to improving accountability for the delivery of services to Aboriginal people	n/a	65%	65%	65%	
Outcome: Supporting the Western Australia Aboriginal community to independently determine and further their identified priorities:					
Percentage of direct stakeholders satisfied with services related to community development programs for Aboriginal people	n/a	65%	65%	65%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Heritage Management

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 8,144	\$'000 10,626	\$'000 10,003	\$'000 10,505	1
Less Income	354	432	641	334	
Net Cost of Service	7,790	10,194	9,362	10,171	
Employees (Full Time Equivalents)	35	43	70	70	
Efficiency Indicators					
Average Processing Time per Statutory Approval	75 days	70 days	64 days	70 days	
Average Time to Update Register	17 days	33 days	17 days	33 days	
Average Time to Complete Initial Assessment	6 days	28 days	3 days	28 days	

Explanation of Significant Movements

(Notes)

1. The average time taken to complete initial assessments has decreased as a result of training provided to regional heritage offices on compliance procedures.

2. Land Management

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 5,266	\$'000 6,324	\$'000 5,954	\$'000 6,253	
Less Income	229	257	381	199	
Net Cost of Service	5,037	6,067	5,573	6,054	
Employees (Full Time Equivalents)	23	25	29	29	
Efficiency Indicators					
Average Processing Time per Land Transaction	9 days	10 days	9 days	10 days	

3. Accountable Government

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 21,048	\$'000 25,962	\$'000 24,441	\$'000 25,673	
Less Income	916	1,057	1,566	817	
Net Cost of Service	20,132	24,905	22,875	24,856	
Employees (Full Time Equivalents)	91	104	44	44	
Efficiency Indicators					
Average Cost per 1,000 of Aboriginal Population	\$266,492	\$327,956	\$189,342	\$313,659	

4. Community Development

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 4,863	\$'000 3,727	\$'000 3,509	\$'000 3,452	
Less Income.....	212	152	225	118	
Net Cost of Service	4,651	3,575	3,284	3,334	
Employees (Full Time Equivalents)	21	15	14	14	
Efficiency Indicators					
Average Cost per Initiative Funded.....	n/a	\$16,459	\$16,807	\$18,960	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement - Information Technology							
The Decommissioning of the Office of Shared Services	498	348	348	-	-	150	-
COMPLETED WORKS							
Aboriginal Heritage Management System E-Lodgement (A-HELP) Project - 2012-13 Program.....	2,061	2,061	2,061	-	-	-	-
Asset Replacement - Information Technology 2012-13 Program	272	272	272	-	-	-	-
Asset Replacement - Office Equipment 2012-13 Program	128	128	128	-	-	-	-
NEW WORKS							
A-HELP Project - 2013-14 Program	553	-	-	553	-	-	-
Asset Replacement - Information Technology							
2013-14 Program	381	-	-	381	-	-	-
2014-15 Program	242	-	-	-	242	-	-
2015-16 Program	450	-	-	-	-	450	-
2016-17 Program	388	-	-	-	-	-	388
Asset Replacement - Office Equipment							
2013-14 Program	134	-	-	134	-	-	-
2014-15 Program	141	-	-	-	141	-	-
2015-16 Program	148	-	-	-	-	148	-
2016-17 Program	155	-	-	-	-	-	155
Total Cost of Asset Investment Program	5,551	2,809	2,809	1,068	383	748	543
FUNDED BY							
Capital Appropriation			1,587	616	198	150	-
Drawdowns from the Holding Account			400	452	185	598	543
Internal Funds and Balances			822	-	-	-	-
Total Funding			2,809	1,068	383	748	543

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in Total Cost of Services of \$2 million in 2013-14 compared to the 2012-13 Estimated Actual. This is primarily due to higher grants and subsidy expenses (including for the Aboriginal Community Emergency Response Fund) and expenditure on Aboriginal Community Patrols.

Income

Royalties for Regions (RfR) funding for Aboriginal Community Emergency (\$7.6 million) and Governance and Leadership (\$960,000) will be received by the Department in 2013-14.

Additional funding of \$2.5 million for Aboriginal Community Patrols was approved by Cabinet in June 2013 and is included in the Service Appropriations revenue in the 2013-14 Income Statement.

Statement of Financial Position

Total assets in 2012-13 increased by \$2.4 million compared to 2011-12, primarily due to system purchases and development associated with the decommissioning of the Office of Shared Services in March 2013 and the development of the Aboriginal Heritage Electronic Lodgements Program (A-HELP). It is envisaged that the A-HELP software will be deployed in 2013-14.

Statement of Cashflows

In 2013-14, the net cash is forecast to remain relatively unchanged compared to 2012-13, mainly due to the combination of funding increases from RfR (for the Aboriginal Community Emergency Response Fund and Governance and Leadership) and decreases in appropriation funding (for Stolen Wages and the Browse Basin LNG Precinct).

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	19,715	21,520	20,109	20,429	20,971	21,515	21,856
Grants and subsidies ^(c)	4,381	2,716	6,502	7,816	166	-	-
Supplies and services	11,400	16,933	13,092	13,353	9,819	7,233	7,619
Accommodation	2,577	4,646	2,646	2,728	2,812	2,896	2,896
Depreciation and amortisation	255	426	426	446	648	648	648
Efficiency dividend	-	(734)	-	-	-	-	-
Other expenses	993	1,132	1,132	1,111	1,135	1,158	1,158
TOTAL COST OF SERVICES.....	39,321	46,639	43,907	45,883	35,551	33,450	34,177
Income							
Grants and subsidies	110	130	1,570	130	130	130	130
Other revenue	1,601	1,768	1,243	1,338	1,383	1,428	1,428
Total Income.....	1,711	1,898	2,813	1,468	1,513	1,558	1,558
NET COST OF SERVICES.....	37,610	44,741	41,094	44,415	34,038	31,892	32,619
INCOME FROM STATE GOVERNMENT							
Service appropriations	38,906	41,481	38,999	34,528	32,235	30,478	32,840
Resources received free of charge	243	236	236	236	236	236	236
Royalties for Regions Fund ^(d)	144	884	2,644	8,712	1,547	213	219
TOTAL INCOME FROM STATE GOVERNMENT.....	39,293	42,601	41,879	43,476	34,018	30,927	33,295
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,683	(2,140)	785	(939)	(20)	(965)	676

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 170, 157 and 157 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.1 million (2011-12), \$0.9 million (2012-13), \$2.6 million (2012-13 Estimated Out Turn), \$8.7 million (2013-14), \$1.5 million (2014-15), \$0.2 million (2015-16) and \$0.2 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Aboriginal Community Emergency Response Fund - Royalties for Regions	-	-	150	7,550	-	-	-
Aboriginal Lands Trust Pastoral Leases	-	-	650	-	-	-	-
Clontarf Hostel Extension	2,000	-	-	-	-	-	-
Fitzroy Futures Fund	291	-	100	-	-	-	-
Kimberley Interpreting Service	-	200	-	-	-	-	-
Kimberley Science and Conservation Strategy Rock Art Research Program	125	50	-	-	-	-	-
Partnership Acceptance Learning Sharing (PALS)	-	300	208	-	-	-	-
Reconciliation Grants	100	-	100	-	-	-	-
Remote Service Delivery	685	450	1,173	-	-	-	-
Stolen Wages	-	1,250	2,526	-	-	-	-
Various Indigenous Community Grants	1,180	350	1,479	150	50	-	-
Yagan's Memorial Park	-	116	116	116	116	-	-
TOTAL	4,381	2,716	6,502	7,816	166	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	7,954	1,091	6,502	5,623	5,622	5,417	6,148
Restricted cash	488	7,875	1,928	1,928	2,603	1,928	1,928
Holding account receivables	400	452	452	185	598	-	-
Receivables	865	765	817	770	769	758	748
Other	1,157	122	1,162	1,167	1,172	1,177	1,182
Total current assets	10,864	10,305	10,861	9,673	10,764	9,280	10,006
NON-CURRENT ASSETS							
Holding account receivables	96	80	80	319	346	989	1,104
Property, plant and equipment	309	571	631	961	1,219	1,842	1,737
Intangibles	-	2,061	2,061	2,353	1,830	1,307	1,307
Restricted cash	470	535	540	610	5	5	5
Other	168	169	168	168	168	168	168
Total non-current assets	1,043	3,416	3,480	4,411	3,568	4,311	4,321
TOTAL ASSETS	11,907	13,721	14,341	14,084	14,332	13,591	14,327
CURRENT LIABILITIES							
Employee provisions	3,105	3,114	3,105	3,105	3,105	3,105	3,105
Payables	2,097	596	2,103	2,109	2,115	2,121	2,131
Other	1,831	409	1,887	1,947	2,011	2,079	2,129
Total current liabilities	7,033	4,119	7,095	7,161	7,231	7,305	7,365
NON-CURRENT LIABILITIES							
Employee provisions	852	740	852	852	852	852	852
Total non-current liabilities	852	740	852	852	852	852	852
TOTAL LIABILITIES	7,885	4,859	7,947	8,013	8,083	8,157	8,217
EQUITY							
Contributed equity	2,481	3,720	4,068	4,684	4,882	5,032	5,032
Accumulated surplus/(deficit)	1,355	4,956	2,140	1,201	1,181	216	892
Reserves	186	186	186	186	186	186	186
Total equity	4,022	8,862	6,394	6,071	6,249	5,434	6,110
TOTAL LIABILITIES AND EQUITY	11,907	13,721	14,341	14,084	14,332	13,591	14,327

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	38,470	41,045	38,563	34,104	31,610	29,835	32,182
Capital appropriation	-	1,239	1,587	616	198	150	-
Holding account drawdowns	489	400	400	452	185	598	543
Royalties for Regions Fund ^(b)	144	884	2,644	8,712	1,547	213	219
Net cash provided by State Government.....	39,103	43,568	43,194	43,884	33,540	30,796	32,944
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(19,219)	(21,434)	(20,053)	(20,369)	(20,907)	(21,447)	(21,803)
Grants and subsidies	(4,381)	(2,716)	(6,502)	(7,816)	(166)	-	-
Supplies and services	(9,614)	(16,745)	(12,904)	(13,165)	(9,630)	(7,044)	(7,430)
Accommodation	(2,577)	(4,583)	(2,583)	(2,665)	(2,749)	(2,833)	(2,833)
Efficiency dividend	-	734	-	-	-	-	-
Other payments	(3,057)	(3,671)	(3,671)	(3,225)	(3,179)	(3,013)	(3,013)
Receipts							
Grants and subsidies	110	130	1,570	130	130	130	130
GST receipts	2,137	2,529	2,529	2,153	2,036	1,857	1,857
Other receipts	1,601	1,812	1,287	1,332	1,377	1,422	1,422
Net cash from operating activities.....	(35,000)	(43,944)	(40,327)	(43,625)	(33,088)	(30,928)	(31,670)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(29)	(1,639)	(2,809)	(1,068)	(383)	(748)	(543)
Net cash from investing activities.....	(29)	(1,639)	(2,809)	(1,068)	(383)	(748)	(543)
NET INCREASE/(DECREASE) IN CASH HELD	4,074	(2,015)	58	(809)	69	(880)	731
Cash assets at the beginning of the reporting period	4,838	11,516	8,912	8,970	8,161	8,230	7,350
Cash assets at the end of the reporting period.....	8,912	9,501	8,970	8,161	8,230	7,350	8,081

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.1 million (2011-12), \$0.9 million (2012-13), \$2.6 million (2012-13 Estimated Out Turn), \$8.7 million (2013-14), \$1.5 million (2014-15), \$0.2 million (2015-16) and \$0.2 million (2016-17).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Grants and Subsidies.....	110	130	1,863	130	130	130	130
GST Input Credits.....	76	2,529	119	53	7	17	17
Other Receipts.....	1,601	1,812	962	1,332	1,377	1,422	1,422
TOTAL.....	1,787	4,471	2,944	1,515	1,514	1,569	1,569

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 28

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 32 Net amount appropriated to deliver services	6,478	23,215	25,035	6,660	6,485	5,959	14,475
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	377	387	407	401	409	418	429
- Electoral Act 1907	945	200	4,000	200	600	1,400	200
- Industrial Relations Act 1979.....	116	116	116	116	116	116	116
Total appropriations provided to deliver services	7,916	23,918	29,558	7,377	7,610	7,893	15,220
TOTAL APPROPRIATIONS	7,916	23,918	29,558	7,377	7,610	7,893	15,220
EXPENSES							
Total Cost of Services.....	10,568	24,167	30,267	10,716	8,105	10,493	15,440
Net Cost of Services ^(a)	7,185	23,917	30,017	7,437	7,670	7,993	15,270
CASH ASSETS ^(b)	805	616	525	225	225	225	225

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	252
Capping of Leave Liabilities at 2011-12 Levels	-	-	-	-	(34)
Funding Escalation for Salaries	-	-	(17)	(16)	411
Political Funding Grants for State General Election	3,800	(3,600)	-	-	-
Public Sector Workforce Reform	-	-	-	(1,114)	(11,495)
Salaries and Allowances Tribunal Determination.....	20	40	40	40	51
State General Election Additional Funding.....	1,700	(200)	-	-	-
Superannuation Guarantee Increase	-	8	17	43	161

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes.	1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients	10,568	24,167	30,267	10,716	8,105	10,493	15,440
Total Cost of Services	10,568	24,167	30,267	10,716	8,105	10,493	15,440

Significant Issues Impacting the Agency

- The Commission will be required to conduct local government postal elections in October 2013. These are conducted on a cost recovery basis.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes:					
The number of relevant breaches of 'Declaration by Officer' (Forms 1) upheld by a Court of Disputed Returns	Nil	Nil	Nil	Nil	
Percentage of eligible Western Australian electors on the State Electoral Roll	86.01%	91%	89.3%	91%	
Percentage of enrolled electors voting in State General Elections (or by-elections) or referenda	n/a	91%	89.2%	n/a	1
Average percentage of enrolled electors voting in local government ordinary (or extraordinary) postal elections or referenda conducted by the Commission	30.94%	n/a	37.85%	32%	2

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. There is no State election planned for 2013-14.
2. Local government biennial elections are to be conducted in October 2013. Elections conducted in 2012-13 related to casual elections for a limited number of local authorities.

Services and Key Efficiency Indicators**1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients**

Provision of an impartial, independent and efficient electoral service to Parliamentary and non-Parliamentary electoral customers.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	10,568	24,167	30,267	10,716	
Less Income.....	3,383	250	250	3,279	
Net Cost of Service	7,185	23,917	30,017	7,437	
Employees (Full Time Equivalents)	48	48	48	48	
Efficiency Indicators					
Average Cost per Elector of Providing Electoral Services (Enrolment and Election Management)	\$5.59	\$5.42	\$5.49	\$5.39	
Average Cost per Elector of Conducting State General Elections (or By-elections) or Referenda Events ^(a)	\$0.10	\$11.75	\$12.62	\$0.92	
Average Cost per Elector of Conducting Local Government Ordinary (or Extraordinary) Elections Conducted by the Commission	\$1.82	n/a	\$2.25	\$1.92	

(a) The average cost of conducting the State General Election is lower in the 2013-14 Budget Target than the 2012-13 Estimated Actual as most of the election funding occurred in 2013-14. Non-voter follow-up and election reporting costs will be met in 2013-14.

ASSET INVESTMENT PROGRAM

The Asset Investment Program (AIP) for 2013-14 is estimated at \$50,000 for routine replacement of office equipment and furniture. The cost of the AIP is funded by drawdowns from the holding account.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement – 2012-13 Program	50	50	50	-	-	-	-
Information Technology System Upgrade 2012-13 Program	200	200	200	-	-	-	-
NEW WORKS							
Asset Replacement							
2013-14 Program	50	-	-	50	-	-	-
2014-15 Program	50	-	-	-	50	-	-
2015-16 Program	50	-	-	-	-	50	-
2016-17 Program	50	-	-	-	-	-	50
Total Cost of Asset Investment Program	450	250	250	50	50	50	50
FUNDED BY							
Drawdowns from the Holding Account			250	50	50	50	50
Total Funding			250	50	50	50	50

FINANCIAL STATEMENTS**Income Statement***Expenses*

The decrease in Total Cost of Services between the 2012-13 Estimated Actual and the 2013-14 Budget Estimate is the result of the State General Election held in 2012-13.

Income

The increase in Income from Sale of Goods and Services from 2012-13 to 2013-14 is the result of the recoup of biennial local government election costs in 2013-14.

Statement of Cashflows

The reduction in Cashflows from State Government between 2012-13 and 2013-14 is the result of the appropriation for the State General Election in 2012-13.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	4,891	12,542	12,562	4,761	4,654	4,514	5,223
Grants and subsidies ^(c)	-	200	4,000	-	-	-	200
Supplies and services	4,320	2,398	4,678	4,211	1,821	3,430	3,766
Accommodation	63	2,447	2,447	1,247	1,297	1,387	1,300
Depreciation and amortisation	138	164	164	164	50	50	50
Other expenses	1,156	6,416	6,416	333	283	1,112	4,901
TOTAL COST OF SERVICES.....	10,568	24,167	30,267	10,716	8,105	10,493	15,440
Income							
Sale of goods and services	3,383	250	250	3,279	435	2,500	170
Total Income.....	3,383	250	250	3,279	435	2,500	170
NET COST OF SERVICES.....	7,185	23,917	30,017	7,437	7,670	7,993	15,270
INCOME FROM STATE GOVERNMENT							
Service appropriations	7,916	23,918	29,558	7,377	7,610	7,893	15,220
Resources received free of charge	36	60	60	60	60	100	34
TOTAL INCOME FROM STATE GOVERNMENT.....	7,952	23,978	29,618	7,437	7,670	7,993	15,254
SURPLUS/(DEFICIENCY) FOR THE PERIOD	767	61	(399)	-	-	-	(16)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 48, 48 and 48 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Public Funding of Political Parties and Candidates in State Elections.....	-	200	4,000	-	-	-	200
TOTAL.....	-	200	4,000	-	-	-	200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	717	542	429	129	129	129	129
Restricted cash	-	16	8	8	8	8	8
Holding account receivables	250	50	50	50	50	50	50
Receivables	128	285	128	128	128	128	128
Other.....	108	-	108	108	108	108	108
Total current assets	1,203	893	723	423	423	423	423
NON-CURRENT ASSETS							
Holding account receivables	397	511	511	625	625	625	659
Property, plant and equipment	131	110	217	103	103	103	53
Intangibles.....	2,221	2,039	2,221	2,221	2,221	2,221	2,221
Restricted cash	88	58	88	88	88	88	88
Total non-current assets	2,837	2,718	3,037	3,037	3,037	3,037	3,021
TOTAL ASSETS.....	4,040	3,611	3,760	3,460	3,460	3,460	3,444
CURRENT LIABILITIES							
Employee provisions.....	788	714	788	788	788	788	788
Payables	110	376	110	110	110	110	110
Other.....	423	403	542	242	242	242	242
Total current liabilities.....	1,321	1,493	1,440	1,140	1,140	1,140	1,140
NON-CURRENT LIABILITIES							
Employee provisions.....	209	295	209	209	209	209	209
Total non-current liabilities	209	295	209	209	209	209	209
TOTAL LIABILITIES.....	1,530	1,788	1,649	1,349	1,349	1,349	1,349
EQUITY							
Contributed equity	876	1,026	876	876	876	876	876
Accumulated surplus/(deficit)	1,634	797	1,235	1,235	1,235	1,235	1,219
Total equity.....	2,510	1,823	2,111	2,111	2,111	2,111	2,095
TOTAL LIABILITIES AND EQUITY	4,040	3,611	3,760	3,460	3,460	3,460	3,444

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,916	23,754	29,394	7,213	7,560	7,843	15,136
Holding account drawdowns	50	250	250	50	50	50	50
Net cash provided by State Government.....	7,966	24,004	29,644	7,263	7,610	7,893	15,186
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(4,874)	(12,502)	(12,522)	(4,721)	(4,654)	(4,480)	(4,528)
Grants and subsidies	-	(200)	(4,000)	-	-	-	(200)
Supplies and services	(2,916)	(2,438)	(4,718)	(4,251)	(1,821)	(3,430)	(3,732)
Accommodation.....	(1,446)	(2,447)	(2,447)	(1,247)	(1,247)	(737)	(40)
Other payments	(2,507)	(6,816)	(6,816)	(1,523)	(833)	(1,696)	(6,806)
Receipts							
Sale of goods and services	3,506	250	250	3,279	995	2,500	170
GST receipts.....	884	460	460	1,250	-	-	-
Net cash from operating activities.....	(7,353)	(23,693)	(29,793)	(7,213)	(7,560)	(7,843)	(15,136)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(343)	(250)	(250)	(50)	(50)	(50)	(50)
Net cash from investing activities.....	(343)	(250)	(250)	(50)	(50)	(50)	(50)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(165)	-	(181)	(300)	-	-	-
Proceeds from borrowings	-	-	300	-	-	-	-
Net cash from financing activities	(165)	-	119	(300)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	105	61	(280)	(300)	-	-	-
Cash assets at the beginning of the reporting period	700	555	805	525	225	225	225
Cash assets at the end of the reporting period.....	805	616	525	225	225	225	225

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Extraneous Election	166	227	192	756	972	-	150
GST Input Credits.....	884	460	353	1,250	-	-	-
Local Government Recoups	3,198	-	48	2,500	-	2,500	-
Sale of Rolls and Maps	19	20	17	20	20	-	20
Sundries.....	123	3	100	3	3	-	-
TOTAL.....	4,390	710	710	4,529	995	2,500	170

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

Part 6

Treasurer; Minister for Transport; Fisheries

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
	Treasury			
333	- Delivery of Services.....	36,870	38,139	39,091
	- Administered Grants, Subsidies and Other Transfer Payments.....	3,483,602	3,363,639	3,943,796
	- Administered Capital Appropriation.....	1,295,448	1,078,434	1,498,144
	Total	4,815,920	4,480,212	5,481,031
349	Economic Regulation Authority			
	- Delivery of Services.....	2,328	1,903	4,089
	Total	2,328	1,903	4,089
357	Office of the Auditor General			
	- Delivery of Services.....	6,665	6,665	6,790
	- Capital Appropriation.....	860	860	300
	Total	7,525	7,525	7,090
364	Transport			
	- Delivery of Services.....	144,320	140,297	148,979
	- Administered Grants, Subsidies and Other Transfer Payments.....	85	85	90
	- Capital Appropriation.....	18,201	14,335	50,436
	Total	162,606	154,717	199,505
380	Commissioner of Main Roads			
	- Delivery of Services.....	726,342	712,979	855,338
	- Capital Appropriation.....	307,931	197,414	488,009
	Total	1,034,273	910,393	1,343,347

Part 6

Treasurer; Minister for Transport; Fisheries

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
397	Public Transport Authority of Western Australia			
	- Delivery of Services.....	337	337	348
	- Capital Appropriation.....	269,807	245,948	118,624
	Total	270,144	246,285	118,972
419	Fisheries			
	- Delivery of Services.....	45,463	48,381	50,361
	- Administered Grants, Subsidies and Other Transfer Payments.....	2,416	150	-
	- Capital Appropriation.....	12,071	13,450	3,979
	Total	59,950	61,981	54,340
	GRAND TOTAL			
	- Delivery of Services.....	962,325	948,701	1,104,996
	- Administered Grants, Subsidies and Other Transfer Payments.....	3,486,103	3,363,874	3,943,886
	- Capital Appropriation.....	608,870	472,007	661,348
	- Administered Capital Appropriation.....	1,295,448	1,078,434	1,498,144
	Total.....	6,352,746	5,863,016	7,208,374

TREASURY

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

DIVISION 29

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 33 Net amount appropriated to deliver services	34,831	35,429	36,836	37,733	37,297	38,157	39,129
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,399	1,441	1,303	1,358	1,358	1,358	1,358
Total appropriations provided to deliver services ^(a)	36,230	36,870	38,139	39,091	38,655	39,515	40,487
ADMINISTERED TRANSACTIONS							
<i>Operating Subsidy Payments</i>							
Item 34 – Electricity Retail Corporation (Synergy)	425,443	437,409	428,128	489,309	431,399	438,269	414,453
Item 35 – Esperance Port Authority	-	-	-	940	826	705	577
Item 36 – Regional Power Corporation (Horizon Power)	32,347	57,037	59,034	60,161	45,119	45,640	42,766
Item 37 – Public Transport Authority	610,997	662,378	646,184	683,790	703,234	721,542	743,012
Item 38 – Water Corporation of Western Australia	450,383	442,818	436,702	601,350	634,293	663,519	704,516
Item 39 – Western Australian Land Authority	62,576	40,515	34,858	47,373	35,640	34,922	34,998
<i>Grants, Subsidies and Transfer Payments</i>							
Item 40 – Closing the Gap ^(b)	-	-	-	31,830	-	-	-
Item 41 – Department of Corrective Services ^(c)	2,006	10,022	658	4,940	15,943	71,454	59,484
Item 42 – Decommissioning of the Office of Shared Services ^(d)	-	26,214	-	2,420	9,486	9,791	10,398
Item 43 – Goods and Services Tax (GST) Administration Costs	70,694	74,800	76,440	77,900	80,600	82,800	85,000
Item 44 – Health and Disability Services Complaints Office	2,121	2,426	2,426	2,498	2,559	2,632	2,697
Item 45 – Metropolitan Redevelopment Authority ^(e)	915	2,994	1,332	6,468	17,120	11,250	6,250
Item 46 – Provision for Unfunded Liabilities in the Government Insurance Fund	3,576	2,910	2,590	3,469	3,373	3,140	2,968
Item 47 – Provision for Voluntary Separations ^(f)	-	-	-	100,000	-	-	-
Item 48 – Refund of Past Years Revenue Collections – Public Corporations	14,601	10,000	7,741	20,000	10,000	10,000	10,000
Item 49 – Rottneest Island Authority	3,200	4,800	4,800	8,355	7,094	5,200	5,200
Item 50 – Royalties for Regions ^(g)	687,625	654,767	654,767	652,278	797,455	861,639	1,046,563
Item 51 – State Property - Emergency Services Levy	13,341	16,000	14,661	16,000	16,000	16,000	16,000
Item 52 - Sustainable Funding and Contracting with the Not-for-Profit Sector ^(h)	-	-	-	9,305	10,300	10,738	11,168
Item 53 – All Other Grants, Subsidies and Transfer Payments ⁽ⁱ⁾	11,669	15,911	11,627	12,009	19,874	9,105	9,339
<i>Comprising:</i>							
Acts of Grace	-	10	-	5	5	5	5
ANZAC Day Trust	300	300	300	300	300	300	300
First Home Owner Boost Recoveries	-	-	294	1,000	800	800	800
HIH Insurance Rescue Package	80	5	2	5	5	5	5
Incidentals	2,101	310	5	315	320	325	330

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Interest on Public Moneys Held in							
Participating Trust Fund Accounts.....	5,647	5,215	5,115	5,000	5,445	6,605	6,810
Shark Hazard Response ^(j)	2,921	-	-	-	-	-	-
Shire of Broome.....	-	1,600	-	1,600	-	-	-
Superannuation Reforms – Payments to							
Government Employees							
Superannuation Board ^(k)	-	2,701	1,503	2,765	457	-	-
Margaret River Bushfire Financial							
Assistance.....	-	5,000	3,614	-	-	-	-
Town of Cambridge.....	-	-	-	-	11,500	-	-
Water Corporation of Western Australia -							
Part Reimbursement of Land Sales.....	-	200	-	200	200	200	200
Western Australian Treasury							
Corporation Management Fees.....	620	570	794	819	842	865	889
Broome Port Authority.....	342	324	324	-	-	-	-
Tariff Migration Cost to Schools ^(l)	-	-	-	-	5,000	5,000	5,000
Western Australian Sports Centre Trust.....	-	-	-	-	976	976	976
<i>Authorised by Other Statutes</i>							
Gold Corporation Act 1987.....	1	3	2	3	3	3	3
Judges' Salaries and Pensions Act 1950.....	12,294	13,668	12,778	15,551	17,462	19,569	21,882
Comprising:							
Benefit Payments.....	12,139	13,415	12,509	15,359	17,265	19,363	21,668
Administration Expense ^(m)	155	253	269	192	197	206	214
Parliamentary Superannuation Act 1970.....	7,027	11,696	9,167	8,244	8,577	8,924	13,445
Comprising:							
Benefit Payments.....	6,817	11,398	8,851	8,019	8,345	8,683	13,194
Administration Expense ^(m)	210	298	316	225	232	241	251
State Superannuation Act 2000.....	564,255	613,700	583,081	632,850	641,036	650,635	654,109
Comprising:							
Pension Scheme.....	220,793	211,813	215,988	208,569	200,861	193,061	185,185
Comprising:							
Benefit Payments.....	219,299	210,000	214,148	206,677	198,958	191,106	183,175
Administration Expense ^(m)	1,494	1,813	1,840	1,892	1,903	1,955	2,010
Gold State Super.....	285,156	342,416	307,360	364,384	380,457	398,047	409,602
Comprising:							
Benefit Payments.....	276,481	332,572	298,151	354,195	370,197	387,564	398,890
Administration Expense ^(m)	8,532	9,665	9,101	10,083	10,151	10,369	10,595
Government Services ⁽ⁿ⁾	143	179	108	106	109	114	117
West State Super.....	58,306	59,471	59,733	59,897	59,718	59,527	59,322
Tobacco Products Control Act 2006.....	20,674	21,240	21,420	21,783	22,113	22,487	23,032
Unclaimed Money Act 1990.....	819	750	899	750	750	750	750
Unclaimed Money (Superannuation and							
RSA Providers) Act 2003.....	-	220	20	220	-	-	-
Western Australian Treasury Corporation							
Act 1986 – Interest.....	253,798	361,000	354,000	434,000	508,100	650,600	790,500
TOTAL RECURRENT ADMINISTERED	3,250,704	3,483,602	3,363,639	3,943,796	4,044,332	4,357,290	4,715,086
CAPITAL							
Capital Appropriation.....	275	-	-	-	-	-	-
<i>Government Equity Contributions</i>							
Item 126 - Bunbury Port Authority.....	-	-	-	1,300	-	-	-
Item 127 - Dampier Port Authority.....	-	-	-	9,720	-	-	-
Item 128 – Department of Corrective							
Services ^(c)	4,767	95,727	31,630	60,549	36,991	-	25,153
Item 129 – Department of Education ^(o)	-	13,189	-	102,682	84,307	-	-
Item 130 – Decommissioning of the Office							
of Shared Services ^(d)	-	11,724	-	8,896	6,880	6,141	7,573
Item 131 - Electricity Networks							
Corporation (Western Power).....	636	-	-	74,862	71,099	73,498	74,143
Item 132 - Esperance Port Authority.....	1,400	-	-	1,850	1,960	2,081	2,210
Item 133 – Forest Products Commission.....	87,508	10,673	10,673	4,700	-	-	-
Item 134 – Fremantle Port Authority.....	450	20,780	20,490	30,840	-	-	-
Item 135 – Metropolitan Redevelopment							
Authority ^(e)	-	168,895	78,607	117,683	108,186	7,951	-
Item 136 - Regional Power Corporation							
(Horizon Power).....	2,066	19,556	7,081	12,563	6,618	1,118	1,118

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Item 137 – Royalties for Regions ^(g)	510,950	563,058	563,058	803,647	733,045	829,636	681,087
Item 138 – WA Health ^(p)	18,879	60,146	35,941	51,772	32,416	25,247	67,296
Item 139 – Water Corporation of Western Australia	-	9,490	9,490	5,080	-	-	-
Electricity Generation Corporation (Verve Energy)	31,321	24,464	24,464	-	-	-	-
Western Australian Land Authority	-	-	-	-	-	-	40,000
<i>Other</i>							
Item 140 - Fiona Stanley Hospital Construction Account	-	125,000	125,000	15,000	6,500	-	-
Item 141 - New Children's Hospital Account	505,000	70,000	70,000	182,000	330,000	69,500	-
Item 142 – New Perth Stadium Account	-	100,000	100,000	15,000	135,000	430,000	490,000
Oakajee Port Special Purpose Account	-	-	-	-	-	339,000	-
Perry Lakes Trust Account	2,775	2,086	1,000	-	-	-	-
Western Australian Future Fund ^(q)	-	-	-	-	-	-	69,100
<i>Authorised by Other Statutes</i>							
Loans (Co-operative Companies) Act 2004	2,200	660	1,000	-	-	-	-
TOTAL ADMINISTERED CAPITAL CONTRIBUTION	1,167,952	1,295,448	1,078,434	1,498,144	1,553,002	1,784,172	1,457,680
GRAND TOTAL	4,455,161	4,815,920	4,480,212	5,481,031	5,635,989	6,180,977	6,213,253
EXPENSES							
Total Cost of Services.....	176,116	74,677	164,180	218,986	451,347	476,903	333,704
Net Cost of Services ^(r)	42,089	45,779	49,580	49,934	51,079	52,050	53,215
CASH ASSETS ^(s)	21,323	3,419	20,452	20,154	20,415	20,676	20,937

- (a) The 2011-12 Actual, the 2012-13 Budget and 2012-13 Estimated Actual have been restated for comparability to account for the transfer of the Regulatory Gatekeeping Unit and the Regulatory Reform Branch to the Department of Finance as shown in the reconciliation table after the financial statements.
- (b) A total of \$31.8 million will be spent in 2013-14 to continue the State's commitment on improving health outcomes for indigenous people under the Closing the Gap program, bringing the public sector's total investment in this program to \$148.8 million since 2009. The specific agencies that will undertake the spending will be subject to recommendations by the Aboriginal Affairs Cabinet Sub-Committee, with agencies required to submit business cases and planning details for government approval to access these funds.
- (c) Reflects funding to be applied to the Custodial Infrastructure Program to be undertaken by the Department of Corrective Services (DCS). DCS is required to submit business cases and planning details for government approval to access these funds.
- (d) Reflects funding to be applied to the decommissioning of the Office of Shared Services and to re-establish corporate services functions of agencies. Agencies are required to submit business cases and planning details for Department of Finance approval to access these funds.
- (e) The Metropolitan Redevelopment Authority was created on 31 December 2011 and amalgamated the Armadale, East Perth, Midland and Subiaco Redevelopment Authorities. Amounts shown for the 2011-12 Actual represent the total funding provided to the individual agencies prior to the amalgamation.
- (f) A total of \$100 million will be spent in 2013-14 to offer voluntary separations to general government employees.
- (g) Appropriations to the Royalties for Regions Special Purpose Account are split between payments for recurrent and capital purposes (based on project information). Together, these recurrent and capital appropriations items equal 25% of royalty income in each year. Further detail on the Royalties for Regions program is available in Budget Paper No. 3: Economic and Fiscal Outlook.
- (h) Reflects funding to be applied to the Government's Sustainable Funding and Contracting with the Not-for-Profit Sector initiative to be undertaken by agencies. Agencies are required to submit business cases and planning details for government approval to access these funds.
- (i) All other items - Includes all Administered Grants, Subsidies and Transfers not covered elsewhere by individual Acts.
- (j) From 2012-13, funding for Shark Hazard Response and related initiatives are administered by the Department of the Premier and Cabinet.
- (k) The Government Employee Superannuation Board (GESB) will continue incurring costs as it implements the superannuation administration outsourcing reforms. In 2013-14, GESB will progress the assessment of tender proposals, and transition to the outsourced arrangements.
- (l) Beyond 2013-14, Horizon Power will cease the provision of the Tariff Migration Subsidy that is provided to various entities and implement cost reflective bilateral contracts. An amount of \$5 million per annum (starting 2014-15) has been provisioned to account for the increased cost to schools. This allocation may be released to the Department of Education once the outcome of negotiations with Horizon Power on cost-reflective pricing is complete.
- (m) Superannuation scheme administration expense reflects the costs of administering the scheme by an appropriation from the Consolidated Account.
- (n) This reflects costs for regulatory support of defined benefit schemes where GESB incurs these costs.
- (o) Reflects funding to be applied towards additional infrastructure required at selected secondary schools to accommodate the relocation of Year 7 students from primary to secondary school in 2015.
- (p) Reflects funding to be applied to broader health reforms and related broader health initiatives as part of WA Health's Asset Investment Program. WA Health is required to submit business cases and planning details for government approval to access these funds.
- (q) From 2016-17, the Western Australian Future Fund will receive funding equal to 1% of total royalty revenue.
- (r) Represents total cost of services (expenses) less retained revenue applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (s) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	114
Analysis of Commonwealth Tax Arrangements	800	-	-	-	-
Department of Finance Corporate Services Cost	1,782	1,654	536	367	560
Funding Escalation for Salaries	-	-	(157)	(161)	917
Independent Review of Activity Based Funding in Western Australia	-	400	-	-	-
Public Sector Workforce Reform	-	(94)	(129)	(71)	(32)
Salaries and Allowances Tribunal Determination	23	46	46	46	46
Superannuation Guarantee Increase	-	82	167	343	514
Superannuation Management Branch - Reduction in Revenue and Expense	(181)	(210)	(58)	(58)	(58)
Transfer of Human Resources and Organisation Development from Department of Finance.	343	357	368	379	379
Transfer of the Regulatory Gatekeeping Unit and Regulatory Reform Branch to the Department of Finance	-	(1,488)	(1,525)	(1,563)	(1,602)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Financial and Economic Responsibility:	Sustainable and transparent public sector finances.	1. Financial Management and Reporting
Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	A strong and competitive State economy.	2. Economic and Revenue Forecasts and Policy Development
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Value for money outcomes in service delivery and infrastructure provision.	3. Evaluation and Planning of Government Service Delivery and Infrastructure Provision
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Value for money from the management of the Government's non-residential buildings and public works.	4. Leads the Planning and Delivery of New Government Buildings

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Financial Management and Reporting.....	7,185	6,256	8,230	9,887	10,035	10,243	10,469
2. Economic and Revenue Forecasts and Policy Development	6,923	6,453	8,288	6,561	6,660	6,798	6,948
3. Evaluation and Planning of Government Service Delivery and Infrastructure Provision.....	25,552	26,600	27,462	28,353	29,248	29,861	30,524
4. Leads the Planning and Delivery of New Government Buildings	136,456	35,368	120,200	174,185	405,404	430,001	285,763
Total Cost of Services	176,116	74,677	164,180	218,986	451,347	476,903	333,704

Significant Issues Impacting the Agency

Economic Outlook

- The Western Australian economy has experienced very strong rates of growth in recent years supported by world-scale projects, including the Gorgon and Wheatstone LNG projects, as well as significant investment in the iron ore sector.
- Business investment is expected to have peaked in 2012-13. There continues to be significant amounts of work to be done on projects currently under construction, which should support continued high-levels of activity. However, as construction of projects moderates with a slight lag, and they begin their operations phase, the key driver of economic growth will shift from business investment to exports.
- This re-balancing of the State's economic growth will see growth in the domestic economy (as measured by State Final Demand) ease from the very high growth rates of recent years. This is in turn expected to flow through to a softening in labour market conditions, with employment and wages growth projected to ease. As a consequence growth in tax revenue is also projected to moderate.

Asset Investment Program (AIP)

- Strategic Asset Management Framework (SAMF) – consists of policies and guidelines to improve asset investment planning and management across Western Australia's public sector. It facilitates quality advice and decision-making within agencies, including the development and review of asset investment proposals to the Government. Treasury is responsible for maintaining the quality and relevance of the SAMF guidance, as well as advising agencies on its application.

Treasury's trial implementation of improved SAMF guidance has been under way since 2011-12, with Treasury liaising with agencies and providing feedback on their strategic asset plans, business cases and project definition plans. The SAMF principles have been, and continue to be, applied during the planning and delivery of major projects such as the New Children's Hospital, new Perth Stadium and Museum.

In 2013-14, it is intended that these arrangements be formalised as Government policy for all agencies (including Government Trading Enterprises (GTEs), for which the SAMF is currently advisory rather than mandatory). This will further improve decision-making on Government asset investment planning and management.

- Review of the AIP – in recent years, the State has made significant investment in the economic and social infrastructure needed to underpin the rapid growth in its economy and population. It is appropriate that an AIP, particularly one of this size, be subject to periodic review.

At the request of the Treasurer and in preparation for the 2013-14 Budget, Treasury undertook a review of the State's AIP. The output of this review was a status report on all projects and programs with an estimated total cost of \$10 million or more uncommitted.

Decisions based on this review produced a net debt saving of over \$1 billion over the forward estimates period, which forms part of the \$6.8 billion Fiscal Action Plan implemented in the 2013-14 Budget.

Commonwealth/State Relations

- GST – Treasury will continue to lead the preparation of research, analysis and advice on securing a fairer share of the GST for Western Australia, with the State's share having fallen to an all-time low of 45% of an equal per capita share in 2013-14. In particular Treasury will work with other jurisdictions and the Commonwealth Grants Commission endeavouring to progress certain recommendations and findings of the Commonwealth Government's recent GST Distribution Review, including:
 - removal of flaws in the Grants Commission's current method of redistributing States' mining royalties, as an immediate priority; and
 - an equal per capita share of the GST for all States and Territories, as a longer-term outcome, with the Commonwealth funding additional assistance for the weaker jurisdictions (so that none are worse off).
- Commonwealth Government Initiatives – Treasury has been working in conjunction with the Department of the Premier and Cabinet and other agencies to respond to Commonwealth Government initiatives, such as DisabilityCare Australia and the National Education Reform Agreement.

Program and Service Evaluation

- Treasury will facilitate a coordinated approach to program and service evaluation across the public sector, through the establishment of a Program Evaluation Unit. This Unit will play an essential role in identifying opportunities to deliver services more efficiently and effectively across the public sector, by determining the ongoing need for those services and/or identifying alternative service providers. As well as developing evaluation frameworks and guidelines, Treasury will guide and support agencies in the program evaluation process. At the same time, the Government has agreed to introduce 'sunset clauses' for material new programs or policy initiatives, with ongoing funding beyond the sunset period subject to the outcome of a rigorous evaluation of the program. These strategies will help agencies embed a systematic approach to program and service evaluation and are estimated to realise public sector savings of around \$350 million over the forward estimates period.

Financial Management Framework

- Review of the *Financial Management Act 2006* (FMA) – Treasury recently completed a review of the FMA. Subject to Cabinet endorsement of the recommendations contained in the review, Treasury will oversee drafting and introduction of legislation to amend the FMA, and other legislation administered by departments and statutory authorities.

State Finances

- Sustainable Financial Outcomes – increasing volatility in the State's royalty revenue and Western Australia's declining share of national GST collections provide significant challenges to the State's revenue outlook. At the same time, Western Australia's strong economic performance and high rate of population growth are placing significant pressure on the State's public sector for services and investment in key infrastructure. Treasury will continue to provide analysis and advice to the Government and to agencies to assist in delivering sound and sustainable financial outcomes across the public sector. In addition, Treasury will continue to seek to constrain spending growth within the limits of public sector revenue and affordable and prudent increases in levels of net debt (see also 'Wages Policy' below). In particular, Treasury will continue to provide advice on initiatives to improve the effectiveness and efficiency of the public sector, providing opportunities for savings and the redirection of resources to achieve Government's desired outcomes.
- Credit Rating Reviews – reflecting the challenges in delivering quality recurrent services and essential infrastructure to a rapidly growing population, Moody's Investor Services and Standard & Poor's both moved Western Australia's triple-A credit rating from a 'stable' to 'negative' outlook during 2012. In addition to assisting the State Government in achieving sound financial outcomes, Treasury will continue to support the State's case for a triple-A credit rating outcome. This includes the provision of updated information to the credit rating agencies on the State's financial outlook, management of risks, and policy settings, as well as active participation in annual credit rating review processes.

Wages Policy

- Treasury will play a key role, in conjunction with the Department of Commerce, in developing and implementing a new public sector wages policy. The new policy will cap wage and condition increases up to projected growth in the Perth Consumer Price Index (CPI), and will be critical in meeting the Government's CPI cap on growth in general government agencies' total salaries expenditure.

Voluntary Separation Scheme

- In conjunction with the Public Sector Commission, Treasury will play a key role in implementing the voluntary separation scheme, particularly in terms of funding agencies for the up-front cost of voluntary separations and the interaction with the CPI cap on agencies' salary expenditure.

Strategic Projects

- Strategic Projects (SP) will continue to oversee the planning and delivery of the State's highest-importance non-residential building projects, working closely with the Department of Finance's Building Management and Works (BMW) business, which provides project management and business systems support. SP also has a lead role in driving SAMF implementation in conjunction with Treasury and BMW, including the formalisation of arrangements to strengthen SAMF as Government policy for all agencies from 2013-14.
- At the commencement of 2013-14, SP's asset investment portfolio comprised 18 projects with a total estimated value approaching \$8 billion. Three of these projects are operational, 11 are under construction and four are in the planning phase.
- During 2013-14, construction of the \$1.7 billion Fiona Stanley Hospital, the \$239 million State Rehabilitation Centre, and the \$223.9 million Joondalup Health Campus projects will also reach completion.
- Procurement of the new Perth Stadium and Sports Precinct works will be progressed during 2013-14 under a design-build-finance-maintain contract. The procurement process for the \$207.2 million Karratha Health Campus will also commence.
- Planning for the new Western Australian Museum, Department of Agriculture and Food Metropolitan Administration facility and Royal Perth Hospital Redevelopment will continue.

Outcomes and Key Effectiveness Indicators^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Sustainable and transparent public sector finances:					
Status of the State's credit rating	Triple-A	Triple-A	Triple-A	Triple-A	1
Unqualified audit opinion on the Annual Report on State Finances.....	Yes	Yes	Yes	Yes	
Outcome: A strong and competitive State economy:					
Accuracy of key general government revenue forecasts:					
- Tax revenue	3.0%	+/-5.0%	7.8%	+/-5.0%	2
- Mining revenue	-8.8%	+/-5.0%	-6.1%	+/-5.0%	3
Accuracy of key economic forecasts (percentage point difference):					
- Employment level.....	1.4	+/-0.5	0.9	+/-0.5	4
- Real State Final Demand (SFD) growth	7.0	+/-2.0	-0.8	+/-2.0	
Outcome: Value for money outcomes in service delivery and infrastructure provision:					
Percentage of the Department's material resource allocation recommendations complying with the service provision analysis framework.....	100%	100%	97%	100%	
Percentage of highest value agencies complying with the Strategic Asset Management framework or equivalent accredited mechanism.....	75%	75%	47%	75%	5
Outcome: Value for money from the management of the Government's non-residential buildings and public works:					
Percentage of significant projects in the New Buildings program delivered within approved:					
- Budget.....	88%	100%	94%	100%	
- Timeframe.....	82%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The State's Triple-A credit rating has a negative outlook for 2013-14, with a one in three chance of the rating being downgraded.
2. The expected tax revenue for 2012-13 is higher than forecast at the 2012-13 Budget, which is largely due to the stronger than expected collections from payroll tax and total transfer duty, reflecting the better than expected performance in the labour and property markets.
3. The estimate for mining revenue for 2012-13 is lower than forecast at the 2012-13 Budget due to a stronger than expected \$US/\$A exchange rate and lower than expected iron ore prices.
4. Employment growth for 2012-13 is higher than forecast at the 2012-13 Budget due to stronger than expected increases in employment in mid-2012 and into the first half of 2012-13.
5. Seven out of 15 (46%) of the highest value agencies are forecast to be compliant with the SAMF or an equivalent mechanism by 30 June 2013, not meeting the target of 75%. Six of the eight non complaint agencies are GTEs.

Services and Key Efficiency Indicators

1. Financial Management and Reporting

This service involves the provision of advice on the Government's fiscal strategy, advice on the legislative framework underpinning financial management and accountability in the Western Australian public sector, the preparation and publication of regular reports on the State's finances, and maintenance of the Public Ledger.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 7,185	\$'000 6,256	\$'000 8,230	\$'000 9,887	
Less Income.....	-	-	-	-	
Net Cost of Service	7,185	6,256	8,230	9,887	1
Employees (Full Time Equivalents)	44	40	51	52	
Efficiency Indicators					
Percentage of Financial Reports Released as per Agreed Timeframes	100%	100%	100%	100%	

(Notes)

1. The increase in Net Cost of Services between the 2012-13 Budget and the 2012-13 Estimated Actual reflects the funding adjustments approved during 2012-13, the inclusion of increased levels of resources received free of charge and the use of resources within each service for this period.

2. Economic and Revenue Forecasts and Policy Development

This service involves the analysis and advice on economic and revenue policy issues, including the State's major revenue sources and reform, and economic, social and environmental development.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service ^(a)	\$'000 6,923	\$'000 6,453	\$'000 8,288	\$'000 6,561	
Less Income.....	-	-	-	-	
Net Cost of Service	6,923	6,453	8,288	6,561	1
Employees (Full Time Equivalents) ^(a)	37	36	41	37	
Efficiency Indicators					
Number of Ministerials, Briefings or Reports Provided on Economic Issues.....	307	447	178	232	2

- (a) Total Cost of Service and Full Time Equivalents for 2011-12 Actual and 2012-13 Budget have been adjusted to exclude the Regulatory Gatekeeping Unit and the Regulatory Reform Branch.

Explanation of Significant Movements

(Notes)

1. The increase in Net Cost of Services between the 2012-13 Budget and the 2012-13 Estimated Actual reflects the funding adjustments approved during 2012-13, the inclusion of increased levels of resources received free of charge and the use of resources within each service for this period.
2. A reduction in the number of economic ministerials, briefing notes and reports, for 2012-13 Estimated Actual relative to 2012-13 Budget, reflects the transfer in February 2012 of the Superannuation Management Branch from the Economic Business Unit to the Infrastructure and Finance Business Unit and a significant slowing in the volume and demand for material during the recent caretaker period.

3. Evaluation and Planning of Government Service Delivery and Infrastructure Provision

This service aims at investigating agencies' operations in respect of efficiency and effectiveness and to advise Government on the allocation of taxpayers' resources to achieve Government desired outcomes. It includes the analysis, evaluation and planning of government services to ensure value for money outcomes in the key areas of Health, Law and Order, Education and infrastructure delivery.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 25,552	\$'000 26,600	\$'000 27,462	\$'000 28,353	
Less Income.....	422	193	-	-	
Net Cost of Service	25,130	26,407	27,462	28,353	
Employees (Full Time Equivalents)	145	154	148	151	
Efficiency Indicators					
Number of Economic and Expenditure Review Committee Papers on Service Delivery and Infrastructure Advice	105	98	94	98	

4. Leads the Planning and Delivery of New Government Buildings

This encompasses strategic leadership and facilitation in the planning, project management and procurement of major new non-residential buildings.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 136,456	\$'000 35,368	\$'000 120,200	\$'000 174,185	1
Less Income.....	133,605	28,705	114,600	169,052	
Net Cost of Service	2,851	6,663	5,600	5,133	
Employees (Full Time Equivalents)	36	38	51	57	
Efficiency Indicators					
Cost as a Percentage of the Total Annual Value of the Planning and Delivery of Capital Works Projects	0.3%	0.7%	0.6%	0.7%	

Explanation of Significant Movements

(Notes)

1. The 2012-13 Estimated Actual and 2013-14 Budget are significantly higher than 2012-13 Budget due to the recent approval and adoption of the new Perth Stadium project budget and the deferral of cash flows for the Perth Arena and Acacia Prison expansion projects.

FINANCIAL STATEMENT

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	30,945	21,281	32,216	31,645	32,473	33,450	34,456
Supplies and services	144,296	54,133	130,254	184,237	415,698	440,258	296,053
Accommodation	273	554	420	443	470	476	476
Depreciation and amortisation	478	385	1,118	1,363	1,363	1,363	1,363
Efficiency dividend	-	(723)	-	-	-	-	-
Other expenses	1,740	856	1,278	1,298	1,343	1,356	1,356
TOTAL COST OF SERVICES.....	177,732	76,486	165,286	218,986	451,347	476,903	333,704
Income							
Sale of goods and services	134,027	28,898	114,600	169,052	400,268	424,853	280,489
Total Income.....	134,027	28,898	114,600	169,052	400,268	424,853	280,489
NET COST OF SERVICES.....	43,705	47,588	50,686	49,934	51,079	52,050	53,215
INCOME FROM STATE GOVERNMENT							
Service appropriations	37,846	38,679	39,245	39,091	38,655	39,515	40,487
Resources received free of charge	10,197	9,246	11,045	11,189	12,767	12,878	13,071
TOTAL INCOME FROM STATE GOVERNMENT.....	48,043	47,925	50,290	50,280	51,422	52,393	53,558
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,338	337	(396)	346	343	343	343

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 262, 291 and 297 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	20,478	2,457	19,599	19,287	19,534	19,781	20,028
Receivables	4,278	13,377	7,124	7,623	7,686	7,749	7,812
Other.....	6,061	-	6,061	6,061	6,061	6,061	6,061
Total current assets	30,817	15,834	32,784	32,971	33,281	33,591	33,901
NON-CURRENT ASSETS							
Holding account receivables	6,497	15,105	6,882	8,245	9,608	10,971	12,222
Intangibles	8,604	1,297	5,340	3,977	2,614	1,251	-
Restricted cash	845	962	853	867	881	895	909
Total non-current assets	15,946	17,458	13,075	13,089	13,103	13,117	13,131
TOTAL ASSETS.....	46,763	33,292	45,859	46,060	46,384	46,708	47,032
CURRENT LIABILITIES							
Employee provisions.....	9,023	9,454	9,002	8,847	8,817	8,787	8,757
Payables	21,911	827	21,417	21,416	21,416	21,416	21,416
Other.....	721	757	728	739	750	761	772
Total current liabilities.....	31,655	11,038	31,147	31,002	30,983	30,964	30,945
NON-CURRENT LIABILITIES							
Employee provisions.....	2,130	2,540	2,130	2,130	2,130	2,130	2,130
Other.....	4	1	4	4	4	4	4
Total non-current liabilities	2,134	2,541	2,134	2,134	2,134	2,134	2,134
TOTAL LIABILITIES.....	33,789	13,579	33,281	33,136	33,117	33,098	33,079
EQUITY							
Contributed equity	60,386	69,847	60,386	60,386	60,386	60,386	60,386
Accumulated surplus/(deficit)	(47,412)	(50,134)	(47,808)	(47,462)	(47,119)	(46,776)	(46,433)
Total equity	12,974	19,713	12,578	12,924	13,267	13,610	13,953
TOTAL LIABILITIES AND EQUITY	46,763	33,292	45,859	46,060	46,384	46,708	47,032

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	37,461	38,294	38,860	37,728	37,292	38,152	39,124
Capital appropriation	275	-	-	-	-	-	-
Net cash provided by State Government.....	37,736	38,294	38,860	37,728	37,292	38,152	39,124
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(29,405)	(25,811)	(36,746)	(36,313)	(37,281)	(38,412)	(39,418)
Supplies and services	(117,915)	(41,163)	(109,434)	(162,483)	(394,155)	(418,428)	(274,030)
Accommodation	(273)	(582)	(448)	(443)	(469)	(482)	(482)
Efficiency dividend.....	-	723	-	-	-	-	-
Other payments	(29,353)	(15,725)	(19,731)	(19,743)	(17,404)	(17,432)	(17,432)
Receipts							
Sale of goods and services	141,787	31,374	113,600	168,052	399,268	423,853	279,489
GST receipts.....	19,034	12,008	13,011	13,011	13,010	13,010	13,010
Other receipts	429	11	17	18	-	-	-
Net cash from operating activities.....	(15,696)	(39,165)	(39,731)	(37,901)	(37,031)	(37,891)	(38,863)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,578)	-	-	-	-	-	-
Net cash from investing activities.....	(2,578)	-	-	-	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(20,000)	-	-	-	-	-	-
Proceeds from borrowings	20,000	-	-	-	-	-	-
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	19,462	(871)	(871)	(173)	261	261	261
Cash assets at the beginning of the reporting period	128,783	4,290	21,323	20,452	20,154	20,415	20,676
Net cash transferred to/from other agencies.....	(126,922)	-	-	(125)	-	-	-
Cash assets at the end of the reporting period.....	21,323	3,419	20,452	20,154	20,415	20,676	20,937

(a) Full audited financial statements are published in the agency's Annual Report.

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
Compensation for Crude Oil Excise							
Condensate	74,728	55,700	57,800	58,700	58,400	64,700	71,700
First Home Owner Boost	973	-	217	-	-	-	-
GST Grants	3,453,600	2,791,500	2,935,296	2,458,400	1,591,700	893,500	499,600
Local Government (Financial Assistance Grants)	153,907	161,000	163,506	169,972	179,232	189,374	199,877
Local Government (Road Funding)	101,449	105,400	103,585	106,826	111,237	116,076	121,021
Non-government Schools	871,641	871,704	898,347	925,275	996,787	1,089,929	1,184,367
North West Shelf Grants	924,825	1,012,300	1,050,200	1,067,200	1,062,300	1,176,500	1,304,200
Other	3,864,453	2,393,158	1,984,223	2,036,264	1,969,209	1,922,831	2,121,296
Total Commonwealth Grants	9,445,576	7,390,762	7,193,174	6,822,637	5,968,865	5,452,910	5,502,061
GOVERNMENT ENTERPRISES							
Dividends							
Albany Port Authority	1,002	1,113	1,700	1,405	1,061	1,395	1,659
Broome Port Authority	775	-	494	579	1,850	2,138	2,309
Bunbury Port Authority	3,763	3,381	4,374	5,412	6,051	6,565	9,612
Dampier Port Authority	4,554	6,790	8,029	6,588	8,373	9,523	10,819
Electricity Generation Corporation (Verve Energy)	83,400	64,568	39,800	74,591	39,937	74,163	55,015
Electricity Networks Corporation (Western Power)	84,258	135,197	102,134	40,084	36,979	24,307	48,384
Electricity Retail Corporation (Synergy)	57,241	34,538	64,060	9,629	11,626	33,331	49,330
Esperance Port Authority	1,497	910	-	-	-	479	778
Forest Products Commission	1,500	1,094	2,891	578	1,211	3,154	3,513
Fremantle Port Authority	6,146	7,537	10,903	16,052	15,357	16,611	19,299
Geraldton Port Authority	8,653	11,694	6,703	11,624	16,923	18,472	19,559
Gold Corporation	14,680	10,722	20,703	16,087	20,378	24,509	26,744
Insurance Commission of Western Australia	-	-	-	63,448	28,303	24,888	25,038
Port Hedland Port Authority	2,026	7,465	21,014	22,557	70,747	86,184	95,438
Regional Power Corporation (Horizon Power)	-	56,247	41,100	29,219	15,093	25,657	20,693
Water Corporation of Western Australia	396,645	375,464	366,281	430,456	491,016	559,989	613,657
Western Australian Land Authority	31,096	31,790	94,070	31,946	51,342	31,653	31,069
Western Australian Treasury Corporation	7,377	5,905	11,378	7,823	8,659	9,168	9,788
Provision for Western Power ^(a)	-	-	-	64,951	66,580	67,318	71,982
Provision for Horizon Power ^(b)	-	-	-	-834	-1,023	-	-
Provision for 2012-13 GTE Efficiency Dividend ^(c)	-	9,464	-	-	-	-	-
Total Dividends	704,613	763,879	795,634	832,195	890,463	1,019,504	1,114,686
Income Tax Equivalent Regime							
Albany Port Authority	1,645	1,068	902	722	940	1,114	1,144
Broome Port Authority	592	405	330	775	1,410	1,523	1,658
Bunbury Port Authority	3,537	3,460	3,567	4,031	4,373	6,387	10,177
Bunbury Water Board	329	388	106	455	539	642	570
Busselton Water Board	532	716	609	481	554	526	617
Chemistry Centre (WA)	172	293	-	186	27	23	127
Dampier Port Authority	5,626	4,265	4,344	15,240	6,279	7,134	5,895
Electricity Generation Corporation (Verve Energy)	-	56,404	43,982	46,004	76,756	56,246	46,164
Electricity Networks Corporation (Western Power)	-	59,699	-	-	-	-	-
Electricity Retail Corporation (Synergy)	27,969	22,663	5,016	6,216	18,674	19,514	31,668
Esperance Port Authority	-	362	-	-	-	-	-
Fremantle Port Authority	8,667	7,771	11,049	10,592	11,419	13,193	14,919
Geraldton Port Authority	4,803	7,500	7,655	11,149	12,170	12,887	12,887
Gold Corporation	12,481	8,662	9,193	11,645	14,005	15,282	15,894

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Insurance Commission of Western Australia.....	-	30,354	-	-	10,247	21,917	23,401
Land Information Authority	6,449	5,976	6,951	8,442	8,005	7,952	9,986
Port Hedland Port Authority	13,870	16,650	14,872	46,646	56,825	62,926	67,938
Regional Power Corporation (Horizon Power)...	16,116	19,606	19,266	9,955	16,916	13,643	7,661
Water Corporation of Western Australia.....	217,916	209,935	204,705	288,906	289,215	317,912	350,442
Western Australian Land Authority	40,400	20,760	18,628	29,704	25,911	45,490	38,879
Western Australian Treasury Corporation.....	7,588	4,424	5,158	5,709	6,045	6,454	6,066
Provision for Horizon Power ^(b)	-	-	-	-550	-674	-	-
Provision for 2012-13 GTE Efficiency Dividend ^(c)	-	14,737	-	-	-	-	-
Total Income Tax Equivalent Regime	368,692	496,098	356,333	496,308	559,636	610,765	646,093
Local Government Rates Equivalent							
Albany Port Authority	-	106	106	108	110	112	115
Broome Port Authority	75	71	71	86	89	92	95
Bunbury Port Authority	136	175	175	150	185	220	220
Dampier Port Authority	297	285	285	305	313	320	328
Electricity Generation Corporation (Verve Energy).....	706	501	501	501	501	501	501
Electricity Networks Corporation (Western Power)	1,225	1,405	1,405	1,461	1,520	1,580	1,627
Esperance Port Authority.....	277	335	130	134	138	142	146
Fremantle Port Authority	501	342	559	587	616	647	680
Geraldton Port Authority	394	160	160	160	160	160	160
Gold Corporation	948	650	650	650	650	650	650
Port Hedland Port Authority	323	231	296	306	316	326	337
Potato Marketing Corporation	3	4	4	4	4	4	4
Regional Power Corporation (Horizon Power)...	118	141	326	426	489	524	563
Water Corporation of Western Australia.....	4,768	4,755	4,755	5,083	5,248	5,419	5,595
Western Australian Land Authority	4,941	4,522	4,461	4,201	3,975	4,283	2,732
Total Local Government Rates Equivalent.....	14,712	13,683	13,884	14,162	14,314	14,980	13,753
Total Government Enterprises.....	1,088,017	1,273,660	1,165,851	1,342,665	1,464,413	1,645,249	1,774,532
Other							
Consolidated Account Revenue Received from Agencies	11,651,311	12,355,901	12,939,750	14,857,234	15,490,326	16,670,139	17,489,152
Interest.....	237,450	208,628	197,574	135,965	182,723	202,728	199,658
Pension Recoups	15,180	16,757	13,789	13,061	13,460	13,870	14,782
Loan Guarantee Fees	27,090	109,027	109,211	120,962	127,022	130,668	133,438
Gold State Superannuation Reimbursement.....	159,765	154,020	152,267	152,192	152,209	154,115	152,716
Other Revenue	44,588	13,404	13,899	15,899	16,899	16,899	12,899
Total Other Revenue	12,135,384	12,857,737	13,426,490	15,295,313	15,982,639	17,188,419	18,002,645
TOTAL INCOME.....	22,668,977	21,522,159	21,785,515	23,460,615	23,415,917	24,286,578	25,279,238
EXPENSES							
Superannuation ^(d)	2,211,327	323,080	319,680	504,545	525,886	615,476	688,755
Interest	345,607	440,715	419,115	493,000	602,545	758,605	898,810
Appropriations for:							
Services	10,878,157	13,663,168	13,706,625	14,567,051	14,662,067	15,165,472	15,807,435
Salaries and Allowances	89,290	92,025	94,204	99,155	102,172	104,552	105,874
Operating Subsidies	1,746,612	1,640,157	1,604,906	1,882,923	1,850,511	1,904,597	1,940,322
Other Appropriations	5,555,457	1,840,914	1,930,999	2,158,844	2,146,528	2,231,009	2,292,166
Total Appropriations	18,269,516	17,236,264	17,336,734	18,707,973	18,761,278	19,405,630	20,145,797

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
All Other Expenses							
Commonwealth Grants On-passed to Agencies ...	2,296,285	2,216,080	1,948,840	2,017,759	1,943,426	1,895,902	2,093,223
Local Government Financial Assistance Grants ..	153,907	161,000	163,506	169,972	179,232	189,374	199,877
Local Government Road Funding	101,449	105,400	103,585	106,826	111,237	116,076	121,021
Non-government Schools	871,641	871,704	898,347	925,275	996,787	1,089,929	1,184,367
Royalties for Regions ^(e)	857,981	544,112	381,011	691,055	701,492	651,660	602,780
Other Expenses	115	5,000	3,614	-	-	-	-
Total Other Expenses	4,281,378	3,903,296	3,498,903	3,910,887	3,932,174	3,942,941	4,201,268
TOTAL EXPENSES	25,107,828	21,903,355	21,574,432	23,616,405	23,821,883	24,722,652	25,934,630

- (a) The budget incorporates a provision for Western Power to undertake capital expenditure of \$64.9 million in 2013-14 related to customer driven works. This provision recognises the inherent uncertainty of forecasting customer demand requirements. This provision will be transferred to Western Power's budget upon demonstration of project commitments. Release of the provision will see changes in taxes and dividends paid by Western Power.
- (b) The budget incorporates a provision for Horizon Power to undertake capital expenditure of \$20.7 million in 2013-14 reflecting the contingency for site and transmission asset investment in South Hedland. Release of the contingency is subject to Horizon Power providing justification to the satisfaction of the Minister for Energy and the Treasurer. Release of the provision will see changes in taxes and dividends paid by Horizon Power.
- (c) The 2012-13 Budget applied a 2.5% efficiency dividend to the discretionary operating expenditure of Government Trading Enterprises (GTEs) from 2012-13, increasing to 4.0% in 2013-14, 5.5% in 2014-15 and 6.0% in 2015-16. For the State's port authorities, a 1.5% efficiency dividend (growing by an additional 1.5 percentage points per annum) applied in 2012-13. These have now been incorporated into these agencies.
- (d) Includes non-cash costs (including actuarial valuation changes) that are not reflected in cash appropriations.
- (e) Represents the expensing of Royalties for Regions moneys to agencies. As well as these expenses, there are also capital payments made by the Royalties for Regions program. For accounting purposes, these capital costs are not reflected in the schedule of administered operating transactions.

RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS AND ACCOUNTING POLICY CHANGES

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	177,732	76,486	165,286	218,986	451,347	476,903	333,704
<i>Transfer of the Regulatory Gatekeeping Unit and Regulatory Reform Branch to Department of Finance</i>	<i>(1,616)</i>	<i>(1,809)</i>	<i>(1,106)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Adjusted Total Cost of Services	176,116	74,677	164,180	218,986	451,347	476,903	333,704
APPROPRIATIONS							
Net Amount Appropriated to Deliver Services ...	37,846	38,679	39,245	39,091	38,655	39,515	40,487
<i>Transfer of the Regulatory Gatekeeping Unit and Regulatory Reform Branch to Department of Finance</i>	<i>(1,616)</i>	<i>(1,809)</i>	<i>(1,106)</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
Adjusted Net Amount Appropriated to Deliver Services	36,230	36,870	38,139	39,091	38,655	39,515	40,487

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Contract Services - Strategic Projects	141,787	31,374	113,600	168,052	399,268	423,853	279,489
GST Input Credits	1,279	7	1,011	1,011	1,010	1,010	1,010
GST Receipts on Sales	17,755	12,001	12,000	12,000	12,000	12,000	12,000
Other Receipts	429	11	17	18	-	-	-
TOTAL	161,250	43,393	126,628	181,081	412,278	436,863	292,499

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ECONOMIC REGULATION AUTHORITY

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

DIVISION 30

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 54 Net amount appropriated to deliver services	14,678	2,328	1,903	4,089	2,486	2,516	2,488
Total appropriations provided to deliver services	14,678	2,328	1,903	4,089	2,486	2,516	2,488
TOTAL APPROPRIATIONS	14,678	2,328	1,903	4,089	2,486	2,516	2,488
EXPENSES							
Total Cost of Services	12,416	10,586	10,161	10,889	11,193	11,520	11,170
Net Cost of Services ^(a)	8,544	2,656	6,231	4,513	2,486	2,516	2,488
CASH ASSETS ^(b)	8,836	6,688	4,510	4,078	4,068	4,060	4,052

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(451)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	27
Capping of Leave Liabilities at 2011-12 Levels	(8)	(8)	(8)	(8)	(8)
Funding Escalation for Salaries	-	-	(7)	(8)	44
Increased Expenditure on Legislative Functions	-	-	1,464	1,759	1,254
Public Sector Workforce Reform	-	(126)	-	(45)	(232)
Superannuation Guarantee Increase	-	1	2	5	7
The Decommissioning of the Office of Shared Services	34	(16)	(15)	(13)	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The efficient, safe and equitable provision of utility services in Western Australia.	1. Submissions to the Economic Regulation Authority Governing Body

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Submissions to the Economic Regulation Authority Governing Body	12,416	10,586	10,161	10,889	11,193	11,520	11,170
Total Cost of Services	12,416	10,586	10,161	10,889	11,193	11,520	11,170

Significant Issues Impacting the Agency

Major Regulatory Issues

- Finalisation of the Western Australian water services legislation will determine the framework for regulating water service providers. The Authority's licensing, monitoring and customer protection functions will be directly impacted by the Water Services Licensing Bill 2011 as the agency responsible for regulating water services providers.
- The merger of Verve and Synergy, announced by the Government in April 2013, will directly impact on the Authority's role in surveillance of the wholesale electricity market and on its requirement to report annually on the effectiveness of the market.
- The Authority is required to develop the 'Rate of Return Guidelines' for gas transmission and distribution networks by 29 November 2013, following changes made to the National Gas Rules by the Australian Energy Market Commission (AEMC).
- The Authority will commence its next round of assessments under the National Gas Law (NGL), with the assessment of the Mid West and South West gas distribution systems owned by ATCO Gas in early 2014.
- The Authority has commenced a determination of the floor and ceiling costs for The Pilbara Infrastructure Pty Ltd (TPI) railway following an application by Brockman Iron Pty Ltd in respect of a route on the Cloudbreak to Port Hedland section.

Proposed Legislative Changes

- Drafting of new regulations to increase the proportion of regulatory costs recovered by the Authority from industry, will allow full costs to be recovered from electricity, gas and water service providers licensed by the Authority. The new regulations will increase the level of funding, and will reduce the Authority's reliance on the Consolidated Account. It is anticipated that these regulations will commence on 1 January 2014.

Other

- Major inquiry work referred to the Authority by the Government is expected to continue. The Authority undertook an inquiry into home indemnity insurance arrangements in Western Australia.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: The efficient, safe and equitable provision of utility services in Western Australia:					
Number of submissions made to the Authority's Governing Body.....	251	230	280	280	1
Rating by the Authority's Governing Body as to the content, accuracy and presentation of these submissions ^(b)	4.1	4.0	4.1	4.0	
Number (percentage) of submissions provided by the required deadline.....	87%	85%	85%	90%	
Rating by the Authority's Governing Body as to their perception of the timeliness of submissions ^(b)	4.2	4.0	4.0	4.0	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Performance is rated as follows by the Governing Body: 1=very poor, 2=poor, 3=satisfactory, 4=good, 5=excellent.

Explanation of Significant Movements

(Notes)

1. The 21% increase in the number of submissions to the Governing Body between the 2012-13 Budget and the 2012-13 Estimated Actual is attributed to the work undertaken by the Authority in relation to the Standing Committee on Energy Resources' review of the Limited Merits Review regime and the Australian Energy Market Commission rule change affecting gas network regulation in Australia.

Services and Key Efficiency Indicators**1. Submissions to the Economic Regulation Authority Governing Body**

The Authority regulates monopoly aspects of the gas, electricity and rail industries, and licenses providers of gas, electricity and water services. The Authority also inquires into matters referred to it by the State Government. In addition, the Authority has a range of responsibilities in the retailing of gas and surveillance of the wholesale electricity market in Western Australia.

The Authority's functions are designed to maintain a competitive, efficient and fair commercial environment, particularly where businesses operate as natural monopolies, for the benefit of the Western Australian community.

In making its decisions, the Authority strives to ensure consumers receive quality services for a reasonable price.

The requirement for the Authority to prepare performance indicators is limited to its management functions under section 23 of the *Economic Regulation Authority Act 2003*. As such, the quantity, quality and cost per submission that is prepared by the Authority Secretariat for consideration by the Governing Body is used to determine the Authority's performance and service efficiency.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 12,416	\$'000 10,586	\$'000 10,161	\$'000 10,889	
Less Income	3,872	7,930	3,930	6,376	1
Net Cost of Service	8,544	2,656	6,231	4,513	
Employees (Full Time Equivalents)	55	55	51	56	
Efficiency Indicators					
Cost per Submission Made to the Economic Regulation Authority					
Governing Body	49,466	46,026	36,289	38,889	

Explanation of Significant Movements

(Notes)

1. The increase in income between the 2012-13 Estimated Actual and the 2013-14 Budget Target is due to the expected implementation of full cost recovery from 1 January 2014 for the Authority's functions relating to electricity, gas and water licensing.

FINANCIAL STATEMENTS

Income Statement

Expenses

Supplies and services expenditure is estimated at \$1.7 million in the 2013-14 Budget Estimate, representing an increase of \$541,000 (48%) from the 2012-13 Estimated Actual. This is due to the regulatory cycle of major access reviews commencing in 2013-14.

Income

Regulatory fees and fines is estimated at \$6.3 million in the 2013-14 Budget Estimate, representing an increase of \$2.5 million (68%) from the 2012-13 Estimated Actual. This is due to the expected implementation of full cost recovery on the Authority's functions relating to electricity, gas and water licensees.

Other Revenue is estimated at \$79,000 in the 2013-14 Budget Estimate, representing a decrease of \$99,000 (55.5%) from the 2012-13 Estimated Actual. This is due to a decrease in the Authority's bank balance and decreasing interest rates.

Service appropriations are estimated at \$4.1 million in the 2013-14 Budget Estimate, representing an increase of \$2.2 million (114.9%) from the 2012-13 Estimated Actual. This is due to the reinstatement of \$1.8 million of appropriation, due to a delay in the implementation of licensing industry funding.

Statement of Cashflows

Service appropriations are estimated at \$4 million in the 2013-14 Budget Estimate, representing an increase of \$2.2 million (118.2%) from the 2012-13 Estimated Actual. This is due to the reinstatement of \$1.8 million of appropriation, due to a delay in the implementation of licensing industry funding.

Supplies and services expenditure is estimated at \$1.6 million in the 2013-14 Budget Estimate, representing an increase of \$579,000 (54.8%) from the 2012-13 Estimated Actual. This is due to the regulatory cycle of major access reviews commencing in 2013-14.

Regulatory fees and fines are estimated at \$6.3 million in the 2013-14 Budget Estimate, representing an increase of \$2.5 million (67.8%) from the 2012-13 Estimated Actual. This is due to the expected implementation of full cost recovery on the Authority's functions relating to electricity, gas and water licensees.

Other Receipts are estimated at \$70,000 in the 2013-14 Budget Estimate, representing a decrease of \$108,000 (60.7%) from the 2012-13 Estimated Actual. This is due to a decrease in the Authority's bank balance and decreasing interest rates.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	6,981	6,067	7,568	7,833	7,735	7,963	8,198
Supplies and services	3,462	3,126	1,126	1,667	2,024	2,075	1,441
Accommodation	1,057	737	897	898	928	961	993
Depreciation and amortisation	85	84	84	65	68	69	71
Other expenses	831	572	486	426	438	452	467
TOTAL COST OF SERVICES.....	12,416	10,586	10,161	10,889	11,193	11,520	11,170
Income							
Sale of goods and services	1,856	6,664	-	-	-	-	-
Regulatory fees and fines	1,711	1,199	3,752	6,297	8,581	8,877	8,555
Other revenue	305	67	178	79	126	127	127
Total Income.....	3,872	7,930	3,930	6,376	8,707	9,004	8,682
NET COST OF SERVICES.....	8,544	2,656	6,231	4,513	2,486	2,516	2,488
INCOME FROM STATE GOVERNMENT							
Service appropriations	14,678	2,328	1,903	4,089	2,486	2,516	2,488
Resources received free of charge	199	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	14,877	2,328	1,903	4,089	2,486	2,516	2,488
SURPLUS/(DEFICIENCY) FOR THE PERIOD	6,333	(328)	(4,328)	(424)	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 55, 51 and 56 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	8,723	6,597	4,397	3,965	3,955	3,947	3,939
Receivables	925	495	925	925	925	925	925
Other.....	461	678	461	461	461	461	461
Total current assets	10,109	7,770	5,783	5,351	5,341	5,333	5,325
NON-CURRENT ASSETS							
Holding account receivables	393	477	477	597	679	679	679
Property, plant and equipment	117	196	40	(80)	(160)	(160)	(160)
Intangibles	6	-	6	6	6	6	6
Restricted cash	113	91	113	113	113	113	113
Other.....	-	5	(7)	(7)	(7)	(7)	(7)
Total non-current assets	629	769	629	629	631	631	631
TOTAL ASSETS.....	10,738	8,539	6,412	5,980	5,972	5,964	5,956
CURRENT LIABILITIES							
Employee provisions.....	1,512	1,132	1,512	1,511	1,510	1,509	1,508
Payables	178	188	178	178	178	178	178
Other.....	1,167	480	1,169	1,169	1,169	1,169	1,169
Total current liabilities.....	2,857	1,800	2,859	2,858	2,857	2,856	2,855
NON-CURRENT LIABILITIES							
Employee provisions.....	265	346	265	258	251	244	237
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	266	347	266	259	252	245	238
TOTAL LIABILITIES.....	3,123	2,147	3,125	3,117	3,109	3,101	3,093
EQUITY							
Contributed equity	773	773	773	773	773	773	773
Accumulated surplus/(deficit)	6,842	5,619	2,514	2,090	2,090	2,090	2,090
Total equity.....	7,615	6,392	3,287	2,863	2,863	2,863	2,863
TOTAL LIABILITIES AND EQUITY	10,738	8,539	6,412	5,980	5,972	5,964	5,956

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	14,684	2,244	1,819	3,969	2,404	2,516	2,488
Net cash provided by State Government.....	14,684	2,244	1,819	3,969	2,404	2,516	2,488
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(6,688)	(6,049)	(7,558)	(7,833)	(7,715)	(7,963)	(8,198)
Supplies and services	(2,851)	(3,106)	(1,056)	(1,635)	(2,016)	(2,131)	(1,497)
Accommodation	(981)	(737)	(897)	(898)	(928)	(961)	(993)
Other payments	(1,003)	(853)	(817)	(662)	(675)	(686)	(707)
Receipts							
Regulatory fees and fines.....	-	1,699	3,752	6,297	8,543	8,839	8,516
Sale of goods and services	2,092	6,164	-	-	-	-	-
GST receipts.....	355	253	253	260	260	260	266
Other receipts	1,787	67	178	70	117	118	117
Net cash from operating activities.....	(7,289)	(2,562)	(6,145)	(4,401)	(2,414)	(2,524)	(2,496)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(103)	-	-	-	-	-	-
Net cash from investing activities.....	(103)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	7,292	(318)	(4,326)	(432)	(10)	(8)	(8)
Cash assets at the beginning of the reporting period	1,544	7,006	8,836	4,510	4,078	4,068	4,060
Cash assets at the end of the reporting period.....	8,836	6,688	4,510	4,078	4,068	4,060	4,052

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Authority:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Input Credits.....	355	253	253	260	260	260	266
Other Receipts.....	293	50	161	50	97	97	96
Receipts from the Executive Vehicle Scheme	19	17	17	20	20	21	21
Recoups from Industry	3,567	7,863	3,752	6,297	8,543	8,839	8,516
TOTAL.....	4,234	8,183	4,183	6,627	8,920	9,217	8,899

The moneys received and retained are to be applied to the Authority's services as specified in the Budget Statements.

INSURANCE COMMISSION OF WESTERN AUSTRALIA

ASSET INVESTMENT PROGRAM

The Commission's Asset Investment Program for 2013-14 and across the forward estimates period totals \$15.7 million. The major components include:

- Information technology (IT) hardware to replace and refresh ageing infrastructure no longer supported by vendors, deliver operational efficiencies and/or replace hardware incapable of supporting business operations. This will include servers and a range of peripheral devices; and
- IT software to enhance and extend the life of existing business systems identified in the Information and Communications Technology Strategic Plan.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
IT Hardware	15,792	11,582	1,190	740	1,010	1,220	250
IT Software	36,953	25,133	2,450	2,520	2,250	2,060	2,770
Motor Vehicles	7,479	4,920	591	959	400	400	400
Plant and Equipment	1,285	519	90	316	50	30	270
Telephone and Communication Equipment	200	80	40	20	20	20	40
Total Cost of Asset Investment Program	61,709	42,234	4,361	4,555	3,730	3,730	3,730
FUNDED BY							
Internal Funds and Balances			4,361	4,555	3,730	3,730	3,730
Total Funding			4,361	4,555	3,730	3,730	3,730

OFFICE OF THE AUDITOR GENERAL

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

DIVISION 31

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 55 Net amount appropriated to deliver services	5,235	6,017	6,017	6,096	6,113	6,183	6,058
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	629	648	648	694	714	734	753
Total appropriations provided to deliver services	5,864	6,665	6,665	6,790	6,827	6,917	6,811
CAPITAL							
Item 143 Capital Appropriation.....	-	860	860	300	300	300	250
TOTAL APPROPRIATIONS	5,864	7,525	7,525	7,090	7,127	7,217	7,061
EXPENSES							
Total Cost of Services.....	22,556	22,017	22,104	22,817	23,546	24,337	25,201
Net Cost of Services ^(a)	5,809	6,418	6,505	6,662	6,745	6,864	7,029
CASH ASSETS ^(b)	2,405	2,616	2,661	2,491	2,275	1,840	1,354

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Capping of Leave Liabilities at 2011-12 Levels	(364)	(388)	(408)	(474)	(489)
Public Sector Workforce Reform	-	(52)	(229)	(393)	(792)
Salaries and Allowances Tribunal Determination.....	-	-	-	-	19
Superannuation Guarantee Increase	-	33	68	142	222

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Office of the Auditor General is a public sector department established to support the Auditor General. The Auditor General is an independent officer of the Parliament, and as such reports directly to Parliament and ultimately the people of Western Australia, providing assurance about the efficient and effective delivery of services and the responsible management of the State's finances.

Desired Outcome	Service
An informed Parliament on public sector accountability and performance.	1. Public Sector Auditing

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Public Sector Auditing.....	22,556	22,017	22,104	22,817	23,546	24,337	25,201
Total Cost of Services	22,556	22,017	22,104	22,817	23,546	24,337	25,201

Significant Issues Impacting the Agency

- The performance and legislative review of the *Auditor General Act 2006* and the Auditor General's functions by the Joint Standing Committee on Audit is likely to occur in 2013-14. The Office will provide adequate resources to the Committee to undertake the review.
- The agency restructures and amalgamations expected to occur in 2013-14 will have a significant impact on audit activities. The changes involve the restructuring of a number of agencies, including the creation of three new health agencies and the amalgamation of a number of regional port authorities. Substantial audit effort will be involved in evaluating the controls and data of the new agencies.
- There have been substantial increases in the number of audit certifications issued by the Office. These certifications mainly relate to the acquittal of expenditure of Commonwealth and Royalties for Regions funding, and require additional audit effort.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An informed Parliament on public sector accountability and performance:					
The extent that the Office of the Auditor General is effective in informing Parliament about public sector accountability and performance, measured by the number of tabled reports compared to targets, and the following categories of matters about which Parliament has been informed:					
Service Delivery - reports tabled	4	5	4	5	
Economic Development - reports tabled	1	2	2	3	
Social and Environment - reports tabled	2	4	2	4	
Governance - reports tabled	17	14	15	13	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Public Sector Auditing

The Office is responsible for undertaking the external audit of the Western Australian public sector. This is done through audits of controls, financial statements, performance indicators, efficiency, effectiveness and the tabling of reports thereon to Parliament.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 22,556	\$'000 22,017	\$'000 22,104	\$'000 22,817	
Less Income	16,747	15,599	15,599	16,155	
Net Cost of Service	5,809	6,418	6,505	6,662	
Employees (Full Time Equivalents)	121	113	124	124	
Efficiency Indicators					
Total Audit Cost per \$ Million of Gross Government Expenditure	\$516	\$482	\$487	\$482	
Attest Audit Cost per \$ Million of Gross Government Expenditure	\$387	\$361	\$365	\$337	
Performance Audit Cost per \$ Million of Gross Government Expenditure	\$129	\$120	\$122	\$145	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software - 2012-13 Program	922	922	922	-	-	-	-
NEW WORKS							
Computer Hardware and Software							
2013-14 Program	597	-	-	597	-	-	-
2014-15 Program	597	-	-	-	597	-	-
2015-16 Program	614	-	-	-	-	614	-
2016-17 Program	641	-	-	-	-	-	640
Total Cost of Asset Investment Program	3,371	922	922	597	597	614	640
FUNDED BY							
Capital Appropriation			860	300	300	300	250
Drawdowns from the Holding Account			297	297	297	314	390
Internal Funds and Balances			(235)	-	-	-	-
Total Funding			922	597	597	614	640

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	13,876	13,980	13,616	14,093	14,490	14,938	15,392
Supplies and services	5,753	4,879	4,879	5,148	5,353	5,569	5,840
Accommodation	1,652	1,553	2,004	2,089	2,154	2,222	2,294
Depreciation and amortisation	386	641	641	500	521	541	563
Other expenses	889	964	964	987	1,028	1,067	1,112
TOTAL COST OF SERVICES.....	22,556	22,017	22,104	22,817	23,546	24,337	25,201
Income							
Other revenue	16,747	15,599	15,599	16,155	16,801	17,473	18,172
Total Income.....	16,747	15,599	15,599	16,155	16,801	17,473	18,172
NET COST OF SERVICES.....	5,809	6,418	6,505	6,662	6,745	6,864	7,029
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,864	6,665	6,665	6,790	6,827	6,917	6,811
Resources received free of charge	233	16	467	467	467	467	467
TOTAL INCOME FROM STATE GOVERNMENT.....	6,097	6,681	7,132	7,257	7,294	7,384	7,278
SURPLUS/(DEFICIENCY) FOR THE PERIOD ^(c)	288	263	627	595	549	520	249

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 121, 124 and 124 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Increased surplus for 2012-13 Estimated Actual and the forward estimates is due to Cabinet decisions to cap leave liabilities, and salary budgets as a result of the Government's Public Sector workforce reform. This resulted in a corresponding decrease in employee benefits expense.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	2,079	2,270	2,295	2,085	1,829	1,354	1,354
Holding account receivables	297	297	297	297	314	390	330
Receivables	7,028	7,029	7,697	8,398	9,020	9,795	10,372
Other	114	105	114	114	114	114	114
Total current assets	9,518	9,701	10,403	10,894	11,277	11,653	12,170
NON-CURRENT ASSETS							
Holding account receivables	995	1,339	1,339	1,708	2,088	2,419	2,810
Property, plant and equipment	679	1,276	799	830	573	348	324
Intangibles	66	110	227	293	626	924	1,025
Restricted cash	326	346	366	406	446	486	-
Other	-	2	-	-	-	-	-
Total non-current assets	2,066	3,073	2,731	3,237	3,733	4,177	4,159
TOTAL ASSETS	11,584	12,774	13,134	14,131	15,010	15,830	16,329
CURRENT LIABILITIES							
Employee provisions	2,398	1,955	2,398	2,398	2,398	2,398	2,398
Payables	168	146	167	218	200	200	200
Other	956	1,032	1,020	1,071	1,119	1,119	1,119
Total current liabilities	3,522	3,133	3,585	3,687	3,717	3,717	3,717
NON-CURRENT LIABILITIES							
Employee provisions	610	1,134	610	610	610	610	610
Total non-current liabilities	610	1,134	610	610	610	610	610
TOTAL LIABILITIES	4,132	4,267	4,195	4,297	4,327	4,327	4,327
EQUITY							
Contributed equity	6,321	7,181	7,181	7,481	7,781	8,081	8,331
Accumulated surplus/(deficit)	1,131	1,326	1,758	2,353	2,902	3,422	3,671
Total equity	7,452	8,507	8,939	9,834	10,683	11,503	12,002
TOTAL LIABILITIES AND EQUITY	11,584	12,774	13,134	14,131	15,010	15,830	16,329

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	5,429	6,024	6,024	6,124	6,133	6,196	6,090
Capital appropriation	-	860	860	300	300	300	250
Holding account drawdowns	482	297	297	297	297	314	390
Net cash provided by State Government.....	5,911	7,181	7,181	6,721	6,730	6,810	6,730
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(13,562)	(13,557)	(13,557)	(14,042)	(14,442)	(14,938)	(15,392)
Supplies and services	(5,491)	(4,874)	(4,874)	(4,971)	(5,133)	(5,451)	(5,488)
Accommodation	(1,801)	(1,553)	(1,553)	(1,638)	(1,703)	(1,771)	(1,843)
Other payments	(2,687)	(2,702)	(2,702)	(2,787)	(2,828)	(2,867)	(2,912)
Receipts							
GST receipts.....	1,986	1,750	1,750	1,800	1,800	1,800	1,800
Other receipts	15,780	14,933	14,933	15,344	15,957	16,596	17,259
Net cash from operating activities.....	(5,775)	(6,003)	(6,003)	(6,294)	(6,349)	(6,631)	(6,576)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(574)	(547)	(922)	(597)	(597)	(614)	(640)
Net cash from investing activities.....	(574)	(547)	(922)	(597)	(597)	(614)	(640)
NET INCREASE/(DECREASE) IN CASH HELD	(438)	631	256	(170)	(216)	(435)	(486)
Cash assets at the beginning of the reporting period	2,843	1,985	2,405	2,661	2,491	2,275	1,840
Cash assets at the end of the reporting period.....	2,405	2,616	2,661	2,491	2,275	1,840	1,354

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Audit Fees	15,780	14,933	14,933	15,344	15,957	16,596	17,259
GST Input Credits.....	397	170	170	170	170	170	170
GST Receipts on Sales.....	1,589	1,580	1,580	1,630	1,630	1,630	1,630
TOTAL.....	17,766	16,683	16,683	17,144	17,757	18,396	19,059

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

WESTERN AUSTRALIAN TREASURY CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's Asset Investment Program is limited to an ongoing program to update information technology that supports the delivery of its services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware/Software - 2012-13 Program	1,486	1,486	1,486	-	-	-	-
NEW WORKS							
Computer Hardware/Software							
2013-14 Program	790	-	-	790	-	-	-
2014-15 Program	586	-	-	-	586	-	-
2015-16 Program	621	-	-	-	-	621	-
2016-17 Program	586	-	-	-	-	-	586
Total Cost of Asset Investment Program	4,069	1,486	1,486	790	586	621	586
FUNDED BY							
Internal Funds and Balances			1,486	790	586	621	586
Total Funding			1,486	790	586	621	586

TRANSPORT

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

DIVISION 32

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 56 Net amount appropriated to deliver services	156,184	143,230	139,204	147,846	146,045	138,234	143,868
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,058	1,090	1,093	1,133	1,173	1,215	1,257
Total appropriations provided to deliver services	157,242	144,320	140,297	148,979	147,218	139,449	145,125
ADMINISTERED TRANSACTIONS							
Item 57 Western Australian Coastal Shipping Commission	80	85	85	90	95	100	100
CAPITAL							
Item 144 Capital Appropriation.....	9,570	18,201	14,335	50,436	14,430	102,022	413,779
TOTAL APPROPRIATIONS	166,892	162,606	154,717	199,505	161,743	241,571	559,004
EXPENSES							
Total Cost of Services.....	327,315	360,943	339,700	367,922	374,643	356,468	364,522
Net Cost of Services ^(a)	114,938	153,964	149,699	157,366	143,808	122,253	101,811
CASH ASSETS ^(b)	131,529	128,897	134,440	117,489	120,456	109,982	131,580

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1.5% Reduction in Procurement Expenditure	(1,368)	-	-	-	-
2012-13 Reduction in Full Time Equivalent Ceiling	(1,577)	-	-	-	-
2012-13 Temporary Procurement Freeze	(2,249)	-	-	-	-
2013-14 Tariffs, Fees and Charges	-	7,973	6,815	6,255	12,110
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	1,821
Aviation (Public Air Route) Subsidies	(200)	-	-	-	-
Capping of Leave Liabilities at 2011-12 Levels	(3,118)	(3,118)	(3,118)	(3,118)	(3,118)
Central Area Transit (CAT) at Bus Services	(700)	-	-	-	-
Central Business District (CBD) Transport Plan	1,500	3,200	3,600	-	-
Commercial Vessel Safety National Law	-	199	205	211	217
Country Age Pension Fuel Card	(1,700)	434	5,281	6,049	5,827
Efficiency Dividend Realignment	850	1,060	1,170	1,380	1,380
Fremantle Rail Container Subsidy	3,100	4,000	3,700	2,600	2,100
Funding Escalation for Salaries	-	-	(251)	(252)	1,552
Government Regional Officer Housing (GROH) Increase	896	1,076	1,280	1,512	1,561
Grain Freight Network - Transitional Assistance Package	(4,800)	-	-	-	-
Light Rail Planning and Development	1,200	6,800	-	-	-
Lloyd Street Southern Extension and Underpass	(3,000)	(29,200)	(5,000)	-	-
Multi-Purpose Taxi Improvement Initiatives	2,116	1,561	1,561	1,561	1,561
Portlink Inland Freight Concept Plan	(430)	1,830	3,180	-	-
Program Rationalisation	-	(2,970)	(9,657)	(12,800)	(12,876)
Public Sector Workforce Reform	-	(2,614)	(264)	-	-
Rail Safety Regulatory Reform	-	(861)	(1,774)	(1,827)	(1,881)
Recreational Boating Facilities Scheme	(2,797)	2,797	-	576	-
Regional Airport Development Scheme	(2,255)	3,168	2,755	-	-
Salaries and Allowances Tribunal Determination	3	11	17	24	66
Superannuation Guarantee Increase	-	231	469	954	1,431
The Decommissioning of the Office of Shared Services	1,750	452	467	482	496
Travelsmart Workplace Program Extension	203	223	255	-	-
Western Australian Bicycle Network	(8,130)	-	14,030	5,000	5,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An accessible and safe transport system.	1. Transport System and Services Development, Planning, Operation and Regulation
	Vehicles and Road users that meet established vehicle standards and driver competencies to deliver safe vehicles and safe drivers.	2. Driver and Vehicle Services
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Integrated transport systems that facilitate economic development.	3. Strategic Transport Policy and Integrated Planning

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Transport System and Services Development, Planning, Operation and Regulation	135,866	121,941	110,558	111,701	114,113	111,726	113,342
2. Driver and Vehicle Services	163,606	161,027	158,235	172,066	185,043	187,926	196,909
3. Strategic Transport Policy and Integrated Planning	27,843	77,975	70,907	84,155	75,487	56,816	54,271
Total Cost of Services	327,315	360,943	339,700	367,922	374,643	356,468	364,522

Significant Issues Impacting the Agency

- Rapid population growth in Perth and Peel is forecast to see the city reach 2.7 million people by 2031. Perth is a long narrow city and significant pressures have been building on the main North South freeway/railway spine which provides a backbone to the city's transport network. A 20 year integrated view of how the transport network will function has been developed in the Moving People Network Plan. This builds on the principles and initiatives in the Public Transport Plan for Perth and the Western Australian Bicycle Network Plan 2012-21 to provide a focus for initiatives to optimise the efficiency, and expansion of the capacity of the road network. Work has also commenced on the development of long-term, multi-modal transport options for Perth that tie in with land use to support a population of 3.5 million, with the focus on long-term structural additions to the city's transport network.
- Transformational public transport projects are needed to cater for the medium to long-term transport demand in the metropolitan area. The Department will continue to plan and develop systems for these corridors during 2013-14 by finalising the detailed business cases to confirm Commonwealth Government funding, further refining the scope of works and analysing procurement options including potential involvement of the private sector. Specifically:
 - the Government is investing \$1.9 billion in a new, light rail rapid transit system, with the capacity to move large volumes of people during peak hours through the central northern suburbs to and from Perth, with an East West link through the CBD from Victoria Park in the east to the expanding Queen Elizabeth II Medical Centre (QEII MC) in the west. Construction is expected to commence in 2016 and be completed by 2019; and
 - the Government is investing \$2 billion in a new public transport rail line to the Perth Airport and onwards to Forrestfield. This will provide an accessible connection between the Perth CBD and Perth Airport and promote onward connections to strategic centres and the general transport network. Construction is expected to commence in 2016 and be completed by the end of 2019.
- Active transport, particularly cycling, needs to be continually promoted as a viable alternative form of transport over short distances. The Western Australian Bicycle Network Plan will guide the continued delivery of cycling infrastructure to better meet the growing demand for convenient, safe cycling routes and end-of-trip facilities together with alignment with current Government urban planning policy and directions. On top of the additional \$20 million provided in the 2012-13 Budget, the Government has provided a further \$15 million to continue to develop and improve cycling infrastructure. New and upgraded paths along the Perth-Midland rail line and Kwinana Freeway are immediate priorities.
- The CBD is undergoing major transformation and growth, particularly in major civic development precincts such as Elizabeth Quay and the Perth City Link. The strategic activity centres at Murdoch, Burswood, Stirling and QEII MC Precinct are also seeing massive investment in public infrastructure and commercial and residential developments. The scale of activity and change will require a fundamental shift in the way transport demands are considered in planning approvals and the investment in transport infrastructure and facilities. Further initiatives are being implemented from the CBD Transport Plan to 2016, and strategies to manage parking supply and traffic pressures are being examined for all major centres.
- The freight demands of export industries and the demand for consumer goods from a rapidly growing population have highlighted the critical need for strategic transport network plans that identify and prioritise infrastructure investment requirements over the next two decades. The Government has released the Western Australian Regional Freight Transport Network Plan, which highlights the significant road investment task for regional freight, a major investment program by Brookfield Rail Pty Ltd, and large-scale investments in regional ports. The Department is working to complete a freight and intermodal network plan for metropolitan Perth, which will focus on redefining the strategic road freight network, investments to increase capacity in the rail freight network, measures to protect freight networks from urban encroachment, and medium to long-term plans for port development.
- Western Australian ports continue to face pressure to meet demand for infrastructure and export capacity allocations. The Ports Governance Review, which includes a phased consolidation of seven Western Australian port authorities and 13 smaller port facilities to form four Regional Port Authorities, is progressing as planned and legislative changes to effect the amalgamations will be introduced in 2013 for amalgamations to commence from 1 July 2014.
- Air services are vital in connecting Western Australia's widely dispersed towns, settlements and mine sites. The State Aviation Strategy is being developed in consultation with industry reference groups representing airlines, regional airports, general aviation and the resources sector.

- There has been a rapid increase in demand on facilities at Exmouth Boat Harbour over the last decade from vessels servicing the resources sector. To address the critical shortage of boat mooring pens and demand for wharf access in the region, the Department is undertaking a staged expansion and upgrade program, with the construction of 25 cyclone-rated floating pens completed in July 2013. Further expansion of the harbour will commence in July 2014, including an extension to the existing service wharf, heavy lift facilities and associated landside wharf infrastructure. The expansion and upgrade of the harbour supports the development of marine tourism and recreational activities, and enhances business opportunities associated with the resources sector.
- Seagrass accumulation and beach erosion at Port Geographe has been an issue for a number of years. The Government has provided \$28 million to reconfigure the coastal structures at Port Geographe which commenced in July 2013. In addition to addressing environmental issues, the project will improve amenity and the viability of the currently stalled Port Geographe development.
- The Department will be completing the final stages of the Swan River Navigation Aids Enhancement Project to significantly enhance safe navigation in the Swan River, helping guide skippers through the most challenging parts of Melville Waters, both day and night.
- Antisocial behaviour in taxis is a risk to the security and safety of taxi drivers and their passengers. The Government continues to address this issue through the Taxi Action Plan. In 2013-14, the Department will implement the third and final phase of the Taxi Camera Surveillance Unit replacement program. Upon completion, all metropolitan taxis will be equipped with two internal and two external cameras and have full in-cabin audio recording capabilities; facilitating a safer environment for drivers and passengers.
- As part of the Government's Taxi Action Plan, a new occupational licensing system for taxi drivers will introduce a penalty point system for all Western Australian taxi drivers, with new drivers subject to a penalty point system. The legislation will provide greater flexibility for setting entry and ongoing professional development standards, and gives legal recognition to the Taxi Driver Code of Conduct.
- There is an ongoing need for initiatives to enhance customer choice and convenience when accessing driver and vehicle services. Initiatives planned for 2013-14 include:
 - an online booking system for practical driving assessments and an automated Vehicle Inspection Information System;
 - new customer focused Cannington Driver Vehicle Service (DVS) Centre to replace the existing aging facility at Welshpool and the identification of a new location for the Morley DVS Centre;
 - further expansion of partner services to increase customer choice and convenience, including new metropolitan Authorised Inspection Stations and extended over-the-counter services in Australia Post outlets;
 - new regional trial using existing partner services already delivering multi-combination practical driving assessments to deliver heavy combination and heavy rigid practical driving assessments; and
 - identity access management solution to enable further expansion of the online self service functions.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: An accessible and safe transport system:					
Percentage of standard metropolitan (non multi-purpose) taxi jobs which were not covered – peak	4.53%	1.00%	4.75%	1.00%	1
Percentage of standard metropolitan (non multi-purpose) taxi jobs which were not covered – off-peak	1.65%	0.50%	1.67%	0.50%	1
Percentage by which, the waiting time standard, for metropolitan area taxis, is met	91.50%	91.00%	91.00%	91.00%	
Percentage of time maritime infrastructure is fit for purpose when required	99.76%	99.71%	99.71%	99.71%	
Number of serious rail accidents per million train kilometres	1.82	2.38	1.90	1.82	
Rate of reported incidents (accidents) on the water per 10,000 registered recreational vessels	10.69	10.00	9.27	9.16	
Rate of reported incidents (accidents) on the water per 100 commercial vessels surveyed	4.97	4.50	4.67	4.67	
Percentage of regional airports receiving scheduled regular public transport air services	100%	100%	96.00%	100%	
Outcome: Vehicles and Road users that meet established vehicle standards and driver competencies to deliver safe vehicles and safe drivers:					
Percentage of vehicle examinations completed in accordance with the Australian Design Rules assessed by audit (Safe Vehicles)	99.25%	100%	87.00%	100%	
Percentage of driver licences issued that comply with the Graduated Driver Training and Licensing system assessed by audit (Safe Drivers)	82.00%	100%	87.00%	100%	
Outcome: Integrated transport systems that facilitate economic development:					
Percentage of containerised freight transported via rail in relation to total metropolitan container movements to and from Fremantle port	13.00%	14.00%	14.00%	16.00%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The percentage of jobs not covered remained at similar levels to 2011-12 due to a 4% increase in peak taxi demand to 1.9 million jobs and a 1.5% increase in off-peak taxi demand to 5.2 million jobs.

Services and Key Efficiency Indicators

1. Transport System and Services Development, Planning, Operation and Regulation

Transport system and services development, planning, operation and regulation is designed to improve accessibility and safety of the transport system for all Western Australians.

This service contributes to the Government's Framework for Strategic Management goal, 'Outcomes Based Service Delivery', by incorporating:

- Transport System, Service, Development, Planning and Operation:
 - integration between and within transport modes;
 - managing heavy vehicle freight movement to major industrial and intermodal sites;
 - increasing accessibility to a reasonable level of transport services for all individuals, businesses and communities; and
 - encouraging sustainable choices through programs such as TravelSmart and cycling promotions.
- Transport Regulation:
 - regulating intrastate air services to ensure that key Western Australian regional communities receive sustainable regular public transport air services;
 - setting competencies/standards and monitoring compliance for operators, vehicles and vessels in the taxi, omnibus and maritime industries;
 - developing policies, standards and guidelines for rail safety regulation, accrediting rail owners and rail operators in accordance with relevant standards, and ensuring rail owners and operators comply with the terms of their accreditation;
 - provision and management of infrastructure including small craft facilities and marine navigation aids, to maintain safe and accessible transport operations;
 - developing and implementing policies and strategies to facilitate safe navigation and safe use of the waters of the State;
 - maintaining effective contingency response strategies and mechanisms to combat marine transport emergencies and marine environmental pollution incidents;
 - regulation of jetties through licensing;
 - marine and transport related data collection, analysis and dissemination; and
 - provision of cartographic information services.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	135,866	121,941	110,558	111,701	
Less Income.....	87,078	84,375	72,845	77,707	
Net Cost of Service	48,788	37,566	37,713	33,994	
Employees (Full Time Equivalents)	264	286	271	279	
Efficiency Indicators					
Average Cost per Household Contacted Under the Travelsmart Scheme	\$265.56	\$466.81	n/a	\$143.59	1
Cost of Regulation per Taxi Plate Administered.....	\$3,061.47	\$2,979.42	\$3,716.55	\$3,447.89	
Average Cost per Day per Maritime Infrastructure Asset Managed.....	\$62.81	\$58.67	\$76.24	\$68.93	
Average Survey Cost per Commercial Vessel	\$2,488.32	\$2,939.17	\$2,840.95	\$3,138.96	
Average Cost per Private Recreational Vessel Registration	\$94.71	\$98.54	\$98.87	\$105.20	
Cost to Maintain Pollution Response Preparedness per Registered Vessel.....	\$23.04	\$20.36	\$18.61	\$19.35	

Explanation of Significant Movements

(Notes)

1. The 2012-13 Budget Target for the average cost per household contacted under the Travelsmart Scheme was based on contacting 3,000 households. However, no households were contacted during 2012-13. The 2013-14 Budget Target is based on contacting 10,000 households.

2. Driver and Vehicle Services

The *Road Traffic Act 1974* confers on the Department the responsibility for licensing the State's drivers and vehicles. Drivers must demonstrate that they are competent to drive a vehicle by passing theoretical and practical tests and completing an incident free probationary period. Vehicles must be licensed before they may lawfully be used on the road. Licensing is confirmed only where a vehicle is roadworthy.

This service contributes to the Government's Framework for Strategic Management goal, 'Outcome Based Service Delivery', by incorporating:

- setting motor vehicle standards in accordance with national and State Government requirements, examining motor vehicles for compliance with those standards and licensing and transferring compliant motor vehicles;
- setting standards and requirements within government policies for the issue of a license to drive on roads;
- assessing driver competency, issuing and renewing driver licenses in accordance with national and State Government requirements and driver competency standards;
- maintaining a database of licensed vehicles and drivers, and managing vehicle identification numbers, to support the enforcement of road traffic and other relevant laws;
- collecting revenue for vehicle and driver licensing on behalf of other government agencies; and
- informing and educating road users about driver licensing and related requirements.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 163,606	\$'000 161,027	\$'000 158,235	\$'000 172,066	1
Less Income	87,188	85,531	80,938	91,720	
Net Cost of Service	76,418	75,496	77,297	80,346	
Employees (Full Time Equivalents)	963	1044	1007	1029	
Efficiency Indicators					
Average Cost per Vehicle and Driver Transaction	\$17.57	\$16.67	\$15.66	\$16.69	
Average Cost per Vehicle Inspection	\$85.63	\$85.90	\$91.53	\$86.05	
Average Cost per Driver Assessment	\$83.41	\$84.72	\$89.32	\$93.29	
Percentage of Driver Licence Cards Issued within 21 Days of Completed Application	99.9%	100%	100%	100%	

Explanation of Significant Movements

(Notes)

1. Increased cost of delivering motor vehicle and driving licenses and administered transactions coupled with an increase from Royalties for Regions for the Country Age Pension Fuel Card.

3. Strategic Transport Policy and Integrated Planning

This service contributes to the Government's Framework for the Strategic Management goal 'State Building – Major Projects' by providing leadership for strategic management, development and protection of economic transport nodes and networks through:

- provision of an integrated transport policy framework to guide Government and the private sector in decision-making;
- the provision and coordination of integrated State-wide transport policy including those of national significance and those involving multi modal solutions;
- ensuring the transport policy framework supports cost effective transport systems and services;
- developing an agreed State-wide Integrated Transport Strategy;
- undertaking State-wide asset investment planning, evaluation and prioritisation;
- integrated planning for major transport system projects;
- development of funding principles and pricing signals to ensure appropriate development and use of transport assets;
- improving freight access to key terminals, improving freight flows and increasing competitiveness through reduced costs;
- reducing the costs associated with road trauma by enhancing the accessibility and safety of public transport systems;
- providing for the efficient distribution of goods and services to business and the community;
- ensuring flexibility to meet the demands of a changing economy and market environments; and
- enabling commuter access to industrial centres and to the services and goods they require.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 27,843	\$'000 77,975	\$'000 70,907	\$'000 84,155	1
Less Income	38,111	37,073	36,218	41,129	
Net Cost of Service	(10,268)	40,902	34,689	43,026	
Employees (Full Time Equivalents)	132	143	140	125	
Efficiency Indicators					
Average Cost per Policy Hour for Strategic Transport Policy Development	\$88.79	\$90.60	\$97.48	\$106.55	
Average Cost per Planning Hour for Integrated Transport Planning Development	\$126.38	\$102.88	\$101.96	\$108.37	

Explanation of Significant Movements

(Notes)

1. Higher expenditure on the Western Australia Bicycle Network and MAX Light Rail planning.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment for 2013-14 is \$81.7 million comprising \$10 million of new works and \$71.7 million of work in progress. Major projects include:

Airport Rail and MAX Light Rail

The Airport Rail project will construct heavy rail from Bayswater on the Midland rail line to the Perth Airport and onward to Forrestfield. This will provide an accessible connection between the Perth CBD and Perth Airport and promote onward connections to strategic centres and the general transport network. The MAX Light Rail project will construct a 22 km light rail system that extends north from the Perth CBD to the Mirrabooka activity centre and includes an East-West inner city link through the CBD from Victoria Park in the east to the expanding QEIIIMC in the west. The improved frequency and reliability of the light rail system will connect the northern suburbs to the CBD, reducing congestion and reliance on cars.

Augusta Boat Harbour

A new boat harbour is under construction at Flat Rock in Flinders Bay, about 4 km south of the town of Augusta. The project has broad stakeholder and community support and is expected to enhance the growth in tourism and commercial development in the region. This project provides:

- sheltered water needed to enable safe boating access to the ocean waters of the region;
- a four lane boat launching ramp with two floating boat holding jetties for smaller recreational boats;
- eight commercial and charter operator boat pens and a service wharf to allow larger commercial vessels to safely and efficiently transfer passengers and products; and
- internal roads, car and trailer parking, toilets, and land development lots for marine and harbour related uses.

Port Geographe Coastal Reconfiguration

Reconfiguration of groynes and seawalls will remedy environmental, social and amenity issues impacting the local community as a result of massive seagrass wrack and coastal management problems caused by the current coastal structures at Port Geographe. \$24.1 million will be spent on this project in 2013-14.

Maritime Facilities Program

The Program comprises asset replacement and additional public maritime infrastructure throughout the State to meet future boating demands. The works are funded from a combination of equity injections, internal and external funds.

Driver and Vehicle Services Reform Program

This program of works is to continue increasing 'self-service' capability and modernising the delivery of licensing services through development of web-based applications, replacement of legacy hardware for critical Driver and Vehicle Services Information Systems and accommodation improvements for improved customer service.

Information and Communications Infrastructure

This program of works is for the ongoing management of information and communications technology (ICT) infrastructure and applications. This includes the asset upgrade and replacement of data storage, networks, servers, communications hardware and corporate information systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Coastal Infrastructure							
Augusta Boat Harbour ^(a)	34,600	16,173	14,030	18,427	-	-	-
Broome Boating Facility - Stage One ^(a)	50,000	3,415	1,273	1,400	25,000	20,185	-
Maritime Facilities Program	118,731	27,933	7,882	12,845	7,788	4,532	7,105
Port Geographe Coastal Reconfiguration	28,150	312	312	24,088	3,750	-	-
Corporate							
Accommodation and Refurbishment	8,406	1,791	275	211	449	565	562
Driver and Vehicle Services							
Driver and Vehicle Services Reform Program	63,063	24,002	5,011	6,794	2,153	3,956	3,758
Information and Communications Infrastructure	70,452	7,077	5,320	5,751	4,601	2,717	7,161
Marine Safety							
Marine Oil Pollution Response Equipment							
Enhancement/Replacement Program	1,578	666	105	48	49	175	80
Navigational Aids Program	8,396	1,058	453	520	560	560	575
Vessel Replacement	8,800	2,775	541	460	460	510	535
Minor works	7,841	1,682	256	207	823	542	686
Passenger Services Business Unit - Taxi Industry Security							
Initiatives	1,256	265	265	941	50	-	-
COMPLETED WORKS							
Coastal Infrastructure							
Carnarvon Boat Ramp Project	3,928	3,928	42	-	-	-	-
Wyndham Port Facility Upgrade	10,121	10,121	267	-	-	-	-
Investment and Finance Coordination							
The Decommissioning of the Office of Shared Services	2,856	2,856	2,616	-	-	-	-
NEW WORKS							
Coastal Infrastructure							
Exmouth Boat Harbour	20,000	-	-	-	18,000	2,000	-
Investment and Finance Coordination							
Airport Rail	2,015,000	-	-	5,000	8,000	57,000	104,000
MAX Light Rail	1,882,000	-	-	5,000	17,000	64,000	346,000
Total Cost of Asset Investment Program	4,335,178	104,054	38,648	81,692	88,683	156,742	470,462
FUNDED BY							
Capital Appropriation			14,335	50,436	14,430	102,022	413,779
Commonwealth Grants			-	-	25,000	25,000	50,000
Internal Funds and Balances			12,901	11,166	6,253	7,535	6,683
Drawdowns from Royalties for Regions Fund ^(b)			11,412	20,090	43,000	22,185	-
Total Funding			38,648	81,692	88,683	156,742	470,462

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	122,766	127,871	130,061	133,879	134,760	136,967	139,821
Grants and subsidies ^(c)	80,245	112,313	85,181	101,597	107,345	78,998	79,142
Supplies and services	71,372	72,362	69,566	73,626	72,378	79,077	84,143
Accommodation	6,826	14,819	18,583	18,731	19,185	19,652	19,652
Depreciation and amortisation	14,006	12,207	12,207	12,207	12,207	12,207	12,207
Efficiency dividend	-	(2,215)	-	-	-	-	-
Other expenses	32,100	23,586	24,102	27,882	28,768	29,567	29,557
TOTAL COST OF SERVICES.....	327,315	360,943	339,700	367,922	374,643	356,468	364,522
Income							
Sale of goods and services	16,662	17,734	17,717	19,172	19,928	20,717	21,538
Regulatory fees and fines	127,521	138,387	138,862	151,928	152,375	155,278	157,764
Grants and subsidies	17,061	8,422	8,074	6,190	28,165	27,910	52,910
Other revenue	51,133	42,436	25,348	33,266	30,367	30,310	30,499
Total Income.....	212,377	206,979	190,001	210,556	230,835	234,215	262,711
NET COST OF SERVICES.....	114,938	153,964	149,699	157,366	143,808	122,253	101,811
INCOME FROM STATE GOVERNMENT							
Service appropriations	157,242	144,320	140,297	148,979	147,218	139,449	145,125
Resources received free of charge	1,751	1,969	1,969	1,989	1,989	1,989	1,989
Royalties for Regions Fund ^(d)	20,767	37,400	24,971	35,230	42,824	32,160	32,933
TOTAL INCOME FROM STATE GOVERNMENT.....	179,760	183,689	167,237	186,198	192,031	173,598	180,047
SURPLUS/(DEFICIENCY) FOR THE PERIOD	64,822	29,725	17,538	28,832	48,223	51,345	78,236

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 1359, 1418 and 1433 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$7.4 million (2011-12), \$12.3 million (2012-13), \$1.9 million (2012-13 Estimated Out Turn), \$9.8 million (2013-14), \$13.9 million (2014-15), \$1.3 million (2015-16), Regional Community Services Fund - \$13.4 million (2011-12), \$25.2 million (2012-13), \$23.1 million (2012-13 Estimated Out Turn), \$25.4 million (2013-14), \$28.9 million (2014-15), \$30.9 million (2015-16) and \$32.9 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Australian Maritime Safety Authority	236	243	176	643	649	655	661
Aviation (Public Air Route) Subsidies	970	852	546	600	600	600	600
Central Business District Transport Plan	-	7,250	3,834	7,450	7,850	2,250	2,250
Coastal Projects and Zone Management	1,318	1,056	1,001	1,057	1,057	1,057	1,057
Community Police	1,194	1,300	1,452	1,300	1,300	1,300	1,300
Country Age Pension Fuel Card Scheme	20,287	22,233	19,851	22,269	25,200	26,963	28,877
Emergency Vehicle Insurance	78	120	111	120	120	120	120
Fare Subsidies (Pensioners)	1,497	1,589	1,331	1,589	1,589	1,589	1,589
Fremantle Port Rail Service	2,743	-	2,761	4,000	3,700	2,600	2,100
Grain Freight Network Rescue - Transitional Assistance Package	1,730	6,100	238	-	-	-	-
Lloyd Street Southern Extension and Underpass	-	5,000	2,000	-	-	-	-
Marine Communications	523	535	535	557	557	557	557
Metropolitan Taxi Camera Surveillance Unit Replacement Project	2,986	2,576	2,274	1,052	-	-	-
Multi Purpose Taxi - Vehicle Modification Grant	-	-	120	345	345	345	345
National Transport Reforms	339	542	1,129	-	-	-	-
North West Shipping Service	8,153	8,573	7,578	8,000	6,000	-	-
Other Grants and Subsidies	3,028	747	638	610	610	610	610
Port of Wyndham	2,491	1,935	2,679	1,988	1,988	1,988	1,988
Public Transport Authority - Central Area Transit Bus Services	12,741	13,218	14,493	15,178	15,292	15,292	15,292
Regional Airport Development Scheme	4,857	6,940	4,666	5,856	6,602	1,940	1,940
Recreational Boat Facilities	1,143	6,500	3,384	4,297	6,500	2,776	1,500
Student Fare Concessions	1,381	1,241	1,477	1,241	1,241	1,241	1,241
Taxi User - Lifting Subsidy	1,403	1,398	2,241	2,459	2,459	2,459	2,459
Taxi User Subsidy Scheme	8,508	9,705	7,921	8,326	8,326	8,326	8,326
Western Australia Bicycle Network	2,639	12,660	2,745	12,660	15,360	6,330	6,330
TOTAL	80,245	112,313	85,181	101,597	107,345	78,998	79,142

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	39,476	51,218	40,293	47,554	52,945	56,478	61,564
Restricted cash	89,678	75,095	91,616	67,267	64,706	53,505	69,661
Receivables	9,129	8,310	9,129	9,129	9,129	9,129	9,129
Other	1,555	1,896	1,555	1,555	1,555	1,555	1,555
Total current assets	139,838	136,519	142,593	125,505	128,335	120,667	141,909
NON-CURRENT ASSETS							
Holding account receivables	149,326	164,653	161,534	173,741	185,948	198,155	210,362
Property, plant and equipment	350,759	376,150	382,757	452,923	530,080	675,396	1,134,432
Intangibles	18,669	14,351	16,143	15,462	14,781	14,000	13,219
Restricted cash	2,376	2,584	2,532	2,669	2,806	-	356
Other	-	275	-	-	-	-	-
Total non-current assets	521,130	558,013	562,966	644,795	733,615	887,551	1,358,369
TOTAL ASSETS	660,968	694,532	705,559	770,300	861,950	1,008,218	1,500,278
CURRENT LIABILITIES							
Employee provisions	23,438	13,228	23,438	23,438	23,438	23,438	23,438
Payables	5,936	8,165	5,936	5,936	5,936	5,936	5,936
Other	11,606	15,505	10,924	10,877	10,830	6,553	6,909
Total current liabilities	40,980	36,898	40,298	40,251	40,204	35,927	36,283
NON-CURRENT LIABILITIES							
Employee provisions	5,754	18,775	5,754	5,754	5,754	5,754	5,754
Borrowings	-	26	-	-	-	-	-
Other	79	173	1,635	1,324	1,013	702	391
Total non-current liabilities	5,833	18,974	7,389	7,078	6,767	6,456	6,145
TOTAL LIABILITIES	46,813	55,872	47,687	47,329	46,971	42,383	42,428
EQUITY							
Contributed equity	487,827	503,549	514,006	550,273	594,058	693,569	1,107,348
Accumulated surplus/(deficit)	120,729	118,805	138,267	167,099	215,322	266,667	344,903
Reserves	5,599	16,306	5,599	5,599	5,599	5,599	5,599
Total equity	614,155	638,660	657,872	722,971	814,979	965,835	1,457,850
TOTAL LIABILITIES AND EQUITY	660,968	694,532	705,559	770,300	861,950	1,008,218	1,500,278

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	141,917	128,995	128,090	136,772	135,011	127,242	132,918
Capital appropriation	9,570	18,201	14,335	50,436	14,430	102,022	413,779
Royalties for Regions Fund ^(b)	30,661	49,700	36,383	55,320	85,824	54,345	32,933
Net cash provided by State Government.....	182,148	196,896	178,808	242,528	235,265	283,609	579,630
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(119,486)	(124,330)	(129,638)	(133,456)	(134,337)	(140,774)	(139,465)
Grants and subsidies	(83,156)	(112,313)	(85,181)	(101,597)	(107,345)	(78,998)	(79,142)
Supplies and services	(61,856)	(68,394)	(65,407)	(69,448)	(68,153)	(74,789)	(79,856)
Accommodation	(6,764)	(15,008)	(18,772)	(18,920)	(19,185)	(19,652)	(19,652)
Efficiency dividend.....	-	2,215	-	-	-	-	-
Other payments	(65,118)	(26,503)	(27,210)	(30,989)	(32,111)	(32,973)	(32,962)
Receipts							
Regulatory fees and fines.....	73,345	82,043	83,961	89,184	88,279	89,791	91,316
Grants and subsidies	16,114	8,422	8,074	6,190	28,165	27,910	52,910
Sale of goods and services	16,706	17,734	17,717	19,172	19,928	20,717	21,538
Taxation	52,980	55,239	55,352	61,963	63,315	64,706	66,137
GST receipts.....	27,723	1,107	1,107	1,107	1,107	1,107	1,107
Other receipts	27,034	42,436	25,348	33,266	30,367	30,310	30,499
Net cash from operating activities.....	(122,478)	(137,352)	(134,649)	(143,528)	(129,970)	(112,645)	(87,570)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(25,647)	(44,165)	(38,648)	(81,692)	(88,683)	(156,742)	(470,462)
Proceeds from sale of non-current assets	43	-	-	-	-	-	-
Net cash from investing activities.....	(25,604)	(44,165)	(38,648)	(81,692)	(88,683)	(156,742)	(470,462)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments	(19)	-	-	-	-	-	-
Net cash from financing activities.....	(19)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	34,047	15,379	5,511	17,308	16,612	14,222	21,598
Cash assets at the beginning of the reporting period	92,214	116,118	131,529	134,440	117,489	120,456	109,982
Net cash transferred to/from other agencies	5,268	(2,600)	(2,600)	(34,259)	(13,645)	(24,696)	-
Cash assets at the end of the reporting period.....	131,529	128,897	134,440	117,489	120,456	109,982	131,580

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$17.3 million (2011-12), \$24.6 million (2012-13), \$13.3 million (2012-13 Estimated Out Turn), \$29.9 million (2013-14), \$56.9 million (2014-15), \$23.5 million (2015-16), Regional Community Services Fund - \$13.4 million (2011-12), \$25.2 million (2012-13), \$23.1 million (2012-13 Estimated Out Turn), \$25.4 million (2013-14), \$28.9 million (2014-15), \$30.9 million (2015-16) and \$32.9 million (2016-17).

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Taxation							
Conservancy Fees	312	320	320	356	356	356	356
Motor Vehicle Licence Fees	561,305	596,694	616,462	680,495	734,802	773,382	809,743
Motor Vehicle Recording Fees	45,766	47,423	47,423	48,964	50,059	52,800	53,856
Fines							
Speed and Red Light Fines	73,298	75,279	75,279	82,123	82,123	82,123	82,123
Final Demand Fees	2,180	2,000	2,000	500	500	500	500
Plate and Transfer Infringements	7,320	6,465	6,465	7,185	7,185	7,185	7,185
Other Fines	25,451	30,165	30,165	30,102	28,542	28,542	28,542
Other							
Motor Drivers' Licences	39,139	33,514	38,552	45,687	47,905	48,647	47,074
Firearm Licence Fees	4,893	3,740	3,740	3,900	3,985	4,120	4,121
Dealer Plates Annual Fees	222	94	94	100	101	102	102
Collection of Interstate Licence Fees	2,087	-	-	-	-	-	-
Appropriation Western Australian Coastal Shipping Commission	80	85	85	90	95	100	100
TOTAL INCOME.....	762,053	795,779	820,585	899,502	955,653	997,857	1,033,702
EXPENSES							
Statutory Authorities							
Western Australian Coastal Shipping Commission	80	85	85	90	95	100	100
Other							
Payments to Consolidated Account	688,675	720,415	745,221	817,289	873,435	915,634	951,479
Payment to Road Trauma Trust Fund	73,298	75,279	75,279	82,123	82,123	82,123	82,123
All Other Expenses							
TOTAL EXPENSES.....	762,053	795,779	820,585	899,502	955,653	997,857	1,033,702

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Boat Registration Fees	12,244	12,907	13,576	14,570	14,791	15,013	15,238
Jetty Licences	517	515	515	561	583	606	630
Marine Examinations	760	901	912	1,039	1,039	1,039	1,039
Motor Drivers	15,691	16,760	16,307	17,340	17,804	18,283	18,778
Motor Vehicle Plates	14,662	16,391	15,870	17,493	17,929	18,381	18,848
Motor Vehicles	22,689	22,608	22,948	26,255	26,650	27,051	27,458
Other Revenue	823	707	768	809	809	809	809
Proof of Age Card	1,121	562	911	1,725	1,781	1,839	1,899
Recoup for Services Provided	16,488	17,539	17,539	18,971	19,730	20,519	21,340
Temporary Permits	808	646	837	774	775	777	779
TOTAL.....	85,803	89,536	90,183	99,537	101,891	104,317	106,818

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

COMMISSIONER OF MAIN ROADS

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

DIVISION 33

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 58 Net amount appropriated to deliver services	200,995	199,032	176,373	296,420	250,205	264,831	275,449
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	365	377	367	379	390	402	425
- Road Traffic Act 1974.....	470,614	526,933	536,239	558,539	637,034	664,608	707,949
Total appropriations provided to deliver services.....	671,974	726,342	712,979	855,338	887,629	929,841	983,823
CAPITAL							
Item 145 Capital Appropriation.....	160,170	232,769	119,607	360,453	139,670	117,327	303,454
- Road Traffic Act 1974.....	97,466	75,162	77,807	127,556	103,568	114,774	107,994
TOTAL APPROPRIATIONS	929,610	1,034,273	910,393	1,343,347	1,130,867	1,161,942	1,395,271
EXPENSES							
Adjusted Total Cost of Services ^(a)	1,481,170	1,723,383	1,854,965	2,155,569	1,787,274	1,776,805	2,145,807
Adjusted Net Cost of Services ^(b)	776,470	1,152,633	1,136,747	1,449,395	1,261,169	1,255,885	1,522,317
CASH ASSETS ^(c)	429,730	233,980	285,940	212,962	256,220	311,952	345,521

- (a) Total Cost of Services excludes retired non-current fixed assets expense and income/expenditure relating to non-current fixed assets transferred from/to local authorities. This accounts for the difference between the figure in the Income Statement and that shown in the Appropriations, Expenses and Cash Assets and the Service Summary tables.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Procurement Savings.....	(9,069)	-	-	-	-
2012-13 Temporary Advertising Freeze	(1,162)	-	-	-	-
2012-13 Temporary Procurement Freeze.....	(7,319)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	16,251
Arena West Principal Shared Path.....	900	-	-	-	-
Commonwealth Funding - Maintenance on the National Network	1,735	6,471	17,536	11,116	11,186
Curtin Avenue Realignment	-	2,000	5,000	33,000	-
District Allowance Increase.....	47	49	43	37	80
Funding Escalation for Salaries.....	-	-	-	(286)	1,573
Gnangara Road - Dual Carriageway.....	1,000	8,000	5,000	-	-
Lloyd Street Southern Extension and Underpass.....	-	29,200	9,000	-	-
Local Government Agreement - Local Road Network	2,513	7,851	8,083	8,192	17,678
Mandurah Traffic Bridge.....	300	1,700	3,000	7,000	28,000
Oil Price and Exchange Rate Update	(5,644)	(11,952)	(17,342)	(18,231)	(18,231)
Oxford Street - LED Sign Lights.....	-	40	-	-	-
Program Rationalisation	-	(4,000)	(7,900)	(36,200)	(23,900)

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Public Sector Workforce Reform	-	-	-	(2,949)	(1,934)
Review of Depreciation Valuation	33,614	57,750	80,941	96,845	105,464
Review of Road Safety Framework.....	-	150	-	-	-
Road Transfers	-	139,910	-	-	-
Salaries and Allowances Tribunal Determination.....	(10)	(10)	(11)	1	13
Superannuation Guarantee Increase	-	315	668	1,425	2,138
The Decommissioning of the Office of Shared Services	28	437	400	396	396
Third Party Funded Road Works.....	13,000	-	-	-	-
Wallwork Bridge.....	-	8,000	-	-	-
Western Australian Natural Disaster Relief and Recovery Arrangements	65,324	12,000	12,000	12,000	12,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A safe road environment.	1. Road Safety
	Reliable and efficient movement of people and goods.	2. Road System Management 3. Road Efficiency Improvements
	Improve coordination and community awareness of road safety in Western Australia.	7. Office of Road Safety
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Improved community access and roadside amenity.	4. Infrastructure for Community Access
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	A well maintained road network	5. Road Network Maintenance
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Facilitate economic and regional development.	6. Infrastructure for State Development

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Road Safety	102,633	92,066	114,257	112,982	106,764	107,028	104,666
2. Road System Management	94,248	152,436	128,601	151,317	156,695	163,467	164,191
3. Road Efficiency Improvements	398,054	389,499	508,226	721,813	666,290	546,490	574,049
4. Infrastructure for Community Access	33,722	16,219	47,915	55,745	19,487	19,000	18,889
5. Road Network Maintenance	693,377	598,053	688,243	699,702	752,029	809,939	853,282
6. Infrastructure for State Development	136,114	386,095	278,708	337,528	42,513	89,417	389,266
7. Office of Road Safety	23,022	89,015	89,015	76,482	43,496	41,464	41,464
Total Cost of Services	1,481,170	1,723,383	1,854,965	2,155,569	1,787,274	1,776,805	2,145,807

Significant Issues Impacting the Agency

Main Roads has an ongoing role, in consultation with the Department of Transport and key stakeholders, for the planning, design, delivery and operation of a road network to meet the ever-increasing demands generated by the resource sector and population growth generally. Significant issues include:

- Road safety is a continuing focus to ensure the impact of road trauma on the community is reduced. In 2012, 183 Western Australians were killed and 3,600 seriously injured on Western Australian roads, with an estimated community cost of \$4 billion.
- Main Roads continues to coordinate and monitor progress towards the State's road safety goals outlined in the State Government Towards Zero Road Safety Strategy. Enhancements are being made to crash analysis, monitoring and reporting of program implementation and achievement of results.
- Main Roads is receiving additional funds from the Road Trauma Trust Account (RTTA) as a result of the Government's decision to allocate 100% of speed and red light camera fines to road safety. This has enabled the construction of road improvements to target the priority crash types of run-off road crashes in regional areas and intersection crashes in urban areas. These works are complemented with data collection and analysis, research and development and school and community education.
- Improving road safety around schools by increasing motorists' observance of the 40km/h school zone speed limit to protect our school children is an important community issue. Electronic school zone signs have already been installed at more than 140 schools in Western Australia. The RTTA will fund a new program to provide every eligible school across the State with electronic school zone signs. This will see electronic signs installed at over 900 schools during the next four years.
- Road Network Operations is undertaking a planned, coordinated approach to manage traffic congestion. This involves continued investment in upgraded infrastructure, provision of real-time information to allow road users to make informed travel choices, improved integration of transport modes and the introduction of active traffic management initiatives such as the Incident Response Service (IRS) to clear immobilised vehicles from critical sections of the road network.
- Ensuring an adequately maintained and efficient regional road network to support freight and passenger vehicles is an ongoing issue.
- Recent additional maintenance allocations and continued investment in maintenance will enable the achievement of the minimum whole of life cycle cost for the road asset.
- Given the importance of the road transport industry to service regional areas, delivering improvements in transport efficiencies is important for the State economy. Investment in initiatives such as the Over Size Over Mass Unit for the heavy haulage industry and planned construction of additional passing lanes assist in reducing transport costs.
- The \$845 million Perth-Darwin National Highway project is part of the Government's solution to provide a heavy freight vehicle alternative to the Great Northern Highway and create dedicated freight routes for heavy vehicles heading to the north of the State.

- Funding from the Perth Parking Management Account maintained by the Department of Transport has been allocated to Main Roads to ensure the CBD has a sustainable transport network to accommodate major city projects and a growing population. Some of these funds are being used to introduce Active Traffic Management, which increases road safety and traffic capacity by minimising disruption from crashes and breakdowns on the major Perth CBD road network, Graham Farmer Freeway (GFF) Tunnel and the inner-city sections of the Mitchell and Kwinana Freeways.

Key initiatives include:

- the introduction of an IRS operating on major Perth CBD roads, the GFF Tunnel and sections of Mitchell Freeway and Kwinana Freeway (completed);
 - installation of up to 30 CCTV cameras on Perth CBD roads to assist with real time monitoring and detection of incidents and traffic congestion by the Main Roads Traffic Operations Centre;
 - ongoing real time management of traffic signals;
 - preparation of a communication plan including the use of a new 13ROAD phone number for this service and a range of communications strategies to proactively advise stakeholder and road users about the new services i.e. radio advertising; and
 - regulatory amendments such as exemptions and changes to key Acts and the Road Traffic Code 2000.
- The State Government has committed \$28 million towards the further upgrade of Coalfields Highway to remove dangerous sections (in addition to \$25 million already allocated in the Government's first term). \$48 million is also being allocated towards the construction of 15 overtaking lanes on the Great Eastern Highway between Southern Cross and Kalgoorlie-Boulder to address industry and community safety concerns.
 - Projects funded under the first tranche of the joint Commonwealth/State funded Nation Building Program are due for completion in 2014. Projects that have been completed under this program so far include Great Eastern Highway Roe Highway Interchange, Dampier Highway Duplication and Bunbury Port Access. Projects that are in progress and due for completion, include Gateway WA, Great Northern Highway Port Hedland Upgrade and Esperance Port Access.
 - Road projects funded under the next tranche of the Nation Building Program are scheduled to commence in 2014. These projects include Perth-Darwin National Highway (Reid Highway to Muchea), construction of three interchanges on Tonkin Highway, North West Coastal Highway (Minilya to Barradale), Leach Highway-High Street (Carrington Street to Stirling Highway dual carriageway) and Great Northern (Highway Muchea to Wubin Stage 2).

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: A safe road environment:					
Community satisfaction with road safety	92%	90%	94%	90%	
Blackspot location indicator	11	11	10	10	
Outcome: Reliable and efficient movement of people and goods:					
Community satisfaction	95%	90%	94%	90%	
Road network permitted for use by heavy freight vehicles					
- B-Doubles 27.5m	96%	96%	97%	96%	
- Double road trains 27.5m	96%	96%	97%	96%	
- Double road trains 36.5m	78%	78%	79%	78%	
- Triple road trains 53.5m	44%	44%	44%	44%	
Network configuration - roads	89%	90%	89%	89%	
Network configuration - bridges					
- Strength	n/a	87%	88%	87%	
- Width	95%	94%	94%	94%	
Outcome: Improved community access and roadside amenity:					
Percentage of the year that 100% of the Main Roads' state road network is available	89	70	96	85	
Community satisfaction with cycleways and pedestrian facilities	76%	90%	83%	90%	
Outcome: A well maintained road network:					
Smooth travel exposure	n/a	97%	97%	97%	
Community satisfaction with road maintenance	90%	90%	84%	90%	
Preventative maintenance indicator	85%	85%	85%	84%	
Performance of traffic signals, road lighting and emergency phones					
- Availability of traffic signals	99%	99%	98%	99%	
- Availability of lighting	96%	99%	98%	99%	
- Availability of emergency telephones	100%	99%	100%	100%	
Outcome: Facilitate economic and regional development:					
Return on construction expenditure	2.1	2.5	3.1	3.3	
Outcome: Improve coordination and community awareness of road safety in Western Australia:					
Effectiveness of road safety awareness campaigns	60%	90%	63%	65%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Road Safety

The objective of this program is to reduce the road fatality rate to be the lowest in Australia, minimise road factors contributing to road trauma and reduce the serious crash injury rate. Works undertaken have safety as the foremost factor and include the State and National Black Spot programs and various projects that improve safety on the existing road network including passing lanes.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 102,633	\$'000 92,066	\$'000 114,257	\$'000 112,982	1
Less Income.....	17,994	6,485	9,681	9,800	
Net Cost of Service	84,639	85,581	104,576	103,182	
Employees (Full Time Equivalents)	46	48	50	50	
Efficiency Indicators					
Percentage of Projects Completed on Time	67%	90%	70%	90%	
Percentage of Projects Completed on Budget	95%	90%	95%	90%	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2012-13 Budget and the 2012-13 Estimated Actual is mainly due to projects not completed in the later portion of 2011-12 being completed in 2012-13.

2. Road System Management

The objective of this program is to optimise real time management of the network, provide traveller information and support delivery of projects. Works include activities of the traffic operation centre, heavy vehicle operation activities, metropolitan and regional road asset management, road user and customer services, emergency telephones, street lighting, intelligent transport systems, traffic signals and road advisory services to the community.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 94,248	\$'000 152,436	\$'000 128,601	\$'000 151,317	1
Less Income.....	9,578	-	2,315	33,690	2
Net Cost of Service	84,670	152,436	126,286	117,627	
Employees (Full Time Equivalents)	545	551	565	567	
Efficiency Indicators					
Average Cost of Network Management per Million Vehicle Kilometres Travelled ..	\$3,853	\$3,743	\$4,159	\$4,256	

Explanation of Significant Movements

(Notes)

1. The expenditure reduction between the 2012-13 Budget and the 2012-13 Estimated Actual is mainly due to a delay in Commonwealth approval covering intelligent transport systems. It is expected that these funds will now be spent in 2013-14.
2. The increase in Income between the 2012-13 Estimated Actual and the 2013-14 Budget Target is mainly due to the budgeted increase in Commonwealth funding.

3. Road Efficiency Improvements

The objective of this program is to improve the efficiency, capacity and utilisation of the existing road network. Improvements include providing a road of improved standard through geometric improvements, road widening, bridge strengthening and intersection improvements including roundabouts and interchanges.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 398,054	\$'000 389,499	\$'000 508,226	\$'000 721,813	1
Less Income	340,220	158,043	245,198	328,219	2
Net Cost of Service	57,834	231,456	263,028	393,594	
Employees (Full Time Equivalents)	90	93	94	95	
Efficiency Indicators					
Percentage of Projects Completed on Time	55%	90%	86%	90%	
Percentage of Projects Completed on Budget	82%	90%	100%	90%	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2012-13 Budget and the 2012-13 Estimated Actual, and again between the 2012-13 Estimated Actual and the 2013-14 Budget Target, is mainly due to Gateway WA receiving an increase of approved funding, including funding previously held at the State level.
2. The increase in Income between the 2012-13 Budget and the 2012-13 Estimated Actual, and again between the 2012-13 Estimated Actual and the 2013-14 Budget Target, is mainly due to the Commonwealth component of Gateway WA funding increasing.

4. Infrastructure for Community Access

The objective of this program is to provide infrastructure that will improve personal mobility and community access, including increasing the quality of access where appropriate, providing levels of access commensurate with community expectations and meeting minimal levels of appropriate access. Works include providing access to remote communities, pedestrian facilities, cyclist facilities, vulnerable road users' facilities, road user amenities, public transport integration and improvements such as new bridges to address flood closures.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 33,722	\$'000 16,219	\$'000 47,915	\$'000 55,745	1
Less Income	8,926	-	25,000	35,000	2
Net Cost of Service	24,796	16,219	22,915	20,745	
Employees (Full Time Equivalents)	28	28	28	28	
Efficiency Indicators					
Percentage of Projects Completed on Time	80%	90%	80%	90%	
Percentage of Projects Completed on Budget	100%	90%	80%	90%	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2012-13 Budget and the 2012-13 Estimated Actual, and again between the 2012-13 Estimated Actual and the 2013-14 Budget Target, is mainly due to works on the Carnarvon Flood Levees (\$25 million and \$35 million respectively).
2. The increase in Income between the 2012-13 Budget and the 2012-13 Estimated Actual, and again between the 2012-13 Estimated Actual and the 2013-14 Budget Target, is mainly due to works on the Carnarvon Flood Levees (\$25 million and \$35 million respectively).

5. Road Network Maintenance

The objective of this program is to maintain the existing road and bridge network by maximising asset life and minimising whole of life costs. Works include routine maintenance (crack patching, patching of potholes, control of declared plants and weeds, graffiti removal and litter collections), periodic maintenance (repairs to pavements, culverts and bridge decks, sealing and re-sealing of road surfaces and replacing line markings), rehabilitation works where the primary reason for the works is due to pavement failure and managing and administering various Integrated Service Arrangements.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	693,377	598,053	688,243	699,702	1,2
Less Income	189,478	88,811	150,059	71,655	3,4
Net Cost of Service	503,899	509,242	538,184	628,047	
Employees (Full Time Equivalents)	144	146	150	151	
Efficiency Indicators					
Average Cost of Road Network Maintenance per Lane Kilometre of Network	\$7,946	\$7,400	\$7,939	\$7,900	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2012-13 Budget and the 2012-13 Estimated Actual is mainly due to an increase in works associated with declared Natural Disasters, including some \$70 million of restoration works.
2. The increase in Total Cost of Services between the 2012-13 Estimated Actual and the 2013-14 Budget Target is mainly due to an increase in funding provided by an increase in Motor Vehicle Licence fee collections and a reassessment of Depreciation on the Road Network. This increase is offset by a reduction in anticipated Western Australia Natural Disaster Relief and Recovery Arrangements (WANDRRA) funding compared with the previous year.
3. The increase in Income between the 2012-13 Budget and the 2012-13 Estimated Actual is mainly due to an increase in funding received under WANDRRA (an additional \$70 million).
4. The reduction in Income between the 2012-13 Estimated Actual and the 2013-14 Budget Target is mainly due to a reduction in funding compared to the previous year, for declared events under WANDRRA.

6. Infrastructure for State Development

The objective of this program is to expand the road network in accordance with Government transport and land use strategies that will facilitate the economic and regional development of the State. These works are mostly aimed at increasing the capacity of the road network through the addition of new links, which include town bypasses.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	136,114	386,095	278,708	337,528	1,2
Less Income	75,197	228,095	197,229	130,855	3
Net Cost of Service	60,917	158,000	81,479	206,673	
Employees (Full Time Equivalents)	121	124	124	129	
Efficiency Indicators					
Percentage of Projects Completed on Time	33%	90%	100%	90%	
Percentage of Projects Completed on Budget	100%	90%	100%	90%	

Explanation of Significant Movements

(Notes)

1. The reduction in Total Cost of Services between the 2012-13 Budget and the 2012-13 Estimated Actual is mainly due to a delay in works on the Esperance Port access of \$33 million, the Port Hedland upgrade of \$53 million and Bunbury Port Access and Outer Ring Road of \$17 million.
2. The increase in Total Cost of Services between the 2012-13 Estimated Actual and the 2013-14 Budget Target is mainly due to an increase of works on the Port Hedland upgrade project, some \$60 million.
3. The reduction in Income between the 2012-13 Budget and the 2012-13 Estimated actual, and again in the 2013-14 Budget Target is mainly due to a reduction in Commonwealth funds for joint funded projects where Commonwealth funds have been received earlier (advance payments).

7. Office of Road Safety

The objective of this program is to improve coordination and community awareness of road safety in Western Australia.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	23,022	89,015	89,015	76,482	
Less Income.....	63,307	89,316	88,736	96,955	
Net Cost of Service	(40,285)	(301)	279	(20,473)	
Employees (Full Time Equivalents)	28	28	28	28	
Efficiency Indicators					
Percentage of Office of Road Safety Projects Completed on Time.....	87%	90%	75%	90%	
Percentage of Office of Road Safety Projects Completed on Budget.....	97%	90%	100%	90%	

ASSET INVESTMENT PROGRAM

Road improvements are aimed at increasing the efficiency of the existing road network as part of an integrated transport system, including cyclist and pedestrian facilities, paying particular attention to:

- safety, minimising crashes and injuries associated with road use;
- travel demand management, ensuring efficient freight and commuter traffic movement;
- level of service management, ensuring the service level provided by the road network consistently conforms to the needs of all road users, the community and government;
- integration of modes, integrating road use with public and other transport modes; and
- road environment, ensuring that road use is environmentally sensitive.

The expansion of the road network focuses on meeting the transportation needs of future generations where they cannot be met by improving the existing network. This involves planning and construction of new roads to extend the existing road network and major widening of existing roads.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Albany Ring Road	1,000	700	700	300	-	-	-
Brand Highway - Greenough River Bridge ^(a)	17,982	982	982	11,000	6,000	-	-
Coalfields Highway							
Wellington Dam Turnoff to Collie Stage 1	25,100	13,937	760	11,163	-	-	-
Coolgardie - Esperance Highway - Esperance Port Access	120,018	74,272	60,813	45,746	-	-	-
Dampier Highway - Balmoral Road to Burrup Peninsula Road (Stages 2-6) Construct Second Carriageway	112,019	108,309	40,563	3,160	550	-	-
Gateway WA							
Perth Airport and Freight Access	987,804	161,243	128,190	331,932	294,629	173,000	27,000
Tonkin Highway - Abernethy Road Onramps	16,351	6,650	6,259	9,701	-	-	-
Gibb River Road - Derby - Gibb River - Wyndham - Improve Formation, and Gravel ^(a)	56,515	36,882	2,329	-	5,635	4,289	4,503
Goldfields Highway - Wiluna to Meekatharra ^(a)	20,000	6,000	6,000	5,200	8,800	-	-
Graham Farmer Freeway - Detailed Planning and Construction - Tunnel Conversion to Three Lanes	57,000	25,115	24,421	31,885	-	-	-
Grain Freight Network - Stage 1	43,770	41,304	34,569	2,466	-	-	-
Great Eastern Highway							
Kooyong Road to Tonkin Highway Stage 1- Construct Dual Carriageway	249,519	238,231	69,431	11,288	-	-	-
Roe Highway - Construct Interchange	98,500	92,352	6,182	6,148	-	-	-
Great Northern Highway							
Fitzroy Crossing to Gogo - Planning and Design	4,727	4,527	455	200	-	-	-
Muchea to Wubin, Bindi Bindi Curves	39,999	1,826	1,826	34,205	3,968	-	-
Port Hedland Upgrade	262,268	93,324	66,512	158,944	10,000	-	-
Kwinana Freeway							
Freight Management System	60,376	4,956	1,271	55,420	-	-	-
Intelligent Transport System (ITS)	12,017	6,266	869	5,751	-	-	-
Leach Highway - High Street Improvements	7,999	4,550	2,410	3,449	-	-	-
Mandurah Entrance Road - Construct	144,989	144,325	1,547	664	-	-	-
Marble Bar Road							
Coongan Gorge - Construct Re-alignment	22,874	667	-	-	-	1,209	10,292
Newman to Ripon Hills ^(a)	20,000	2,250	2,250	5,000	12,750	-	-
Mitchell Freeway							
Burns Beach Road to Hester Avenue	322,000	1,000	1,000	1,000	4,000	20,000	127,000
Hepburn Avenue to Hodges Drive	30,003	13,635	13,043	16,368	-	-	-
Nation Building Program 1	57,703	7,534	7,534	50,169	-	-	-
Office of Road Safety							
Electronic School Zone Sign Project	7,500	2,500	2,500	2,500	2,500	-	-
Run-off Crashes on Regional Roads	38,088	6,800	6,800	31,288	-	-	-
Urban Intersection Crash Sites	19,435	7,310	7,310	12,125	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Perth-Darwin National Highway							
Reid Highway to Muchea	844,600	4,000	3,710	29,300	9,000	57,730	229,270
Perth-Bunbury Highway							
Bunbury Outer Ring Road Stage One - Construct	79,445	72,699	40,057	6,746	-	-	-
Bunbury Port Access Road Stage Two - Construct and Seal Including Bridges	44,743	20,078	9,000	21,465	3,200	-	-
Queen Victoria Street - Fremantle Traffic Bridge Replacement - Planning, Design and Preliminary Works	4,277	2,656	350	1,621	-	-	-
Reid Highway							
Duffy Road to Erindale Road Dual Carriageway	48,000	1,500	1,500	3,500	41,000	2,000	-
Malaga Drive Intersection Grade Separation	75,000	500	500	-	-	11,000	35,000
Safer Roads and Bridges Program							
Safer Roads and Bridges Program	234,200	101,200	31,200	31,000	32,000	35,000	35,000
Wubin to Mullewa Road - Perenjori to Morawa	21,600	3,950	3,950	8,000	9,650	-	-
South Coast Highway - Ravensthorpe Heavy Vehicle Route ^(a)	30,000	1,000	1,000	15,000	14,000	-	-
South Street							
Murdoch Drive Interchange (Murdoch Activity Centre)	14,999	12,432	10,793	2,567	-	-	-
South Western Highway - Donnybrook to Greenbushes	25,900	120	120	-	20	600	16,370
Various Roads - Carnarvon Flood Levees	60,000	25,000	25,000	35,000	-	-	-
COMPLETED WORKS							
Albany-Lake Grace Road - Chester Pass Road - Construction	7,653	7,653	765	-	-	-	-
Buildings and Equipment 2012-13	9,786	9,786	9,786	-	-	-	-
Capitalised Operational Costs 2012-13	35,000	35,000	35,000	-	-	-	-
Eyre Highway							
Caiguna East to Balladonia - Stage 2	301	301	292	-	-	-	-
Heartbreak Ridge - Reconstruct	33,404	33,404	240	-	-	-	-
Geraldton-Mount Magnet Road - Geraldton Southern Transport Corridor Stage 2 - Construct North West Coastal Highway to Geraldton Airport	41,313	41,313	1,277	-	-	-	-
Great Northern Highway							
Big McPhee Creek, Bridge	20,500	20,500	20,500	-	-	-	-
Roe Highway to Muchea - Reconstruct, Widen and Construct Passing Lanes	91,804	91,804	2,910	-	-	-	-
Indian Ocean Drive							
Lancelin to Cervantes Stage 2 - Construct	98,412	98,412	5,498	-	-	-	-
Kwinana Freeway - Leach Highway to Roe Highway - Widening - Addition of 3rd Lane	57,859	57,859	14,654	-	-	-	-
Minor Works (includes Black Spot and Urgent Minor Works) 2012-13	80,823	80,823	80,823	-	-	-	-
Perth-Bunbury Highway							
Bunbury Port Access Stage 1 - Construct and Seal Including Bridges	38,305	38,305	260	-	-	-	-
Eelup Rotary Upgrade	16,014	16,014	6,112	-	-	-	-
Reid Highway							
Alexander Drive Interchange	40,019	40,019	187	-	-	-	-
Extension - West Swan Road to Great Northern Highway	94,746	94,746	992	-	-	-	-
Mirrabooka Avenue Interchange	30,089	30,089	6,116	-	-	-	-
Roe Highway							
Midland/Kewdale to Fremantle Port - ITS Management System	5,335	5,335	1,002	-	-	-	-
Roe Highway Extension - Project Development	20,502	20,502	1,283	-	-	-	-
Tonkin Highway - Mills Road West to Thomas Road	159,324	159,324	1,350	-	-	-	-
Various Roads							
High-Wide Loads - Six Bridge Improvements	6,333	6,333	1,330	-	-	-	-
Reconstruction Program	9,000	9,000	9,000	-	-	-	-
Wanneroo Road - Wallawa Street to Joondalup Drive - Construct Dual Carriageway	14,778	14,778	837	-	-	-	-
NEW WORKS							
Buildings and Equipment							
2013-14 Program	13,605	-	-	13,605	-	-	-
2014-15 Program	13,369	-	-	-	13,369	-	-
2015-16 Program	13,922	-	-	-	-	13,922	-
2016-17 Program	13,800	-	-	-	-	-	13,800
Capitalised Operational Costs							
2013-14 Program	35,000	-	-	35,000	-	-	-
2014-15 Program	35,000	-	-	-	35,000	-	-
2015-16 Program	36,300	-	-	-	-	36,300	-
2016-17 Program	37,480	-	-	-	-	-	37,480

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Coalfields Highway							
Wellington Dam Turn-off and Roelands Hill Dual Lanes ^(a)	28,000	-	-	500	5,000	10,000	12,500
Great Eastern Highway							
Bilgoman Road to Mundaring	12,000	-	-	-	-	8,600	3,400
Great Eastern Highway - Passing Lanes ^(a)	48,000	-	-	2,000	12,000	12,000	12,000
Great Northern Highway - Muchea to Wubin Stage 2	384,750	-	-	-	30,000	80,000	194,750
Leach Highway - Carrington Street to Stirling Highway	118,000	-	-	-	5,800	69,800	42,400
Marble Bar Road - Fortescue River Crossing - Road Bridge ^(a)	12,660	-	-	2,532	10,128	-	-
Minor Works (includes Black Spot and Urgent Minor Works)							
2013-14 Program	29,609	-	-	29,609	-	-	-
2014-15 Program	41,984	-	-	-	41,984	-	-
2015-16 Program	30,776	-	-	-	-	30,776	-
2016-17 Program	32,449	-	-	-	-	-	32,449
North West Coastal Highway - Minilya to Barradale	217,500	-	-	-	75,000	75,000	40,000
Office of Road Safety - LED School Zone Lights	36,000	-	-	-	12,000	12,000	12,000
Tonkin Highway - Construct 3 interchanges (Benara Road, Morley Drive and Collier Road)	281,200	-	-	-	1,000	5,000	60,000
Various Roads							
Oxford Street - LED Sign Lights	40	-	-	40	-	-	-
Royalties for Regions - Caravan and Camping Program Action Plan	5,125	-	-	1,375	1,150	1,200	600
Total Cost of Asset Investment Program	6,726,189	2,263,882	823,920	1,085,932	700,133	659,426	945,814
Loan and Other Repayments			5,000	5,000	5,000	5,000	766
Total	6,726,189	2,263,882	828,920	1,090,932	705,133	664,426	946,580
FUNDED BY							
Capital Appropriation			197,414	488,009	243,238	232,101	411,448
Asset Sales			2,000	14,500	14,500	14,500	14,500
Commonwealth Grants			345,898	351,828	322,500	323,900	425,000
Drawdowns from the Holding Account			46,907	46,907	47,553	51,580	55,515
Internal Funds and Balances			119,841	132,311	20,097	18,200	13,366
Other			107,705	35,000	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			9,155	22,377	57,245	24,145	26,751
Total Funding			828,920	1,090,932	705,133	664,426	946,580

(a) Funded from the Royalties for Regions Fund, (wholly or in part)

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

Total Cost of Services includes non-current fixed assets expense and income/expenditure relating to non-current fixed assets transferred from/to local authorities. This accounts for the difference between the figures in the Income Statement, the Appropriations, Expense and Cash Assets table and the Services Summary table.

The increase in Other expenses in the 2013-14 Budget Estimate is mainly due to an increase in road assets transferred out to local government. Roads that no longer meet the criteria for a main road are transferred to the appropriate local authority.

Income

Sale of Goods and Services were high in 2012-13, reducing in 2013-14 and back to trend in 2014-15 mainly due to high-levels of Sundry Debtor works including the Carnarvon Flood Levees works.

The majority of Grants and Subsidies Income comes from the Commonwealth Government and fluctuates according to its contribution to asset investment for each particular year.

Other revenue includes road assets transferred to the State from third parties including local governments.

Statement of Financial Position

The increase in cash assets over the forward estimates period is mainly due to the increase in speed and red light camera infringement revenue expected to be paid into the RTTA. These funds will be allocated to projects, subject to the approval of business cases by the Road Safety Council and State Government.

The majority of the increase in Equity relates to Asset Revaluations which arise from revaluation of current road infrastructure and newly capitalised roads.

Statement of Cashflows

As the Main Roads Asset Investment Program is represented in the Income Statement and transferred to the Balance Sheet via extraordinary items, the Cashflow Statement generally reflects movements as per the income statement with timing of actual payments being the major difference.

Sale of Goods and Services were above trend during 2012-13 and expected to be so again during 2013-14, mainly due to additional third party contributions to works, in particular, the Carnarvon Flood Levee project.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	117,629	122,675	122,820	124,627	126,696	129,412	133,054
Grants and subsidies ^(c)	168,428	200,392	236,343	234,835	226,514	237,127	273,010
Supplies and services	913,820	1,129,043	1,196,033	1,463,669	1,070,588	1,028,546	1,346,817
Accommodation	14,795	16,685	16,685	17,043	19,043	19,225	19,550
Depreciation and amortisation	229,522	214,120	247,734	273,691	298,272	316,201	326,720
Efficiency dividend	-	(753)	-	-	-	-	-
Other expenses	59,350	64,715	68,844	194,918	79,845	69,788	70,150
TOTAL COST OF SERVICES.....	1,503,544	1,746,877	1,888,459	2,308,783	1,820,958	1,800,299	2,169,301
Income							
Sale of goods and services	22,858	9,075	74,975	44,075	9,075	9,075	9,075
Grants and subsidies	482,522	467,659	509,227	442,064	409,095	408,610	509,180
Other revenue	199,320	94,016	134,016	220,035	107,935	103,235	105,235
Total Income.....	704,700	570,750	718,218	706,174	526,105	520,920	623,490
NET COST OF SERVICES.....	798,844	1,176,127	1,170,241	1,602,609	1,294,853	1,279,379	1,545,811
INCOME FROM STATE GOVERNMENT							
Service appropriations	671,974	726,342	712,979	855,338	887,629	929,841	983,823
Resources received free of charge	732	2,500	2,500	2,600	2,700	2,700	2,700
Royalties for Regions Fund ^(d)	1,310	1,360	1,407	9,465	2,005	1,546	1,589
TOTAL INCOME FROM STATE GOVERNMENT.....	674,016	730,202	716,886	867,403	892,334	934,087	988,112
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(124,828)	(445,925)	(453,355)	(735,206)	(402,519)	(345,292)	(557,699)
Extraordinary items ^(e)	564,981	767,909	814,134	1,072,327	686,764	645,504	932,014
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	440,153	321,984	360,779	337,121	284,245	300,212	374,315

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 1,002, 1,039 and 1,048 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$8 million (2013-14), \$0.5 million (2014-15), Regional Community Services Fund - \$1.3 million (2011-12), \$1.4 million (2012-13), \$1.4 million (2012-13 Estimated Out Turn), \$1.5 million (2013-14), \$1.5 million (2014-15), \$1.5 million (2015-16) and \$1.6 million (2016-17).

(e) Extraordinary Items is the total value of road works to be capitalised.

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Non-State Government Organisations							
(Austroads, University Research)	3,335	-	3,870	3,870	3,870	3,870	3,870
Office of Road Safety	27,689	28,365	29,433	24,775	23,455	23,878	23,878
State Road Funds Applied to Roadworks on the Local Government Road Network	137,404	172,027	163,619	193,663	186,653	196,746	232,629
WANDRRA Funding Applied to the Local Government Road Network	-	-	39,421	12,527	12,536	12,633	12,633
TOTAL.....	168,428	200,392	236,343	234,835	226,514	237,127	273,010

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	384,713	201,274	219,882	126,269	103,556	91,353	56,987
Restricted cash	45,017	32,706	66,058	86,693	152,664	220,599	288,534
Holding account receivables	46,907	46,907	46,907	47,553	51,580	55,515	59,312
Receivables	22,875	19,687	22,192	21,503	20,814	20,125	19,436
Other	19,358	12,959	19,358	19,358	19,358	19,358	19,358
Assets held for sale	4,906	8,335	4,906	4,906	4,906	4,906	4,906
Total current assets	523,776	321,868	379,303	306,282	352,878	411,856	448,533
NON-CURRENT ASSETS							
Holding account receivables	1,244,765	1,358,652	1,373,652	1,546,464	1,739,830	1,947,190	2,161,272
Property, plant and equipment	39,316,333	42,474,669	41,049,025	42,958,993	44,466,011	45,918,383	47,646,624
Intangibles	9,754	5,530	9,784	9,814	9,844	9,874	9,904
Other	97,584	98,910	95,784	81,484	67,184	52,884	38,584
Total non-current assets	40,668,436	43,937,761	42,528,245	44,596,755	46,282,869	47,928,331	49,856,384
TOTAL ASSETS	41,192,212	44,259,629	42,907,548	44,903,037	46,635,747	48,340,187	50,304,917
CURRENT LIABILITIES							
Employee provisions	35,635	36,401	35,635	35,635	35,635	35,635	35,635
Payables	28,001	23,830	29,060	30,113	31,166	32,219	33,272
Other	183,194	163,696	185,093	186,992	188,891	186,556	187,689
Total current liabilities	246,830	223,927	249,788	252,740	255,692	254,410	256,596
NON-CURRENT LIABILITIES							
Employee provisions	3,618	3,110	3,618	3,618	3,618	3,618	3,618
Borrowings	15,766	10,766	10,766	5,766	766	-	-
Other	12	1,052	12	12	12	12	12
Total non-current liabilities	19,396	14,928	14,396	9,396	4,396	3,630	3,630
TOTAL LIABILITIES	266,226	238,855	264,184	262,136	260,088	258,040	260,226
EQUITY							
Contributed equity	3,122,195	3,431,419	3,328,764	3,839,150	4,139,633	4,395,879	4,834,078
Accumulated surplus/(deficit)	11,416,473	11,615,539	11,777,252	12,114,373	12,398,618	12,698,830	13,073,145
Reserves	26,387,318	28,973,816	27,537,348	28,687,378	29,837,408	30,987,438	32,137,468
Total equity	40,925,986	44,020,774	42,643,364	44,640,901	46,375,659	48,082,147	50,044,691
TOTAL LIABILITIES AND EQUITY	41,192,212	44,259,629	42,907,548	44,903,037	46,635,747	48,340,187	50,304,917

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	520,092	565,548	537,185	634,973	642,683	666,966	710,429
Capital appropriation	257,636	307,931	197,414	488,009	243,238	232,101	411,448
Holding account drawdowns	46,907	46,907	46,907	46,907	47,553	51,580	55,515
Royalties for Regions Fund ^(b)	1,310	1,360	10,562	31,842	59,250	25,691	28,340
Net cash provided by State Government.....	825,945	921,746	792,068	1,201,731	992,724	976,338	1,205,732
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(71,799)	(63,463)	(63,608)	(66,176)	(69,123)	(71,839)	(75,481)
Grants and subsidies	(167,395)	(200,392)	(236,343)	(234,835)	(226,514)	(237,127)	(273,010)
Supplies and services	(392,957)	(438,151)	(463,716)	(455,395)	(445,232)	(444,450)	(476,129)
Accommodation	(16,782)	(12,049)	(12,049)	(12,407)	(14,407)	(14,589)	(15,001)
Efficiency dividend	-	753	-	-	-	-	-
Other payments	(141,640)	(127,053)	(116,382)	(122,380)	(128,604)	(128,737)	(129,094)
Receipts							
Grants and subsidies	482,522	467,659	509,227	442,064	409,095	408,610	509,180
Sale of goods and services	20,583	10,017	75,917	45,017	10,017	10,017	10,017
GST receipts.....	97,784	101,700	101,700	101,700	101,700	101,700	101,700
Other receipts	89,947	96,316	96,316	104,135	104,235	105,735	107,735
Net cash from operating activities.....	(99,737)	(164,663)	(108,938)	(198,277)	(258,833)	(270,680)	(240,083)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(527,436)	(776,772)	(823,920)	(1,085,932)	(700,133)	(659,426)	(945,814)
Proceeds from sale of non-current assets	10,754	2,000	2,000	14,500	14,500	14,500	14,500
Net cash from investing activities.....	(516,682)	(774,772)	(821,920)	(1,071,432)	(685,633)	(644,926)	(931,314)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(766)
Net cash from financing activities	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(766)
NET INCREASE/(DECREASE) IN CASH HELD	204,526	(22,689)	(143,790)	(72,978)	43,258	55,732	33,569
Cash assets at the beginning of the reporting period	225,204	256,669	429,730	285,940	212,962	256,220	311,952
Cash assets at the end of the reporting period.....	429,730	233,980	285,940	212,962	256,220	311,952	345,521

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$9.2 million (2012-13 Estimated Out Turn), \$30.4 million (2013-14), \$57.7 million (2014-15), \$24.1 million (2015-16), \$26.8 million (2016-17); Regional Community Services Fund - \$1.3 million (2011-12), \$1.4 million (2012-13), \$1.4 million (2012-13 Estimated Out Turn), \$1.5 million (2013-14), \$1.5 million (2014-15), \$1.5 million (2015-16) and \$1.6 million (2016-17).

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Taxation							
Permits - Oversize Vehicles and Loads.....	6,775	5,400	8,045	5,600	5,800	6,000	6,200
TOTAL INCOME.....	6,775	5,400	8,045	5,600	5,800	6,000	6,200
EXPENSES							
Grants to Charitable and Other Public Bodies							
Receipts Paid into Consolidated Fund.....	6,775	5,400	8,045	5,600	5,800	6,000	6,200
TOTAL EXPENSES.....	6,775	5,400	8,045	5,600	5,800	6,000	6,200

PUBLIC TRANSPORT AUTHORITY OF WESTERN AUSTRALIA

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

DIVISION 34

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual ^(a) \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	326	337	337	348	359	359	359
Total appropriations provided to deliver services	326	337	337	348	359	359	359
CAPITAL							
Item 146 Capital Appropriation.....	201,814	269,807	245,948	118,624	86,257	90,626	92,007
TOTAL APPROPRIATIONS	202,140	270,144	246,285	118,972	86,616	90,985	92,366
EXPENSES							
Total Cost of Services.....	1,076,684	1,151,698	1,157,820	1,217,907	1,284,196	1,361,616	1,429,148
Net Cost of Services ^(b)	842,026	914,482	898,132	933,287	971,991	1,004,101	1,033,457
CASH ASSETS ^(c)	81,717	85,279	55,802	53,813	60,318	58,844	59,366

- (a) The net amount appropriated to deliver services is nil, reflecting the decision to fund the Public Transport Authority through an Operating Subsidy from 2012-13, to move towards greater transparency and consistency with agencies such as Synergy, Horizon Power and Water Corporation. The 2011-12 Actual financial data has been backcast for comparability purposes.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	27,631
Additional Bus Service Kilometres	-	-	-	12,048	12,530
Adjustments to Interest Expense	-	(9,278)	(9,095)	(7,670)	(6,755)
Balcatta Bus Shelter.....	-	8	-	-	-
Free Transport for Carers.....	-	34	35	37	38
Fuel Price and Fuel Additives Adjustment.....	2,550	4,315	2,163	2,299	2,281
Funding Escalation for Salaries	-	-	(745)	(813)	4,593
Operating Costs of an Additional Five Three-railcar Sets	213	325	407	1,576	8,553
Operating Costs of New Multi-storey Car Park at Edgewater	-	-	-	924	1,834
Operating Costs of New Station at Aubin Grove.....	299	1,059	2,623	8,849	11,982
Paid Parking for Park and Ride Bays at Metropolitan Train Stations	-	57	811	806	802
Program Rationalisation	-	(5,000)	(8,400)	(11,600)	(2,600)
Superannuation Guarantee Increase	-	308	637	1,312	1,967
Transperth Bus and Maintenance Contracts and SmartRider Cost Increases	4,890	5,164	5,452	5,449	5,717
Transperth Train Operations Cost Pressures	2,304	821	536	552	569

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Accessible, reliable and safe public transport system.	1. Metropolitan and Regional Passenger Services 2. Country Passenger Rail and Road Coach Services 3. Regional School Bus Services
	Protection of the long-term functionality of the rail corridor and railway infrastructure.	4. Rail Corridor and Residual Freight Issues Management

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Metropolitan and Regional Passenger Services	807,878	871,828	869,870	928,143	1,001,050	1,076,671	1,137,289
2. Country Passenger Rail and Road Coach Services	46,507	49,496	50,794	51,761	54,251	58,427	58,763
3. Regional School Bus Services	109,587	114,080	115,925	121,481	120,962	122,199	127,118
4. Rail Corridor and Residual Freight Issues Management	112,712	116,294	121,231	116,522	107,933	104,319	105,978
Total Cost of Services	1,076,684	1,151,698	1,157,820	1,217,907	1,284,196	1,361,616	1,429,148

Significant Issues Impacting the Agency

- Perth's public transport system is regarded as one of the best, newest and most efficient in the nation. However growth in population and significantly higher public transport usage growth is placing demands on the system. To ensure that the network will be able to cope with the projected increase in public transport and growth of the city, the Public Transport Plan for Perth has been developed. The Authority is also undertaking major planning studies to extend the urban rail passenger network, a route utilisation strategy and other initiatives to improve the serviceability of the existing network, as well as investing in infrastructure to maintain service capacity.
- Delivery of the \$358.6 million transport package to the new Perth Stadium has commenced. The Government has committed \$60.8 million towards pre-construction site works and to relocate Western Power infrastructure with completion in 2013-14.
- To provide capacity for growth on the Perth train network the Government will commence the \$244 million roll-out of 22 new three-car train sets towards the end of 2013. This will include extra railcars required for the new \$57 million station at Aubin Grove scheduled for completion in 2016.
- Perth's electric urban train system ranges from five to 23 years in age with older track designs for the Armadale, Fremantle and Midland lines. The Authority is implementing appropriate resilience measures for the benefit of the large number of passengers that now rely on the network.

- Demand for parking at train stations continues to grow. Following on from the very successful Better Transport Systems project which has seen the construction of over 4,000 additional parking bays, as well as better access arrangements for pedestrians and cyclists and improved bicycle and motorcycle storage facilities, the Authority will construct a \$46.5 million multi-storey car parking facility at Edgewater station to be completed in 2016.
- The Authority continues to evaluate alternative fuel sources and new technology for its buses. A one year trial of a Hybrid bus commenced in March 2013 focussing on inner city traffic conditions. The trial will determine the long-term viability of hybrid buses.
- Accessible and reliable public transport is important in enhancing the quality of life and wellbeing of Western Australia's growing population. This is of particular significance as the population ages and for people with disabilities, their families and carers. The Government recently provided carers with free travel between 9am and 3:30pm on weekdays and free travel all day during weekends and on public holidays. The Authority will continue to enhance its infrastructure to ensure accessibility for all public transport users.
- School bus services are an essential element of the transport system. The Authority has introduced new 'Evergreen Contracts' for school bus services, which will provide fairer and simpler contractual arrangements for the Orange School Bus industry, thereby providing greater certainty for operators and families, particularly in rural communities. A key feature of the new contracts, are a series of Key Performance Indicators, which provide a framework to ensure contractor compliance and performance in the absence of competitive tendering.
- In August 2012, the 84 km Tilley to Karara railway was completed and leased to Karara Rail Pty Ltd for a term of 49 years. This adds to the existing 5,100 km of State owned railway leased to Brookfield Rail. Both of these leases are managed by the Authority on behalf of the State.
- The \$609.3 million Perth City Link (PCL) project recently achieved a significant milestone with the completion and commissioning of the Fremantle line tunnel. The rail component of the PCL project is ahead of schedule and on track for completion ahead of the mid-2014 scheduled date. Two groups have been shortlisted for the PCL underground bus station, with a contract expected to be awarded in October 2013 and works commencing soon after.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Accessible, reliable and safe public transport system:					
Use of public transport - passengers per service kilometre:					
Metropolitan Bus Services	1.39	1.38	1.40	1.46	
Metropolitan Train Services	4.21	4.41	4.22	4.36	
Metropolitan Ferry Services	13.68	13.82	12.77	12.71	
Regional Bus Services	0.818	0.833	0.822	0.822	
Country Passenger Rail Services	0.239	0.238	0.231	0.231	
Country Passenger Road Coach Services	0.066	0.067	0.066	0.066	
Accessible Public Transport:					
The proportion of street addresses within the Perth Public Transport Area which are within 500 metres of a Transperth stop providing an acceptable level of service					
	84.6%	85%	85%	85%	
Metropolitan and regional passenger services reliability:					
Bus services within four minutes of scheduled time	79.1%	82%	75%	75%	1
Train arriving within four minutes of scheduled time	94.6%	95%	93%	95%	
Ferries arriving within three minutes of scheduled time	96.7%	98%	85%	85%	2
Country passenger rail and road coach services reliability:					
Prospector arriving within 15 minutes of scheduled time	77%	90%	75%	80%	3
Australind arriving within 10 minutes of scheduled time	89%	90%	90%	90%	
MerredinLink arriving within 10 minutes of scheduled time	94%	95%	95%	95%	
AvonLink arriving within 10 minutes of scheduled time	99%	95%	98%	95%	
Road Coaches arriving within 10 minutes of scheduled time	97%	95%	95%	95%	

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Regional school bus services reliability:					
Drop off no less than 10 minutes before the school starts and pick up within 10 minutes of school ending	99%	97%	100%	99%	
Level of overall customer satisfaction - customer satisfaction index:					
Metropolitan Bus Services	83%	81%	80%	81%	
Metropolitan Train Services	89%	90%	89%	90%	
Metropolitan Ferry Services	95%	98%	98%	98%	
Country Passenger Rail and Road Coach Services	90%	92%	92%	92%	
Customer perception of safety - independent external surveys:					
Train station - Daytime	98%	96%	96%	96%	
On-board train - Daytime	99%	97%	97%	97%	
Train station - Night-time	68%	69%	68%	69%	
On-board train - Night-time	72%	75%	74%	75%	
Bus station - Daytime	97%	96%	96%	96%	
On-board bus - Daytime	99%	98%	98%	98%	
Bus station - Night-time	72%	70%	70%	70%	
On-board bus - Night-time	79%	82%	82%	82%	
Level of notifiable safety occurrences - notifiable occurrences:					
Category A Occurrences per million passenger boardings	0.24	0.23	0.21	0.21	
Category A Occurrences per million train kilometres	0.90	0.88	0.81	0.81	
Category B Occurrences per million passenger boardings	7.11	7.2	8.11	8.50	
Category B Occurrences per million train kilometres	27.11	27.2	31.81	35	
Regional school bus services: notifiable occurrences (accidents) reported each school year	22	13	15	19	4
Outcome: Protection of the long term functionality of the rail corridor and railway infrastructure:					
Number of lease breaches	Nil	Nil	Nil	Nil	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The on-time running of buses in 2012-13 (75%) is below the 2012-13 Budget Target (82%) due to increased congestion caused by the high-level of road works in and around the CBD and on major arteries such as Great Eastern Highway.
2. The on-time running of ferries in 2012-13 (85%) is below the 2012-13 Budget Target (98%) due to ferries having to give way to barges involved in Elizabeth Quay works.
3. The on-time running of Prospector services in 2012-13 (75%) is below the 2012-13 Budget Target (90%) due to speed restrictions, delays at crossings and track repairs and maintenance as a result of sharing the line with other users. As a result of the disruptions caused by other line users, the 2013-14 Budget Target has been reduced to 80%.
4. The Budget Target for notifiable occurrences reported on regional school buses has been increased from 13 in 2012-13 to 19 in 2013-14, due to an increase of the number of notifiable occurrences in 2012-13, albeit that the ratio of accidents caused through no fault of the driver is also increasing.

Services and Key Efficiency Indicators

1. Metropolitan and Regional Passenger Services

Provision of customer focused, safe and cost effective passenger transport to the Metropolitan area and regional towns.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 807,878	\$'000 871,828	\$'000 869,870	\$'000 928,143	1
Less Income	198,607	204,179	216,631	247,717	2
Net Cost of Service	609,271	667,649	653,239	680,426	
Employees (Full Time Equivalents)	1,264	1,323	1,277	1,354	
Efficiency Indicators					
Average Cost per Passenger Kilometre:					
Transperth Bus Operations	\$0.85	\$0.89	\$0.87	\$0.89	
Transperth Train Operations	\$0.40	\$0.44	\$0.42	\$0.42	
Transperth Ferry Operations	\$1.22	\$1.19	\$1.22	\$1.25	
Average Cost per 1,000 Place Kilometres:					
Regional Bus Services	\$85.95	\$76.54	\$77.04	\$73.91	

Explanation of Significant Movements

(Notes)

- The increase in total cost of the service of \$58.3 million in 2013-14 is attributable to increased costs for:
 - payments to bus contractors (\$22.9 million);
 - additional bus service kilometres (\$9.3 million);
 - depreciation (\$10.2 million);
 - contractor cost escalation (\$4.2 million);
 - interest on borrowings for asset investment (\$3.9 million);
 - labour cost escalation (\$3.7 million); and
 - upgrades to Western Power infrastructure (\$3.1 million).
- The increase in income of \$31.1 million in 2013-14 is attributable to:
 - increased fare revenue from additional patronage and increased fares (\$17.4 million); and
 - the City of Perth contribution to the Perth City Link Bus station project (\$12 million).

2. Country Passenger Rail and Road Coach Services

Provision of customer focused, safe and cost effective passenger transport to regional communities.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	46,507	49,496	50,794	51,761	
Less Income.....	11,326	11,105	13,736	12,887	1
Net Cost of Service	35,181	38,391	37,058	38,874	
Employees (Full Time Equivalents)	142	142	141	147	
Efficiency Indicators					
Average Cost per Passenger Kilometre:					
TransWA Rail	\$0.40	\$0.46	\$0.49	\$0.48	
TransWA Road Coaches.....	\$0.22	\$0.23	\$0.24	\$0.27	

Explanation of Significant Movements

(Notes)

- The increase in income from the 2012-13 Budget (\$11.1 million) to the 2012-13 Estimated Actual (\$13.7 million) is due to:
 - Settlement of contractual claim (\$1 million);
 - Fuel tax credits from the Australian Taxation Office (\$0.9 million); and
 - Additional fare revenue from Prospector services (\$0.5 million).

3. Regional School Bus Services

Provision of regional school bus transport to Western Australian school students.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	109,587	114,080	115,925	121,481	
Less Income.....	4,747	4,551	5,151	5,831	
Net Cost of Service	104,840	109,529	110,774	115,650	
Employees (Full Time Equivalents)	42	42	46	49	
Efficiency Indicators					
Average Cost per Contracted Kilometre:					
School Bus Services.....	\$3.63	\$3.60	\$3.63	\$3.73	

4. Rail Corridor and Residual Freight Issues Management ^(a)

Managing the rail freight corridor and infrastructure leased to the private sector and associated freight transport issues.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	112,712	116,294	121,231	116,522	
Less Income.....	19,978	17,381	24,170	18,185	
Net Cost of Service	92,734	98,913	97,061	98,337	
Employees (Full Time Equivalents)	14	14	12	13	
Efficiency Indicators					
Total Cost of Managing the Rail Freight Corridor and Residual Freight Issues.....	\$112,712,000	\$116,294,000	\$121,231,000	\$116,522,000	

(a) Under the terms and conditions of the Railway Infrastructure Lease, an independent inspection of the Railway Infrastructure is carried out every five years.

ASSET INVESTMENT PROGRAM

Key projects for the Authority's Asset Investment Program include:

Perth City Link:

- The \$609.3 million Perth City Link project involves sinking part of the Perth to Fremantle railway line west of Perth Station and the provision of significant track, infrastructure and passenger amenity improvements. The project also includes development of a new underground bus station to replace the existing Wellington Street Bus Station. In 2013-14, \$115 million will be expended completing the rail component of the project, as well as commencing the construction of the bus component.

Extension of the Joondalup Railway Line to Butler:

- Extension of the Joondalup railway line to Butler continues with an estimated \$66.9 million to be expended in 2013-14 on station, track works and overhead construction. Much of this work will be completed in early 2014. The installation, testing and commissioning of key systems such as signalling, power, communications and security will commence in 2014.

Aubin Grove Station:

- In 2013-14, \$16 million of the \$57 million provided to build the Aubin Grove Station will be expended.

New Perth Stadium Transport Project:

- The Government has approved \$358.6 million for a transport solution to support the new Perth Stadium on the Burswood Peninsula. During 2012-13, a Master Plan was completed and relocation of Western Power cable works commenced. In 2013-14, \$60.8 million will be expended to complete the relocation of Western Power cable works and to carry out early pre-construction site works.

Freight Program:

- In 2013-14, approximately \$54.6 million will be expended from the \$171.4 million allocated to improving the State's Grain Freight Network.

Railcar Program:

- In 2013-14, the first of 22 three-car train sets valued at \$243.8 million will be delivered with the balance being delivered in 2016-17. The 22 train sets ordered includes two three-car train sets to service the new Aubin Grove Station.

Bus Replacement Program:

- In 2013-14, \$44.6 million will be expended from an approved program, which will see the replacement of approximately 640 old buses and the introduction of 158 new buses for additional Transperth services.

Edgewater Multi-storey Car Park:

- The Government has allocated funding of \$46.5 million to build a multi-storey car parking facility at Edgewater station to provide approximately 1,000 bays. Works will commence in 2013-14, with construction expected to be finalised in 2016-17.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Bus Infrastructure Program.....	25,183	14,282	8,095	5,997	904	4,000	-
Bus Replacement Program	577,125	132,283	52,736	44,639	46,473	48,430	59,038
Common Infrastructure Program.....	43,355	14,033	5,101	9,552	2,180	2,190	2,200
Freight Program	171,420	116,802	59,673	54,618	-	-	-
Aubin Grove Station	57,000	1,000	1,000	16,000	26,000	14,000	-
Extension of the Northern Suburbs Railway to Butler.....	240,730	129,967	71,700	66,902	43,861	-	-
Perth City Link.....	609,269	323,813	179,653	115,042	116,417	53,997	-
New Perth Stadium Transport Project.....	358,641	4,621	4,621	60,781	42,617	101,063	122,394
Operational Business Support Systems Program	57,481	17,868	12,716	14,327	6,984	3,622	822
Parking Facilities Program	8,345	6,000	1,977	2,345	-	-	-
Rail Infrastructure Program	1,025,301	47,902	17,992	68,697	13,246	17,828	8,738
Rail Stations Program	51,305	34,190	16,457	11,163	5,674	278	-
Railcar Program	243,846	80,812	64,125	51,498	61,303	42,288	7,945
COMPLETED WORKS							
Bus Infrastructure Program.....	12,033	12,033	1,514	-	-	-	-
Common Infrastructure Program.....	8,435	8,435	3,378	-	-	-	-
Freight Program	21,101	21,101	310	-	-	-	-
Operational Business Support Systems Program	4,305	4,305	4,240	-	-	-	-
Parking Facilities Program	50,022	50,022	4,944	-	-	-	-
Rail Infrastructure Program	88,287	88,287	8,356	-	-	-	-
Rail Stations Program	4,409	4,409	3,867	-	-	-	-
Railcar Program	671	671	475	-	-	-	-
NEW WORKS							
Bus Infrastructure Program.....	3,000	-	-	3,000	-	-	-
Bus Replacement Program ^(a)	38,510	-	-	3,399	27,805	3,606	3,700
Common Infrastructure Program.....	950	-	-	-	950	-	-
Freight Program	1,089	-	-	-	1,089	-	-
Edgewater Multi-storey Car Park	46,482	-	-	5,225	27,405	13,852	-
Parking Facilities Program	2,000	-	-	2,000	-	-	-
Rail Infrastructure Program	29,284	-	-	8,000	1,000	6,435	4,082
Total Cost of Asset Investment Program	3,779,579	1,112,836	522,930	543,185	423,908	311,589	208,919
Loan and Other Repayments.....			69,841	81,079	86,257	90,626	92,007
Total.....	3,779,579	1,112,836	592,771	624,264	510,165	402,215	300,926
FUNDED BY							
Capital Appropriation			245,948	118,624	86,257	90,626	92,007
Borrowings.....			291,461	337,691	334,094	135,864	43,749
Drawdowns from the Holding Account			25,533	54,857	35,868	46,238	39,076
Internal Funds and Balances			22,608	14,653	(5,817)	122	-
Other.....			7,221	95,040	56,262	125,759	122,394
Drawdowns from Royalties for Regions Fund ^(b)			-	3,399	3,501	3,606	3,700
Total Funding.....			592,771	624,264	510,165	402,215	300,926

(a) Partially funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Total Cost of Services in 2013-14 increased by \$60.1 million (5.2%) from the 2012-13 Estimated Actual. The net increase is mainly due to:

- costs associated with Bus Contracts (including school bus contracts) (\$26 million);
- the roll out of additional Bus kilometres (\$9.3 million);
- depreciation costs (\$9 million);
- labour costs (\$5.4 million);
- interest costs resulting from new borrowings for asset investment (\$6.4 million);
- contract cost escalation (\$4.2 million); and
- power costs resulting from the additional train services (\$1.7 million).

Income

Total income is estimated to be \$284.6 million for the 2013-14 Budget. This represents an increase of \$24.9 million compared to the 2012-13 Estimated Actual. This increase is mainly attributable to:

- increases in Transperth fare revenue (\$17.4 million);
- City of Perth contribution to the Perth City Link Project (\$12 million); offset by
- decreases in TransWA fare revenue (\$0.5 million).

Statement of Financial Position

The Authority's Total Equity is expected to decrease by \$29.4 million between the 2012-13 Estimated Actual and the 2013-14 Budget. This reflects a projected increase in total assets of \$222.4 million and an increase in total liabilities of \$251.8 million.

The increase in assets is mainly attributable to:

- property, plant and equipment (\$264.3 million);
- intangibles (\$15 million); offset by
- a drawdown in the holding account receivables for future asset replacement (\$54.9 million).

The Authority's Statement of Financial Position shows accumulated deficits across the forward estimates period as accrual appropriation is not being provided to fund depreciation associated with the Authority's assets. It has been determined that there is no need to provide the significant accrual appropriation that would be required to fund the depreciation associated with these assets, and funding previously allocated for the Authority's assets depreciation has been withdrawn.

It is noted that use of holding accounts is not unique to the Authority, and in this regard the Department of Treasury is reviewing the use of holding accounts from a whole-of-government perspective.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual ^(b)	2012-13 Budget	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	135,194	145,317	145,084	150,453	154,389	166,706	174,541
Grants and subsidies ^(d)	379,866	415,341	421,723	457,380	487,351	517,177	552,600
Supplies and services	201,783	206,915	214,857	218,103	221,081	228,129	234,799
Accommodation	23,694	29,126	29,634	29,797	33,929	36,616	39,417
Depreciation and amortisation	245,646	254,953	254,953	263,914	273,855	287,657	295,542
Efficiency dividend	-	(13,603)	-	-	-	-	-
Other expenses	90,501	113,649	91,569	98,260	113,591	125,331	132,249
TOTAL COST OF SERVICES.....	1,076,684	1,151,698	1,157,820	1,217,907	1,284,196	1,361,616	1,429,148
Income							
Sale of goods and services	174,732	180,458	189,532	207,413	246,257	292,405	331,157
Regulatory fees and fines	3,120	2,690	3,940	3,940	3,940	3,940	3,940
Grants and subsidies	19,175	19,770	21,240	34,732	23,314	22,085	21,433
Other revenue	37,631	34,298	44,976	38,535	38,694	39,085	39,161
Total Income.....	234,658	237,216	259,688	284,620	312,205	357,515	395,691
NET COST OF SERVICES.....	842,026	914,482	898,132	933,287	971,991	1,004,101	1,033,457
INCOME FROM STATE GOVERNMENT							
Service appropriations ^(b)	326	337	337	348	359	359	359
Resources received free of charge	455	-	-	-	-	-	-
Royalties for Regions Fund ^(e)	3,007	2,280	3,293	2,701	10	10	10
Operating Subsidy ^(b)	775,863	662,378	646,184	683,790	703,234	721,542	743,012
TOTAL INCOME FROM STATE GOVERNMENT.....	779,651	664,995	649,814	686,839	703,603	721,911	743,381
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(62,375)	(249,487)	(248,318)	(246,448)	(268,388)	(282,190)	(290,076)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Authority is being funded through an Operating Subsidy from 2012-13 to move towards greater transparency and consistency with agencies such as Synergy, Horizon Power and Water Corporation. The 2011-12 Actual financial data has been backcast for comparability purposes.

(c) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 1,462, 1,476 and 1,563 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(d) Refer Details of Controlled Grants and Subsidies table below for further information.

(e) Regional Community Services Fund - \$3 million (2011-12), \$2.3 million (2012-13), \$3.3 million (2012-13 Estimated Out Turn) \$2.7 million (2013-14), \$10,000 (2014-15), \$10,000 (2015-16) and \$10,000 (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Local Government	1,165	-	1,000	1,200	1,600	-	-
Metropolitan Services:							
Bus Operators.....	253,953	289,967	294,817	325,642	352,349	379,688	408,998
Ferry Services	701	747	744	731	760	791	859
Rail Corridor and Freight Issues Management....	3,325	-	-	-	-	-	-
Regional Bus Services	16,160	15,778	15,438	16,136	16,720	17,355	18,834
Regional School Bus Services:							
School Bus Services.....	101,127	105,205	106,080	109,900	112,034	115,199	119,757
Student Fare Concessions	1,935	3,644	3,644	3,771	3,888	4,144	4,152
Special Grants: Capital purposes	1,500	-	-	-	-	-	-
TOTAL.....	379,866	415,341	421,723	457,380	487,351	517,177	552,600

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	48,139	56,426	46,489	46,489	52,306	52,184	52,946
Restricted cash	34,163	28,853	9,313	7,324	8,012	6,660	6,420
Holding account receivables	24,836	47,692	24,836	24,836	24,836	24,836	24,836
Receivables	23,215	19,116	23,215	23,215	23,215	23,215	23,215
Other	16,222	15,275	16,222	16,222	16,222	16,222	16,222
Assets held for sale	12,100	15,885	12,100	12,100	12,100	12,100	12,100
Total current assets	158,675	183,247	132,175	130,186	136,691	135,217	135,739
NON-CURRENT ASSETS							
Holding account receivables	1,003,301	955,609	977,768	922,911	887,043	840,805	801,729
Property, plant and equipment	5,261,106	5,491,572	5,518,347	5,782,629	5,935,085	5,960,972	5,880,457
Intangibles	1,599	16,983	12,335	27,324	24,923	22,969	16,861
Other	-	-	4,240	4,240	4,240	4,240	4,240
Total non-current assets	6,266,006	6,464,164	6,512,690	6,737,104	6,851,291	6,828,986	6,703,287
TOTAL ASSETS	6,424,681	6,647,411	6,644,865	6,867,290	6,987,982	6,964,203	6,839,026
CURRENT LIABILITIES							
Employee provisions	27,391	25,530	27,391	27,391	27,391	27,391	27,391
Payables	66,495	61,263	66,495	66,495	66,495	66,495	66,495
Other	112,303	125,363	111,718	111,718	111,718	111,718	111,718
Total current liabilities	206,189	212,156	205,604	205,604	205,604	205,604	205,604
NON-CURRENT LIABILITIES							
Employee provisions	6,462	6,017	6,462	6,462	6,462	6,462	6,462
Borrowings	1,258,650	1,490,605	1,480,270	1,736,882	1,984,720	2,029,958	1,981,700
Other	205,293	201,423	199,591	194,789	190,011	183,193	178,249
Total non-current liabilities	1,470,405	1,698,045	1,686,323	1,938,133	2,181,193	2,219,613	2,166,411
TOTAL LIABILITIES	1,676,594	1,910,201	1,891,927	2,143,737	2,386,797	2,425,217	2,372,015
EQUITY							
Contributed equity	2,760,106	3,031,224	3,013,275	3,230,338	3,376,358	3,596,349	3,814,450
Accumulated surplus/(deficit)	10,484	(252,327)	(237,834)	(484,282)	(752,670)	(1,034,860)	(1,324,936)
Reserves	1,977,497	1,958,313	1,977,497	1,977,497	1,977,497	1,977,497	1,977,497
Total equity	4,748,087	4,737,210	4,752,938	4,723,553	4,601,185	4,538,986	4,467,011
TOTAL LIABILITIES AND EQUITY	6,424,681	6,647,411	6,644,865	6,867,290	6,987,982	6,964,203	6,839,026

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual ^(b) \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations ^(b)	326	337	337	348	359	359	359
Capital appropriation	201,814	269,807	245,948	118,624	86,257	90,626	92,007
Holding account drawdowns	39,958	24,836	25,533	54,857	35,868	46,238	39,076
Royalties for Regions Fund ^(c)	3,007	2,280	3,293	6,100	3,511	3,616	3,710
Operating Subsidy ^(b)	610,997	662,378	646,184	683,790	703,234	721,542	743,012
New Perth Stadium Account	-	-	4,621	60,781	42,617	101,063	122,394
Net cash provided by State Government.....	856,102	959,638	925,916	924,500	871,846	963,444	1,000,558
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(139,476)	(145,317)	(145,084)	(149,789)	(153,701)	(168,058)	(174,019)
Grants and subsidies	(381,526)	(415,341)	(421,723)	(457,380)	(487,352)	(517,178)	(552,601)
Supplies and services	(203,859)	(206,486)	(219,114)	(218,120)	(221,098)	(228,154)	(234,823)
Accommodation.....	(21,949)	(29,576)	(29,638)	(29,801)	(33,933)	(36,612)	(39,413)
Efficiency dividend.....	-	13,603	-	-	-	-	-
Other payments	(174,746)	(220,507)	(198,427)	(191,376)	(206,210)	(222,847)	(229,765)
Receipts							
Regulatory fees and fines.....	3,165	2,690	3,940	3,940	3,940	3,940	3,940
Grants and subsidies	19,875	19,770	21,240	34,732	23,314	22,085	21,433
Sale of goods and services	171,768	180,458	189,532	207,413	246,257	292,405	331,157
GST receipts.....	93,570	106,879	106,879	93,137	92,640	97,537	97,537
Other receipts	32,699	28,832	39,274	33,069	33,228	33,619	33,695
Net cash from operating activities.....	(600,479)	(664,995)	(653,121)	(674,175)	(702,915)	(723,263)	(742,859)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(352,407)	(547,660)	(522,930)	(543,185)	(423,908)	(311,589)	(208,919)
Proceeds from sale of non-current assets	292	-	-	-	-	-	-
Net cash from investing activities.....	(352,115)	(547,660)	(522,930)	(543,185)	(423,908)	(311,589)	(208,919)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(80,032)	(69,451)	(69,841)	(81,079)	(86,257)	(90,626)	(92,007)
Proceeds from borrowings	163,394	319,868	291,461	337,691	334,094	135,864	43,749
Net cash from financing activities.....	83,362	250,417	221,620	256,612	247,837	45,238	(48,258)
NET INCREASE/(DECREASE) IN CASH HELD	(13,130)	(2,600)	(28,515)	(36,248)	(7,140)	(26,170)	522
Cash assets at the beginning of the reporting period	94,847	85,279	81,717	55,802	53,813	60,318	58,844
Net cash transferred to/from other agencies	-	2,600	2,600	34,259	13,645	24,696	-
Cash assets at the end of the reporting period.....	81,717	85,279	55,802	53,813	60,318	58,844	59,366

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Authority is being funded through an Operating Subsidy from 2012-13 to move towards greater transparency and consistency with agencies such as Synergy, Horizon Power and Water Corporation. The 2011-12 Actual financial data has been backcast for comparability purposes.

(c) Regional Infrastructure and Headworks Fund - \$3.4 million (2013-14), \$3.5 million (2014-15), \$3.6 million (2015-16), \$3.7 million (2016-17), Regional Community Services Fund - \$3 million (2011-12), \$2.3 million (2012-13), \$3.3 million (2012-13 Estimated Out Turn), \$2.7 million (2013-14), \$10,000 (2014-15), \$10,000 (2015-16) and \$10,000 (2016-17).

ALBANY PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's 2013-14 Asset Investment Program includes \$750,000 for minor works and \$250,000 for the replacement of motor vehicles. In addition \$3.8 million has been allocated to the realignment of the Princess Royal Drive, which will improve the efficiency of rail access to the Port.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Minor Works – 2012-13 Program	750	750	750	-	-	-	-
Motor Vehicle Replacement – 2012-13 Program.....	250	250	250	-	-	-	-
Pilot Boat	2,230	2,230	430	-	-	-	-
NEW WORKS							
Minor Works							
2013-14 Program	1,000	-	-	1,000	-	-	-
2014-15 Program	1,000	-	-	-	1,000	-	-
2015-16 Program	1,000	-	-	-	-	1,000	-
2016-17 Program	1,000	-	-	-	-	-	1,000
Rail Enhancement							
Realignment of Princess Royal Drive	3,785	-	-	3,785	-	-	-
Total Cost of Asset Investment Program	11,015	3,230	1,430	4,785	1,000	1,000	1,000
FUNDED BY							
Internal Funds and Balances			1,430	4,785	1,000	1,000	1,000
Total Funding			1,430	4,785	1,000	1,000	1,000

BROOME PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's 2013-14 Asset Investment Program will consist of various minor works, including replacement of plant and equipment and upgrades to the Port's infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Minor Works - 2012-13 Program	679	679	679	-	-	-	-
Plant and Equipment - 250 Tonne Crane	1,800	1,800	1,800	-	-	-	-
Property Development - Occupational Health and Safety	4,550	4,550	3,983	-	-	-	-
NEW WORKS							
Minor Works							
2013-14 Program	1,179	-	-	1,179	-	-	-
2014-15 Program	1,075	-	-	-	1,075	-	-
2015-16 Program	1,575	-	-	-	-	1,575	-
2016-17 Program	1,575	-	-	-	-	-	1,575
Total Cost of Asset Investment Program	36,583	7,029	6,462	1,179	1,075	1,575	1,575
FUNDED BY							
Borrowings			5,783	-	-	-	-
Internal Funds and Balances			679	1,179	1,075	1,575	1,575
Total Funding			6,462	1,179	1,075	1,575	1,575

BUNBURY PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's 2013-14 Asset Investment Program of \$2.4 million will be applied to minor works such as replacement of mobile plant and equipment, improvements to the Port's infrastructure and other civil works including upgrades to roads and buildings.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Minor Works - 2012-13	1,550	1,550	1,550	-	-	-	-
Land							
Purchase of Freehold Land Glen Iris 2 of 4 lots 2011-12.....	1,955	1,955	1,955	-	-	-	-
Purchase of Freehold Land Glen Iris 2 of 4 lots 2012-13.....	1,587	1,587	1,587	-	-	-	-
Purchase of Freehold Land Lot 10 Estuary Drive (Ex Goodman Fielder land)	2,000	2,000	2,000	-	-	-	-
NEW WORKS							
Asset Replacement							
Minor Works - 2013-14.....	2,400	-	-	2,400	-	-	-
Minor Works - 2014-15.....	3,000	-	-	-	3,000	-	-
Minor Works - 2015-16.....	3,000	-	-	-	-	3,000	-
Minor Works - 2016-17.....	3,000	-	-	-	-	-	3,000
Total Cost of Asset Investment Program.....	18,492	7,092	7,092	2,400	3,000	3,000	3,000
FUNDED BY							
Internal Funds and Balances			7,092	2,400	3,000	3,000	3,000
Total Funding			7,092	2,400	3,000	3,000	3,000

DAMPIER PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's Asset Investment Program in 2013-14 will consist of:

- the construction of port infrastructure at the Port of Ashburton, to service the emerging demand of the liquefied natural gas industry; and
- minor works including the replacement of mobile plant and office equipment, and upgrades to the Port's infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Minor Works	37,434	15,034	2,600	7,400	5,000	5,000	5,000
NEW WORKS							
Asset Investment - Port of Ashburton	32,400	-	-	1,000	5,000	12,000	11,000
Total Cost of Asset Investment Program	69,834	15,034	2,600	8,400	10,000	17,000	16,000
FUNDED BY							
Internal Funds and Balances			2,600	5,000	5,000	5,000	5,000
Other			-	3,400	5,000	12,000	11,000
Total Funding			2,600	8,400	10,000	17,000	16,000

ESPERANCE PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's Asset Investment Program in 2013-14 will continue to focus on improving Port infrastructure and minor works such as the replacement of plant and equipment.

In addition, the Hughes Road Port entry will be upgraded to align with the Esperance Port Access Corridor Project.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Minor Works - 2012-13 Program	3,000	3,000	3,000	-	-	-	-
Rail Refurbishment Works	2,000	2,000	2,000	-	-	-	-
NEW WORKS							
Berth 2 Container Hardstand	1,300	-	-	-	-	1,300	-
Hughes Road Upgrade	4,700	-	-	4,700	-	-	-
Iron Ore Shed Ventilation Upgrade.....	2,500	-	-	-	2,500	-	-
Minor Works							
2013-14 Program	3,000	-	-	3,000	-	-	-
2014-15 Program	3,000	-	-	-	3,000	-	-
2015-16 Program	3,000	-	-	-	-	3,000	-
2016-17 Program	3,000	-	-	-	-	-	3,000
Total Cost of Asset Investment Program	25,500	5,000	5,000	7,700	5,500	4,300	3,000
FUNDED BY							
Borrowings			2,000	4,700	-	-	-
Internal Funds and Balances			3,000	3,000	5,500	4,300	3,000
Total Funding			5,000	7,700	5,500	4,300	3,000

FREMANTLE PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's approved Asset Investment Program for 2013-14 to 2016-17 totals \$336.7 million. Major approved projects planned or underway include:

Upgrade of Fremantle Inner Harbour Berths and Channels

- The deepening of the Fremantle Inner Harbour to accommodate the larger new generation container ships increasingly expected to call at Fremantle has been completed. Remaining projects include berth upgrades to accommodate larger vessels and to allow for heavy duty use.

Seawall Construction

- The existing seawall at Rous Head has been extended and backfilled with dredged material from the Inner Harbour deepening project. With long-term growth in container trade expected to continue, this has created an area of additional land to be used to service port related needs arising from increased trade in future years. The final phase of the project involving the provision of services, roads and other infrastructure will be completed in 2013-14.

Kwinana Bulk Terminal Infrastructure and Equipment Replacement and Upgrade

- The project comprises works that will be progressed over a number of years and which are required to facilitate the ongoing import, export and storage of bulk materials. The project includes upgrades to the infrastructure to improve product handling rates including upgrades to conveyors and existing loader/unloaders. As well as meeting customer needs, environmental improvements have been given a high priority.

Fremantle Waterfront Implementation Plan including the Commercial Precinct

- The objective of this project is to undertake the works and provide the services associated with the developments and land uses identified in the Fremantle Waterfront Masterplan for the western end of Victoria Quay, and particularly to service the needs of the planned Commercial Precinct. The aim is to create a vibrant, attractive and world class waterfront that is consistent with the needs of a growing and dynamic working port and complies with port buffer requirements. Additional lease rental revenue is expected as a result of this project.

Kwinana Bulk Jetty (KBJ) – Export Import Infrastructure and Bulk Handling Equipment

- The projected growth of the export and import of dry bulk commodities at KBJ requires improved product handling infrastructure including new conveyor and bulk loader. An additional unloader is also required to maintain berth utilisation at an acceptable level.

Rous Head Marina

- Fremantle Ports is proposing to facilitate the development of a new marina within the existing Rous Head Harbour, which would accommodate a mix of wet and dry recreational boat storage, as well as commercial and retail uses. The development will be delivered largely by the private sector, the Authority will, however, need to undertake asset investment to prepare the site and provide relevant services.

North Quay (NQ) Rail Terminal Stage 2

- This project involves extending the NQ Rail Terminal to its ultimate length such that it runs the length of both container terminals at a total cost of \$31.4 million. This involves the extension of Port Beach Road to meet Rous Head Road, paving within the rail terminal and the extension of rail tracks within the terminal.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Inner and Outer Harbour - Security Upgrades	4,048	2,748	177	1,300	-	-	-
Fremantle Waterfront Project - Commercial Precinct							
Access and Services	4,279	1,329	-	-	2,950	-	-
Inner Harbour							
Deepening of the Inner Harbour Stage 1	107,655	97,415	-	-	-	10,240	-
Overseas Passenger Terminal	4,500	1,234	-	-	1,266	2,000	-
Replacement of Trucks	804	354	70	130	-	250	70
Minor Works - 2012-13 Program	2,460	760	760	1,700	-	-	-
North Quay							
Berth Upgrades - Western Stage	80,256	69,522	-	-	-	10,734	-
Environmental Improvement Program	4,054	1,954	1,177	1,700	-	-	200
Land Acquisition	3,729	2,000	2,000	-	1,729	-	-
Upgrade of High Voltage Substations Rous 1, 2, 3 and 4	3,500	850	850	2,650	-	-	-
Rail Terminal Stage 2	31,420	2,108	2,100	29,312	-	-	-
Replacement of Medium Voltage Cabling	3,112	1,612	-	1,500	-	-	-
Sewerage Upgrades	982	182	-	400	400	-	-
Upgrade of High Voltage Substations Rous SW1, 8,9,11A,11 and 12	4,500	700	700	800	1,500	1,500	-
Outer Harbour							
Kwinana Bulk Terminal							
Dust Control and Roadworks	2,079	1,579	1,000	500	-	-	-
Infrastructure and Equipment Replacement and Upgrade	46,874	9,124	6,361	21,550	7,200	9,000	-
Kwinana Bulk Jetty							
Fire Fighting Foam System	3,843	343	-	3,500	-	-	-
Replace Plant	590	90	90	-	-	500	-
Kwinana Bulk Terminal							
Civil and Mechanical Assets Upgrade	3,933	2,333	400	1,200	-	400	-
Upgrade Rail Infrastructure and Replacement of Other Plant	7,801	601	400	-	-	-	-
Plant and Equipment							
Mobile Truck Mounted Capstans	450	200	-	-	250	-	-
Replace Specialised Plant	385	285	-	-	-	-	100
Replacement of Navigational Aids	4,667	1,417	-	-	-	-	500
Replacement of Special Purpose Trucks	1,140	670	-	470	-	-	-
Rous Head							
Seawall Construction and Rous Head Extension - Stage 2	49,472	42,272	14,095	7,200	-	-	-
Victoria Quay							
Fremantle Waterfront Implementation Plan	15,200	3,953	-	700	5,547	5,000	-
Victoria Quay - Berth E - Upgrade Fendering	6,950	200	200	2,800	3,950	-	-
COMPLETED WORKS							
Fremantle Port - Inner and Outer Harbour							
Vessel Traffic System Voice Communication System	650	650	650	-	-	-	-
North Quay							
Cathodic Protection System for Steel Piles - Berth 10, Heavy Duty Pad at H Berth	648	648	648	-	-	-	-
Upgrade of Main Substation and Victoria Quay - New Fibre Optic Network	2,450	2,450	1,645	-	-	-	-
Rous Head - Purchase of Seabed	200	200	200	-	-	-	-
NEW WORKS							
Container Double Stacking on Rail	2,725	-	-	-	-	-	2,725
Fremantle Port - Inner and Outer Harbour							
Security Upgrades Stage 2	3,000	-	-	-	-	1,500	1,500
Upgrade of Electrical Metering System	275	-	-	275	-	-	-
Inner Harbour							
Access to Versacold Site	3,000	-	-	-	-	-	3,000
New - Provision of Alternative Vehicular Access	1,000	-	-	-	-	-	1,000
Replacement of Mechanical Plant	970	-	-	-	490	480	-
Minor Works							
2013-14 Program	1,428	-	-	1,428	-	-	-
2014-15 Program	2,000	-	-	-	2,000	-	-
2015-16 Program	2,000	-	-	-	-	2,000	-
2016-17 Program	2,000	-	-	-	-	-	2,000
North Quay							
Land Acquisition	10,000	-	-	-	10,000	-	-
Berth - Heavy Duty Pad	7,400	-	-	-	7,400	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Outer Harbour							
Kwinana Bulk Terminal - Undercover Storage.....	13,429	-	-	13,429	-	-	-
Kwinana Bulk Jetty							
Bulk Handling Equipment	32,807	-	-	2,592	17,076	-	13,139
Export - Import Infrastructure.....	60,661	-	-	518	2,000	11,504	12,728
Export - Import Infrastructure Phase 2	15,000	-	-	500	10,000	4,500	-
Fibre Optic Cabling.....	250	-	-	250	-	-	-
Replace/Upgrade Transformer and Switchgear.....	550	-	-	-	-	550	-
Land Acquisition Lot 13	13,000	-	-	-	-	13,000	-
Plant and Equipment - Replace Floating Plant.....	14,500	-	-	-	5,000	7,000	2,500
Rous Head - New Marina	15,655	-	-	2,500	3,155	-	10,000
Transport Interchange Facilities	10,000	-	-	-	5,000	5,000	-
Victoria Quay							
Motor Vehicle Decking	15,000	-	-	15,000	-	-	-
Slipway Area - Provision of Services.....	776	-	-	776	-	-	-
Upgrade Public Amenities	450	-	-	450	-	-	-
Total Cost of Asset Investment Program	630,507	249,783	33,523	115,130	86,913	85,158	49,462
FUNDED BY							
Capital Appropriation			500	30,840	-	-	-
Borrowings.....			37,500	48,400	69,600	60,900	20,384
Internal Funds and Balances			(4,477)	35,890	17,313	24,258	26,353
Other.....			-	-	-	-	2,725
Total Funding			33,523	115,130	86,913	85,158	49,462

GERALDTON PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority is progressing with Oakajee Stage 1 and for 2013-14 includes planned expenditure of \$3.8 million for further development of the Port's masterplan, due diligence, detail design, land use planning, port simulation studies and security planning.

An amount of \$2.3 million will be spent to upgrade the information technology (IT) software to facilitate ship navigation in the harbour and an additional \$1.3 million will be spent to purchase a Pilot Boat to meet the demand of expected increased ship arrivals due to expected increase in throughput.

Funding of \$5 million has been allocated to minor works, which in 2013-14 will be applied to upgrading the Port's services and civil infrastructure, security, environmental systems and equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
IT Software Upgrade	2,500	200	200	2,300	-	-	-
Oakajee Project	9,369	5,585	2,901	3,784	-	-	-
Pilot Boat	2,500	1,250	1,250	1,250	-	-	-
COMPLETED WORKS							
Miscellaneous Works - 2012-13 Program	5,000	5,000	5,000	-	-	-	-
NEW WORKS							
Miscellaneous Works							
2013-14 Program	5,000	-	-	5,000	-	-	-
2014-15 Program	5,000	-	-	-	5,000	-	-
2015-16 Program	5,000	-	-	-	-	5,000	-
2016-17 Program	5,000	-	-	-	-	-	5,000
Total Cost of Asset Investment Program	39,369	12,035	9,351	12,334	5,000	5,000	5,000
FUNDED BY							
Borrowings			2,492	3,174	-	-	-
Internal Funds and Balances			6,859	9,160	5,000	5,000	5,000
Total Funding			9,351	12,334	5,000	5,000	5,000

PORT HEDLAND PORT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's 2013-14 Asset Investment Program totals \$15.5 million for minor works, the Main Street Jetty project and two upgrade projects at the Utah Point Bulk Handling Facility.

The minor works program provides for safety upgrades, environmental upgrades, computers, conveyor minor works, office facilities and equipment, electrical upgrades, upgrade of the maintenance workshop, works on the lay-down areas, housing and security upgrades. All of which is necessary to meet the continued growth in the operational requirements of the Port.

The Main Street Jetty project is funded predominately from the Royalties for Regions program supplemented by a contribution from internal funds and balances.

The Utah Point Office Building project will ensure adequate office space for Utah Point employees and on-site contractors in order to manage the growing workforce required to support the increased trade at this key port site.

The Utah Point Outload Circuit Upgrade project will enhance loading rates in line with prescribed standards and will significantly improve productivity while also reducing the environmental risk from product spillage.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COMPLETED WORKS							
Minor Works - 2012-13 Program	9,580	9,580	9,580	-	-	-	-
Wharves - Main Street Jetty Extension - Stage 2	1,500	1,500	1,500	-	-	-	-
NEW WORKS							
Infrastructure - Utah Point Office Building	1,500	-	-	1,500	-	-	-
Minor Works							
2013-14 Program	7,000	-	-	7,000	-	-	-
2014-15 Program	7,000	-	-	-	7,000	-	-
2015-16 Program	7,000	-	-	-	-	7,000	-
2016-17 Program	7,000	-	-	-	-	-	7,000
Plant and Equipment - Utah Point Outload Circuit Upgrade	2,000	-	-	1,000	1,000	-	-
Wharves - Main Street Jetty - Stage 3 ^(a)	6,000	-	-	6,000	-	-	-
Total Cost of Asset Investment Program	48,580	11,080	11,080	15,500	8,000	7,000	7,000
FUNDED BY							
Internal Funds and Balances ^(b)			11,080	15,500	8,000	7,000	7,000
Total Funding			11,080	15,500	8,000	7,000	7,000

(a) Funded from Royalties for Regions Fund.

(b) Includes drawdown of \$6 million from Royalties for Regions Regional Infrastructure and Headworks Fund.

FISHERIES

PART 6 - TREASURER; MINISTER FOR TRANSPORT; FISHERIES

DIVISION 35

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 59 Net amount appropriated to deliver services	49,982	45,157	48,075	50,028	47,340	46,530	45,480
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	298	306	306	333	333	343	352
Total appropriations provided to deliver services	50,280	45,463	48,381	50,361	47,673	46,873	45,832
ADMINISTERED TRANSACTIONS							
Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....	-	2,416	150	-	-	-	-
CAPITAL							
Item 147 Capital Appropriation.....	8,454	12,071	13,450	3,979	310	210	10
TOTAL APPROPRIATIONS	58,734	59,950	61,981	54,340	47,983	47,083	45,842
EXPENSES							
Total Cost of Services.....	86,098	80,137	79,013	88,852	85,704	91,861	88,288
Net Cost of Services ^(a)	50,215	46,071	50,102	50,047	48,800	48,107	44,595
CASH ASSETS ^(b)	10,348	6,469	11,852	9,305	9,244	9,979	12,453

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1.5% Reduction in Procurement Expenditure	(319)	-	-	-	-
2012-13 Temporary Procurement Freeze	(1,763)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	416
Aquatic Biosecurity	-	4,660	4,788	12,780	13,131
Beacon Island - Camp Infrastructure Removal and Remediation Works	-	1,600	-	-	-
Capping of Leave Liabilities at 2011-12 Levels	(1)	-	(83)	(83)	-
Commercial Fishing - Licence Fee Revenue and Expenditure Reductions	(5,080)	(2,171)	(3,837)	(3,837)	257
Fisheries Services - Structural Deficit Funding	4,500	-	-	-	-
Fisheye Project - Costs Reclassified from Capital to Operating Expenditure	651	351	351	-	-
Funding Escalation for Salaries	-	-	(119)	(247)	433
Indian Ocean Territories Service Delivery Agreement	117	-	-	-	-
Leave Liability Cap - Surplus Leave Liability in 2012-13	1,000	-	-	-	-
Public Sector Workforce Reform	-	-	-	(508)	-
Reduction in Expenditure Funded by Grants and Other Revenue Sources	436	(72)	(834)	(972)	(2,726)
Rock Fishing Safety Initiative	-	200	100	-	-
Royalties for Regions - Artificial Reefs Recast	(20)	(20)	(20)	-	-

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Royalties for Regions - Ngari Capes Marine Park - Recast Expenditure Profile	(312)	(181)	(367)	738	-
Royalties for Regions - Regional Workers Incentives (District Allowances)	75	78	80	81	78
Salaries and Allowances Tribunal Determination	5	10	10	10	10
Shark Mitigation Strategies - Community Awareness Programs	-	50	50	50	-
Shark Mitigation Strategies - Shark Monitoring and Tagging Program	-	700	700	-	-
Shark Mitigation Strategies - Track, Catch and Destroy Sharks	500	500	500	500	-
State Natural Resource Management (NRM) Program - Conserving Freshwater Fish in the South West Region of Western Australia	320	300	230	-	-
State NRM Program - Sustainable Management of Demersal Scalefish on the South Coast of Western Australia	417	223	210	-	-
Superannuation Guarantee Increase	-	71	142	288	432
The Decommissioning of Office of Shared Services	-	674	638	676	676
Voluntary Fisheries Adjustment Scheme (VFAS) - Reduced Interest Expense	(2,166)	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Conservation and sustainable development of the State's fish resources.	1. Fisheries Management 2. Enforcement and Education 3. Research and Assessment

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Fisheries Management	26,897	20,169	18,464	22,423	21,120	22,318	20,400
2. Enforcement and Education	33,987	35,174	37,136	40,638	40,008	43,820	43,689
3. Research and Assessment	25,214	24,794	23,413	25,791	24,576	25,723	24,199
Total Cost of Services	86,098	80,137	79,013	88,852	85,704	91,861	88,288

Significant Issues Impacting the Agency

- The Department will continue to focus on the early detection and eradication of aquatic pests and diseases, which are a key risk to the sustainability of Western Australia's commercial fisheries, the economy and our recreational fishing community. The Department is working with government agencies and industry in the ongoing development of biosecurity controls.

- Recreational fishers are continuing to benefit from government policy, which requires that all recreational fishing fees be applied to the management of recreational fishing through its peak body Recfishwest. Initiatives undertaken include: the deployment of two artificial reefs in Geographe Bay; state-wide surveys of recreational boat-based fishing; and the installation of safety equipment in high-risk rock fishing sites across the State.
- In response to a series of fatal shark attacks, the Government has strengthened its cross-agency shark hazard mitigation strategies. More resources are being invested into the Department to enable it to conduct new and continuing activities over the next four years, including additional funding to expand the shark monitoring network, research, electronic tagging of sharks, and additional community awareness programs to increase public awareness of the risks of shark attacks and how to deal with those risks.
- The Department is undertaking the assessment of fisheries under the Marine Stewardship Council (MSC) certification process, in conjunction with the commercial fishing industry peak body the Western Australian Fishing Industry Council (WAFIC). The MSC is a globally recognized third-party certifier that has generated a set of standards for sustainable fishing.
- The Department continues to implement Fisheye, the management and licensing system for Western Australia's fisheries.

Outcomes and Key Effectiveness Indicators ^{(a) (b)}

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Conservation and sustainable development of the State's fish resources:					
The proportion of fish stocks identified as being at risk or vulnerable through exploitation	6%	9%	3%	6%	1
The proportion of commercial fisheries where catches or effort levels are acceptable	100%	88%	97%	92%	2
The proportion of recreational fisheries where catches or effort levels are acceptable ^(c)	-	-	-	80%	3
The volume of State commercial fisheries (including aquaculture) production ^(d)	19,833 tonnes	20,000 tonnes	20,000 tonnes	20,000 tonnes	4
The participation rate in recreational fishing ^(e)	32%	33%	33%	32%	5
Satisfaction rating of the broader community and stakeholders as to their perceptions of the extent to which the Department of Fisheries is achieving aquatic resources management objectives: ^(f)					
- Community	85%	85%	85%	80%	
- Stakeholders	-	75%	75%	-	6

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) On 11 January 2013, changes to the Department's Outcome Based Management (OBM) framework including new indicators were approved by the Under Treasurer with effect from the 2013-14 reporting period.

(c) This indicator shows the proportion of key recreational fisheries achieving acceptable catches or effort levels (i.e. the number of days taken to achieve the catch) and provides an assessment of the Department's success in managing key recreational fisheries.

(d) This indicator is based on information reported in Australian Fisheries Statistics, which is published by the Australian Bureau of Agricultural and Resource Economics and Sciences annually.

(e) This indicator measures the number of people who went fishing at least once in the previous 12 months via a community survey. Information collected also includes the number of days fished and the distribution of days fished.

(f) This indicator provides a measure of the broader community and stakeholders' perception of the extent to which the Department is achieving aquatic resources management objectives. The satisfaction of the community and stakeholders within the Department's management across the four key fisheries management areas of commercial fisheries, recreational fisheries, protection of the aquatic environment, and aquaculture and pearling is assessed through this indicator. The first part of the indicator is generated by a community survey undertaken annually and the second is generated by a survey of the Department's main stakeholders conducted every two years.

Explanation of Significant Movements

(Notes)

1. Only the Australian Herring Fishery (representing 3% of assessed fisheries) was assessed as still requiring management intervention because its stock levels were not considered adequate to ensure that future recruitment levels will be maintained at desirable levels given normal environmental conditions. Three other fisheries also had stocks that were identified as being at risk and requiring additional management interventions, however these situations were all due to the negative impacts of environmental perturbations, not fishing. The increased mortality of adults and extremely poor recruitment levels observed for crabs and scallops in the Shark Bay region and for scallops at the Abrolhos Islands was initiated by the marine heat wave event which began in 2011. Consequently, these fisheries were all closed for the past season to protect residual stocks.
2. The 2012-13 Estimated Actual is expected to increase from the 2012-13 Budget due to an increase in the number of fisheries not assessed by the Department during the 2012-13 reporting period, because of a combination of environmentally induced stock issues in some regions and poor economic conditions for some fisheries, which resulted in a number of fisheries being closed or not having material levels of catches during the period. From the reduced number of fisheries assessed, 28 fisheries (97%) were considered to have met their performance criteria, or were affected by factors outside the purview of the management plan/arrangements.
3. This is a new indicator in the revised Department's OBM framework and no results are available for the 2011-12 and 2012-13 reporting periods. A sustainable target catch or effort range will be developed for key recreational fisheries, e.g. West Coast Rock Lobster, Abalone, West Coast Demersal Scalefish and Blue Swimmer Crabs. The 2013-14 Budget Target for all recreational fisheries is based on predictions of current management effectiveness and initiatives plus known unfavourable environmental conditions.
4. The Western Australian commercial fishing sector will continue to be affected by the impacts of natural fluctuations in the abundances of key species. While the Department aims to increase the longer-term production level to around 25,000 tonnes, the overall volume of State commercial fisheries (including aquaculture) production is expected to remain relatively unchanged between 2011-12 and 2013-14. This is mainly due to lower overall catches for commercially caught crustaceans and molluscs. These fisheries have been affected by environmental conditions that have resulted in closures, particularly in the Abrolhos Islands and Shark Bay scallop trawl fisheries, as well as low catches.
5. The participation rate in recreational fishing has been constant for the past few years. The 2012-13 Estimated Actual result is based on 740,000 persons fishing using the latest population estimates from the Australian Bureau of Statistics.
6. As the Department's survey of its main stakeholders is conducted every two years, no results are available for 2011-12 and the next survey will be conducted in 2014-15.

Services and Key Efficiency Indicators

1. Fisheries Management

Fisheries management includes licensing, the development of policy and procedural frameworks for the management of the State's fisheries, aquaculture and the aquatic environment including legislation and management plans, consultation with fishing industry stakeholders and the community.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 26,897	\$'000 20,169	\$'000 18,464	\$'000 22,423	1
Less Income.....	10,572	7,292	6,189	8,474	2
Net Cost of Service	16,325	12,877	12,275	13,949	
Employees (Full Time Equivalents)	86	91	91	93	
Efficiency Indicators					
Average Cost per Hour of Management (Excluding Grants and Fisheries Adjustments)	\$167	\$132	\$174	\$178	

Explanation of Significant Movements

(Notes)

1. The variation in the Total Cost of Service between the 2012-13 Estimated Actual and the 2013-14 Budget is principally due to the costs of sustainability assessments and additional management activities that will support commercial fisheries as they progress through the stages of MSC certification.
2. The variation in Income between the 2012-13 Estimated Actual and the 2013-14 Budget is principally due to projected cost recovery revenue for aquatic biosecurity policy and management activities in the 2013-14 Budget. These activities were funded through service appropriation revenue between 2011-12 and 2012-13.

2. Enforcement and Education

Through the enforcement and education service the Department raises community awareness and understanding of fisheries and aquatic management issues and the need to adhere to the rules governing these activities. This service enforces fishing rules and also plans and instigates investigations and enforcement strategies.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 33,987	\$'000 35,174	\$'000 37,136	\$'000 40,638	1
Less Income.....	12,083	12,647	10,733	14,913	2
Net Cost of Service	21,904	22,527	26,403	25,725	
Employees (Full Time Equivalents)	195	178	211	216	
Efficiency Indicators					
Average Cost per Hour of Enforcement and Education.....	\$185	\$160	\$188	\$180	

Explanation of Significant Movements

(Notes)

1. The variation in the Total Cost of Service between the 2012-13 Estimated Actual and the 2013-14 Budget is principally due to one-off camp removal and remediation works at the Beacon Island in the Abrolhos region, which is expected to cost \$1.6 million in 2013-14. In addition, projected depreciation for new regional offices and storage facilities, coupled with salary and operational cost escalations contribute to the higher Total Cost of Service in comparison to the 2012-13 Estimated Actual.
2. The variation in Income between the 2012-13 Estimated Actual and the 2013-14 Budget is principally due to projected cost recovery revenue for aquatic biosecurity enforcement and education activities in the 2013-14 Budget. These activities were funded through service appropriation revenue between 2011-12 and 2012-13.

3. Research and Assessment

The research and assessment service provides scientific knowledge for the sustainable management of the State's fisheries and aquatic resources and the associated environment.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 25,214	\$'000 24,794	\$'000 23,413	\$'000 25,791	1
Less Income	13,228	14,127	11,989	15,418	2
Net Cost of Service	11,986	10,667	11,424	10,373	
Employees (Full Time Equivalents)	139	138	149	152	
Efficiency Indicators					
Average Cost per Hour of Research and Assessment	\$130	\$129	\$126	\$128	

Explanation of Significant Movements

(Notes)

1. The variation in the Total Cost of Service between the 2012-13 Estimated Actual and the 2013-14 Budget is principally due to an increase in fisheries research in relation to MSC certification of commercial fisheries and additional funding for shark monitoring and tagging.
2. The variation in Income between the 2012-13 Estimated Actual and the 2013-14 Budget is principally due to projected cost recovery revenue for aquatic biosecurity research and assessment activities in the 2013-14 Budget. These activities were funded through service appropriation revenue between 2011-12 and 2012-13.

ASSET INVESTMENT PROGRAM

The Department's Asset Investment Program provides for the replacement, maintenance, upgrade and expansion of assets that support the delivery of services throughout the State. These assets include, but are not limited to, buildings and infrastructure, marine vessels, information systems, and operational equipment.

The Department's approved program for 2013-14 is heavily focused on the completion of several priority projects. It totals \$11.6 million, of which up to \$7.2 million has been allocated to complete projects commenced in previous years.

Capital funding of \$3.2 million has been carried over from 2012-13, to complete the replacement and upgrade of public jetties at the East Wallabi and Beacon Islands in the Abrolhos region, as well as the construction of new storage facilities in Broome and Karratha in 2013-14. These assets will meet growing demands in these regions, by ensuring safe and effective infrastructure is in place to support regional service delivery.

The program also provides funding for the ongoing replacement and renewal of computing hardware to maintain current operational capability. The focus of the computing hardware program is expected to shift back to routine information technology upgrades and ongoing replacements across the forward estimates period, following a major technology refresh and improvement program in 2012-13. Critical upgrades to the information and communications network infrastructure were successfully completed in 2012-13, which will better support new computer application systems, such as the Entitlements Management System (Fisheye) and will ensure offices continue to have access to a contemporary communications environment.

The Department's investment in new information systems will continue in 2013-14. It is expected that \$1.4 million will be spent on further implementation of Fisheye to allow fishers to electronically submit catch and effort data, allowing for more timely and accurate information to be provided to the Department. The system will also improve decision-making in relation to the management of fisheries. The development of the Fisheye system has so far required new software, a significant upgrade of the Department's communications infrastructure and the relocation of its central computing assets.

In addition to \$1.4 million spent in 2012-13, another \$2.6 million is expected to be spent in 2013-14 on new Finance and Payroll systems that will support full in-house functions after the Department exits the Office of Shared Services in September 2013.

As part of a package of additional Shark Mitigation Strategies introduced in 2012-13, the Government has allocated capital funding over the next two years to fund a major expansion of the Shark Monitoring Network. This funding will be used to purchase moorings and additional acoustic and satellite receivers capable of detecting the movement of sharks underwater, which may pose a threat to human life.

The program also provides for the progressive replacement of the Department's small boat fleet used for conducting 'at sea' compliance, research and marine safety activities.

The remainder of the ongoing asset investment funding has been allocated to replace and upgrade ageing operational equipment, minor infrastructure and undertake minor accommodation refurbishment in offices throughout the State.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Abrolhos Islands Program							
Airstrips Rolling Program.....	2,380	20	20	160	160	100	100
General Rolling Program.....	1,597	357	357	380	130	100	200
Replacement and Upgrade of Public Jetties at East Wallabi and Beacon Islands.....	1,500	75	75	1,425	-	-	-
Aquaculture Upgrades - Aquaculture Park Upgrades Rolling Program.....	773	73	-	150	150	-	-
Buildings							
Broome Storage Facility	805	9	9	796	-	-	-
Karratha Storage Facility	1,035	31	31	1,004	-	-	-
Computing Hardware and Software - Rolling Program.....	5,540	1,798	1,696	536	536	550	550
Fit-out, Furniture and Office Equipment - Rolling Program	4,192	942	750	600	600	200	600
Information Systems Development							
Entitlements Management System	9,920	8,510	5,480	1,410	-	-	-
Rolling Program.....	2,900	200	200	400	400	400	400
Re-establishment of Corporate Services - New Finance and Payroll Software	3,943	1,379	1,379	2,564	-	-	-
Operational Equipment - Rolling Program.....	3,834	589	384	540	540	554	414
Small Boats, Outboards and Trailers - Rolling Program ^(a)	11,920	2,690	1,293	813	891	1,425	1,065
COMPLETED WORKS							
Abrolhos Islands Program							
Replacement of the Rat Island Jetty	580	580	580	-	-	-	-
Buildings							
Denham Office Accommodation - Post Practical Completion Works ^(b)	658	658	658	-	-	-	-
Victoria Park Office Accommodation ^(c)	2,900	2,900	2,753	-	-	-	-
Fish Habitat							
South-West Fishing Enhancement Structures ^(d)	1,470	1,470	1,470	-	-	-	-
Fit-out, Furniture and Office Equipment							
Karratha Regional Office Major Refit.....	818	818	818	-	-	-	-
NEW WORKS							
Computing Hardware and Software - Re-establishment of Corporate Services - New Computer Hardware	705	-	-	505	-	200	-
Large Vessel Replacement - PV Walcott ^(e)	2,000	-	-	-	2,000	-	-
Shark Monitoring Network Expansion.....	600	-	-	300	300	-	-
Total Cost of Asset Investment Program	60,070	23,099	17,953	11,583	5,707	3,529	3,329
FUNDED BY							
Capital Appropriation			13,450	3,979	310	210	10
Asset Sales			334	334	1,534	334	334
Drawdowns from the Holding Account			2,587	2,007	2,007	2,007	2,007
Internal Funds and Balances			(45)	5,263	1,778	-	-
Other.....			-	-	-	978	978
Drawdowns from Royalties for Regions Fund ^(f)			1,627	-	78	-	-
Total Funding.....			17,953	11,583	5,707	3,529	3,329

(a) Partially funded from the Royalties for Regions Fund.

(b) Minor remaining works on the Denham Office were carried out in 2012-13 after it attained operational status in 2011-12.

(c) Redevelopment of the Marine Operations Centre located at Ellam Street in Victoria Park was completed in 2012-13, with the centre operational from July 2013.

(d) Funded from the Royalties for Regions Fund.

(e) Part of the funding for the Walcott vessel replacement has been reflowed to 2014-15 to reflect the likely timing of the expenditure. The remaining funding is held in cash balances and will be carried over for expenditure once final scoping of the replacement vessel is completed.

(f) Regional Community Services Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The variations between the 2012-13 Estimated Actual and the 2012-13 Budget are due to:

- a \$5 million reduction in supplies and services (29%) from reduced expenditure flowing from reduced commercial licence fee revenue (\$3.9 million) and the impact of one-off budget corrective measures (\$1.4 million);
- a \$3.3 million (7%) increase in employee benefits expenses from higher than expected salaries associated with cost and demand pressures (\$1.8 million) and a one-off increase in employee leave entitlement provisions (\$1 million);
- a \$2 million reduction in other expenses (23%) mainly due to a reduction in interest expenses associated with the deferral of Voluntary Fisheries Adjustment Schemes (VFAS) loan repayments, originally due in 2012-13; and
- an increase in Grants expenditure arising from new State Natural Resource Management Program projects (\$0.7 million).

The variation in Total Cost of Services between the 2013-14 Budget and the 2012-13 Estimated Actual is due to:

- increased expenditure flowing from higher projected commercial licence fee revenue in 2013-14 compared to the 2012-13 Estimated Actual (\$2.2 million);
- phasing in of assessment related expenditure for Third Party Certification (TPC) of commercial fisheries (\$2.2 million);
- the cessation of one-off budget corrective measures impacting supplies and services and other expenses in 2012-13 (\$2.1 million); and
- a projected increase in interest expenses associated with VFAS loan repayments (\$2 million).

After 2013-14, the Total Cost of Services is projected to be relatively stable with the estimated reduction in supplies and services expenses mainly arising from efficiency dividend savings and finalisation of the TPC of commercial fisheries assessment phase in 2015-16. These reductions are expected to be offset by expenditure on additional aquatic biosecurity activities from 2015-16 onwards.

Income

Variations between the 2012-13 Estimated Actual and the 2012-13 Budget can be attributed to:

- a \$2.9 million (6%) net increase in Service Appropriations in the 2012-13 Estimated Actual compared to the 2012-13 Budget due to supplementary funding drawn down during the year to meet cost and demand pressures (\$4.5 million), offset by the impact of one-off budget corrective measures announced during 2012-13 (\$2 million); and
- a reduction in regulatory fees of \$4.3 million (16%) due to revised commercial licence fee revenue projections. These changes result from a lowering of commercial revenue targets in light of market conditions and recent years' revenue trends, and closures of scallop fisheries due to environmental events.

Variations between the 2013-14 Budget and the 2012-13 Estimated Actual are due to:

- a \$2 million (4%) net increase in Service Appropriations in the 2013-14 Budget compared to the 2012-13 Estimated Actual attributable to:
 - the commencement of the next phase of funding for TPC of commercial fisheries (\$2.9 million);
 - once-off funding for camp removal and remediation works at Beacon Island (\$1.6 million);
 - additional funding for Shark Mitigation Strategies (\$0.8 million); and
 - the decommissioning of the Office of Shared Services – ongoing salary and operational costs (\$0.7 million).

- Projected commercial revenue returning to more stable levels in 2013-14, as reflected in higher regulatory fees revenue (\$3 million) in the 2013-14 Budget compared to the 2012-13 Estimated Actual.
- Other Revenue in the 2013-14 Budget incorporating more revenue expected from commercial fisheries for the VFAS compared to the 2012-13 Estimated Actual.

It is noted that from 2013-14, \$4.7 million of appropriation will be replaced by cost recovery revenue, attributed to 'Other Revenue' in the financial statements. This is projected to increase by an extra \$7 million from 2015-16 to reflect additional biosecurity activities that will be undertaken.

Statement of Financial Position

The Department's Total Equity is expected to increase by \$6.3 million (8%) between the 2012-13 Estimated Actual and the 2013-14 Budget. This reflects a projected increase in total assets of \$3 million and a decrease in total liabilities of \$3.3 million over the same period.

The movement in assets between the years is mainly attributable to:

- a higher than budgeted current assets balance in the 2012-13 Estimated Actual resulting from the deferral of \$5.1 million of VFAS fee payments from 2012-13 to 2013-14;
- variations in property, plant and equipment and intangible assets resulting from movements in the Asset Investment Program; and
- increased Amounts Receivable for Services for approved future asset replacement and leave liability.

The movement in liabilities is generally consistent between the years. The reduction in total liabilities over the forward estimates relates to the repayment of money borrowed from the Western Australian Treasury Corporation for the VFAS.

Statement of Cashflows

Capital appropriation receipts and the associated purchase of non-current assets are expected to reduce after 2013-14, primarily reflecting the finalisation of capital projects between 2012-13 and 2013-14, as outlined under the Asset Investment Program.

The 2013-14 Budget shows a projected cash assets closing balance of \$9.3 million, which represents a decrease of \$2.5 million (21%) compared to the 2012-13 Estimated Actual. The decrease mainly reflects capital funds held at the end of 2012-13 to be spent on asset purchases and asset investment due for completion in 2013-14, offset by an increase in the Restricted Cash balance over the same period.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	47,999	47,826	51,121	50,719	51,974	55,375	56,110
Grants and subsidies ^(c)	935	200	910	772	530	200	200
Supplies and services	20,164	17,585	12,573	20,228	15,132	18,295	14,314
Accommodation	3,201	2,690	3,610	3,237	3,266	3,296	3,296
Depreciation and amortisation	3,756	3,784	3,972	4,865	5,326	5,326	5,326
Efficiency dividend	-	(766)	-	-	-	-	-
Equipment repairs and maintenance	2,999	2,393	2,397	2,445	2,492	2,514	2,491
Other expenses	7,044	6,425	4,430	6,586	6,984	6,855	6,551
TOTAL COST OF SERVICES.....	86,098	80,137	79,013	88,852	85,704	91,861	88,288
Income							
Sale of goods and services	198	90	140	143	146	148	152
Regulatory fees and fines	24,768	27,211	22,933	25,951	25,698	25,843	25,843
Grants and subsidies	3,261	3,100	2,573	3,393	2,541	1,633	1,666
Other revenue	7,656	3,665	3,265	9,318	8,519	16,130	16,032
Total Income.....	35,883	34,066	28,911	38,805	36,904	43,754	43,693
NET COST OF SERVICES.....	50,215	46,071	50,102	50,047	48,800	48,107	44,595
INCOME FROM STATE GOVERNMENT							
Service appropriations	50,280	45,463	48,381	50,361	47,673	46,873	45,832
Resources received free of charge	750	522	750	765	780	796	812
Royalties for Regions Fund ^(d)	142	963	1,083	999	1,089	983	252
TOTAL INCOME FROM STATE GOVERNMENT.....	51,172	46,948	50,214	52,125	49,542	48,652	46,896
SURPLUS/(DEFICIENCY) FOR THE PERIOD	957	877	112	2,078	742	545	2,301

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 420, 451 and 461 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.1 million (2011-12), \$1 million (2012-13), \$1.1 million (2012-13 Estimated Out Turn), \$1 million (2013-14), \$1.1 million (2014-15), \$1 million (2015-16) and \$0.3 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Rock Fishing Safety Measures ^(a)	-	-	-	200	100	-	-
Grants to Fishers with Disabilities Association Inc.	75	75	75	75	75	75	75
Grants to Western Australian Fishing Industry Council inc (WAFIC) ^(b)	-	-	300	-	-	-	-
Grants to Western Australian Marine Science Institution	550	-	-	-	-	-	-
Natural Resource Management Grants ^(c)	-	-	410	372	230	-	-
Other Grants	310	125	125	125	125	125	125
TOTAL.....	935	200	910	772	530	200	200

(a) The Government has allocated \$300,000 over the next two years to reduce the risks of rock fishing by installing anchor points and providing other safety equipment at popular rock fishing locations in Western Australia.

(b) Grants to WAFIC provided funding for stakeholder facilitation in relation to the Entitlements Management System (Fisheye) project in 2012-13.

(c) The Natural Resource Management grants will fund research studies on Demersal Scalefish on the South Coast and conservation studies on freshwater fish in the South West region.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	6,590	3,216	7,733	3,672	3,397	6,004	8,251
Restricted cash	2,835	2,337	2,768	4,068	4,068	3,975	3,975
Holding account receivables	2,746	2,007	2,166	2,166	2,166	2,166	2,166
Receivables	1,465	2,244	1,465	1,592	1,465	1,465	1,492
Other	3,921	2,936	9,140	9,284	9,437	9,599	9,771
Assets held for sale	700	-	-	-	-	-	-
Total current assets	18,257	12,740	23,272	20,782	20,533	23,209	25,655
NON-CURRENT ASSETS							
Holding account receivables	6,475	8,019	7,860	9,769	11,703	13,637	15,571
Property, plant and equipment	49,470	55,089	52,399	50,027	48,117	46,830	45,460
Intangibles	2,672	10,148	8,931	12,468	11,595	10,722	9,849
Restricted cash	923	916	1,351	1,565	1,779	-	227
Other	41,970	49,086	42,859	45,087	42,978	39,568	35,911
Total non-current assets	101,510	123,258	113,400	118,916	116,172	110,757	107,018
TOTAL ASSETS	119,767	135,998	136,672	139,698	136,705	133,966	132,673
CURRENT LIABILITIES							
Employee provisions	10,082	8,895	10,688	10,688	10,688	10,688	10,688
Payables	2,211	2,512	2,117	2,150	2,023	2,023	2,150
Other	5,137	3,793	10,412	10,556	10,709	10,871	11,043
Total current liabilities	17,430	15,200	23,217	23,394	23,420	23,582	23,881
NON-CURRENT LIABILITIES							
Employee provisions	2,370	2,123	2,763	2,763	2,763	2,763	2,763
Borrowings	31,760	28,666	28,465	24,965	21,247	17,299	13,104
Other	11	-	11	11	11	11	11
Total non-current liabilities	34,141	30,789	31,239	27,739	24,021	20,073	15,878
TOTAL LIABILITIES	51,571	45,989	54,456	51,133	47,441	43,655	39,759
EQUITY							
Contributed equity	57,015	71,531	70,730	74,709	74,374	74,584	74,594
Accumulated surplus/(deficit)	(2,722)	4,964	(2,610)	(532)	210	755	3,056
Reserves	13,903	13,514	14,096	14,388	14,680	14,972	15,264
Total equity	68,196	90,009	82,216	88,565	89,264	90,311	92,914
TOTAL LIABILITIES AND EQUITY	119,767	135,998	136,672	139,698	136,705	133,966	132,673

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	46,888	42,071	44,989	46,445	43,732	42,932	41,891
Capital appropriation	8,454	12,071	13,450	3,979	310	210	10
Holding account drawdowns	2,746	2,587	2,587	2,007	2,007	2,007	2,007
Royalties for Regions Fund ^(b)	342	1,693	2,710	999	1,167	983	252
Net cash provided by State Government.....	58,430	58,422	63,736	53,430	47,216	46,132	44,160
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(48,266)	(46,568)	(50,186)	(50,783)	(51,974)	(55,375)	(56,110)
Grants and subsidies	(935)	(200)	(910)	(772)	(530)	(200)	(200)
Supplies and services	(17,950)	(16,618)	(10,747)	(18,701)	(13,706)	(16,655)	(12,651)
Accommodation	(3,148)	(2,935)	(3,610)	(3,237)	(3,266)	(3,296)	(3,296)
Efficiency dividend	-	766	-	-	-	-	-
Other payments	(14,093)	(15,637)	(13,385)	(14,267)	(14,517)	(14,347)	(14,048)
Receipts							
Regulatory fees and fines.....	24,768	26,961	22,933	25,951	25,698	25,843	25,843
Grants and subsidies	3,261	3,100	2,573	3,393	2,541	1,633	1,666
Sale of goods and services	335	340	140	143	145	148	151
GST receipts.....	4,656	5,267	5,267	4,166	4,114	3,848	3,848
Other receipts	8,770	3,213	3,289	9,379	8,391	16,199	16,106
Net cash from operating activities.....	(42,602)	(42,311)	(44,636)	(44,728)	(43,104)	(42,202)	(38,691)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(11,515)	(16,700)	(17,953)	(11,583)	(5,707)	(3,529)	(3,329)
Proceeds from sale of non-current assets	202	334	334	334	1,534	334	334
Net cash from investing activities.....	(11,313)	(16,366)	(17,619)	(11,249)	(4,173)	(3,195)	(2,995)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(2,773)	(3,013)	(216)	(3,295)	(3,500)	(3,718)	(3,949)
Other payments	(129)	-	-	-	-	-	-
Other proceeds	2,773	3,248	216	3,295	3,500	3,718	3,949
Net cash from financing activities.....	(129)	235	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	4,386	(20)	1,481	(2,547)	(61)	735	2,474
Cash assets at the beginning of the reporting period	5,962	6,489	10,348	11,852	9,305	9,244	9,979
Net cash transferred to/from other agencies	-	-	23	-	-	-	-
Cash assets at the end of the reporting period.....	10,348	6,469	11,852	9,305	9,244	9,979	12,453

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.3 million (2011-12), \$1.7 million (2012-13), \$2.7 million (2012-13 Estimated Out Turn), \$1 million (2013-14), \$1.2 million (2014-15), \$1 million (2015-16) and \$0.3 million (2016-17).

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Fines ^(a)							
Fisheries Infringements	217	-	175	-	-	-	-
Other							
Administered Appropriations	-	2,416	150	-	-	-	-
Other Revenue	2,419	-	-	-	-	-	-
TOTAL INCOME.....	2,636	2,416	325	-	-	-	-
EXPENSES							
Other							
Shark Hazard Mitigation - Payments to Surf Life Saving Western Australia for Helicopter and Beach Patrols ^(b)	2,313	2,416	-	-	-	-	-
Compensation Payments - Fishing and Related Industry Compensation (Marine Reserves) Act 1997 ^(c)	-	-	150	-	-	-	-
Fisheries Infringements - Payments to the Consolidated Account.....	217	-	175	-	-	-	-
TOTAL EXPENSES.....	2,530	2,416	325	-	-	-	-

- (a) The Department collects fines for offences against the *Fish Resources Management Act 1994* and Fish Resources Management Regulations 1995 on behalf of the State. Fines are recognised as administered income by the Department and paid to the Consolidated Account.
- (b) On 17 September 2012, Cabinet approved a number of additional shark hazard mitigation measures. Responsibility for the management of the funds allocated for helicopter aerial surveillance and beach patrols was also transferred from the Department of Fisheries to the Department of the Premier and Cabinet during the 2012-13 financial year.
- (c) An additional \$150,000 of funding in 2012-13 was approved by the Treasurer to settle compensation claims relating to Jurien Bay, Montebello/Barrow Island, Rowley Shoals and Walpole/Nornalup Marine reserves under the *Fishing and Related Industries Compensation (Marine Reserves) Act 1997*.
- (d) The Department did not make any payments to Surf Lifesaving Western Australia in 2012-13 as the funding for helicopter aerial surveillance and beach patrols was transferred to the Department of the Premier and Cabinet prior to the beach patrol season.

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS

Recreational Fishing Special Purpose Account

The Recreational Fishing Special Purpose Account was established under the *Fish Resources Management Act 1994* on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance.....	10	901	901	1,742
Receipts:				
Appropriations	14,066	15,792	13,530	13,750
Other.....	6,940	6,198	8,400	7,270
	21,016	22,891	22,831	22,762
Payments	20,115	20,934	21,089	20,664
CLOSING BALANCE ^(a)	901	1,957	1,742	2,098

- (a) The closing cash balances in the Recreational Fishing Special Purpose Account shown in the above table principally relate to the balance in the Recreational Fishing Initiatives Fund (RFIF), a sub fund of the Account, being preserved and carried over from one year to the next. The purpose of the RFIF is to provide funding to enable initiatives, projects and research that are aligned with recreational fishing community priorities and enhance recreational fishing in Western Australia.

Fisheries Research and Development Special Purpose Account

The Fisheries Research and Development Special Purpose Account was continued under the *Fish Resources Management Act 1994*, which was established on 1 October 1995. It is utilised to fund the management of commercial, fish and fish habitat protection and pearling and aquaculture activities.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance.....	5,584	5,588	9,012	9,726
Receipts:				
Appropriations	44,022	42,630	44,409	36,174
Other.....	32,248	32,683	31,795	36,705
	81,854	80,901	85,216	82,605
Payments	72,842	76,389	75,490	76,593
CLOSING BALANCE	9,012	4,512	9,726	6,012

Fisheries Adjustment Schemes Special Purpose Account

The Fisheries Adjustment Schemes Special Purpose Account was established under the *Fisheries Adjustment Scheme Act 1987* (the Act). The purpose of this account is to hold funds in accordance with section 5 of the Act which shall be applied by the Minister for the purposes prescribed by section 6 of the Act. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance.....	231	343	268	384
Receipts:				
Appropriations	500	500	500	500
Other ^(a)	5,381	5,381	44	5,692
	6,112	6,224	812	6,576
Payments ^(a)	5,844	5,381	428	5,381
CLOSING BALANCE	268	843	384	1,195

- (a) The 2012-13 Estimated Actual Receipts and Estimated Actual Payments are both lower than the 2012-13 Budget due to the deferral of Voluntary Fisheries Adjustment Scheme loan repayments from the 2012-13 to 2013-14 financial year that has provided temporary fee relief to scallop fisheries affected by environment events and fishery closures in 2012-13.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department ^(a):

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Input Credits.....	4,771	4,687	4,687	3,596	3,533	3,267	3,267
GST Receipts on Sales.....	852	580	580	570	581	581	581
TOTAL.....	5,623	5,267	5,267	4,166	4,114	3,848	3,848

- (a) This table excludes user contributions, fees and charges in respect of commercial and recreational licences as well as grants and contributions, which can be retained by the Department under the legislative provisions of the *Fish Resources Management Act 1994* and Fish Resources Management Regulations 1995 and applied to the Department's services as specified in the Budget Statements.

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 7

Minister for Planning; Culture and the Arts

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2012-13 Budget \$' 000	2012-13 Estimated Actual \$' 000	2013-14 Budget Estimate \$' 000
437	Planning			
	- Delivery of Services.....	39,341	38,888	37,443
	- Capital Appropriation.....	3,753	3,753	7,389
	Total	43,094	42,641	44,832
452	Western Australian Planning Commission			
	- Delivery of Services.....	86,584	88,464	92,916
	- Capital Appropriation.....	8,400	8,400	5,400
	Total	94,984	96,864	98,316
461	Culture and the Arts			
	- Delivery of Services.....	130,959	128,800	129,416
	- Capital Appropriation.....	2,930	2,269	9,756
	Total	133,889	131,069	139,172
	GRAND TOTAL			
	- Delivery of Services.....	256,884	256,152	259,775
	- Capital Appropriation.....	15,083	14,422	22,545
	Total.....	271,967	270,574	282,320

PLANNING

PART 7 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 36

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 60 Net amount appropriated to deliver services	48,218	38,885	38,432	36,974	36,383	36,992	38,016
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	442	456	456	469	483	483	483
Total appropriations provided to deliver services	48,660	39,341	38,888	37,443	36,866	37,475	38,499
CAPITAL							
Item 148 Capital Appropriation.....	952	3,753	3,753	7,389	2,799	2,221	2,303
TOTAL APPROPRIATIONS	49,612	43,094	42,641	44,832	39,665	39,696	40,802
EXPENSES							
Total Cost of Services.....	72,845	71,903	74,497	72,171	69,364	76,962	60,414
Net Cost of Services ^(a)	49,780	51,195	49,900	45,007	42,881	50,230	34,162
CASH ASSETS ^(b)	9,242	3,922	6,974	12,168	18,315	22,997	28,714

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Reduction in Full Time Equivalent Ceiling	(8,240)	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	175
Accommodation Shortfall.....	3,500	-	-	-	-
Bentley Curtin Specialised Centre Structure Plan.....	-	500	-	-	-
Biodiversity Project	-	51	-	-	-
Capping of Leave Liabilities at 2011-12 Levels	(1,441)	(1,441)	(1,441)	(1,441)	(1,441)
Funding Escalation for Salaries	-	-	(146)	(149)	834
Indian Ocean Territories	-	10	10	10	10
Planning for Indigenous Communities	-	440	453	467	-
Port Kennedy Development Project Agreement	181	630	-	-	-
Rockingham-Kwinana Development Office	-	360	-	-	-
Royalties for Regions (Northern Towns Planning Program).....	(616)	365	3,285	16	17
Royalties for Regions (Oakajee-Narngulu Infrastructure Corridor)	-	1,715	5,750	17,535	-
Salaries Shortfall.....	2,428	-	-	-	-
Superannuation Guarantee Increase	-	(151)	(16)	91	318
Supplementation to Meet Existing Commitments	6,148	-	-	-	-
The Decommissioning of the Office of Shared Services	-	544	781	821	821

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Integration of land systems that facilitates economic development.	1. Integrated Land and Infrastructure Policy Development
	Accessibility to serviced land and infrastructure.	2. Land Accessibility Planning and Policy Development

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Integrated Land and Infrastructure Policy Development	25,372	29,993	28,941	29,247	28,109	31,189	24,483
2. Land Accessibility Planning and Policy Development	47,473	41,910	45,556	42,924	41,255	45,773	35,931
Total Cost of Services	72,845	71,903	74,497	72,171	69,364	76,962	60,414

Significant Issues Impacting the Agency

- Western Australia continues to experience population growth rates far higher than the national average with a growth rate of 3.5% as at December 2012 (Australian Bureau of Statistics). This places enormous pressure on the State Government to deliver infrastructure and services. The Department has a critical role in ensuring there is a ready supply of land available to meet demand for housing and industry while advising Government on how best to make use of its resources as economic and social infrastructure is spatially delivered throughout the State.
- During 2012-13, a draft State Planning Strategy was released to help Western Australia plan for the future opportunities and challenges it is likely to face. The State Planning Strategy, first published in 1997, is an integral part of the State's planning system designed to inform planning and development decisions throughout Western Australia. This strategy seeks to better anticipate, adapt to and manage the drivers of change most likely to influence the future growth and development of the State.
- Development pressures must be accommodated in the context of State and Commonwealth environmental legislation. A focus in 2013-14 is the completion of a strategic assessment for the Perth and Peel regions to manage matters of national environmental significance under the *Environmental Protection and Biodiversity Conservation Act 1999*. This is a highly significant project aimed at enabling future growth while maintaining environmental assets and outcomes. The Department is playing a key role in integrating planning elements of the project, which is led by the Department of the Premier and Cabinet.
- Matters of State significance have been progressed in 2012-13 as part of the Government's commitment to planning reform. State planning policies relating to coastal planning and rural land and agriculture were reviewed. In 2013-14 a State planning policy will be developed to implement the recommendations and findings of the Report titled: 'A Shared Responsibility - The Report of the Perth Hills Bushfire February 2011 Review'.

- The Department is preparing Regional Planning and Infrastructure Frameworks across the State's eight country planning regions. The purpose of each framework is to establish a regional vision and basis for decision making and identify a list of regional infrastructure priorities. The frameworks will also introduce a number of planning initiatives and guide local government decision-making. Significant progress in strategic planning was made in 2012-13 in implementing the Northern Planning program, including the completion of projects addressing priorities for local government capacity building, infrastructure planning, corridors, industry sites and scenario planning.
- In 2012-13, the electronic lodgement function for Form 1C Plan and Diagram (Deposited Plan) Fee was deployed resulting in further improvements in processing times of subdivision clearances and providing significant benefits to industry through reduced land holding costs. A significant priority in 2013-14 will be the delivery of automated systems for subdivision applications, which will result in the electronic management of lodgement, referral, assessment and decision stages of all subdivision processes. Similarly, the electronic management of structure planning processes will also be deployed in 2013-14. The Department will focus on converting major statutory planning processes from their current paper based systems to electronic systems.
- The Urban Development program coordinates and promotes the development of serviced land in a sustainable and timely manner for the guidance of State infrastructure agencies, public utilities, local governments and the private sector. The program tracks land demand and supply as well as proposes development and infrastructure in Western Australia's major urban centres to promote a more effective use of land, better staging of development and giving priority to infrastructure investment to support urban growth.
- The Department's research is underpinned by the Western Australia Tomorrow suite of publications which are based on demographic modelling that supports decision making related to key public services. The next population forecast will be released in 2014 with modelling and research already underway to support this.
- The Department continues to identify efficiencies in its operations to ensure the State's planning system provides value for money for taxpayers and those applicants whose applications are funded on a cost recovery basis.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Integration of land systems that facilitates economic development:					
Proportion of zoned land in the metropolitan area that is 400 metres/1 km from major transport systems:					
- Less than R20 : 400 metres	40.5%	41%	40.2%	40.5%	
- Less than R20 : 1 km	78.7%	79%	78.2%	78.6%	
- R20 : 400 metres	59.9%	60%	60.1%	59.9%	
- R20 : 1 km	95.2%	95%	95.2%	95.2%	
- Greater than R20 : 400 metres	60.9%	61%	60.6%	60.8%	
- Greater than R20 : 1 km	96.1%	96%	95.9%	95.9%	
Area of commercial and industrial land per capita per corridor:					
- Eastern Sector - Commercial per capita	9.1m ²	9m ²	9m ²	9m ²	
- Eastern Sector - Industrial per capita	78.2m ²	76.4m ²	77m ²	77.2m ²	
- Inner Sector - Commercial per capita	31.1m ²	30.9m ²	31m ²	31m ²	
- Inner Sector - Industrial per capita	12.2m ²	12.1m ²	12m ²	12.1m ²	
- Middle Sector - Commercial per capita	21.4m ²	21.6m ²	21m ²	21.3m ²	
- Middle Sector - Industrial per capita	62.2m ²	62.5m ²	60m ²	61.6m ²	
- North West Sector - Commercial per capita	34.4m ²	33.8m ²	34m ²	34m ²	
- North West Sector - Industrial per capita	59.1m ²	55.5m ²	58m ²	57.5m ²	
- South East Sector - Commercial per capita	14m ²	13.9m ²	14m ²	14m ²	
- South East Sector - Industrial per capita	53.2m ²	52.7m ²	52m ²	52.6m ²	
- South West Sector - Commercial per capita	21.5m ²	19.0m ²	21m ²	20.5m ²	
- South West Sector - Industrial per capita	152.4m ²	149.7m ²	150m ²	150.7m ²	
- Perth Metropolitan Region - Commercial per capita	23m ²	22.5m ²	22m ²	22.5m ²	
- Perth Metropolitan Region - Industrial per capita	67m ²	65.9m ²	66m ²	66.3m ²	
People in the Metropolitan Region that live within ten minutes of a major public transport route:					
- within a 10 minute walk to a bus stop	91%	91%	92%	91%	
- within a 10 minute ride to a railway station	37%	36%	38%	37%	
- within a 10 minute car travel to a railway station	81%	80%	82%	81%	
Outcome: Accessibility to serviced land and infrastructure:					
Number of lots given preliminary and final approval:					
- residential	36,133	40,900	40,912	43,370	
- non-residential	6,384	6,800	5,004	4,560	1
Median land price as a percentage of median residential property sales price	57%	55%	52%	55%	
Relative affordability of property and land prices	Lowest quintile	Lowest quintile	Lowest quintile	Lowest quintile	
Average lot size in the Perth Metropolitan Region	413m ²	440m ²	448m ²	500m ²	2
Avoided land consumption costs	\$139 million	\$141 million	\$138 million	\$140 million	
Determination appeals that are unsuccessful	99.8%	100%	99.9%	99.9%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- Reflects an unanticipated continuation of reduced levels in non-residential lot approvals due to a depressed economic climate.
- The lot size target has been exceeded as there is still a demand for lots larger than 500m².

Services and Key Efficiency Indicators

1. Integrated Land and Infrastructure Policy Development

By shaping the pattern of development and influencing the location, scale, density, design and mix of land uses, integrated land use systems contribute to the Government's goal, 'Delivering Services' by:

- ensuring flexibility to meet the demands of a changing economy and market environments; and
- maximising the use of existing infrastructure rather than incurring the costs of green fields infrastructure with its resulting impact on home affordability.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 25,372	\$'000 29,993	\$'000 28,941	\$'000 29,247	
Less Income.....	4,558	4,494	5,692	3,204	1
Net Cost of Service	20,814	25,499	23,249	26,043	
Employees (Full Time Equivalents)	159	181	155	156	
Efficiency Indicators					
Average Cost per Policy Hour for Integrated Land Policy Development.	\$119.19	\$99.27	\$100.14	\$96.44	

Explanation of Significant Movements

(Notes)

1. The movement between 2012-13 Budget, 2012-13 Estimated Actual and 2013-14 Budget Target is largely due to revenue received from the former Department of Regional Development and Lands in 2012-13 for the Pilbara Cities Planning program due for completion in 2013-14 and Regional Centres Development Plan (SuperTowns) Development Fund completed in 2012-13 offset by revenue received from Department of Commerce for Bentley Curtin Specialised Centre in 2012-13 and 2013-14 and a reduction of corporate overhead revenue applied in 2013-14.

2. Land Accessibility Planning and Policy Development

This service contributes to the Government's 'Delivering Services' goal through:

- ensuring that sufficient land is available for purchase for both residential and commercial, industrial/employment purposes;
- controlling lot sizes and therefore the costs of infrastructure required to service each lot;
- minimising land supply delays and the attendant costs by making accurate, timely decisions on redevelopment and subdivision proposals;
- providing resources to the Western Australian Planning Commission to enable;
- the acquisition and management of properties reserved under Perth's Metropolitan Region Scheme for important urban roads, controlled access highways, parks and recreational reserves, special uses and major land redevelopment projects; and
- other special planning projects undertaken within the Perth metropolitan area.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	47,473	41,910	45,556	42,924	
Less Income	18,507	16,214	18,905	23,960	1
Net Cost of Service	28,966	25,696	26,651	18,964	
Employees (Full Time Equivalents)	337	384	329	331	
Efficiency Indicators					
Cost per Subdivision and Development Application Processed	\$7,645	\$6,954	\$6,580	\$6,473	
Average Cost per Policy and Planning Hour	\$118.39	\$100.09	\$93.33	\$97.18	
Statutory Planning Applications Processed within Statutory Timeframes	76%	80%	86%	80%	2
Town Planning Scheme Amendments (for Final Approval) Processed within Non-Statutory Timeframes	44%	60%	52%	60%	3
Deposited and Strata Plans Endorsed within Non-Statutory Timeframes	99%	100%	99%	100%	

Explanation of Significant Movements

(Notes)

1. The movement between 2012-13 Budget, 2012-13 Estimated Actual and 2013-14 Budget Target is largely due to additional revenue received for fees transferred from the Western Australian Planning Commission (WAPC), additional revenue received from WAPC for full cost recovery under Service Level Agreement arrangements, an increase in revenue received for Development Assessment Panels fees, and revenue received from Department of Housing for Planning for Indigenous Communities.
2. The increase in Statutory Planning applications in the 2012-13 Estimated Actual compared to 2012-13 Budget is due to increased efficiencies in the approval system of lodging applications and a reduction in the backlog. The backlog is expected to increase slightly in 2013-14 due to an unexpected increase in applications in the last quarter of 2012-13.
3. Improvements have been made in the performance of the Town Planning Scheme Amendments reflected by the provision of additional resources for that area.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment for 2013-14 is \$11 million comprising minor works, accommodation initiatives, and the following major projects:

Perry Lakes Redevelopment Project

The Perry Lakes Redevelopment Project is the development of the existing site for housing due to be completed in 2017-18. Construction of the final stage of the residential development at Perry Lakes Redevelopment will be completed in July 2013. Sales have been progressing well throughout Stage 1 and Stage 2. The final stage will be released to the market in the second half of 2013 with ongoing sales and management required until all lots have been sold. The residential built form within the Perry Lakes redevelopment is taking shape, with the construction of the first of many density sites underway.

Information and Communications Technology (ICT) Infrastructure

This ongoing funding is provided to cover requirements relating to electronic support and upgrade of storage, networks, servers and monitoring tools. It also covers a number of related projects such as capacity management, data archiving, business continuity and disaster recovery planning. It will allow the continuation of Geographic Information Systems (GIS) projects, with the roll-out of modern and more flexible GIS tools, such as finishing the GIS map viewer and GIS data capture systems.

The projects will enable the Department to maximise the value of the State's Shared Land Information Platform environment and allow easy integration of spatial (location) information with a sophisticated electronic lodgement system for statutory approvals.

The Decommissioning of the Office of Shared Services

As a result of the State Government's decision to decommission the Office of Shared Services, the Department is required to implement software solutions and business changes within a strict timetable and established protocols. In so doing, it is intended to return Finance (inclusive of Procurement) and Payroll functions back to the Department by 1 August 2013.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Corporate							
Accommodation Refurbishment and Sustainability							
Initiatives	6,022	3,255	554	211	213	223	234
ICT Infrastructure	29,558	11,789	1,525	1,441	1,430	1,498	2,209
Other							
Minor Works Program	20,123	12,168	1,250	500	1,096	500	500
Perry Lakes Redevelopment Project	148,333	144,696	10,661	3,574	63	-	-
COMPLETED WORKS							
Strategic and Statutory Planning - GIS Directions	2,773	2,773	1,700	-	-	-	-
NEW WORKS							
Strategic and Statutory Planning							
The Decommissioning of the Office of Shared Services	5,297	-	-	5,237	60	-	-
Total Cost of Asset Investment Program	212,106	174,681	15,690	10,963	2,862	2,221	2,943
FUNDED BY							
Capital Appropriation			3,753	7,389	2,799	2,221	2,303
Internal Funds and Balances			1,276	-	-	-	640
Other			10,661	3,574	63	-	-
Total Funding			15,690	10,963	2,862	2,221	2,943

FINANCIAL STATEMENTS**Income Statement***Expenses*

The reduction in expenditure between the 2012-13 Estimated Actual and the 2013-14 Budget is due to a decrease in the accommodation expenditure limit (\$3.5 million) and the impairment loss of disposal assets in 2012-13 (\$3.4 million), offset by an increase in the Royalties for Regions (RfR) program for Northern Towns Planning Program (\$3.1 million) and the Oakajee Narngulu Infrastructure Corridor (\$1.4 million).

Income

The increase in revenue between the 2012-13 Estimated Actual and the 2013-14 Budget is due to a fee increase from services provided to the WAPC (\$5.5 million), which is offset by supplementary funding in 2012-13 to meet the full year cost of employee expenses (\$3 million).

Statement of Financial Position

The increase in equity in the 2013-14 Budget compared to the 2012-13 Estimated Actual is mainly due to a cash increase from the Service Delivery Agreement with WAPC as a result of the fee increase (\$5.5 million), and the transfer of corporate services functions from the Office of Shared Services to the Department in 2012-13 and a deferral of the project from 2012-13 to 2013-14 (\$5.3 million).

Statement of Cashflows

The increase in the net cash held in the 2013-14 Budget is mainly due to the transfer of corporate services functions from the Office of Shared Services to the Department in 2012-13 and a deferral of the project from 2012-13 to 2013-14 (\$5.3 million), a cash increase from the Service Delivery Agreement with WAPC as a result of the fee increase (\$5.5 million), and use of RfR cash (\$1.4 million).

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	50,387	48,484	47,939	47,421	46,158	45,582	46,179
Grants and subsidies ^(c)	2,520	6,842	6,158	10,130	9,372	17,202	-
Supplies and services	7,208	5,738	5,819	5,955	5,613	5,867	5,771
Accommodation	5,685	4,271	7,771	4,352	4,409	4,409	4,409
Depreciation and amortisation	225	331	331	214	165	148	148
Efficiency dividend	-	(746)	-	-	-	-	-
Other expenses	6,820	6,983	6,479	4,099	3,647	3,754	3,907
TOTAL COST OF SERVICES.....	72,845	71,903	74,497	72,171	69,364	76,962	60,414
Income							
Sale of goods and services	742	716	1,154	1,137	1,137	1,137	1,137
Grants and subsidies	1,292	1,081	1,780	1,082	544	558	91
Other revenue	21,031	18,911	21,663	24,945	24,802	25,037	25,024
Total Income.....	23,065	20,708	24,597	27,164	26,483	26,732	26,252
NET COST OF SERVICES.....	49,780	51,195	49,900	45,007	42,881	50,230	34,162
INCOME FROM STATE GOVERNMENT							
Service appropriations	48,660	39,341	38,888	37,443	36,866	37,475	38,499
Resources received free of charge	2,386	1,607	1,607	1,794	1,794	1,794	1,794
Royalties for Regions Fund ^(d)	3,129	6,894	4,841	10,804	9,850	17,566	32
TOTAL INCOME FROM STATE GOVERNMENT.....	54,175	47,842	45,336	50,041	48,510	56,835	40,325
SURPLUS/(DEFICIENCY) FOR THE PERIOD	4,395	(3,353)	(4,564)	5,034	5,629	6,605	6,163

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 496, 484 and 487 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$3.1 million (2011-12), \$6.9 million (2012-13), \$4.8 million (2012-13 Estimated Out Turn), \$10.8 million (2013-14), \$9.8 million (2014-15), \$17.5 million (2015-16), Regional Community Services Fund - \$28,000 (2012-13 Estimated Out Turn), \$29,000 (2013-14), \$30,000 (2014-15), \$31,000 (2015-16) and \$32,000 (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Mandurah Central Revitalisation Strategy	414	652	598	437	-	-	-
Metropolitan Redevelopment Authority	500	-	-	-	-	-	-
Northern Towns Development Fund	1,046	5,790	5,160	7,925	3,942	-	-
Oakajee-Narngulu Infrastructure Corridor	-	-	-	1,408	5,430	17,202	-
Other Grants and Subsidies	160	-	-	-	-	-	-
Rockingham Kwinana Development Office	200	200	200	360	-	-	-
Urban Design Projects	200	200	200	-	-	-	-
TOTAL.....	2,520	6,842	6,158	10,130	9,372	17,202	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	4,965	2,457	4,219	10,232	16,379	21,061	27,459
Restricted cash	3,197	-	1,694	875	875	875	-
Receivables	3,978	6,436	3,978	3,978	3,978	3,978	3,978
Other	79	680	79	79	79	79	79
Total current assets	12,219	9,573	9,970	15,164	21,311	25,993	31,516
NON-CURRENT ASSETS							
Holding account receivables	15,078	16,850	15,409	15,623	15,788	15,936	16,084
Property, plant and equipment	2,012	3,731	4,172	11,405	14,076	16,184	19,033
Intangibles	234	177	381	326	292	258	204
Restricted cash	1,080	1,465	1,061	1,061	1,061	1,061	1,255
Other	-	7	7	4	1	-	-
Total non-current assets	18,404	22,230	21,030	28,419	31,218	33,439	36,576
TOTAL ASSETS	30,623	31,803	31,000	43,583	52,529	59,432	68,092
CURRENT LIABILITIES							
Employee provisions	9,292	9,581	9,292	9,292	9,292	9,292	9,292
Payables	464	295	464	464	464	464	464
Other	2,058	3,501	2,241	2,401	2,919	996	1,190
Total current liabilities	11,814	13,377	11,997	12,157	12,675	10,752	10,946
NON-CURRENT LIABILITIES							
Employee provisions	3,282	4,709	3,282	3,282	3,282	3,282	3,282
Other	15	37	15	15	15	15	15
Total non-current liabilities	3,297	4,746	3,297	3,297	3,297	3,297	3,297
TOTAL LIABILITIES	15,111	18,123	15,294	15,454	15,972	14,049	14,243
EQUITY							
Contributed equity	(9,011)	(4,377)	(4,253)	3,136	5,935	8,156	10,459
Accumulated surplus/(deficit)	371,425	364,958	366,861	371,895	377,524	384,129	390,292
Other	(346,902)	(346,901)	(346,902)	(346,902)	(346,902)	(346,902)	(346,902)
Total equity	15,512	13,680	15,706	28,129	36,557	45,383	53,849
TOTAL LIABILITIES AND EQUITY	30,623	31,803	31,000	43,583	52,529	59,432	68,092

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	44,814	37,569	38,557	37,229	36,701	37,327	38,351
Capital appropriation	952	3,753	3,753	7,389	2,799	2,221	2,303
Royalties for Regions Fund ^(b)	3,129	6,894	4,841	10,804	9,850	17,566	32
Net cash provided by State Government.....	48,895	48,216	47,151	55,422	49,350	57,114	40,686
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(50,468)	(46,861)	(47,757)	(47,261)	(45,640)	(47,505)	(45,985)
Grants and subsidies	(2,253)	(6,842)	(6,158)	(10,130)	(9,372)	(17,202)	-
Supplies and services	(4,205)	(3,143)	(3,324)	(3,243)	(2,921)	(3,200)	(3,134)
Accommodation	(5,670)	(4,082)	(7,582)	(4,163)	(4,409)	(4,409)	(4,409)
Efficiency dividend.....	-	746	-	-	-	-	-
Other payments	(8,276)	(9,605)	(9,001)	(10,285)	(8,885)	(8,967)	(9,090)
Receipts							
Grants and subsidies	1,292	1,081	1,780	1,082	544	558	91
Sale of goods and services	740	-	-	-	-	-	-
GST receipts.....	840	4,835	4,835	5,079	4,340	4,340	4,340
Other receipts	23,430	19,627	22,817	26,082	25,939	26,174	26,161
Net cash from operating activities.....	(44,570)	(44,244)	(44,390)	(42,839)	(40,404)	(50,211)	(32,026)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,105)	(5,029)	(5,029)	(7,389)	(2,799)	(2,221)	(2,943)
Net cash from investing activities.....	(1,105)	(5,029)	(5,029)	(7,389)	(2,799)	(2,221)	(2,943)
NET INCREASE/(DECREASE) IN CASH HELD	3,220	(1,057)	(2,268)	5,194	6,147	4,682	5,717
Cash assets at the beginning of the reporting period	11,290	4,979	9,242	6,974	12,168	18,315	22,997
Net cash transferred to/from other agencies.....	(5,268)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	9,242	3,922	6,974	12,168	18,315	22,997	28,714

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$3.1 million (2011-12), \$6.9 million (2012-13), \$4.8 million (2012-13 Estimated Out Turn), \$10.8 million (2013-14), \$9.8 million (2014-15), \$17.5 million (2015-16), Regional Community Services Fund - \$28,000 (2012-13 Estimated Out Turn), \$29,000 (2013-14), \$30,000 (2014-15), \$31,000 (2015-16) and \$32,000 (2016-17).

DETAILS OF ADMINISTERED TRANSACTIONS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
INCOME							
Other							
Profit on Disposal of Land.....	-	758	796	723	160	277	229
Other Revenue	1,580	-	-	-	-	-	-
TOTAL INCOME.....	1,580	758	796	723	160	277	229
EXPENSES							
Other							
Advertising and Promotion Expenses	264	519	573	531	37	64	53
Interest Expense.....	4,193	4,830	4,810	3,297	1,874	1,284	675
Services and Contracts Expenses	341	298	243	243	162	-	-
Loss on Sale of Land	7,421	-	-	-	-	-	-
TOTAL EXPENSES.....	12,219	5,647	5,626	4,071	2,073	1,348	728

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Perry Lakes Special Purpose Account**

The Perry Lakes Special Purpose Account was established under Section 41 of the *Perry Lakes Redevelopment Act 2005* (the Act) and constituted under Section 16 of the *Financial Management Act 2006*. The purpose of this account is to manage the financial provisions of the Act for the redevelopment of Perry Lakes for housing and the development of sporting facilities for athletics, basketball and rugby on the AK Reserve land. The sporting facilities have now been completed.

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000
Opening Balance.....	4,575	2	3,484	75
Receipts:				
Other.....	21,145	40,237	40,192	36,592
	25,720	40,239	43,676	36,667
Payments	22,236	40,237	43,601	36,613
CLOSING BALANCE	3,484	2	75	54

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Bentley/Curtin Specialised Centre							
Department of Commerce.....	-	-	141	500	-	-	-
Development Assessment Panels	726	716	1,154	1,137	1,137	1,137	1,137
GST Input Credits.....	723	3,339	3,339	3,592	2,852	2,852	2,852
GST Receipts on Sales.....	117	1,496	1,496	1,487	1,488	1,488	1,488
Other.....	3,245	172	667	126	75	75	75
Pilbara Cities Office Project	1,000	1,000	1,500	-	-	-	-
Planning for Aboriginal Communities							
Department of Housing.....	-	-	-	440	453	467	-
Services Provided to Commonwealth in							
Respect of Indian Ocean Territories	95	81	81	91	91	91	91
Services Provided to Western Australia							
Planning Commission.....	20,250	18,739	20,908	24,870	24,727	24,962	24,949
SuperTowns Development Program.....	146	-	146	-	-	-	-
TOTAL.....	26,302	25,543	29,432	32,243	30,823	31,072	30,592

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

METROPOLITAN REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Metropolitan Redevelopment Authority is continuing to revitalise communities and create a distinctive sense of place that is transforming the city and redefining key areas of metropolitan Perth, namely Armadale, Central Perth, Midland, Scarborough and Subiaco.

In 2013-14, the Authority will invest:

- \$11.8 million for the continuation of works and initiatives in the Armadale Redevelopment Area such as structure planning for Forrestdale Business Park West, redevelopment of under-utilised land in the City West precinct and upgrades to the Kelmscott City Centre;
- \$7.3 million on the Wungong Urban Water project to fund the continued works for drainage, river restoration, and civil works, primarily funded through the development contribution scheme and an equity contribution from the State;
- \$2.2 million to continue redevelopment works in East Perth and Northbridge, including improvements to enhance the usage of public spaces;
- \$174.2 million on the Elizabeth Quay project to continue to provide for the ongoing construction of the inlet and public domain. The project will reconnect the City with the Swan River to provide a vibrant, contemporary precinct to be enjoyed by residents and visitors alike;
- \$12.9 million on the Perth City Link project for works including service installation on Wellington Street in addition to detailed planning for City Square. The project will reconnect the city centre with Northbridge and deliver new, high quality residential, commercial and public spaces for Perth's growing population;
- \$16.8 million to continue redevelopment works and land acquisition in the Riverside area, in particular the surcharging works at the flagship Waterbank precinct;
- \$9.6 million to continue development and subdivision in the Midland precincts in order to facilitate the continued redevelopment of the area in conjunction with the construction of the Midland Health Campus;
- \$0.9 million on the Australian Fine China site as part of the Subiaco Redevelopment Area, including subdivision works to facilitate private sector development; and
- \$1.7 million on information and communication technology (ICT) systems and the refurbishment of the Armadale office.

In addition to the Asset Investment Program, \$1.25 million in 2013-14 will be spent in short-term improvement works along with master planning for long-term benefits in Scarborough. This is part of a \$30 million State Government commitment to revitalise the Scarborough Beach area.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Armadale Redevelopment Area							
Redevelopment Works.....	166,493	96,030	6,208	11,830	12,329	8,662	6,304
Wungong Urban Water Project - Wungong Water Drainage, River Restoration and Other Civil Works.....	86,912	6,068	60	7,320	6,820	3,000	3,000
Central Perth Redevelopment Area							
East Perth and Northbridge Redevelopment Works.....	193,173	152,105	1,404	2,166	746	829	3,403
Elizabeth Quay	423,042	105,545	83,087	174,240	48,868	29,252	47,625
Perth City Link	145,661	27,887	11,086	12,896	29,680	37,899	21,324
Riverside Redevelopment Works	110,775	61,109	27,327	16,811	11,221	6,548	15,086
Midland Redevelopment Area							
Redevelopment Works.....	107,884	44,936	4,224	9,537	10,410	11,826	9,839
Subiaco Redevelopment Area							
Redevelopment Works.....	65,984	62,465	725	905	1,459	520	525
Minor Asset Purchases	9,332	6,332	4,594	1,700	350	350	600
COMPLETED WORKS							
Central Perth Redevelopment Area							
Northbridge Redevelopment Works - William Street Investment Properties.....	7,673	7,673	24	-	-	-	-
Total Cost of Asset Investment Program	1,316,929	570,150	138,739	237,405	121,883	98,886	107,706
FUNDED BY							
Capital Appropriation			78,607	117,683	108,186	7,951	-
Borrowings.....			80,995	17,064	20,289	39,220	37,926
Internal Funds and Balances.....			(20,863)	102,658	(6,592)	51,715	69,780
Total Funding			138,739	237,405	121,883	98,886	107,706

WESTERN AUSTRALIAN PLANNING COMMISSION

PART 7 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 37

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 61 Net amount appropriated to deliver services	10,962	3,284	3,284	5,716	5,781	5,868	5,981
Amount Authorised by Other Statutes							
- Metropolitan Region Improvement Tax Act 1959.....	84,181	83,300	85,180	87,200	95,800	105,300	115,800
Total appropriations provided to deliver services	95,143	86,584	88,464	92,916	101,581	111,168	121,781
CAPITAL							
Item 149 Capital Appropriation.....	(2,196)	8,400	8,400	5,400	5,400	5,400	5,400
TOTAL APPROPRIATIONS	92,947	94,984	96,864	98,316	106,981	116,568	127,181
EXPENSES							
Total Cost of Services.....	75,196	46,653	47,237	51,279	47,932	48,305	49,343
Net Cost of Services ^(a)	39,166	23,937	23,242	19,808	17,058	17,146	17,175
CASH ASSETS ^(b)	143,970	157,493	182,044	214,668	267,196	319,752	372,067

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
2012-13 Temporary Procurement Freeze	(1,585)	-	-	-	-
2013-14 Tariffs, Fees and Charges	-	5,507	5,507	5,507	5,494
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	53
Canning Vale Sports Centre	-	35	-	-	-
Gnangara Road Improvement.....	-	125	-	-	-
Jandakot Airport Eastern Link Road	-	235	-	-	-
Payment to Department of Planning for Cost Recovery	2,169	-	-	-	-
Rent Revenue Increase	-	645	490	540	390

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Land use planning and land use implementation strategies to guide the State's long-term urban settlement and economic development.	1. Statutory Planning 2. Strategic Planning 3. Asset Management

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Statutory Planning.....	9,339	9,661	10,200	15,258	14,284	14,395	14,704
2. Strategic Planning.....	12,791	15,482	15,242	15,443	14,428	14,540	14,852
3. Asset Management.....	53,066	21,510	21,795	20,578	19,220	19,370	19,787
Total Cost of Services	75,196	46,653	47,237	51,279	47,932	48,305	49,343

Significant Issues Impacting the Agency

- The Western Australian Planning Commission (the Commission) is the statutory authority with State-wide responsibilities for urban, rural and regional land use planning and land development matters. The Commission responds to the strategic direction of government and is responsible for the strategic planning of the State. This presents many challenges in a growing State to ensure orderly planning and timely responses to strategic requirements.
- The Commission is commencing a second tranche of planning reforms which builds on the 2009 commitments expressed in 'Planning Makes It Happen, a blueprint for planning reform'. These reforms are aimed at delivering greater clarity and consistency of policy requirements, improved timelines, and better community planning outcomes and reducing regulatory compliance costs.
- Model subdivision conditions were released by the Commission in October 2012. Model conditions reduce the assessing time of subdivision applications by providing a standardised set of tested and agreed conditions, as well as providing advice to the Department of Planning (DoP) in its role supporting the Commission. Model subdivision conditions should also be used by referral agencies as the basis for referral advice.
- The Residential Design Codes (R-Codes) have been reformed with the recent gazettal of updated R-Codes. The purpose of the R-Codes is to provide a comprehensive basis for the control of residential development throughout Western Australia. One of the major changes is the removal of the requirement for the occupants of 'granny flats' to be a relative of the main householder and an increase in the floor space allowed for such developments. This will provide greater housing choice for people and unlock a range of housing options in the suburbs.
- The Commission is responsible for acquiring land for public purposes under the Metropolitan, Peel and Greater Bunbury Region Schemes. An increasing number of land compensation claims are creating significant financial issues for the Commission, particularly in the Peel and Greater Bunbury Region Schemes areas.

- The Commission owns significant landholdings in the metropolitan area that are reserved for a variety of purposes, including conservation. As the role of the Commission is that of an interim land manager, the identification of end managers to take management of these areas is an ongoing task.
- The Commission is currently identifying those parcels of land it holds which are no longer required for public purposes. These will be progressively prepared and developed over the current budget, and across the forward estimates period with the private sector playing a key role in this process.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: Land use planning and land use implementation strategies to guide the State's long-term urban settlement and economic development:					
The number of planning applications determined within set statutory parameters:					
- Metropolitan Perth.....	1,775	1,800	2,218	2,100	1
- Country Western Australia.....	722	740	744	750	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. Market demand for planning applications has exceeded 2012-13 expectations, however this is not expected to continue at the same rate in 2013-14.

Services and Key Efficiency Indicators

1. Statutory Planning

Utilisation of statutory, consultative, legislative, regulatory reform and coordination processes that facilitate the implementation of creative and innovative strategic regional and local plans and policies.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 9,339	\$'000 9,661	\$'000 10,200	\$'000 15,258	1
Less Income.....	8,658	8,400	9,047	14,147	1
Net Cost of Service	681	1,261	1,153	1,111	
Efficiency Indicators					
Determinations which were Processed without a Successful Appeal.....	99%	99%	99%	99%	
Applications Processed within the Statutory Timeframes	76%	75%	86%	80%	2
Average Cost per Application Determined	\$2,720	\$2,760	\$2,850	\$4,423	3

(a) The Staff undertaking the Commission's activities are employed by the DoP under a service level agreement, and appear in the DoP's Full Time Equivalents.

Explanation of Significant Movements

(Notes)

1. The movement between 2012-13 Budget and 2012-13 Estimated Actual is due to increase in the number of applications received with a corresponding increase in revenue and expenditure. In 2013-14 an increase in fee revenue to full cost recovery will increase both revenue and expenditure. The revenue from the fees is transferred to the DoP which supports the Commission.

2. The increase in Statutory Planning applications in the 2012-13 Estimated Actual compared to 2012-13 Budget is due to increased efficiencies in the approval system of lodging applications and a reduction in the backlog. The backlog is expected to increase slightly in 2013-14 due to an unexpected increase in the number of applications in the last quarter of 2012-13.
3. The increase in cost per application between 2012-13 Budget and 2013-14 Budget Target reflects the increase to total cost recovery and an expected reduction in the number of applications in 2013-14. The costs are fixed and any reduction in application numbers will increase the average cost per application.

2. Strategic Planning

The development and advancement of planning strategies, policies and information systems that guide the State's long-term urban settlement, industrial and economic development, and the management of the environment, in ways that reflect the aspirations of the Western Australian community for a high quality of life.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 12,791	\$'000 15,482	\$'000 15,242	\$'000 15,443	
Less Income	5,085	3,516	3,739	3,002	1
Net Cost of Service	7,706	11,966	11,503	12,441	
Efficiency Indicators					
Planning Decisions - Strategic, Environment, Industry, Infrastructure and Transport	202	200	165	165	2
Client Satisfaction with Strategic Planning Activities (via Survey)	73%	70%	70%	75%	
Client Satisfaction with the Timeliness of Strategic Planning Activities (via Survey)	55%	60%	60%	65%	
Average Cost per Planning Decision - Strategic, Environment, Industry, Infrastructure and Transport	\$63,322	\$79,910	\$92,376	\$95,339	3

- (a) The Staff undertaking the Commission's activities are employed by the DoP under a service level agreement, and appear in the DoP's Full Time Equivalents.

Explanation of Significant Movements

(Notes)

1. The decrease in the income between 2012-13 Budget and 2013-14 Budget Target is due to a decrease in grant revenue as the Stirling Regional Centre and the Commonwealth funded Coastcare have been completed.
2. The Regional Planning Committee and Infrastructure Coordination Committee meetings were held less frequently during the year. South West and Peel Region Planning Committees now meet quarterly.
3. The increase in the cost per planning decision between the 2012-13 Budget and the 2012-13 Estimated Actual and the 2013-14 Budget Target is due to a reduction in the number of planning decisions which is a result of a reduction in the number of committee meetings. As the costs are fixed any reduction in the number of decisions will impact on the average cost of planning decisions.

3. Asset Management

The acquisition, management and disposal of properties reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes for primary and other regional roads, parks and recreation and regional open space areas, special uses including planning control areas and improvement plans and major land development projects.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 53,066	\$'000 21,510	\$'000 21,795	\$'000 20,578	
Less Income	22,287	10,800	11,209	14,322	1
Net Cost of Service	30,779	10,710	10,586	6,256	
Efficiency Indicators					
Hectares Managed - Improvement Plans, Regional Roads and Other Uses (includes Rental Properties)	3,502	3,550	3,420	3,450	
Hectares Managed - Parks and Recreational Reserves	10,603	10,800	10,480	10,500	
Management - Progress on Formulation and Implementation of Management Plans		0			
Acquisitions - Acceptances within Approved Range	95%	95%	90%	95%	
Disposals - Realised at in Excess of Reserved Price	100%	95%	100%	100%	
Acquisitions - Approved Schedule Acquired within Period	95%	100%	100%	100%	
Disposals - Approved Schedule Acquired within Period	278%	100%	221%	100%	2
Available Days Tenanted	97%	96%	96%	96%	
Approved Management Program Achieved	89%	92%	90%	92%	
Approved Management Plan Activities Achieved	89%	92%	90%	92%	
Average Cost per Hectare Managed	\$1,781	\$1,464	\$1,568	\$1,480	

(a) The Staff undertaking the Commission's activities are employed by the DoP under a service level agreement, and appear in the DoP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

1. The Total Cost of Service in 2011-12 reflects a large decrement in the value of land that was recognised after the annual revaluation of land.
2. The increase in 2012-13 Estimated Actual compared with 2012-13 Budget is due to extra sales generated by an increase in the disposal program.

ASSET INVESTMENT PROGRAM

The Commission's planned 2013-14 asset investment of \$54.2 million includes the acquisition of land reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes and development of facilities on reserved land. Purchase of land reserved for Bush Forever will now be funded as part of the Metropolitan land acquisition program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings/Infrastructure.....	9,493	6,793	300	300	300	300	300
Other Minor Equipment.....	3,145	1,879	125	128	131	134	137
COMPLETED WORKS							
Acquisition of Land - 2012-13 Program	26,475	26,475	26,475	-	-	-	-
Perth's Bushplan - 2012-13 Program	10,000	10,000	10,000	-	-	-	-
Regional Land Acquisitions - 2012-13 Program.....	1,910	1,910	1,910	6,490	-	-	-
Stirling Regional Centre	8,500	8,500	2,291	-	-	-	-
NEW WORKS							
Acquisition of Land							
2013-14 Program	39,800	-	-	39,800	-	-	-
2014-15 Program	39,818	-	-	-	39,818	-	-
2015-16 Program	49,500	-	-	-	-	49,500	-
2016-17 Program	60,000	-	-	-	-	-	60,000
Fire Suppression systems Workshops	2,100	-	-	2,100	-	-	-
Regional Land Acquisitions							
2013-14 Program	11,890	-	-	5,400	-	-	-
2014-15 Program	5,400	-	-	-	5,400	-	-
2015-16 Program	5,400	-	-	-	-	5,400	-
2016-17 Program	5,400	-	-	-	-	-	5,400
Total Cost of Asset Investment Program	278,831	55,557	41,101	54,218	45,649	55,334	65,837
FUNDED BY							
Capital Appropriation			8,400	5,400	5,400	5,400	5,400
Asset Sales			10,582	10,000	10,000	10,000	10,000
Internal Funds and Balances			22,119	38,818	30,249	39,934	50,437
Total Funding			41,101	54,218	45,649	55,334	65,837

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increase of \$4.6 million in Total Cost of Services in 2013-14 Budget target compared with the 2012-13 Budget mainly reflects the increase in fees and charges revenue following a move to total cost recovery.

Income

The increase of \$8.8 million in Total Income in 2013-14 compared to 2012-13 Budget is due to an increase in fees and charges to achieve total cost recovery, together with an increase in other revenue which reflects an increase in rental income and an increase in land sales.

Statement of Financial Position

The Commission's estimated Total Asset position reflects the outcome of land revaluations undertaken each year across Government.

Statement of Cashflows

Estimated cash assets will increase by \$24.3 million in 2012-13 Estimated Actual compared to 2012-13 Budget and \$30.5 million between 2012-13 Estimated Actual and 2013-14 Budget due to a combination on increased land sales, higher than expected rent and deferral of regional land acquisition of \$6.5 million to 2013-14. The Commission is subject to an increasing number of arbitration decisions that requires cash on hand to meet these obligations as and when they occur.

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits	443	342	342	352	364	364	340
Grants and subsidies ^(b)	4,547	8,117	8,117	5,410	3,050	3,050	2,500
Supplies and services	13,197	9,944	8,359	10,546	9,358	9,498	9,265
Accommodation	1,603	1,830	1,830	1,990	2,060	2,060	2,210
Depreciation and amortisation	2,349	3,400	3,400	3,500	3,600	3,600	3,500
Other expenses	53,057	23,020	25,189	29,481	29,500	29,733	31,528
TOTAL COST OF SERVICES.....	75,196	46,653	47,237	51,279	47,932	48,305	49,343
Income							
Sale of goods and services	7,597	7,485	8,014	13,456	13,684	13,919	14,128
Grants and subsidies	2,434	1,331	1,331	720	-	-	-
Other revenue	25,999	13,900	14,650	17,295	17,190	17,240	18,040
Total Income.....	36,030	22,716	23,995	31,471	30,874	31,159	32,168
NET COST OF SERVICES.....	39,166	23,937	23,242	19,808	17,058	17,146	17,175
INCOME FROM STATE GOVERNMENT							
Service appropriations	95,143	86,584	88,464	92,916	101,581	111,168	121,781
Resources received free of charge	144	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	95,287	86,584	88,464	92,916	101,581	111,168	121,781
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	56,121	62,647	65,222	73,108	84,523	94,022	104,606

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Refer Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Araluen Botanic Park.....	1,600	1,600	1,600	-	-	-	-
Canning Bridge Precinct.....	100	-	-	-	-	-	-
Coastal Zone Management	1,705	1,500	1,500	1,152	1,152	1,152	952
Elizabeth Quay	-	3,050	3,050	2,360	-	-	-
Industrial Land Development Program	131	-	-	-	-	-	-
Other.....	318	1,717	1,717	1,597	1,597	1,597	1,247
Parks and Reserves - Regional Open Space	443	250	250	301	301	301	301
State Parkland Strategy	250	-	-	-	-	-	-
TOTAL.....	4,547	8,117	8,117	5,410	3,050	3,050	2,500

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	132,412	149,083	165,096	204,095	256,623	309,179	361,494
Restricted cash	11,558	8,410	16,948	10,573	10,573	10,573	10,573
Receivables	905	1,180	905	895	895	895	895
Other.....	1,744	2,341	1,744	1,744	1,744	1,744	1,744
Total current assets	146,619	161,014	184,693	217,307	269,835	322,391	374,706
NON-CURRENT ASSETS							
Holding account receivables.....	3,219	3,599	3,599	3,979	4,359	4,739	5,119
Property, plant and equipment	577,972	650,570	608,134	649,748	682,763	725,249	777,160
Total non-current assets.....	581,191	654,169	611,733	653,727	687,122	729,988	782,279
TOTAL ASSETS.....	727,810	815,183	796,426	871,034	956,957	1,052,379	1,156,985
CURRENT LIABILITIES							
Payables	1,777	1,873	1,777	1,777	1,777	1,777	1,777
Other.....	19,704	41,112	19,698	19,798	19,798	19,798	19,798
Total current liabilities.....	21,481	42,985	21,475	21,575	21,575	21,575	21,575
TOTAL LIABILITIES.....	21,481	42,985	21,475	21,575	21,575	21,575	21,575
EQUITY							
Accumulated surplus/(deficit)	701,783	781,175	767,005	840,113	924,636	1,018,658	1,123,264
Reserves	4,546	(8,977)	7,946	9,346	10,746	12,146	12,146
Total equity.....	706,329	772,198	774,951	849,459	935,382	1,030,804	1,135,410
TOTAL LIABILITIES AND EQUITY	727,810	815,183	796,426	871,034	956,957	1,052,379	1,156,985

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	94,763	86,204	88,084	92,536	101,201	110,788	121,401
Capital appropriation	(2,196)	8,400	8,400	5,400	5,400	5,400	5,400
Net cash provided by State Government.....	92,567	94,604	96,484	97,936	106,601	116,188	126,801
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(364)	(342)	(342)	(352)	(364)	(364)	(340)
Grants and subsidies	(4,542)	(8,117)	(8,117)	(5,410)	(3,050)	(3,050)	(2,500)
Supplies and services	(12,816)	(9,809)	(8,224)	(10,415)	(9,223)	(9,363)	(9,079)
Accommodation	(1,038)	(1,830)	(1,830)	(1,990)	(2,060)	(2,060)	(2,210)
Other payments	(32,078)	(26,452)	(28,621)	(32,908)	(32,931)	(32,950)	(35,018)
Receipts							
Grants and subsidies	2,543	1,331	1,331	720	-	-	-
Sale of goods and services	11	7,485	8,014	13,456	13,684	13,919	14,128
GST receipts.....	6,954	3,330	3,330	3,330	3,330	3,330	3,330
Other receipts	21,668	11,400	12,150	12,295	12,190	12,240	13,040
Net cash from operating activities.....	(19,662)	(23,004)	(22,309)	(21,274)	(18,424)	(18,298)	(18,649)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(79,815)	(45,200)	(46,683)	(54,218)	(45,649)	(55,334)	(65,837)
Equity contribution payment	-	-	(5,582)	180			
Proceeds from sale of non-current assets	18,933	5,000	10,582	10,000	10,000	10,000	10,000
Net cash from investing activities.....	(60,882)	(40,200)	(36,101)	(44,038)	(35,649)	(45,334)	(55,837)
NET INCREASE/(DECREASE) IN CASH HELD	12,023	31,400	38,074	32,624	52,528	52,556	52,315
Cash assets at the beginning of the reporting period	131,947	126,093	143,970	182,044	214,668	267,196	319,752
Cash assets at the end of the reporting period.....	143,970	157,493	182,044	214,668	267,196	319,752	372,067

(a) Full audited financial statements are published in the agency's Annual Report.

CULTURE AND THE ARTS

PART 7 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 38

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2011-12 Actual ^(a) \$'000	2012-13 Budget ^(a) \$'000	2012-13 Estimated Actual ^(a) \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 62 Net amount appropriated to deliver services	41,609	38,667	38,009	36,906	36,380	37,110	37,809
Item 63 Art Gallery of Western Australia	17,353	8,448	9,292	11,108	8,971	9,146	9,282
Item 64 Library Board of Western Australia	29,309	32,227	30,447	30,101	29,787	29,233	28,856
Item 65 Perth Theatre Trust	13,961	13,885	13,229	14,495	11,969	11,653	11,999
Item 66 Western Australian Museum	22,598	22,656	21,891	21,064	22,760	23,491	23,811
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990	14,000	14,274	15,000	14,783	14,783	14,783	16,201
- Salaries and Allowances Act 1975	779	802	932	959	989	1,019	1,046
Total appropriations provided to deliver services	139,609	130,959	128,800	129,416	125,639	126,435	129,004
CAPITAL							
Item 150 Capital Appropriation	15,500	2,700	2,039	9,526	36,100	29,660	84,700
Item 151 Art Gallery of Western Australia	230	230	230	230	230	230	230
TOTAL APPROPRIATIONS	155,339	133,889	131,069	139,172	161,969	156,325	213,934
EXPENSES ^(b)							
Total Cost of Services	191,544	170,466	171,519	164,189	157,732	165,343	168,240
Net Cost of Services ^(c)	148,958	128,710	126,211	125,183	125,806	135,193	137,514
CASH ASSETS ^(d)	89,735	77,552	80,291	86,018	89,376	90,663	93,542

- (a) Effective from 1 July 2013, the Culture and Arts portfolio arrangements were adjusted to return employing authority to the relevant statutory bodies (by delegation from the Director General), along with budget appropriations for salaries. As a result, appropriations for 2011-12 Actual, 2012-13 Budget and the 2012-13 Estimated Actual have been recast in order to make them comparable to the 2013-14 Budget and the forward estimates.
- (b) Total and Net Cost of Services in 2014-15 exclude the transfer out expense of \$70 million for the Albany Entertainment Centre.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2012-13 Budget to Parliament on 17 May 2012, are outlined below:

	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1.5% Reduction in Procurement Expenditure	(474)	-	-	-	-
2012-13 Reduction in Full Time Equivalent Ceiling	(4,456)	-	-	-	-
2012-13 Temporary Procurement Freeze	(2,539)	-	-	-	-
2012-13 Western Australian Museum Funding	2,805	-	-	-	-
2016-17 Funding Escalation for Non-Salaries	-	-	-	-	1,257
Albany Entertainment Centre	501	352	-	-	-
Bell Tower Operational Funding	84	300	312	324	336
Better Beginnings Early Literacy	10	-	775	-	-
BOCS Tender Project Funding	105	610	-	-	-
Capping of Leave Liabilities at 2011-12 Levels	(302)	(302)	(302)	(302)	(302)
Cultural Events Package - Transfer	(600)	(1,000)	(1,000)	-	-
Fringe Festival Tours to Regional Centres	150	-	-	-	-
Funding Escalation for Salaries	-	-	(204)	(214)	1,156
Increase in Own-Source Revenue	5,133	-	-	-	-
KidsCulture Program	-	140	-	-	-
Lotterywest Funding	-	726	-	-	-
Museum of Modern Art Exhibition Series	3,532	-	-	-	-
Own Sourced Revenue Estimates	(1,119)	(2,555)	(4,294)	(1,488)	(912)
Performing Arts Regional Tours Boost - 2015-16	-	-	-	50	-
Public Sector Workforce Reform	-	(4,674)	(1,961)	(2,042)	(1,870)
Regional Arts Centre Support	-	-	2,000	11,000	11,000
Regional Workers Incentive Allowance Payments	27	28	29	29	59
ScreenWest Production Attraction Program	-	-	500	500	500
Superannuation Guarantee Increase	-	101	199	426	635
Tendering Out of BOCS Ticketing Service	(500)	-	-	-	-
The Decommissioning of the Office of Shared Services	973	2,038	1,207	1,259	1,259

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A creative, sustainable and accessible culture and arts sector.	1. Arts Industry Support 2. Screen Production Industry Support 3. Venue Management Services
	Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable.	4. Art Gallery Services 5. Library and Information Services 6. Museum Services 7. Government Recordkeeping and Archival Services

Service Summary

Expense	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
1. Arts Industry Support	34,493	31,419	31,545	31,598	33,279	43,267	44,409
2. Screen Production Industry Support.....	12,770	9,658	14,026	9,627	10,226	10,035	10,073
3. Venue Management Services	31,556	33,463	29,278	29,300	27,186	27,245	28,100
4. Art Gallery Services	33,697	27,044	28,513	26,357	16,728	15,319	15,591
5. Library and Information Services.....	40,185	36,489	35,315	36,842	35,819	34,295	34,209
6. Museum Services.....	36,098	30,159	30,581	28,113	32,045	32,714	33,398
7. Government Recordkeeping and Archival Services	2,745	2,234	2,261	2,352	2,449	2,468	2,460
Total Cost of Services ^(a)	191,544	170,466	171,519	164,189	157,732	165,343	168,240

(a) 2014-15 excludes the transfer out expense of \$70 million for the Albany Entertainment Centre.

Significant Issues Impacting the Agency

- The Government has committed \$428.3 million for a new State Museum for Western Australia. Planning for the new State Museum is currently in the project definition phase.
- The Culture and the Arts portfolio manages over 40 buildings, including 33 heritage listed buildings. These buildings are essential to the delivery of services to the community. The portfolio's maintenance program focuses on ensuring the safety and security of the State's collections held in these buildings, and the safety of staff and visitors. The key challenge is to maintain fit-for-purpose buildings so that contemporary services can be delivered.
- In consultation with the arts sector and the community, the Department is developing a framework to measure and better understand the public value created through government investment in arts and culture.
- Film and television financing remains challenging as audiences shift to new ways of accessing screen content, disrupting traditional distribution pathways. There are a number of major producers and investors interested in filming in Western Australia in 2013-14 and ScreenWest is continuing its efforts to secure funding for these projects.
- ScreenWest continues to take a leadership position to assist the industry to capitalise on innovation and technology developments in terms of digital production, distribution channels and audience needs.

- Meeting the public's demand to access e-books and unique Western Australian heritage material in digital format presents challenges.
- Implementation of legal deposit legislation will ensure the preservation of the State's documentary heritage collections, regulations for the deposit of print and physical format publications. There will be an extensive consultation program with stakeholders to develop regulations for the deposit of internet documents.

Outcomes and Key Effectiveness Indicators ^(a)

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Outcome: A creative, sustainable and accessible culture and arts sector:					
Proportion of funding applicants satisfied with the key elements of the 'creative' funding programs	75%	80%	75%	76%	
Proportion of Western Australians that perceive culture and arts sector (including the Screen Industry) events to be accessible.....	60%	64%	61%	64%	
Perceived value of culture and the arts (including the Screen Industry) to the Western Australian Community	81%	79%	75%	80%	
Proportion of triennially funded organisations within the culture and arts sector regarded as financially healthy	24%	24%	20%	20%	
Outcome: Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable:					
Extent to which Western Australia's natural, cultural and documentary collections, that require preservation, are preserved	82%	83%	80%	83%	
The number of accesses to Western Australia's natural, cultural and documentary collections per capita	1,975	1,958	2,128	2,203	
Percentage of clients satisfied with the services associated with accessing Western Australia's natural, cultural and documentary collections	93%	91%	95%	94%	
Value of collection renewal, content development, expansion and/or maintaining the physical integrity of the collection as a proportion of collection value	6%	7%	6%	6%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Arts Industry Support

Development, funding and promotion of the arts industry.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 34,493	\$'000 31,419	\$'000 31,545	\$'000 31,598	
Less Income.....	1,001	101	348	362	
Net Cost of Service.....	33,492	31,318	31,197	31,236	
Employees (Full Time Equivalents)	47	49	46	51	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$795	\$1,013	\$600	\$779	1

Explanation of Significant Movements

(Notes)

1. The higher value of grants processed in the 2012-13 Estimated Actual lowered the average cost per grant application processed.

2. Screen Production Industry Support

Delivery of strategic support and funding to advance the development of the screen production industry in Western Australia.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 12,770	\$'000 9,658	\$'000 14,026	\$'000 9,627	1
Less Income	8,233	6,112	10,404	6,081	
Net Cost of Service	4,537	3,546	3,622	3,546	
Employees (Full Time Equivalents)	21	21	23	23	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$2,852	\$3,051	\$4,286	\$4,947	2

Explanation of Significant Movements

(Notes)

1. The increased Total Cost of Service in the 2012-13 Estimated Actual is due to additional LotteryWest funding and spending of lapsed grant commitments from prior years.
2. The increased average cost per grant application in 2013-14 is due to a lower number of expected grant application approvals.

3. Venue Management Services

Management and promotion of performing arts venues.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 31,556	\$'000 33,463	\$'000 29,278	\$'000 29,300	
Less Income	16,090	17,269	13,730	12,744	
Net Cost of Service	15,466	16,194	15,548	16,556	
Employees (Full Time Equivalents)	46	55	27	30	
Efficiency Indicators					
Average Cost per Performance	\$27,729	\$33,762	\$26,472	\$32,628	1

Explanation of Significant Movements

(Notes)

1. The increase in the average cost per performance in the 2013-14 Budget is due to a lower than expected number of performances.

4. Art Gallery Services

Delivery of the State Art Collection and access to art gallery services and programs through visual arts advocacy, collection development, facilities and services. Services ensure that primary access to art, heritage and ideas locally, regionally and internationally are preserved and displayed for future generations.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 33,697	\$'000 27,044	\$'000 28,513	\$'000 26,357	
Less Income.....	5,758	12,017	12,663	13,864	
Net Cost of Service.....	27,939	15,027	15,850	12,493	1
Employees (Full Time Equivalents)	68	68	71	70	
Efficiency Indicators					
Average Cost of Art Gallery Services per Art Gallery Access.....	\$68	\$31	\$33	\$27	

Explanation of Significant Movements

(Notes)

1. The decrease in the Net Cost of Services in 2013-14 is due to an increase in the Total Cost of Services in 2012-13 from spending on the Art Gallery facade and a higher expectation of own sourced revenue in 2013-14.

5. Library and Information Services

Delivery of library and information services through the Internet, the State Library and the public library system. Partnering with Local Governments and associated bodies to provide leadership, resources, information and other public library services. Provision of programs to ensure that Western Australia's documentary and digital heritage is collected, organised and preserved for access by future generations.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
Total Cost of Service	\$'000 40,185	\$'000 36,489	\$'000 35,315	\$'000 36,842	
Less Income.....	2,896	1,732	2,392	1,532	1
Net Cost of Service.....	37,289	34,757	32,923	35,310	
Employees (Full Time Equivalents)	207	221	199	210	
Efficiency Indicators					
Average Cost of State Library Services per New Collection Item	\$82	\$77	\$62	\$69	
Average Cost of State Library Services per State Library Access/Client Interaction	\$16	\$14	\$13	\$14	

Explanation of Significant Movements

(Notes)

1. The 2012-13 Estimated Actual income is higher due to one-off grants.

6. Museum Services

Delivery and promotion of museum services through collection development and management, research, education and visitor services.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	36,098	30,159	30,581	28,113	
Less Income.....	8,399	4,406	5,599	4,248	1
Net Cost of Service	27,699	25,753	24,982	23,865	
Employees (Full Time Equivalents)	207	230	214	236	
Efficiency Indicators					
Average Cost of Museum Services per Museum Access.....	\$41	\$35	\$35	\$31	

Explanation of Significant Movements

(Notes)

1. The additional income in the 2012-13 Estimated Actual is due to a one-off grant.

7. Government Recordkeeping and Archival Services

Delivery of recordkeeping services to State and Local Government agencies, improving the quality of current record management systems and provision of access to State Archives Collections by government agencies and the community.

	2011-12 Actual	2012-13 Budget	2012-13 Estimated Actual	2013-14 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost Of Service	2,745	2,234	2,261	2,352	
Less Income.....	209	119	172	175	
Net Cost of Service	2,536	2,115	2,089	2,177	
Employees (Full Time Equivalents)	22	25	24	24	
Efficiency Indicators					
Average Cost of State Records Office Services per Regulatory Service.....	\$417	\$362	\$427	\$392	
Average Cost of State Records Office Services per Access to the State Archives Collection	\$16	\$11	\$12	\$12	

ASSET INVESTMENT PROGRAM

To support the delivery of the portfolio's services, a total of \$20.5 million is budgeted to be spent on asset investment in 2013-14, including the following:

- planning money for a new State Museum of \$1.9 million reallocated from 2012-13. The Government has committed \$6.5 million to commence construction of the new State Museum in 2013-14 at an estimated total cost of \$428.3 million;
- completion of the decommissioning of the Office of Shared Services (OSS) of \$0.8 million;
- library materials for the Public and State Reference Library of \$10.6 million;
- asset replacement and information technology system delivery of \$0.5 million; and
- ongoing funding for the Art Gallery art acquisition fund of \$0.2 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-13 \$'000	2012-13 Estimated Expenditure \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
WORKS IN PROGRESS							
Department							
Global Provision - The Decommissioning of the OSS.....	2,065	1,230	1,230	835	-	-	-
New State Museum - Planning	4,138	2,247	2,247	1,891	-	-	-
COMPLETED WORKS							
Art Gallery							
Art Acquisition							
2009-10 Program.....	230	230	230	-	-	-	-
2010-11 Program.....	230	230	230	-	-	-	-
2011-12 Program.....	230	230	230	-	-	-	-
2012-13 Program.....	230	230	230	-	-	-	-
Works of Art - Acquisition Program	1,800	1,800	113	-	-	-	-
Department							
Global Provision - 2012-13 Program.....	200	200	200	-	-	-	-
State Theatre Centre.....	102,931	102,931	397	-	-	-	-
Library							
Public Library Materials							
2011-12 Program.....	8,992	8,992	2,518	-	-	-	-
2012-13 Program.....	9,235	9,235	9,235	-	-	-	-
State Reference Library Materials							
2010-11 Program.....	1,642	1,642	160	-	-	-	-
2011-12 Program.....	1,078	1,078	1,078	-	-	-	-
2012-13 Program.....	1,098	1,098	1,098	-	-	-	-
NEW WORKS							
Art Gallery							
Art Acquisition							
2013-14 Program.....	230	-	-	230	-	-	-
2014-15 Program.....	230	-	-	-	230	-	-
2015-16 Program.....	230	-	-	-	-	230	-
2016-17 Program.....	230	-	-	-	-	-	230
Department							
Global Provision							
2013-14 Program.....	500	-	-	500	-	-	-
2014-15 Program.....	500	-	-	-	500	-	-
2015-16 Program.....	500	-	-	-	-	500	-
2016-17 Program.....	500	-	-	-	-	-	500
The Decommissioning of the OSS - Upgrades	260	-	-	-	-	260	-
New State Museum	428,300	-	-	6,500	35,800	29,100	84,400
Library							
Public Library Materials							
2013-14 Program.....	9,438	-	-	9,438	-	-	-
2014-15 Program.....	9,645	-	-	-	9,645	-	-
2015-16 Program.....	9,857	-	-	-	-	9,857	-
2016-17 Program.....	10,074	-	-	-	-	-	10,074
State Reference Library Materials							
2013-14 Program.....	1,122	-	-	1,122	-	-	-
2014-15 Program.....	1,147	-	-	-	1,147	-	-
2015-16 Program.....	1,172	-	-	-	-	1,172	-
2016-17 Program.....	1,198	-	-	-	-	-	1,198
Total Cost of Asset Investment Program	609,232	131,373	19,196	20,516	47,322	41,119	96,402
FUNDED BY							
Capital Appropriation			2,269	9,756	36,330	29,890	84,930
Drawdowns from the Holding Account			10,333	10,760	10,992	11,229	11,472
Internal Funds and Balances			6,594	-	-	-	-
Total Funding			19,196	20,516	47,322	41,119	96,402

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an estimated decrease in the Total Cost of Services of \$7.3 million (4.3%) for the 2013-14 Budget Estimate compared to the 2012-13 Estimated Actual. This decrease is mainly attributable to:

- a reduction in grants and subsidies (\$2.8 million);
- a reduction in supplies and services (\$2.8 million);
- a reduction in accommodation (\$3.4 million); and
- offsetting these reductions are increases to employee benefits (\$1.7 million) and depreciation (\$0.9 million).

Statement of Financial Position

Total Equity is expected to increase by \$39.7 million (2.5%) between the 2012-13 Estimated Actual and the 2013-14 Budget Estimate. This reflects a projected increase in total assets of \$39.9 million (2.4%). The expected increase in assets is mainly attributable to increased:

- property plant and equipment (\$16.3 million);
- other fixed assets (\$6.9 million); and
- holding account receivables for approved future asset replacement (\$10.3 million).

INCOME STATEMENT ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	63,566	63,385	57,004	58,676	59,738	61,565	63,247
Grants and subsidies ^(c)	42,090	33,902	37,876	35,069	36,308	46,295	47,899
Supplies and services	31,445	28,671	33,354	30,532	24,016	21,757	22,412
Accommodation	19,816	15,545	14,065	10,652	11,692	11,684	11,778
Depreciation and amortisation	21,165	22,121	20,416	21,291	19,095	17,345	16,374
Efficiency dividend	-	(1,685)	-	-	-	-	-
Other expenses ^(d)	13,462	8,527	8,804	7,969	76,883	6,697	6,530
TOTAL COST OF SERVICES.....	191,544	170,466	171,519	164,189	227,732	165,343	168,240
Income							
Sale of goods and services	20,761	27,296	24,676	26,116	19,618	18,092	18,619
Grants and subsidies	8,800	6,697	9,142	6,503	6,227	5,982	5,982
Other revenue	13,025	7,763	11,490	6,387	6,081	6,076	6,125
Total Income.....	42,586	41,756	45,308	39,006	31,926	30,150	30,726
NET COST OF SERVICES.....	148,958	128,710	126,211	125,183	195,806	135,193	137,514
INCOME FROM STATE GOVERNMENT							
Service appropriations	139,609	130,959	128,800	129,416	125,639	126,435	129,004
Resources received free of charge	375	168	130	130	130	130	130
Royalties for Regions Fund ^(e)	950	1,008	898	1,166	3,131	11,307	11,059
TOTAL INCOME FROM STATE GOVERNMENT.....	140,934	132,135	129,828	130,712	128,900	137,872	140,193
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(8,024)	3,425	3,617	5,529	(66,906)	2,679	2,679
Extraordinary items.....	(511)	(500)	(500)	(500)	(500)	(500)	(500)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(8,535)	2,925	3,117	5,029	(67,406)	2,179	2,179

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2011-12 Actual, 2012-13 Estimated Actual and 2013-14 Estimates are 618, 604 and 644 respectively. In some cases the figures for 2011-12 and 2012-13 may differ from previously published figures due to changes in calculation methodology.

(c) Refer Details of Controlled Grants and Subsidies table below for further information.

(d) Other expenses increases significantly in 2014-15 due to the \$70 million transfer out of the Albany Entertainment Centre.

(e) Regional Community Services Fund - \$1 million (2011-12), \$1 million (2012-13), \$0.9 million (2012-13 Estimated Out Turn), \$1.2 million (2013-14), \$3.1 million (2014-15), \$11.3 million (2015-16) and \$11.1 million (2016-17).

Details of Controlled Grants and Subsidies

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
Arts Projects and Organisations	31,034	25,336	27,726	25,755	24,748	25,471	26,645
Film Projects and Screen Organisations.....	9,620	7,472	8,221	7,595	7,838	8,052	8,400
Other.....	1,436	1,094	1,929	1,719	1,722	1,772	1,854
Royalties for Regions - Regional Arts Centre Support	-	-	-	-	2,000	11,000	11,000
TOTAL.....	42,090	33,902	37,876	35,069	36,308	46,295	47,899

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets	54,700	43,410	45,047	50,512	53,590	56,948	59,627
Restricted cash	28,360	27,214	28,325	28,325	28,325	28,325	28,325
Holding account receivables	10,333	10,760	10,760	10,992	11,229	11,472	11,472
Receivables	4,284	4,284	4,284	4,284	4,284	4,284	4,284
Other	3,783	7,287	3,783	3,783	3,783	3,783	3,783
Total current assets	101,460	92,955	92,199	97,896	101,211	104,812	107,491
NON-CURRENT ASSETS							
Holding account receivables	55,601	69,484	67,289	77,588	85,454	91,327	96,229
Property, plant and equipment	464,536	529,831	475,112	491,450	465,568	503,384	597,020
Intangibles	1,114	686	1,280	1,718	1,541	1,799	1,842
Restricted cash	1,285	1,539	1,529	1,791	2,071	-	200
Other ^(b)	988,281	1,021,362	994,049	1,000,912	1,013,479	1,016,981	1,021,496
Total non-current assets	1,510,817	1,622,902	1,539,259	1,573,459	1,568,113	1,613,491	1,716,787
TOTAL ASSETS	1,612,277	1,715,857	1,631,458	1,671,355	1,669,324	1,718,303	1,824,278
CURRENT LIABILITIES							
Employee provisions	9,359	9,528	9,318	9,278	9,239	9,201	9,163
Payables	17,149	8,550	13,717	13,717	13,717	13,717	13,717
Other	40,385	36,755	40,382	40,580	40,844	39,452	39,652
Total current liabilities	66,893	54,833	63,417	63,575	63,800	62,370	62,532
NON-CURRENT LIABILITIES							
Employee provisions	2,200	4,205	2,241	2,281	2,320	2,358	2,396
Other	1,372	90	1,372	1,372	1,372	1,372	1,372
Total non-current liabilities	3,572	4,295	3,613	3,653	3,692	3,730	3,768
TOTAL LIABILITIES	70,465	59,128	67,030	67,228	67,492	66,100	66,300
EQUITY							
Contributed equity	307,279	310,209	308,548	318,304	354,634	384,524	469,454
Accumulated surplus/(deficit)	318,826	322,091	321,943	326,972	259,566	261,745	263,924
Reserves	915,707	1,024,429	933,937	958,851	987,632	1,005,934	1,024,600
Total equity	1,541,812	1,656,729	1,564,428	1,604,127	1,601,832	1,652,203	1,757,978
TOTAL LIABILITIES AND EQUITY	1,612,277	1,715,857	1,631,458	1,671,355	1,669,324	1,718,303	1,824,278

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Includes collections held by the Art Gallery of Western Australia and the Western Australian Museum.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	119,265	106,316	106,352	108,125	106,544	109,090	112,630
Capital appropriation	15,730	2,930	2,269	9,756	36,330	29,890	84,930
Holding account drawdowns	10,270	10,333	10,333	10,760	10,992	11,229	11,472
Royalties for Regions Fund ^(b)	950	1,008	898	1,166	3,131	11,307	11,059
Net cash provided by State Government.....	146,215	120,587	119,852	129,807	156,997	161,516	220,091
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits.....	(63,014)	(63,039)	(56,960)	(58,429)	(59,425)	(63,230)	(63,568)
Grants and subsidies	(41,814)	(33,902)	(37,876)	(35,069)	(36,308)	(46,295)	(47,899)
Supplies and services	(26,062)	(28,387)	(34,119)	(30,499)	(23,975)	(21,397)	(21,887)
Accommodation.....	(16,124)	(15,545)	(14,049)	(10,652)	(11,692)	(11,684)	(11,778)
Efficiency dividend.....	-	1,685	-	-	-	-	-
Other payments	(21,162)	(15,641)	(21,109)	(18,160)	(17,315)	(19,279)	(22,999)
Receipts							
Grants and subsidies	9,144	6,697	9,142	6,503	6,227	5,982	5,982
Sale of goods and services	22,302	27,296	24,676	26,116	19,618	18,092	18,610
GST receipts.....	11,157	6,876	9,630	10,164	10,397	12,550	16,604
Other receipts	7,965	7,838	11,565	6,462	6,156	6,151	6,125
Net cash from operating activities.....	(117,608)	(106,122)	(109,100)	(103,564)	(106,317)	(119,110)	(120,810)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(11,304)	(13,263)	(19,196)	(20,516)	(47,322)	(41,119)	(96,402)
Net cash from investing activities.....	(11,304)	(13,263)	(19,196)	(20,516)	(47,322)	(41,119)	(96,402)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	-	(2,805)	-	-	-	-
Proceeds from borrowings	-	-	2,805	-	-	-	-
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	17,303	1,202	(8,444)	5,727	3,358	1,287	2,879
Cash assets at the beginning of the reporting period	72,432	76,350	89,735	80,291	86,018	89,376	90,663
Net cash transferred to/from other agencies.....	-	-	(1,000)	-	-	-	-
Cash assets at the end of the reporting period.....	89,735	77,552	80,291	86,018	89,376	90,663	93,542

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1 million (2011-12), \$1 million (2012-13), \$0.9 million (2012-13 Estimated Out Turn), \$1.2 million (2013-14), \$3.1 million (2014-15), \$11.3 million (2015-16) and \$11.1 million (2016-17).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2011-12 Actual \$'000	2012-13 Budget \$'000	2012-13 Estimated Actual \$'000	2013-14 Budget Estimate \$'000	2014-15 Forward Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000
GST Input Credits.....	7,998	3,888	6,202	6,771	7,541	10,119	14,180
GST Receipts on Sales.....	3,159	2,988	3,428	3,393	2,856	2,431	2,424
Rental Income from King Street Arts Centre.....	3	20	34	34	34	34	34
TOTAL.....	11,160	6,896	9,664	10,198	10,431	12,584	16,638

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

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