



2014-15

BUDGET

Paper No. 2

Budget Statements
Volume 1

Presented to the
Legislative Assembly on 8 May 2014



2014-15 BUDGET

BUDGET STATEMENTS

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**PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 8 MAY 2014**

2014-15 Budget Statements

(Budget Paper No. 2 Volume 1)

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For further information please contact:

Department of Treasury

Locked Bag 11 Cloisters Square WA 6850

Telephone: +61 8 6551 2777

Facsimile: +61 8 6551 2500

Email: info@treasury.wa.gov.au

Website: <http://ourstatebudget.wa.gov.au>

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2014-15 BUDGET

BUDGET STATEMENTS

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CHAPTER 1

**CONSOLIDATED ACCOUNT EXPENDITURE
ESTIMATES**

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
PART 1 - PARLIAMENT		
1	1	Parliament
		Legislative Council
	1	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Legislative Assembly
	2	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Parliamentary Services
	3	- Net amount appropriated to deliver services.....
	115	- Capital Appropriation.....
		Total.....
1	2	Parliamentary Commissioner for Administrative Investigations
	4	- Net amount appropriated to deliver services.....
		- Capital Appropriation.....
		- Parliamentary Commissioner Act 1971.....
		Total.....
<hr/>		
TOTAL - PART 1.....		
<hr/>		
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE		
1	3	Premier and Cabinet
	5	- Net amount appropriated to deliver services.....
	6	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
	116	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	4	Public Sector Commission
	7	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	5	Governor's Establishment
	8	- Net amount appropriated to deliver services.....
		- Governor's Establishment Act 1992.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	6	Salaries and Allowances Tribunal
	9	- Net amount appropriated to deliver services.....
		Total.....
1	7	State Development
	10	- Net amount appropriated to deliver services.....
	11	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
		- Salaries and Allowances Act 1975.....
		Total.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
4,883	5,161	5,161	5,308	5,519	5,786	5,931
10,955	11,160	11,237	11,518	11,867	12,549	12,206
5,415	5,219	5,219	5,406	5,628	5,812	5,957
17,616	17,617	17,864	18,311	18,827	19,718	19,391
14,678	15,202	15,469	15,903	16,041	16,050	16,435
1,360	1,000	1,000	1,000	1,000	1,000	1,000
54,907	55,359	55,950	57,446	58,882	60,915	60,920
6,665	7,409	6,686	7,570	8,098	7,751	7,685
276	-	-	-	-	-	-
597	648	648	648	659	659	659
7,538	8,057	7,334	8,218	8,757	8,410	8,344
62,445	63,416	63,284	65,664	67,639	69,325	69,264
143,594	233,881	207,445	163,099	163,217	161,473	164,789
-	-	2,577	15,000	15,000	15,000	15,000
864	-	318	3,000	-	-	-
2,071	2,220	2,220	2,288	2,365	2,365	2,365
146,529	236,101	212,560	183,387	180,582	178,838	182,154
26,489	25,380	25,525	24,606	24,734	24,617	25,228
1,241	1,284	1,298	1,117	1,150	1,156	1,156
27,730	26,664	26,823	25,723	25,884	25,773	26,384
1,367	1,372	1,372	1,401	1,413	1,452	1,458
2,712	2,747	2,747	2,780	2,822	2,836	2,836
483	483	483	490	490	490	512
4,562	4,602	4,602	4,671	4,725	4,778	4,806
985	1,007	1,007	1,023	1,056	1,084	1,111
985	1,007	1,007	1,023	1,056	1,084	1,111
41,499	42,659	36,544	38,285	34,706	34,888	33,560
17,059	16,356	16,318	17,299	20,961	17,782	19,359
644	670	670	670	670	688	688
59,202	59,685	53,532	56,254	56,337	53,358	53,607

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
		PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE - continued
1	8	Chemistry Centre (WA)
		12 - Net amount appropriated to deliver services.....
		117 - Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
		TOTAL - PART 2.....
		PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TRAINING AND WORKFORCE DEVELOPMENT
1	9	WA Health
		13 - Net amount appropriated to deliver services.....
		118 - Capital Appropriation.....
		- Lotteries Commission Act 1990.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	10	Training and Workforce Development
		14 - Net amount appropriated to deliver services.....
		119 - Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
		TOTAL - PART 3.....
		PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT
1	11	Regional Development
		15 - Net amount appropriated to deliver services.....
		- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	12	Gascoyne Development Commission
		16 - Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	13	Goldfields-Esperance Development Commission
		17 - Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	14	Great Southern Development Commission
		18 - Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
7,546	7,715	9,398	8,144	6,743	6,037	6,104
700	700	700	700	-	-	-
208	208	208	208	208	208	208
8,454	8,623	10,306	9,052	6,951	6,245	6,312
247,462	336,682	308,830	280,110	275,535	270,076	274,374
3,716,401	4,080,133	4,102,207	4,577,949	4,726,770	4,799,511	4,743,354
248,091	312,574	329,441	269,414	144,001	100,000	73,978
121,474	115,500	117,646	122,227	128,092	130,393	130,393
625	663	663	680	697	716	716
4,086,591	4,508,870	4,549,957	4,970,270	4,999,560	5,030,620	4,948,441
470,525	456,354	466,927	421,120	416,231	405,366	411,285
16,864	6,588	6,588	720	9,060	12,912	250
2,817	2,985	2,985	2,990	2,990	2,990	2,990
490,206	465,927	476,500	424,830	428,281	421,268	414,525
4,576,797	4,974,797	5,026,457	5,395,100	5,427,841	5,451,888	5,362,966
12,705	3,963	3,963	7,045	3,472	2,709	2,609
407	-	-	-	-	-	-
281	281	281	287	291	297	304
13,393	4,244	4,244	7,332	3,763	3,006	2,913
1,613	1	1	1	1	1	1
43	245	245	250	255	260	265
1,656	246	246	251	256	261	266
1,490	1	1	1	1	1	1
-	220	220	224	229	234	239
1,490	221	221	225	230	235	240
1,731	1	1	1	1	1	1
36	214	214	218	223	227	230
1,767	215	215	219	224	228	231

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT - continued		
1	15	Kimberley Development Commission 19 - Net amount appropriated to deliver services..... - Capital Appropriation..... - Salaries and Allowances Act 1975..... Total.....
1	16	Mid West Development Commission 20 - Net amount appropriated to deliver services..... - Salaries and Allowances Act 1975..... Total.....
1	17	Peel Development Commission 21 - Net amount appropriated to deliver services..... - Salaries and Allowances Act 1975..... Total.....
1	18	Pilbara Development Commission 22 - Net amount appropriated to deliver services..... - Capital Appropriation..... - Salaries and Allowances Act 1975..... Total.....
1	19	South West Development Commission 23 - Net amount appropriated to deliver services..... - Salaries and Allowances Act 1975..... Total.....
1	20	Wheatbelt Development Commission 24 - Net amount appropriated to deliver services..... - Capital Appropriation..... - Salaries and Allowances Act 1975..... Total.....
1	21	Lands 25 - Net amount appropriated to deliver services..... 120 - Capital Appropriation..... Total.....
1	22	Western Australian Land Information Authority 26 - Net amount appropriated to deliver services..... 121 - Capital Appropriation..... - Salaries and Allowances Act 1975..... - Transfer of Land Act 1893..... Total.....
TOTAL - PART 4.....		

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
1,983	1	1	1	1	1	1
14	-	-	-	-	-	-
44	252	252	257	262	267	267
2,041	253	253	258	263	268	268
1,403	1	1	1	1	1	1
49	228	228	233	237	242	242
1,452	229	229	234	238	243	243
1,343	1	253	1	1	1	1
36	214	214	218	223	227	231
1,379	215	467	219	224	228	232
3,057	1	1	1	1	1	1
30	30	30	-	-	-	-
23	251	251	256	261	266	269
3,110	282	282	257	262	267	270
4,482	1	239	1	1	1	1
35	210	210	214	218	223	226
4,517	211	449	215	219	224	227
1,861	1	1	1	1	1	1
-	19	19	-	-	-	-
-	214	214	218	223	227	227
1,861	234	234	219	224	228	228
13,622	19,771	27,168	31,518	26,217	24,907	24,734
-	-	450	1,427	1,019	1,362	-
13,622	19,771	27,618	32,945	27,236	26,269	24,734
36,049	29,274	27,736	28,403	29,715	31,677	32,455
2,374	2,731	2,339	220	-	-	-
300	309	309	318	328	337	347
501	-	-	-	-	-	-
39,224	32,314	30,384	28,941	30,043	32,014	32,802
85,512	58,435	64,842	71,315	63,182	63,471	62,654

 CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
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PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

1	23	Education
	27	- Net amount appropriated to deliver services.....
	122	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	24	Education Services
	28	- Net amount appropriated to deliver services.....
	29	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	25	School Curriculum and Standards Authority
	30	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	26	Country High School Hostels Authority
	31	- Net amount appropriated to deliver services.....
	123	- Capital Appropriation.....
		Total.....
1	27	Aboriginal Affairs
	32	- Net amount appropriated to deliver services.....
	124	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	28	Western Australian Electoral Commission
	33	- Net amount appropriated to deliver services.....
		- Electoral Act 1907.....
		- Industrial Relations Act 1979.....
		- Salaries and Allowances Act 1975.....
		Total.....
		TOTAL - PART 5.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
3,482,564	3,599,176	3,601,253	3,801,586	4,005,809	4,160,996	4,353,927
244,582	288,685	232,046	330,858	187,598	184,795	168,027
1,074	1,119	1,119	1,146	1,174	1,203	1,203
3,728,220	3,888,980	3,834,418	4,133,590	4,194,581	4,346,994	4,523,157
15,341	16,517	18,697	19,562	21,677	23,634	24,239
389,077	402,927	402,927	424,689	425,411	424,836	423,836
292	306	306	313	320	329	329
404,710	419,750	421,930	444,564	447,408	448,799	448,404
32,121	34,427	35,446	33,932	34,790	33,281	33,504
296	313	313	313	313	313	313
32,417	34,740	35,759	34,245	35,103	33,594	33,817
6,169	5,973	6,850	5,900	6,153	6,346	6,423
971	976	976	967	958	952	952
7,140	6,949	7,826	6,867	7,111	7,298	7,375
38,755	34,279	31,743	32,793	32,483	35,047	36,025
1,587	616	616	198	150	-	-
244	249	249	256	263	270	270
40,586	35,144	32,608	33,247	32,896	35,317	36,295
25,035	6,660	6,660	6,562	7,150	26,047	7,749
4,000	200	200	600	1,400	200	4,200
116	116	116	116	116	116	116
407	401	401	409	418	429	429
29,558	7,377	7,377	7,687	9,084	26,792	12,494
4,242,631	4,392,940	4,339,918	4,660,200	4,726,183	4,898,794	5,061,542

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
PART 6 - MINISTER FOR PLANNING; CULTURE AND THE ARTS		
1	29	Planning 34 - Net amount appropriated to deliver services..... 125 - Capital Appropriation..... - Salaries and Allowances Act 1975..... Total.....
1	30	Western Australian Planning Commission 35 - Net amount appropriated to deliver services..... 126 - Capital Appropriation..... - Metropolitan Region Improvement Tax Act 1959..... Total.....
1	31	Culture and the Arts 36 - Net amount appropriated to deliver services..... 37 - Art Gallery of Western Australia..... 38 - Library Board of Western Australia..... 39 - Perth Theatre Trust..... 40 - Western Australian Museum..... 127 - Capital Appropriation..... 128 - Art Gallery of Western Australia..... - Lotteries Commission Act 1990..... - Salaries and Allowances Act 1975..... Total.....
TOTAL - PART 6.....		
PART 7 - MINISTER FOR POLICE; TOURISM; ROAD SAFETY; WOMEN'S INTERESTS		
1	32	Western Australia Police 41 - Net amount appropriated to deliver services..... 129 - Capital Appropriation..... - Salaries and Allowances Act 1975..... Total.....
1	33	Western Australian Tourism Commission 42 - Net amount appropriated to deliver services..... 130 - Capital Appropriation..... - Salaries and Allowances Act 1975..... Total.....
TOTAL - PART 7.....		

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
38,432	36,974	38,523	44,761	44,135	45,071	38,377
6,209	7,389	7,781	2,799	12,473	16,528	17,424
456	469	469	483	483	483	483
45,097	44,832	46,773	48,043	57,091	62,082	56,284
3,284	5,716	5,716	5,781	5,868	5,981	6,081
8,400	5,400	5,400	5,400	5,400	5,400	5,400
85,181	87,200	88,800	92,600	101,900	112,100	123,300
96,865	98,316	99,916	103,781	113,168	123,481	134,781
38,009	36,906	38,183	35,337	39,035	39,989	41,592
9,292	11,108	15,155	8,608	9,023	9,150	9,162
30,447	30,101	32,376	30,369	29,012	29,677	30,998
13,229	14,495	14,105	13,357	11,092	11,427	11,402
21,891	21,064	30,201	23,187	24,484	24,674	23,550
2,039	9,526	8,226	21,300	26,560	40,300	142,100
230	230	230	230	230	230	230
15,000	14,783	14,783	15,456	16,192	16,965	17,774
932	959	959	989	1,019	1,046	1,046
131,069	139,172	154,218	148,833	156,647	173,458	277,854
273,031	282,320	300,907	300,657	326,906	359,021	468,919
1,132,496	1,177,377	1,176,516	1,249,288	1,302,274	1,365,906	1,390,576
54,691	43,554	3,031	69,969	36,153	28,653	11,033
3,886	4,104	4,192	4,390	4,504	4,622	4,742
1,191,073	1,225,035	1,183,739	1,323,647	1,342,931	1,399,181	1,406,351
60,501	61,599	61,599	66,185	62,778	55,617	49,305
264	150	150	150	150	150	150
285	296	296	296	296	297	297
61,050	62,045	62,045	66,631	63,224	56,064	49,752
1,252,123	1,287,080	1,245,784	1,390,278	1,406,155	1,455,245	1,456,103

 CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
PART 8 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES; CHILD PROTECTION		
1	34	Mental Health Commission
	43	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	35	Disability Services Commission
	44	- Net amount appropriated to deliver services.....
	131	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
1	36	Child Protection and Family Support
	45	- Net amount appropriated to deliver services.....
	132	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
<hr/>		
TOTAL - PART 8.....		
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PART 9 - ATTORNEY GENERAL; MINISTER FOR COMMERCE		
2	37	Attorney General
	46	- Net amount appropriated to deliver services.....
	133	- Capital Appropriation.....
		- Children's Court of Western Australia Act 1988.....
		- Criminal Injuries Compensation Act 2003.....
		- District Court of Western Australia Act 1969.....
		- Judges' Salaries and Pensions Act 1950.....
		- Salaries and Allowances Act 1975.....
		- Solicitor General Act 1969.....
		- State Administrative Tribunal Act 2004.....
		- Suitor's Fund Act 1964.....
		- Equity Contribution.....
		Total.....
2	38	Corruption and Crime Commission
	47	- Net amount appropriated to deliver services.....
		- Capital Appropriation.....
		- Corruption and Crime Commission Act 2003.....
		Total.....
2	39	Commissioner for Equal Opportunity
	48	- Net amount appropriated to deliver services.....
		- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	40	Office of the Director of Public Prosecutions
	49	- Net amount appropriated to deliver services.....
		- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
475,050	556,136	565,626	620,734	644,682	673,047	696,799
730	735	735	759	783	809	809
475,780	556,871	566,361	621,493	645,465	673,856	697,608
577,558	636,470	639,033	691,876	725,949	772,557	779,190
4,364	1,860	1,860	9,100	1,999	807	772
325	335	335	345	345	345	345
582,247	638,665	641,228	701,321	728,293	773,709	780,307
496,365	526,273	528,799	560,403	562,528	574,589	582,036
-	10,586	8,586	6,750	3,650	1,150	1,150
416	432	432	443	455	467	479
496,781	537,291	537,817	567,596	566,633	576,206	583,665
1,554,808	1,732,827	1,745,406	1,890,410	1,940,391	2,023,771	2,061,580
245,827	248,967	249,693	249,542	260,984	260,167	266,178
30,555	48,140	48,140	11,183	3,345	3,375	3,377
380	416	416	430	438	438	438
30,132	31,604	31,604	31,817	31,817	31,817	31,817
11,076	11,212	11,212	11,575	11,772	11,772	11,772
10,298	10,678	10,178	10,975	11,186	11,186	11,186
29,190	30,633	31,133	32,619	32,714	32,781	32,781
433	559	559	576	590	594	594
5,179	5,549	5,549	5,730	5,872	5,878	5,878
29	30	30	31	31	31	31
15,000	-	-	-	-	-	-
378,099	387,788	388,514	354,478	358,749	358,039	364,052
29,607	33,651	32,674	33,308	34,142	35,135	35,509
1,735	514	514	-	-	-	-
460	472	472	486	502	502	502
31,802	34,637	33,660	33,794	34,644	35,637	36,011
3,569	3,672	4,853	3,248	3,094	3,249	3,605
37	76	86	-	-	-	-
254	269	319	277	285	293	293
3,860	4,017	5,258	3,525	3,379	3,542	3,898
31,344	29,891	31,668	31,382	32,003	33,080	32,920
165	-	-	-	-	-	-
3,068	2,861	3,231	3,341	3,463	3,589	3,186
34,577	32,752	34,899	34,723	35,466	36,669	36,106

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
PART 9 - ATTORNEY GENERAL; MINISTER FOR COMMERCE - continued		
2	41	Commissioner for Children and Young People
	50	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	42	Office of the Information Commissioner
	51	- Net amount appropriated to deliver services.....
		- Freedom of Information Act 1992.....
		Total.....
2	43	Parliamentary Inspector of the Corruption and Crime Commission
	52	- Net amount appropriated to deliver services.....
		- Corruption and Crime Commission Act 2003.....
		Total.....
2	44	Commerce
	53	- Net amount appropriated to deliver services.....
	54	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
		- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	45	Registrar, Western Australian Industrial Relations Commission
	55	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
TOTAL - PART 9.....		
PART 10 - MINISTER FOR MINES AND PETROLEUM; HOUSING		
2	46	Mines and Petroleum
	56	- Net amount appropriated to deliver services.....
	57	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
		- Capital Appropriation.....
		- Petroleum (Submerged Lands) Act 1982.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	47	Housing Authority
	58	- Net amount appropriated to deliver services.....
	134	- Capital Appropriation.....
		Total.....
TOTAL - PART 10.....		

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
2,619	2,630	2,630	2,700	2,772	2,850	2,921
235	243	261	262	255	255	255
2,854	2,873	2,891	2,962	3,027	3,105	3,176
1,800	1,759	1,864	2,039	2,072	1,929	1,977
262	278	278	278	278	278	278
2,062	2,037	2,142	2,317	2,350	2,207	2,255
356	360	360	369	380	392	402
163	167	167	171	175	179	179
519	527	527	540	555	571	581
105,033	74,133	83,978	79,427	79,363	80,628	80,183
-	1,200	713	556	-	-	-
2,956	-	3,000	-	-	-	-
896	935	1,157	1,189	1,219	1,249	1,280
108,885	76,268	88,848	81,172	80,582	81,877	81,463
8,976	9,034	9,104	9,534	10,306	10,544	10,802
2,056	2,239	2,239	2,311	2,377	2,441	2,441
11,032	11,273	11,343	11,845	12,683	12,985	13,243
573,690	552,172	568,082	525,356	531,435	534,632	540,785
79,126	76,222	79,553	84,549	86,344	85,467	74,300
5,273	35,899	35,899	12,024	12,047	12,074	12,101
1,325	-	-	-	-	-	-
3,054	1,609	1,121	405	655	640	628
861	885	885	899	915	915	915
89,639	114,615	117,458	97,877	99,961	99,096	87,944
32,660	23,577	23,577	72,947	64,876	65,900	16,908
106,303	111,183	113,183	3,360	-	-	-
138,963	134,760	136,760	76,307	64,876	65,900	16,908
228,602	249,375	254,218	174,184	164,837	164,996	104,852

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
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PART 11 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING

2	48	Sport and Recreation
	59	- Net amount appropriated to deliver services.....
	60	- Contribution to Community Sporting and Recreation Facilities Fund.....
	61	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
	135	- Capital Appropriation.....
		- Lotteries Commission Act 1990.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	49	Western Australian Sports Centre Trust
	62	- Net amount appropriated to deliver services.....
	136	- Capital Appropriation.....
		Total.....
2	50	Racing, Gaming and Liquor
	63	- Net amount appropriated to deliver services.....
	64	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
		- Capital Appropriation.....
		- Liquor Control Act 1988.....
		- Salaries and Allowances Act 1975.....
		Total.....

TOTAL - PART 11.....

PART 12 - MINISTER FOR AGRICULTURE AND FOOD; FISHERIES

2	51	Agriculture and Food
	65	- Net amount appropriated to deliver services.....
	66	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
	137	- Capital Appropriation.....
		- Biosecurity and Agriculture Management Act 2007.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	52	Rural Business Development Corporation
	67	- Net amount appropriated to deliver services.....
		Total.....
2	53	Fisheries
	68	- Net amount appropriated to deliver services.....
		- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
	138	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....

TOTAL - PART 12.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
34,531	33,035	39,310	40,290	39,093	35,621	29,937
15,469	12,750	14,367	29,349	17,500	9,151	9,151
503	700	700	758	786	814	839
94,211	39,593	41,506	12,826	-	-	-
15,000	14,783	14,783	15,456	16,192	16,965	17,774
290	302	302	309	317	325	325
160,004	101,163	110,968	98,988	73,888	62,876	58,026
32,900	36,059	37,790	47,880	38,261	40,257	41,155
2,865	2,792	12,370	5,044	5,904	1,160	1,255
35,765	38,851	50,160	52,924	44,165	41,417	42,410
4,026	4,773	5,458	5,064	5,102	5,282	5,402
100,499	113,347	103,347	107,432	110,907	114,847	118,962
3,871	2,155	2,155	-	-	-	-
2,211	5,000	3,000	3,000	3,000	3,000	3,000
285	292	292	298	306	306	306
110,892	125,567	114,252	115,794	119,315	123,435	127,670
306,661	265,581	275,380	267,706	237,368	227,728	228,106
134,007	135,620	143,961	128,101	128,919	133,571	134,403
5,000	15,000	15,000	9,000	1,600	1,600	1,600
8,152	6,518	5,318	5,596	4,627	8,615	10,000
1,173	1,204	1,204	1,235	1,235	1,235	1,235
335	360	360	371	382	393	393
148,667	158,702	165,843	144,303	136,763	145,414	147,631
3,712	4,518	4,518	223	227	233	233
3,712	4,518	4,518	223	227	233	233
48,075	50,028	60,110	53,854	52,920	52,046	52,809
150	-	-	-	-	-	-
13,450	3,979	12,765	2,111	210	10	10
306	333	333	333	343	352	352
61,981	54,340	73,208	56,298	53,473	52,408	53,171
214,360	217,560	243,569	200,824	190,463	198,055	201,035

 CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
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PART 13 - TREASURER; MINISTER FOR ENERGY; CITIZENSHIP AND MULTICULTURAL INTERESTS

2	54	Treasury
		69 - Net amount appropriated to deliver services.....
		70 - Bunbury Water Corporation.....
		71 - Busselton Water Corporation.....
		72 - Electricity Retail and Generation Corporation (Synergy).....
		73 - Esperance Port Authority.....
		74 - Regional Power Corporation (Horizon Power).....
		75 - Public Transport Authority.....
		76 - Water Corporation of Western Australia.....
		77 - Western Australian Land Authority.....
		78 - Department of Corrective Services.....
		79 - Decommissioning of the Office of Shared Services.....
		80 - Goods and Services Tax (GST) Administration Costs.....
		81 - Health and Disability Services Complaints Office.....
		82 - Metropolitan Redevelopment Authority.....
		83 - Provision for Unfunded Liabilities in the Government Insurance Fund.....
		84 - Refund of Past Years Revenue Collections - Public Corporations.....
		85 - Rottnest Island Authority.....
		86 - Royalties for Regions.....
		87 - National Disability Insurance Scheme - Perth Hills Trial Site.....
		88 - State Property - Emergency Services Levy.....
		89 - Sustainable Funding and Contracting with the Not-for-Profit Sector.....
		90 - WA Health.....
		91 - All Other Grants, Subsidies and Transfer Payments.....
		<i>Comprising:</i>
		- Acts of Grace.....
		- ANZAC Day Trust.....
		- First Home Owners Boost Recoveries.....
		- HIH Insurance Rescue Package.....
		- Incidentals.....
		- Interest on Public Moneys Held in Participating Trust Fund Accounts.....
		- Interest Subsidy on Loan Facility for Reform of Metropolitan Local Government.....
		- Margaret River Bushfire Financial Assistance.....
		- Shire of Broome.....
		- Superannuation Reforms - Payments to Government Employees Superannuation Board.....
		- Town of Cambridge.....
		- Water Corporation of Western Australia - Part Reimbursement of Land Sales.....
		- Western Australian Treasury Corporation Management Fees.....
		- Broome Port Authority.....
		- Closing the Gap.....
		- Provision for Voluntary Separations.....
		- Tariff Migration Cost to Schools.....
		- Western Australian Sports Centre Trust.....
		- Gold Corporation Act 1987.....
		- Judges' Salaries and Pensions Act 1950.....
		<i>Comprising:</i>
		- Benefit Payments.....
		- Administration Expense.....
		- Parliamentary Superannuation Act 1970.....
		<i>Comprising:</i>
		- Benefit Payments.....
		- Administration Expense.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
36,981	37,733	40,519	40,997	41,951	43,128	43,807
-	-	-	420	428	437	446
-	-	-	444	473	486	498
428,942	489,309	591,986	570,600	549,552	593,199	568,646
-	940	940	826	705	577	441
55,594	60,161	59,243	46,856	47,749	45,383	58,594
646,184	683,790	712,103	746,998	795,023	842,526	860,771
436,702	601,350	565,924	582,516	596,052	627,411	641,619
34,858	47,373	48,122	35,192	36,095	36,178	36,263
658	4,940	4,940	15,943	71,454	59,484	59,484
-	2,420	-	1,000	-	-	-
76,440	77,900	77,800	80,200	81,600	83,100	83,700
2,426	2,498	2,498	2,564	2,637	2,702	2,769
1,332	6,468	4,061	13,865	16,122	7,040	-
2,590	3,469	2,445	2,336	2,060	1,833	1,728
7,743	20,000	20,000	10,000	10,000	10,000	10,000
4,821	8,355	6,700	7,094	6,855	5,200	5,200
654,767	652,278	652,278	782,956	644,894	558,407	571,889
-	-	-	9,625	48,243	-	-
14,661	16,000	16,000	16,000	16,000	16,000	16,000
-	9,305	9,305	9,696	10,108	10,513	10,880
-	-	-	21,819	11,919	3,981	-
11,627	12,009	9,778	14,471	9,489	21,881	10,230
-	5	166	5	5	5	5
300	300	300	300	300	300	300
294	1,000	1,000	800	800	800	800
2	5	2	2	2	2	2
5	315	360	365	370	375	380
5,115	5,000	4,305	4,632	6,295	7,321	7,346
-	-	-	-	887	728	557
3,614	-	-	-	-	-	-
-	1,600	-	1,600	-	-	-
1,503	2,765	2,765	5,957	-	-	-
-	-	-	-	-	11,500	-
-	200	-	-	-	-	-
794	819	880	810	830	850	840
324	-	-	-	-	-	-
-	31,830	-	-	-	-	-
-	100,000	87,242	-	-	-	-
-	-	-	-	5,000	5,000	5,000
-	-	-	-	976	976	976
2	3	3	3	3	3	3
12,778	15,551	13,980	15,474	17,188	19,073	21,122
12,509	15,359	13,790	15,278	17,007	18,889	20,934
269	192	190	196	181	184	188
9,167	8,244	8,424	8,708	9,032	12,919	10,434
8,851	8,019	8,200	8,478	8,819	12,704	10,213
316	225	224	230	213	215	221

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
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PART 13 - TREASURER; MINISTER FOR ENERGY; CITIZENSHIP AND
MULTICULTURAL INTERESTS - continued

		- State Superannuation Act 2000.....
		<i>Comprising:</i>
		- Pension Scheme.....
		<i>Comprising:</i>
		- Benefit Payments.....
		- Administration Expense.....
		- Gold State Super.....
		<i>Comprising:</i>
		- Benefit Payments.....
		- Administration Expense.....
		- Government Services.....
		- West State Super.....
		- Tobacco Products Control Act 2006.....
		- Unclaimed Money Act 1990.....
		- Unclaimed Money (Superannuation and RSA Providers) Act 2003.....
		- Western Australian Treasury Corporation Act 1986 - Interest.....
139		- Broome Port Authority.....
140		- Department of Corrective Services.....
141		- Electricity Networks Corporation (Western Power).....
142		- Esperance Port Authority.....
143		- Metropolitan Redevelopment Authority.....
144		- Port Hedland Port Authority.....
145		- Regional Power Corporation (Horizon Power).....
146		- Royalties for Regions.....
147		- WA Health.....
148		- Water Corporation of Western Australia.....
		- Bunbury Port Authority.....
		- Dampier Port Authority.....
		- Decommissioning of the Office of Shared Services.....
		- Department of Education.....
		- Electricity Retail and Generation Corporation (Synergy).....
		- Forest Products Commission.....
		- Fremantle Port Authority.....
		- Western Australian Land Authority.....
149		- Fiona Stanley Hospital Construction Account.....
150		- Perth Children's Hospital Account.....
151		- The New Perth Stadium Account.....
		- Oakajee Port Special Purpose Account.....
		- Perry Lakes Trust Account.....
		- Western Australian Future Fund.....
		- Loans (Co-operative Companies) Act 2004.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	55	Economic Regulation Authority
	92	- Net amount appropriated to deliver services.....
		Total.....
2	56	Office of the Auditor General
	93	- Net amount appropriated to deliver services.....
	152	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
		TOTAL - PART 13.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
583,081	632,850	657,845	651,406	647,992	639,621	630,197
215,988	208,569	212,898	206,747	199,339	191,810	184,100
214,148	206,677	211,051	204,314	197,079	189,525	181,756
1,840	1,892	1,847	2,433	2,260	2,285	2,344
307,360	364,384	385,050	384,941	389,126	388,490	386,994
298,151	354,195	375,326	379,060	383,657	382,961	381,325
9,101	10,083	9,620	5,777	5,365	5,425	5,565
108	106	104	104	104	104	104
59,733	59,897	59,897	59,718	59,527	59,321	59,103
21,420	21,783	21,783	22,118	22,492	23,037	23,614
899	750	1,200	1,200	1,200	1,200	1,200
20	220	220	-	-	-	-
354,147	434,000	431,000	448,000	545,000	670,000	778,000
-	-	-	10,575	10,575	-	-
31,630	60,549	60,549	36,991	-	-	-
-	74,862	74,862	76,925	73,498	74,143	78,808
-	1,850	1,850	1,960	2,081	2,210	2,346
78,607	117,683	33,346	148,074	52,400	-	-
-	-	-	12,758	17,242	19,989	23,180
7,620	12,563	10,586	8,618	1,118	1,118	1,118
563,058	803,647	803,647	365,232	370,658	357,325	428,111
11,775	51,772	43,148	141,954	72,320	26,877	24,316
-	5,080	-	109,334	14,036	-	-
-	1,300	1,300	-	-	-	-
-	9,720	9,720	-	-	-	-
-	8,896	-	-	-	-	-
-	102,682	102,682	-	-	-	-
24,464	-	-	-	-	-	-
10,673	4,700	4,700	-	-	-	-
20,490	30,840	29,869	-	-	-	-
-	-	-	-	-	30,000	-
125,000	15,000	15,000	10,000	-	-	-
70,000	182,000	182,000	349,500	44,000	-	-
100,000	15,000	15,000	145,000	420,000	490,000	120,000
-	-	-	-	-	339,000	-
1,000	-	-	-	-	-	-
-	-	-	-	-	73,900	76,600
1,000	-	3,925	-	-	-	-
1,303	1,358	1,358	1,358	1,358	1,358	1,358
4,444,784	5,481,031	5,439,881	5,577,606	5,327,578	5,757,215	5,209,348
1,903	4,089	5,289	2,486	2,516	2,488	2,488
1,903	4,089	5,289	2,486	2,516	2,488	2,488
6,017	6,096	6,131	6,212	6,460	6,607	6,754
860	300	300	300	300	250	300
648	694	694	714	734	753	753
7,525	7,090	7,125	7,226	7,494	7,610	7,807
4,454,212	5,492,210	5,452,295	5,587,318	5,337,588	5,767,313	5,219,643

 CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
PART 14 - MINISTER FOR LOCAL GOVERNMENT; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; YOUTH		
2	57	Local Government and Communities
	94	- Net amount appropriated to deliver services.....
	95	- Contribution to the Western Australian Family Foundation Trust Account.....
		- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
		- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
TOTAL - PART 14.....		
PART 15 - MINISTER FOR ENVIRONMENT; HERITAGE		
2	58	Parks and Wildlife
	96	- Net amount appropriated to deliver services.....
	153	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	59	Environment Regulation
	97	- Net amount appropriated to deliver services.....
	154	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	60	Botanic Gardens and Parks Authority
	98	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	61	Office of the Environmental Protection Authority
	99	- Net amount appropriated to deliver services.....
	155	- Capital Appropriation.....
		Total.....
2	62	Swan River Trust
	100	- Net amount appropriated to deliver services.....
		Total.....
2	63	Zoological Parks Authority
	101	- Net amount appropriated to deliver services.....
	156	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	64	Heritage Council of Western Australia
	102	- Net amount appropriated to deliver services.....
	157	- Capital Appropriation.....
		Total.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
117,748	129,818	127,991	122,810	128,827	133,400	128,863
250	250	250	250	250	250	250
-	1,520	1,520	-	-	-	-
227	302	615	-	-	-	-
575	672	328	337	348	358	358
118,800	132,562	130,704	123,397	129,425	134,008	129,471
118,800	132,562	130,704	123,397	129,425	134,008	129,471
193,004	201,473	209,148	198,955	206,338	209,663	211,991
2,582	2,412	5,614	704	932	1,386	2,249
506	523	523	540	558	573	588
196,092	204,408	215,285	200,199	207,828	211,622	214,828
433	434	4,190	2,453	2,517	2,540	2,540
789	855	855	865	875	885	885
265	272	272	281	290	298	298
1,487	1,561	5,317	3,599	3,682	3,723	3,723
13,556	12,515	14,252	14,102	14,655	14,953	15,289
213	237	237	244	252	260	260
13,769	12,752	14,489	14,346	14,907	15,213	15,549
13,968	9,732	14,533	14,725	14,007	14,315	14,553
68	-	-	59	300	-	180
14,036	9,732	14,533	14,784	14,307	14,315	14,733
13,674	12,020	12,020	12,446	11,850	12,154	11,429
13,674	12,020	12,020	12,446	11,850	12,154	11,429
10,510	10,696	11,013	11,026	11,708	11,948	12,175
-	1,470	1,470	735	735	735	735
229	237	237	246	254	261	261
10,739	12,403	12,720	12,007	12,697	12,944	13,171
6,617	7,129	7,138	7,711	7,962	7,851	8,037
603	11	11	1,750	1,700	-	-
7,220	7,140	7,149	9,461	9,662	7,851	8,037

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
		PART 15 - MINISTER FOR ENVIRONMENT; HERITAGE - continued
2	65	National Trust of Australia (WA)
	103	- Net amount appropriated to deliver services.....
	158	- Capital Appropriation.....
		Total.....
		TOTAL - PART 15.....
		PART 16 - MINISTER FOR EMERGENCY SERVICES; CORRECTIVE SERVICES; SMALL BUSINESS; VETERANS
2	66	Fire and Emergency Services
	104	- Net amount appropriated to deliver services.....
		- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	67	State Emergency Management Committee Secretariat
	105	- Net amount appropriated to deliver services.....
		Total.....
2	68	Corrective Services
	106	- Net amount appropriated to deliver services.....
	159	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	69	Office of the Inspector of Custodial Services
	107	- Net amount appropriated to deliver services.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	70	Small Business Development Corporation
	108	- Net amount appropriated to deliver services.....
	160	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
		TOTAL - PART 16.....
		PART 17 - MINISTER FOR WATER; FORESTRY
2	71	Water
	109	- Net amount appropriated to deliver services.....
		- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
	161	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
		TOTAL - PART 17.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
2,703	2,801	2,801	2,878	2,951	3,031	3,095
5,135	435	435	435	435	435	435
7,838	3,236	3,236	3,313	3,386	3,466	3,530
264,855	263,252	284,749	270,155	278,319	281,288	285,000
50,479	35,202	35,954	30,920	33,483	36,037	37,129
2,810	880	24,980	-	161	-	1,500
751	967	967	991	1,016	1,041	1,041
54,040	37,049	61,901	31,911	34,660	37,078	39,670
2,751	3,911	4,583	4,872	4,874	4,968	5,074
2,751	3,911	4,583	4,872	4,874	4,968	5,074
736,242	753,617	767,574	790,661	814,844	880,217	891,367
31,877	8,083	6,173	3,121	1,863	4,544	5,311
920	950	950	981	1,013	1,041	1,063
769,039	762,650	774,697	794,763	817,720	885,802	897,741
3,399	3,243	3,243	3,180	3,265	3,349	3,433
224	247	247	247	247	247	247
3,623	3,490	3,490	3,427	3,512	3,596	3,680
11,655	11,322	11,402	11,544	11,725	12,173	12,476
178	60	60	60	60	60	60
253	243	243	247	254	260	260
12,086	11,625	11,705	11,851	12,039	12,493	12,796
841,539	818,725	856,376	846,824	872,805	943,937	958,961
64,061	69,115	76,759	72,956	74,298	73,798	74,768
161	56	56	-	-	-	-
6,139	8,434	8,739	6,810	9,420	4,659	4,783
253	272	272	280	288	288	288
70,614	77,877	85,826	80,046	84,006	78,745	79,839
70,614	77,877	85,826	80,046	84,006	78,745	79,839

CONSOLIDATED ACCOUNT EXPENDITURE ESTIMATES

Vol	Division	Details
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PART 18 - MINISTER FOR TRANSPORT; FINANCE

2	72	Transport
	110	- Net amount appropriated to deliver services.....
	111	- Western Australian Coastal Shipping Commission.....
	162	- Capital Appropriation.....
		- Salaries and Allowances Act 1975.....
		Total.....
2	73	Commissioner of Main Roads
	112	- Net amount appropriated to deliver services.....
	163	- Capital Appropriation.....
		- Road Traffic Act 1974.....
		- Salaries and Allowances Act 1975.....
		- Road Traffic Act 1974.....
		Total.....
2	74	Public Transport Authority of Western Australia
		- Salaries and Allowances Act 1975.....
	164	- Capital Appropriation.....
		Total.....
2	75	Finance
	113	- Net amount appropriated to deliver services.....
	114	- Amount provided for Administered Grants, Subsidies and Other Transfer Payments.....
	165	- Capital Appropriation.....
		- First Home Owner Grant Act 2000.....
		- Salaries and Allowances Act 1975.....
		Total.....

TOTAL - PART 18.....

GRAND TOTAL.....

Total Appropriation Bill No.1 - Recurrent Services.....

Total Appropriation Bill No.2 - Capital Purposes.....

Authorised by Other Statutes

- Recurrent Services.....

- Capital Purposes.....

- Financing.....

Total Authorised by Other Statutes.....

GRAND TOTAL.....

2012-13 Actual \$' 000	2013-14 Budget \$' 000	2013-14 Estimated Actual \$' 000	2014-15 Budget Estimate \$' 000	2015-16 Forward Estimate \$' 000	2016-17 Forward Estimate \$' 000	2017-18 Forward Estimate \$' 000
53,275	53,195	63,290	51,364	34,387	37,122	31,566
85	90	90	95	100	100	100
15,104	50,436	38,164	24,819	8,921	16,290	17,027
1,093	1,133	1,133	1,173	1,215	1,257	1,257
69,557	104,854	102,677	77,451	44,623	54,769	49,950
176,373	296,420	257,357	241,972	265,448	281,348	383,200
112,676	360,453	307,911	127,667	2,663	105,043	297,130
536,239	558,539	558,539	620,633	644,776	700,795	707,148
367	379	379	390	402	425	425
88,277	127,556	127,556	173,368	189,774	186,994	222,994
913,932	1,343,347	1,251,742	1,164,030	1,103,063	1,274,605	1,610,897
337	348	348	359	359	359	359
245,963	118,624	96,701	94,405	132,176	142,864	154,076
246,300	118,972	97,049	94,764	132,535	143,223	154,435
183,113	176,393	172,840	173,920	190,271	197,466	200,386
249,257	304,324	298,960	182,753	197,638	214,613	229,748
15,073	27,026	22,269	41,995	69,624	21,882	6,406
133,828	108,842	115,182	91,975	93,720	94,716	95,250
1,559	1,625	1,625	1,625	1,625	1,625	1,625
582,830	618,210	610,876	492,268	552,878	530,302	533,415
1,812,619	2,185,383	2,062,344	1,828,513	1,833,099	2,002,899	2,348,697
21,180,761	23,383,194	23,308,971	23,958,057	23,893,177	24,925,192	24,913,791
16,677,007	18,085,457	18,212,024	19,020,283	19,529,320	20,000,453	20,269,783
2,344,343	2,985,489	2,751,380	2,484,968	1,752,580	2,120,994	1,682,664
2,055,134	2,184,692	2,214,086	2,279,438	2,421,503	2,616,751	2,738,350
88,277	127,556	127,556	173,368	189,774	186,994	222,994
16,000	-	3,925	-	-	-	-
2,159,411	2,312,248	2,345,567	2,452,806	2,611,277	2,803,745	2,961,344
21,180,761	23,383,194	23,308,971	23,958,057	23,893,177	24,925,192	24,913,791

CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
PART 1 - PARLIAMENT							
LEGISLATIVE COUNCIL							
GST Receipts	170	130	130	130	130	130	130
Other Receipts.....	4	-	-	-	-	-	-
Total	174	130	130	130	130	130	130
LEGISLATIVE ASSEMBLY							
GST Receipts	184	115	115	115	115	115	115
Other Receipts.....	10	-	-	-	-	-	-
Total	194	115	115	115	115	115	115
PARLIAMENTARY SERVICES							
GST Receipts	697	565	565	565	565	565	565
Other Receipts.....	1,003	-	126	-	-	-	-
Total	1,700	565	691	565	565	565	565
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
GST Input Credits	260	271	271	271	271	271	271
Other Receipts.....	2,790	2,462	2,462	2,560	2,661	2,661	2,661
Total	3,050	2,733	2,733	2,831	2,932	2,932	2,932
TOTAL - PART 1	5,118	3,543	3,669	3,641	3,742	3,742	3,742
PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE							
PREMIER AND CABINET							
Grants and Subsidies.....	198	431	431	444	457	457	457
GST Input Credits	6,033	6,695	6,695	7,785	8,332	8,332	8,332
GST Receipts on Sales.....	635	329	329	329	329	329	329
Other Receipts.....	1,041	571	1,042	980	874	758	638
State Law Publisher	2,181	2,571	2,100	2,200	2,310	2,425	2,546
Total	10,088	10,597	10,597	11,738	12,302	12,301	12,302
PUBLIC SECTOR COMMISSION							
GST Input Credits	931	736	736	600	506	418	415
GST Receipts on Sales.....	101	87	87	87	87	87	87
Other Receipts.....	367	108	108	108	108	108	108
Training Fees	664	791	791	1,541	1,541	1,541	1,541
Total	2,063	1,722	1,722	2,336	2,242	2,154	2,151
GOVERNOR'S ESTABLISHMENT							
GST Input Credits	89	63	63	63	63	63	63
Sale of Goods and Services.....	109	115	115	115	115	115	115
Total	198	178	178	178	178	178	178
SALARIES AND ALLOWANCES TRIBUNAL							
GST Input Credits	75	53	53	54	55	58	58
Other Receipts.....	3	3	3	3	3	3	3
Total	78	56	56	57	58	61	61

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
STATE DEVELOPMENT							
Commonwealth Grants - Australia-China Natural Gas Technology Partnership Fund.....	1,500	750	750	750	750	-	-
Gorgon Gas CO ₂ Injection Project	100	100	100	100	100	100	100
GST Receipts	17,457	-	-	9,746	-	-	-
Heavy Use Industrial Lands - Commonwealth Funding Under the Regional Infrastructure Fund	-	3,140	3,140	-	-	-	-
Industry Receipts - Australia-China Natural Gas Technology Partnership Fund.....	1,317	1,000	1,000	1,000	1,000	-	-
LNG18 International Conference and Exhibition on Liquefied Natural Gas	-	-	-	-	3,350	-	-
Onslow Community Development Fund Macedon Project.....	5,000	-	-	-	-	-	-
Wheatstone Project.....	-	-	-	-	-	1,500	1,500
Other Receipts.....	39	-	-	-	-	-	-
Receipts from Industry.....	456	-	-	-	-	-	-
Total	25,869	4,990	4,990	11,596	5,200	1,600	1,600
TOTAL - PART 2	38,296	17,543	17,543	25,905	19,980	16,294	16,292
PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TRAINING AND WORKFORCE DEVELOPMENT							
WA HEALTH							
Commonwealth Grants	471,653	339,313	415,218	379,660	326,292	342,453	340,853
GST Input Credits	63,729	84,450	70,181	82,920	85,962	89,005	92,047
GST Receipts on Sales.....	1,850	2,226	1,480	2,025	2,100	2,175	2,249
Proceeds from Services Provided by Environmental Health Services.....	1,921	1,787	2,144	2,689	2,492	2,621	2,646
Proceeds from Services Provided by Mental Health Services.....	20,596	-	11,392	-	-	-	-
Proceeds from Services Provided by Miscellaneous Services	7,225	4,526	7,844	3,840	3,460	3,000	2,992
Proceeds from Services Provided by Reproductive Technology Services	-	-	-	6	-	-	6
Total	566,974	432,302	508,259	471,140	420,306	439,254	440,793
TRAINING AND WORKFORCE DEVELOPMENT							
Commonwealth Capital.....	13,420	15,300	15,300	11,060	14,710	15,000	15,300
Commonwealth Recurrent	166,790	170,226	170,811	190,882	189,045	208,630	212,574
GST Receipts	20,628	2,521	20,821	20,821	20,821	20,821	20,821
Other Receipts.....	8,579	6,724	6,724	13,083	10,439	10,599	10,875
Proceeds from Commercial Activities	37,529	42,844	42,844	42,889	42,889	42,889	45,653
Total	246,946	237,615	256,500	278,735	277,904	297,939	305,223
TOTAL - PART 3	813,920	669,917	764,759	749,875	698,210	737,193	746,016

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT							
REGIONAL DEVELOPMENT							
Funds Provided by the Commonwealth Government....	150	30	30	30	30	30	30
GST Input Credits.....	25,333	11,493	11,493	11,669	10,870	10,821	10,440
Other Receipts.....	16,758	3,152	4,302	3,450	3,499	3,897	3,134
Total.....	42,241	14,675	15,825	15,149	14,399	14,748	13,604
LANDS							
Funds Provided by the Commonwealth Government....	22	22	22	22	22	22	22
GST Input Credits.....	1,465	1,275	1,214	1,216	1,161	1,119	1,140
Other Receipts.....	1,378	-	-	-	-	-	-
Pastoral Leases.....	4,180	4,861	3,941	4,861	4,861	4,861	4,861
Proceeds from Rental Properties.....	303	303	303	303	303	303	303
Regulatory Fees and Fines.....	40	68	68	146	90	90	90
Total.....	7,388	6,529	5,548	6,548	6,437	6,395	6,416
TOTAL - PART 4.....	49,629	21,204	21,373	21,697	20,836	21,143	20,020
PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS							
EDUCATION							
Commonwealth Grants.....	607,419	583,171	589,657	585,388	623,140	689,815	690,133
Farm School Receipts.....	1,091	1,220	1,220	1,257	1,332	1,332	1,332
Fees - Agricultural Colleges.....	2,862	3,714	3,714	3,800	3,897	3,994	4,094
Fees - Other.....	1,729	1,289	1,772	1,806	1,841	1,881	1,916
Fees - Swimming Classes.....	499	512	512	507	507	507	507
GST Input Credits.....	86,456	97,957	97,957	98,936	99,926	99,926	99,926
GST Receipts on Sales.....	4,616	6,696	6,696	6,763	6,831	6,831	6,831
Other Grants Recurrent.....	927	1,650	3,673	1,954	1,700	1,700	1,700
Other Receipts.....	36,866	24,229	27,478	17,954	16,779	17,116	17,368
Physical Education Camp School Receipts.....	1,950	1,986	1,986	2,122	2,175	2,229	2,287
Recoveries and Refunds - Teachers Salaries and Other....	5,471	6,981	6,393	7,195	7,352	7,422	7,487
Refunds - Workers Compensation.....	3,700	3,841	3,341	3,456	3,575	3,575	3,575
Total.....	753,586	733,246	744,399	731,138	769,055	836,328	837,156
EDUCATION SERVICES							
Commonwealth Specific Purpose Program - Aboriginal Education and Training Council.....	263	599	599	467	467	467	467
GST Input Credits.....	38,423	38,794	39,190	39,190	39,190	39,190	39,190
GST Receipts.....	1,017	525	525	525	525	525	525
Miscellaneous Revenue.....	228	120	120	120	120	120	120
Other Commonwealth Grants.....	400	-	800	-	-	-	-
Registration Fees.....	792	1,427	1,427	2,842	2,529	2,255	2,290
Total.....	41,123	41,465	42,661	43,144	42,831	42,557	42,592
ABORIGINAL AFFAIRS							
Grants and Subsidies.....	1,525	130	130	130	130	130	130
GST Input Credits.....	1,860	2,153	2,264	1,530	1,297	1,261	1,261
Other Receipts.....	1,717	1,332	1,221	1,883	1,982	2,018	2,018
Total.....	5,102	3,615	3,615	3,543	3,409	3,409	3,409

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WESTERN AUSTRALIAN ELECTORAL COMMISSION							
Extraneous Election	201	756	729	972	-	150	-
GST Input Credits	891	1,250	1,250	-	-	-	-
Local Government Recoups	115	2,500	2,500	-	2,500	-	2,500
Sale of Rolls and Maps	34	20	47	20	-	20	-
Sundries	103	3	3	3	-	-	-
Total	1,344	4,529	4,529	995	2,500	170	2,500
TOTAL - PART 5	801,155	782,855	795,204	778,820	817,795	882,464	885,657
PART 6 - MINISTER FOR PLANNING; CULTURE AND THE ARTS							
PLANNING							
Bentley/Curtin Specialised Centre - Department of Commerce							
	152	500	-	-	-	-	-
Development Assessment Panels	1,166	1,137	1,137	1,701	1,701	1,701	1,701
GST Input Credits	2,229	3,592	3,592	2,852	2,852	2,852	2,852
GST Receipts on Sales	168	1,487	1,487	1,488	1,488	1,488	1,488
Other	662	126	641	90	90	90	90
Pilbara Cities Office Project	1,500	-	-	-	-	-	-
Planning for Aboriginal Communities - Department of Housing							
	-	440	440	453	467	-	-
Regional Centres Development Plan (SuperTowns)	58	-	-	-	-	-	-
Services Provided to Commonwealth in Respect of Indian Ocean Territories							
	88	91	91	91	91	91	91
Services Provided to Western Australia Planning Commission							
	19,143	24,870	24,870	43,073	45,028	46,170	47,322
Total	25,166	32,243	32,258	49,748	51,717	52,392	53,544
CULTURE AND THE ARTS							
GST Input Credits	8,234	6,771	8,216	13,731	13,367	24,536	14,680
GST Receipts on Sales	3,643	3,393	3,186	2,476	2,297	2,344	2,424
Rental Income from King Street Arts Centre	38	34	15	15	15	15	15
Total	11,915	10,198	11,417	16,222	15,679	26,895	17,119
TOTAL - PART 6	37,081	42,441	43,675	65,970	67,396	79,287	70,663
PART 7 - MINISTER FOR POLICE; TOURISM; ROAD SAFETY; WOMEN'S INTERESTS							
WESTERN AUSTRALIA POLICE							
Commonwealth - Other	844	928	1,382	928	928	928	928
Commonwealth - National Campaign Against Drug Abuse							
	146	146	146	146	146	146	146
Departmental	39,796	34,125	35,532	34,054	33,058	33,238	33,238
GST Input Credits	30,544	27,523	27,523	27,523	27,523	27,523	27,523
GST Receipts on Sales	5,540	2,388	2,388	2,388	2,388	2,388	2,388
Licences	7,889	8,502	8,710	8,710	8,710	8,710	8,710
Road Trauma Trust Account	18,460	14,726	14,786	14,954	15,408	15,408	15,408
Total	103,219	88,338	90,467	88,703	88,161	88,341	88,341
TOTAL - PART 7	103,219	88,338	90,467	88,703	88,161	88,341	88,341

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
PART 8 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES; CHILD PROTECTION							
MENTAL HEALTH COMMISSION							
Department for Child Protection and Family Support -							
Street-to-Home Program Clinical Outreach.....	635	662	662	-	-	-	-
Grants and Contributions from the Commonwealth.....	15,525	21,278	21,599	6,377	7,004	-	-
Other Funded Programs	125	-	-	-	-	-	-
Other Receipts.....	113	-	-	-	-	-	-
Total.....	16,398	21,940	22,261	6,377	7,004	-	-
CHILD PROTECTION AND FAMILY SUPPORT							
Departmental Services	10,877	5,615	6,128	7,683	7,898	7,456	7,456
GST Input Credits	3,512	499	499	501	501	501	501
GST Receipts on Sales.....	26,087	21,427	21,427	21,964	21,755	21,755	21,755
National Affordable Housing Agreement	21,210	21,762	21,812	22,750	23,451	24,209	24,645
National Partnership Agreement on Homelessness.....	13,752	14,540	14,540	14,970	-	-	-
Provision of Services to the Commonwealth in							
Respect of Indian Ocean Territories	168	281	319	319	319	319	319
Unaccompanied Humanitarian Minors	45	40	40	40	40	40	40
Total.....	75,651	64,164	64,765	68,227	53,964	54,280	54,716
TOTAL - PART 8	92,049	86,104	87,026	74,604	60,968	54,280	54,716
PART 9 - ATTORNEY GENERAL; MINISTER FOR COMMERCE							
ATTORNEY GENERAL							
District Court Fees	4,463	5,466	5,466	5,648	5,795	5,945	6,100
Family Court Commonwealth Grant.....	18,069	13,063	12,952	13,440	13,682	13,928	14,179
Family Court Fees.....	4,509	6,216	6,216	6,223	6,217	6,372	6,372
Fines Enforcement Registry Fees.....	26,486	30,031	30,031	34,704	34,362	35,607	36,892
GST Receipts from Australian Taxation Office.....	19,480	21,513	21,513	21,513	21,513	21,513	21,513
GST Receipts on Sales.....	2,768	1,300	1,300	1,300	1,300	1,300	1,300
Indian Ocean Territories Commonwealth Grant	384	165	205	237	237	237	237
Magistrates' Court Fees.....	9,270	10,310	10,362	7,625	7,818	8,016	8,219
Other Grants Received.....	503	103	-	-	103	103	103
Other Receipts.....	-	192	-	171	171	171	171
Public Trustee Contribution - Common Account							
Surplus Interest.....	5,651	5,206	5,206	5,404	3,964	2,499	1,973
Public Trustee Contribution - Estate Fees and Other							
Revenues	15,484	14,961	14,961	16,536	17,817	19,243	19,753
Recoup of Building Disputes Revenue	2,840	-	3,330	2,686	2,686	2,686	2,686
Recoup of Criminal Injury Awards.....	1,657	1,643	1,643	1,666	1,666	1,666	1,666
Recoup of Legal Costs	329	300	300	300	300	300	300
Recoup of Other Costs.....	18,859	21,543	18,545	15,847	15,669	15,576	15,596
Recoup of Residential Tenancy Payments	2,300	1,752	1,752	2,021	2,074	2,128	2,183
Recoup of Salary Costs	829	366	348	324	324	324	324
Recoup of Workers Compensation Payments	353	155	155	155	155	155	155
Registry of Births, Deaths and Marriages Fees.....	7,862	8,363	8,363	8,379	8,387	8,395	8,402
Sheriff's Office Fees.....	405	310	310	301	309	317	326
State Administrative Tribunal Fees.....	433	600	600	527	544	563	582
State Solicitor's Fees	4,405	4,280	4,280	5,380	5,380	5,380	5,380
Supreme Court Fees.....	6,532	8,399	8,399	7,707	7,945	8,190	8,443
Total.....	153,871	156,237	156,237	158,094	158,418	160,614	162,855

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMMISSIONER FOR EQUAL OPPORTUNITY							
GST Input Credits	65	61	61	61	61	61	61
GST Receipts on Sale	23	17	17	17	17	17	17
Other Receipts.....	50	21	21	21	21	21	21
Proceeds from the Provision of Services to the Indian Ocean Territories	15	35	35	35	35	35	35
Services Rendered.....	288	347	347	350	350	350	350
Total	441	481	481	484	484	484	484
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Contribution from the Confiscation Proceeds Account ...	4,600	3,600	4,750	3,600	3,600	3,600	3,600
Employee Contributions to the Executive Vehicle Scheme	48	50	50	50	50	50	50
GST Receipts	953	629	629	629	629	629	634
Other Receipts.....	160	-	-	-	-	-	-
Total	5,761	4,279	5,429	4,279	4,279	4,279	4,284
OFFICE OF THE INFORMATION COMMISSIONER							
GST Input Credits	83	48	48	48	48	48	48
Other Receipts.....	31	4	4	4	4	4	4
Total	114	52	52	52	52	52	52
COMMERCE							
Grants and Subsidies	2,075	-	-	174	176	178	80
GST Receipts	3,889	2,570	2,570	2,570	2,570	2,570	2,570
Other Receipts.....	30,956	7,973	8,366	8,600	8,484	8,485	8,486
Regulatory Fees and Fines	57,863	61,318	65,954	68,021	69,548	70,357	71,023
Sale of Goods and Services.....	11,471	4,052	6,228	6,297	5,188	5,274	5,361
Total	106,254	75,913	83,118	85,662	85,966	86,864	87,520
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
GST Input Credits	474	490	490	500	500	500	500
GST Receipts on Sales.....	18	3	3	3	3	3	3
Service Charges, Transcript and Award Sales and Other Revenue.....	28	80	80	80	80	80	80
Total	520	573	573	583	583	583	583
TOTAL - PART 9	266,961	237,535	245,890	249,154	249,782	252,876	255,778
PART 10 - MINISTER FOR MINES AND PETROLEUM; HOUSING							
MINES AND PETROLEUM							
Grants and Subsidies	2,684	100	100	100	100	100	100
GST Input Credits	5,695	5,412	5,412	4,937	4,937	4,937	4,937
Licences and Other Regulatory Fees.....	13,897	14,737	14,537	15,235	19,688	18,281	18,327
Mining Rehabilitation Fund.....	-	39,880	39,880	45,400	51,480	58,210	58,210
Mine Safety Levy.....	22,647	23,431	24,631	24,264	36,686	34,711	34,782
Proceeds from Departmental Fees and Charges	3,998	893	2,203	2,203	2,283	2,313	1,273
Proceeds from Petroleum Permits and Licences	3,033	9,361	5,961	9,081	9,091	9,091	9,091
Proceeds from Prospecting, Exploration and Other Mining Licences	6,756	8,025	8,025	7,980	8,315	8,482	8,482
Total	58,710	101,839	100,749	109,200	132,580	136,125	135,202
TOTAL - PART 10	58,710	101,839	100,749	109,200	132,580	136,125	135,202

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
PART 11 - MINISTER FOR SPORT AND RECREATION; RACING AND GAMING							
SPORT AND RECREATION							
GST Input Credits	13,983	5,337	5,369	4,790	3,514	3,514	3,514
GST Receipts on Sales	611	377	345	355	366	377	377
Other Receipts	886	1,335	1,335	1,393	1,421	1,449	1,474
Proceeds from the Provision of Accommodation and Recreation Programs	3,603	3,513	4,403	4,676	4,087	4,197	4,197
Proceeds from the Provision of Sport Development Services to Industry Bodies	716	332	332	332	332	332	332
Proceeds from the Provision of Sport Participation Services to the Commonwealth	920	904	904	904	904	904	904
Total	20,719	11,798	12,688	12,450	10,624	10,773	10,798
RACING, GAMING AND LIQUOR							
GST Input Credits	643	155	155	155	155	155	155
GST Receipts on Sales	5	25	25	25	25	25	25
Liquor Fees Receipts	5,764	4,800	4,800	4,825	4,825	4,850	4,850
Other Receipts	39	7	7	7	7	7	7
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories	89	81	81	81	81	81	81
Provision of Services to the Racing and Gaming Industries	4,396	4,769	4,769	4,769	4,769	4,769	4,769
Total	10,936	9,837	9,837	9,862	9,862	9,887	9,887
TOTAL - PART 11	31,655	21,635	22,525	22,312	20,486	20,660	20,685
PART 12 - MINISTER FOR AGRICULTURE AND FOOD; FISHERIES							
AGRICULTURE AND FOOD							
Grants and Contributions from Commonwealth	1,532	1,766	1,766	1,766	1,766	1,766	1,766
Grants and Contributions from Non-Government Sources	22,489	23,089	23,089	24,737	22,411	22,411	22,411
GST Input Credits	7,714	11,073	11,073	11,073	11,073	11,073	11,073
Interest Received - Trusts	671	1,000	1,000	1,000	1,000	1,000	1,000
Miscellaneous Receipts	14,764	14,094	14,094	14,329	14,359	14,409	14,409
Regulatory Fees	609	8,113	8,113	6,455	6,640	6,819	6,819
Sale of Goods and Services	9,700	7,658	7,658	8,036	8,036	8,036	8,036
Services Contracted by:							
Agricultural Produce Commission	145	-	-	-	-	-	-
Rural Business Development Corporation	256	-	600	500	200	200	200
Total	57,880	66,793	67,393	67,896	65,485	65,714	65,714
RURAL BUSINESS DEVELOPMENT CORPORATION							
Commonwealth Grants	14,610	2,172	2,172	-	-	-	-
Other Receipts	578	70	1,740	2,313	2,191	2,310	2,310
Total	15,188	2,242	3,912	2,313	2,191	2,310	2,310
FISHERIES							
GST Input Credits	4,282	3,596	3,596	3,533	3,267	3,267	3,267
GST Receipts on Sales	420	570	570	581	581	581	581
Total	4,702	4,166	4,166	4,114	3,848	3,848	3,848
TOTAL - PART 12	77,770	73,201	75,471	74,323	71,524	71,872	71,872

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
PART 13 – TREASURER; MINISTER FOR ENERGY; CITIZENSHIP AND MULTICULTURAL INTERESTS							
TREASURY							
Contract Services - Strategic Projects	77,584	168,052	168,052	399,268	423,853	279,489	279,489
GST Input Credits	2,704	1,011	1,011	1,010	1,010	1,010	1,010
GST Receipts on Sales	7,939	12,000	12,000	12,000	12,000	12,000	12,000
Other Receipts	194	18	18	-	-	-	-
Total	88,421	181,081	181,081	412,278	436,863	292,499	292,499
ECONOMIC REGULATION AUTHORITY							
GST Input Credits	490	260	261	290	262	267	293
Other Receipts	182	70	70	117	118	117	117
Recoups from Industry	3,277	6,297	5,097	8,543	8,839	8,516	8,516
Total	3,949	6,627	5,428	8,950	9,219	8,900	8,926
OFFICE OF THE AUDITOR GENERAL							
Audit Fees	15,427	15,344	15,489	15,979	16,618	17,282	17,714
GST Input Credits	221	170	170	170	170	170	170
GST Receipts on Sales	1,637	1,630	1,630	1,630	1,630	1,630	1,630
Total	17,285	17,144	17,289	17,779	18,418	19,082	19,514
TOTAL - PART 13	109,655	204,852	203,798	439,007	464,500	320,481	320,939
PART 14 - MINISTER FOR LOCAL GOVERNMENT; COMMUNITY SERVICES; SENIORS AND VOLUNTEERING; YOUTH							
LOCAL GOVERNMENT AND COMMUNITIES							
Commonwealth Grants and Contributions	3,104	1,325	1,325	459	473	473	473
GST Input Credits	155	91	91	61	61	61	61
GST Receipts on Sales	4,969	4,266	4,266	4,281	4,281	4,281	4,281
Other Grants and Contributions	1,272	600	1,884	725	500	500	500
Other Receipts	1,844	633	633	389	395	395	395
Regulatory Fees and Services Rendered	652	689	689	638	706	654	654
Total	11,996	7,604	8,888	6,553	6,416	6,364	6,364
TOTAL - PART 14	11,996	7,604	8,888	6,553	6,416	6,364	6,364
PART 15 - MINISTER FOR ENVIRONMENT; HERITAGE							
PARKS AND WILDLIFE							
Grants and Subsidies	32,786	35,939	33,689	31,701	31,701	31,701	28,731
GST Input Credits	8,783	5,000	5,000	5,000	5,000	5,000	5,000
GST Receipts on Sales	4,057	5,500	5,500	5,500	5,500	5,500	5,500
Interest Received	3,292	2,988	2,988	2,988	2,988	2,988	2,988
Other Receipts	20,884	32,560	33,347	32,646	33,344	33,734	33,834
Receipts from Sale of Goods and Services	20,998	17,523	15,523	16,423	16,923	16,923	16,923
Total	90,800	99,510	96,047	94,258	95,456	95,846	92,976

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
ENVIRONMENT REGULATION							
Grants and Subsidies.....	494	-	-	-	-	-	-
GST Input Credits.....	1,662	3,700	3,700	3,700	3,700	3,700	3,700
GST Receipts.....	372	300	300	300	300	300	300
Interest Received.....	861	750	750	750	750	750	750
Landfill Levy.....	43,870	43,200	43,200	60,000	104,000	105,000	108,000
Receipts from Sale of Goods and Services.....	2,985	4,108	4,108	4,108	4,108	4,108	4,108
Regulatory Fees.....	21,729	20,297	22,097	23,747	24,774	25,846	26,951
Total.....	71,973	72,355	74,155	92,605	137,632	139,704	143,809
OFFICE OF THE ENVIRONMENTAL PROTECTION AUTHORITY							
Environmental Impact Assessment Fees.....	-	4,000	-	-	-	-	-
Grants and Subsidies.....	-	450	-	-	-	-	-
GST Receipts.....	1,250	340	190	220	420	430	440
Other Receipts.....	221	150	150	150	150	150	120
Total.....	1,471	4,940	340	370	570	580	560
NATIONAL TRUST OF AUSTRALIA (WA)							
Grants and Subsidies.....	2,166	1,492	4,253	700	700	700	700
GST Receipts on Sales.....	779	270	270	270	270	270	270
Interest Received.....	253	245	245	245	245	245	245
Other Receipts.....	2,840	2,540	2,540	2,540	2,360	2,360	2,360
User Fees and Charges.....	768	1,023	1,023	1,223	1,273	1,273	1,273
Total.....	6,806	5,570	8,331	4,978	4,848	4,848	4,848
TOTAL - PART 15.....	171,050	182,375	178,873	192,211	238,506	240,978	242,193
PART 16 - MINISTER FOR EMERGENCY SERVICES; CORRECTIVE SERVICES; SMALL BUSINESS; VETERANS							
CORRECTIVE SERVICES							
Commonwealth Grants.....	902	879	879	879	879	879	879
GST Input Credits.....	36,850	26,858	26,858	26,858	26,858	26,858	26,858
GST Receipts on Sales.....	508	3,688	3,688	3,688	3,688	3,688	3,688
Proceeds from Prison Canteen Sales.....	9,735	9,849	9,849	9,034	9,034	9,034	9,034
Proceeds from Recoup of Other Costs.....	936	9,140	4,653	6,750	7,444	7,466	7,466
Proceeds from Recoup of Prisoner Telephone Calls.....	3,462	3,517	3,503	3,517	3,517	3,517	3,517
Proceeds from Recoup of Salary Costs.....	875	156	156	156	156	156	156
Proceeds from Recoup of Workers' Compensation Payments.....	8,708	4,419	8,920	5,255	5,117	5,117	5,117
Proceeds from Sale of Industry Goods.....	3,462	3,969	3,969	3,979	3,979	3,979	3,979
Total.....	65,438	62,475	62,475	60,116	60,672	60,694	60,694
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Input Credits.....	145	42	42	42	42	42	42
Other Receipts.....	-	5	5	5	5	5	5
Total.....	145	47	47	47	47	47	47
TOTAL - PART 16.....	65,583	62,522	62,522	60,163	60,719	60,741	60,741

NET APPROPRIATION DETERMINATIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
PART 17 - MINISTER FOR WATER; FORESTRY							
WATER							
Commonwealth Grants and Contributions	4,013	5,089	5,089	3,454	2,696	1,771	1,771
GST Receipts	3,274	2,750	2,750	2,750	2,750	2,750	2,750
Lease of Commercial Land and Buildings	183	227	227	227	227	227	227
Other Grants and Contributions	4,695	4,855	4,855	4,138	4,100	4,070	4,070
Other Receipts.....	960	1,834	1,834	1,834	1,834	1,834	1,834
Receipts - Sale of Goods and Services.....	338	-	-	-	-	-	-
Regulatory Fees - Receipts.....	70	54	54	54	54	54	54
Total	13,533	14,809	14,809	12,457	11,661	10,706	10,706
TOTAL - PART 17	13,533	14,809	14,809	12,457	11,661	10,706	10,706
PART 18 - MINISTER FOR TRANSPORT; FINANCE							
TRANSPORT							
Boat Registration Fees	12,990	14,570	14,570	16,319	16,564	16,812	17,065
GST Input Credits	16,918	500	500	500	500	500	500
GST Receipts on Sales.....	7,579	607	607	607	607	607	607
Jetty Licences.....	552	561	561	528	542	555	569
Maritime Examinations.....	972	1,039	17	19	19	19	19
Motor Drivers							
Application and Other Fees	16,981	17,340	17,340	20,006	20,511	21,033	21,573
Licence Fees	38,147	45,687	45,687	43,600	45,190	46,288	47,198
Motor Vehicle							
Other Fees	2,442	2,706	2,621	2,726	2,749	2,772	2,795
Plate Fees.....	16,422	17,493	17,493	17,421	17,728	18,041	18,361
Search Fees.....	930	809	809	832	832	832	832
Transfer Fees	9,555	9,864	9,864	10,510	10,615	10,721	10,828
Vehicle Inspection Fees.....	13,694	13,685	13,685	13,909	14,183	14,463	14,748
Recording Fee.....	47,782	48,964	48,964	51,507	56,657	62,323	68,555
Proof of Age Cards	1,235	1,725	1,294	-	-	-	-
Recoups for Services Provided	17,988	18,971	18,971	19,934	20,731	21,560	22,423
Replacement Certificates	-	117	117	111	111	111	111
Western Australian Photo Card	-	-	489	2,247	2,320	2,395	2,473
Total	204,187	194,638	193,589	200,776	209,859	219,032	228,657
FINANCE							
Contract Services - Building Management and Works....	1,143,477	1,164,910	1,214,967	1,146,338	1,078,612	1,083,892	1,083,889
GST Input Credits	12,423	5,529	12,373	12,374	12,374	12,374	12,374
GST Receipts on Sales.....	120,647	131,017	122,514	122,764	122,242	121,828	121,623
Land Tax Liability Enquiry Fee	2,681	2,650	2,800	2,800	2,800	2,800	2,800
Merchant Fees.....	211	1,320	1,320	1,452	1,597	1,597	1,597
National Partnership Payments	355	293	293	-	-	-	-
Oracle Licence Recoup	-	-	-	2,000	2,000	2,000	2,000
Other Receipts.....	16,736	9,830	16,787	15,409	16,357	16,488	16,488
Procurement Services.....	8,883	8,952	8,952	9,776	10,565	10,682	10,682
Revenue from Executive Vehicle Scheme	111	300	93	95	98	101	104
Shared Services Rendered.....	15,843	38,185	38,185	-	-	-	-
State Fleet Revenue.....	87,993	84,400	78,371	92,573	92,812	95,080	94,687
Total	1,409,360	1,447,386	1,496,655	1,405,581	1,339,457	1,346,842	1,346,244
TOTAL - PART 18	1,613,547	1,642,024	1,690,244	1,606,357	1,549,316	1,565,874	1,574,901
GRAND TOTAL	4,360,927	4,260,341	4,427,485	4,580,952	4,582,578	4,569,421	4,584,828

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 - 8

Further information pertaining to the 2014-15 Budget Statements can be found in the associated Reader's Guide to the Budget Statements which can be accessed at the Western Australian State Budget website: <http://ourstatebudget.wa.gov.au>.

Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
47	Legislative Council			
	– Delivery of Services	16,321	16,398	16,826
	Total	16,321	16,398	16,826
53	Legislative Assembly			
	– Delivery of Services	22,836	23,083	23,717
	Total	22,836	23,083	23,717
58	Parliamentary Services			
	– Delivery of Services	15,202	15,469	15,903
	– Capital Appropriation	1,000	1,000	1,000
	Total	16,202	16,469	16,903
64	Parliamentary Commissioner for Administrative Investigations			
	– Delivery of Services	8,057	7,334	8,218
	Total	8,057	7,334	8,218
	GRAND TOTAL			
	– Delivery of Services	62,416	62,284	64,664
	– Capital Appropriation	1,000	1,000	1,000
	Total	63,416	63,284	65,664

PARLIAMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Legislative Council							
Item 1 Net amount appropriated to deliver services.....	4,883	5,161	5,161	5,308	5,519	5,786	5,931
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	10,955	11,160	11,237	11,518	11,867	12,549	12,206
Total appropriations provided to deliver services	15,838	16,321	16,398	16,826	17,386	18,335	18,137
Legislative Assembly							
Item 2 Net amount appropriated to deliver services.....	5,415	5,219	5,219	5,406	5,628	5,812	5,957
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	17,616	17,617	17,864	18,311	18,827	19,718	19,391
Total appropriations provided to deliver services	23,031	22,836	23,083	23,717	24,455	25,530	25,348
Parliamentary Services							
Item 3 Net amount appropriated to deliver services.....	14,678	15,202	15,469	15,903	16,041	16,050	16,435
Total appropriations provided to deliver services	14,678	15,202	15,469	15,903	16,041	16,050	16,435
CAPITAL							
Parliamentary Services							
Item 115 Capital Appropriation.....	1,360	1,000	1,000	1,000	1,000	1,000	1,000
Total Capital Appropriation.....	1,360	1,000	1,000	1,000	1,000	1,000	1,000
GRAND TOTAL.....	54,907	55,359	55,950	57,446	58,882	60,915	60,920

LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 1 Net amount appropriated to deliver services.....	4,883	5,161	5,161	5,308	5,519	5,786	5,931
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	10,955	11,160	11,237	11,518	11,867	12,549	12,206
Total appropriations provided to deliver services	15,838	16,321	16,398	16,826	17,386	18,335	18,137
TOTAL APPROPRIATIONS.....	15,838	16,321	16,398	16,826	17,386	18,335	18,137
EXPENSES							
Total Cost of Services.....	16,481	17,021	17,243	17,556	18,130	19,091	18,892
Net Cost of Services ^(a)	16,479	17,021	17,243	17,556	18,130	19,091	18,892
CASH ASSETS ^(b)	618	516	567	579	436	436	436

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Salaries and Allowances Tribunal Determination.....	77	58	104	599	256

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State public service or a government agency.

The Department services the needs of Members of Parliament, irrespective of their political affiliation, through two specific roles that are undertaken to meet its single desired outcome.

Desired Outcome	Services
The Legislative Council Members' requirements are met.	1. Support the Chamber Operations of the Legislative Council 2. Support the Committees of the Legislative Council

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Support the Chamber Operations of the Legislative Council	1,474	1,736	1,736	1,804	1,860	1,884	1,932
2. Support the Committees of the Legislative Council.....	2,926	3,330	3,330	3,437	3,500	3,581	3,674
3. Other Services ^(a)	1,242	807	952	787	846	846	849
4. Salaries and Allowances Act 1975.....	10,839	11,148	11,225	11,528	11,924	12,780	12,437
Total Cost of Services	16,481	17,021	17,243	17,556	18,130	19,091	18,892

(a) Other Services comprises of cost of services provided free of charge by the Parliamentary Services Department and Commonwealth Parliamentary Association (CPA) Grant expenses.

Significant Issues Impacting the Agency

- During 2014-15, the Joint Standing Committee on Audit will commence a legislative review of the *Auditor General Act 2006* (the Act) and a performance review of the Auditor General and the Office of the Auditor General, pursuant to section 48 of the Act.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: The Legislative Council Members' requirements are met:					
Average Member rating for procedural advice – House ^(b)	93%	85%	85%	85%	
Average Member rating for procedural advice – Committees ^(b)	89%	85%	85%	85%	
Average Member rating for administrative support ^(b)	88%	85%	85%	85%	
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by the House ^(c)	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The measures for Member rating of service performance represent the minimum threshold considered appropriate by the Department.

(c) The measure for timeliness of delivery of the Parliament documents has been set at 100% as this is considered critical to the operation of the Chamber, and is considered to be achievable in the absence of extraordinary circumstances.

Services and Key Efficiency Indicators

1. Support the Chamber Operations of the Legislative Council ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 1,474	\$'000 1,736	\$'000 1,736	\$'000 1,804	
Less Income	2	-	-	-	
Net Cost of Service	1,472	1,736	1,736	1,804	
Employees (Full Time Equivalents).....	11	11	11	11	
Efficiency Indicators					
Average Cost per Legislative Council Member per Sitting ^(b)	\$872	\$804	\$804	\$835	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs of services provided free of charge by the Parliamentary Services Department and CPA Grant expense from 2013-14.

(b) The number of sitting days varies from year to year. In 2012-13, the Legislative Council sat for 47 days. The 2013-14 Budget estimated 60 sitting days. In 2014-15, the House is expected to sit for 60 days. There are 36 Members of the Legislative Council.

2. Support the Committees of the Legislative Council ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 2,926	\$'000 3,330	\$'000 3,330	\$'000 3,437	
Less Income	-	-	-	-	
Net Cost of Service	2,926	3,330	3,330	3,437	
Employees (Full Time Equivalents).....	20	20	20	20	
Efficiency Indicators					
Average Cost of Providing Procedural and Administrative Support to Each Committee ^(b)	\$418,000	\$475,660	\$475,714	\$429,680	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs of services provided free of charge by the Parliamentary Services Department and CPA Grant expense from 2013-14.

(b) Costs have been calculated on seven committees for 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actual. For 2014-15 Budget Target, the number of committees increases to eight. It is acknowledged that the House establishes the number of committees and the Department incurs significant fixed costs, irrespective of the number of committees.

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	13,923	14,538	14,601	15,008	15,488	16,430	16,164
Grants and subsidies ^(c)	-	115	115	67	97	97	100
Supplies and services.....	638	1,028	1,028	1,084	1,105	1,124	1,152
Accommodation.....	608	571	716	584	595	595	610
Depreciation and amortisation.....	1	2	2	-	-	-	-
Other expenses.....	1,311	767	781	813	845	845	866
TOTAL COST OF SERVICES.....	16,481	17,021	17,243	17,556	18,130	19,091	18,892
Income							
Other revenue.....	2	-	-	-	-	-	-
Total Income.....	2	-	-	-	-	-	-
NET COST OF SERVICES.....	16,479	17,021	17,243	17,556	18,130	19,091	18,892
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	15,838	16,321	16,398	16,826	17,386	18,335	18,137
Resources received free of charge.....	870	692	692	720	749	749	749
TOTAL INCOME FROM STATE GOVERNMENT.....	16,708	17,013	17,090	17,546	18,135	19,084	18,886
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	229	(8)	(153)	(10)	5	(7)	(6)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 31, 31 and 31 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Commonwealth Parliamentary Association Grant.....	-	115	115	67	97	97	100
TOTAL.....	-	115	115	67	97	97	100

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	506	388	443	443	436	436	436
Receivables.....	14	33	14	14	14	14	14
Other.....	154	108	72	72	72	72	72
Total current assets.....	674	529	529	529	522	522	522
NON-CURRENT ASSETS							
Holding account receivables.....	166	168	168	168	168	168	168
Property, plant and equipment.....	1	(3)	(1)	(1)	(1)	(1)	(1)
Restricted cash.....	112	128	124	136	-	-	-
Other.....	76	60	76	76	76	76	76
Total non-current assets.....	355	353	367	379	243	243	243
TOTAL ASSETS.....	1,029	882	896	908	765	765	765
CURRENT LIABILITIES							
Employee provisions.....	735	780	735	735	735	735	735
Payables.....	103	134	103	103	82	67	52
Other.....	91	153	110	131	3	24	45
Total current liabilities.....	929	1,067	948	969	820	826	832
NON-CURRENT LIABILITIES							
Employee provisions.....	124	98	124	124	124	124	124
Other.....	1	2	2	3	4	5	5
Total non-current liabilities.....	125	100	126	127	128	129	129
TOTAL LIABILITIES.....	1,054	1,167	1,074	1,096	948	955	961
EQUITY							
Accumulated surplus/(deficit).....	(60)	(222)	(213)	(223)	(218)	(225)	(231)
Reserves.....	35	20	35	35	35	35	35
Other.....	-	(83)	-	-	-	-	-
Total equity.....	(25)	(285)	(178)	(188)	(183)	(190)	(196)
TOTAL LIABILITIES AND EQUITY.....	1,029	882	896	908	765	765	765

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	15,835	16,319	16,396	16,826	17,386	18,335	18,137
Net cash provided by State Government.....	15,835	16,319	16,396	16,826	17,386	18,335	18,137
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(13,970)	(14,519)	(14,596)	(15,001)	(15,651)	(16,438)	(16,173)
Grants and subsidies	-	(115)	(115)	(67)	(97)	(97)	(100)
Supplies and services	(711)	(1,028)	(1,028)	(1,084)	(1,105)	(1,124)	(1,152)
Accommodation.....	(979)	(571)	(634)	(584)	(595)	(595)	(595)
Other payments.....	(223)	(204)	(204)	(208)	(211)	(211)	(247)
Receipts							
GST receipts.....	170	130	130	130	130	130	130
Other receipts.....	4	-	-	-	-	-	-
Net cash from operating activities	(15,709)	(16,307)	(16,447)	(16,814)	(17,529)	(18,335)	(18,137)
NET INCREASE/(DECREASE) IN CASH HELD	126	12	(51)	12	(143)	-	-
Cash assets at the beginning of the reporting period.....	492	504	618	567	579	436	436
Cash assets at the end of the reporting period.....	618	516	567	579	436	436	436

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Receipts.....	170	130	130	130	130	130	130
Other Receipts.....	4	-	-	-	-	-	-
TOTAL.....	174	130	130	130	130	130	130

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 2 Net amount appropriated to deliver services.....	5,415	5,219	5,219	5,406	5,628	5,812	5,957
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	17,616	17,617	17,864	18,311	18,827	19,718	19,391
Total appropriations provided to deliver services	23,031	22,836	23,083	23,717	24,455	25,530	25,348
TOTAL APPROPRIATIONS.....	23,031	22,836	23,083	23,717	24,455	25,530	25,348
EXPENSES							
Total Cost of Services.....	23,848	23,698	24,018	24,684	25,362	26,473	26,291
Net Cost of Services ^(a)	23,838	23,698	24,018	24,684	25,362	26,473	26,274
CASH ASSETS ^(b)	1,345	626	1,235	1,181	1,035	1,036	1,036

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Salaries and Allowances Tribunal Determination.....	247	301	286	783	456

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State Public Service or a government agency.

The Department services the needs of Members of Parliament, supporting a broad, high-level goal of supporting governance for all Western Australians.

Desired Outcome	Service
Legislative Assembly Members' requirements are met.	1. Support the Operations of the Legislative Assembly

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Support the Operations of the Legislative Assembly	4,743	5,203	5,203	5,449	5,501	5,641	5,792
2. Other Services	1,788	856	929	890	926	926	926
3. Salaries and Allowances Act 1975.....	17,317	17,639	17,886	18,345	18,935	19,906	19,573
Total Cost of Services	23,848	23,698	24,018	24,684	25,362	26,473	26,291

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Legislative Assembly Members' requirements are met:					
Average members' rating for advice	93%	90%	90%	90%	
Average members' rating for administrative support	94%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Support the Operations of the Legislative Assembly

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Target \$'000	Note
Total Cost of Service	4,743	5,203	5,203	5,449	
Less Income	10	-	-	-	
Net Cost of Service.....	4,733	5,203	5,203	5,449	
Employees (Full Time Equivalents).....	32	28	28	28	
Efficiency Indicators					
Average Cost per Member of the Legislative Assembly	\$74,320	\$88,192	\$88,192	\$92,356	

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,233	491	1,108	1,039	1,035	1,036	1,036
Receivables.....	50	37	50	50	50	50	50
Other.....	70	172	60	60	60	60	60
Total current assets.....	1,353	700	1,218	1,149	1,145	1,146	1,146
NON-CURRENT ASSETS							
Holding account receivables.....	418	437	437	448	448	448	448
Property, plant and equipment.....	81	29	62	51	51	51	51
Restricted cash.....	112	135	127	142	-	-	-
Other.....	294	230	294	294	294	294	294
Total non-current assets.....	905	831	920	935	793	793	793
TOTAL ASSETS.....	2,258	1,531	2,138	2,084	1,938	1,939	1,939
CURRENT LIABILITIES							
Employee provisions.....	714	689	687	687	687	687	687
Payables.....	193	156	193	193	181	175	175
Other.....	130	207	152	175	22	46	46
Total current liabilities.....	1,037	1,052	1,032	1,055	890	908	908
NON-CURRENT LIABILITIES							
Employee provisions.....	188	200	152	152	152	152	152
Other.....	65	83	65	65	65	65	65
Total non-current liabilities.....	253	283	217	217	217	217	217
TOTAL LIABILITIES.....	1,290	1,335	1,249	1,272	1,107	1,125	1,125
EQUITY							
Accumulated surplus/(deficit).....	864	148	785	708	727	710	710
Reserves.....	104	48	104	104	104	104	104
Total equity.....	968	196	889	812	831	814	814
TOTAL LIABILITIES AND EQUITY.....	2,258	1,531	2,138	2,084	1,938	1,939	1,939

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	23,012	22,817	23,064	23,706	24,455	25,530	25,348
Net cash provided by State Government.....	23,012	22,817	23,064	23,706	24,455	25,530	25,348
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(20,471)	(20,625)	(20,872)	(21,527)	(22,315)	(23,223)	(22,978)
Grants and subsidies	(80)	-	-	-	-	-	-
Supplies and services	(529)	(1,399)	(1,379)	(1,405)	(1,412)	(1,431)	(1,449)
Accommodation.....	(1,054)	(706)	(769)	(734)	(778)	(778)	(779)
Other payments.....	(282)	(186)	(206)	(209)	(211)	(212)	(257)
Receipts							
GST receipts.....	184	115	115	115	115	115	115
Other receipts.....	10	-	-	-	-	-	-
Net cash from operating activities	(22,222)	(22,801)	(23,111)	(23,760)	(24,601)	(25,529)	(25,348)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(40)	-	-	-	-	-	-
Net cash from investing activities	(40)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	750	16	(47)	(54)	(146)	1	-
Cash assets at the beginning of the reporting period.....	595	610	1,345	1,235	1,181	1,035	1,036
Net cash transferred to/from other agencies.....	-	-	(63)	-	-	-	-
Cash assets at the end of the reporting period.....	1,345	626	1,235	1,181	1,035	1,036	1,036

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Receipts.....	184	115	115	115	115	115	115
Other Receipts.....	10	-	-	-	-	-	-
TOTAL.....	194	115	115	115	115	115	115

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY SERVICES

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 3 Net amount appropriated to deliver services.....	14,678	15,202	15,469	15,903	16,041	16,050	16,435
Total appropriations provided to deliver services	14,678	15,202	15,469	15,903	16,041	16,050	16,435
CAPITAL							
Item 115 Capital Appropriation	1,360	1,000	1,000	1,000	1,000	1,000	1,000
TOTAL APPROPRIATIONS.....	16,038	16,202	16,469	16,903	17,041	17,050	17,435
EXPENSES							
Total Cost of Services.....	14,274	15,264	15,531	15,968	16,079	16,088	16,473
Net Cost of Services ^(a)	13,268	15,264	15,405	15,968	16,079	16,088	16,473
CASH ASSETS ^(b)	1,234	852	373	373	84	84	84

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Continuation of Security Upgrade at Parliament House	267	273	281	289	297

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

The Department is not part of the State Public Service or a government agency.

The Department provides apolitical ancillary services to members of Parliament, Chamber Departments, Parliamentary staff and other users through two specific service roles that are undertaken to meet the Department's single desired outcome. In doing so, the Department supports a broad, high-level goal that reflects its service provision role.

Desired Outcome	Services
Infrastructure, facilities, information and services that meet the needs of stakeholders.	1. Provision of Infrastructure and Facilities 2. Provision of Information and Services

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Provision of Infrastructure and Facilities	5,234	5,207	5,554	5,553	5,628	5,631	5,766
2. Provision of Information and Services.....	9,040	10,057	9,977	10,415	10,451	10,457	10,707
Total Cost of Services	14,274	15,264	15,531	15,968	16,079	16,088	16,473

Outcomes and Key Effectiveness Indicators ^(a) ^(b)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Infrastructure, facilities, information and services that meet the needs of stakeholders:					
Average Member rating of infrastructure and facilities	97%	90%	90%	90%	
Availability of infrastructure and facilities	99%	95%	95%	95%	
Average Member rating of information and services.....	99%	90%	90%	90%	
Availability of information and services.....	99%	95%	95%	95%	
Average Presiding Officer and staff rating for infrastructure, facilities, information and services	97%	95%	95%	95%	
Average level of customer satisfaction with education services ^(c)	-	-	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) These measures represent a threshold of minimum acceptable performance in the effective delivery of services. It is expected that actual performance may exceed these targets.

(c) The Education Unit was transferred to the Department on 1 July 2013.

Services and Key Efficiency Indicators

1. Provision of Infrastructure and Facilities

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 5,234	\$'000 5,207	\$'000 5,554	\$'000 5,553	
Less Income	1,006	-	126	-	
Net Cost of Service	4,228	5,207	5,428	5,553	
Employees (Full Time Equivalents).....	21	21	21	21	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Infrastructure and Facilities ^(a)	\$33,131	\$33,333	\$35,557	\$35,551	
Percentage of Variable Costs Expended to Maintain Parliament House Building and Grounds ^(b)	20%	16%	18%	17%	

(a) The number of Members and Chamber Departments' employees used in these calculations was 158 for 2012-13 Actual and 156 for 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target.

(b) Variable costs represent the Department's total recurrent funds less staffing costs, statutory charges and contractual obligations.

2. Provision of Information and Services

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 9,040	\$'000 10,057	\$'000 9,977	\$'000 10,415	
Less Income	-	-	-	-	
Net Cost of Service	9,040	10,057	9,977	10,415	
Employees (Full Time Equivalents).....	82	86	86	86	
Efficiency Indicators					
Average Cost per Member of Parliament and Chamber Departments' Employee for Providing Information and Services ^(a)	\$41,438	\$44,230	\$42,383	\$45,883	
Average Cost of Services per Sitting Day ^(b)	\$44,605	\$47,707	\$46,621	\$49,214	
Average Cost per Student/Member of the Public to Promote Knowledge and Awareness of the Work of the Parliament ^(c)	-	-	\$27.05	\$26.65	

(a) The number of Members and Chamber Departments' employees used in these calculations was 158 for 2012-13 Actual and 156 for 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target.

(b) The numbers of sitting days used in these calculations were 56 in 2012-13 Actual, 66 for 2013-14 Budget, 72 for 2013-14 Estimated Actual and 66 for 2014-15 Budget Target.

(c) The Education Unit was transferred to the Department on 1 July 2013.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Infrastructure and Equipment							
Asset Refurbishment and Replacement Program	14,065	4,065	1,545	1,000	1,000	1,000	1,000
COMPLETED WORKS							
Buildings, Refurbishments and Upgrades							
Infrastructure Maintenance Backlog	1,986	1,986	504	-	-	-	-
Total Cost of Asset Investment Program	16,051	6,051	2,049	1,000	1,000	1,000	1,000
FUNDED BY							
Capital Appropriation			1,000	1,000	1,000	1,000	1,000
Internal Funds and Balances			545	-	-	-	-
Other			504	-	-	-	-
Total Funding			2,049	1,000	1,000	1,000	1,000

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	8,923	9,741	9,874	10,134	10,420	10,722	10,981
Supplies and services	2,440	2,601	2,653	2,729	2,807	2,910	2,988
Accommodation	1,540	1,477	1,477	1,525	1,570	1,570	1,614
Depreciation and amortisation	1,222	1,367	1,367	1,417	1,115	719	719
Other expenses	149	78	160	163	167	167	171
TOTAL COST OF SERVICES	14,274	15,264	15,531	15,968	16,079	16,088	16,473
Income							
Other revenue ^(c)	1,006	-	126	-	-	-	-
Total Income	1,006	-	126	-	-	-	-
NET COST OF SERVICES	13,268	15,264	15,405	15,968	16,079	16,088	16,473
INCOME FROM STATE GOVERNMENT							
Service appropriations	14,678	15,202	15,469	15,903	16,041	16,050	16,435
Resources received free of charge	20	9	9	9	9	9	9
TOTAL INCOME FROM STATE GOVERNMENT	14,698	15,211	15,478	15,912	16,050	16,059	16,444
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,430	(53)	73	(56)	(29)	(29)	(29)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 103, 107 and 107 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Reflects contributions toward specific infrastructure and facilities projects requested by Chamber Departments.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	926	547	65	65	65	65	65
Receivables.....	85	71	85	85	85	85	85
Other.....	378	416	378	378	378	378	378
Total current assets.....	1,389	1,034	528	528	528	528	528
NON-CURRENT ASSETS							
Holding account receivables.....	6,285	7,652	7,652	9,069	10,184	10,903	11,622
Property, plant and equipment.....	64,972	59,450	66,543	67,357	68,121	68,500	68,879
Intangibles.....	312	247	364	264	164	152	152
Restricted cash.....	308	305	308	308	19	19	19
Other.....	3,593	1,558	3,208	2,666	2,476	2,390	2,292
Total non-current assets.....	75,470	69,212	78,075	79,664	80,964	81,964	82,964
TOTAL ASSETS.....	76,859	70,246	78,603	80,192	81,492	82,492	83,492
CURRENT LIABILITIES							
Employee provisions.....	1,648	1,637	1,675	1,675	1,675	1,675	1,675
Payables.....	336	187	316	330	344	358	372
Other.....	345	372	384	426	152	167	182
Total current liabilities.....	2,329	2,196	2,375	2,431	2,171	2,200	2,229
NON-CURRENT LIABILITIES							
Employee provisions.....	184	309	220	220	220	220	220
Other.....	25	24	25	25	25	25	25
Total non-current liabilities.....	209	333	245	245	245	245	245
TOTAL LIABILITIES.....	2,538	2,529	2,620	2,676	2,416	2,445	2,474
EQUITY							
Contributed equity.....	20,456	21,456	21,456	22,456	23,456	24,456	25,456
Accumulated surplus/(deficit).....	5,959	4,744	6,032	5,976	5,947	5,918	5,889
Reserves.....	47,906	41,517	48,495	49,084	49,673	49,673	49,673
Total equity.....	74,321	67,717	75,983	77,516	79,076	80,047	81,018
TOTAL LIABILITIES AND EQUITY.....	76,859	70,246	78,603	80,192	81,492	82,492	83,492

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	13,367	13,835	14,102	14,486	14,926	15,331	15,716
Capital appropriation	1,360	1,000	1,000	1,000	1,000	1,000	1,000
Net cash provided by State Government.....	14,727	14,835	15,102	15,486	15,926	16,331	16,716
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(9,099)	(9,702)	(9,835)	(10,092)	(10,694)	(10,707)	(10,966)
Supplies and services	(2,636)	(2,601)	(2,640)	(2,715)	(2,793)	(2,896)	(2,974)
Accommodation.....	(1,527)	(1,468)	(1,468)	(1,516)	(1,561)	(1,561)	(1,596)
Other payments.....	(857)	(643)	(725)	(728)	(732)	(732)	(745)
Receipts							
GST receipts.....	697	565	565	565	565	565	565
Other receipts.....	1,003	-	126	-	-	-	-
Net cash from operating activities	(12,419)	(13,849)	(13,977)	(14,486)	(15,215)	(15,331)	(15,716)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(3,014)	(1,000)	(2,049)	(1,000)	(1,000)	(1,000)	(1,000)
Proceeds from sale of non-current assets	3	-	-	-	-	-	-
Net cash from investing activities	(3,011)	(1,000)	(2,049)	(1,000)	(1,000)	(1,000)	(1,000)
NET INCREASE/(DECREASE) IN CASH HELD	(703)	(14)	(924)	-	(289)	-	-
Cash assets at the beginning of the reporting period.....	1,937	866	1,234	373	373	84	84
Net cash transferred to/from other agencies.....	-	-	63	-	-	-	-
Cash assets at the end of the reporting period.....	1,234	852	373	373	84	84	84

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Receipts.....	697	565	565	565	565	565	565
Other Receipts.....	1,003	-	126	-	-	-	-
TOTAL.....	1,700	565	691	565	565	565	565

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 4 Net amount appropriated to deliver services.....	6,665	7,409	6,686	7,570	8,098	7,751	7,685
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971	597	648	648	648	659	659	659
Total appropriations provided to deliver services	7,262	8,057	7,334	8,218	8,757	8,410	8,344
CAPITAL							
Capital Appropriation.....	276	-	-	-	-	-	-
TOTAL APPROPRIATIONS.....	7,538	8,057	7,334	8,218	8,757	8,410	8,344
EXPENSES							
Total Cost of Services.....	10,397	10,625	10,392	11,218	11,858	11,511	11,445
Net Cost of Services ^(a)	7,782	8,163	7,930	8,658	9,197	8,850	8,784
CASH ASSETS ^(b)	1,139	1,309	909	929	949	969	989

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme	156	-	-	-	-
Resources Received Free of Charge	334	334	334	334	334

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	1. Resolving Complaints About Decision-Making of Public Authorities and Improving the Standard of Public Administration

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Resolving Complaints about Decision-Making of Public Authorities and Improving the Standard of Public Administration	10,397	10,625	10,392	11,218	11,858	11,511	11,445
Total Cost of Services	10,397	10,625	10,392	11,218	11,858	11,511	11,445

Significant Issues Impacting the Agency

- Timely complaint resolution is a significant factor in providing effective assistance to complainants and improvements to the standard of public administration. The continuation of the Office's major complaint handling improvement program that commenced in 2007-08 has resulted in further improvement to the timeliness of complaint handling. The Office anticipates the average age of open complaints will be 25 days on 30 June 2014 compared to 173 days at 30 June 2007. Further, the Office anticipates that it will have no complaints older than 12 months as at 30 June 2014 and in 2013-14, 95% of complaints will be resolved within three months.
- The Office undertakes own motion investigations aimed at improving administration across the public sector. In 2013-14, the Office undertook work on three investigations:
 - an investigation into ways that State Government Departments and Authorities can prevent or reduce suicide by young people;
 - an investigation into local government collection of outstanding rates; and
 - an investigation into family and domestic violence fatalities.
- The Office has continued with its program to enhance awareness of, and accessibility to, its services by Aboriginal and regional Western Australians through a range of strategies, including the Office's Regional Awareness and Accessibility Program. The Office also continues to engage effectively with public authorities to strengthen their capacity in complaint handling and decision-making through a range of mechanisms.
- In addition to investigating complaints, reviewing certain child deaths and family and domestic violence fatalities, and undertaking own motion investigations, the Office undertakes a range of additional functions, including the inspection of telecommunication interceptions and overseas student appeals. In recent years, the trend has been for an increasing range of functions to be undertaken by the Office.

Outcomes and Key Effectiveness Indicators^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct:					
Where the Ombudsman made recommendations to improve practices or procedures, the percentage of recommendations accepted by agencies.....	100%	100%	100%	100%	
Number of improvements to practices or procedures as a result of Ombudsman action	72	100	125	100	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The number of improvements has significantly increased since 2007-08 but there may be fluctuations from year to year.

Services and Key Efficiency Indicators**1. Resolving Complaints About Decision-Making of Public Authorities and Improving the Standard of Public Administration**

Investigating and resolving complaints from members of the public about Western Australian public authorities and improving the standard of public administration by identifying and investigating concerns that affect the broader community, making recommendations for improvement and identifying and promoting good decision-making and practices.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 10,397	\$'000 10,625	\$'000 10,392	\$'000 11,218	1
Less Income	2,615	2,462	2,462	2,560	
Net Cost of Service.....	7,782	8,163	7,930	8,658	
Employees (Full Time Equivalents).....	66	70	66	70	
Efficiency Indicators					
Percentage of Allegations Finalised within Three Months.....	83%	85%	95%	95%	2
Percentage of Allegations Finalised within 12 Months.....	99%	100%	100%	100%	
Percentage of Allegations on Hand at 30 June Less Than Three Months Old....	94%	85%	90%	90%	
Percentage of Allegations on Hand at 30 June Less Than 12 Months Old.....	96%	100%	100%	100%	
Average Cost per Finalised Allegation	\$1,821	\$1,825	\$1,820	\$1,820	
Average Cost per Finalised Notification of Death	\$12,281	\$12,325	\$16,179	\$12,325	3

Explanation of Significant Movements

(Notes)

1. The 2014-15 Budget Target is higher than the 2013-14 Estimated Actual primarily due to the commencement of funding for three years for the new Criminal Penalty Infringement Notices function.
2. The increase in the Percentage of Allegations Finalised Within Three Months reflects a continuation of a series of significant positive outcomes arising from a major complaint handling improvement program that commenced in 2007-08.
3. The Average Cost per Finalised Notification of Death reflects the complexity of reviews.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement							
2012-13 Program	190	190	12	-	-	-	-
2013-14 Program	157	157	157	-	-	-	-
Child Death Review Function – Case Management System ...	150	150	12	-	-	-	-
Finance System – The Decommissioning of the Office of Shared Services.....	276	276	57	-	-	-	-
NEW WORKS							
Asset Replacement							
2014-15 Program	196	-	-	196	-	-	-
2015-16 Program	208	-	-	-	208	-	-
2016-17 Program	208	-	-	-	-	208	-
2017-18 Program	208	-	-	-	-	-	208
Total Cost of Asset Investment Program	1,593	773	238	196	208	208	208
FUNDED BY							
Drawdowns from the Holding Account			157	196	208	208	208
Internal Funds and Balances			81	-	-	-	-
Total Funding			238	196	208	208	208

FINANCIAL STATEMENTS**Income Statement**

The variance in the total cost of services between the 2014-15 Budget Estimate and the 2013-14 Estimated Actual is primarily due to the commencement of funding for three years for the new Criminal Penalty Infringement Notices function.

Statement of Financial Position

Minor changes in the statement are due to fluctuations in the value of routine asset replacements from year to year. There is a decrease in cash assets, in the 2013-14 Estimated Actual compared to the 2013-14 Budget, primarily as a result of approved use of cash to fund one voluntary separation and expenditure committed in 2012-13 but not paid until 2013-14.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,327	7,591	7,232	7,733	8,296	8,078	8,033
Supplies and services	1,333	886	1,195	1,292	1,323	1,340	1,364
Accommodation.....	1,209	1,199	1,199	1,230	1,259	1,259	1,259
Depreciation and amortisation	194	235	235	235	235	235	235
Other expenses.....	334	714	531	728	745	599	554
TOTAL COST OF SERVICES.....	10,397	10,625	10,392	11,218	11,858	11,511	11,445
Income							
Other revenue	2,615	2,462	2,462	2,560	2,661	2,661	2,661
Total Income	2,615	2,462	2,462	2,560	2,661	2,661	2,661
NET COST OF SERVICES.....	7,782	8,163	7,930	8,658	9,197	8,850	8,784
INCOME FROM STATE GOVERNMENT							
Service appropriations	7,262	8,057	7,334	8,218	8,757	8,410	8,344
Resources received free of charge.....	423	106	440	440	440	440	440
TOTAL INCOME FROM STATE GOVERNMENT.....	7,685	8,163	7,774	8,658	9,197	8,850	8,784
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(97)	-	(156)	-	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 66, 66 and 70 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	923	1,120	674	674	674	674	674
Holding account receivables	157	196	196	208	208	208	208
Receivables.....	126	256	126	126	126	126	126
Other.....	94	-	94	94	94	94	94
Total current assets	1,300	1,572	1,090	1,102	1,102	1,102	1,102
NON-CURRENT ASSETS							
Holding account receivables.....	1,891	1,930	1,827	1,917	1,958	1,971	1,978
Property, plant and equipment	138	133	135	110	90	63	54
Intangibles	420	327	426	412	405	405	387
Restricted cash.....	216	189	235	255	275	295	315
Total non-current assets.....	2,665	2,579	2,623	2,694	2,728	2,734	2,734
TOTAL ASSETS	3,965	4,151	3,713	3,796	3,830	3,836	3,836
CURRENT LIABILITIES							
Employee provisions	1,394	1,232	1,300	1,350	1,285	1,227	1,227
Payables.....	92	271	92	92	92	92	92
Other.....	238	418	257	277	277	277	277
Total current liabilities.....	1,724	1,921	1,649	1,719	1,654	1,596	1,596
NON-CURRENT LIABILITIES							
Employee provisions	385	349	364	377	476	540	540
Other.....	72	-	72	72	72	72	72
Total non-current liabilities	457	349	436	449	548	612	612
TOTAL LIABILITIES.....	2,181	2,270	2,085	2,168	2,202	2,208	2,208
EQUITY							
Contributed equity	1,206	1,206	1,206	1,206	1,206	1,206	1,206
Accumulated surplus/(deficit).....	578	675	422	422	422	422	422
Total equity	1,784	1,881	1,628	1,628	1,628	1,628	1,628
TOTAL LIABILITIES AND EQUITY.....	3,965	4,151	3,713	3,796	3,830	3,836	3,836

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,061	7,822	7,202	7,920	8,508	8,189	8,129
Capital appropriation	276	-	-	-	-	-	-
Holding account drawdowns.....	190	157	157	196	208	208	208
Net cash provided by State Government.....	7,527	7,979	7,359	8,116	8,716	8,397	8,337
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(7,065)	(7,572)	(7,328)	(7,650)	(8,262)	(8,072)	(8,033)
Supplies and services.....	(1,106)	(780)	(755)	(852)	(883)	(900)	(924)
Accommodation.....	(1,311)	(1,199)	(1,199)	(1,230)	(1,259)	(1,259)	(1,259)
Other payments.....	(784)	(985)	(802)	(999)	(1,016)	(870)	(825)
Receipts							
GST receipts	260	271	271	271	271	271	271
Other receipts.....	2,790	2,462	2,462	2,560	2,661	2,661	2,661
Net cash from operating activities	(7,216)	(7,803)	(7,351)	(7,900)	(8,488)	(8,169)	(8,109)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(516)	(157)	(238)	(196)	(208)	(208)	(208)
Net cash from investing activities	(516)	(157)	(238)	(196)	(208)	(208)	(208)
NET INCREASE/(DECREASE) IN CASH HELD	(205)	19	(230)	20	20	20	20
Cash assets at the beginning of the reporting period.....	1,344	1,290	1,139	909	929	949	969
Cash assets at the end of the reporting period.....	1,139	1,309	909	929	949	969	989

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Office:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Input Credits.....	260	271	271	271	271	271	271
Other Receipts	2,790	2,462	2,462	2,560	2,661	2,661	2,661
TOTAL.....	3,050	2,733	2,733	2,831	2,932	2,932	2,932

The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.

Part 2

Premier; Minister for State Development; Science

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
73	Premier and Cabinet			
	– Delivery of Services	236,101	209,665	165,387
	– Administered Grants, Subsidies and Other Transfer Payments.....	-	2,577	15,000
	– Capital Appropriation.....	-	318	3,000
	Total.....	236,101	212,560	183,387
84	Public Sector Commission			
	– Delivery of Services	26,664	26,823	25,723
	Total.....	26,664	26,823	25,723
93	Governor's Establishment			
	– Delivery of Services	4,602	4,602	4,671
	Total.....	4,602	4,602	4,671
100	Salaries and Allowances Tribunal			
	– Delivery of Services	1,007	1,007	1,023
	Total.....	1,007	1,007	1,023
105	State Development			
	– Delivery of Services	43,329	37,214	38,955
	– Administered Grants, Subsidies and Other Transfer Payments.....	16,356	16,318	17,299
	Total.....	59,685	53,532	56,254
116	Chemistry Centre (WA)			
	– Delivery of Services	7,923	9,606	8,352
	– Capital Appropriation.....	700	700	700
	Total.....	8,623	10,306	9,052
	GRAND TOTAL			
	– Delivery of Services	319,626	288,917	244,111
	– Administered Grants, Subsidies and Other Transfer Payments.....	16,356	18,895	32,299
	– Capital Appropriation.....	700	1,018	3,700
	Total.....	336,682	308,830	280,110

PREMIER AND CABINET

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 3

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 5 Net amount appropriated to deliver services.....	143,594	233,881	207,445	163,099	163,217	161,473	164,789
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	2,071	2,220	2,220	2,288	2,365	2,365	2,365
Total appropriations provided to deliver services	145,665	236,101	209,665	165,387	165,582	163,838	167,154
ADMINISTERED TRANSACTIONS							
Item 6 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	-	-	2,577	15,000	15,000	15,000	15,000
CAPITAL							
Item 116 Capital Appropriation.....	864	-	318	3,000	-	-	-
TOTAL APPROPRIATIONS.....	146,529	236,101	212,560	183,387	180,582	178,838	182,154
EXPENSES							
Total Cost of Services.....	160,477	245,213	192,842	180,368	177,539	208,555	177,021
Net Cost of Services ^(a)	157,101	241,641	189,270	176,745	173,899	204,915	173,380
CASH ASSETS ^(b)	38,273	42,434	63,666	59,077	55,160	22,869	22,928

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings	(458)	-	-	-	-
2013-14 Voluntary Separation Scheme	3,359	-	-	-	-
2014-15 Procurement Savings	-	(862)	-	-	-
2014-15 Tariffs, Fees and Charges	-	33	34	34	35
Application of Funds from the Land and Equity Fund.....	1,615	3,307	2,850	2,850	1,400
Browse Liquefied Natural Gas (LNG) Project Funding Amendment	(30,997)	(10,044)	(10,359)	(10,696)	(10,287)
Parkerville Bushfire Disaster Relief	2,560	-	-	-	-
Relocate Office of State Security to Dumas House.....	20	40	40	40	18
Relocate Two Ministerial Offices to Dumas House.....	-	240	240	240	240
Resolution of Native Title in the South West of Western Australia.....	2,894	589	-	-	-
Royalties for Regions - Great Kimberley Marine Park	-	400	780	2,505	-
State Law Publisher Accommodation Savings	-	(160)	(160)	(160)	(160)
Surf Life Saving Western Australia Jet Skis Upkeep and Maintenance.....	-	175	175	175	175
Transfer of Accommodation to the State Emergency Management Committee Secretariat.....	(455)	(746)	(746)	(746)	(746)
Transfer of the Western Australian Natural Disaster Relief and Recovery Arrangements from the Department of Fire and Emergency Services	65	262	269	276	283

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Executive government receives appropriate support.	1. Administration of Executive Government Services
	The Premier and Ministers receive high quality, rigorous and timely policy advice.	2. Government Policy Management

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Administration of Executive Government Services.....	113,507	114,864	115,395	106,614	108,838	112,138	114,138
2. Government Policy Management.....	46,970	130,349	77,447	73,754	68,701	96,417	62,883
Total Cost of Services.....	160,477	245,213	192,842	180,368	177,539	208,555	177,021

Significant Issues Impacting the Agency

- The Department will work closely with the Commonwealth Department of the Environment and the Environmental Protection Authority regarding the requirements of each agency for a formal referral of the Government's Shark Hazard Mitigation (Drum Line) Strategy for implementation in late 2014.
- The Department will continue to provide policy advice and support to the Minister for Veterans, including the establishment of the inaugural Veterans Advisory Council and the associated Secretariat function. Legislative amendments to the *ANZAC Day Act 1960* will also be pursued in order to better align this legislation with the Veterans' portfolio.
- The National ANZAC Centre (NAC) remains on time and on budget. Practical completion of construction is scheduled for mid-August 2014 and an interpretive fit-out will be completed by October 2014. The NAC will be opened on 1 November 2014 and the City of Albany will operate and manage the facility with curatorial services provided by the Western Australian Museum.
- A number of official events are being planned from 31 October to 2 November 2014 to commemorate the departure of the World War I convoys from Albany and launch the ANZAC Centenary nationally. The Government is working with the City of Albany to deliver a free community events program, which will take place around the official events.
- The Department is overseeing the delivery of an event held on 31 October 2014 to commemorate the departure of Western Australian troops from Fremantle. Most West Australian troops were stationed at Blackboy Hill and departed from Fremantle prior to meeting up with the Albany convoy en route to Egypt.

- The Department has commenced planning on a number of initiatives to appropriately recognise the 400 year anniversary of Dirk Hartog landing at Cape Inscription in 1616. These include events at Cape Inscription and Denham, legacy infrastructure for the community, educational and online resources for a wider Western Australian audience and other specific commemorative initiatives.
- The newly established Office of Science will continue to lead the State Government's involvement in the Square Kilometre Array (SKA) project. Collaboration between Commonwealth and State Government agencies, universities, industries and other key stakeholders will ensure the SKA site is ready for construction in 2018.
- The Office of Science and its partner agencies will raise the profile of science activities in Western Australia and support the integration of science policy, and plans for priority areas, that maximise opportunities for economic and social advancement of the State.
- In 2014-15 the Department will continue to implement its responsibility as administrator of the Western Australian Natural Disaster Relief and Recovery Arrangements (WANDRRA), which commenced on 1 April 2014. This includes management of processes for the identification and declaration of eligible natural disasters and the implementation of WANDRRA in accordance with approved policy and procedures.
- Coordinating a whole-of-government approach to disaster recovery will be the focus of the Department's newly established position of the State Recovery Coordinator, responsible for recovery preparations through the State Emergency Management Committee's Recovery Sub-Committee and the operation of recovery coordination through the State Recovery Coordination Group.
- The Government will aim to progress the completion of all legal processes associated with the registration of the six Indigenous Land Use Agreements, which make up the South West Settlement. Subject to acceptance by the six principal Noongar claim groups in 2014 the Government expects that the full implementation of the overall agreement will commence in July 2015.
- Resolving the problems arising from the absence of a Native Title compensation agreement between the Commonwealth and the States and Territories remains a priority for the Department. The Department will continue to pursue the Commonwealth to provide support to the State and Territories on sharing the cost of Native Title compensation and Native Title agreements.
- The urgent need to appoint new members to the National Native Title Tribunal in Western Australia is impacting the orderly and timely approval of exploration and mining tenure on key land and tenure developments. The Department will be requesting action from the Commonwealth to address this shortage.
- The Department is working with the Department of Finance and other government agencies with regulatory reform experience to better harness resources directed to the deregulation task, and to assess what more can be done. Alternative approaches to regulation will be considered for future implementation. In addition, a priority area of small business has been identified for end-to-end mapping, to gain a clearer picture of the regulatory burden. Streamlining environmental reforms without sacrificing environmental outcomes, particularly between the Commonwealth and State, will remain a focus.
- The Department is providing advice to the Premier on opportunities to optimise existing infrastructure, and to ensure the effective management of major new infrastructure including involvement in inter-agency oversight of the commissioning of the Perth Children's Hospital, Fiona Stanley Hospital and the reconfiguration of Royal Perth and Fremantle Hospitals.
- Priorities for the Kimberley Science and Conservation Strategy in 2014-15 and subsequent years include the creation of the Great Kimberley Marine Park and new Kimberley national parks, including at Horizontal Falls and what will become Australia's largest national park.
- The Department's contribution to the strategic assessment of the Perth and Peel regions, in partnership with other government agencies to streamline future environmental approvals processes under the *Commonwealth Environment Protection and Biodiversity Conservation Act 1999* is continuing. The project is intended to deliver class approvals for new developments required to support the growth of the Perth and Peel regions to a population of 3.5 million people and provide long-term certainty regarding land supply and a comprehensive response to key environmental issues.
- The Department provides advice and support to the Premier at the Council of Australian Governments (COAG) and its related bodies in relation to critical Commonwealth-State relation matters. Key items on the COAG's agenda include deregulation, infrastructure, the reform of Indigenous affairs and the National Disability Insurance Scheme (NDIS).

- Support is provided to the Premier in ensuring a Western Australian perspective to the Commonwealth's National Commission of Audit, and white papers including those on federalism, taxation reform and Northern Australia. The fair and equitable distribution of GST revenue remains the highest priority.
- As part of the Fiscal Action Plan announced in the 2013-14 State Budget, the Department is supporting and working with agencies on program evaluation initiatives to better:
 - align agency activities, programs and services to government priorities and community need; and
 - determine the agency capacity to meet the growing demands for services from within existing budgets, including the achievement of efficiency dividends.
- Following the Premier's visit to Africa in February 2014 and the signing of a Memorandum of Understanding, the Department will build on the Premier's assurance to African nations regarding the sharing of Western Australia's mining experience to assist African countries to develop modern effective mining laws and to offer consistency and uniformity, particularly regarding royalties from the sale of the minerals and taxation of company profits.
- The Department is continuing to work in collaboration with the Department of Agriculture and Food on the revival of livestock export to the Kingdom of Saudi Arabia. The Department's Middle East Trade Office will increase ongoing talks on the matter with all concerned parties to try to identify and develop a means for the live sheep trade from Australia to re-start and establish suitable processes for export to Saudi Arabia.
- The Department will continue to take a lead role in supporting a strong partnership between the public and not-for-profit sectors. This includes supporting the Partnership Forum, with leaders from both the public and not-for-profit sectors, to consolidate funding and contracting reforms and to promote collaborative policy and service design to improve outcomes for individuals, families and the Western Australian community.
- The Department will develop effective cross-government policy to address challenges associated with Western Australia's ageing population, including by supporting negotiations with the Commonwealth Government on home and community care and aged care.
- Support will be provided to the Premier in negotiations with the Commonwealth Government on the NDIS to help ensure the best outcomes for Western Australians with a disability, and their families and carers, including through oversight of the State's NDIS My Way trials.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Executive government receives appropriate support:					
Targets for support services are met or exceeded	96%	94%	94%	94%	
Service recipient's confirmation that services provided enable them to meet Executive Government's obligations ^(b)	3.7	3.5	3.7	3.8	
Outcome: The Premier and Ministers receive high quality, rigorous and timely policy advice:					
Service recipient's confirmation that high quality and timely policy advice is provided ^(b)	3.7	4.0	4.0	4.3	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) Value point along a continuum that ranges from one indicating 'well below expectations' to five indicating 'well above expectations'.

Services and Key Efficiency Indicators

1. Administration of Executive Government Services

The Department provides a range of services including:

- administrative support to the Premier;
- administrative policy advice and support to Ministerial offices and the Leader of the Opposition;
- promotion of Western Australia's interests overseas;
- communication of Government policies and activities;
- support for the Executive Council;
- administration of entitlements for Members and former Members of Parliament;
- management of the State occasions and official visits program;
- a secure, confidential and time-critical printing and publishing service for Parliament and Government; and
- management of exhibitions and programs at the Constitutional Centre.

The cost of this service includes corporate services functions provided free of charge to the Public Sector Commission, the Parliamentary Commissioner for Administrative Investigations, the Departments of Treasury and Finance, as well as the costs of inquiries, working with the community, and community service grants and donations.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service ^(a)	\$'000 113,507	\$'000 114,864	\$'000 115,395	\$'000 106,614	1
Less Income	2,704	3,066	3,066	2,904	
Net Cost of Service.....	110,803	111,798	112,329	103,710	
Employees (Full Time Equivalents).....	564	565	562	560	
Efficiency Indicators ^(b)					
Average Operating Cost per Ministerial Office (including Premier's Office and Leader of the Opposition)	\$2,537	\$2,538	\$2,535	\$2,557	
Average Cost of Support Provided per Ministerial Office (including Premier's Office and Leader of the Opposition)	\$500	\$502	\$490	\$393	2
Average Cost of Representing Western Australia's Interests Overseas (per Region).....	\$1,478	\$1,451	\$1,387	\$1,411	
Average Cost of Entitlements per Member of Parliament.....	\$370	\$378	\$368	\$371	
Average Cost of Support Provided per Member of Parliament.....	\$18	\$18	\$17	\$17	

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) The expense of support provided to inquiries and working with the community, community service grants and donations and corporate services provided free of charge to external agencies of \$11 million in the 2012-13 Actual, \$14.4 million in the 2013-14 Budget, \$16.3 million in the 2013-14 Estimated Actual and \$8.9 million in the 2014-15 Budget Target is included in the overall cost of service for Administration of Executive Government Services but excluded from the reported key efficiency indicators as it is not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The decrease in the 2014-15 Budget Target is due mainly to a decrease in Community Grants.
2. The decrease in the 2014-15 Budget Target is due to the impact of the 2013-14 Voluntary Separation Scheme and internal rationalisation measures.

2. Government Policy Management

The Department provides a range of services for the Premier including:

- strategic policy advice and coordination to the Premier and Cabinet;
- strategic policy advice and coordination to the Minister for Science;
- leadership and coordination of cross-agency solutions to complex issues;
- managing and coordinating Western Australian Government input into intergovernmental negotiations and advice on Government positions on federal reform, treaties, defence and other matters raised through the COAG and the Council for the Australian Federation;
- strategic, cross-portfolio advice on land, State and Commonwealth approvals and Indigenous issues;
- support for the functions of Cabinet and Parliament; and
- emergency management policy advice to the Premier, Ministers and government agencies, and whole-of-government management and coordination of significant security incidents and emergencies.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service ^(a)	\$'000 46,970	\$'000 130,349	\$'000 77,447	\$'000 73,754	1
Less Income	672	506	506	719	
Net Cost of Service.....	46,298	129,843	76,941	73,035	
Employees (Full Time Equivalents).....	131	155	158	162	
Efficiency Indicators ^(b)					
Average Cost per Government Indigenous Land Use Agreement (ILUA) Managed	\$355	\$290	\$310	\$282	
Average Cost per Project ILUA Managed	\$463	\$1,044	\$709	\$216	2

(a) May include adjustments for changes in accounting policy and functional responsibilities.

(b) Grant payments of \$17.8 million in the 2012-13 Actual, \$73 million in the 2013-14 Budget, \$19.5 million in the 2013-14 Estimated Actual and \$20.3 million in the 2014-15 Budget Target have been excluded from the expenditure used to derive these indicators as they are not considered to be a cost of service delivery.

Explanation of Significant Movements

(Notes)

1. The decrease in the 2013-14 Estimated Actual in comparison with the 2013-14 Budget arises mainly from the deferral of the Browse LNG precinct regional benefits grants program to 2016-17.
2. The decrease in Average Cost per Project ILUA Managed is mainly due to an increase in the number of agreements managed.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2012-13 Program	754	754	160	-	-	-	-
2013-14 Program	578	578	578	-	-	-	-
Electorate Offices Equipment Upgrade - 2013-14 Program	41	41	41	-	-	-	-
The Decommissioning of the Office of Shared Services	1,107	1,107	159	-	-	-	-
Relocate the Office of State Security to Dumas House.....	158	158	158	-	-	-	-
State Law Publisher Accommodation Refurbishment.....	160	160	160	-	-	-	-
NEW WORKS							
Asset Replacement/Upgrade							
Computer Hardware and Software							
2014-15 Program	600	-	-	600	-	-	-
2015-16 Program	1,949	-	-	-	1,949	-	-
2016-17 Program	1,079	-	-	-	-	1,079	-
2017-18 Program	1,090	-	-	-	-	-	1,090
Electorate Offices Equipment Upgrade							
2014-15 Program	124	-	-	124	-	-	-
2015-16 Program	73	-	-	-	73	-	-
2016-17 Program	100	-	-	-	-	100	-
State Law Publisher - Replacement of Copying Machine....	1,400	-	-	1,400	-	-	-
Ministerial Office Accommodation - Dumas House.....	3,000	-	-	3,000	-	-	-
Total Cost of Asset Investment Program	12,213	2,798	1,256	5,124	2,022	1,179	1,090
FUNDED BY							
Capital Appropriation			318	3,000	-	-	-
Drawdowns from the Holding Account			619	2,124	2,022	1,179	1,090
Internal Funds and Balances			319	-	-	-	-
Total Funding			1,256	5,124	2,022	1,179	1,090

FINANCIAL STATEMENTS**Income Statement***Expenses*

The decrease in Total Cost of Services between the 2013-14 Budget and the 2013-14 Estimated Actual is mainly due to the deferral of the Browse LNG project grants.

The increase in grants and subsidies expense between the 2012-13 Actual and the 2013-14 Estimated Actual is mainly due to the transfer of the Office of Science grants program to the Department.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	80,796	80,418	82,910	82,583	84,089	86,572	88,599
Grants and subsidies ^(c)	26,424	110,255	59,798	49,339	42,116	68,467	34,446
Supplies and services.....	27,699	28,478	24,895	23,490	26,029	27,595	27,506
Accommodation.....	20,519	21,020	20,364	19,810	20,172	20,721	21,232
Depreciation and amortisation.....	1,844	2,404	2,350	2,828	2,597	2,597	2,575
Other expenses.....	3,059	2,382	2,334	2,318	2,536	2,603	2,663
TOTAL COST OF SERVICES.....	160,341	244,957	192,651	180,368	177,539	208,555	177,021
Income							
Sale of goods and services.....	2,103	1,569	2,120	2,220	2,330	2,445	2,566
Grants and subsidies.....	411	431	431	444	457	457	457
Other revenue.....	862	1,572	1,021	959	853	738	618
Total Income.....	3,376	3,572	3,572	3,623	3,640	3,640	3,641
NET COST OF SERVICES.....	156,965	241,385	189,079	176,745	173,899	204,915	173,380
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	145,529	235,845	209,474	165,387	165,582	163,838	167,154
Resources received free of charge.....	5,596	5,717	5,717	5,784	5,853	5,923	5,923
Royalties for Regions Fund ^(d)	2,961	130	121	483	836	2,563	62
TOTAL INCOME FROM STATE GOVERNMENT.....	154,086	241,692	215,312	171,654	172,271	172,324	173,139
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(2,879)	307	26,233	(5,091)	(1,628)	(32,591)	(241)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 695, 720 and 722 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$2.8 million (2012-13), Regional Community Services Fund - \$0.1 million (2012-13), \$0.1 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn), \$0.5 million (2014-15), \$0.8 million (2015-16), \$2.6 million (2016-17) and \$0.1 million (2017-18).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Browse LNG Precinct Regional Benefits							
Package.....	-	62,804	2,127	2,196	2,266	33,241	2,417
Community Grants.....	8,603	11,576	14,536	6,789	5,795	5,794	5,794
Native Title Unit Grants.....	17,821	10,154	17,414	18,091	15,145	11,110	9,968
Office of Science.....	-	25,721	25,721	22,263	18,720	16,267	16,267
Regional Community Services Fund - Great Kimberley Marine Park.....	-	-	-	-	190	2,055	-
TOTAL.....	26,424	110,255	59,798	49,339	42,116	68,467	34,446

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	36,306	40,130	30,299	25,210	23,882	22,191	21,950
Holding account receivables	619	2,124	2,124	2,022	1,179	1,090	1,090
Receivables.....	1,416	1,984	1,416	1,416	1,416	1,416	1,416
Other.....	1,270	2,043	1,270	1,270	1,270	1,270	1,270
Total current assets	39,611	46,281	35,109	29,918	27,747	25,967	25,726
NON-CURRENT ASSETS							
Holding account receivables	24,709	24,279	24,935	25,741	27,159	28,666	30,151
Property, plant and equipment	1,778	831	345	507	1,418	756	(333)
Intangibles	1,000	1,067	1,078	997	997	997	997
Restricted cash.....	1,967	2,304	33,367	33,867	31,278	678	978
Other.....	816	777	1,076	3,291	1,805	1,049	653
Total non-current assets.....	30,270	29,258	60,801	64,403	62,657	32,146	32,446
TOTAL ASSETS	69,881	75,539	95,910	94,321	90,404	58,113	58,172
CURRENT LIABILITIES							
Employee provisions	14,542	15,151	13,856	13,856	13,856	13,856	13,856
Payables.....	2,345	5,941	2,345	2,345	2,345	2,345	2,345
Other.....	3,195	4,429	3,357	3,857	1,568	1,868	2,168
Total current liabilities.....	20,082	25,521	19,558	20,058	17,769	18,069	18,369
NON-CURRENT LIABILITIES							
Employee provisions	2,933	3,030	2,933	2,933	2,933	2,933	2,933
Other.....	1	1	1	1	1	1	1
Total non-current liabilities	2,934	3,031	2,934	2,934	2,934	2,934	2,934
TOTAL LIABILITIES.....	23,016	28,552	22,492	22,992	20,703	21,003	21,303
EQUITY							
Contributed equity	12,703	13,173	13,023	16,025	16,025	16,025	16,025
Accumulated surplus/(deficit).....	36,620	37,832	62,853	57,762	56,134	23,543	23,302
Reserves.....	(2,458)	(4,018)	(2,458)	(2,458)	(2,458)	(2,458)	(2,458)
Total equity	46,865	46,987	73,418	71,329	69,701	37,110	36,869
TOTAL LIABILITIES AND EQUITY.....	69,881	75,539	95,910	94,321	90,404	58,113	58,172

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	142,269	233,441	207,124	162,559	162,985	161,241	164,579
Capital appropriation	864	-	318	3,000	-	-	-
Holding account drawdowns.....	1,412	619	619	2,124	2,022	1,179	1,090
Royalties for Regions Fund ^(b)	2,961	130	121	483	836	2,563	62
Net cash provided by State Government.....	147,506	234,190	208,182	168,166	165,843	164,983	165,731
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(80,218)	(79,740)	(83,503)	(82,083)	(86,378)	(86,272)	(88,299)
Grants and subsidies	(26,269)	(110,255)	(59,798)	(49,339)	(42,116)	(68,467)	(34,446)
Supplies and services.....	(23,383)	(22,985)	(19,177)	(17,705)	(20,176)	(21,672)	(21,583)
Accommodation.....	(21,665)	(21,020)	(20,364)	(19,810)	(20,172)	(20,721)	(21,232)
Other payments.....	(9,210)	(9,395)	(9,357)	(10,432)	(11,198)	(11,264)	(11,324)
Receipts							
Grants and subsidies	198	431	431	444	457	457	457
Sale of goods and services	2,181	1,569	2,100	2,200	2,310	2,425	2,546
GST receipts	6,668	7,024	7,024	8,114	8,661	8,661	8,661
Other receipts.....	1,041	1,573	1,042	980	874	758	638
Net cash from operating activities	(150,657)	(232,798)	(181,602)	(167,631)	(167,738)	(196,095)	(164,582)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,200)	(619)	(1,256)	(5,124)	(2,022)	(1,179)	(1,090)
Proceeds from sale of non-current assets	295	-	-	-	-	-	-
Net cash from investing activities	(1,905)	(619)	(1,256)	(5,124)	(2,022)	(1,179)	(1,090)
NET INCREASE/(DECREASE) IN CASH HELD							
	(5,056)	773	25,324	(4,589)	(3,917)	(32,291)	59
Cash assets at the beginning of the reporting period.....	42,329	41,661	38,273	63,666	59,077	55,160	22,869
Net cash transferred to/from other agencies.....	1,000	-	69	-	-	-	-
Cash assets at the end of the reporting period.....	38,273	42,434	63,666	59,077	55,160	22,869	22,928

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$2.8 million (2012-13), Regional Community Services Fund - \$0.1 million (2012-13), \$0.1 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn), \$0.5 million (2014-15), \$0.8 million (2015-16), \$2.6 million (2016-17) and \$0.1 million (2017-18).

**RECONCILIATION RELATING TO MAJOR FUNCTIONAL TRANSFERS
AND ACCOUNTING POLICY CHANGES**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
EXPENSES							
Total Cost of Services as per Income Statement	160,341	244,957	192,651	180,368	177,539	208,555	177,021
<i>Transfer of the Western Australia Natural Disaster Relief and Recovery Arrangements from the Department of Fire and Emergency Services</i>	136	256	191	-	-	-	-
Adjusted Total Cost of Services	160,477	245,213	192,842	180,368	177,539	208,555	177,021
APPROPRIATIONS							
Service Appropriations as per Income Statement	145,529	235,845	209,474	165,387	165,582	163,838	167,154
<i>Transfer of the Western Australia Natural Disaster Relief and Recovery Arrangements from the Department of Fire and Emergency Services</i>	136	256	191	-	-	-	-
Adjusted Total Appropriations Provided to Deliver Services	145,665	236,101	209,665	165,387	165,582	163,838	167,154

DETAILS OF ADMINISTERED TRANSACTIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
INCOME							
Other							
Appropriations	-	-	2,577	15,000	15,000	15,000	15,000
TOTAL INCOME	-	-	2,577	15,000	15,000	15,000	15,000
EXPENSES							
Grants to Charitable and Other Public Bodies							
Western Australia Natural Disaster Relief and Recovery Arrangements	-	-	2,577	15,000	15,000	15,000	15,000
TOTAL EXPENSES	-	-	2,577	15,000	15,000	15,000	15,000

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Grants and Subsidies	198	431	431	444	457	457	457
GST Input Credits	6,033	6,695	6,695	7,785	8,332	8,332	8,332
GST Receipts on Sales	635	329	329	329	329	329	329
Other Receipts	1,041	571	1,042	980	874	758	638
State Law Publisher	2,181	2,571	2,100	2,200	2,310	2,425	2,546
TOTAL	10,088	10,597	10,597	11,738	12,302	12,301	12,302

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

PUBLIC SECTOR COMMISSION

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 4

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 7 Net amount appropriated to deliver services.....	26,489	25,380	25,525	24,606	24,734	24,617	25,228
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	1,241	1,284	1,298	1,117	1,150	1,156	1,156
Total appropriations provided to deliver services	27,730	26,664	26,823	25,723	25,884	25,773	26,384
TOTAL APPROPRIATIONS.....	27,730	26,664	26,823	25,723	25,884	25,773	26,384
EXPENSES							
Total Cost of Services.....	25,154	29,677	30,636	29,403	28,401	28,012	28,423
Net Cost of Services ^(a)	24,215	28,778	29,737	27,754	26,752	26,363	26,774
CASH ASSETS ^(b)	6,958	4,506	5,659	5,693	5,818	6,304	6,783

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme	641	-	-	-	-
2014-15 Tariffs, Fees and Charges	-	715	715	715	715
Capping of Leave Liabilities at 2011-12 Levels	43	-	-	-	-
Remuneration Adjustment for Relocated Senior Executive Service Officers	159	518	110	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	An efficient and effective public sector that operates with integrity.	1. Public Sector Leadership 2. Assistance and Support 3. Oversight and Reporting

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Public Sector Leadership	7,584	9,784	10,882	9,811	9,296	8,999	9,096
2. Assistance and Support.....	8,472	9,490	9,850	9,536	9,331	9,278	9,428
3. Oversight and Reporting.....	9,098	10,403	9,904	10,056	9,774	9,735	9,899
Total Cost of Services	25,154	29,677	30,636	29,403	28,401	28,012	28,423

Significant Issues Impacting the Agency

- The Commission will support the Government's legislative program by providing policy, advice and support on key legislation such as the Workforce Reform Bill 2013; possible amendments to the *Corruption and Crime Commission Act 2003*; the reintroduction of the Lobbyists Bill; as well as continuing work on the review of organisations that support the *Equal Opportunity Act 1984*. The Commission will ensure it is well placed to implement any changes in legislation, as determined by Parliament, that relate to the administration and management of the public sector.
- Current and future workforce issues associated with optimising employment in the public sector are recognised by the Commission. In the context of a tight fiscal environment and an ageing workforce, the Commission will continue to identify ways to tap into under-utilised segments of the workforce. A continued focus through the Centre for Public Sector Excellence will be to develop and deliver programs and initiatives that support leadership, diversity and employment as well as building the capability of specialist expertise in governance, finance, policy and human resources.
- Integrity is the cornerstone of good governance and is fundamental to strong organisational performance. The Commission will continue to assist and monitor public sector bodies, including government boards and committees, on ethical codes and standards in order to promote integrity, support accountable and ethical decisions, and manage conflict of interests. The Commission is committed to delivering training, developing programs and providing an advisory service to support the reporting of unethical conduct and to assist agencies to refine their processes for managing and investigating allegations should they occur.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: An efficient and effective public sector that operates with integrity:					
The portion of core clients who indicate that the Commission has delivered policy, assistance and oversight that has assisted them to enhance integrity within their agencies	98%	85%	85%	85%	
The portion of core clients who indicate that the Commission has delivered policy, assistance and oversight that has assisted them to enhance the effectiveness and efficiency of their agencies	95%	85%	85%	85%	
The portion of core clients who indicate that assistance provided by the Commission has helped them to meet their statutory obligations under part IX of the <i>Equal Opportunity Act 1984</i>	60%	75%	75%	75%	
The portion of core clients who indicate that assistance provided by the Commission has helped them to meet their statutory obligations under the <i>Public Interest Disclosure Act 2003</i>	78%	75%	75%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators ^(a)**1. Public Sector Leadership**

This service develops and supports current and future leaders and builds the capacity of the public sector workforce through the delivery of leadership and workforce development products, programs and training.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 7,584	\$'000 9,784	\$'000 10,882	\$'000 9,811	
Less Income	714	876	875	1,622	
Net Cost of Service.....	6,870	8,908	10,007	8,189	
Employees (Full Time Equivalents).....	36	38	35	37	
Efficiency Indicators					
Average Cost per Leadership Development Product, Program or Training Hour	\$128	\$136	\$142	\$140	
Average Cost per Workforce Development Program, Product or Training Hour.....	\$111	\$129	\$141	\$145	

(a) With the implementation of a revised Outcome Based Management framework, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actual have been recast for comparative purposes.

2. Assistance and Support

This service provides advice, assistance and support to public sector bodies and employees on a range of administration, management, integrity and governance matters.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	8,472	9,490	9,850	9,536	
Less Income	148	9	9	10	
Net Cost of Service	8,324	9,481	9,841	9,526	
Employees (Full Time Equivalents).....	47	49	50	51	
Efficiency Indicators					
Average Cost per Hour of Assistance and Support Provided.....	\$92	\$105	\$102	\$93	
Average Cost per Public Administration, Standards and Integrity Program, Product or Training Hour.....	\$87	\$102	\$110	\$101	

(a) With the implementation of a revised Outcome Based Management framework, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actual have been recast for comparative purposes.

3. Oversight and Reporting

This service progresses changes to legislation and develops policies to improve public administration and management, and provides independent oversight to monitor and report to Parliament and Ministers on compliance with the *Public Sector Management Act 1994*, the *Public Interest Disclosure Act 2003* and part IX of the *Equal Opportunity Act 1984*.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	9,098	10,403	9,904	10,056	
Less Income	77	14	15	17	
Net Cost of Service.....	9,021	10,389	9,889	10,039	
Employees (Full Time Equivalents).....	59	63	51	62	
Efficiency Indicators					
Average Cost per Hour Addressing Legislative and Policy Development.....	\$94	\$94	\$101	\$93	
Average Cost per Hour of Performance and Oversight Activity.....	\$95	\$91	\$106	\$89	
Percentage of Oversight Actions Completed within Target Timeframes	90	90	85	90	

(a) With the implementation of a revised Outcome Based Management framework, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actual have been recast for comparative purposes.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - Computer Hardware							
2013-14 Program	33	33	33	-	-	-	-
Office Fit-out	100	100	100	-	-	-	-
Furniture and Office Equipment - 2013-14 Program	17	17	17	-	-	-	-
Replacement of Computing Equipment - 2013-14 Program ...	114	114	114	-	-	-	-
NEW WORKS							
Asset Replacement - Computer Hardware							
2014-15 Program	33	-	-	33	-	-	-
2015-16 Program	33	-	-	-	33	-	-
2016-17 Program	68	-	-	-	-	68	-
Furniture and Office Equipment							
2014-15 Program	17	-	-	17	-	-	-
2015-16 Program	17	-	-	-	17	-	-
2016-17 Program	77	-	-	-	-	77	-
Replacement of Computing Equipment							
2014-15 Program	123	-	-	123	-	-	-
2015-16 Program	123	-	-	-	123	-	-
2016-17 Program	28	-	-	-	-	28	-
2017-18 Program	138	-	-	-	-	-	138
Total Cost of Asset Investment Program	921	264	264	173	173	173	138
FUNDED BY							
Drawdowns from the Holding Account			164	173	173	173	138
Internal Funds and Balances			100	-	-	-	-
Total Funding			264	173	173	173	138

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows a decrease in Total Cost of Services of \$1.2 million (4%) for the 2014-15 Budget Estimate compared to the 2013-14 Estimated Actual. This mainly reflects the impact of \$1 million per annum by rationalising Training Programs commencing from 2014-15 and the post implementation reduction for the Western Australian Online E-Recruitment Project. These reductions are partly offset by an increase of \$0.5 million for salary escalation.

Income

The Total Income is estimated to be \$1.6 million, an increase of \$0.7 million (83%) between the 2014-15 Budget Estimate and the 2013-14 Estimated Actual. This increase is due to the new programs developed under the recently launched Centre for Public Sector Excellence aimed at building the skill, behaviour and expertise of the sector.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	17,805	21,743	20,018	19,093	19,606	19,603	20,023
Grants and subsidies ^(c)	267	890	1,384	307	309	311	311
Supplies and services	4,796	4,510	6,573	7,203	5,591	5,226	5,388
Accommodation	2,096	2,252	2,252	2,325	2,389	2,454	2,454
Depreciation and amortisation	63	142	269	331	359	266	97
Other expenses	127	140	140	144	147	152	150
TOTAL COST OF SERVICES	25,154	29,677	30,636	29,403	28,401	28,012	28,423
Income							
Sale of goods and services	597	791	791	1,541	1,541	1,541	1,541
Grants and subsidies	7	78	78	78	78	78	78
Other revenue	335	30	30	30	30	30	30
Total Income	939	899	899	1,649	1,649	1,649	1,649
NET COST OF SERVICES	24,215	28,778	29,737	27,754	26,752	26,363	26,774
INCOME FROM STATE GOVERNMENT							
Service appropriations	27,730	26,664	26,823	25,723	25,884	25,773	26,384
Resources received free of charge	1,282	1,337	1,337	1,343	1,358	1,346	1,346
Royalties for Regions Fund ^(d)	397	854	811	713	275	-	-
TOTAL INCOME FROM STATE GOVERNMENT	29,409	28,855	28,971	27,779	27,517	27,119	27,730
SURPLUS/(DEFICIENCY) FOR THE PERIOD	5,194	77	(766)	25	765	756	956

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 142, 136 and 150 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.4 million (2012-13 Actual), \$0.9 million (2013-14 Budget), \$0.8 million (2013-14 estimated outturn), \$0.7 million (2014-15) and \$0.3 million (2015-16).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Indigenous Employment Traineeships	-	72	60	74	76	78	78
Other	126	-	-	-	-	-	-
Public Sector Programs	38	20	30	30	30	30	30
Western Australian Leadership Program	103	798	1,294	203	203	203	203
TOTAL	267	890	1,384	307	309	311	311

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	6,284	3,877	5,070	5,019	5,818	6,233	6,636
Restricted cash.....	159	-	-	-	-	-	-
Holding account receivables.....	164	173	173	173	173	138	-
Receivables.....	788	743	769	773	758	754	754
Other.....	628	696	630	628	652	637	637
Total current assets.....	8,023	5,489	6,642	6,593	7,401	7,762	8,027
NON-CURRENT ASSETS							
Holding account receivables.....	6,094	6,469	6,469	6,848	7,249	7,685	8,259
Property, plant and equipment.....	63	171	131	167	146	68	124
Intangibles.....	510	-	330	150	-	-	-
Restricted cash.....	515	629	589	674	-	71	147
Other.....	-	67	107	93	78	63	48
Total non-current assets.....	7,182	7,336	7,626	7,932	7,473	7,887	8,578
TOTAL ASSETS.....	15,205	12,825	14,268	14,525	14,874	15,649	16,605
CURRENT LIABILITIES							
Employee provisions.....	4,480	4,396	4,354	4,322	4,288	4,254	4,254
Payables.....	1,118	1,510	1,262	1,407	1,567	1,510	1,510
Other.....	488	489	630	717	141	217	217
Total current liabilities.....	6,086	6,395	6,246	6,446	5,996	5,981	5,981
NON-CURRENT LIABILITIES							
Employee provisions.....	1,051	1,181	720	752	786	820	820
Total non-current liabilities.....	1,051	1,181	720	752	786	820	820
TOTAL LIABILITIES.....	7,137	7,576	6,966	7,198	6,782	6,801	6,801
EQUITY							
Contributed equity.....	(6,752)	(6,752)	(6,752)	(6,752)	(6,752)	(6,752)	(6,752)
Accumulated surplus/(deficit).....	14,820	12,001	14,054	14,079	14,844	15,600	16,556
Total equity.....	8,068	5,249	7,302	7,327	8,092	8,848	9,804
TOTAL LIABILITIES AND EQUITY.....	15,205	12,825	14,268	14,525	14,874	15,649	16,605

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	26,904	26,116	26,275	25,171	25,310	25,199	25,810
Holding account drawdowns.....	145	164	164	173	173	173	138
Royalties for Regions Fund ^(b)	397	854	811	713	275	-	-
Net cash provided by State Government.....	27,446	27,134	27,250	26,057	25,758	25,372	25,948
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(17,836)	(21,661)	(20,393)	(19,006)	(20,183)	(19,526)	(20,023)
Grants and subsidies	(267)	(890)	(1,384)	(307)	(309)	(311)	(311)
Supplies and services.....	(3,597)	(2,830)	(5,020)	(5,731)	(4,090)	(3,928)	(4,042)
Accommodation.....	(2,096)	(2,252)	(2,252)	(2,325)	(2,389)	(2,454)	(2,454)
Other payments.....	(1,100)	(958)	(958)	(817)	(731)	(648)	(652)
Receipts							
Grants and subsidies	7	78	78	78	78	78	78
Sale of goods and services.....	664	791	791	1,541	1,541	1,541	1,541
GST receipts.....	1,032	823	823	687	593	505	502
Other receipts.....	360	30	30	30	30	30	30
Net cash from operating activities.....	(22,833)	(26,869)	(28,285)	(25,850)	(25,460)	(24,713)	(25,331)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(539)	(264)	(264)	(173)	(173)	(173)	(138)
Net cash from investing activities.....	(539)	(264)	(264)	(173)	(173)	(173)	(138)
NET INCREASE/(DECREASE) IN CASH HELD	4,074	1	(1,299)	34	125	486	479
Cash assets at the beginning of the reporting period.....	2,884	4,505	6,958	5,659	5,693	5,818	6,304
Cash assets at the end of the reporting period.....	6,958	4,506	5,659	5,693	5,818	6,304	6,783

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.4 million (2012-13 Actual), \$0.9 million (2013-14 Budget), \$0.8 million (2013-14 estimated outturn), \$0.7 million (2014-15) and \$0.3 million (2015-16).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Input Credits.....	931	736	736	600	506	418	415
GST Receipts on Sales	101	87	87	87	87	87	87
Other Receipts.....	367	108	108	108	108	108	108
Training Fees.....	664	791	791	1,541	1,541	1,541	1,541
TOTAL.....	2,063	1,722	1,722	2,336	2,242	2,154	2,151

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

GOLD CORPORATION

ASSET INVESTMENT PROGRAM

The Corporation's Asset Investment Program for 2014-15 and across the forward estimates period totals \$32.8 million.

This supports the delivery of its services and completes construction of the new Silver Blank Production Facility, as well as the rolling program to update the Corporation's plant and equipment, and computer software. The Corporation will complete the replacement of the Enterprise Resource Planning Software, which plays an important part in managing the Corporation's finances.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Software Replacement Program.....	2,750	1,250	965	500	500	500	-
Enterprise Resource Planning Software Replacement	7,000	3,000	3,000	2,000	1,000	1,000	-
Plant and Equipment Replacement Program.....	21,123	8,623	4,140	3,000	3,000	2,000	4,500
Silver Blank Production Facility.....	16,800	9,860	9,801	6,940	-	-	-
COMPLETED WORKS							
Exhibition Upgrade	3,500	3,500	2,699	-	-	-	-
New Vault (Refinery Site).....	9,212	9,212	3,615	-	-	-	-
NEW WORKS							
Silver Refining Expansion.....	8,897	-	-	6,897	1,000	1,000	-
Asset Investment Program Efficiency Measure	(1,070)	-	-	(345)	(275)	(225)	(225)
Total Cost of Asset Investment Program	68,212	35,445	24,220	18,992	5,225	4,275	4,275
FUNDED BY							
Internal Funds and Balances.....			24,220	18,992	5,225	4,275	4,275
Total Funding			24,220	18,992	5,225	4,275	4,275

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 5

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 8 Net amount appropriated to deliver services.....	1,367	1,372	1,372	1,401	1,413	1,452	1,458
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992.....	2,712	2,747	2,747	2,780	2,822	2,836	2,836
- Salaries and Allowances Act 1975.....	483	483	483	490	490	490	512
Total appropriations provided to deliver services	4,562	4,602	4,602	4,671	4,725	4,778	4,806
TOTAL APPROPRIATIONS.....	4,562	4,602	4,602	4,671	4,725	4,778	4,806
EXPENSES							
Total Cost of Services.....	4,010	4,740	4,365	4,809	4,863	4,916	4,944
Net Cost of Services ^(a)	3,902	4,625	4,250	4,694	4,748	4,801	4,829
CASH ASSETS ^(b)	882	413	1,167	403	273	239	251

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Estimated Outturn.....	(335)	-	-	-	-
Capping of Leave Liabilities at 2011-12 Levels	(40)	-	-	-	-
Depreciation	-	21	27	31	31

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Services
Support the Governor and management of the Governor's Establishment.	1. Effective Support to the Governor 2. Management of the Governor's Establishment

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Effective Support to the Governor	902	962	960	1,057	1,070	1,082	1,088
2. Management of the Governor's Establishment.....	3,108	3,778	3,405	3,752	3,793	3,834	3,856
Total Cost of Services.....	4,010	4,740	4,365	4,809	4,863	4,916	4,944

Significant Issues Impacting the Agency

- His Excellency Malcolm McCusker AC CVO QC retires from the office at the end of 2013-14. The Establishment will continue to provide support to the State Administrator during the interregnum period.
- Preservation and appropriate use and presentation of Government House, the Ballroom, and grounds will continue in accordance with the Conservation and Management Plan.
- To progress with urgent repairs and implement an ongoing maintenance program for Government House Buildings, works will be carried out early in the 2014-15 while Government House is unoccupied.
- Continuing the full-time management of the Government House Ballroom in order to operate as a venue to support the Office of the Governor, the Government and also be available for some public community events.

Services and Key Efficiency Indicators**1. Effective Support to the Governor**

Support the Governor in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Governor's role.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Target \$'000	Note
Total Cost of Service	902	962	960	1,057	
Less Income	-	-	-	-	
Net Cost of Service.....	902	962	960	1,057	
Employees (Full Time Equivalent).....	4	5	3	5	

2. Management of the Governor's Establishment

Effectively manage the financial and administrative requirements of the Establishment including the Asset Investment Program, heritage building management, planning and coordinating official visits, and provision of hospitality on behalf of the State.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	3,108	3,778	3,405	3,752	
Less Income	108	115	115	115	
Net Cost of Service	3,000	3,663	3,290	3,637	
Employees (Full Time Equivalents).....	24	25	24	25	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Government House Restoration and Refurbishment							
Building Maintenance	208	17	17	191	-	-	-
Grounds Facilities	458	58	58	400	-	-	-
COMPLETED WORKS							
Government House Restoration and Refurbishment							
Maintenance Program	200	200	50	-	-	-	-
Property, Plant and Equipment Upgrades							
Rationalisation of Services	40	40	40	-	-	-	-
Replacement of Garden Vehicle - TX Gator	14	14	14	-	-	-	-
NEW WORKS							
Government House Restoration and Refurbishment							
Conservation	102	-	-	18	84	-	-
Disability Accessibility Improvement	24	-	-	24	-	-	-
Property, Plant and Equipment Upgrades							
Accommodation and Furnishing	33	-	-	33	-	-	-
Air-conditioning Replacement	59	-	-	-	59	-	-
Equipment	7	-	-	7	-	-	-
Security	140	-	-	44	50	46	-
Signage	67	-	-	59	8	-	-
Total Cost of Asset Investment Program	1,352	329	179	776	201	46	-
FUNDED BY							
Drawdowns from the Holding Account			64	-	59	-	-
Internal Funds and Balances			115	776	142	46	-
Total Funding			179	776	201	46	-

FINANCIAL STATEMENTS**INCOME STATEMENT ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,076	3,520	3,330	3,560	3,602	3,616	3,638
Supplies and services.....	423	742	463	743	745	745	745
Accommodation.....	201	160	216	162	164	199	205
Depreciation and amortisation.....	287	272	325	293	299	303	303
Other expenses.....	23	46	31	51	53	53	53
TOTAL COST OF SERVICES.....	4,010	4,740	4,365	4,809	4,863	4,916	4,944
Income							
Sale of goods and services.....	108	115	115	115	115	115	115
Total Income.....	108	115	115	115	115	115	115
NET COST OF SERVICES.....	3,902	4,625	4,250	4,694	4,748	4,801	4,829
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	4,562	4,602	4,602	4,671	4,725	4,778	4,806
Resources received free of charge.....	15	30	30	30	30	30	30
TOTAL INCOME FROM STATE GOVERNMENT.....	4,577	4,632	4,632	4,701	4,755	4,808	4,836
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	675	7	382	7	7	7	7

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 28, 27 and 30 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	793	331	1,078	314	184	150	162
Holding account receivables	176	-	64	-	59	-	-
Receivables.....	19	18	19	19	19	19	19
Other.....	57	-	57	57	57	57	57
Total current assets	1,045	349	1,218	390	319	226	238
NON-CURRENT ASSETS							
Holding account receivables.....	344	728	664	1,021	1,202	1,564	1,867
Property, plant and equipment	25,292	21,705	25,163	25,537	25,361	25,334	25,065
Restricted cash.....	89	82	89	89	89	89	89
Other.....	772	3,649	755	864	942	712	678
Total non-current assets.....	26,497	26,164	26,671	27,511	27,594	27,699	27,699
TOTAL ASSETS	27,542	26,513	27,889	27,901	27,913	27,925	27,937
CURRENT LIABILITIES							
Employee provisions	335	348	290	290	290	290	290
Payables.....	1	-	1	1	1	1	1
Other.....	112	138	117	122	127	132	137
Total current liabilities.....	448	486	408	413	418	423	428
NON-CURRENT LIABILITIES							
Employee provisions	123	70	128	128	128	128	128
Total non-current liabilities	123	70	128	128	128	128	128
TOTAL LIABILITIES.....	571	556	536	541	546	551	556
EQUITY							
Contributed equity	3,635	3,635	3,635	3,635	3,635	3,635	3,635
Accumulated surplus/(deficit).....	1,716	1,055	2,098	2,105	2,112	2,119	2,126
Reserves.....	21,620	21,267	21,620	21,620	21,620	21,620	21,620
Total equity	26,971	25,957	27,353	27,360	27,367	27,374	27,381
TOTAL LIABILITIES AND EQUITY.....	27,542	26,513	27,889	27,901	27,913	27,925	27,937

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,290	4,330	4,330	4,378	4,426	4,475	4,503
Holding account drawdowns.....	176	64	64	-	59	-	-
Net cash provided by State Government.....	4,466	4,394	4,394	4,378	4,485	4,475	4,503
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,101)	(3,520)	(3,370)	(3,560)	(3,602)	(3,616)	(3,638)
Supplies and services	(397)	(712)	(433)	(713)	(715)	(715)	(715)
Accommodation.....	(216)	(160)	(216)	(162)	(164)	(199)	(205)
Other payments.....	(121)	(104)	(89)	(109)	(111)	(111)	(111)
Receipts							
Sale of goods and services	109	115	115	115	115	115	115
GST receipts.....	89	63	63	63	63	63	63
Net cash from operating activities	(3,637)	(4,318)	(3,930)	(4,366)	(4,414)	(4,463)	(4,491)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(339)	(64)	(179)	(776)	(201)	(46)	-
Proceeds from sale of non-current assets	3	-	-	-	-	-	-
Net cash from investing activities	(336)	(64)	(179)	(776)	(201)	(46)	-
NET INCREASE/(DECREASE) IN CASH HELD	493	12	285	(764)	(130)	(34)	12
Cash assets at the beginning of the reporting period.....	389	401	882	1,167	403	273	239
Cash assets at the end of the reporting period.....	882	413	1,167	403	273	239	251

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Establishment:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Input Credits.....	89	63	63	63	63	63	63
Sale of Goods and Services	109	115	115	115	115	115	115
TOTAL.....	198	178	178	178	178	178	178

The moneys received and retained are to be applied to the Establishment's services as specified in the Budget Statements.

LOTTERIES COMMISSION

ASSET INVESTMENT PROGRAM

The Commission's Asset Investment Program in 2014-15 totals \$11.9 million, which includes the next phase of the Retail Transformation Project (RTP) at a cost of \$7.9 million. The total capital cost of the RTP is \$14.8 million, which supports the refresh of Lotterywest's retail image and the replacement of ageing technology with modern gaming facilities.

A further \$4 million is designated for critical building maintenance works and replacement of general information technology (IT) infrastructure associated with the operational and gaming systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Retail Transformation Project.....	14,826	4,250	4,250	7,958	2,618	-	-
COMPLETED WORKS							
Building Maintenance Work.....	1,500	1,500	1,500	-	-	-	-
Building Maintenance Work.....	850	850	150	-	-	-	-
Furniture and Fittings - 2013-14 Program	150	150	150	-	-	-	-
Land and Buildings - 2013-14 Program.....	130	130	130	-	-	-	-
New Gaming/Lotto Games - 2012-13 Program	594	594	80	-	-	-	-
Software - Corporate Services Electronic Document and Records Management System (EDRMS).....	1,440	1,440	680	-	-	-	-
NEW WORKS							
Business Transformation Project - Stage 2	656	-	-	656	-	-	-
IT Projects							
Gaming Operating System Rationalisation							
2014-15 Program	300	-	-	300	-	-	-
2016-17 Program	1,000	-	-	-	-	1,000	-
Mobile Access: Stage 2 - Mobile Apps.....	600	-	-	300	100	100	100
WAN End Routers - 2014-15 Program	1,100	-	-	1,100	-	-	-
Land and Buildings - Building Works							
2014-15 Program	850	-	-	850	-	-	-
2015-16 Program	1,130	-	-	-	1,130	-	-
2016-17 Program	996	-	-	-	-	996	-
2017-18 Program	500	-	-	-	-	-	500
New Gaming/Lotto Games							
2014-15 Program	624	-	-	624	-	-	-
2015-16 Program	566	-	-	-	566	-	-
2016-17 Program	500	-	-	-	-	500	-
Plant and Equipment							
2014-15 Program	100	-	-	100	-	-	-
2015-16 Program	200	-	-	-	200	-	-
2016-17 Program	300	-	-	-	-	300	-
Telephone Systems Upgrade.....	400	-	-	-	-	400	-
Software - Corporate Services							
EDRMS	260	-	-	-	-	260	-
Software Enhancements.....	500	-	-	-	-	500	-
Total Cost of Asset Investment Program	30,072	8,914	6,940	11,888	4,614	4,056	600
FUNDED BY							
Internal Funds and Balances.....			6,940	11,888	4,614	4,056	600
Total Funding			6,940	11,888	4,614	4,056	600

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 6

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 9 Net amount appropriated to deliver services.....	985	1,007	1,007	1,023	1,056	1,084	1,111
Total appropriations provided to deliver services	985	1,007	1,007	1,023	1,056	1,084	1,111
TOTAL APPROPRIATIONS.....	985	1,007	1,007	1,023	1,056	1,084	1,111
EXPENSES							
Total Cost of Services.....	628	1,024	1,024	1,041	1,074	1,102	1,129
Net Cost of Services ^(a)	625	1,021	1,021	1,038	1,071	1,099	1,126
CASH ASSETS ^(b)	899	722	867	878	888	898	908

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Desired Outcome	Service
A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Local Government Chief Executive Officers (CEOs), Judicial and Magisterial Officers, superannuation benefits for Members of Parliament and fees, expenses and allowances for Local Government elected council members.	1. Support Services to the Salaries and Allowances Tribunal

Service Summary

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Support Services to the Salaries and Allowances Tribunal	628	1,024	1,024	1,041	1,074	1,102	1,129
Total Cost of Services	628	1,024	1,024	1,041	1,074	1,102	1,129

Significant Issues Impacting the Agency

- With the integration of Cocos Island and Christmas Island into the jurisdiction of the Salaries and Allowances Tribunal, the Tribunal's determinations into local government CEOs and local government elected members will include CEOs and elected representatives from these municipalities.
- With the possible inclusion of Government Trading Enterprises within the Salaries and Allowances Tribunal's jurisdiction, CEOs will be classified and determined within the Tribunal's classification structure.

Outcomes and Key Effectiveness Indicators

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, local government CEO's, Judicial and Magisterial Officers, superannuation benefits for Members of Parliament and fees, expenses and allowances for local government elected council members:					
Quantity - Determinations/Reports	33	28	40	36	1
Quality - Tribunal satisfaction with the quality of service provided	100%	100%	100%	100%	
Timeliness - Tribunal satisfaction with timeliness of service provided.....	100%	100%	100%	100%	
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided.....	100%	100%	100%	100%	

Explanation of Significant Movements

(Notes)

1. The 2013-14 Estimated Actual number of determinations is calculated on the number of determinations completed, the number of determinations in progress, and potential determinations for the remainder of 2013-14.

Services and Key Efficiency Indicators

1. Support Services to the Salaries and Allowances Tribunal

Support services assist the Tribunal to:

- determine the remuneration paid or provided to holders of certain public offices including the Governor, Members of Parliament, Senior Government Officers, Industrial Relations Commissioners, full-time members of the State Administrative Tribunal, local government CEOs and to determine certain matters relating to the superannuation benefits for Members of Parliament;
- report on remuneration to be paid or provided to members of the Judiciary and Magistracy; and
- determine amounts of fees, expenses and allowances to be paid or reimbursed to local government elected council members.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 628	\$'000 1,024	\$'000 1,024	\$'000 1,041	
Less Income	3	3	3	3	
Net Cost of Service.....	625	1,021	1,021	1,038	
Employees (Full Time Equivalents).....	3	3	3	3	
Efficiency Indicators ^(a)					
Cost (Efficiency) - Average Cost per Determination Report	\$18,939	\$36,464	\$25,525	\$28,833	

(a) A low Actual Total Cost of Service and a higher number of Determinations in 2012-13, compared with the 2013-14 and 2014-15 budget targets, has resulted in a substantially lower cost per Determination in the 2012-13 financial year.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement Program							
2012-13 Program	46	46	46	-	-	-	-
Furniture and Fittings	9	9	9	-	-	-	-
NEW WORKS							
Asset Replacement Program - 2014-15 Program	15	-	-	15	-	-	-
Total Cost of Asset Investment Program	70	55	55	15	-	-	-
FUNDED BY							
Internal Funds and Balances			55	15	-	-	-
Total Funding			55	15	-	-	-

FINANCIAL STATEMENTS**INCOME STATEMENT
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(a)	301	481	481	486	508	513	525
Supplies and services	189	377	377	387	392	429	444
Accommodation	123	134	134	136	141	143	143
Depreciation and amortisation	15	32	32	32	33	17	17
TOTAL COST OF SERVICES	628	1,024	1,024	1,041	1,074	1,102	1,129
Income							
Other revenue	3	3	3	3	3	3	3
Total Income	3	3	3	3	3	3	3
NET COST OF SERVICES	625	1,021	1,021	1,038	1,071	1,099	1,126
INCOME FROM STATE GOVERNMENT							
Service appropriations	985	1,007	1,007	1,023	1,056	1,084	1,111
Resources received free of charge	-	15	15	15	15	15	15
TOTAL INCOME FROM STATE GOVERNMENT	985	1,022	1,022	1,038	1,071	1,099	1,126
SURPLUS/(DEFICIENCY) FOR THE PERIOD	360	1	1	-	-	-	-

(a) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 3, 3 and 3 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	885	708	851	860	886	894	904
Receivables.....	8	4	8	8	9	9	9
Other.....	4	-	4	4	4	4	4
Total current assets.....	897	712	863	872	899	907	917
NON-CURRENT ASSETS							
Holding account receivables.....	30	39	39	48	57	66	75
Property, plant and equipment.....	1	-	-	13	10	6	2
Restricted cash.....	14	14	16	18	2	4	4
Other.....	104	78	128	98	68	55	42
Total non-current assets.....	149	131	183	177	137	131	123
TOTAL ASSETS.....	1,046	843	1,046	1,049	1,036	1,038	1,040
CURRENT LIABILITIES							
Employee provisions.....	132	305	132	132	132	132	132
Payables.....	13	11	10	11	11	11	11
Other.....	20	11	22	24	11	13	15
Total current liabilities.....	165	327	164	167	154	156	158
NON-CURRENT LIABILITIES							
Employee provisions.....	7	-	7	7	7	7	7
Total non-current liabilities.....	7	-	7	7	7	7	7
TOTAL LIABILITIES.....	172	327	171	174	161	163	165
EQUITY							
Contributed equity.....	-	(10)	-	-	-	-	-
Accumulated surplus/(deficit).....	874	526	875	875	875	875	875
Total equity.....	874	516	875	875	875	875	875
TOTAL LIABILITIES AND EQUITY.....	1,046	843	1,046	1,049	1,036	1,038	1,040

**STATEMENT OF CASHFLOWS
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	976	998	998	1,014	1,047	1,075	1,102
Net cash provided by State Government.....	976	998	998	1,014	1,047	1,075	1,102
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(446)	(479)	(479)	(484)	(521)	(511)	(523)
Supplies and services	(198)	(365)	(365)	(371)	(378)	(414)	(429)
Accommodation.....	(123)	(134)	(134)	(136)	(141)	(143)	(143)
Other payments.....	(73)	(53)	(53)	(54)	(55)	(58)	(58)
Receipts							
GST receipts	75	53	53	54	55	58	58
Other receipts.....	3	3	3	3	3	3	3
Net cash from operating activities	(762)	(975)	(975)	(988)	(1,037)	(1,065)	(1,092)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	-	(55)	(15)	-	-	-
Net cash from investing activities	-	-	(55)	(15)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	214	23	(32)	11	10	10	10
Cash assets at the beginning of the reporting period.....	685	699	899	867	878	888	898
Cash assets at the end of the reporting period.....	899	722	867	878	888	898	908

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Tribunal:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Input Credits.....	75	53	53	54	55	58	58
Other Receipts	3	3	3	3	3	3	3
TOTAL.....	78	56	56	57	58	61	61

The moneys received and retained are to be applied to the Tribunal's services as specified in the Budget Statements.

STATE DEVELOPMENT

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 7

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 10 Net amount appropriated to deliver services.....	41,499	42,659	36,544	38,285	34,706	34,888	33,560
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	644	670	670	670	670	688	688
Total appropriations provided to deliver services	42,143	43,329	37,214	38,955	35,376	35,576	34,248
ADMINISTERED TRANSACTIONS							
Item 11 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	17,059	16,356	16,318	17,299	20,961	17,782	19,359
TOTAL APPROPRIATIONS.....	59,202	59,685	53,532	56,254	56,337	53,358	53,607
EXPENSES							
Total Cost of Services.....	37,830	168,223	151,673	53,354	52,062	42,780	36,952
Net Cost of Services ^(a)	29,267	163,233	146,683	51,504	46,862	41,180	35,352
CASH ASSETS ^(b)	48,924	42,326	39,315	33,036	24,924	20,424	20,424

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings	(275)	-	-	-	-
2014-15 Procurement Savings	-	(396)	-	-	-
Browse Liquefied Natural Gas (LNG) Precinct - Removal of Executive Officer Budget	(220)	(227)	(234)	(242)	(250)
Browse LNG Precinct Project.....	-	1,362	1,048	795	-
Lease Office Accommodation Cost Increase	-	412	1,646	1,646	1,646
LNG18 International Conference and Exhibition on Liquefied Natural Gas	-	-	3,350	-	-
Oakajee Mid West Development Project	-	(3,251)	1,013	987	-
Ord Asset Transfer - Retention of Off Farm Irrigation Assets	-	(86,600)	-	-	-
Ord Asset Transfer Revaluation - Local Roads.....	(568)	-	-	-	-
Western Trade Coast Office	-	369	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Leadership to drive responsible development for Western Australia's future, balancing: <ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long- and short-term consequences. 	1. Industry Development and Investment Facilitation

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Industry Development and Investment Facilitation	37,830	168,223	151,673	53,354	52,062	42,780	36,952
Total Cost of Services	37,830	168,223	151,673	53,354	52,062	42,780	36,952

Significant Issues Impacting the Agency

- As the resources economic cycle moves beyond a peak in commodity prices and business investment the Department will focus on creating conditions to attract investment in preparation for future investment growth, including reforming the State's approvals system and securing approvals for productive infrastructure projects.
- Progress towards completion of the Gorgon and Wheatstone LNG projects, the development of the \$10 billion Roy Hill iron ore mine, railway and port, and continued production expansion by existing Pilbara iron ore operators requires the Department's attention in managing relevant State Agreements and ensuring the State's interests in these projects, including the delivery of community infrastructure and employment, are advanced.
- Sustained growth of production and population in the Pilbara has set a significant challenge for industry and government in ensuring future industrial and domestic electricity needs are met. The Department will continue to work with other government agencies to plan and implement strategies to achieve this.
- The adoption of floating LNG technology by Woodside and Shell for the Browse Basin along with consideration of the technology by other offshore operators has set new challenges for the Department in negotiating with operators to achieve appropriate outcomes for Western Australia in terms of investment, employment and domestic gas supply.
- Reduced growth expectations for global commodity prices in the short and medium-term has made the development of new export infrastructure more challenging, such as additional port and rail facilities at proposed industrial sites such as Anketell and Oakajee, requiring the Department to work to restructure projects and attract new investment.
- Commodity price expectations and the continued buoyancy of the Australian dollar, have increased industry sensitivity to the potential outcome of the Mineral Royalty Rate Analysis, being undertaken by the Department and the Department of Mines and Petroleum.

- The restructuring of Western Australia's Port management creates new opportunities for industry and Government to develop integrated approaches to ensuring the efficiency of the State's export infrastructure.
- Free Trade Agreements between Australia and Japan and Korea, and the prospect of similar arrangements with China, mean that expansion of investment in, and exports from, the State's agricultural sector, including establishing live cattle exports to China will become an increasing focus for the Department's overseas office network and its Perth based International Trade and Investment Division.
- Residential development in the Perth Metropolitan region has created pressure on established and planned key industrial areas. In the case of the Western Trade Coast, the State's premier industrial area, the Department has a lead role in developing a legislative response that will both protect and benefit the industry and future residents.
- Western Australia will host the 18th international LNG conference (LNG18) in April 2016. The Department is representing the State's interest, as conference host, in showcasing Perth and Western Australia as major players in the international LNG industry.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Leadership to drive responsible development for Western Australia's future, balancing:					
<ul style="list-style-type: none"> • economic impacts; • social impacts, including: <ul style="list-style-type: none"> – Indigenous; and – heritage; • environmental impacts; and • long- and short-term consequences. 					
Extent to which agreed milestones for projects where the Department is the lead agency are achieved within the reporting period	76%	85%	85%	85%	
Extent to which State Agreement proponents comply with their reporting obligations and meet the Agreement objectives	98.5%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Industry Development and Investment Facilitation

Benefits the Western Australian community by facilitating private sector investment and strategic public infrastructure in the State and promoting Western Australia as a source of internationally competitive products and services.

Products and services include:

- delivering investment attraction programs;
- facilitating industry infrastructure, State-initiated development and major projects; and
- facilitating major trade programs.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service ^(a)	\$'000 37,830	\$'000 168,223	\$'000 151,673	\$'000 53,354	
Less Income	8,563	4,990	4,990	1,850	
Net Cost of Service	29,267	163,233	146,683	51,504	
Employees (Full Time Equivalents)	161	170	161	157	
Efficiency Indicators ^(a)					
Average Cost per Project Facilitated ^(b)	\$466,000	\$492,109	\$512,000	\$468,750	
Average Cost per Identified Major State Initiative ^(c)	\$1,972,200	\$5,121,333	\$3,110,000	\$5,045,800	

- (a) Total cost of services estimates used for the calculation of 2014-15 Budget Target Efficiency Indicators and the 2013-14 Estimated Efficiency Indicators excludes the cost of assets transferred out in respect to the Ord East Kimberley Expansion Project. This cost is considered to be a non-operational, non-cash expense that should not be represented in the cost base used to determine the average cost of current projects. The cost of asset transfers included in the total cost of services but excluded for efficiency indicator calculation purposes are: \$106 million (2013-14 Budget) and \$105.4 million (2013-14 estimated outturn).
- (b) Average Cost per Project Facilitated comprises industry infrastructure, resource development and major resource projects and international trade and investment programs facilitated and/or delivered. Projects may extend over multiple financial years. Average Cost per Project Facilitated represents the costs absorbed by 'active' projects in the reporting year.
- (c) The Average Cost per Identified Major State Initiative is impacted by specific project funding which is not necessarily consistent over the outlook period. Consequentially, this measure has the potential to change significantly from year to year.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Royalties for Regions – Ord-East Kimberley Expansion Project ^{(a)(b)}	301,000	301,000	51,904	-	-	-	-
Total Cost of Asset Investment Program	301,000	301,000	51,904	-	-	-	-
FUNDED BY							
Drawdowns from Royalties for Regions Fund ^(c)			51,904	-	-	-	-
Total Funding			51,904	-	-	-	-

- (a) Funded from the Royalties for Regions Fund.
- (b) Capitalised infrastructure costs relate to the Royalties for Regions Ord-East Kimberley Expansion Project. Costs associated with the project are capitalised in the financial statements of the Department at the time the funds are transferred to other agencies. On completion of the project, the assets will be transferred from the financial statements of the Department to the agencies or entities that will assume permanent control of the assets. The transfers will take place as equity, at cost or free of charge, depending on the status of the recipient entity. The costs associated with the transfer of assets free of charge are included in 'Net assets transferred out' in the Income Statement, but are excluded from the calculation of Key Performance Indicator targets.
- (c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The Department operates in a project driven environment with specific funding and associated timing. Consequently, total expenditure levels are not expected to be consistent from year to year.

Total expenses are forecast to move from \$151.7 million in 2013-14 to \$53.4 million in 2013-14, representing a decrease of \$98.3 million (64.8%). The 2013-14 Estimated Actual includes \$105.4 million representing the cost of transferring primary roads assets constructed as part of the Ord-East Kimberley Expansion Project, to the Shire of Wyndham East Kimberley for no financial consideration. Transfers of other assets under the project will take place in 2013-14 or 2014-15 for full consideration or as equity transfers and therefore will not impact the income statement.

Excluding asset transfers the increase in total expense between 2013-14 and 2014-15 is \$7.1 million or 15.4%. The net difference is primarily driven by:

- Increases
 - the Onslow Macedon Social Infrastructure Fund \$800,000 in 2013-14 and \$4.2 million in 2014-15;
 - funding for the Bunbury to Albany Gas Pipeline is profiled as: \$1 million (2013-14); \$4 million (2014-15); and \$2 million (2015-16);
 - the Onslow Community Development Fund is forecast to increase by \$2.1 million in 2014-15 compared to 2013-14;
 - funding for the Western Trade Coast Office in 2014-15 of \$369,000; and
 - lease office accommodation increases of \$412,000.
- Decreases
 - one-off Commonwealth funding of \$3.1 million for the Heavy Use Industrial Lands Strategy (HUILS) ceases in 2013-14.

Income

Service appropriations are forecast to remain relatively stable, increasing from \$36.5 million in 2013-14 to \$38.3 million in 2014-15, representing an increase of 4.8%, primarily representing repositioning of certain project expenses from 2013-14 to 2014-15 and approved expense escalation.

The Commonwealth Government contributed \$3.1 million in funding on behalf of Infrastructure Australia for the HUILS under the Regional Infrastructure Fund. The funding was received as income in 2013-14.

Commonwealth grants of \$750,000 per annum until 2015-16 for the Australia-China Natural Gas Technology Partnership Fund.

Other revenue from 2013-14 to 2015-16 includes \$1 million per annum from industry proponents of the Australia-China Natural Gas Technology Partnership Fund; and \$100,000 in contributions by industry proponents for other projects. From 2016-17 onwards, income includes \$1.5 million in contributions from industry in relation to the Wheatstone Project and \$100,000 in contributions by industry proponents for other projects.

Funding of \$7 million from Royalties for Regions has been included in the budget estimates for recurrent project planning expenses in respect to the Bunbury to Albany Gas Pipeline project, currently profiled as: \$1 million (2013-14), \$4 million (2014-15) and \$2 million (2015-16).

Statement of Financial Position

The decrease in restricted cash across the forward estimate period represents use of cash received in advance in Special Purpose Accounts for the Onslow Social Infrastructure/Community Development Funds held on behalf of the Wheatstone and Macedon projects.

Other Fixed Assets (at fair value) represents the investment of assets created for the Ord East Kimberley Expansion Project. Total asset investment passing through the Department will be \$301 million over the life of the project. Following finalisation of the project in 2013-14, all assets will be transferred to their eventual custodians, comprising of the Shire of Wyndham East Kimberley, the Department of Lands and the Water Corporation. The asset transfer process will commence in 2013-14 and be completed in 2014-15.

The movement in Accumulated Surplus/Deficit between 2013-14 and 2014-15 substantially represents the cost of transfer of Ord East Kimberley Expansion Project assets to the Shire of Wyndham East Kimberley for no consideration (\$105.4 million) and ongoing spending out of special purpose accounts for the Onslow Social Infrastructure/Community Development Funds on behalf of the Wheatstone and Macedon projects.

Movement in Distribution of Equity in 2013-14 and 2014-15 represents the Ord-East Kimberley Expansion Project assets to be transferred on an equity basis between entities. Additionally \$8.7 million in 2013-14 represents a return of unspent prior years' appropriations to the Consolidated Account.

Statement of Cashflows

With the exception of projects funded through Special Purpose Accounts where funds are received in advance and subsequently spent, cash flow tends to follow a similar pattern to the Department's expense profile.

Net movement in cash for 2013-14 is forecast to decrease by \$9.6 million, primarily driven by the return to the Consolidated Account of \$8.7 million in unspent appropriations from prior years, and \$1.9 million spent out of Special Purpose Accounts funded by private industry in prior years.

The net movement in cash (\$6.3 million decrease) estimated for 2014-15 is primarily the result of spending from existing cash balances in Special Purpose Accounts for the Onslow Social Infrastructure/Community Development Funds with respect to the Wheatstone and Macedon projects.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	21,523	22,949	22,654	22,723	22,752	23,331	22,350
Grants and subsidies ^(c)	1,859	7,010	4,143	7,914	9,450	6,100	1,600
Supplies and services	10,578	28,620	15,930	18,733	14,560	8,123	7,776
Accommodation	2,678	2,560	2,520	3,004	4,270	4,270	4,270
Depreciation and amortisation	115	128	128	128	74	-	-
Net assets transferred out	-	106,000	105,432	-	-	-	-
Other expenses	1,077	956	866	852	956	956	956
TOTAL COST OF SERVICES	37,830	168,223	151,673	53,354	52,062	42,780	36,952
Income							
Grants and subsidies	750	3,890	3,890	750	4,100	-	-
Other revenue	7,813	1,100	1,100	1,100	1,100	1,600	1,600
Total Income	8,563	4,990	4,990	1,850	5,200	1,600	1,600
NET COST OF SERVICES	29,267	163,233	146,683	51,504	46,862	41,180	35,352
INCOME FROM STATE GOVERNMENT							
Service appropriations	42,143	43,329	37,214	38,955	35,376	35,576	34,248
Resources received free of charge	866	1,116	1,116	1,116	1,116	1,116	1,116
Royalties for Regions Fund ^(d)	-	7,000	1,000	4,000	2,000	-	-
TOTAL INCOME FROM STATE GOVERNMENT	43,009	51,445	39,330	44,071	38,492	36,692	35,364
SURPLUS/(DEFICIENCY) FOR THE PERIOD	13,742	(111,788)	(107,353)	(7,433)	(8,370)	(4,488)	12

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 161, 161 and 157 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$7 million (2013-14 Budget), \$1 million (2013-14 estimated outturn), \$4 million (2014-15) and \$2 million (2015-16).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Australia China Natural Gas Technology Partnership Fund							
Australian Gas Industry Trust - LNG18 Funding	-	-	1,000	-	3,350	-	-
Browse LNG Precinct Project	120	500	500	-	-	-	-
Geraldton Port Authority Interest/Guarantee charges - Oakajee	251	-	-	-	-	-	-
Gorgon Gas CO ₂ Injection Project	-	100	100	100	100	100	100
Oakajee Port and Rail Project	-	610	610	-	-	-	-
Onslow Social Infrastructure Project							
Macedon	-	4,800	800	4,200	-	-	-
Wheatstone	122	1,000	1,133	3,245	6,000	6,000	1,500
Other Grants	37	-	-	-	-	-	-
Western Trade Coast Office	-	-	-	369	-	-	-
TOTAL	1,859	7,010	4,143	7,914	9,450	6,100	1,600

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	27,813	23,804	18,971	18,971	18,971	18,971	18,971
Restricted cash.....	20,468	17,964	19,701	13,422	5,310	810	810
Receivables.....	4,070	3,196	4,070	4,070	4,070	4,070	4,070
Other.....	602	358	602	602	602	602	602
Total current assets	52,953	45,322	43,344	37,065	28,953	24,453	24,453
NON-CURRENT ASSETS							
Holding account receivables.....	695	696	838	981	1,070	1,085	1,100
Property, plant and equipment.....	339	202	211	211	211	211	211
Restricted cash.....	643	558	643	643	643	643	643
Other.....	242,756	187,807	101,855	3,100	2,756	2,756	2,756
Total non-current assets	244,433	189,263	103,547	4,935	4,680	4,695	4,710
TOTAL ASSETS	297,386	234,585	146,891	42,000	33,633	29,148	29,163
CURRENT LIABILITIES							
Employee provisions.....	4,323	4,415	4,415	4,415	4,415	4,415	4,415
Payables.....	1,358	749	1,358	1,358	1,358	1,358	1,358
Other.....	1,160	1,218	1,163	1,166	1,169	1,172	1,175
Total current liabilities	6,841	6,382	6,936	6,939	6,942	6,945	6,948
NON-CURRENT LIABILITIES							
Employee provisions.....	897	687	687	687	687	687	687
Other.....	98	70	98	98	98	98	98
Total non-current liabilities	995	757	785	785	785	785	785
TOTAL LIABILITIES	7,836	7,139	7,721	7,724	7,727	7,730	7,733
EQUITY							
Contributed equity.....	244,597	296,501	201,570	104,109	104,109	104,109	104,109
Accumulated surplus/(deficit).....	44,953	(69,055)	(62,400)	(69,833)	(78,203)	(82,691)	(82,679)
Total equity	289,550	227,446	139,170	34,276	25,906	21,418	21,430
TOTAL LIABILITIES AND EQUITY	297,386	234,585	146,891	42,000	33,633	29,148	29,163

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	42,000	43,186	37,071	38,812	35,287	35,561	34,233
Holding account drawdowns.....	-	47	-	-	-	-	-
Royalties for Regions Fund ^(b)	147,458	58,904	52,904	4,000	2,000	-	-
Receipts paid into Consolidated Account	-	-	(8,724)	(97,461)	-	-	-
Net cash provided by State Government.....	189,458	102,137	81,251	(54,649)	37,287	35,561	34,233
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(21,377)	(22,946)	(22,769)	(22,720)	(22,749)	(23,328)	(22,347)
Grants and subsidies	(1,859)	(7,010)	(4,143)	(7,914)	(9,450)	(6,100)	(1,600)
Supplies and services.....	(12,395)	(27,674)	(14,934)	(17,787)	(13,614)	(7,177)	(6,830)
Accommodation.....	(2,678)	(2,530)	(2,490)	(2,984)	(4,250)	(4,250)	(4,250)
Other payments.....	(16,166)	(816)	(776)	(10,448)	(806)	(806)	(806)
Receipts							
Grants and subsidies	1,500	3,890	3,890	750	4,100	-	-
GST receipts	17,457	-	-	9,746	-	-	-
Other receipts.....	6,912	1,100	1,100	1,100	1,100	1,600	1,600
Net cash from operating activities.....	(28,606)	(55,986)	(40,122)	(50,257)	(45,669)	(40,061)	(34,233)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(147,605)	(51,951)	(51,904)	-	-	-	-
Other payments.....	(2,688)	-	-	-	-	-	-
Proceeds from sale of non-current assets	-	-	-	97,461	-	-	-
Net cash from investing activities.....	(150,293)	(51,951)	(51,904)	97,461	-	-	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Other proceeds.....	-	1,166	1,166	1,166	270	-	-
Net cash from financing activities.....	-	1,166	1,166	1,166	270	-	-
NET INCREASE/(DECREASE) IN CASH HELD	10,559	(4,634)	(9,609)	(6,279)	(8,112)	(4,500)	-
Cash assets at the beginning of the reporting period.....	38,365	46,960	48,924	39,315	33,036	24,924	20,424
Cash assets at the end of the reporting period.....	48,924	42,326	39,315	33,036	24,924	20,424	20,424

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$147.5 million (2012-13), \$58.9 million (2013-14 Budget), \$52.9 million (2013-14 estimated outturn), \$4 million (2014-15) and \$2 million (2015-16).

DETAILS OF ADMINISTERED TRANSACTIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
INCOME							
Commonwealth Grants							
East Kimberley Development Package	7,490	-	-	-	-	-	-
Other							
Appropriations	17,059	16,356	16,318	17,299	20,961	17,782	19,359
Onslow Social and Critical Infrastructure Project (Wheatstone)	18,617	25,400	14,879	30,284	60,084	43,500	-
Loan Discount Unwinding	-	217	217	225	234	217	217
TOTAL INCOME	43,166	41,973	31,414	47,808	81,279	61,499	19,576
EXPENSES							
Grants To Charitable And Other Public Bodies							
East Kimberley Development Package	8,470	-	-	-	-	-	-
Onslow Social and Critical Infrastructure Funds (Wheatstone)	18,428	25,400	14,879	30,284	60,084	43,500	-
Statutory Authorities							
Dampier Port Authority - Burrup Port Infrastructure-Subsidy	8,148	7,223	7,185	7,937	11,225	7,775	9,102
Water Corporation - Burrup Water System - Subsidy	8,911	9,133	9,133	9,362	9,736	10,007	10,257
Other							
Loan Discounting	-	-	-	-	-	946	-
TOTAL EXPENSES.....	43,957	41,756	31,197	47,583	81,045	62,228	19,359

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Australia-China Natural Gas Technology Partnership Fund**

The purpose of the fund is to deliver a practical demonstration of the desire of Australia and China to establish genuine and long-term partnerships across the energy sector. It is intended to deliver positive outcomes relevant to the natural gas sector, including LNG, through activities including training and education programs, partnerships, workshops and research. The fund is planned to run from 2004-05 to 2014-15.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
Opening Balance	1,975	3,122	3,132	3,132
Receipts:				
Appropriations	750	750	750	750
Other	3,336	1,000	1,750	1,750
	6,061	4,872	5,632	5,632
Payments	2,929	2,500	2,500	2,500
CLOSING BALANCE	3,132	2,372	3,132	3,132

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Commonwealth Grants - Australia-China							
Natural Gas Technology Partnership Fund	1,500	750	750	750	750	-	-
Gorgon Gas CO ₂ Injection Project	100	100	100	100	100	100	100
GST Receipts.....	17,457	-	-	9,746	-	-	-
Heavy Use Industrial Lands - Commonwealth Funding Under the Regional Infrastructure Fund.....	-	3,140	3,140	-	-	-	-
Industry Receipts - Australia-China Natural Gas Partnership Fund.....	1,317	1,000	1,000	1,000	1,000	-	-
LNG18 International Conference and Exhibition on Liquefied Natural Gas	-	-	-	-	3,350	-	-
Onslow Community Development Fund Macedon Project	5,000	-	-	-	-	-	-
Wheatstone Project	-	-	-	-	-	1,500	1,500
Other Receipts	39	-	-	-	-	-	-
Receipts from Industry	456	-	-	-	-	-	-
TOTAL.....	25,869	4,990	4,990	11,596	5,200	1,600	1,600

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

CHEMISTRY CENTRE (WA)

PART 2 - PREMIER; MINISTER FOR STATE DEVELOPMENT; SCIENCE

DIVISION 8

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 12 Net amount appropriated to deliver services.....	7,546	7,715	9,398	8,144	6,743	6,037	6,104
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	208	208	208	208	208	208	208
Total appropriations provided to deliver services	7,754	7,923	9,606	8,352	6,951	6,245	6,312
CAPITAL							
Item 117 Capital Appropriation.....	700	700	700	700	-	-	-
TOTAL APPROPRIATIONS.....	8,454	8,623	10,306	9,052	6,951	6,245	6,312
EXPENSES							
Total Cost of Services.....	24,033	23,684	24,388	24,897	26,445	27,410	27,534
Net Cost of Services ^(a)	9,754	7,303	9,243	7,456	6,431	5,396	5,419
CASH ASSETS ^(b)	2,611	1,623	2,715	4,394	4,909	5,739	6,584

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme	412	-	-	-	-
2014-15 Procurement Savings	-	(371)	-	-	-
Adjustment to Salaries Cap.....	442	1,091	1,709	2,073	2,073

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality Scientific Advice.	1. Commercial and Scientific Information and Advice
	Quality Research and Development.	2. Research and Development
	Quality Emergency Response.	3. Emergency Response Management

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Commercial and Scientific Information and Advice	21,458	19,003	21,469	21,874	23,314	24,165	24,171
2. Research and Development	958	3,332	1,262	1,325	1,391	1,461	1,534
3. Emergency Response Management	1,617	1,349	1,657	1,698	1,740	1,784	1,829
Total Cost of Services	24,033	23,684	24,388	24,897	26,445	27,410	27,534

Significant Issues Impacting the Agency

- The Centre receives appropriations to support provision of essential chemical and forensic science services to protect and develop the State, including \$1.5 million in 2014-15 for essential emergency and hazard response services. The remainder of appropriations is used for services to government departments, targeted research and development to benefit Western Australia, as well as operating expenses.
- In 2014-15, \$1.1 million in appropriations is allocated to asset purchases for the Centre, including investment in information technology systems to improve service delivery.
- Additional appropriations are included in the 2013-14 Budget year to cover additional expenditure associated with the 2013-14 Voluntary Separation Scheme.
- Additional one-off appropriations of \$736,000 and \$754,000 are included in 2013-14 and 2014-15 Budget years respectively to provide supplementary funding for physical evidence and special crime forensic science services.
- The Centre receives appropriations to support the provision of some essential services to the State. However the majority of the Centre's revenue is from the sale of contestable analytical services. This represents a significant challenge for the Centre in generating and sustaining revenue.
- An independent panel has reviewed the *Chemistry Centre (WA) Act 2007* (the Act) and submitted a report in accordance with the Act provisions.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Quality scientific advice:					
Client satisfaction	85%	80%	80%	80%	
Proficiency rating	90%	95%	95%	95%	
Outcome: Quality research and development:					
Aggregate value of ChemCentre components.....	53/47	60/40	60/40	60/40	
Quality of research and development.....	85%	80%	80%	80%	
Outcome: Quality emergency response:					
Average resolution time.....	2 hours	4 hours	4 hours	4 hours	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Commercial and Scientific Information and Advice**

Development and delivery of quality scientific information and advice, on a commercial basis, to government, industry and the community.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	21,458	19,003	21,469	21,874	
Less Income	13,321	14,216	13,883	16,116	
Net Cost of Service.....	8,137	4,787	7,586	5,758	
Employees (Full Time Equivalent).....	90	90	90	90	
Efficiency Indicators					
Total Cost of Service	21,458	19,003	21,469	21,874	
Billable Hours.....	107,182	96,600	99,000	99,000	
Average Cost per Chargeable Hour	\$200	\$197	\$217	\$221	

2. Research and Development

Delivery of quality project-based developed knowledge, know-how and/or Intellectual Property relevant to State development, public health and safety, or the delivery of Centre's other services.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	958	3,332	1,262	1,325	
Less Income	958	2,165	1,262	1,325	
Net Cost of Service	-	1,167	-	-	
Employees (Full Time Equivalents).....	6	6	6	6	
Efficiency Indicators					
Total Cost of Service	958	3,332	1,262	1,325	
Billable Hours.....	5,445	7,500	6,600	6,600	
Average Cost per Chargeable Hour	\$176	\$444	\$191	\$201	

3. Emergency Response Management

Specialist technical advice and support to government and industry in managing the risks arising from unmanaged chemical-biological-radiological releases.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,617	1,349	1,657	1,698	
Less Income	-	-	-	-	
Net Cost of Service	1,617	1,349	1,657	1,698	
Employees (Full Time Equivalents).....	6	6	6	6	
Efficiency Indicators					
Total Cost of Service	1,617	1,349	1,657	1,698	
Billable Hours.....	6,969	3,500	6,600	6,600	
Average Cost per Chargeable Hours.....	\$232	\$386	\$251	\$257	

ASSET INVESTMENT PROGRAM

The Centre will spend \$1.9 million on replacement and acquisition of new equipment to support the delivery of its service. One strategically vital asset the Centre will procure is a 'Liquid Chromatography-Mass Spectrometry' for Toxicology. This will allow the Centre to conduct screening tests on blood samples for the Western Australia Police and the Office of the State Coroner. The Centre's current Asset Investment Program reflects its commercial focus and the assets needed to drive new revenue streams.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Acquisition Program							
New Scientific Equipment - 2013-14 Program	1,537	1,537	1,537	-	-	-	-
Asset Replacement Program							
Scientific Equipment - 2013-14 Program.....	405	405	405	-	-	-	-
NEW WORKS							
Asset Acquisition Program							
Information Technology	90	-	-	-	-	-	90
New Scientific Equipment							
2014-15 Program	1,519	-	-	1,519	-	-	-
4000 QTrap® Liquid Chromatography-Tandem Mass Spectrometry System.....	350	-	-	-	-	350	-
Basic Lab Gear Replacement	20	-	-	-	20	-	-
Dionex Ion Chromatography System	200	-	-	-	200	-	-
General Lab Minor Equipment	30	-	-	-	30	-	-
Inductively Coupled Plasma - Mass Spectrometer for Scientific Services Division	450	-	-	-	450	-	-
Information Technology Hardware for Forensic Science Laboratory.....	50	-	-	-	-	50	-
Information Technology Software	150	-	-	-	-	150	-
Liquid Chromatography-Mass Spectrometry System for Drugs with Direct Sampling Interface	300	-	-	-	-	300	-
Mercury Meter	50	-	-	-	-	50	-
Portable Fourier Transform Infrared Spectroscopy for Forensics	90	-	-	-	-	90	-
Stereomicroscopes with Digital Interface.....	130	-	-	-	130	-	-
Asset Replacement Program							
Auto-analyser	100	-	-	-	-	-	100
Liquid Chromatography-Mass Spectrometry System	350	-	-	-	-	-	350
Replacement of Information Technology Software	40	-	-	-	40	-	-
Replacement of Personal Computers used for scientific equipment	15	-	-	-	15	-	-
Replacement of workstation Personal Computers.....	15	-	-	-	15	-	-
Scientific Equipment							
2014-15 Program	405	-	-	405	-	-	-
Glass Refractive Index Measurement.....	110	-	-	-	-	-	110
Liquid Chromatography - Mass Spectrometry Triple Quad.....	300	-	-	-	-	-	300
Portable Fourier Transform Infrared Spectroscopy for Forensics	40	-	-	-	-	-	40
Workstation Personal Computers for general purpose	63	-	-	-	63	-	-
Total Cost of Asset Investment Program	6,809	1,942	1,942	1,924	963	990	990
FUNDED BY							
Capital Appropriation.....			700	700	-	-	-
Drawdowns from the Holding Account			405	405	-	-	560
Internal Funds and Balances			837	819	963	990	430
Total Funding			1,942	1,924	963	990	990

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2014-15 Budget Estimate Total Cost of Service shows an increase of \$509,000 mainly due to salaries, which shows an increase of \$504,000 over 2013-14 Estimated Actual, due to a budget increase in Full Time Equivalents. The increase in Full Time Equivalents supports the budgeted \$2.3 million increase in fee-for-service revenue in 2014-15.

Income

The appropriations provided by the Government to fund services will decrease by \$1.2 million (13%) compared to the 2013-14 Estimated Actual. This reflects the Government's gradual withdrawal of the rent subsidy for the premises located on the Bentley campus, Curtin University offset partially by additional appropriations for physical evidence and special crime forensic science services.

The fee-for-service revenue has been budgeted to increase by \$2.3 million (15.2%) compared to the 2013-14 Estimated Actual. The revenue growth is mainly from Acid Metaliferous Drainage related chemical testing amounting to \$1.5 million in 2014-15. In addition a contract with the Australian Institute of Marine Science to analyse marine hydrocarbons will add additional revenue of \$240,000 per annum for five years.

Statement of Financial Position

The Centre's total equity is expected to increase by \$1.2 million between 2013-14 and 2014-15, which reflects an anticipated surplus for the 2014-15 period and continued receipt of capital appropriations for the Asset Investment Program. The largest asset at the Centre is laboratory scientific equipment and office equipment including software and computers amounting to \$5.9 million. The Centre's largest liability is employee entitlement of \$3.7 million relating to annual leave and long service leave.

Statement of Cashflows

The cash balance at the end of June 2015 has been budgeted at \$4.4 million up from \$2.7 million as at 30 June 2014 as a result of budgeted improved financial performance.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	12,745	12,132	12,986	13,490	14,402	15,091	15,158
Supplies and services	2,224	2,876	2,726	2,905	3,083	3,189	3,246
Accommodation.....	5,421	5,604	5,604	5,626	5,650	5,675	5,675
Depreciation and amortisation	1,364	1,323	1,323	1,332	1,369	1,408	1,408
Other expenses.....	2,279	1,749	1,749	1,544	1,941	2,047	2,047
TOTAL COST OF SERVICES.....	24,033	23,684	24,388	24,897	26,445	27,410	27,534
Income							
Sale of goods and services	14,236	16,356	15,120	17,415	19,986	21,985	22,085
Other revenue	43	25	25	26	28	29	30
Total Income	14,279	16,381	15,145	17,441	20,014	22,014	22,115
NET COST OF SERVICES.....	9,754	7,303	9,243	7,456	6,431	5,396	5,419
INCOME FROM STATE GOVERNMENT							
Service appropriations	7,754	7,923	9,606	8,352	6,951	6,245	6,312
Other appropriations	391	-	-	-	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	8,145	7,923	9,606	8,352	6,951	6,245	6,312
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,609)	620	363	896	520	849	893
Income tax benefit/(expense)	-	(186)	(186)	(27)	(23)	(127)	(158)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS.....	(1,609)	434	177	869	497	722	735

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 124, 115 and 126 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	2,611	1,623	2,715	4,394	4,909	5,739	6,584
Holding account receivables	965	965	965	560	560	560	-
Receivables.....	1,037	2,618	1,592	1,961	2,259	2,472	3,086
Other.....	147	702	198	116	104	93	93
Total current assets	4,760	5,908	5,470	7,031	7,832	8,864	9,763
NON-CURRENT ASSETS							
Property, plant and equipment	4,093	4,264	4,631	5,162	4,858	4,538	4,386
Intangibles	635	729	716	777	675	577	311
Other.....	1,955	1,989	2,210	2,438	2,671	2,914	3,169
Total non-current assets.....	6,683	6,982	7,557	8,377	8,204	8,029	7,866
TOTAL ASSETS.....	11,443	12,890	13,027	15,408	16,036	16,893	17,629
CURRENT LIABILITIES							
Employee provisions	2,430	2,330	2,465	2,542	2,621	2,703	2,703
Payables.....	406	755	743	1,896	1,917	1,937	1,938
Other.....	1,412	773	1,262	1,217	1,215	1,214	1,214
Total current liabilities.....	4,248	3,858	4,470	5,655	5,753	5,854	5,855
NON-CURRENT LIABILITIES							
Employee provisions	820	968	1,005	1,037	1,070	1,104	1,104
Other.....	-	-	300	300	300	300	300
Total non-current liabilities	820	968	1,305	1,337	1,370	1,404	1,404
TOTAL LIABILITIES.....	5,068	4,826	5,775	6,992	7,123	7,258	7,259
EQUITY							
Contributed equity	700	5,443	1,400	1,695	1,695	1,695	1,695
Accumulated surplus/(deficit).....	5,675	2,621	5,852	6,721	7,218	7,940	8,675
Total equity	6,375	8,064	7,252	8,416	8,913	9,635	10,370
TOTAL LIABILITIES AND EQUITY.....	11,443	12,890	13,027	15,408	16,036	16,893	17,629

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	7,349	7,518	9,201	8,352	6,951	6,245	6,312
Capital appropriation	700	700	700	700	-	-	-
Holding account drawdowns.....	405	405	405	405	-	-	560
Tax equivalent regime	-	-	-	(186)	(27)	(34)	(139)
Administered appropriations.....	-	-	300	-	-	-	-
Net cash provided by State Government.....	8,454	8,623	10,606	9,271	6,924	6,211	6,733
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(12,053)	(11,828)	(12,775)	(13,382)	(14,292)	(14,977)	(15,158)
Supplies and services	(3,025)	(2,518)	(2,368)	(1,866)	(2,695)	(2,790)	(3,029)
Accommodation.....	(5,317)	(5,239)	(5,239)	(4,858)	(4,864)	(4,868)	(5,603)
Other payments.....	(4,186)	(4,027)	(3,985)	(4,103)	(4,779)	(4,909)	(4,079)
Receipts							
Sale of goods and services	14,806	15,656	14,420	16,920	19,392	21,182	21,019
GST receipts	1,468	1,387	1,387	1,621	1,792	1,971	1,952
Net cash from operating activities	(8,307)	(6,569)	(8,560)	(5,668)	(5,446)	(4,391)	(4,898)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,841)	(1,942)	(1,942)	(1,924)	(963)	(990)	(990)
Net cash from investing activities	(1,841)	(1,942)	(1,942)	(1,924)	(963)	(990)	(990)
NET INCREASE/(DECREASE) IN CASH HELD	(1,694)	112	104	1,679	515	830	845
Cash assets at the beginning of the reporting period.....	4,305	1,511	2,611	2,715	4,394	4,909	5,739
Cash assets at the end of the reporting period.....	2,611	1,623	2,715	4,394	4,909	5,739	6,584

(a) Full audited financial statements are published in the agency's Annual Report.

Part 3

Deputy Premier; Minister for Health; Training and Workforce Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
127	WA Health			
	– Delivery of Services	4,196,296	4,220,516	4,700,856
	– Capital Appropriation.....	312,574	329,441	269,414
	Total	4,508,870	4,549,957	4,970,270
156	Training and Workforce Development			
	– Delivery of Services	459,339	469,912	424,110
	– Capital Appropriation.....	6,588	6,588	720
	Total	465,927	476,500	424,830
	GRAND TOTAL			
	– Delivery of Services	4,655,635	4,690,428	5,124,966
	– Capital Appropriation.....	319,162	336,029	270,134
	Total	4,974,797	5,026,457	5,395,100

WA HEALTH

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TRAINING AND WORKFORCE DEVELOPMENT

DIVISION 9

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Service Appropriation – Base Component ^(a)	3,716,401	3,935,844	3,824,011	4,277,202	4,485,978	4,661,641	4,743,354
Service Appropriation – Community Service Subsidy Component ^(a)	-	144,289	278,196	300,747	240,792	137,870	-
Item 13 Net amount appropriated to deliver services.....	3,716,401	4,080,133	4,102,207	4,577,949	4,726,770	4,799,511	4,743,354
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	625	663	663	680	697	716	716
- Lotteries Commission Act 1990.....	121,474	115,500	117,646	122,227	128,092	130,393	130,393
Total appropriations provided to deliver services	3,838,500	4,196,296	4,220,516	4,700,856	4,855,559	4,930,620	4,874,463
CAPITAL							
Item 118 Capital Appropriation	248,091	312,574	329,441	269,414	144,001	100,000	73,978
TOTAL APPROPRIATIONS.....	4,086,591	4,508,870	4,549,957	4,970,270	4,999,560	5,030,620	4,948,441
EXPENSES							
Total Cost of Services.....	6,995,619	7,234,896	7,562,797	8,009,452	8,276,571	8,636,485	8,708,321
Net Cost of Services ^(b)	4,234,726	4,327,346	4,531,942	4,846,427	4,883,721	4,999,510	4,905,708
CASH ASSETS ^(c)	813,986	522,372	640,012	465,737	347,030	345,735	343,686

(a) The 2013-14 Budget has been recast to align with the Mental Health Commission's Budget Estimates.

(b) Represents total cost of services (expenses) less retained revenue applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Corrective Measures					
2013-14 Procurement Savings	(21,840)	-	-	-	-
2014-15 Procurement Savings	-	(41,115)	-	-	-
Fiona Stanley Hospital					
Commissioning and South Metropolitan Health Service Reconfiguration	(6,914)	80,780	23	-	-
Facilities Management Contract Negotiation	-	52,700	-	-	-
Government Initiatives and Budget Priorities					
Aboriginal Health Services	31,418	30,348	-	-	-
Replacement Laboratory Information System	-	-	-	1,502	301
Replacement of Information and Communications Technology (ICT) Operating System	573	1,719	852	593	520
Mental Health					
Assertive Community Intervention	1,820	1,893	1,969	-	-
Court Diversion Program	-	1,138	-	-	-
Individualised Community Living Support	1,400	1,400	-	-	-
Mental Health Services	1,402	-	-	-	-
State-wide Specialist Aboriginal Mental Health Services Program	-	8,445	8,724	8,995	-
Suicide Prevention	-	1,128	-	-	-
Perth Children's Hospital					
Transition (Organisational Change and Reconfiguration)	15,560	20,290	6,988	3,981	-
Royalties for Regions					
Busselton Hospital ICT	6,472	4,192	-	-	-
North West Health Initiative	-	720	2,430	4,750	5,760
Patient Assisted Travel Scheme	-	-	-	-	10,981
Pilbara Cardiovascular Screen Program	77	-	-	-	-
Pilbara Health Partnership – Pilbara Cities	553	-	-	-	-
Rural Health Services	93	(27)	-	-	-
Renal Dialysis Service Expansion	70	(1,320)	(1,630)	3,050	-
Royal Flying Doctor Service Replacement Aircraft	8,048	-	-	-	-
Southern Inland Health Initiative					
District Hospital Investment	320	-	-	-	-
District Medical Workforce	(133)	271	(26,000)	-	-
Residential Aged and Dementia Care	500	10,000	9,465	-	-
Telehealth	20	-	-	-	-
St John Ambulance Services in Country Western Australia	2,391	329	(4,710)	4,710	-
Wheatbelt Renal Dialysis	(500)	(1,000)	(1,000)	(396)	896
Sustainable Delivery of Health Services					
Activity and Cost Growth - 2013-14 Hospital Services	105,803	-	-	-	-
Activity and Cost Growth - Hospital Services	-	204,097	98,301	(14,418)	(233,813)
Cost and Demand Growth - Non-Hospital Services	-	2,719	2,906	3,103	3,311
Other					
Commonwealth Grant Expenditure	1,948	647	250	-	-
Depreciation	24,864	2,342	68,864	51,314	18,094
District Allowance Payments	6,407	(622)	(5,564)	14,900	6,720
Expensed Capital	10,704	4,161	4,161	4,006	-
Leave Liability	82,602	40,335	38,611	46,465	-
National Disability Insurance Scheme Trial Sites - Home and Community Care	-	-	(2,694)	-	-
National Partnership Agreement on Treating More Public Dental Patients	18,800	10,100	-	-	-
Road Trauma Trust Account	-	843	-	-	-
Doctor's Enterprise Bargaining Agreement	2,737	2,806	2,876	2,948	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.	1. Public Hospital Admitted Patients 2. Home-Based Hospital Programs 3. Palliative Care 4. Emergency Department 5. Public Hospital Non-Admitted Patients 6. Patient Transport
	Enhanced health and well-being of Western Australians through health promotion, illness and injury prevention and appropriate continuing care.	7. Prevention, Promotion and Protection 8. Dental Health 9. Continuing Care 10. Contracted Mental Health

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Public Hospital Admitted Patients.....	3,818,776	3,902,887	4,011,947	4,267,258	4,401,422	4,589,296	4,611,976
2. Home-Based Hospital Programs.....	54,472	58,842	43,507	44,929	46,341	48,319	48,558
3. Palliative Care	27,703	31,326	30,819	31,859	32,860	34,263	34,432
4. Emergency Department	586,162	589,128	697,093	721,693	744,383	776,157	779,992
5. Public Hospital Non-Admitted Patients.....	786,577	874,547	892,896	919,517	948,426	988,909	993,797
6. Patient Transport	188,994	205,265	216,882	209,916	216,515	225,757	226,873
7. Prevention, Promotion and Protection	473,405	476,446	548,090	603,506	622,480	649,051	652,259
8. Dental Health	91,102	92,861	117,578	124,300	128,208	133,680	134,341
9. Continuing Care	438,817	479,835	462,730	500,503	516,238	538,274	540,934
10. Contracted Mental Health.....	529,611	523,759	541,255	585,971	619,698	652,779	685,159
Total Cost of Services	6,995,619	7,234,896	7,562,797	8,009,452	8,276,571	8,636,485	8,708,321

Significant Issues Impacting the Agency

Sustainable Delivery of Health Services

- Demand for health services in Western Australia continues to grow due to a range of factors, including a growing and ageing population, rising community expectations, advances in medical technology, and an increase in the number of people with chronic illness.
- In 2013-14¹ it is estimated that over 590,000 patients will be treated as inpatients in public hospitals; over 995,000 will be treated in emergency departments; and over 1,900,000 patients will receive treatments as non-admitted patients in outpatient clinics and community settings.
- In 2014-15, the Budget provides for an increase of approximately 15,000 Western Australians as inpatients; 33,000 patients in emergency departments; and over 60,000 as non-admitted patients in outpatient clinics and community settings. In 2014-15, WA Health's budget provides additional funding of \$446.7 million, representing expense growth of 5.9% above the 2013-14 Estimated Actual spending, bringing the Government's total expenditure on health and hospital services to \$8 billion. The 2014-15 Budget provides additional funding of \$204.1 million for hospital services. This increases the Government's total investment in hospital services to \$5.4 billion, representing expense growth of 5.7%.

National Reform of Public Hospital Funding

- All States and Territories, with the Commonwealth, entered into the National Health Reform Agreement (NHRA) in 2011. Under the NHRA, the Independent Hospital Pricing Authority (IHPA) is responsible for establishing a nationally consistent framework for the counting, classification and pricing of hospital services for application in national Activity Based Funding (ABF) arrangements.
- As part of the national pricing framework, the IHPA determines a National Efficient Price (NEP), which together with the State's approved activity levels, provides the basis for determination of Commonwealth Government hospital funding contributions to States and Territories. From 1 July 2014, the Commonwealth Government will provide 45% of the NEP for new activity growth. This funding contribution is expected to rise to 50% of the NEP for new activity growth from 1 July 2017 onwards.

Implementation of Activity Based Funding for Public Hospitals in Western Australia

- The State Government's 2013-14 funding contribution to public hospitals was determined on an ABF basis, with the Government endorsing the purchase of weighted activity units (WAU)² at a price consistent with the national average cost, known as the Projected Average Cost (PAC). Additionally, to address a variation between the PAC and the forecast average cost of delivering services in the State's public hospitals, the 2013-14 Budget provided a Community Service Subsidy (CSS).
- The 2014-15 Budget continues this budget strategy with a commitment that the State's public hospitals converge to the PAC by 2017-18. In 2014-15, the Government has approved 842,731 units of weighted hospital activity (WAU) for the State's public hospitals, representing an increase of 2.8% over 2013-14 activity levels. The price determined for this activity is \$5,540 per WAU, inclusive of the agreed CSS for 2014-15, estimated at \$320.2 million in 2014-15 (inclusive of inpatient mental health services). While the national ABF framework continues to be implemented over 2014-15 and the forward estimates, the CSS is intended to ensure there will be sustainable health service delivery for the community as well as health budget certainty during a time of unprecedented reconfiguration and commissioning of health services in Western Australia.

¹ The 2013-14 estimates of patient numbers differ from those published in the 2013-14 Budget Statements mainly due to improvements in compliance with admittance policy, including changes which have resulted in the removal of short stay Emergency Department (ED) admittance from the reporting of ED patient numbers, and model of care changes which has seen a movement of activity from inpatient to outpatient and community settings – predominantly relating to the Rehabilitation in the Home (RITH) program.

² Weighted activity units are a measure of hospital service activity and are determined using the national classifications guidelines issued by the Independent Hospital Pricing Authority. They provide a way of comparing and valuing each public hospital service (whether they be admissions, emergency department presentations or outpatient episodes), by weighting for its clinical complexity.

- To ensure that demand and activity forecasts reflect the most recent trends in population growth, medical technology changes and disease epidemiology, WA Health is working to update the Clinical Services Framework (CSF) 2010-2020. The updated CSF 2014-2024 will provide a blueprint for health service provision and development. The updated CSF will outline health services at all hospitals in Western Australia. For the first time, the updated CSF will also provide information on hospital and community-based services delivered by the State's larger private hospitals and by government and the not-for-profit health care sector.

System Change and Transition Management

- It is recognised that the WA Health system is undergoing unprecedented change, with a considerable program of work underway in metropolitan and regional infrastructure development, clinical service reconfiguration, ICT development, as well as a reform of procurement, governance and hospital revenue generation.
- Against a context of rising demand for health services, these reforms will help to ensure that Western Australians continue to have sustainable access to safe, quality and cost effective health services into the future.
- To better coordinate and harness the efficiency and effectiveness gains anticipated from these system reforms, the Government established the WA Health Transition and Reconfiguration Steering Committee (the Committee) in December 2013. The Committee comprises the Directors-General of WA Health and the Department of the Premier and Cabinet, the Under Treasurer and a former Secretary of the Victorian Department of Health (VDoH) in an expert advisor capacity. Over the next 12 months the Committee will guide and inform the considerable reform and change management agenda across WA Health, whilst promoting health budget stability and sound fiscal management.
- Additionally, to coordinate, facilitate and support the work of the Committee, in January 2014 WA Health established a Finance, Purchasing, and Performance Group (the Group) under the leadership of the Director General. The Group includes the Chief Executives of all WA Health services, the Mental Health Commissioner, and senior Department of Health (DoH) Executives. The Group will provide change management leadership at an operational level to ensure that desired system-wide reforms in ABF, revenue, purchasing, and performance management can be embedded and sustained within the health system.
- During the course of 2014-15, the clinical commissioning of Fiona Stanley Hospital (FSH) and the reconfiguration of hospital services across the South Metropolitan Health Service (SMHS) will proceed. At FSH, a phased commencement of clinical services is planned, commencing with the operational commissioning of the new State Rehabilitation Service on 4 October 2014. Full commissioning is expected to be completed by April 2015.
- The 2013-14 Mid-year Review announced additional funding of \$75 million for commissioning and service reconfiguration at FSH and SMHS, bringing the total available funding in 2014-15 to \$80.8 million. This funding will be applied to ensure that FSH is commissioned and hospital services are reconfigured to reflect the new hospital's integration within the Western Australian health system.
- Detailed planning for clinical service commencement, including activity and workforce profiling at all SMHS hospitals and FSH, is still being undertaken, and is being informed by approved budget parameters for clinical activity and price at the system level. This work includes developing an operational cost profile for the reconfigured SMHS, inclusive of FSH, and is scheduled to be completed by June 2014. Until this work is completed, the operating cost of a reconfigured SMHS will not be quantified.
- The Fiona Stanley Hospital Commissioning and Major Hospitals Transition Taskforce will continue to provide governance over all hospital commissioning, service reconfiguration and planning and transition activities with a view to ensuring the delivery of safe, high quality care at the State's new flagship hospital and other SMHS delivery sites including the Royal Perth and Fremantle Hospitals.
- Similarly, the Perth Children's Hospital Commissioning and Transition Taskforce will provide governance over all hospital commissioning, service reconfiguration and planning and transition activities with a view of ensuring the delivery of safe, high quality care at what will be a world-class paediatric hospital and the State's only specialist paediatric hospital and major trauma centre.

Expiring National Partnership Agreements

- In recent years, health service delivery in Western Australia has benefited significantly from Commonwealth funding provided through a number of National Partnership Agreements (NPAs) and direct payments. Several of these NPAs have expired or will expire in 2014 or 2015. This includes the NPAs on Improving Public Hospital Services and Indigenous Early Childhood Development.
- The Commonwealth Government has not yet confirmed whether it will continue these NPA arrangements. This advice is likely to be provided as part of the 2014-15 Commonwealth Budget. Should renewed Commonwealth funding not be confirmed, the continuation of some sub-acute and elective surgery services could be affected.

Key Health Services

Elective Surgery

- During 2013, 84,751 patients were admitted for elective surgery in Western Australian public hospitals. This is 2,274 (2.8%) more cases than were reported in the previous year.
- In 2012-13, Western Australia reported one of the highest elective surgery admission rates, with 34.4 admissions per 1,000 population, compared to 29.4 nationally. Western Australia also had one of the lowest median wait times for elective surgery, reporting 30 days in 2012-13 compared to 36 days nationally³.

Emergency Departments

- Between 2008-09 and 2012-13, Western Australia's emergency presentations have grown by the highest rate in the country. Against this backdrop of record growth, Western Australian public hospitals performed strongly relative to other jurisdictions. In 2012-13, not only did Western Australia have the lowest proportion of presentations nationally where patients did not wait, but was also the State with the highest proportion of emergency department visits completed in four hours or less⁴.
- In August 2013, a review team, headed by Professor Derek Bell from the United Kingdom's National Health Service, reviewed emergency and acute care services at the Royal Perth, Sir Charles Gairdner and Fremantle Hospitals. The team made recommendations to assist sites to improve patient flow and performance against national targets. A second review by that team has included Joondalup Health Campus and a final report is due before the end of 2013-14.

Mental Health

- As the State's purchaser of mental health inpatient services, in 2014-15 the Mental Health Commission is expected to purchase 51,291 units of weighted mental health hospital activity from the State's public hospitals at a price of \$5,540 per unit, which also includes a CSS component. This represents growth of 2.6% over 2013-14 activity levels.
- Over 2014-15 and the forward estimates, in recognition of the growing demand for mental health inpatient services, the Mental Health Commission has received additional funding of \$144.1 million for mental health activity. This provides for expense growth in public specialised mental health services of 8.3% in 2014-15.
- To ensure Western Australians continue to have access to safe, quality and cost effective mental health services, WA Health will continue to work with the Mental Health Commission to contribute to the implementation of the Mental Health Services Purchasing Framework in 2014-15.

³ Australian Institute of Health and Welfare 2013. Australian hospital statistics 2012-13: elective surgery waiting times, Health services series no.51. Cat. no HSE 140. Canberra: AIHW.

⁴ Australian Institute of Health and Welfare 2013. Australian hospital statistics 2012-13: emergency department care, Health services series no.52. Cat. no HSE 142. Canberra: AIHW.

Review of Public Mental Health Services

- In 2012, the Review of the Admission or Referral to and the Discharge and Transfer Practices of Public Mental Health Facilities/Services in Western Australia outlined 117 recommendations to improve the safety and quality of the State's public mental health services.
- Key outcomes and initiatives resulting from the review to date include:
 - the establishment of the Office of Mental Health within WA Health commencing from April 2013, with a key focus on implementing the Review from a State-wide perspective;
 - the joint development of a 10 year Mental Health Services Plan by the Mental Health Commission and WA Health. The plan will outline a strategic direction for the State's public mental health services and key areas for future reform. Work on the plan is currently being led by the Mental Health Commission with a view to being finalised for Government consideration during 2014-15;
 - standardisation of mental health clinical documentation in public mental health services in Western Australia;
 - establishment of a Mental Health Leadership Project to develop the mental health workforce, cultivate evidence-based practice and foster a culture of continuous service improvement; and
 - the development of State-wide Mental Health Policy and Procedures.

Mental Health Bill 2013

- The Mental Health Bill 2013 is expected to bring major changes to current practices and procedures for the provision of mental health services in Western Australia. WA Health, as the provider of public mental health services, will be significantly affected by changes to the legislation. To assist implementation of the Bill when enacted, the Mental Health Commission has established the Mental Health Bill Implementation Reference Group (MHBIRG). This group will work with various partners to advise the Mental Health Commissioner regarding strategies to implement the Bill. In addition, WA Health has also established an internal working group which focuses on WA Health's responsibilities under the Bill. The implementation period prior to the Bill becoming operational is expected to be 12 months, following the passage of the Bill through Parliament.

Improving Aboriginal Health Outcomes

- Between 2009 and 2014, the Western Australian Government committed \$149.2 million through the former Commonwealth-State NPA for Closing the Gap in Aboriginal Health to specifically target improved health outcomes for Aboriginal Western Australians. In 2014-15, \$30.3 million has been committed to continue delivering a range of services that aim to close the gap in life expectancy for the Aboriginal population. This builds on the experiences gained under the Closing the Gap in Aboriginal Health and Indigenous Early Childhood Development programs. The additional funding will enable the delivery of more than 100 dedicated Aboriginal health services, addressing six strategic areas of reform using culturally secure models of care.

*Country Health Services**Royalties for Regions*

- The Royalties for Regions (RfR) program is facilitating significant regional hospital infrastructure developments including the:
 - Albany Health Campus, which is the largest public hospital development undertaken in rural Western Australia. The new 134-bed facility was completed in March 2013. Improved and expanded facilities at the new hospital include an enhanced emergency department, upgraded renal dialysis and cancer services and increased capacity for surgical services.
 - Busselton Health Campus (BHC), which is due to be completed in late 2014. The new 84-bed facility will provide an enhanced emergency department, upgraded renal dialysis unit and dental clinic, and co-located population health, community mental health, and community aged care services.
 - redevelopment of the Kalgoorlie Health Campus, which is scheduled for completion in 2015. The works include the construction of a new cancer unit, a 24-hour emergency department and the redevelopment of specialist outpatient clinics, which will strengthen the hospital's role as the central trauma and retrieval facility for the Goldfields.

- construction of the Karratha Health Campus, which is due to commence in late 2015. The new 40-bed facility in the town centre will replace the Nickol Bay Hospital, and will focus on enhancing emergency department and ambulatory care services for Western Australians living in the West Pilbara.

Southern Inland Health Initiative (SIHI)

- To date, 27 new private sector general practitioners have been recruited to help strengthen the medical workforce in the south of the State.
- Additionally, the SIHI is facilitating the upgrade and refurbishment of health facilities in the Great Southern, South West, and Wheatbelt. Specific infrastructure projects underway include:
 - redevelopment of integrated district health services in Collie, Katanning, Manjimup, Merredin, Narrogin, and Northam;
 - construction of up to three new primary health care centres and enhancements to two existing centres, provisionally including Cunderdin and Pingelly; and
 - refurbishment of up to 30 small hospitals and nursing posts, focusing on engineering and infrastructure upgrades to enhance emergency and ambulatory services.

Telehealth

- WA Health continues to develop an integrated State-wide Telehealth Service to support pre-admission, outpatient, mental health, emergency and primary health care services in regional Western Australia. The 2014-15 Budget includes funding for the ongoing purchase and installation of Telehealth equipment and associated systems at 26 sites which will significantly improve timely access to healthcare for regional patients.
- In 2014-15, Government is supporting development of the State-wide Telehealth Service with \$32.7 million, which includes \$8.6 million in the State's south and \$8 million across four years in the north; and the Emergency Telehealth Service with \$8.1 million of SIHI funding and an election commitment of \$8 million across four years for the Goldfields. The Emergency Telehealth Service provides clinical support across 32 country hospitals by using video conferencing technology to link specialist emergency doctors to country hospitals, thus enabling local doctors and nurses to provide more safe and quality high-level emergency care. This initiative is benefiting the treatment of an estimated 4,500 regional emergency patients each year.

Royal Flying Doctor Service (RFDS)

- The Western Australian Government has contributed additional funding to the RFDS, to improve its capacity to deliver a quality inter hospital patient transfer service, for patients requiring a transfer to more specialised hospital care.

Investment in Health Service Infrastructure

Fiona Stanley Hospital (FSH)

- Construction of the FSH, Western Australia's flagship health facility, was completed in December 2013. The new 783-bed hospital, including 140 State Rehabilitation Service beds, is expected to commence operations in October 2014 and be fully functional by April 2015. The new State Rehabilitation Service will replace the rehabilitation services currently provided at Royal Perth Hospital's Shenton Park Campus. The service caters for people with spinal cord injuries, acquired brain injuries and those requiring rehabilitative care after strokes, neurological disease, or amputations.

Perth Children's Hospital (PCH)

- The PCH is being constructed on the Queen Elizabeth II Medical Centre site. The new 298-bed facility is expected to open in late 2015 and will have 75% single rooms, increased outpatient and day-stay capacity, an integrated research and education facility, increased family facilities, increased operation theatre capacity, 24-hour access to onsite paediatric pathology service, more emergency short stay patient accommodation and a recreational area.

Midland Public Hospital (MPH)

- Development of the MPH is in progress on a new site closer to the Midland town centre and transport hub than the existing Swan District Hospital. The new 307-bed hospital will include a significantly expanded emergency department, 24-hour anaesthetic cover, improved cardiology services, cancer services and mental health services. In February 2014, construction reached 50% completion with the program of works currently ahead of schedule.

Joondalup Health Campus (JHC), Telethon Paediatric Ward

- A new 37-bed paediatric ward at the JHC will replace the existing 24-bed ward. The development is supported by Telethon WA and Ramsay Health Care.

Information and Communications Technology (ICT)

- ICT functionality is vital to ensuring safe, quality and cost effective healthcare. The 2014-15 Budget continues to invest in the upgrade and enhancement of WA Health's ICT functionality with key highlights of the program of work including:

ICT functionality at the FSH

- The 2014-15 Budget includes an additional \$40.1 million (\$12.4 million in 2013-14 and \$27.7 million in 2014-15) to ensure a robust ICT platform at the FSH site. This ICT investment will enable the FSH to better integrate with hospital and health services across the State and permit a more seamless transitioning of patient care as the facility is progressively commissioned in 2015.

An Improved Pathology Information System

- Pathology test results inform approximately two-thirds of all critical clinical decisions and are central to the accurate and timely treatment of patients. The current pathology information system operated by PathWest has reached the end of its operational lifespan. The 2014-15 Budget provides \$29.4 million over four years to enable the acquisition and implementation of a new pathology information system for Western Australia. This ICT investment will ensure the ongoing safety and quality of care and facilitate operational and cost efficiencies including electronic document processing and improved sample tracking.

ICT functionality at the PCH

- During 2014 and 2015, WA Health will be developing and implementing ICT functionality for the PCH, with \$188 million committed for this project.

ICT functionality at the BHC

- The BHC redevelopment is due to be completed in late 2014. WA Health is currently developing and implementing ICT functionality at this facility, with \$10.7 million committed for this project through the RfR program.

Outcomes and Key Effectiveness Indicators

Outcome: Restoration of patients' health, provision of maternity care to women and newborns, and support for patients and families during terminal illness.

Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition ^{(a) (b)}

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual ^(c)	2014-15 Budget Target	Note
Rate of unplanned hospital readmissions within 28 days to the same hospital for a related condition	2.3%	<1.8%	2.3%	<2.3%	

- (a) This indicator measures whether appropriate medical/and or surgical interventions together with sound discharge planning are decreasing the likelihood of unplanned hospital readmissions and thus providing better healthcare.
- (b) Data to measure performance against this key performance indicator (KPI) includes services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (c) The reported 2013-14 Estimated Actual should be interpreted with caution as it is based on preliminary data that is subject to further validation. Final performance data will not be available until 26 September 2014.

Proportion of live births with an APGAR score of three or lower, five minutes post delivery ^{(a) (b)}

Birthweight (grams)	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual ^(c)	2014-15 Budget Target	Note
0-1499	4.2%	7.3%	5.1%	4.2%	
1500-1999.....	1.3%	0.3%	1.3%	0.3%	
2000-2499.....	0.4%	0.3%	0.5%	0.3%	
2500 and over	0.1%	0.1%	0.1%	0.1%	

- (a) The APGAR (Appearance, Pulse, Grimace, Activity, and Respiration) score is used to assess the health of a newborn baby immediately after birth. A score of three or less is considered to be critically low and can indicate complication and compromise for the baby.
- (b) Data to measure performance against this KPI includes services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (c) The reported 2013-14 Estimated Actual should be interpreted with caution as it is based on preliminary data that is subject to further validation. Final performance data will not be available until 26 September 2014.

Outcome: Enhanced health and wellbeing of Western Australians through health promotion, illness and injury prevention and appropriate continuing care.

Rate per 1,000 target population who receive Home and Community Care ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual ^(b)	2014-15 Budget Target	Note
Rate per 1,000 target population.....	338	361	347	343	

- (a) This indicator measures the proportion of people per 1,000 in the target population who receive Home and Community Care (HACC) services. The HACC program aims to provide basic support services to frail aged and younger people with a disability. This in turn reduces the risk of premature or inappropriate long-term residential care for these Western Australians.
- (b) The reported 2013-14 Estimated Actual should be interpreted with caution as it is based on preliminary data that is subject to further validation. Final performance data will not be available until 26 September 2014.

Rate of hospitalisation for selected respiratory conditions - Asthma ^{(a) (b)}

Asthma - hospitalisation per 1,000 persons	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual ^(c)	2014-15 Budget Target	Note
0-4 years	4.3	5.5	4	4.3	
5-12 years	2.4	2.2	2.9	2.2	
13-18 years	0.7	0.6	0.7	0.6	
19-34 years	0.6	0.6	0.6	0.6	
35+ years	0.9	0.7	0.8	0.7	

- (a) Asthma is a chronic condition that affects the lungs at varying levels of severity. The rate of admission to hospital per 1,000 people for treatment of this condition can be an indicator of the effectiveness of primary care services or community health strategies including health education, disease prevention, and disease management delivered through WA Health and other providers across the wider health system.
- (b) Data to measure performance against this KPI includes services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (c) The reported 2013-14 Estimated Actual should be interpreted with caution as it is based on preliminary data that is subject to further validation. Final performance data will not be available until 26 September 2014.

Loss of life from premature death due to identifiable causes of preventable disease or injury ^{(a) (b) (c)}

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual ^(d)	2014-15 Budget Target	Note
Lung Cancer	1.6	1.9	1.6	1.9	
Ischaemic Heart Disease	2.7	2.9	2.7	2.7	
Falls	0.3	0.3	0.3	0.1	
Melanoma	0.6	0.6	0.6	0.5	

- (a) This indicator measures the total years of life lost from all deaths associated with lung cancer, ischaemic heart disease, falls and melanoma. Success is measured by gradual downwards trends over a number of years.
- (b) International Classification of Diseases codes were used to identify those deaths caused by conditions known to be largely preventable. The conditions identified above are those for which WA Health has screening, health promotion or other programs designed to specifically target reductions in these diseases and injuries.
- (c) Data to measure performance against this KPI includes services delivered through State public hospitals and services contracted from the Joondalup Health Campus and Peel Health Campus.
- (d) The reported 2013-14 Estimated Actual should be interpreted with caution as it is based on preliminary data that is subject to further validation. Final performance data will not be available until 26 September 2014.

Services and Key Efficiency Indicators

1. Public Hospital Admitted Patients

Public hospital admitted patient services describe the care services provided to inpatients in public hospitals (excluding specialised mental health wards) and to public patients treated in private facilities under contract to the DoH. An admission to hospital can be for a period of one or more days and includes medical and surgical treatment, renal dialysis, oncology services and obstetric care.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(b)	3,818,776	3,902,887	4,011,947	4,267,258	1
Less Income	1,358,528	1,542,345	1,595,228	1,644,278	2
Net Cost of Service.....	2,460,248	2,360,542	2,416,719	2,622,980	
Employees (Full Time Equivalents).....	25,186	25,694	25,831	27,110	
Efficiency Indicators					
Average Cost per Casemix Adjusted Separation for Tertiary Hospitals.....	\$6,510	\$6,588	\$7,048	\$7,285	
Average Cost per Casemix Adjusted Separation for Non-Tertiary Hospitals	\$6,032	\$6,358	\$6,509	\$6,837	
Average Cost of Admitted Public Patient Treatment Episodes in Private Hospitals ..	\$3,137	\$2,927	\$3,322	\$3,380	3
Cost per Capita of Supporting Treatment of Patients in Public Hospitals.....	\$32	\$31	\$32	\$33	
Average Cost per Bed-day for Admitted Patients (Selected Small Rural Hospitals).....	\$2,317	\$1,902	\$1,734	\$1,709	4

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

(b) The Total Cost of Service includes the cost of admitted patient services delivered through public metropolitan and rural hospitals, contracted providers for admitted public patients (the Peel and Joondalup Health Campuses); and the cost of state-wide support services.

Explanation of Significant Movements

(Notes)

1. The growth in Total Cost of Services between the 2012-13 Actual, the 2013-14 Estimated Actual and the 2014-15 Target is primarily attributable to cost and activity growth for hospital inpatient services.
2. The variance between the 2012-13 Actual and the 2013-14 Estimated Actual is the result of higher own source and Commonwealth revenue (under the National Health Reform Agreement) generated by increased inpatient activity.
3. The increase in the Average Cost of Admitted Public Patient treatment episodes in private hospitals is largely the result of the introduction of new satellite dialysis centres (Derby, Kununurra and Fitzroy Crossing).
4. The variance between the 2012-13 Actual and the 2013-14 Estimated Actual is the result of changes in counting and classification relating to Small Rural Hospitals under the national ABF Framework.

2. Home-Based Hospital Programs

The 'Hospital in the Home' (HITH) and 'Mental Health in the Home' (MITH) programs provide short-term acute care in the patient's home for those who can be safely cared for without constant monitoring for conditions that traditionally required hospital admission and inpatient treatment. These services involve daily home visits by nurses, with medical governance usually by a hospital-based doctor. This service also includes the 'Friend-in-Need-Emergency' (FINE) program which delivers similar care interventions for older and chronically ill patients who have a range of short-term clinical care requirements. These services are provided by WA Health Services and contracted non-government providers.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service ^(b)	\$'000 54,472	\$'000 58,842	\$'000 43,507	\$'000 44,929	1
Less Income	2,382	2,824	3,657	2,898	
Net Cost of Service.....	52,090	56,018	39,850	42,031	
Employees (Full Time Equivalents).....	71	71	72	75	
Efficiency Indicators					
Average Cost per Home Based Hospital Day of Care.....	\$250	\$247	\$312	\$311	
Average Cost per Home-Based Hospital Care Occasion of Service	\$115	\$118	\$125	\$124	

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

(b) The Total Cost of Service includes the cost of hospital in the home services provided by metropolitan public hospitals and HITH services delivered through the contracted provider, Silver Chain.

Explanation of Significant Movements

(Notes)

- The decrease in Total Cost of Services in the 2013-14 Estimated Actual compared to the 2013-14 Budget is the result of the reclassification of the costs and activities under the Rehabilitation in the Home (RITH) program to Public Hospital Non-Admitted Patient services.

3. Palliative Care

Palliative care services describe contracted inpatient and home-based multidisciplinary care and support for terminally ill people and their families and carers. Education and advisory services are also available to assist professionals, particularly those in rural areas.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service ^(b)	\$'000 27,703	\$'000 31,326	\$'000 30,819	\$'000 31,859	
Less Income	1,753	1,988	2,432	2,028	
Net Cost of Service.....	25,950	29,338	28,387	29,831	
Efficiency Indicators					
Average Cost per Client Receiving Contracted Palliative Care Services	\$5,560	\$6,613	\$4,609	\$4,733	1

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

(b) The Total Cost of Service includes palliative care services delivered by contracted providers such as Silver Chain, Peel and Joondalup Health Campuses and the Murdoch Community Hospice.

Explanation of Significant Movements

(Notes)

- The lower Average Cost per Client Receiving Contracted Palliative Care Services is as a result of efficiency improvements by contract providers. This has resulted in reduction in length of stays and increased service capacity.

4. Emergency Department

Emergency department services describe the treatment provided in metropolitan and major rural hospitals to those people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their general practitioner, or for which their general practitioner has referred them for treatment. An emergency department can provide a range of services and may result in admission to hospital or in-treatment without admission. Not all public hospitals provide emergency care services. Privately provided contracted emergency services are included.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	586,162	589,128	697,093	721,693	1
Less Income	179,292	186,312	194,690	205,525	
Net Cost of Service.....	406,870	402,816	502,403	516,168	
Employees (Full Time Equivalents).....	2,471	2,532	2,534	2,659	
Efficiency Indicators					
Average Cost per Emergency Department Attendance.....	\$644	\$666	\$898	\$927	1

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

Explanation of Significant Movements

(Notes)

- The variance from the 2012-13 Actual to the 2013-14 Budget and 2013-14 Estimated Actual in the Total Cost of Service is the result of changes to the classification and counting of country hospitals under the national ABF Framework.

5. Public Hospital Non-Admitted Patients

Medical officers, nurses and allied health staff provide non-admitted (out-patient) care services and include clinics for pre and post surgical care, allied health care and medical care, as well as emergency services provided in the remainder of rural hospitals not included under the Emergency Department service.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	786,577	874,547	892,896	919,517	1
Less Income	335,043	361,773	375,010	381,698	
Net Cost of Service.....	451,534	512,774	517,886	537,819	
Employees (Full Time Equivalents).....	501	491	514	540	
Efficiency Indicators					
Average Cost per Doctor Attended Outpatient Episode for Metropolitan Health Service Hospitals.....	\$525	\$629	\$661	\$667	2
Average Cost per Non-Admitted Occasion of Service for Metropolitan Health Service Hospitals (Excludes Emergency Occasions and Doctor Attended Outpatient Occasions)	\$141	\$141	\$153	\$155	
Average Cost per Non-Admitted Hospital Based Occasion of Service for Rural Hospitals	\$144	\$199	\$148	\$149	3

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

Explanation of Significant Movements

(Notes)

1. The variance in the 2012-13 Actual and the 2013-14 Estimated Actual in the Total Cost of Services is the result of reclassifying RITH program activity.
2. The variations are largely the result of improved recording and counting of outpatient episodes.
3. The variance between the 2013-14 Budget and the 2013-14 Estimated Actual is the result of reclassification and counting of country hospitals under the national ABF Framework.

6. Patient Transport

Patient transport services are those services provided by St John Ambulance Australia, the RFDS Western Operations and the Patient Assisted Travel Scheme (PATS). These services assist people in need of urgent medical treatment to reach the nearest appropriate medical facility or assist people living in rural or remote locations to access specialist services.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	188,994	205,265	216,882	209,916	1
<i>Less Income</i>	8,312	9,852	12,759	10,111	
Net Cost of Service	180,682	195,413	204,123	199,805	
Employees (Full Time Equivalents)	9	9	9	9	
Efficiency Indicators					
Average Cost per Trip of Patient Assisted Travel Scheme	\$582	\$582	\$560	\$567	
Cost per Capita of Royal Flying Doctor Service Western Operations, St John Ambulance Australia - Western Australia Ambulance Service Agreements...	\$59	\$64	\$68	\$63	1

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

Explanation of Significant Movements

(Notes)

1. The higher 2013-14 Estimated Actual compared to the 2013-14 Budget is the result of increased funding to the RFDS for the purchase of four replacement aircraft under the RfR Program.

7. Prevention, Promotion and Protection

Prevention, promotion and protection services describe programs implemented to increase optimal health and wellbeing, encourage healthy lifestyles, reduce the onset of disease and disability, reduce the risk of long-term illness and disability with early detection and developmental interventions, or monitor the incidence of disease in the population to determine the effectiveness of health measures and provide direction for new policies and programs. Specific areas of service include genomics, the management and development of health information, Aboriginal health, breast screening services, child and community health, health promotion, communicable disease control, environmental health, disaster planning and management, statutory medical notifications and services provided by the Office of the Chief Medical Officer.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 473,405	\$'000 476,446	\$'000 548,090	\$'000 603,506	1
Less Income	106,828	30,736	37,772	58,662	2
Net Cost of Service.....	366,577	445,710	510,318	544,844	
Employees (Full Time Equivalents).....	2,435	2,502	2,497	2,620	
Efficiency Indicators					
Cost per Capita of Providing Preventative Interventions, Health Promotion and Protection Activities.....	\$55	\$57	\$54	\$54	
Average Cost per Capita of Population Health Units.....	\$132	\$129	\$134	\$135	
Average Cost per Breast Screening	\$146	\$146	\$153	\$153	

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

Explanation of Significant Movements

(Notes)

1. The decrease in the 2013-14 Budget and the 2013-14 Estimated Actual, compared to the 2012-13 Actual, is the result of prepayments of funding received under the NPAs on Preventative Health and Essential Vaccines.
2. The variances in income are the result of Commonwealth funding provided for 2013-14 in 2012-13, subsequent to the 2013-14 budget, and resumed funding in 2014-15.

8. Dental Health

Dental health services include the school dental service, providing dental health assessment and treatment for school children, the adult dental service for financially and/or geographically disadvantaged people and specialist and general dental and oral health care provided by the Oral Health Centre of Western Australia to holders of a Health Care Card. Services are provided through government funded dental clinics, itinerant services and private dental practitioners participating in the metropolitan, country and orthodontic patient dental subsidy schemes.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 91,102	\$'000 92,861	\$'000 117,578	\$'000 124,300	1
Less Income	7,659	7,245	20,289	17,183	2
Net Cost of Service.....	83,443	85,616	97,289	107,117	
Employees (Full Time Equivalents).....	671	708	682	716	
Efficiency Indicators					
Average Cost per Enrolled Child for School Dental Service	\$142	\$134	\$136	\$136	
Average Cost per Dental Service Provided by the Oral Health Centre of Western Australia	\$149	\$145	\$151	\$159	
Average Cost of Completed Courses of Adult Dental Care	\$348	\$376	\$381	\$399	

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

Explanation of Significant Movements

(Notes)

1. The higher 2013-14 Estimated Actual compared to the 2012-13 Actual and the 2013-14 Budget is the result of funding received under the National Partnership Program for Dental health services.
2. The higher 2013-14 Estimated Actual Income compared to the 2012-13 Actual Income and the 2013-14 Budget Income, is the result of additional funding received under the NPA for Dental health services in 2013-14 in order to treat more public dental patients.

9. Continuing Care

Aged and continuing care services include the HACC Program, Transition Care programs, residential care in rural areas, chronic illness support and non-government continuing care programs. The Healthcare activities provided under this service includes domestic assistance, respite, food and meal services, services for frail aged or younger persons with a disability unable to access Commonwealth aged care, nursing home care and chronic disease support services.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000	\$'000	\$'000	\$'000	
Less Income	438,817	479,835	462,730	500,503	
Net Cost of Service.....	236,654	240,716	247,763	254,671	
Net Cost of Service.....	202,163	239,119	214,967	245,832	
Employees (Full Time Equivalents).....	494	502	507	532	
Efficiency Indicators					
Average Cost of HACC Services per Person with a Long-Term Disability	\$3,569	\$3,649	\$3,796	\$4,111	
Average Cost per Transition Care Day	\$305	\$272	\$291	\$305	
Average Cost per Day of Care for Non-Acute Admitted Continuing Care	\$694	\$667	\$728	\$767	
Average Cost to Support Patients who Suffer Chronic Illness and Other Clients who Require Continuing Care.....	\$48	\$49	\$68	\$72	1
Average Cost per Bed-day in Specified Residential Care Facilities, Flexible Care (Hostels) and Nursing Home Type Residents.....	\$498	\$648	\$461	\$487	2

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

Explanation of Significant Movements

(Notes)

1. The increased Average Cost to Support Patients in the 2013-14 Estimated Actual compared to the 2013-14 Budget is attributable to increased costs.
2. The variance between the 2013-14 Estimated Actual and the 2013-14 Budget is attributable to the implementation of the new costing system which has resulted in more accurate accounting for costs.

10. Contracted Mental Health

Contracted mental health services includes specialist inpatient mental health care delivered in designated ward and community-based mental health services, provided by Health Services under an agreement with the Mental Health Commission.

	2012-13 Actual ^(a)	2013-14 Budget ^(a)	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 529,611	\$'000 523,759	\$'000 541,255	\$'000 585,971	1
Less Income	524,442	523,759	541,255	585,971	
Net Cost of Service.....	5,169	-	-	-	
Employees (Full Time Equivalents).....	3,459	3,539	3,547	3,721	
Efficiency Indicators					
Average Cost per Bed-day in a Specialised Mental Health Unit.....	\$1,271	\$1,102	\$1,225	\$1,308	
Average Cost per Three Month Period of Community Care Provided by Public Community Mental Health Services	\$2,027	\$2,222	\$2,172	\$2,257	

(a) Improved project accounting has enabled more accurate alignment of estimated own source revenue and service type from 2014-15 onwards. For comparability purposes, the 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actuals have been recast to reflect the improved revenue allocation methodology.

Explanation of Significant Movements

(Notes)

- The higher 2013-14 Estimated Actual compared to the 2013-14 Budget is the result of changes and improvements in the counting and classification of mental health services under the national ABF Framework.

ASSET INVESTMENT PROGRAM

To ensure Western Australians have sustained access to safe and quality healthcare delivered in world-class health facilities in the future, WA Health is managing an unprecedented health service infrastructure program totalling approximately \$6.9 billion. This involves more than 100 asset investment projects to upgrade and redevelop Western Australia's hospitals and health services, involving a projected asset investment of \$993.6 million in 2014-15. Major infrastructure-related projects and activities include:

- Construction and commissioning of the:
 - Fiona Stanley Hospital;
 - State Rehabilitation Service (co-located with the Fiona Stanley Hospital);
 - Perth Children's Hospital (at the Queen Elizabeth II Medical Centre site);
 - Midland Public Hospital;
 - Busselton Health Campus;
 - Carnarvon Health Campus;
 - Esperance Health Campus Redevelopment;
 - Exmouth Multipurpose Service Redevelopment; and
 - Kalgoorlie Health Campus Redevelopment.
- Building ICT capability:
 - within new health and hospital sites such as the Fiona Stanley Hospital and the Perth Children's Hospital;
 - through the replacement of Western Australia's pathology information system; and
 - by ensuring the stability of WA Health's existing operating system platform.

- Continued planning and development of:
 - the Royal Perth Hospital; and
 - regional Western Australian health and hospital facilities through the Southern Inland Health Initiative and the North West Health Initiative.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Equipment							
BreastScreen WA - Digital Mammography Technology	12,998	10,253	2,400	1,500	1,245	-	-
Equipment Replacement Program.....	441,040	338,532	28,339	45,046	25,839	20,611	11,012
St John Ambulance (Regional Western Australia) ^(a)	1,838	1,366	309	472	-	-	-
Hospitals, Health Centres and Community Facilities							
Armadale Kelmscott Hospital - Development	15,970	9,672	400	1,000	3,298	2,000	-
BHC Redevelopment ^(b)	120,227	89,041	60,622	26,186	5,000	-	-
Carnarvon Health Campus Redevelopment ^(b)	26,191	6,535	6,195	19,656	-	-	-
Country Staff Accommodation Stage 3.....	27,161	27,129	1,517	32	-	-	-
Eastern Wheatbelt District (including Merredin) Stage 1	9,000	298	-	2,700	4,500	1,502	-
Esperance Health Campus Redevelopment ^(b)	32,743	6,877	4,143	18,264	6,846	755	-
Exmouth Multipurpose Service Redevelopment ^(a)	7,684	3,439	3,345	4,245	-	-	-
FSH - Development	1,607,281	1,585,739	111,450	21,542	-	-	-
Fremantle Hospital - Holding	1,550	103	20	1,447	-	-	-
Harvey Health Campus Redevelopment	13,879	900	615	3,770	9,209	-	-
Joondalup Health Campus - Development Stage 1	218,152	214,707	28,907	3,445	-	-	-
Joondalup Health Campus Telethon Paediatric Ward	15,018	1,918	1,918	7,000	5,600	500	-
Kalamunda Hospital Surgical Theatres Redevelopment	2,864	2,547	-	317	-	-	-
Kalgoorlie Regional Resource Centre - Redevelopment							
Stage 1 ^(b)	58,345	49,025	19,450	9,320	-	-	-
Karratha Health Campus Development ^(a)	207,142	5,812	4,213	14,330	70,000	80,000	36,350
Land Acquisition	5,750	4,816	-	400	534	-	-
Metropolitan Plan Implementation							
Kalamunda Hospital - Redevelopment Stage 2	9,761	17	-	-	100	500	2,000
Peel Health Campus - Development Stage 1	2,464	564	564	1,900	-	-	-
Sir Charles Gairdner Hospital (SCGH) - Mental Health Unit.....	28,926	16,629	11,506	11,225	900	172	-
Midland Public Hospital- Development Stage 1	360,200	255,252	160,451	94,643	10,305	-	-
Improving Public Hospital Services.....	89,397	47,383	25,000	42,014	-	-	-
Osborne Park Hospital Additional Parking Facility	3,500	300	300	3,000	200	-	-
PCH - Development.....	1,162,668	702,053	398,688	401,014	57,670	1,931	-
PMH - Holding	6,462	2,126	-	4,336	-	-	-
QEIIIMC							
Multi Deck Carpark Planning Phase 2	3,487	3,327	67	160	-	-	-
New Central Plant Facility	221,562	203,628	4,889	13,303	4,631	-	-
Remote Indigenous Health ^(a)	21,156	12,828	6,570	8,328	-	-	-
Royal Perth Hospital							
Plastics Clinics Relocation.....	4,596	3,930	1,389	666	-	-	-
Medical Oncology Redevelopment	2,450	2,225	1,797	225	-	-	-
Redevelopment Stage 1	8,000	1,000	1,000	3,000	4,000	-	-
SCGH							
G Block Lift Upgrade	6,092	5,845	400	247	-	-	-
Redevelopment Stage 1	51,730	3,598	250	1,600	2,750	3,926	9,090
SIHI							
Integrated District Health Campuses Stream 2 ^(a)	145,436	6,942	5,128	16,000	69,000	51,480	-
Primary Health Centres Stream 3 ^(a)	43,314	499	250	2,500	15,300	24,982	33
Small Hospitals and Nursing Posts Stream 4 ^(a)	108,718	13,808	7,500	43,500	47,000	4,410	-
Telehealth Stream 5 ^(a)	5,496	4,142	1,347	1,354	-	-	-
South Metropolitan Health Service Reconfiguration							
(FSH link)	1,111	220	220	891	-	-	-
State Rehabilitation Service - Development.....	225,689	219,793	10,860	5,896	-	-	-
Strengthening Cancer Services – Regional Cancer							
Patient Accommodation	4,507	1,108	995	2,225	829	345	-
Strengthening Cancer Services in Regional Western							
Australia - Geraldton Cancer Centre	4,100	500	500	2,000	1,600	-	-
Upper Great Southern District (including Narrogin) Stage 1	9,000	379	-	2,000	5,220	1,220	181
Western Australia Country Health Service (WACHS)							
Staff Accommodation Transition Project ^(a)	942	927	73	-	-	-	-
Wheatbelt Renal Dialysis ^(a)	2,000	150	150	800	800	250	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Information and Communications Equipment and Infrastructure							
Clinical Incident Management System (CIMS)	4,405	2,917	2,600	1,488	-	-	-
Corporate and Shared Services Reform - HCN.....	9,824	7,622	6	-	-	-	2,202
FSH ICT - Pharmacy Automation.....	9,600	3,500	3,500	6,100	-	-	-
Perth Children's Hospital ICT	187,980	20,952	20,952	94,776	52,552	17,064	2,636
Other Projects							
Country - Staff Accommodation Stage 4	8,889	889	742	500	4,000	3,500	-
Country - Transport Initiatives.....	3,326	2,326	2,326	-	1,000	-	-
Enhancing Health Services for the Pilbara in Partnership with Industry ^(b)	8,483	8,405	4,529	-	-	-	-
Minor Buildings Works	145,423	141,170	6,181	3,598	655	-	-
COMPLETED WORKS							
Equipment							
Carnarvon CT Scanner.....	1,700	1,700	131	-	-	-	-
Esperance CT Scanner.....	1,426	1,426	1	-	-	-	-
Neonatal Medical Equipment	875	875	1	-	-	-	-
PABX Upgrade.....	3,812	3,812	93	-	-	-	-
Hospitals, Health Centres and Community Facilities							
Albany Regional Resource Centre - Redevelopment							
Stage 1 ^(b)	168,341	168,341	5,014	-	-	-	-
Broome							
Mental Health 14 bed unit.....	9,177	9,177	610	-	-	-	-
Paediatrics Facility.....	7,862	7,862	417	-	-	-	-
Regional Resource Centre - Redevelopment Stage 1	42,000	42,000	457	-	-	-	-
Carnarvon Integrated Health Service - Redevelopment							
Stage 1	2,908	2,908	10	-	-	-	-
Chemotherapy and Radiotherapy Election Commitment	2,080	2,080	2,080	-	-	-	-
Clinical Training Fund.....	3,301	3,301	568	-	-	-	-
Community Health Facilities Expansion State-wide.....	6,202	6,202	404	-	-	-	-
Community Mental Health Initiatives.....	5,822	5,822	929	-	-	-	-
Country Staff Accommodation - Holding	1,111	1,111	1,111	-	-	-	-
Denmark Multi Purpose Centre - Replacement.....	18,077	18,077	70	-	-	-	-
Derby Community Mental Health Refurbishment ^(a)	1,177	1,177	1,030	-	-	-	-
East Kimberley Development Package	41,129	41,129	3,764	-	-	-	-
Fremantle Hospital - B Block Roof Replacement.....	4,469	4,469	1,139	-	-	-	-
Graylands Hospital - Redevelopment Planning.....	600	600	250	-	-	-	-
Hedland Regional Resource Centre Stage 2.....	136,371	136,371	2,135	-	-	-	-
Hospital Nurses Support Fund	2,282	2,282	22	-	-	-	-
Kalamunda Maternity Service	482	482	62	-	-	-	-
Kimberley - Various Health Project Developments	45,300	45,300	649	-	-	-	-
King Edward Memorial Hospital							
Holding	1,397	1,397	341	-	-	-	-
Maternal Foetal Assessment.....	5,500	5,500	191	-	-	-	-
Kununurra Integrated District Health Service - Development (incl. New Dental Clinic).....							
	5,900	5,900	173	-	-	-	-
Mandurah Community Health Centre - Development							
Stage 2	3,418	3,418	432	-	-	-	-
Metropolitan Plan Implementation							
Peel Health Campus - Theatres Cooling System	480	480	386	-	-	-	-
Murray District Health Centre	4,970	4,970	121	-	-	-	-
Nickol Bay Hospital Roof Replacement	2,500	2,500	457	-	-	-	-
Peel Health Campus - Emergency Department Expansion....	3,000	3,000	5	-	-	-	-
Princess Margaret Hospital - Emergency Power Generation System.....							
	2,546	2,546	95	-	-	-	-
QEII MC							
Hydraulics Infrastructure Upgrade.....	5,814	5,814	14	-	-	-	-
Electrical Switchgear Upgrade.....	2,291	2,291	87	-	-	-	-
Pneumatic Tube Upgrade.....	1,161	1,161	140	-	-	-	-
State Mortuary Extension.....	2,301	2,301	215	-	-	-	-
Regional Health Administrative Accommodation ^(a)	2,174	2,174	760	-	-	-	-
Rockingham Kwinana Hospital - Redevelopment Stage 1....	113,280	113,280	68	-	-	-	-
SCGH Rethermalisation System Replacement	900	900	900	-	-	-	-
South West Health Campus - Critical Care Unit.....	14,688	14,688	3,109	-	-	-	-
South West Health Campus - Upgrade of Engineering Infrastructure Works							
	1,693	1,693	1,693	-	-	-	-
Swan District Hospital Emergency Department Upgrade	310	310	4	-	-	-	-
WACHS - Holding	1,104	1,104	1,104	-	-	-	-
Wyndham Multi Purpose Centre - Development.....	4,100	4,100	214	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Information and Communications Equipment and Infrastructure							
Council of Australian Governments Four Hour Rule							
Solutions - ABM/Decision Support System	4,539	4,539	287	-	-	-	-
FSH ICT - Intensive Care Clinical Information Systems	4,200	4,200	4,200	-	-	-	-
Information and Communications Technology	237,863	237,863	55,305	-	-	-	-
Other Projects							
Junior Doctors - Simulated Learning Environments	1,004	1,004	96	-	-	-	-
Kimberley Renal Support Service	400	400	400	-	-	-	-
WACHS PACS - Regional Resource Centre	6,300	6,300	2,398	-	-	-	-
NEW WORKS							
Hospitals, Health Centres and Community Facilities							
Bentley Hospital - Development	10,341	-	-	10	10	10	70
Fremantle Hospital - Reconfiguration Stage 1	13,211	-	-	100	400	500	11,500
Health Services Development Fund	4,312	-	-	2,118	1,700	494	-
North West Health Initiative ^(a)	147,340	-	-	280	2,570	35,250	74,240
Princess Margaret Hospital (PMH) - Interim Holding							
Works at Existing PMH Site	5,000	-	-	5,000	-	-	-
Southern Inland Health Initiative - District Medical							
Workforce Investment Stream 1 ^(a)	26,000	-	-	-	26,000	-	-
Strengthening Cancer Services in Regional Western							
Australia - Narrogin Cancer Centre	2,000	-	-	-	750	1,250	-
Strengthening Cancer Services in Regional Western							
Australia - Northam Cancer Centre	3,500	-	-	2,000	1,500	-	-
ICT Bunbury BreastScreen Clinic	500	-	-	500	-	-	-
Information and Communications Equipment and Infrastructure							
FSH ICT Commissioning	20,400	-	-	20,400	-	-	-
FSH ICT - Anaesthetics Alert Management	1,200	-	-	1,200	-	-	-
Replacement of Pathwest's Laboratory Information							
Systems (LISs)	27,581	-	-	2,918	12,116	10,708	1,839
Stabilising Existing ICT Platform	17,268	-	-	17,268	-	-	-
Asset Investment Program Efficiency Measure	(37,149)	-	-	(8,163)	(8,182)	(10,830)	(9,974)
Total Cost of Asset Investment Program	6,917,368	4,996,000	1,048,715	993,592	447,447	252,530	141,179
Loan and Other Repayments			20,556	77,581	63,492	62,129	61,807
Total	6,917,368	4,996,000	1,069,271	1,071,173	510,939	314,659	202,986
FUNDED BY							
Capital Appropriation			329,441	269,414	144,001	100,000	73,978
Commonwealth Grants			61,211	54,980	600	1,600	-
Drawdowns from the Holding Account			27,500	-	-	-	-
Funding Included in Department of Treasury - Administered							
Item			43,148	141,954	72,320	26,877	24,316
Funding Included in Department of Treasury - FSH			112,227	17,996	-	-	-
Funding Included in Department of Treasury - PCH			408,560	391,014	50,726	1,931	-
Internal Funds and Other Balances			37,363	83,714	40,905	(2,366)	2,049
Drawdowns from Royalties for Regions Fund ^(c)			49,821	112,101	202,387	186,617	102,643
Total Funding			1,069,271	1,071,173	510,939	314,659	202,986

- (a) Funded from the Royalties for Regions Fund.
- (b) Partly funded from Royalties for Regions Fund.
- (c) Regional Infrastructure and Headworks Fund and Regional Community Service Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The estimated Total Cost of Services is projected to grow by \$446.7 million (5.9%) between 2013-14 (Estimated Actual) and 2014-15 (Budget). The forecast expense growth is primarily attributable to:

- growth in the volume and cost of public hospital services (\$204.1 million);
- costs associated with the commissioning of the FSH and SMHS reconfiguration (\$80.8 million); and
- costs associated with the facilities management contract negotiations for the FSH (\$52.7 million).

Statement of Financial Position

The estimated total net asset position (equity) is expected to increase by \$880.3 million between 2013-14 Estimated Actual and 2014-15 Budget. The forecast growth comprises of an increase in total assets of \$862.6 million, offset by a decrease in liabilities of \$17.7 million. The projected increase from the 2013-14 Estimated Actual to the 2014-15 Budget in total assets is attributable to a number of significant health infrastructure projects currently under construction including the:

- Midland Public Hospital (\$94.6 million);
- Perth Children's Hospital Development (\$401 million);
- Perth Children's Hospital ICT (\$94.8 million); and
- a range of projects funded under the Southern Inland Health Initiative (\$63.4 million).

Statement of Cashflows

The projected cash balance at 30 June 2015 of \$465.8 million is \$174.3 million (27.2%) lower than the 2013-14 Estimated Actual, mainly due to the utilisation of Commonwealth and RfR funding for program and service delivery.

**INCOME STATEMENT ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	4,006,719	4,191,586	4,437,028	4,622,167	4,793,043	5,039,368	5,080,759
Grants and subsidies ^(c)	89,696	31,528	41,899	37,385	60,674	43,327	42,792
Supplies and services	823,834	787,404	803,067	824,451	824,431	848,311	842,938
Accommodation.....	104,430	95,113	128,273	95,547	98,459	91,401	93,047
Depreciation and amortisation	221,454	244,746	269,610	324,048	384,171	403,839	380,763
Direct patient support costs expense	738,870	767,960	770,884	836,997	871,037	952,882	969,509
Indirect patient support costs expense.....	204,228	175,303	176,300	199,036	208,471	226,731	244,329
Visiting medical practitioners expense	130,980	137,663	138,165	154,564	162,170	172,220	174,721
Private sector contracts expense.....	347,718	530,940	529,362	689,713	651,369	648,009	662,573
Other expenses.....	327,690	272,653	268,209	225,544	222,746	210,397	216,890
TOTAL COST OF SERVICES.....	6,995,619	7,234,896	7,562,797	8,009,452	8,276,571	8,636,485	8,708,321
Income							
Sale of goods and services	244,780	264,318	268,521	296,802	314,466	312,858	303,863
Grants and subsidies	1,773,033	1,928,682	1,859,609	1,994,689	2,165,081	2,392,678	2,534,930
Other revenue	743,080	714,550	902,725	871,534	913,303	931,439	963,820
Total Income	2,760,893	2,907,550	3,030,855	3,163,025	3,392,850	3,636,975	3,802,613
NET COST OF SERVICES.....	4,234,726	4,327,346	4,531,942	4,846,427	4,883,721	4,999,510	4,905,708
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,838,500	4,196,296	4,220,516	4,700,856	4,855,559	4,930,620	4,874,463
Resources received free of charge.....	7,143	6,724	6,376	6,376	6,376	6,888	6,888
Royalties for Regions Fund ^(d)	28,437	49,147	82,746	65,172	52,170	43,310	24,357
Other appropriations	-	-	-	21,819	11,919	3,981	-
TOTAL INCOME FROM STATE GOVERNMENT.....	3,874,080	4,252,167	4,309,638	4,794,223	4,926,024	4,984,799	4,905,708
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(360,646)	(75,179)	(222,304)	(52,204)	42,303	(14,711)	-

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 35,297, 36,193 and 37,982 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.
- (c) Refer to the Details of Controlled Grants and Subsidies table below for further information.
- (d) Regional Infrastructure and Headworks Fund - \$4.4 million (2012-13), \$7.8 million (2013-14 Budget), \$14.8 million (2013-14 estimated outturn), \$23.7 million (2014-15), \$13.9 million (2015-16), \$6.8 million (2016-17), \$5.8 million (2017-18), Regional Community Services Fund - \$24 million (2012-13), \$41.4 million (2013-14 Budget), \$68 million (2013-14 estimated outturn), \$41.5 million (2014-15), \$38.3 million (2015-16), \$36.6 million (2016-17) and \$18.6 million (2017-18).

Details of Controlled Grants and Subsidies ^(a)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Continuing Care	7,846	2,224	2,955	2,637	4,280	3,056	3,018
Dental Health.....	895	216	287	256	415	297	293
Home-Based Hospital Programs.....	76	81	108	96	156	112	110
Palliative Care	124	133	177	158	256	183	181
Patient Transport	243	261	346	309	502	358	354
Prevention, Promotion and Protection	27,458	12,360	16,426	14,657	23,787	16,986	16,776
Public Hospital Admitted Patients	40,489	12,481	16,587	14,799	24,018	17,151	16,940
Public Hospital Non-Admitted Patients	12,565	3,772	5,013	4,473	7,260	5,184	5,120
TOTAL.....	89,696	31,528	41,899	37,385	60,674	43,327	42,792

- (a) The 2013-14 Budget has been recast to reflect the new methodology applied to classify grants and subsidies.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	169,718	103,461	128,042	74,622	55,215	54,075	52,026
Restricted cash.....	587,629	384,833	455,331	334,476	235,176	235,021	235,021
Holding account receivables.....	40,000	9,227	52,500	81,921	110,085	143,978	143,978
Receivables.....	145,672	136,264	145,673	145,673	145,673	145,673	145,673
Other.....	81,767	58,466	81,204	80,618	80,009	80,009	80,009
Total current assets.....	1,024,786	692,251	862,750	717,310	626,158	658,756	656,707
NON-CURRENT ASSETS							
Holding account receivables.....	1,408,932	1,649,986	1,587,893	1,926,345	2,328,149	2,745,954	3,126,717
Property, plant and equipment.....	6,587,121	7,958,004	7,610,647	8,282,490	8,345,887	8,194,627	7,955,043
Intangibles.....	217,189	135,923	216,283	214,033	213,912	213,863	213,863
Restricted cash.....	56,639	34,078	56,639	56,639	56,639	56,639	56,639
Other.....	2,423	16,258	9,506	9,457	9,457	9,457	9,457
Total non-current assets.....	8,272,304	9,794,249	9,480,968	10,488,964	10,954,044	11,220,540	11,361,719
TOTAL ASSETS.....	9,297,090	10,486,500	10,343,718	11,206,274	11,580,202	11,879,296	12,018,426
CURRENT LIABILITIES							
Employee provisions.....	735,251	700,584	801,905	831,326	859,490	893,383	893,383
Payables.....	340,051	266,648	340,051	340,051	340,051	340,051	340,051
Other.....	152,313	155,524	170,165	183,890	64,037	76,687	76,687
Total current liabilities.....	1,227,615	1,122,756	1,312,121	1,355,267	1,263,578	1,310,121	1,310,121
NON-CURRENT LIABILITIES							
Employee provisions.....	166,738	167,722	188,227	202,632	220,266	234,232	234,232
Borrowings.....	171,260	486,205	415,022	339,752	275,998	213,869	152,062
Other.....	-	8,564	-	-	-	-	-
Total non-current liabilities.....	337,998	662,491	603,249	542,384	496,264	448,101	386,294
TOTAL LIABILITIES.....	1,565,613	1,785,247	1,915,370	1,897,651	1,759,842	1,758,222	1,696,415
EQUITY							
Contributed equity.....	4,785,197	5,801,776	5,704,372	6,636,851	7,106,285	7,421,710	7,622,647
Accumulated surplus/(deficit).....	141,237	145,030	(81,067)	(133,271)	(90,968)	(105,679)	(105,679)
Reserves.....	2,805,043	2,754,447	2,805,043	2,805,043	2,805,043	2,805,043	2,805,043
Total equity.....	7,731,477	8,701,253	8,428,348	9,308,623	9,820,360	10,121,074	10,322,011
TOTAL LIABILITIES AND EQUITY.....	9,297,090	10,486,500	10,343,718	11,206,274	11,580,202	11,879,296	12,018,426

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,629,923	3,946,015	4,001,555	4,332,983	4,425,591	4,478,922	4,493,700
Capital appropriation	814,781	900,404	893,376	820,378	267,047	128,808	98,294
Holding account drawdowns.....	-	40,000	27,500	-	-	-	-
Royalties for Regions Fund ^(b)	74,126	132,678	132,567	177,273	254,557	229,927	127,000
Administered appropriations.....	-	-	-	21,819	11,919	3,981	-
Net cash provided by State Government.....	4,518,830	5,019,097	5,054,998	5,352,453	4,959,114	4,841,638	4,718,994
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,876,501)	(4,170,990)	(4,333,830)	(4,562,300)	(4,867,357)	(4,978,856)	(5,080,759)
Grants and subsidies	(74,227)	(31,528)	(41,899)	(37,385)	(60,674)	(43,327)	(42,792)
Supplies and services	(782,019)	(754,538)	(769,352)	(793,820)	(795,410)	(820,675)	(814,563)
Accommodation.....	(103,602)	(95,084)	(128,244)	(95,543)	(101,538)	(91,401)	(93,047)
Payments for direct patient support costs.....	(713,953)	(767,929)	(770,853)	(836,965)	(871,037)	(952,882)	(969,509)
Payments for indirect patient support costs.....	(186,912)	(175,294)	(176,291)	(199,028)	(208,471)	(226,731)	(244,329)
Payments for visiting medical practitioners	(122,634)	(137,657)	(138,159)	(154,559)	(162,170)	(172,220)	(174,721)
Payments for private sector contracts.....	(347,718)	(530,363)	(528,785)	(682,449)	(640,793)	(648,009)	(662,573)
Other payments.....	(725,052)	(473,703)	(470,108)	(538,648)	(534,398)	(513,265)	(520,494)
Receipts							
Grants and subsidies	1,773,033	1,928,682	1,859,609	1,994,689	2,165,081	2,392,678	2,534,930
Sale of goods and services	224,894	264,318	268,521	296,802	314,466	312,858	303,863
GST receipts.....	371,689	174,464	174,464	282,117	282,117	282,117	282,117
Other receipts.....	745,714	714,489	902,664	871,534	913,302	931,439	963,820
Net cash from operating activities.....	(3,817,288)	(4,055,133)	(4,152,263)	(4,455,555)	(4,566,882)	(4,528,274)	(4,518,057)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(933,647)	(1,118,154)	(1,048,715)	(993,592)	(447,447)	(252,530)	(141,179)
Proceeds from sale of non-current assets	-	62	62	-	-	-	-
Net cash from investing activities.....	(933,647)	(1,118,092)	(1,048,653)	(993,592)	(447,447)	(252,530)	(141,179)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(5,189)	(5,457)	(5,457)	(5,708)	(5,970)	(3,723)	(3,723)
Other payments.....	(3,230)	(11,436)	(15,099)	(71,873)	(57,522)	(58,406)	(58,084)
Net cash from financing activities.....	(8,419)	(16,893)	(20,556)	(77,581)	(63,492)	(62,129)	(61,807)
NET INCREASE/(DECREASE) IN CASH HELD	(240,524)	(171,021)	(166,474)	(174,275)	(118,707)	(1,295)	(2,049)
Cash assets at the beginning of the reporting period.....	1,054,764	701,297	813,986	640,012	465,737	347,030	345,735
Net cash transferred to/from other agencies.....	-	(7,500)	(7,500)	-	-	-	-
Cash assets at the end of the reporting period.....	813,986	522,372	640,012	465,737	347,030	345,735	343,686

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$46.1 million (2012-13), \$76.4 million (2013-14 Budget), \$49.3 million (2013-14 estimated outcome), \$132.7 million (2014-15), \$215.5 million (2015-16), \$193.1 million (2016-17), \$108.4 million (2017-18), Regional Community Services Fund - \$28 million (2012-13), \$56.3 million (2013-14 Budget), \$83.2 million (2013-14 estimated outcome), \$44.6 million (2014-15), \$39.1 million (2015-16), \$36.8 million (2016-17) and \$18.6 million (2017-18).

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**State Pool Fund Special Purpose Account**

The State Pool Special Purpose Account provides a mechanism to receive Commonwealth funding for State hospitals and State funding for activity based hospital services, as required under the National Health Reform Agreement.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts:				
State Contribution (WA Health)	2,546,705	2,839,664	2,915,012	2,969,816
State Contribution (Mental Health Commission)	108,224	163,314	165,008	192,128
Commonwealth Contribution	1,398,146	1,534,800	1,534,800	1,730,000
	4,053,075	4,537,778	4,614,820	4,891,944
Payments:				
Payments to Providers	3,711,759	4,219,214	4,396,795	4,645,302
Payments to State Managed Fund (WA Health)	248,583	257,730	157,191	181,624
Payments to State Managed Fund (Mental Health Commission)	92,734	60,834	60,834	65,018
CLOSING BALANCE	-	-	-	-

State Managed Fund Special Purpose Account

The State Managed Fund Special Purpose Account provides a mechanism to receive Commonwealth funding from the State Pool Special Purpose Account for non-activity based hospital services and State funding for non-activity based hospital services, as required under the National Health Reform Agreement.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts:				
State Contribution (WA Health)	811,661	573,051	282,828	288,944
State Contribution (Mental Health Commission)	202,894	213,508	221,626	236,800
Commonwealth Contribution (via State Pool Account)	248,583	257,730	162,710	181,624
Commonwealth Contribution (State Managed Fund via Mental Health Commission)	92,734	60,834	60,834	65,018
	1,355,872	1,105,123	727,998	772,386
Payments:				
Payments to Providers	1,355,872	1,105,123	727,998	772,386
CLOSING BALANCE	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Commonwealth Grants	471,653	339,313	415,218	379,660	326,292	342,453	340,853
GST Input Credits.....	63,729	84,450	70,181	82,920	85,962	89,005	92,047
GST Receipts on Sales	1,850	2,226	1,480	2,025	2,100	2,175	2,249
Proceeds from Services Provided by							
Environmental Health Services.....	1,921	1,787	2,144	2,689	2,492	2,621	2,646
Proceeds from Services Provided by Mental							
Health Services	20,596	-	11,392	-	-	-	-
Proceeds from Services Provided by							
Miscellaneous Services.....	7,225	4,526	7,844	3,840	3,460	3,000	2,992
Proceeds from Services Provided by							
Reproductive Technology Services.....	-	-	-	6	-	-	6
TOTAL.....	566,974	432,302	508,259	471,140	420,306	439,254	440,793

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIA HEALTH PROMOTION FOUNDATION

ASSET INVESTMENT PROGRAM

The asset investment expenditure of \$70,000 reflects routine asset replacement and the continued development of an information and communications technology platform.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Software - 2013-14 Program	70	70	70	-	-	-	-
NEW WORKS							
Computer and Software							
2014-15 Program	70	-	-	70	-	-	-
2015-16 Program	70	-	-	-	70	-	-
2016-17 Program	70	-	-	-	-	70	-
2017-18 Program	70	-	-	-	-	-	70
Total Cost of Asset Investment Program	350	70	70	70	70	70	70
FUNDED BY							
Internal Funds and Balances			70	70	70	70	70
Total Funding			70	70	70	70	70

ANIMAL RESOURCES AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority's Asset Investment Program relates to the replacement of an autoclave, chiller system and routine asset replacement.

Autoclave

The Authority requires two operational autoclaves to ensure appropriate throughput at all times. One of the autoclaves is failing and is no longer capable of efficiently and reliably sterilising all required materials. Accordingly, the second autoclave is being used more frequently to ensure sufficient operational throughput.

Due to the manner in which autoclaves are manufactured and its size, a replacement steriliser will be relocated to a new structure. The new structure will provide the necessary services to sterilise items and provide modest improvements to the surrounding area to incorporate the autoclave into the workflow process. The new structure will also provide sufficient storage space to allow the Authority to realise its existing plan to accommodate sterile materials for two weeks of operations.

Chillers

As a result of their age, the Authority's two chillers undergo extensive preventative maintenance semi-annually and as a result require replacement. The existing chillers will be replaced with a single contemporary chiller and cooling tower with the current chillers kept to provide system redundancy.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2013-14 Program.....	1,120	1,120	1,120	-	-	-	-
NEW WORKS							
Asset Replacement							
2014-15 Program	200	-	-	200	-	-	-
2015-16 Program	200	-	-	-	200	-	-
2016-17 Program	200	-	-	-	-	200	-
2017-18 Program	200	-	-	-	-	-	200
Total Cost of Asset Investment Program	1,920	1,120	1,120	200	200	200	200
FUNDED BY							
Internal Funds and Balances			1,120	200	200	200	200
Total Funding			1,120	200	200	200	200

TRAINING AND WORKFORCE DEVELOPMENT

PART 3 - DEPUTY PREMIER; MINISTER FOR HEALTH; TRAINING AND WORKFORCE DEVELOPMENT

DIVISION 10

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 14 Net amount appropriated to deliver services.....	470,525	456,354	466,927	421,120	416,231	405,366	411,285
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	2,817	2,985	2,985	2,990	2,990	2,990	2,990
Total appropriations provided to deliver services	473,342	459,339	469,912	424,110	419,221	408,356	414,275
CAPITAL							
Item 119 Capital Appropriation	16,864	6,588	6,588	720	9,060	12,912	250
TOTAL APPROPRIATIONS.....	490,206	465,927	476,500	424,830	428,281	421,268	414,525
EXPENSES							
Total Cost of Services.....	705,893	714,885	725,988	685,963	662,859	670,840	680,793
Net Cost of Services ^(a)	478,668	476,908	487,426	425,174	402,901	390,847	396,391
CASH ASSETS ^(b)	93,262	80,667	71,677	66,768	70,999	76,504	81,008

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings ^(a)	(7,289)	-	-	-	-
2013-14 Voluntary Separation Scheme ^(a)	11,110	-	-	-	-
2014-15 Procurement Savings ^(a)	-	(11,161)	-	-	-
Adjustment to Commonwealth Grants.....	585	242	455	930	930
Adjustment to Salaries Cap ^(a)	4,050	4,208	4,032	4,081	4,081
Capped Annual Course Fees for Certificate I - IV Students.....	300	305	-	-	-
Capped Annual Course Fees for Diploma and Advanced Diploma Students.....	50	50	-	-	-
Capped Vocational Education and Training Fees for 15 to 17 Year Old Students	1,312	1,303	-	-	-
Demerger of Education and Training Sector Shared Services Centre	-	8,408	8,792	9,179	9,593
Government Regional Officer Housing Increase ^(a)	1,724	-	-	-	-
Royalties for Regions Funding Adjustments ^(a)	(739)	1,173	(3,627)	(3,722)	2,833
Temporary Worker (Skilled) Visa Holder (Subclass 457) Child School Fee Collection Costs.....	-	500	500	500	500

(a) Includes State Training Providers.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A skilled workforce that meets the needs of Western Australia.	1. Institutional Based Training (IBT) 2. Employment Based Training (EBT)

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Institutional Based Training (IBT).....	522,361	540,541	539,952	511,171	498,761	501,179	513,605
2. Employment Based Training (EBT)	183,532	174,344	186,036	174,792	164,098	169,661	167,188
Total Cost of Services	705,893	714,885	725,988	685,963	662,859	670,840	680,793

Significant Issues Impacting the Agency

- The National Partnership Agreement on Skills Reform (National Partnership) has introduced a number of reforms designed to increase the skill level of the working age population and their participation in the workforce. The National Partnership aims to deliver a vocational education and training system with improved quality and greater transparency for students, employers and governments, greater access to training opportunities, improved outcomes for disadvantaged students, and greater efficiency. There are also a number of reforms designed to improve the quality, frequency and relevance of information to better meet the needs of students, employers, registered training organisations and administrators.
- Consistent with the National Partnership, on 1 January 2014, Western Australia introduced Future Skills WA, which is a new way in which the State Government is prioritising and funding training. Under Future Skills WA, eligible students are guaranteed a subsidised training place in more than 600 State priority qualifications, including over 500 apprenticeships and traineeships and over 80 qualifications on Western Australia's Priority Industry Qualifications List.
- State priority qualifications align to skilled occupations considered in high demand or industry critical in Western Australia. Students are encouraged to train for jobs that are, or will be, in high demand to help ensure industry access for skilled workers required today and in the future.
- A revised student fee structure has been implemented under Future Skills WA. Fees generally reflect the relative priority of qualifications, with State priority qualifications attracting very high rates of subsidy.
- A range of fee assistance measures have also been introduced to assist eligible students. These include fee caps, fee maintenance, a continuation of concession arrangements and the availability of income contingent loans for State funded Diploma, Advanced Diploma and selected Certificate IV qualifications with approved training providers. As per the National Partnership, the State will share the impairment costs associated to these loans with the Commonwealth Government.

- The Western Australian economy is currently undergoing transitional changes as the asset investment fuelled growth in resource sector projects moderates, and many projects move into the production phase and require a different mix of skills. The current level of unemployment, particularly for youth, suggests the supply of skills is not suitably matching the types of skills that are in demand. These and other issues continue to pose significant challenges in maintaining the availability of a suitably skilled and well-trained workforce in the State.
- In response, the Department continues to work with stakeholders to coordinate efforts to address these challenges. To direct these efforts, the Department is revising the State Government's 'Skilling WA - A workforce development plan for Western Australia'. The second edition of Skilling WA will set the whole-of-government agenda for the State's capacity to build, attract and retain a skilled workforce.
- The Commonwealth Government's continued support, and funding, for the Joint Group Training Program is under review, and any changes may reduce the combined impact on future apprenticeship and traineeship numbers.
- Increasing and retaining the participation of Aboriginal people in the workforce is a key component of the State's strategy for workforce development, and its commitment to closing the gap on the employment outcomes experienced by Aboriginal people. The Department will implement a refreshed and updated Training Together, Working Together strategy and will continue to work collaboratively with the Aboriginal community, industry, government, employers and service providers to achieve employment outcomes for Aboriginal jobseekers through its Perth and regional Aboriginal Workforce Development Centres.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: A skilled workforce that meets the needs of Western Australia:					
Employer satisfaction with the skill needs of their employees.....	-	87%	78.2%	-	1
Apprenticeship and traineeship training rate.....	3.3%	3.4%	3.1%	3.2%	2
Apprenticeship and traineeship completion rate.....	60.7%	62%	59.5%	60.7%	3
Graduate employment rate.....	82.2%	83%	81.4%	82.3%	4

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The measurement of employer satisfaction enables comparisons of trends over time but is measured only biennially. The survey was last conducted in 2013 and the satisfaction rating of 78.2% is below the 2013-14 Budget Target. While there appears to have been a substantial decrease in the satisfaction rate between 2011 and 2013, the result is not statistically significant, meaning the 2013 rate lies within a confidence interval comparable to the 2011 figures. The weighting methodology has changed since the 2011 survey and this may also have contributed to the apparent decrease in the satisfaction rating. It is not appropriate to set a 2014-15 Budget Target as the next survey will not be conducted until the end of 2015.
2. The apprenticeship and traineeship training rate is the proportion of the labour force in Western Australia that are in training in either an apprenticeship or traineeship, and includes publicly and privately funded training places. The Estimated Actual for 2013-14 of 3.1% is below the target. The reduction in the training rate compared to the 2012-13 Actual is due in part to the spike in trainee numbers in the 2012-13 period, brought about by a change in Commonwealth Government incentives for existing workers.
3. The apprenticeship and traineeship completion rate measures the proportion of apprentices and trainees commencing in a given year who complete a contract of training. The Estimated Actual for 2013-14 is below the target. Training delivered under employment arrangements is impacted by changes to economic conditions. The completion rate for 2013-14 refers to apprentices and trainees commencing in 2009, at the height of the global financial downturn. The reduction in the completion rate compared to the 2012-13 Actual is likely to be due to these changes in economic conditions.
4. The graduate employment rate measures the proportion of graduates that are employed after training in Western Australia. The Estimated Actual for 2013-14 is derived from the National Centre for Vocational Education Research Student Outcomes Survey 2013 and the figure of 81.4% is below the target.

Services and Key Efficiency Indicators

1. Institutional Based Training (IBT)

IBT is any training delivered outside of an apprenticeship or traineeship. Training can include a combination of e-learning and attendance at a training institution.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	522,361	540,541	539,952	511,171	
Less Income	177,479	179,940	177,773	194,337	
Net Cost of Service	344,882	360,601	362,179	316,834	
Employees (Full Time Equivalents).....	362	408	355	444	1
Efficiency Indicators					
IBT Unit Cost (Total Expenditure of Service 1/Student Curriculum Hours Associated with this Service)	\$18.73	\$19.38	\$19.88	\$18.82	2

Explanation of Significant Movements

(Notes)

- The forecast increase in Full Time Equivalents (FTEs) between 2013-14 Estimated Actual and 2014-15 Budget Target is due to an increase in FTEs as a result of the demerger of the Education and Training Shared Services Centre.
- IBT Unit Cost reflects the relationship between Total Cost of IBT and associated Student Curriculum Hours (SCH). Total costs may include expenditure not directly related to the delivery of SCH and as such the Unit Cost may be affected by movements in expenses not directly related to their delivery. Changes to training funding and delivery under Future Skills WA will also impact on future Unit Costs. Further information is provided in the agency's Annual Report.

2. Employment Based Training (EBT)

EBT is a combination of practical experience at work with structured learning. Apprentices enter into a formal training contract with an employer which leads to a national qualification and recognition as a tradesperson. Traineeships provide employment and structured training over a period of a year or more, and lead to nationally recognised qualifications generally in non-trade areas.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	183,532	174,344	186,036	174,792	
Less Income	49,746	58,037	60,789	66,452	
Net Cost of Service	133,786	116,307	125,247	108,340	
Employees (Full Time Equivalents).....	128	134	125	156	1
Efficiency Indicators					
EBT Unit Cost (Total Expenditure of Service 2/Student Curriculum Hours Associated with this Service)	\$19.15	\$18.19	\$17.49	\$16.43	2

Explanation of Significant Movements

(Notes)

- The forecast increase in FTEs between 2013-14 Estimated Actual and 2014-15 Budget Target is due to an increase in FTEs as a result of the demerger of the Education and Training Shared Services Centre.
- EBT Unit Cost reflects the relationship between Total Cost of EBT and associated SCH. Total costs may include expenditure not directly related to the delivery of SCH and as such the Unit Cost may be affected by movements in expenses not directly related to their delivery. Changes to training funding and delivery under Future Skills WA will also impact on future Unit Costs. Further information is provided in the agency's Annual Report.

ASSET INVESTMENT PROGRAM

Construction completion is expected in 2014-15 for Royalties for Regions projects funded under the Skills Training Initiative to improve and expand training infrastructure at major State Training Provider (STP) regional campuses. Projects planned for completion in 2014-15 are:

- Great Southern Institute of Technology's \$5.8 million Community Services and Health Sciences Block;
- Kimberley Training Institute's \$10.4 million Broome Trade Training Centre and \$6.2 million Derby Extension and Workshop Facilities;
- the \$4.9 million final stage to refurbish accommodation facilities at Muresk Institute, Northam; and
- substantial progress for:
 - Challenger Institute of Technology's \$6 million Peel Health and Community Training Centre;
 - Pilbara Institute's \$15.5 million South Hedland and Karratha campuses upgrade; and
 - Durack Institute of Technology \$16.7 million Centre for Health Industries Training and \$9 million Centre for Resource Sector Workforce Development.

Work will also continue in 2014-15 to include:

- a \$1.5 million replacement training centre for Great Southern Institute of Technology's Mount Barker campus;
- a \$10.4 million for a Health and Allied Services Training Centre at Pundulmurra campus of Pilbara Institute;
- a \$42 million multi-storey training centre for Challenger Institute of Technology's Murdoch campus; and

New works to commence in 2014-15 include:

- \$15 million to construct a new Specialist Engineering Training Centre at Challenger Institute of Technology's Australian Centre for Energy Process Training campus in Munster;
- \$7.8 million to construct a Centre of Specialisation for Electrical Instrumentation at the Karratha campus of Pilbara Institute to address skills shortages in the resources sector; and
- \$31.3 million on STP campuses to better equip them to continue to provide contemporary training which meets the needs of students and industry. The program will provide funding to upgrade, refurbish and replace ageing infrastructure including student training equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
New Buildings and Additions at STPs							
Challenger Institute of Technology - Murdoch Stage 4	41,970	1,750	1,750	14,510	14,710	11,000	-
Great Southern Institute of Technology - Mount Barker Campus	1,540	1,190	1,188	350	-	-	-
Pilbara Education Partnership - Pilbara Institute - Health and Allied Services Training Centre	10,400	75	75	7,400	2,925	-	-
Skills Training Initiative							
Challenger Institute of Technology - Peel Health and Community Training Centre	6,000	4,154	3,834	1,600	246	-	-
Durack Institute of Technology - Centre for Health Industries Training and Workforce Development	16,720	10,757	10,101	5,563	400	-	-
Durack Institute of Technology - Centre for Resource Sector Workforce Development Training	9,000	4,930	4,479	3,570	500	-	-
Great Southern Institute of Technology - Community Services and Health Science Block	5,764	5,544	4,764	220	-	-	-
Kimberley Training Institute - Broome Trade Training Centre	10,375	10,000	8,839	375	-	-	-
Kimberley Training Institute - Derby Extension and Workshop Facilities	6,200	6,000	5,312	200	-	-	-
Muresk Institute	4,850	2,000	2,000	2,850	-	-	-
Pilbara Institute - South Hedland and Karratha Campuses Upgrade and Expansion	15,546	9,008	8,527	5,046	1,492	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Information and Communications Technology State-wide							
Computer Network for the Training Sector.....	3,580	3,580	1,071	-	-	-	-
New Buildings and Additions at STPs							
C.Y. O'Connor Institute - Narrogin Campus Upgrade	2,300	2,300	2,274	-	-	-	-
Central Institute of Technology - Aberdeen Street Refurbishment.....	6,081	6,081	174	-	-	-	-
Central Institute of Technology - E Central and Leederville Realignment	4,000	4,000	336	-	-	-	-
Challenger Institute of Technology - Rockingham - Campus Redevelopment	28,610	28,610	13,401	-	-	-	-
Durack Institute of Technology - Geraldton - Batavia Coast Marine Centre	4,919	4,919	1,551	-	-	-	-
Kimberley Training Institute - Fitzroy Crossing Training Centre	3,000	3,000	398	-	-	-	-
Kimberley Training Institute - Ord River Stage 2 - Kununurra and Wyndham.....	10,000	10,000	250	-	-	-	-
Kimberley Training Institute - West Kimberley Campus....	5,460	5,460	5,460	-	-	-	-
South West Institute of Technology - Bunbury - Heavy Duty Automotive	16,000	16,000	4,265	-	-	-	-
South West Institute of Technology - Busselton Campus Upgrade	2,000	2,000	1,507	-	-	-	-
West Coast Institute of Training - Clarkson - Trades Training	19,000	19,000	1,302	-	-	-	-
Regional Capital Works Initiative - Kalgoorlie Hall of Fame	500	500	500	-	-	-	-
Remedial Works Program - 2012-13 Program	4,000	4,000	1,803	-	-	-	-
Skills Training Initiative							
Kimberley Training Institute - Halls Creek Campus Upgrade	2,800	2,800	1,273	-	-	-	-
South West Institute of Technology - Busselton Campus Sustainability Centre.....	500	500	500	-	-	-	-
State Training Providers Information and Communications Technology Capital Infrastructure (Regional Colleges)	5,395	5,395	3,709	-	-	-	-
NEW WORKS							
New Buildings and Additions at State Training Providers							
Challenger Institute of Technology - Engineering Training Centre (Munster)	15,000	-	-	2,050	1,400	11,300	250
Pilbara Education Partnership - Pilbara Institute Electrical Instrumentation Centre of Specialisation	7,760	-	-	4,020	2,740	1,000	-
Remedial Works Program.....	31,300	-	-	1,750	8,500	5,750	15,300
Asset Investment Program Efficiency Measure	(2,858)	-	-	(1,880)	(840)	(138)	-
Total Cost of Asset Investment Program	297,712	173,553	90,643	47,624	32,073	28,912	15,550
FUNDED BY							
Capital Appropriation			6,588	720	9,060	12,912	250
Commonwealth Grants			15,300	11,060	14,710	15,000	15,300
Internal Funds and Balances			16,542	5,000	-	-	-
Drawdowns from Royalties for Regions Fund ^(a)			52,213	30,844	8,303	1,000	-
Total Funding			90,643	47,624	32,073	28,912	15,550

(a) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The forecast \$40 million, or 5.5%, reduction in Total Cost of Services between 2013-14 Estimated Actual and 2014-15 Budget Estimate is mainly attributable to a reduction in grants and subsidies paid to training providers. This reduction is reflective of the revised student fee structure (implemented in January 2014) and funding arrangements under Future Skills WA.

Income

The forecast \$22.2 million, or 9.3%, increase in total income between 2013-14 Estimated Actual and 2014-15 Budget Estimate is largely due to an increase in funding under the National Partnership.

Statement of Financial Position

The forecast \$38 million, or 14.2%, increase in total assets between the 2013-14 Estimated Actual and 2014-15 Budget Estimate reflects progress on the approved Asset Investment Program (AIP). The forecast decrease in assets in the 2015-16 Forward Estimate represents the expected transfer to STPs completed capital works.

Statement of Cashflows

Cash assets at the end of the reporting period is forecast to fall by \$4.9 million, or 6.8%, between 2013-14 Estimated Actual and 2014-15 Budget Estimate mainly due to expenditure related to the AIP.

**INCOME STATEMENT ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	50,094	54,894	57,950	64,367	66,182	68,020	70,985
Grants and subsidies ^(c)	605,970	588,983	591,282	572,458	545,504	552,339	560,932
Supplies and services.....	36,460	48,302	47,350	33,680	34,822	34,668	33,174
Accommodation.....	716	2,004	7,117	8,003	7,508	7,508	7,578
Depreciation and amortisation.....	890	1,194	1,194	1,207	1,207	1,207	1,207
Other expenses.....	11,763	19,508	21,095	6,248	7,636	7,098	6,917
TOTAL COST OF SERVICES.....	705,893	714,885	725,988	685,963	662,859	670,840	680,793
Income							
Sale of goods and services.....	38,986	45,608	45,608	45,653	45,653	45,653	45,653
Grants and subsidies.....	180,218	185,526	186,111	201,942	203,755	223,630	227,874
Other revenue.....	8,021	6,843	6,843	13,194	10,550	10,710	10,875
Total Income.....	227,225	237,977	238,562	260,789	259,958	279,993	284,402
NET COST OF SERVICES.....	478,668	476,908	487,426	425,174	402,901	390,847	396,391
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	473,342	459,339	469,912	424,110	419,221	408,356	414,275
Resources received free of charge.....	1,502	286	286	294	294	294	294
Royalties for Regions Fund ^(d)	6,191	32,530	29,083	12,257	3,324	2,702	2,833
TOTAL INCOME FROM STATE GOVERNMENT.....	481,035	492,155	499,281	436,661	422,839	411,352	417,402
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	2,367	15,247	11,855	11,487	19,938	20,505	21,011

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 490, 480 and 600 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.
- (c) Refer to the Details of Controlled Grants and Subsidies table below for further information.
- (d) Regional Community Services Fund - \$6.2 million (2012-13), \$32.5 million (2013-14 Budget), \$29.1 million (2013-14 estimated outturn), \$12.3 million (2014-15), \$3.3 million (2015-16), \$2.7 million (2016-17) and \$2.8 million (2017-18).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Contracts and Agreements for the Delivery of Training and Employment Services by State Training Providers, Private Training Providers and the Western Australian Academy of Performing Arts at Edith Cowan University.....	595,247	563,726	566,025	538,238	520,332	527,867	536,243
Other.....	10,723	25,257	25,257	34,220	25,172	24,472	24,689
TOTAL.....	605,970	588,983	591,282	572,458	545,504	552,339	560,932

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	29,771	32,154	13,245	10,012	16,538	11,333	11,333
Restricted cash.....	61,447	46,122	56,041	54,108	52,605	63,315	67,819
Receivables.....	4,500	7,966	4,500	4,500	4,500	4,500	4,500
Other.....	3,143	3,153	3,143	3,143	3,143	3,143	3,143
Assets held for sale.....	-	20,000	-	-	-	-	-
Total current assets.....	98,861	109,395	76,929	71,763	76,786	82,291	86,795
NON-CURRENT ASSETS							
Holding account receivables.....	33,409	34,603	34,603	35,810	37,017	38,224	39,431
Property, plant and equipment.....	79,057	73,733	153,657	195,396	153,337	139,072	154,622
Restricted cash.....	2,044	2,391	2,391	2,648	1,856	1,856	1,856
Other.....	246	167	246	246	246	246	246
Total non-current assets.....	114,756	110,894	190,897	234,100	192,456	179,398	196,155
TOTAL ASSETS.....	213,617	220,289	267,826	305,863	269,242	261,689	282,950
CURRENT LIABILITIES							
Employee provisions.....	10,813	11,032	9,309	10,059	10,059	10,059	10,059
Payables.....	833	383	466	466	466	466	466
Other.....	24,660	29,052	24,464	23,890	23,098	23,098	23,098
Total current liabilities.....	36,306	40,467	34,239	34,415	33,623	33,623	33,623
NON-CURRENT LIABILITIES							
Employee provisions.....	2,188	2,618	2,278	3,223	3,223	3,223	3,223
Borrowings.....	-	1	-	-	-	-	-
Other.....	7	26	7	7	7	7	7
Total non-current liabilities.....	2,195	2,645	2,285	3,230	3,230	3,230	3,230
TOTAL LIABILITIES.....	38,501	43,112	36,524	37,645	36,853	36,853	36,853
EQUITY							
Contributed equity.....	119,855	105,599	164,186	189,615	133,848	105,790	106,040
Accumulated surplus/(deficit).....	55,261	71,578	67,116	78,603	98,541	119,046	140,057
Total equity.....	175,116	177,177	231,302	268,218	232,389	224,836	246,097
TOTAL LIABILITIES AND EQUITY.....	213,617	220,289	267,826	305,863	269,242	261,689	282,950

(a) Full audited financial statements are published in the agency's Annual Report.

**STATEMENT OF CASHFLOWS ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	472,148	458,145	468,718	422,903	418,014	407,149	413,068
Capital appropriation	16,864	6,588	6,588	720	9,060	12,912	250
Royalties for Regions Fund ^(b)	12,251	77,532	81,296	43,101	11,627	3,702	2,833
Net cash provided by State Government.....	501,263	542,265	556,602	466,724	438,701	423,763	416,151
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(50,209)	(54,894)	(59,364)	(64,367)	(66,974)	(68,020)	(70,985)
Grants and subsidies	(606,536)	(588,983)	(591,282)	(572,458)	(545,504)	(552,339)	(560,932)
Supplies and services	(32,707)	(41,839)	(46,400)	(30,776)	(32,797)	(32,617)	(31,088)
Accommodation.....	(729)	(2,004)	(7,117)	(8,003)	(7,508)	(7,508)	(7,578)
Other payments.....	(35,064)	(25,507)	(39,881)	(27,140)	(27,518)	(26,801)	(30,737)
Receipts							
Grants and subsidies	180,210	185,526	186,111	201,942	203,755	223,630	227,874
Sale of goods and services	37,529	42,844	42,844	42,889	42,889	42,889	45,653
GST receipts	20,628	2,521	20,821	20,821	20,821	20,821	20,821
Other receipts.....	8,579	6,724	6,724	13,083	10,439	10,599	10,875
Net cash from operating activities.....	(478,299)	(475,612)	(487,544)	(424,009)	(402,397)	(389,346)	(396,097)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(32,538)	(76,670)	(90,643)	(47,624)	(32,073)	(28,912)	(15,550)
Net cash from investing activities.....	(32,538)	(76,670)	(90,643)	(47,624)	(32,073)	(28,912)	(15,550)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments.....	(2)	-	-	-	-	-	-
Net cash from financing activities.....	(2)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	(9,576)	(10,017)	(21,585)	(4,909)	4,231	5,505	4,504
Cash assets at the beginning of the reporting period.....	127,909	90,684	93,262	71,677	66,768	70,999	76,504
Net cash transferred to/from other agencies.....	(25,071)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	93,262	80,667	71,677	66,768	70,999	76,504	81,008

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$6.1 million (2012-13), \$0.1 million (2013-14 estimated outturn), \$11.4 million (2014-15), \$5.7 million (2015-16), \$1 million (2016-17), Regional Community Services Fund - \$6.2 million (2012-13), \$77.5 million (2013-14 Budget), \$81.2 million (2013-14 estimated outturn), \$31.7 million (2014-15), \$6 million (2015-16), \$2.7 million (2016-17) and \$2.8 million (2017-18).

DETAILS OF ADMINISTERED TRANSACTIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
INCOME							
Other							
Temporary Worker (Skilled) Visa Holder (Subclass 457) Child School Fee	-	-	-	6,700	13,400	13,400	13,400
TOTAL INCOME	-	-	-	6,700	13,400	13,400	13,400
EXPENSES							
Other							
Payments to the Consolidated Account.....	-	-	-	6,700	13,400	13,400	13,400
TOTAL EXPENSES.....	-	-	-	6,700	13,400	13,400	13,400

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Commonwealth Capital	13,420	15,300	15,300	11,060	14,710	15,000	15,300
Commonwealth Recurrent	166,790	170,226	170,811	190,882	189,045	208,630	212,574
GST Receipts.....	20,628	2,521	20,821	20,821	20,821	20,821	20,821
Other Receipts.....	8,579	6,724	6,724	13,083	10,439	10,599	10,875
Proceeds from Commercial Activities	37,529	42,844	42,844	42,889	42,889	42,889	45,653
TOTAL.....	246,946	237,615	256,500	278,735	277,904	297,939	305,223

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

STATE TRAINING PROVIDERS

ASSET INVESTMENT PROGRAM

Nine State Training Providers are undertaking asset improvement programs in 2014-15 comprising various upgrades and improvements to accommodation and infrastructure, as well as equipment refreshment, replacement and minor works.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CENTRAL INSTITUTE OF TECHNOLOGY							
WORKS IN PROGRESS							
Accommodation and Infrastructure							
Aberdeen Street Frontage Renewal	795	545	545	250	-	-	-
Green Skills Training Centre	17,676	15,343	7,001	2,333	-	-	-
Equipment Purchases and Minor Works Projects	16,630	5,330	3,000	3,000	3,000	2,000	2,000
COMPLETED WORKS							
Accommodation and Infrastructure							
Leederville Campus	767	767	135	-	-	-	-
Mount Lawley Health Clinic	1,757	1,757	439	-	-	-	-
Total Cost of Asset Investment Program	37,625	23,742	11,120	5,583	3,000	2,000	2,000
CHALLENGER INSTITUTE OF TECHNOLOGY							
COMPLETED WORKS							
Equipment Replacement – 2013-14 Program	2,571	2,571	2,571	-	-	-	-
NEW WORKS							
Equipment Replacement							
2014-15 Program	957	-	-	957	-	-	-
2015-16 Program	389	-	-	-	389	-	-
2016-17 Program	910	-	-	-	-	910	-
2017-18 Program	1,039	-	-	-	-	-	1,039
Total Cost of Asset Investment Program	5,866	2,571	2,571	957	389	910	1,039
DURACK INSTITUTE OF TECHNOLOGY							
WORKS IN PROGRESS							
Asset Replacement Program	4,338	2,079	1,066	1,059	400	400	400
Total Cost of Asset Investment Program	4,338	2,079	1,066	1,059	400	400	400
GREAT SOUTHERN INSTITUTE OF TECHNOLOGY							
WORKS IN PROGRESS							
Equipment, Maintenance and Minor Works	2,451	2,226	100	75	50	50	50
Small Asset Investment and Equipment and Plant Purchases	2,219	1,944	390	125	50	50	50
Total Cost of Asset Investment Program	4,670	4,170	490	200	100	100	100
KIMBERLEY TRAINING INSTITUTE							
WORKS IN PROGRESS							
Asset Replacement Program	1,819	1,619	800	100	100	-	-
Total Cost of Asset Investment Program	1,819	1,619	800	100	100	-	-
PILBARA INSTITUTE							
WORKS IN PROGRESS							
Ongoing Asset Maintenance	6,992	1,985	1,985	2,264	1,723	1,020	-
COMPLETED WORKS							
Pundulmurra Campus Upgrade	11,477	11,477	2,326	-	-	-	-
Equipment Replacement							
2012-13 Equipment Program Pundulmurra	1,352	1,352	704	-	-	-	-
Total Cost of Asset Investment Program	19,821	14,814	5,015	2,264	1,723	1,020	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
POLYTECHNIC WEST							
WORKS IN PROGRESS							
Trades Equipment							
Major Works.....	14,843	10,323	1,130	1,130	1,130	1,130	1,130
Minor Works.....	5,365	3,365	500	500	500	500	500
COMPLETED WORKS							
Balga Campus – Plumbing	3,400	3,400	1,147	-	-	-	-
Midland Campus – Midland Foundry.....	934	934	255	-	-	-	-
Total Cost of Asset Investment Program	24,542	18,022	3,032	1,630	1,630	1,630	1,630
SOUTH WEST INSTITUTE OF TECHNOLOGY							
WORKS IN PROGRESS							
Equipment, Maintenance and Minor Works	4,504	892	892	892	892	903	925
Total Cost of Asset Investment Program	4,504	892	892	892	892	903	925
WEST COAST INSTITUTE OF TRAINING							
WORKS IN PROGRESS							
Small Asset Investment and Equipment and Plant Purchases.....	8,530	5,684	1,649	1,781	563	254	248
Total Cost of Asset Investment Program	8,530	5,684	1,649	1,781	563	254	248
Total Cost of State Training Providers Asset Investment Program.....	111,715	73,593	26,635	14,466	8,797	7,217	6,342
FUNDED BY							
Commonwealth Grants			9,327	2,333	-	-	-
Internal Funds and Balances			17,308	12,133	8,797	7,217	6,342
Total Funding			26,635	14,466	8,797	7,217	6,342

Part 4

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
171	Regional Development			
	– Delivery of Services	4,244	4,244	7,332
	Total.....	4,244	4,244	7,332
183	Gascoyne Development Commission			
	– Delivery of Services	246	246	251
	Total.....	246	246	251
189	Goldfields-Esperance Development Commission			
	– Delivery of Services	221	221	225
	Total.....	221	221	225
196	Great Southern Development Commission			
	– Delivery of Services	215	215	219
	Total.....	215	215	219
203	Kimberley Development Commission			
	– Delivery of Services	253	253	258
	Total.....	253	253	258
210	Mid West Development Commission			
	– Delivery of Services	229	229	234
	Total.....	229	229	234
218	Peel Development Commission			
	– Delivery of Services	215	467	219
	Total.....	215	467	219

Part 4

Minister for Regional Development; Lands; Minister Assisting the Minister for State Development

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
224	Pilbara Development Commission			
	– Delivery of Services	252	252	257
	– Capital Appropriation.....	30	30	-
	Total.....	282	282	257
232	South West Development Commission			
	– Delivery of Services	211	449	215
	Total.....	211	449	215
239	Wheatbelt Development Commission			
	– Delivery of Services	215	215	219
	– Capital Appropriation.....	19	19	-
	Total.....	234	234	219
247	Lands			
	– Delivery of Services	19,771	27,168	31,518
	– Capital Appropriation.....	-	450	1,427
	Total.....	19,771	27,618	32,945
257	Western Australian Land Information Authority			
	– Delivery of Services	29,583	28,045	28,721
	– Capital Appropriation.....	2,731	2,339	220
	Total.....	32,314	30,384	28,941
	GRAND TOTAL			
	– Delivery of Services	55,655	62,004	69,668
	– Capital Appropriation.....	2,780	2,838	1,647
	Total.....	58,435	64,842	71,315

REGIONAL DEVELOPMENT

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 11

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual ^(a)	2013-14 Budget	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 15 Net amount appropriated to deliver services.....	12,705	3,963	3,963	7,045	3,472	2,709	2,609
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	281	281	281	287	291	297	304
Total appropriations provided to deliver services	12,986	4,244	4,244	7,332	3,763	3,006	2,913
CAPITAL							
Capital Appropriation.....	407	-	-	-	-	-	-
TOTAL APPROPRIATIONS.....	13,393	4,244	4,244	7,332	3,763	3,006	2,913
EXPENSES							
Total Cost of Services.....	159,613	188,860	195,502	267,902	355,545	431,569	467,162
Net Cost of Services ^(b)	150,472	185,678	190,455	263,766	351,421	427,111	463,535
CASH ASSETS ^(c)	29,480	17,694	43,688	43,810	43,043	43,213	43,244

- (a) Financial figures for 2012-13 Actuals have been restated for comparative purposes due to Machinery of Government changes.
- (b) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2014-15 Procurement Savings	-	(485)	-	-	-
Royalties for Regions					
Aboriginal Community Critical Response Fund	2,450	2,450	2,650	-	-
Aboriginal Initiatives	2,650	1,000	1,100	-	-
Country Local Government Fund	11	20,000	-	-	-
Regional Infrastructure - Living Lakes	-	-	-	2,000	2,000
Regional Infrastructure - The Quarter	-	-	6,000	-	-
Regional Patient Accommodation Facility.....	2,500	2,500	-	-	-
Revised Programs	1,032	(84,433)	(68,101)	1,063	154,161
Southern Investment Initiatives.....	-	15,000	18,000	20,000	184,761
State-wide Regional Blueprint Initiatives	-	2,000	13,000	13,000	28,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Increased capacity of regional communities to develop economic growth and social wellbeing.	1. Regional Investment 2. Regional Policy

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Regional Investment	153,903	184,763	187,958	260,254	347,706	423,534	458,926
2. Regional Policy	5,710	4,097	7,544	7,648	7,839	8,035	8,236
Total Cost of Services	159,613	188,860	195,502	267,902	355,545	431,569	467,162

Significant Issues Impacting the Agency

- Despite the State's economic environment changing, Western Australia continues to outperform other states and remains the engine room of Australia. The economy is going through a restructure as many resource projects are going from a construction to full production phase. The job market is expected to ease but it is starting from a strong base.
- Western Australia's regional population is estimated to grow to 785,000 by 2026 from 626,000 (ABS Census) in 2011 (Department of Planning – Western Australia Tomorrow). In the face of this increase, regional development occurs sustainably when the basic development underpinnings of water, power, transportation, communications, housing and social resources are available.
- The Western Australian Government designated the new Department on 1 July 2013, providing a dedicated agency to progress regional economic, business and social development. The Department has aligned its structure to meet the object of the *Royalties for Regions Act 2009*.
- The Department is directing additional resources to supporting and coordinating business development opportunities that diversify regional Western Australia's economy. 'Seizing the Opportunity Agriculture' is a strategic investment which aims to grow the agriculture sector of Western Australia to align to global demands and opportunities for increased secure food supply chains. Western Australia is well placed to do that.
- Greater support to small business development, local content purchasing and 'Buy Local' outcomes, as well as Aboriginal economic development opportunities, will also be provided through programs being developed by the Department and other agencies, with funding from Royalties for Regions (RfR).

- The State’s nine Regional Development Commissions are preparing Regional Investment Blueprints (the Blueprints). These regional socio-economic development strategies will outline regional growth and development aspirations, transformative strategies, priority implementation actions and investment opportunities. The Blueprints and the subsequent analysis across them will support the compelling rationale for developing Western Australian regions and will inform and influence Government and non-Government action and investment beyond just RfR. This will require proactive work to assist industries and exports from regions. The Department will work with the Regional Development Commissions to advance the Blueprints.
- There is increased focus on strategic regional projects and infrastructure investments that are consistent with the State Planning and Development Framework, which aligns the State Planning Strategy, the Blueprints and the local government integrated planning framework. This is aimed at increased exports, economic growth and supply chains.
- There is also increased focus on regional economic diversification with funding of strategic projects that will have far reaching positive State-wide impacts in diversifying the economy. This will include diversification of the pastoral industry and focus on strategic agricultural investments aimed at exports and increased inward investment.
- The Department will take the lead role in guiding the maturation of the Ord Irrigation Scheme in the north of the State, maintaining a good and productive relationship with the investors, traditional owners, and industry. Growth is needed to release further lands into the market, including lands that are part of the Ord Final Agreement and in the Northern Territory, in ways which minimise public expense.
- In the Kimberley and Pilbara regions, opportunities for economic growth and diversification based on natural resources to support new agriculture precincts will be progressed. Commercial scale new precincts the size of Ord Stage One (15,000 hectare) are possible at four or five locations. Due diligence is occurring to commercialise these opportunities and to transform those regional economies.
- The Government’s current investigations into identifying the optimal conditions and requirements for developing Northern Australia will be a key focus area as there are significant opportunities to develop agriculture and other industries, such as defence and tourism, in the north of the state.
- The Aboriginal Economic Development and Governance Sub-Committee, chaired by the Department with membership comprised of key government agencies and the Western Australian Aboriginal Advisory Council, operates with the mandate to make recommendations to the Aboriginal Affairs Coordinating Committee on Aboriginal economic development and governance.
- The Department is now responsible for the funding allocation and development of the Aboriginal Governance and Leadership Program which aims to build the capacity and capability of Aboriginal business governance and leadership to improve regional economic and social outcomes.
- The Department continues to support regional development in specific locations to ensure impact on economic development while capturing opportunities that benefit from the economic growth of Asia. Investments are being made to support the West Kimberley and Goldfields Esperance Revitalisation to kick start community projects and revitalise infrastructure. Improved social infrastructure continues to be delivered more generally, as seen through investments in regional health, education, arts, tourism, police and fire management services and sport and recreation.
- Tourism potential necessitates a commitment to a range of services to ensure economic development – such as an increase in tourism potential and visitors utilising various modes of transport. RfR will commit funds to initiatives such as road safety, caravan and camping and tourism attraction facilities like the Chinatown redevelopment in Broome.
- A significant challenge is to ensure that the regions are, and are seen as, attractive places to live, so that positive population movements happen. This requires data, including demographic changes, and understanding living in the regions. Marketing is important on selling the positives of regional living.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Increased capacity of regional communities to develop economic growth and social wellbeing:					
Client satisfaction with regional development services	95%	85%	85%	85%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Regional Investment

Identify investment in infrastructure and services in regional communities.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 153,903	\$'000 184,763	\$'000 187,958	\$'000 260,254	1
Less Income	9,134	3,182	4,273	3,348	
Net Cost of Service.....	144,769	181,581	183,685	256,906	
Employees (Full Time Equivalents).....	122	122	106	108	2
Efficiency Indicators					
Average Cost per Funded Initiative Administered	\$20,121	\$21,205	\$18,942	\$18,596	2
Average Internal Cost per Satellite Site Supported.....	\$6,141	\$4,219	\$5,961	\$5,700	2

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services in 2014-15 is due to the increase in funding related to the RfR program and the costs relating to the corporate services support provided to the Department of Lands and the nine Regional Development Commissions.
2. The employee numbers and efficiency indicators have been realigned to reflect the current Department's structure since 1 July 2013 as a result of the Machinery of Government changes.

2. Regional Policy

Delivery of effective government policy to support economic development and service provision in regional communities.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 5,710	\$'000 4,097	\$'000 7,544	\$'000 7,648	1
Less Income	7	-	774	788	
Net Cost of Service.....	5,703	4,097	6,770	6,860	
Employees (Full Time Equivalents).....	27	27	43	46	2
Efficiency Indicators					
Average Cost per Item of Written Advice Requiring Minister's Attention	\$2,902	\$1,227	\$3,583	\$3,631	2

Explanation of Significant Movements

(Notes)

1. The increase in forecasted Total Cost of Services is due to the increase in cost relating to the corporate service support provided to the Department of Lands and the nine Regional Development Commissions.
2. The employee numbers and efficiency indicator have been realigned to reflect the current Department's structure since 1 July 2013 as a result of the Machinery of Government changes.

ASSET INVESTMENT PROGRAM

The majority of the Asset Investment Program relates to the implementation of the RfR projects.

Commencing in 2015-16, a total of \$277 million over three years will be provided for the Southern Investment Initiatives and a further \$113 million will be invested over three years in State-wide Blueprints.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Bunbury to Albany Gas Pipeline	13,030	500	500	5,000	7,530	-	-
Information and Communications Technology Infrastructure from Department of Lands	800	450	450	-	-	350	-
Pilbara Cities Strategic Infrastructure	11,397	6,000	6,000	1,397	4,000	-	-
COMPLETED WORKS							
Asset Replacement- 2013-14 Program.....	18	18	18	-	-	-	-
Regional Asset Investment Initiative	2,458	2,458	2,458	-	-	-	-
NEW WORKS							
Asset Replacement							
2014-15 Program	18	-	-	18	-	-	-
2015-16 Program	18	-	-	-	18	-	-
2016-17 Program	18	-	-	-	-	18	-
2017-18 Program	18	-	-	-	-	-	18
Coral Bay Seasonal Staff Accommodation.....	387	-	-	387	-	-	-
Southern Investment Initiatives	277,308	-	-	-	10,000	45,308	222,000
State-wide Regional Blueprint Initiatives	113,000	-	-	-	5,000	32,000	76,000
Asset Investment Program Efficiency Measure	(916)	-	-	(321)	(577)	(18)	-
Total Cost of Asset Investment Program	417,554	9,426	9,426	6,481	25,971	77,658	298,018
FUNDED BY							
Drawdowns from the Holding Account			18	-	-	-	-
Internal Funds and Balances			1,158	(303)	(559)	350	18
Drawdowns from Royalties for Regions Fund.....			8,250	6,784	26,530	77,308	298,000
Total Funding			9,426	6,481	25,971	77,658	298,018

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2012-13 Actual has been restated for comparative purposes due to Machinery of Government changes. The Department of Regional Development and Lands was split into two separate Departments – the Department of Regional Development and the Department of Lands effective from the 1 July 2013.

The 2014-15 Budget Estimate for Total Cost of Services has increased by \$79 million from the 2013-14 Budget. This increase is mainly attributable to an increase in expenditure for RfR funding relating to increases in the following initiatives:

- Seizing the Opportunity Agriculture (\$46 million);
- Country Local Government Fund (\$25 million); and
- Southern Investment Initiatives (\$15 million).

Income

The \$72 million increase in Income from State Government in 2014-15 Budget Estimate over the 2013-14 Budget is due primarily to the following initiatives funded from the RfR Fund:

- Seizing the Opportunity Agriculture (\$46 million);
- Country Local Government Fund (\$25 million); and
- Southern Investment Initiatives (\$15 million).

Statement of Financial Position

Property, plant and equipment are increasing across the forward estimates period mainly due to the following infrastructure projects funded through the RfR Fund:

- Southern Investment Initiatives (\$277 million);
- State-wide Regional Blueprint Initiatives (\$113 million);
- Bunbury to Albany Gas Pipeline (\$13 million); and
- Pilbara Cities Strategic Infrastructure (\$5 million).

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual ^(b) \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	15,142	17,724	18,636	15,445	15,006	15,494	19,999
Grants and subsidies ^(d)	130,137	152,653	153,948	229,770	319,674	398,068	433,484
Supplies and services	6,373	13,383	13,431	13,734	11,742	10,456	6,575
Accommodation.....	1,743	2,086	2,086	2,162	2,124	2,257	2,328
Depreciation and amortisation	2,421	46	3,569	3,569	3,417	2,654	2,608
Other expenses.....	3,797	2,968	3,832	3,222	3,582	2,640	2,168
TOTAL COST OF SERVICES.....	159,613	188,860	195,502	267,902	355,545	431,569	467,162
Income							
Sale of goods and services	34	2,669	2,669	2,717	2,766	2,814	2,884
Regulatory fees and fines.....	29	-	-	-	-	-	-
Grants and subsidies	6,500	30	580	30	30	380	30
Other revenue	2,578	483	1,798	1,389	1,328	1,264	713
Total Income	9,141	3,182	5,047	4,136	4,124	4,458	3,627
NET COST OF SERVICES.....	150,472	185,678	190,455	263,766	351,421	427,111	463,535
INCOME FROM STATE GOVERNMENT							
Service appropriations	12,986	4,244	4,244	7,332	3,763	3,006	2,913
Resources received free of charge.....	215	-	205	205	205	205	205
Royalties for Regions Fund ^(e)	121,474	183,885	202,066	255,719	345,838	424,177	460,494
TOTAL INCOME FROM STATE GOVERNMENT.....	134,675	188,129	206,515	263,256	349,806	427,388	463,612
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(15,797)	2,451	16,060	(510)	(1,615)	277	77

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2012-13 Actuals have been restated for comparative purposes due to Machinery of Government changes.

(c) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 149, 149 and 154 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(d) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(e) Refer to the Details of Royalties for Regions Funding table below for further information.

Details of Controlled Grants and Subsidies

	2012-13 Actual ^(a)	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate	2017-18 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Grant Funding - Regional Investment Fund.....	6,279	-	-	-	-	-	-
Royalties for Regions							
Aboriginal Initiatives	-	-	10,200	1,000	1,100	-	-
Community Resource Centres	11,537	12,390	12,306	13,212	14,001	14,000	14,000
Country Local Government Fund	75,232	31,000	42,041	56,000	6,000	6,000	-
Gascoyne Revitalisation Plan.....	26,973	26,397	17,652	26,344	12,221	102	-
Goldfield Esperance Revitalisation	-	1,500	1,500	5,000	25,000	52,300	15,000
Midwest Investment Plan.....	-	22,263	28,858	13,000	35,775	39,195	53,778
Other Regional Grant Schemes	298	-	2,118	13,434	12,027	11,836	11,645
Pilbara Cities Infrastructure	-	-	-	-	-	40,000	25,000
Pilbara Cities Initiative	9,661	34,218	18,223	18,780	72,800	67,635	64,300
Regional Centres Development Plan (SuperTowns).....	157	-	-	-	-	-	-
Regional Grants Scheme.....	-	18,515	12,800	10,000	10,000	10,000	10,000
Regional Patient Accommodation Facility.....	-	-	2,500	2,500	-	-	-
Seizing the Opportunity Agriculture.....	-	5,750	5,750	51,500	91,750	124,000	27,000
Southern Investment Initiatives.....	-	-	-	15,000	18,000	20,000	184,761
State-wide Regional Blueprint Initiatives	-	-	-	2,000	13,000	13,000	28,000
West Kimberley Revitalisation	-	-	-	2,000	8,000	-	-
WestLink Support Funding.....	-	620	-	-	-	-	-
TOTAL.....	130,137	152,653	153,948	229,770	319,674	398,068	433,484

(a) Financial figures for 2012-13 Actuals have been restated for comparative purposes due to Machinery of Government changes.

Details of Royalties for Regions Funding

	2012-13 Actual ^(a)	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate	2017-18 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Country Local Government Fund.....	70,791	31,000	42,051	56,000	6,000	6,000	-
Regional Community Services Fund	16,458	37,954	63,091	86,929	124,402	152,942	55,773
Regional Infrastructure and Headworks Fund.....	21,849	85,496	67,351	82,124	173,796	221,232	344,839
Regional State-wide Initiatives	12,376	29,435	29,573	30,666	41,640	44,003	59,882
TOTAL.....	121,474	183,885	202,066	255,719	345,838	424,177	460,494

(a) Financial figures for 2012-13 Actual have been restated for comparative purposes due to Machinery of Government changes.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual ^(b)	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate	2017-18 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets.....	5,517	3,065	4,633	7,205	9,088	9,258	9,259
Restricted cash.....	23,569	14,238	38,604	36,154	33,504	33,504	33,534
Holding account receivables.....	18	18	18	18	18	18	18
Receivables.....	4,816	16,092	2,578	2,578	2,578	2,578	2,578
Other.....	2,535	5,916	2,535	2,535	2,535	2,535	2,535
Total current assets.....	36,455	39,329	48,368	48,490	47,723	47,893	47,924
NON-CURRENT ASSETS							
Holding account receivables.....	1,428	1,410	1,410	4,933	8,304	10,912	13,520
Property, plant and equipment.....	24,410	52,966	31,087	34,914	58,231	133,235	428,645
Intangibles.....	2,593	-	1,678	763	-	-	-
Restricted cash.....	394	391	451	451	451	451	451
Other.....	15,115	-	12,697	10,279	7,861	5,443	3,025
Total non-current assets.....	43,940	54,767	47,323	51,340	74,847	150,041	445,641
TOTAL ASSETS.....	80,395	94,096	95,691	99,830	122,570	197,934	493,565
CURRENT LIABILITIES							
Employee provisions.....	3,507	3,748	3,412	3,412	3,412	3,412	3,412
Payables.....	65	339	2,608	2,781	2,956	3,132	3,132
Other.....	3,165	4,938	2,918	2,918	2,918	2,918	2,918
Total current liabilities.....	6,737	9,025	8,938	9,111	9,286	9,462	9,462
NON-CURRENT LIABILITIES							
Employee provisions.....	1,078	942	1,011	1,011	1,011	1,011	1,011
Borrowings.....	15,247	-	12,978	10,670	8,320	5,923	3,477
Other.....	14	7	21	21	21	21	21
Total non-current liabilities.....	16,339	949	14,010	11,702	9,352	6,955	4,509
TOTAL LIABILITIES.....	23,076	9,974	22,948	20,813	18,638	16,417	13,971
EQUITY							
Contributed equity.....	41,819	69,923	41,183	47,967	74,497	151,805	449,805
Accumulated surplus/(deficit).....	15,500	14,199	31,560	31,050	29,435	29,712	29,789
Total equity.....	57,319	84,122	72,743	79,017	103,932	181,517	479,594
TOTAL LIABILITIES AND EQUITY.....	80,395	94,096	95,691	99,830	122,570	197,934	493,565

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2012-13 Actual have been restated for comparative purposes due to Machinery of Government changes.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual ^(b)	2013-14 Budget	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	12,940	4,244	4,244	3,809	392	398	305
Capital appropriation	407	-	-	-	-	-	-
Holding account drawdowns.....	18	18	18	-	-	-	-
Royalties for Regions Fund ^(c)	121,474	209,477	210,316	262,503	372,368	501,485	758,494
Net cash provided by State Government.....	134,839	213,739	214,578	266,312	372,760	501,883	758,799
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(15,179)	(17,035)	(18,672)	(15,007)	(14,975)	(16,637)	(19,999)
Grants and subsidies	(130,137)	(152,653)	(153,948)	(229,770)	(319,674)	(398,068)	(433,484)
Supplies and services	(5,934)	(13,039)	(12,882)	(12,925)	(10,198)	(7,859)	(6,088)
Accommodation.....	(1,743)	(2,379)	(2,379)	(2,444)	(2,487)	(2,525)	(2,328)
Other payments.....	(18,392)	(15,028)	(15,028)	(14,712)	(14,621)	(13,714)	(12,455)
Receipts							
Grants and subsidies	6,500	30	580	30	30	380	30
Sale of goods and services	-	2,669	2,669	2,717	2,766	2,814	2,884
GST receipts	25,333	11,493	11,493	11,669	10,870	10,821	10,440
Other receipts.....	10,408	483	1,083	733	733	733	250
Net cash from operating activities	(129,144)	(185,459)	(187,084)	(259,709)	(347,556)	(424,055)	(460,750)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(3,439)	(25,818)	(9,426)	(6,481)	(25,971)	(77,658)	(298,018)
Proceeds from sale of non-current assets	387	-	-	-	-	-	-
Net cash from investing activities	(3,052)	(25,818)	(9,426)	(6,481)	(25,971)	(77,658)	(298,018)
NET INCREASE/(DECREASE) IN CASH HELD							
	2,643	2,462	18,068	122	(767)	170	31
Cash assets at the beginning of the reporting period.....	26,837	26,270	29,480	43,688	43,810	43,043	43,213
Net cash transferred to/from other agencies.....	-	(11,038)	(3,860)	-	-	-	-
Cash assets at the end of the reporting period.....	29,480	17,694	43,688	43,810	43,043	43,213	43,244

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Financial figures for 2012-13 Actuals have been restated for comparative purposes due to Machinery of Government changes.

(c) Refer to the Details of Royalties for Regions Funding table below for further information.

Details of Royalties for Regions Funding

	2012-13 Actual ^(a) \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Country Local Government Fund	70,791	31,000	42,051	56,000	6,000	6,000	-
Regional Community Services Fund	16,458	37,954	63,091	86,929	124,402	152,942	55,773
Regional Infrastructure and Headworks Fund.....	21,849	111,088	73,351	88,908	195,326	266,540	566,839
Regional State-wide Initiatives	12,376	29,435	31,823	30,666	46,640	76,003	135,882
TOTAL	121,474	209,477	210,316	262,503	372,368	501,485	758,494

(a) Financial figures for 2012-13 Actuals have been restated for comparative purposes due to Machinery of Government changes.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Funds Provided by the Commonwealth							
Government	150	30	30	30	30	30	30
GST Input Credits.....	25,333	11,493	11,493	11,669	10,870	10,821	10,440
Other Receipts	16,758	3,152	4,302	3,450	3,499	3,897	3,134
TOTAL	42,241	14,675	15,825	15,149	14,399	14,748	13,604

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

ROYALTIES FOR REGIONS – REGIONAL AND STATE-WIDE INITIATIVES

ASSET INVESTMENT PROGRAM

The Royalties for Regions (RfR) program was a key decision of the new Government that was formed following the State Election on 6 September 2008. The intent of the program is enshrined in legislation, through the *Royalties for Regions Act 2009*.

The overall RfR program comprises three specific-purpose funds:

- Regional Infrastructure and Headworks Fund;
- Country Local Government Fund; and
- Regional Community Services Fund.

Amounts in these funds will be invested in rural and regional Western Australia based around six policy objectives:

- building capacity in communities;
- retaining benefits in local communities;
- improving services to achieve equality with metropolitan communities;
- attaining sustainability;
- expanding opportunity; and
- growing prosperity.

At the time of finalisation of these Budget Papers, approximately 95.8% of overall RfR expenditure is allocated to specific projects. The remaining 4.2% (\$168.1 million), comprising \$55.1 million in asset investment spending (detailed below) and \$113 million in recurrent expenditure, has been reserved for a number of strategic projects currently under development. Although these amounts have not been allocated to specific agencies, the financial impact of the funding and spending has been incorporated in whole-of-government finances as detailed below.

In addition, the total RfR program includes a 'underspend provision' for unforeseen slippages in the very large spending program. This allows individual project budgets to exceed the approved expenditure limit, while planning for traditional underspends due to such things as delays in project approvals, resourcing issues and contractual delays. Responsible cashflow management will be undertaken to ensure the approved expenditure limit is not breached, including an annual review of the appropriateness of the Asset Investment Program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
NEW WORKS							
Royalties for Regions – Regional and State-wide Initiatives ^(a)	64,087	-	9,000	8,626	13,000	11,705	21,756
Asset Investment Underspend Provision ^(b)	(356,494)	-	(156,817)	(45,442)	(63,651)	(24,048)	(66,536)
Total Cost of Asset Investment Program		-	(147,817)	(36,816)	(50,651)	(12,343)	(44,780)
FUNDED BY							
Drawdowns from Royalties for Regions Fund.....			(147,817)	(36,816)	(50,651)	(12,343)	(44,780)
Total Funding			(147,817)	(36,816)	(50,651)	(12,343)	(44,780)

(a) Recurrent expenditure of \$113 million across the forward estimates period for Regional and State-wide initiatives is not included in the above table.

(b) Recurrent underspend provision of \$425.8 million across the forward estimates is not included in the above table.

GASCOYNE DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 12

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 16 Net amount appropriated to deliver services.....	1,613	1	1	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	43	245	245	250	255	260	265
Total appropriations provided to deliver services	1,656	246	246	251	256	261	266
TOTAL APPROPRIATIONS.....	1,656	246	246	251	256	261	266
EXPENSES							
Total Cost of Services.....	5,334	5,242	3,984	2,428	2,314	2,416	2,450
Net Cost of Services ^(a)	5,195	5,162	3,415	2,348	2,234	2,336	2,386
CASH ASSETS ^(b)	1,153	364	431	453	467	457	457

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Gwoonwardu Mia Operational Funding	239	-	-	-	-
Increase in Operational Expenditure.....	138	139	146	173	-
Planning Studies	250	-	-	-	-
Royalties for Regions – Revised Programs.....	(1,885)	(43)	(284)	(4)	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Gascoyne region.	1. Regional Development

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Regional Development	5,334	5,242	3,984	2,428	2,314	2,416	2,450
Total Cost of Services	5,334	5,242	3,984	2,428	2,314	2,416	2,450

Significant Issues Impacting the Agency

- With oversight being provided by the Gascoyne Advisory Group, the Royalties for Regions (RfR) Gascoyne Revitalisation funding of \$150 million continues to enable the achievement of regionally significant projects as originally identified within the Gascoyne Regional Development Plan 2010-20. Building upon, and complementary to, the Regional Development Plan and the Gascoyne Planning and Infrastructure Framework is the Gascoyne Regional Blueprint (the Blueprint). The implementation of the Blueprint will assist in guiding the planned, collaborative and prioritised development of the Gascoyne and enable the Commission to play a leadership and facilitation role with government, community and industry.
- Tourism remains the major industry of the region and will be enhanced through the development of the Gascoyne Regional Tourism Strategy, a comprehensive and cooperative approach to tourism across the region. A number of specific initiatives such as the commencement of the Exmouth Ningaloo Centre and the completion of the One Mile Jetty Interpretive Centre will contribute to the region's higher profile for national and international tourism. However, an important issue that will impact on the opportunity for growth is the quality of aviation services provided to the region. Tourism should be recognised as a critical driver in the selection of air service providers to the region.
- Major capital and infrastructure projects such as the Carnarvon flood mitigation works and Police and Justice Complex, the Exmouth Ningaloo Centre, the Gascoyne Junction Town Centre Revitalisation and the Denham Foreshore Revitalisation will commence or be completed in 2014-15. These projects will significantly address social and economic priorities, stimulating population growth and putting additional pressure on affordable accommodation. The Commission continues to work closely with local government and key stakeholders through clusters such as the Carnarvon and Exmouth Land Groups to address land and housing requirements.

- The region's economy is also very reliant upon primary commodity exports, exposing it to external fluctuations such as the value of the dollar. Through the Gascoyne Food Bowl project, the Commission is working closely with key stakeholders such as the Departments of Agriculture and Food and Water to increase the availability of suitable land and the reliability of water supply to the Carnarvon Horticultural District. In addition, the Seizing the Opportunity program will be a significant contributor to developing both products and markets for the Gascoyne region.
- The ability to provide appropriate aged care facilities in the Gascoyne region remains a priority and the Commission will be working with key stakeholders, particularly local government to plan for and establish aged care facilities in regional centres, initially Carnarvon.
- The implementation of the Gascoyne Regional Workforce Development Plan with partners such as the Durack Institute of Technology will assist in economic development through addressing the diverse current and future Gascoyne workforce requirements.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region:					
The Commission is effective and makes a positive contribution to the economic and social development of the Gascoyne Region.....	93%	90%	90%	93%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Regional Development

Develop policies, plans and strategies to facilitate a coordinated approach to economic and social development in the region by:

- encouraging new business investment that is environmentally sustainable;
- identifying needs and coordinate infrastructure development that will generate employment, investment and sustainable economic and social growth;
- promoting the region as a place that offers investment opportunities, a quality lifestyle and pristine environment; and
- supporting initiatives and projects through RfR.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 5,334	\$'000 5,242	\$'000 3,984	\$'000 2,428	1
Less Income	139	80	569	80	
Net Cost of Service.....	5,195	5,162	3,415	2,348	
Employees (Full Time Equivalents).....	13	11	11	12	
Efficiency Indicators					
Cost per Project Hour	\$113	\$93	\$100	\$110	

Explanation of Significant Movements

(Notes)

1. The decrease in grants and subsidies expense in 2013-14 is due to a reduction in the Regional Infrastructure and Headworks Fund (\$1.6 million) at Mid-year Review.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The decrease in grants and subsidies expense in 2013-14 is due to a reduction in the Regional Infrastructure and Headworks Fund (\$1.6 million) at Mid-year Review.

The increase in employee benefits expense in 2013-14 is due to Government approval of an increase in operational funding.

Statement of Cashflows

The decrease in grants and subsidies expense in 2013-14 is due to a reduction in the Regional Infrastructure and Headworks Fund (\$1.6 million) at Mid-year Review.

The increase in employee benefits expense in 2013-14 is due to an increase in operational funding approved during the year.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,498	1,624	1,727	1,751	1,801	1,848	1,903
Grants and subsidies ^(c)	3,120	3,188	1,406	-	-	28	-
Supplies and services.....	409	124	487	299	126	126	132
Accommodation.....	170	186	186	191	193	203	213
Depreciation and amortisation.....	2	-	-	-	-	-	-
Other expenses.....	135	120	178	187	194	211	202
TOTAL COST OF SERVICES.....	5,334	5,242	3,984	2,428	2,314	2,416	2,450
Income							
Grants and subsidies.....	-	-	489	-	-	-	-
Other revenue.....	139	80	80	80	80	80	64
Total Income.....	139	80	569	80	80	80	64
NET COST OF SERVICES.....	5,195	5,162	3,415	2,348	2,234	2,336	2,386
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	1,656	246	246	251	256	261	266
Resources received free of charge.....	7	-	7	7	7	7	7
Royalties for Regions Fund ^(d)	3,077	4,921	2,426	2,104	1,985	2,058	2,113
TOTAL INCOME FROM STATE GOVERNMENT.....	4,740	5,167	2,679	2,362	2,248	2,326	2,386
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(455)	5	(736)	14	14	(10)	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 13, 11 and 12 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.6 million (2013-14 Budget); Regional and State-wide Initiatives - \$1.7 million (2013-14 Budget), \$1.8 million (2013-14 estimated outturn), \$1.9 million (2014-15), \$2 million (2015-16), \$2 million (2016-17), \$2 million (2017-18); Regional Community Services Fund - \$3.1 million (2012-13), \$1.7 million (2013-14 Budget), \$0.6 million (2013-14 estimated outturn) and \$0.2 million (2014-15).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Royalties for Royalties - Regional Grants Scheme	3,120	3,188	1,406	-	-	28	-
TOTAL.....	3,120	3,188	1,406	-	-	28	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	181	101	199	220	233	222	222
Restricted cash.....	972	263	232	233	234	235	235
Holding account receivables	34	34	34	34	34	34	34
Receivables.....	272	50	272	258	258	247	247
Total current assets	1,459	448	737	745	759	738	738
NON-CURRENT ASSETS							
Property, plant and equipment	15	3	15	15	15	15	15
Total non-current assets.....	15	3	15	15	15	15	15
TOTAL ASSETS.....	1,474	451	752	760	774	753	753
CURRENT LIABILITIES							
Employee provisions	378	224	378	378	378	375	375
Payables.....	112	152	126	120	120	112	112
Other.....	253	49	253	253	253	253	253
Total current liabilities.....	743	425	757	751	751	740	740
NON-CURRENT LIABILITIES							
Employee provisions	39	46	39	39	39	39	39
Other.....	-	5	-	-	-	-	-
Total non-current liabilities	39	51	39	39	39	39	39
TOTAL LIABILITIES.....	782	476	796	790	790	779	779
EQUITY							
Contributed equity	90	90	90	90	90	90	90
Accumulated surplus/(deficit).....	602	(115)	(134)	(120)	(106)	(116)	(116)
Total equity	692	(25)	(44)	(30)	(16)	(26)	(26)
TOTAL LIABILITIES AND EQUITY.....	1,474	451	752	760	774	753	753

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,656	246	246	251	256	261	266
Royalties for Regions Fund ^(b)	3,077	4,921	2,426	2,104	1,985	2,058	2,113
Net cash provided by State Government.....	4,733	5,167	2,672	2,355	2,241	2,319	2,379
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,472)	(1,621)	(1,862)	(1,897)	(1,912)	(1,970)	(1,753)
Grants and subsidies	(3,119)	(3,188)	(1,379)	-	-	-	-
Supplies and services	(531)	(114)	(401)	(170)	(79)	(110)	(120)
Accommodation.....	(27)	(186)	(186)	(191)	(193)	(203)	(73)
Other payments.....	(150)	(187)	(203)	(223)	(191)	(194)	(497)
Receipts							
Grants and subsidies	-	-	489	-	-	-	-
GST receipts.....	-	68	68	68	68	68	-
Other receipts.....	211	80	80	80	80	80	64
Net cash from operating activities	(5,088)	(5,148)	(3,394)	(2,333)	(2,227)	(2,329)	(2,379)
NET INCREASE/(DECREASE) IN CASH HELD	(355)	19	(722)	22	14	(10)	-
Cash assets at the beginning of the reporting period.....	1,508	345	1,153	431	453	467	457
Cash assets at the end of the reporting period.....	1,153	364	431	453	467	457	457

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.6 million (2013-14 Budget), Regional and State-wide Initiatives - \$1.7 million (2013-14 Budget), \$1.8 million (2013-14 estimated outturn), \$1.9 million (2014-15), \$2 million (2015-16), \$2 million (2016-17), \$2.1 million (2017-18), Regional Community Services Fund - \$3.1 million (2012-13), \$1.7 million (2013-14), \$0.6 million (2013-14 estimated outturn) and \$0.2 million (2014-15).

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 13

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 17 Net amount appropriated to deliver services.....	1,490	1	1	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	-	220	220	224	229	234	239
Total appropriations provided to deliver services	1,490	221	221	225	230	235	240
TOTAL APPROPRIATIONS.....	1,490	221	221	225	230	235	240
EXPENSES							
Total Cost of Services.....	4,207	3,905	4,266	2,065	2,131	2,117	2,175
Net Cost of Services ^(a)	4,162	3,905	4,266	2,065	2,131	2,117	2,175
CASH ASSETS ^(b)	3,537	655	1,574	1,501	1,414	1,415	1,416

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Increase in Operating Expenditure.....	416	278	351	310	-
Royalties for Regions - Revised Programs	(63)	(3)	(9)	(9)	9

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.	1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services 2. Promotion of Region and Its Investment Opportunities

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services.....	2,524	2,343	2,560	1,239	1,279	1,270	1,305
2. Promotion of Region and its Investment Opportunities.....	1,683	1,562	1,706	826	852	847	870
Total Cost of Services.....	4,207	3,905	4,266	2,065	2,131	2,117	2,175

Significant Issues Impacting the Agency

- The Commission is addressing and focusing on improving its operational effectiveness and strengthening governance, as well as increasing capability and capacity through an effective workforce development.
- The sustainability and availability of rental accommodation and provision of affordable housing (including crisis accommodation and housing for homeless people) continues to be a challenge for the region.
- The Port of Esperance is a vital infrastructure, essential to the region's continuing economic prosperity and has been identified as part of the reforms recommended in the Western Australian Ports Governance Review. The Commission will be participating and ensuring adequate engagement and relationships across the stakeholders to address the Southern Port's Amalgamation reforms.
- Managing the increasing costs of doing business in the region, particularly the high cost of utilities and its effect on the region as a barrier to new business 'start-ups'.
- The delivery of telecommunications coverage being sporadic, particularly in the south-east agricultural region, affects the ability to conduct business.
- Yilgarn Iron Ore Province is an emerging future development and the Commission is identifying strategies to unlock potential that will have significant benefits across the State, the Region and the local communities. The region's principal economic driver, the mining industry, is turbulent and there are existing challenges to maintain a capable workforce during a time of uncertainty within the regional mining sector.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region:					
Client satisfaction with the provision of an environment conducive to the balanced economic and social development of the Goldfields-Esperance region.....	73%	75%	75%	75%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- The Effectiveness measure has been amended to realign with reporting as per the Annual Report.

Services and Key Efficiency Indicators**1. Facilitation of the Provision of Appropriate Infrastructure and Industry Services**

To coordinate the identification of appropriate infrastructure, industries and enterprise services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 2,524	\$'000 2,343	\$'000 2,560	\$'000 1,239	1
<i>Less Income</i>	27	-	-	-	
Net Cost of Service.....	2,497	2,343	2,560	1,239	
Employees (Full Time Equivalents).....	8	8	8	8	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$88	\$85	\$87	\$87	

Explanation of Significant Movements

(Notes)

- The reduction in 2014-15 Total Cost of Service is due to the reduction in the Regional Grants Scheme.

2. Promotion of Region and Its Investment Opportunities

To promote the region's advantages and attractions by way of appropriate policies, strategies and plans, so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,683	1,562	1,706	826	1
Less Income	18	-	-	-	
Net Cost of Service	1,665	1,562	1,706	826	
Employees (Full Time Equivalents).....	4	4	4	4	
Efficiency Indicators					
Average Cost per Chargeable Hour	\$89	\$75	\$87	\$87	

Explanation of Significant Movements

(Notes)

- The reduction in 2014-15 Total Cost of Service is due to the reduction in the Regional Grants Scheme.

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2014-15 Budget Estimate for Total Cost of Services has decreased by \$1.8 million from the 2013-14 Budget. The decrease is mainly attributable to a decrease in Royalties for Regions (RfR) funding relating to the Regional Community Services Fund (\$2.1 million).

Statement of Cashflows

The 2014-15 Budget Estimate for net cash from operating activities has decreased \$1.9 million from the 2013-14 Budget. This is predominantly due to a reduction in funding for RfR initiatives to be administered by the Commission.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,095	1,114	1,580	1,452	1,518	1,530	1,593
Grants and subsidies ^(c)	2,399	2,390	1,742	16	11	11	9
Supplies and services	259	86	633	239	224	232	238
Accommodation	208	165	165	180	180	180	172
Depreciation and amortisation	5	-	3	3	2	2	1
Other expenses	241	150	143	175	196	162	162
TOTAL COST OF SERVICES	4,207	3,905	4,266	2,065	2,131	2,117	2,175
Income							
Sale of goods and services	2	-	-	-	-	-	-
Other revenue	43	-	-	-	-	-	-
Total Income	45	-	-	-	-	-	-
NET COST OF SERVICES	4,162	3,905	4,266	2,065	2,131	2,117	2,175
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,490	221	221	225	230	235	240
Resources received free of charge	12	-	12	12	12	12	12
Royalties for Regions Fund ^(d)	4,149	3,685	2,074	1,752	1,800	1,869	1,923
TOTAL INCOME FROM STATE GOVERNMENT	5,651	3,906	2,307	1,989	2,042	2,116	2,175
SURPLUS/(DEFICIENCY) FOR THE PERIOD	1,489	1	(1,959)	(76)	(89)	(1)	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 12, 12 and 12 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional and State-wide Initiatives - \$1.3 million (2013-14 Budget), \$1.7 million (2013-14 estimated outturn), \$1.7 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17), \$1.9 million (2017-18), Regional Community Services Fund - \$3.6 million (2012-13), \$1.6 million (2013-14 Budget), \$0.4 million (2013-14 estimated outturn), Country Local Government Fund - \$0.5 million (2012-13) and \$0.8 million (2013-14 Budget).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Royalties for Regions - Country Local Government Fund	2,115	200	-	-	-	-	-
Royalties for Regions - Regional Community Services Fund		2,190	706	16	11	11	9
Royalties for Regions - Regional Grants Scheme	284	-	1,036	-	-	-	-
TOTAL	2,399	2,390	1,742	16	11	11	9

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,573	654	1,573	1,499	1,411	1,411	1,412
Restricted cash.....	1,964	1	1	2	3	4	4
Receivables.....	16	24	16	16	16	16	16
Total current assets.....	3,553	679	1,590	1,517	1,430	1,431	1,432
NON-CURRENT ASSETS							
Holding account receivables.....	195	195	195	195	195	195	195
Property, plant and equipment.....	11	10	8	5	3	1	-
Total non-current assets.....	206	205	203	200	198	196	195
TOTAL ASSETS.....	3,759	884	1,793	1,717	1,628	1,627	1,627
CURRENT LIABILITIES							
Employee provisions.....	188	187	181	181	181	181	181
Payables.....	34	19	34	34	34	34	34
Other.....	24	83	24	24	24	24	24
Total current liabilities.....	246	289	239	239	239	239	239
NON-CURRENT LIABILITIES							
Employee provisions.....	32	26	32	32	32	32	32
Total non-current liabilities.....	32	26	32	32	32	32	32
TOTAL LIABILITIES.....	278	315	271	271	271	271	271
EQUITY							
Contributed equity.....	54	54	54	54	54	54	54
Accumulated surplus/(deficit).....	3,427	515	1,468	1,392	1,303	1,302	1,302
Total equity.....	3,481	569	1,522	1,446	1,357	1,356	1,356
TOTAL LIABILITIES AND EQUITY.....	3,759	884	1,793	1,717	1,628	1,627	1,627

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,490	221	221	225	230	235	240
Royalties for Regions Fund ^(b)	4,148	3,685	2,074	1,752	1,800	1,869	1,923
Net cash provided by State Government.....	5,638	3,906	2,295	1,977	2,030	2,104	2,163
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,088)	(1,114)	(1,580)	(1,452)	(1,518)	(1,530)	(1,593)
Grants and subsidies	(2,399)	(2,390)	(1,742)	(16)	(11)	(11)	(9)
Supplies and services	(289)	(85)	(620)	(225)	(185)	(220)	(226)
Accommodation.....	(205)	(165)	(165)	(180)	(180)	(180)	(172)
Other payments.....	(668)	(181)	(181)	(177)	(223)	(162)	(162)
Receipts							
Grants and subsidies	19	-	-	-	-	-	-
Sale of goods and services	28	-	-	-	-	-	-
GST receipts.....	423	30	30	-	-	-	-
Net cash from operating activities.....	(4,179)	(3,905)	(4,258)	(2,050)	(2,117)	(2,103)	(2,162)
NET INCREASE/(DECREASE) IN CASH HELD	1,459	1	(1,963)	(73)	(87)	1	1
Cash assets at the beginning of the reporting period.....	2,078	654	3,537	1,574	1,501	1,414	1,415
Cash assets at the end of the reporting period.....	3,537	655	1,574	1,501	1,414	1,415	1,416

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional and State-wide Initiatives - \$1.3 million (2013-14 Budget), \$1.7 million (2013-14 estimated outturn), \$1.7 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17), \$1.9 million (2017-18), Regional Community Services Fund - \$3.6 million (2012-13), \$1.6 million (2013-14 Budget), \$0.4 million (2013-14 estimated outturn), Country Local Government Fund - \$0.5 million (2012-13) and \$0.8 million (2013-14 Budget).

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 14

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 18 Net amount appropriated to deliver services.....	1,731	1	1	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	36	214	214	218	223	227	230
Total appropriations provided to deliver services	1,767	215	215	219	224	228	231
TOTAL APPROPRIATIONS.....	1,767	215	215	219	224	228	231
EXPENSES							
Total Cost of Services.....	5,568	4,333	3,954	2,315	2,187	2,259	2,293
Net Cost of Services ^(a)	5,555	4,038	3,709	2,070	1,966	2,039	2,156
CASH ASSETS ^(b)	3,113	1,889	1,694	1,746	1,824	1,890	1,890

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Increase in Operational Expenditure.....	85	91	19	-	-
Royalties for Regions - Revised Programs	(461)	87	(59)	(60)	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The sustainable development of our region's natural and built environment for the well-being of all.	1. Regional Development

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Regional Development	5,568	4,333	3,954	2,315	2,187	2,259	2,293
Total Cost of Services	5,568	4,333	3,954	2,315	2,187	2,259	2,293

Significant Issues Impacting the Agency

- In 2013-14 the Great Southern Region's (the Region) economic performance continued to steadily strengthen. The Region's agricultural sectors posted a second year of overall production growth. This growth was greatly enhanced by the 2013-14 harvest which has resulted in record tonnages of grain in the Albany zone. Margins on commodities and value added outputs also improved as a result of generally rising prices and an easing trend in the exchange rates.
- A steady improvement in confidence in the global and domestic economic outlook has also fed through to some measureable growth in the receipts from a range of goods and services, including tourism.
- These factors have all informed the Commission's development of the Draft Great Southern Regional Blueprint (the Blueprint) which charts a course for the growth, prosperity and sustainability of the Region over the next 25 to 30 years.
- The Blueprint builds upon key strategic planning documents including the State Planning Strategy, the Great Southern specific Planning and Infrastructure Framework, Regional Economic Development Strategy, Workforce Development Plan and Water Supply Plans.
- This strategic planning initiative provides the framework to diversify the region's economy, improve essential infrastructure and services, encourage knowledge and innovation, build strong communities and enhance the Region's environment and heritage assets.
- Priority actions have been identified focussing on premium food production, energy and water security, transport, industrial land, education, information and communications technology, tourism and small business development.
- In 2014-15 the Commission will continue to work with its regional partners and other key stakeholders to address these priorities, many of which are building on the success of previously completed projects.
- Another major focus of the Commission during 2014-15 will be the establishment of a governance framework to monitor the implementation and ongoing review of the Blueprint.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: The sustainable development of our region's natural and built environment for the well-being of all:					
Favourable responses from a minimum of 75% of clients from the Client Survey	83%	83%	83%	83%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Regional Development**

This output incorporates project management work, the facilitation and support of new and existing enterprises and businesses, promotional and information services, and the development of strategic partnerships with government, business and community groups to ensure the development of the Great Southern Region.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 5,568	\$'000 4,333	\$'000 3,954	\$'000 2,315	
Less Income	13	295	245	245	
Net Cost of Service.....	5,555	4,038	3,709	2,070	
Employees (Full Time Equivalents).....	14	15	14	15	
Efficiency Indicators					
Average Cost per Project.....	\$46,803	\$51,571	\$51,116	\$50,651	
Number of Projects Completed or Progressed During the Year.....	42	42	43	43	
Cost per Service Hour.....	\$87.86	\$77.94	\$83.85	\$78.23	

(a) The efficiency indicator calculations in the above table exclude Grant related expenses.

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement							
Replacement of Phone System and Network Server	70	70	57	-	-	-	-
Total Cost of Asset Investment Program	70	70	57	-	-	-	-
FUNDED BY							
Internal Funds and Balances			57	-	-	-	-
Total Funding			57	-	-	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

Employee benefits - an increase between 2013-14 Budget and Estimated Actual is a result of an increase in operational funding.

Grants - the 2013-14 Budget and Estimated Actual varied as a result of adjustments to Royalties for Regions (RfR) Funding programs. The 2014-15 Budget for grants and subsidies represents completion of the current Regional Grant Scheme program.

Income

Service appropriations - relates to funding received from the *Salaries and Allowances Act 1975* for the Chief Executive Officer.

RfR - operational funding and grant funding are now provided from RfR Funding programs.

Statement of Financial Position

Restricted cash is held for grant contracts related to the RfR Fund. Payments are not released until all milestone requirements have been met.

Other liabilities relate to grant contracts held awaiting milestone payments to be made in accordance with contract terms.

Statement of Cashflows

Service appropriations relate to funding received from the *Salaries and Allowances Act 1975*.

Operational funding is provided from the RfR Fund from the 2013-14 financial year onward.

Grants and subsidies - Regional Grant Scheme payments of approved grants are expected to be fully paid out in 2014-15.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,296	1,456	1,538	1,577	1,550	1,630	1,663
Grants and subsidies ^(c)	3,697	2,167	1,756	137	-	-	-
Supplies and services	374	380	366	315	324	293	310
Accommodation	144	154	138	131	141	176	170
Depreciation and amortisation	5	13	13	13	12	-	-
Other expenses	52	163	143	142	160	160	150
TOTAL COST OF SERVICES	5,568	4,333	3,954	2,315	2,187	2,259	2,293
Income							
Grants and subsidies	2	175	175	175	151	130	100
Other revenue	11	120	70	70	70	90	37
Total Income	13	295	245	245	221	220	137
NET COST OF SERVICES	5,555	4,038	3,709	2,070	1,966	2,039	2,156
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,767	215	215	219	224	228	231
Resources received free of charge	7	5	5	5	-	-	-
Royalties for Regions Fund ^(d)	3,907	3,844	2,231	1,885	1,800	1,869	1,925
TOTAL INCOME FROM STATE GOVERNMENT	5,681	4,064	2,451	2,109	2,024	2,097	2,156
SURPLUS/(DEFICIENCY) FOR THE PERIOD	126	26	(1,258)	39	58	58	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 14, 14 and 15 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$3.9 million (2012-13), \$2.1 million (2013-14 Budget); Regional and State-wide Initiatives - 1.6 million (2013-14 Budget), \$1.7 million (2013-14 estimated outturn), \$1.7 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17), \$1.9 million (2017-18), Regional Community Services Fund - \$0.5 million (2013-14 estimated outturn), \$0.1 million (2014-15), Country Local Government Fund - \$0.1 million (2013-14 Budget).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Royalties for Regions Programs	3,697	2,167	1,756	137	-	-	-
TOTAL	3,697	2,167	1,756	137	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,201	1,317	1,342	1,387	1,439	1,491	1,491
Restricted cash.....	1,912	572	352	359	385	399	399
Receivables.....	64	75	64	64	64	64	64
Other.....	1	-	1	1	1	1	1
Total current assets.....	3,178	1,964	1,759	1,811	1,889	1,955	1,955
NON-CURRENT ASSETS							
Holding account receivables.....	226	226	226	226	226	226	226
Property, plant and equipment.....	12	52	56	43	31	31	31
Total non-current assets.....	238	278	282	269	257	257	257
TOTAL ASSETS.....	3,416	2,242	2,041	2,080	2,146	2,212	2,212
CURRENT LIABILITIES							
Employee provisions.....	222	293	226	226	226	226	226
Payables.....	43	107	43	43	51	59	59
Other.....	340	150	340	340	340	340	340
Total current liabilities.....	605	550	609	609	617	625	625
NON-CURRENT LIABILITIES							
Employee provisions.....	52	15	52	52	52	52	52
Other.....	297	85	176	176	176	176	176
Total non-current liabilities.....	349	100	228	228	228	228	228
TOTAL LIABILITIES.....	954	650	837	837	845	853	853
EQUITY							
Contributed equity.....	(214)	(214)	(214)	(214)	(214)	(214)	(214)
Accumulated surplus/(deficit).....	2,676	1,806	1,418	1,457	1,515	1,573	1,573
Total equity.....	2,462	1,592	1,204	1,243	1,301	1,359	1,359
TOTAL LIABILITIES AND EQUITY.....	3,416	2,242	2,041	2,080	2,146	2,212	2,212

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,741	215	215	219	224	228	231
Royalties for Regions Fund ^(b)	3,908	3,844	2,231	1,885	1,800	1,869	1,925
Net cash provided by State Government.....	5,649	4,059	2,446	2,104	2,024	2,097	2,156
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,287)	(1,436)	(1,529)	(1,557)	(1,542)	(1,622)	(1,663)
Grants and subsidies	(3,547)	(2,288)	(1,877)	(152)	-	-	-
Supplies and services	(426)	(380)	(366)	(315)	(324)	(293)	(310)
Accommodation.....	(144)	(149)	(133)	(126)	(141)	(176)	(170)
Other payments.....	(484)	(216)	(196)	(195)	(208)	(208)	(150)
Receipts							
Grants and subsidies	-	175	175	175	151	130	100
GST receipts.....	397	48	48	48	48	48	-
Other receipts.....	22	120	70	70	70	90	37
Net cash from operating activities.....	(5,469)	(4,126)	(3,808)	(2,052)	(1,946)	(2,031)	(2,156)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(8)	-	(57)	-	-	-	-
Net cash from investing activities.....	(8)	-	(57)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	172	(67)	(1,419)	52	78	66	-
Cash assets at the beginning of the reporting period.....	2,941	1,956	3,113	1,694	1,746	1,824	1,890
Cash assets at the end of the reporting period.....	3,113	1,889	1,694	1,746	1,824	1,890	1,890

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.1 million (2013-14 Budget), Regional and State-wide Initiatives - \$1.6 million (2013-14 Budget), \$1.7 million (2013-14 estimated outturn), \$1.7 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17), \$1.9 million (2017-18), Regional Community Services Fund - \$1 million (2013-14 Budget), \$0.5 million (2013-14 estimated outturn), \$0.1 million (2014-15), Country Local Government Fund - \$3.9 million (2012-13) and \$0.1 million (2013-14 Budget).

KIMBERLEY DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 15

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 19 Net amount appropriated to deliver services.....	1,983	1	1	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	44	252	252	257	262	267	267
Total appropriations provided to deliver services	2,027	253	253	258	263	268	268
CAPITAL							
Capital Appropriation.....	14	-	-	-	-	-	-
TOTAL APPROPRIATIONS.....	2,041	253	253	258	263	268	268
EXPENSES							
Total Cost of Services.....	9,292	3,920	6,419	3,309	2,881	2,666	2,603
Net Cost of Services ^(a)	7,606	3,898	3,367	3,287	2,859	2,644	2,581
CASH ASSETS ^(b)	4,334	1,249	1,317	1,156	893	763	760

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Increase in Operational Expenditure.....	139	151	168	100	-
Kimberley Aboriginal Community Housing Project - Halls Creek and Kununurra....	3,030	-	-	-	-
Kimberley Housing Project Indigenous Prosperity.....	174	448	268	-	-
Royalties for Regions - Revised Programs	(705)	412	100	30	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Kimberley region.	1. Policies, Strategies, Plans and Regional Promotion 2. Industry and Infrastructure Identification, Coordination and Development

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Policies, Strategies, Plans and Regional Promotion.....	5,018	2,391	4,237	1,655	1,441	1,333	1,302
2. Industry and Infrastructure Identification, Coordination and Development.....	4,274	1,529	2,182	1,654	1,440	1,333	1,301
Total Cost of Services.....	9,292	3,920	6,419	3,309	2,881	2,666	2,603

Significant Issues Impacting the Agency

- **Regional Planning and Priorities** - The Commission is drafting a Kimberley Regional Investment Blueprint (the Blueprint) as an aspirational, level plan designed to complement regional planning, guiding and prioritising future regional development investment in the Kimberley. A range of transformational initiatives will be identified and promoted and related projects will be progressively developed.
- **Enabling Industry and Infrastructure** – facilitation of regional industry and infrastructure development, consistent with the direction articulated by the Blueprint, is critical to realising the economic and employment development potential of the Kimberley.
- **People and Capacity Building** – the Kimberley regional population is challenged by a range of employment development issues including employee retention at all levels. Capacity building of the regional population is required to ensure the regional labour market is developed and investment is both attracted and maximised.
- **Aboriginal Participation** - Aboriginal people comprise 44% of the Kimberley population. Enhanced Aboriginal participation in the mainstream economy has the potential to benefit the entire regional community. The Commission is working with local stakeholders to improve capacity issues and encourage and influence new policy solutions.
- **Housing for Regional Development** – Development of the Kimberley necessitates improvements in the availability of affordable housing across a range of housing types. Alternative housing models that incentivise Aboriginal employment and reduce overcrowding and dependency are required.
- **Growth Centres** – Comprehensive Growth Centre planning is required to position the Kimberley's major centres to lead and drive growth outcomes.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Kimberley region:					
Delivers effective activities in assisting economic and social development.....	93%	90%	90%	90%	
Makes a positive contribution to economic and social development in the Kimberley	93%	90%	90%	90%	
Provides a reliable source of information and advice.....	89%	90%	90%	90%	
Is an accessible source of information and advice	89%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Policies, Strategies, Plans and Regional Promotion**

The Commission will provide effective regional development policies and strategies together with accurate and accessible information on the region to facilitate and support the economic and social development of the region.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 5,018	\$'000 2,391	\$'000 4,237	\$'000 1,655	1
Less Income	11	13	2,015	11	2
Net Cost of Service.....	5,007	2,378	2,222	1,644	
Employees (Full Time Equivalents).....	7	5	5	6	
Efficiency Indicators					
Average Cost per Project Hour ^(a)	\$191	\$249	\$287	\$185	3

(a) Average cost per project hour calculation excludes grant income and expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2013-14 Estimated Actual to the 2014-15 Budget Target of \$2.6 million (61%) is due to the decrease of Royalties for Regions (RfR) grant and other funding.
2. Increased income of \$2 million in the 2013-14 Estimated Actual when compared with the 2013-14 Budget is due to additional RfR grant revenue \$3 million received during the Budget year. The grant revenue and expense \$3 million has been allocated across Service 1 and Service 2 in proportion with the total number of project hours spent on each service.
3. The combined effect of a reduction in Net Cost of Services with an increase in project hours has reduced the cost per project hour by \$102 when compared to the 2013-14 Estimated Actual.

2. Industry and Infrastructure Identification, Coordination and Development

The Commission will identify, coordinate and promote through its major strategies the establishment, improvement and diversification of the region's infrastructure, industries and enterprises.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	4,274	1,529	2,182	1,654	1
Less Income	1,675	9	1,037	11	2
Net Cost of Service	2,599	1,520	1,145	1,643	
Employees (Full Time Equivalents).....	7	4	3	6	
Efficiency Indicators					
Average Cost per Project Hour ^(a)	\$192	\$247	\$284	\$186	3

(a) Average cost per project hour calculation excludes grant income and expenditure.

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services from the 2013-14 Estimated Actual to the 2014-15 Budget Target of \$1.7 million (24%) is due to the decrease of RfR grant and other funding.
2. Increased income of \$1 million in the 2013-14 Estimated Actual when compared with the 2013-14 Budget is due to RfR grant revenue \$3 million received during the Budget year. The grant revenue and expense \$3 million has been allocated across Service 1 and Service 2 in proportion with the total number of project hours spent on each service.
3. The combined effect of a reduction in Net Cost of Services with an increase in project hours has reduced the cost per project hour by \$98 when compared to the 2013-14 Estimated Actual.

FINANCIAL STATEMENTS

Income Statement

Expenses

Expenses have reduced by 48% to \$3.3 million in the 2014-15 Budget Estimate. This reduction from the prior period is due to a reduction in grants by \$3 million to nil.

Income

Revenue of \$2.9 million from RfR in the 2014-15 Budget Estimate consists of \$2 million to fund delivery of services to the Commission, \$0.3 million for Planning, Business Case and Capacity Building and \$0.5 million to fund expenses associated with the Kimberley Housing Project Indigenous Prosperity. Funding for this project will continue into the 2015-16 forward estimate and will facilitate employment of two senior full-time employees to establish the West Kimberley Strategic Projects Unit in the West Kimberley.

Statement of Financial Position

Equity in the 2014-15 Budget Estimate has reduced from \$0.9 million in the prior period to \$0.7 million due to an operational deficit of \$0.2 million.

Statement of Cashflows

Cash assets at the end of the 2014-15 Budget Estimate year are estimated at \$1.2 million. This amount is represented by restricted cash \$0.6 million and unrestricted cash \$0.6 million.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,863	1,512	1,775	2,101	1,965	1,695	1,608
Grants and subsidies ^(c)	6,524	1,230	3,230	-	-	-	-
Supplies and services	386	628	850	629	337	384	408
Accommodation	224	273	266	274	282	282	282
Depreciation and amortisation	43	43	50	50	50	50	50
Other expenses	252	234	248	255	247	255	255
TOTAL COST OF SERVICES	9,292	3,920	6,419	3,309	2,881	2,666	2,603
Income							
Grants and subsidies	1,500	-	3,030	-	-	-	-
Other revenue	186	22	22	22	22	22	22
Total Income	1,686	22	3,052	22	22	22	22
NET COST OF SERVICES	7,606	3,898	3,367	3,287	2,859	2,644	2,581
INCOME FROM STATE GOVERNMENT							
Service appropriations	2,027	253	253	258	263	268	268
Resources received free of charge	13	-	-	-	-	-	-
Royalties for Regions Fund ^(d)	1,134	3,466	2,221	2,859	2,411	2,224	2,310
TOTAL INCOME FROM STATE GOVERNMENT	3,174	3,719	2,474	3,117	2,674	2,492	2,578
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(4,432)	(179)	(893)	(170)	(185)	(152)	(3)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 14, 8 and 12 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional and State-wide Initiatives - \$1.9 million (2013-14 Budget), \$2 million (2013-14 estimated outturn), \$2.1 million (2014-15), \$2.1 million (2015-16), \$2.2 million (2016-17), \$2.3 million (2017-18), Regional Community Services Fund - \$1 million (2012-13), \$1.6 million (2013-14 Budget), \$0.2 million (2013-14 estimated outturn), \$0.8 million (2014-15), \$0.3 million (2015-16), Country Local Government Fund - \$0.1 million (2012-13).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Kimberley Aboriginal Community Housing							
Project Extension Kununurra	-	-	3,030	-	-	-	-
Kimberley Regional Development Scheme	27	-	-	-	-	-	-
Ord Enhancement Scheme	4,912	-	-	-	-	-	-
Royalties for Regions - Regional Grants Scheme	1,585	1,230	200	-	-	-	-
TOTAL	6,524	1,230	3,230	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	750	749	736	575	312	182	179
Restricted cash.....	3,584	500	581	581	581	581	581
Receivables.....	280	187	142	142	142	42	42
Other.....	39	5	17	17	17	17	17
Total current assets.....	4,653	1,441	1,476	1,315	1,052	822	819
NON-CURRENT ASSETS							
Holding account receivables.....	39	39	39	39	39	39	39
Property, plant and equipment.....	59	46	39	19	(3)	81	81
Other.....	75	57	62	49	42	35	35
Total non-current assets.....	173	142	140	107	78	155	155
TOTAL ASSETS.....	4,826	1,583	1,616	1,422	1,130	977	974
CURRENT LIABILITIES							
Employee provisions.....	380	359	402	397	367	339	339
Payables.....	2,528	606	238	211	161	179	174
Other.....	23	90	28	33	2	7	12
Total current liabilities.....	2,931	1,055	668	641	530	525	525
NON-CURRENT LIABILITIES							
Employee provisions.....	95	79	41	44	48	52	52
Total non-current liabilities.....	95	79	41	44	48	52	52
TOTAL LIABILITIES.....	3,026	1,134	709	685	578	577	577
EQUITY							
Contributed equity.....	145	145	145	145	145	145	145
Accumulated surplus/(deficit).....	1,655	304	762	592	407	255	252
Total equity.....	1,800	449	907	737	552	400	397
TOTAL LIABILITIES AND EQUITY.....	4,826	1,583	1,616	1,422	1,130	977	974

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	2,013	253	253	258	263	268	268
Capital appropriation	14	-	-	-	-	-	-
Holding account drawdowns.....	123	-	-	-	-	-	-
Royalties for Regions Fund ^(b)	1,134	3,466	2,221	2,859	2,411	2,224	2,310
Net cash provided by State Government.....	3,284	3,719	2,474	3,117	2,674	2,492	2,578
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,909)	(1,475)	(1,738)	(2,059)	(1,997)	(1,727)	(1,605)
Grants and subsidies	(4,941)	(1,230)	(5,443)	-	-	-	-
Supplies and services.....	(375)	(660)	(792)	(658)	(384)	(431)	(455)
Accommodation.....	(259)	(269)	(274)	(282)	(290)	(290)	(290)
Other payments.....	(1,069)	(709)	(728)	(733)	(725)	(633)	(679)
Receipts							
Grants and subsidies	1,500	-	3,030	-	-	-	-
GST receipts	883	432	432	432	437	437	426
Other receipts.....	292	22	22	22	22	22	22
Net cash from operating activities.....	(5,878)	(3,889)	(5,491)	(3,278)	(2,937)	(2,622)	(2,581)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(137)	-	-	-	-	-	-
Net cash from investing activities.....	(137)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(2,731)	(170)	(3,017)	(161)	(263)	(130)	(3)
Cash assets at the beginning of the reporting period.....	7,065	1,419	4,334	1,317	1,156	893	763
Cash assets at the end of the reporting period.....	4,334	1,249	1,317	1,156	893	763	760

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional and State-wide Initiatives - \$1.9 million (2013-14 Budget), \$2 million (2013-14 estimated outturn), \$2.1 million (2014-15), \$2.1 million (2015-16), \$2.2 million (2016-17), \$2.3 million (2017-18), Regional Community Services Fund - \$1 million (2012-13), \$1.6 million (2013-14 Budget), \$0.2 million (2013-14 estimated outturn), \$0.8 million (2014-15), \$0.3 million (2015-16), Country Local Government Fund - \$0.1 million (2012-13).

MID WEST DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 16

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 20 Net amount appropriated to deliver services.....	1,403	1	1	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	49	228	228	233	237	242	242
Total appropriations provided to deliver services	1,452	229	229	234	238	243	243
TOTAL APPROPRIATIONS.....	1,452	229	229	234	238	243	243
EXPENSES							
Total Cost of Services.....	3,644	4,308	3,362	3,506	3,327	3,051	2,386
Net Cost of Services ^(a)	3,421	4,307	3,261	3,455	3,326	3,050	2,380
CASH ASSETS ^(b)	1,780	1,199	941	624	323	332	311

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Increase in Operational Expenditure.....	443	454	425	118	-
Mid West Tourism Development Study	50	-	-	-	-
Royalties for Regions - Revised Programs	(1,439)	259	365	250	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment conducive to the balanced economic and social development of the Mid West region.	1. Information and Advice 2. Investment Facilitation 3. Infrastructure and Services Development in the Mid West

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Information and Advice	945	1,273	1,003	821	930	898	885
2. Investment Facilitation	1,247	1,930	1,493	1,624	1,520	1,415	740
3. Infrastructure and Services Development in the Mid West.....	1,452	1,105	866	1,061	877	738	761
Total Cost of Services	3,644	4,308	3,362	3,506	3,327	3,051	2,386

Significant Issues Impacting the Agency

- The Commission's Mid West Investment Plan, which is supported by \$220 million of Royalties for Regions funding, will continue to leverage public and private investment in priority infrastructure for the region.
- A regional growth and development strategy known as a 'Regional Blueprint' is being developed by the relevant Regional Development Commissions for implementation in each region of the State. The Regional Blueprint is based on an aspirational vision led approach and holistic and integrated strategic planning. The purpose of the Regional Blueprint is to help transform a region from its current status and position it to attain sustainable growth and development goals. The Commission will be undertaking significant work on the ongoing development and implementation of the Mid West Regional Blueprint in 2014-15. The Mid West's Blueprint has been developed in partnership with the Regional Development Australia Mid West Gascoyne with support from the Department of Planning to produce one strategic Blueprint to meet both Commonwealth and State Government needs.
- Through its Mid West Strategic Infrastructure Group, the Commission supports the coordinated development of major projects in the region. Establishment of a significant iron ore industry in the region will be facilitated by development of:
 - a deep-water port and industrial estate at Oakajee;
 - strategic rail links;
 - an upgraded power network;
 - preparation of a Mid West water supply plan; and
 - the availability of a skilled workforce.

- The Mid West economy is heavily reliant on primary commodity exports, exposing it to market fluctuations and climate change impacts. Initiatives to diversify the region's economic base include:
 - progressing information technology related opportunities;
 - realising the region's vast renewable energy potential;
 - supporting marine based aquaculture research and development; and
 - realising the region's tourism potential.
- The Mid West has a relatively high Aboriginal population, which drives the need for initiatives that will support Aboriginal employment, education and business outcomes.
- Around 83% of the region is classified as remote, which presents challenges to provide and maintain infrastructure and services. The Commission continues to support:
 - the Geraldton Universities Centre to enhance access to tertiary education in the region;
 - the Murchison Executive Group to collaborate in the Murchison sub region;
 - improved infrastructure via its Mid West Investment Plan; and
 - Morawa's development as part of the Regional Centres Development Plan (SuperTowns).

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: An environment conducive to the balanced economic and social development of the Mid West region:					
Clients agreeing that the Commission reduced obstacles to economic growth and employment.....	42%	42%	42%	42%	
Clients agreeing that the Commission contributed to the development of a new business opportunity.....	63%	63%	63%	63%	
Clients agreeing that the Commission contributed to more trade activity.....	34%	30%	30%	30%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities.....	36%	28%	28%	28%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 945	\$'000 1,273	\$'000 1,003	\$'000 821	1
Less Income	15	-	49	-	
Net Cost of Service.....	930	1,273	954	821	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Cost per Client Visit	\$683	\$1,989	\$612	\$501	2
Cost per Client Inquiry	\$105	\$152	\$119	\$98	2

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service for the 2014-15 Budget Target of \$182,000 (18.1%) compared with the 2013-14 Estimated Actual, mainly reflects a reduction in planned expenditure on business case development.
2. The decrease in Cost per Client Visit and Cost per Client Inquiry of \$111 (18.1%) and \$21 (17.6%) respectively from the 2013-14 Estimated Actual to the 2014-15 Budget Target, is mainly due to a reduction in business case development expenditures.

2. Investment Facilitation

To create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 1,247	\$'000 1,930	\$'000 1,493	\$'000 1,624	1
Less Income	207	-	36	50	
Net Cost of Service.....	1,040	1,930	1,457	1,574	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Average Cost per Project	\$77,938	\$128,667	\$99,533	\$108,267	2

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service for the 2014-15 Budget Target of \$131,000 (8.8%) compared with the 2013-14 Estimated Actual, mainly reflects increased expenditure for the implementation of the Mid West Investment Plan, partially offset by a reduction in expenditure on other Royalties for Regions projects funded.
2. The increase in Average Cost per Project of \$8,734 (8.8%) from the 2013-14 Estimated Actual to the 2014-15 Budget Target is largely due to the increase in costs referred to above.

3. Infrastructure and Services Development in the Mid West

To facilitate the development of infrastructure and services based on long term economic development strategies, to support communities and businesses in the Mid West.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 1,452	\$'000 1,105	\$'000 866	\$'000 1,061	1
Less Income	1	1	16	1	
Net Cost of Service.....	1,451	1,104	850	1,060	
Employees (Full Time Equivalents).....	5	5	5	5	
Efficiency Indicators					
Average Cost per Project.....	\$90,813	\$73,667	\$57,733	\$70,733	2

Explanation of Significant Movements

(Notes)

- The increase in Total Cost of Service for the 2014-15 Budget Target of \$195,000 (22.5%) compared with the 2013-14 Estimated Actual, reflects planned expenditure associated with the Batavia Coast Marina, which is partially offset by the forecast reduction in expenditure on Royalties for Regions funded projects.
- The increase in Average Cost per Project of \$13,000 (22.5%) from the 2013-14 Estimated Actual to the 2014-15 Budget Target is due primarily to the net increase in costs referred to above.

ASSET INVESTMENT PROGRAM

The planned Asset Investment Program for 2014-15 of \$45,000 is for the replacement of computer and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
NEW WORKS							
Computer and Office Equipment Replacement							
2014-15 Program	45	-	-	45	-	-	-
2015-16 Program	10	-	-	-	10	-	-
2017-18 Program	41	-	-	-	-	-	41
Total Cost of Asset Investment Program	96	-	-	45	10	-	41
FUNDED BY							
Drawdowns from the Holding Account			20	-	-	-	-
Internal Funds and Balances			(20)	45	10	-	41
Total Funding			-	45	10	-	41

FINANCIAL STATEMENTS

Income Statement

Expenses

The Total Cost of Services for 2014-15 reflects the conclusion of previous grant funding programs, which is more than offset by increased expenditure on major projects such as the implementation of the Mid West Investment Plan.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,529	1,567	2,060	2,083	2,115	1,888	1,618
Grants and subsidies ^(c)	1,177	1,886	377	-	-	-	-
Supplies and services	553	489	556	1,033	801	749	352
Accommodation	180	182	185	191	197	203	208
Depreciation and amortisation	79	20	70	79	82	82	76
Other expenses	126	164	114	120	132	129	132
TOTAL COST OF SERVICES	3,644	4,308	3,362	3,506	3,327	3,051	2,386
Income							
Grants and subsidies	-	-	50	-	-	-	-
Other revenue	223	1	51	51	1	1	6
Total Income	223	1	101	51	1	1	6
NET COST OF SERVICES	3,421	4,307	3,261	3,455	3,326	3,050	2,380
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,452	229	229	234	238	243	243
Resources received free of charge	7	14	14	14	15	15	16
Royalties for Regions Fund ^(d)	2,430	4,162	2,140	2,845	2,711	2,711	2,067
TOTAL INCOME FROM STATE GOVERNMENT	3,889	4,405	2,383	3,093	2,964	2,969	2,326
SURPLUS/(DEFICIENCY) FOR THE PERIOD	468	98	(878)	(362)	(362)	(81)	(54)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 15, 15 and 15 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$0.7 million (2012-13), \$0.8 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn), \$1 million (2014-15), \$0.8 million (2015-16), \$0.7 million (2016-17), Regional and State-wide Initiatives - \$1.3 million (2013-14 Budget), \$1.8 million (2013-14 estimated outturn), \$1.9 million (2014-15), \$1.9 million (2015-16), \$2 million (2016-17), \$2.1 million (2017-18), Regional Community Services Fund - \$1.7 million (2012-13), \$1.9 million (2013-14 Budget), \$0.3 million (2013-14 estimated outturn), Country Local Government Fund - \$0.2 million (2013-14 Budget).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
City of Greater Geraldton - Foreshore							
Redevelopment	30	13	-	-	-	-	-
Other	8	17	-	-	-	-	-
Regional Development Scheme Grants	82	-	127	-	-	-	-
Royalties for Regions - Regional Grants Scheme	1,057	1,856	250	-	-	-	-
TOTAL	1,177	1,886	377	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	150	244	164	192	4	13	55
Restricted cash.....	1,630	954	777	432	319	319	256
Holding account receivables.....	20	20	-	-	-	-	-
Receivables.....	102	317	60	60	40	40	40
Total current assets.....	1,902	1,535	1,001	684	363	372	351
NON-CURRENT ASSETS							
Holding account receivables.....	153	133	153	153	153	153	153
Property, plant and equipment.....	3,130	3,179	3,059	3,012	2,940	2,867	2,835
Intangibles.....	-	12	-	13	13	3	-
Total non-current assets.....	3,283	3,324	3,212	3,178	3,106	3,023	2,988
TOTAL ASSETS.....	5,185	4,859	4,213	3,862	3,469	3,395	3,339
CURRENT LIABILITIES							
Employee provisions.....	285	229	229	212	199	185	185
Payables.....	54	125	-	-	-	-	-
Other.....	95	423	43	51	20	27	25
Total current liabilities.....	434	777	272	263	219	212	210
NON-CURRENT LIABILITIES							
Employee provisions.....	113	184	184	204	217	231	231
Borrowings.....	960	960	960	960	960	960	960
Other.....	3	6	-	-	-	-	-
Total non-current liabilities.....	1,076	1,150	1,144	1,164	1,177	1,191	1,191
TOTAL LIABILITIES.....	1,510	1,927	1,416	1,427	1,396	1,403	1,401
EQUITY							
Contributed equity.....	356	356	356	356	356	356	356
Accumulated surplus/(deficit).....	(2,897)	(3,639)	(3,775)	(4,137)	(4,499)	(4,580)	(4,634)
Reserves.....	6,216	6,215	6,216	6,216	6,216	6,216	6,216
Total equity.....	3,675	2,932	2,797	2,435	2,073	1,992	1,938
TOTAL LIABILITIES AND EQUITY.....	5,185	4,859	4,213	3,862	3,469	3,395	3,339

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,424	229	229	234	238	243	243
Holding account drawdowns.....	20	20	20	-	-	-	-
Royalties for Regions Fund ^(b)	2,430	4,162	2,140	2,845	2,711	2,711	2,067
Net cash provided by State Government.....	3,874	4,411	2,389	3,079	2,949	2,954	2,310
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,536)	(1,552)	(2,044)	(2,072)	(2,166)	(1,880)	(1,620)
Grants and subsidies	(1,486)	(1,886)	(377)	-	-	-	-
Supplies and services.....	(585)	(429)	(603)	(1,012)	(759)	(727)	(329)
Accommodation.....	(195)	(182)	(185)	(191)	(197)	(203)	(208)
Other payments.....	(438)	(378)	(270)	(280)	(260)	(253)	(220)
Receipts							
GST receipts.....	277	168	150	153	141	117	81
Other receipts.....	442	1	101	51	1	1	6
Net cash from operating activities.....	(3,521)	(4,258)	(3,228)	(3,351)	(3,240)	(2,945)	(2,290)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(19)	(20)	-	(45)	(10)	-	(41)
Net cash from investing activities.....	(19)	(20)	-	(45)	(10)	-	(41)
NET INCREASE/(DECREASE) IN CASH HELD							
	334	133	(839)	(317)	(301)	9	(21)
Cash assets at the beginning of the reporting period.....	1,446	1,066	1,780	941	624	323	332
Cash assets at the end of the reporting period.....	1,780	1,199	941	624	323	332	311

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0.7 million (2012-13), \$0.8 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn), \$1 million (2014-15), \$0.8 million (2015-16), \$0.7 million (2016-17), Regional and State-wide Initiatives - \$1.3 million (2013-14 Budget), \$1.8 million (2013-14 estimated outturn), \$1.9 million (2014-15), \$1.9 million (2015-16), \$2 million (2016-17), \$2.1 million (2017-18), Regional Community Services Fund - \$1.7 million (2012-13), \$1.9 million (2013-14 Budget), \$0.3 million (2013-14 estimated outturn), Country Local Government Fund - \$0.2 million (2013-14 Budget).

PEEL DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 17

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 21 Net amount appropriated to deliver services.....	1,343	1	253	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	36	214	214	218	223	227	231
Total appropriations provided to deliver services	1,379	215	467	219	224	228	232
TOTAL APPROPRIATIONS.....	1,379	215	467	219	224	228	232
EXPENSES							
Total Cost of Services.....	3,524	3,157	2,930	2,082	1,884	1,974	2,023
Net Cost of Services ^(a)	3,512	3,127	2,900	2,052	1,854	1,944	1,993
CASH ASSETS ^(b)	2,502	1,578	1,668	1,435	1,438	1,416	1,417

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme	217	-	-	-	-
Increase in Operational Expenditure.....	383	392	404	428	-
Royalties for Regions - Revised Programs	(849)	211	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Development and promotion of the Peel Region.	1. Facilitation and Coordination 2. Advice and Information

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Facilitation and Coordination	3,172	2,841	2,637	1,874	1,696	1,777	1,821
2. Advice and Information	352	316	293	208	188	197	202
Total Cost of Services	3,524	3,157	2,930	2,082	1,884	1,974	2,023

Significant Issues Impacting the Agency

- The Peel Region (the Region) is on a trajectory for strong growth. The current population of 112,677 is expected to grow to 188,400 by 2031. Stimulating the economy to create a pipeline of new jobs to support this growth is a priority for the Region.
- The Commission has been working with the community and businesses in the Region to prepare a Regional Investment Blueprint (the Blueprint) that articulates a strategy and action plan for the next four years to target job growth and economic diversification. Key areas of strategic focus include expanding production and markets in agriculture related industries, increasing the depth and breadth of businesses and establishing the necessary infrastructure to support the economic growth for the future.
- With above State average rates of unemployment and comparatively low rates of educational attainment, strengthening the education and training system and creating pathways that lead to increased levels of educational attainment and sustainable employment are important areas of focus for the Region. The up-skilling of the existing workforce, particularly those workers who are impacted by shifts in sectors such as mining, construction and manufacturing, is a key priority to ensure they have the opportunities to develop new skills to transfer into occupations and industries known to be in shortage or emerging in the labour market.
- Environmental factors including the protection of the Region's catchment and waterways will be overseen by the Peel Harvey Estuary Management Committee (the Committee) which was recently established as part of the State Steering Committee. The Committee will be responsible for the oversight of operations and on-the-ground activities across Government related to the health of the Peel Harvey Estuary. This group will also be responsible for major policy development that impacts on the health of the estuary and waterways including advice to the Western Australian Planning Commission on land development activities planned for the Region.
- The sustainable supply of non-climate dependent water is fundamental to realising the delivery of the key growth initiatives of the Blueprint. Water innovation schemes and the development of alternative water sources, specifically recycled water and the capture of excess stormwater and related infrastructure will be a key area of focus for the Region over the medium to long-term.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Development and promotion of the Peel Region:					
Client satisfaction with contribution to the Region's economic base.....	87%	90%	87%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Facilitation and Coordination**

Facilitate and coordinate regional development activities.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 3,172	\$'000 2,841	\$'000 2,637	\$'000 1,874	1
Less Income	11	27	27	27	
Net Cost of Service.....	3,161	2,814	2,610	1,847	
Employees (Full Time Equivalent).....	9	6	8	8	
Efficiency Indicators					
Average Cost per Unit of Service Hour	\$82	\$82	\$113	\$113	1

Explanation of Significant Movements

(Notes)

- The Total Cost of Services in 2014-15 has decreased due to a significant reduction in the allocation of Grants and Subsidies. This has been offset by an increase in operational expenditure as the Commission investigates and coordinates programs to develop future growth within the Region.

2. Advice and Information

Provide advice and information on regional development activities or matters.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 352	\$'000 316	\$'000 293	\$'000 208	1
Less Income	1	3	3	3	
Net Cost of Service.....	351	313	290	205	
Employees (Full Time Equivalent).....	2	1	2	2	
Efficiency Indicators					
Average Cost per Unit of Service Hours.....	\$52	\$52	\$71	\$71	1

Explanation of Significant Movements

(Notes)

- The Total Cost of Services in 2014-15 has decreased due to a significant reduction in the allocation of Grants and Subsidies. This has been offset by an increase in operational expenditure as the Commission investigates and coordinates programs to develop future growth within the Region.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2014-15 Budget Estimate for grants and subsidies has decreased by \$1.7 million from the 2013-14 Budget. This is predominantly due to a reduction in funding for the Royalties for Regions (RfR) initiatives to be administered by the Commission.

The increase in employee benefits in the 2013-14 Budget when compared to the 2014-15 Budget Estimate is due to an increase in the operational funding of the Commission received from the RfR Fund.

Statement of Cashflows

The 2014-15 Budget Estimate for net cash from operating activities has decreased by \$1.1 million from the 2013-14 Budget. This is predominantly due to a reduction in funding for RfR initiatives to be administered by the Commission.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	1,184	886	1,486	1,304	1,343	1,394	1,402
Grants and subsidies ^(c)	1,904	1,738	589	-	-	-	-
Supplies and services.....	152	231	537	454	217	242	274
Accommodation.....	158	161	161	162	171	171	179
Depreciation and amortisation.....	20	2	18	15	4	2	1
Other expenses.....	106	139	139	147	149	165	167
TOTAL COST OF SERVICES.....	3,524	3,157	2,930	2,082	1,884	1,974	2,023
Income							
Other revenue.....	12	30	30	30	30	30	30
Total Income.....	12	30	30	30	30	30	30
NET COST OF SERVICES.....	3,512	3,127	2,900	2,052	1,854	1,944	1,993
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	1,379	215	467	219	224	228	232
Resources received free of charge.....	6	-	6	6	6	6	6
Royalties for Regions Fund ^(d)	2,340	2,888	1,680	1,579	1,623	1,686	1,737
TOTAL INCOME FROM STATE GOVERNMENT.....	3,725	3,103	2,153	1,804	1,853	1,920	1,975
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	213	(24)	(747)	(248)	(1)	(24)	(18)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 11, 10 and 10 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional and State-wide Initiatives - \$1.2 million (2013-14 Budget), \$1.5 million (2013-14 estimated outturn), \$1.6 million (2014-15), \$1.6 million (2015-16), \$1.7 million (2016-17), \$1.7 million (2017-18), Regional Community Services Fund - \$2.2 million (2012-13), \$1.6 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn), Country Local Government Fund - \$0.1 million (2012-13) and \$0.1 million (2013-14 Budget).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Boddington Gold Mine Expansion - Social Infrastructure Package	1,598	500	-	-	-	-	-
Royalties for Regions – Blueprint.....	48	-	76	-	-	-	-
Royalties for Regions Fund – Regional Grants Scheme	204	1,238	379	-	-	-	-
Support to Regional Groupings of Local Governments.....	54	-	134	-	-	-	-
TOTAL.....	1,904	1,738	589	-	-	-	-

**STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,105	753	1,010	985	985	960	961
Restricted cash.....	1,397	825	658	450	453	456	456
Receivables.....	166	277	166	168	168	168	168
Total current assets	2,668	1,855	1,834	1,603	1,606	1,584	1,585
NON-CURRENT ASSETS							
Holding account receivables	134	134	134	134	134	134	134
Property, plant and equipment	41	28	23	8	4	2	1
Total non-current assets.....	175	162	157	142	138	136	135
TOTAL ASSETS.....	2,843	2,017	1,991	1,745	1,744	1,720	1,720
CURRENT LIABILITIES							
Employee provisions	228	259	123	123	123	123	123
Payables.....	1	10	1	3	3	3	21
Other.....	51	120	51	51	51	51	51
Total current liabilities.....	280	389	175	177	177	177	195
NON-CURRENT LIABILITIES							
Employee provisions	23	44	23	23	23	23	23
Total non-current liabilities	23	44	23	23	23	23	23
TOTAL LIABILITIES.....	303	433	198	200	200	200	218
EQUITY							
Contributed equity	138	-	138	138	138	138	138
Accumulated surplus/(deficit).....	2,402	1,584	1,655	1,407	1,406	1,382	1,364
Total equity	2,540	1,584	1,793	1,545	1,544	1,520	1,502
TOTAL LIABILITIES AND EQUITY.....	2,843	2,017	1,991	1,745	1,744	1,720	1,720

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,379	215	467	219	224	228	232
Holding account drawdowns.....	35	-	-	-	-	-	-
Royalties for Regions Fund ^(b)	2,340	2,888	1,680	1,579	1,623	1,686	1,737
Net cash provided by State Government.....	3,754	3,103	2,147	1,798	1,847	1,914	1,969
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,150)	(864)	(1,569)	(1,282)	(1,321)	(1,372)	(1,402)
Grants and subsidies	(1,917)	(1,738)	(589)	-	-	-	-
Supplies and services.....	(237)	(240)	(540)	(459)	(224)	(249)	(242)
Accommodation.....	(151)	(149)	(149)	(149)	(157)	(157)	(179)
Other payments.....	(291)	(514)	(514)	(521)	(522)	(538)	(555)
Receipts							
Sale of goods and services.....	27	-	-	-	-	-	-
GST receipts.....	197	380	380	380	380	380	380
Other receipts.....	3	-	-	-	-	-	30
Net cash from operating activities.....	(3,519)	(3,125)	(2,981)	(2,031)	(1,844)	(1,936)	(1,968)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(5)	-	-	-	-	-	-
Net cash from investing activities.....	(5)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	230	(22)	(834)	(233)	3	(22)	1
Cash assets at the beginning of the reporting period.....	2,272	1,600	2,502	1,668	1,435	1,438	1,416
Cash assets at the end of the reporting period.....	2,502	1,578	1,668	1,435	1,438	1,416	1,417

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional and State-wide Initiatives - \$1.2 million (2013-14 Budget), \$1.5 million (2013-14 estimated outturn), \$1.6 million (2014-15), \$1.6 million (2015-16), \$1.7 million (2016-17), \$1.7 million (2017-18), Regional Community Services Fund - \$2.2 million (2012-13), \$1.6 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn), Country Local Government Fund - \$0.1 million (2012-13) and \$0.1 million (2013-14 Budget).

PILBARA DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 18

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 22 Net amount appropriated to deliver services.....	3,057	1	1	1	1	1	1
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	23	251	251	256	261	266	269
Total appropriations provided to deliver services	3,080	252	252	257	262	267	270
CAPITAL							
Capital Appropriation.....	30	30	30	-	-	-	-
TOTAL APPROPRIATIONS.....	3,110	282	282	257	262	267	270
EXPENSES							
Total Cost of Services.....	6,696	6,497	8,771	6,903	6,999	7,205	7,549
Net Cost of Services ^(a)	6,611	6,497	8,771	6,903	6,999	7,205	7,549
CASH ASSETS ^(b)	2,585	2,092	1,782	1,753	1,704	1,655	1,606

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Increase in Operating Expenditure.....	1,968	2,063	2,172	3	-
Royalties for Regions - Revised Programs	288	(111)	(571)	(435)	153

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Enhancement of the Pilbara Region's economic and social development.	1. Facilitation, Coordination and Governance 2. Regional Promotion and Information Services

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Facilitation, Coordination and Governance.....	2,879	3,963	5,263	4,142	4,199	4,323	4,529
2. Regional Promotion and Information Services.....	3,817	2,534	3,508	2,761	2,800	2,882	3,020
Total Cost of Services.....	6,696	6,497	8,771	6,903	6,999	7,205	7,549

Significant Issues Impacting the Agency

- Funding from the Royalties for Regions (RfR) program continues to provide a significant boost to the Pilbara's economic diversification and allows the Commission the opportunity to leverage for improved and equitable services. One of the Commission's roles is to ensure that the RfR grant scheme continues to be distributed in a strategic, effective and accountable manner that is consistent with the priorities of the Regional Development Council and Government's regional development policy agenda.
- The Pilbara Cities Vision is to transform the Pilbara region by building sustainable, attractive communities that are well serviced by modern infrastructure and amenities to support continued economic growth. The aim is to grow the resident population in the Pilbara to 140,000 by 2035 with targets of 50,000 in Karratha, 50,000 in the Town of Port Hedland and 15,000 in Newman.
- Significant industry expansion will continue to occur in the Pilbara. The Commission will continually address these challenges through coordinated planning for long-term infrastructure and service needs.
- Engagement with the Department of Planning and the Department of Regional Development to coordinate and facilitate government, industry and community partnerships to deliver necessary outcomes with the respect to implementing the Pilbara Planning and Infrastructure Framework.
- Implementation of the Pilbara Workforce Development plan 2013-16 in collaboration with key stakeholders and alliance members to address current and future workforce development and skills needs and develop strategies to improve the capacity and the capability of the workforce in the Pilbara region.

- The development and implementation of the Pilbara Regional Blueprint that identifies strategies to continue to transform and benefit regional development in the Pilbara and address development challenges that include:
 - undertaking an analysis of the Pilbara’s comparative advantages to inform identification of potential new sustainable sectors for economic development;
 - development of strategies to provide Aboriginal organisations and people with a stake in the economic development of the region through capacity building, asset development in enterprise, and employment generation opportunities through the Pilbara Indigenous Package;
 - identifying new financing mechanisms to fund infrastructure including Public Private Partnerships, bond issues and value capture in the global market place;
 - conducting further analysis of the East Pilbara water supply in addition to the West Canning Basin to service the residential and commercial needs of the West Pilbara and additionally provide for economic diversification opportunities and regional food security; and
 - advocating for improvements to mobile phone coverage with continued focus through the Pilbara Digital Flagship Project and Pilbara Digital Roadmap.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Enhancement of the Pilbara Region's economic and social development:					
Customers satisfied that the Pilbara Development Commission is effective in meeting its service objectives ^(b)	96%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) An annual Client Survey is undertaken to determine the efficiency of the Commission in the Pilbara.

Services and Key Efficiency Indicators

1. Facilitation, Coordination and Governance

Facilitate high-level stakeholder group discussion through the Pilbara Dialogue including requirements and strategies for the future development of the region. Coordinate liaison and collaboration between state government agencies. Develop, implement and review good governance models, particularly in the area of grants management and effective agency operation.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 2,879	\$'000 3,963	\$'000 5,263	\$'000 4,142	1
Less Income	36	-	-	-	
Net Cost of Service.....	2,843	3,963	5,263	4,142	
Employees (Full Time Equivalents).....	13	13	13	13	
Efficiency Indicators					
Average Operational Costs (Excluding Grants) per Working Hour.....	\$143	\$220	\$150	\$221	2

Explanation of Significant Movements

(Notes)

1. The variance of the Total Cost of Service between 2013-14 Estimated Actual and the 2013-14 Budget is due to increase in costs associated with the transfer of the Pilbara Cities Office to the Commission.
2. The variance between the efficiency indicators in 2013-14 Estimated Actual and 2013-14 Budget is due to realignment with the costing methodology.

2. Regional Promotion and Information Services

Provide and regularly update a range of relevant planning and community information to facilitate and support the sustainable economic and social development of the region.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 3,817	\$'000 2,534	\$'000 3,508	\$'000 2,761	1
Less Income	49	-	-	-	
Net Cost of Service.....	3,768	2,534	3,508	2,761	
Employees (Full Time Equivalents).....	9	9	9	9	
Efficiency Indicators					
Average Operational Costs (Excluding Grants) per Working Hour.....	\$190	\$210	\$100	\$147	2

Explanation of Significant Movements

(Notes)

- The variance of the Total Cost of Service between 2013-14 Estimated Actual and the 2013-14 Budget due to increase in costs associated with the transfer of the Pilbara Cities Office to the Commission.
- The variance between the efficiency indicators in 2013-14 Estimated Actual and 2013-14 Budget is due to realignment with the costing methodology.

ASSET INVESTMENT PROGRAM

The planned Asset Investment Program for 2014-15 is \$30,000 for the replacement of Office Equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Computer Hardware and Software Replacement - 2013-14 Program	30	30	30	-	-	-	-
NEW WORKS							
Computer Hardware and Software Replacement							
2015-16 Program	50	-	-	-	50	-	-
2016-17 Program	50	-	-	-	-	50	-
Office Equipment Replacement							
2014-15 Program	30	-	-	30	-	-	-
2017-18 Program	50	-	-	-	-	-	50
Total Cost of Asset Investment Program	210	30	30	30	50	50	50
FUNDED BY							
Capital Appropriation			30	-	-	-	-
Internal Funds and Balances			-	30	50	50	50
Total Funding			30	30	50	50	50

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increase of \$2.3 million in Total Cost of Service between 2013-14 Budget and the 2013-14 Estimated Actual is predominantly due to the costs associated with the transfer of the Pilbara Cities Office to the Commission.

Statement of Financial Position

The 2013-14 Estimated Actual for non-current assets has decreased by \$9 million from the 2013-14 Budget. The decrease is due to the transfer of the Pilbara Education Partnership capital acquisition to other government departments.

Statement of Cashflows

The 2013-14 Estimated Actual for cashflow from operating activities has increased from 2013-14 Budget. The increase is predominantly due to the transfer of the Pilbara Cities Office to the Commission.

The 2013-14 Estimated Actual for purchase of non-current assets has decreased by \$4 million from the 2013-14 Budget. The decrease is due to the transfer of the Pilbara Education Partnership capital acquisition to other government departments.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	4,095	3,129	5,258	5,012	5,504	6,290	6,009
Grants and subsidies ^(c)	991	1,947	1,876	218	147	152	153
Supplies and services	871	889	987	1,148	837	313	720
Accommodation	467	300	400	289	289	229	451
Depreciation and amortisation	17	-	18	15	8	7	2
Other expenses	255	232	232	221	214	214	214
TOTAL COST OF SERVICES	6,696	6,497	8,771	6,903	6,999	7,205	7,549
Income							
Other revenue	85	-	-	-	-	-	-
Total Income	85	-	-	-	-	-	-
NET COST OF SERVICES	6,611	6,497	8,771	6,903	6,999	7,205	7,549
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,080	252	252	257	262	267	270
Royalties for Regions Fund ^(d)	2,784	6,506	7,790	6,632	6,730	6,932	7,278
TOTAL INCOME FROM STATE GOVERNMENT	5,864	6,758	8,042	6,889	6,992	7,199	7,548
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(747)	261	(729)	(14)	(7)	(6)	(1)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 22, 22 and 22 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.9 million (2012-13), \$3.9 million (2013-14 Budget), \$0.4 million (2013-14 estimated outturn), Regional and State-wide Initiatives - \$1.5 million (2013-14 Budget), \$6.7 million (2013-14 estimated outturn), \$6.4 million (2014-15), \$6.6 million (2015-16), \$6.8 million (2016-17), \$7.1 million (2017-18), Regional Community Services Fund - \$0.8 million (2012-13), \$0.9 million (2013-14 Budget), \$0.7 million (2013-14 estimated outturn), \$0.2 million (2014-15), \$0.1 million (2015-16), \$0.2 million (2016-17), \$0.2 million (2017-18), Country Local Government Fund - \$0.1 million (2012-13) and \$0.2 million (2013-14 Budget).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Royalties for Regions - Country Local Government Fund	-	200	76	-	-	-	-
Royalties for Regions - Pilbara Underground Power Project Steering Committee	-	-	529	-	-	-	-
Royalties for Regions - Planning, Business Case and Capacity Building	90	-	551	-	-	-	-
Royalties for Regions - Regional Community Services Fund	286	-	316	218	147	152	153
Royalties for Regions - Regional Grants Scheme	615	1,747	404	-	-	-	-
TOTAL	991	1,947	1,876	218	147	152	153

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	946	2,091	1,114	1,084	1,034	984	934
Restricted cash.....	1,639	1	668	669	670	671	672
Receivables.....	182	72	182	182	182	182	182
Total current assets.....	2,767	2,164	1,964	1,935	1,886	1,837	1,788
NON-CURRENT ASSETS							
Holding account receivables.....	-	48	-	-	-	-	-
Property, plant and equipment.....	100	115	112	127	169	212	260
Other.....	-	9,000	-	-	-	-	-
Total non-current assets.....	100	9,163	112	127	169	212	260
TOTAL ASSETS.....	2,867	11,327	2,076	2,062	2,055	2,049	2,048
CURRENT LIABILITIES							
Employee provisions.....	540	519	448	448	448	448	448
Payables.....	19	105	19	19	19	19	19
Other.....	338	441	338	338	338	338	338
Total current liabilities.....	897	1,065	805	805	805	805	805
NON-CURRENT LIABILITIES							
Employee provisions.....	80	10	80	80	80	80	80
Total non-current liabilities.....	80	10	80	80	80	80	80
TOTAL LIABILITIES.....	977	1,075	885	885	885	885	885
EQUITY							
Contributed equity.....	353	9,383	383	383	383	383	383
Accumulated surplus/(deficit).....	1,537	869	808	794	787	781	780
Total equity.....	1,890	10,252	1,191	1,177	1,170	1,164	1,163
TOTAL LIABILITIES AND EQUITY.....	2,867	11,327	2,076	2,062	2,055	2,049	2,048

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,127	252	252	257	262	267	270
Capital appropriation	30	30	30	-	-	-	-
Royalties for Regions Fund ^(b)	2,784	10,506	7,790	6,632	6,730	6,932	7,278
Net cash provided by State Government.....	5,941	10,788	8,072	6,889	6,992	7,199	7,548
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(4,095)	(2,439)	(4,660)	(4,359)	(4,851)	(5,987)	(6,009)
Grants and subsidies	(991)	(1,947)	(1,876)	(218)	(147)	(152)	(153)
Supplies and services	(856)	(960)	(1,058)	(1,245)	(926)	(402)	(712)
Accommodation.....	(467)	(359)	(459)	(363)	(364)	(304)	(451)
Other payments.....	(534)	(947)	(947)	(858)	(858)	(508)	(222)
Receipts							
GST receipts.....	20	155	155	155	155	155	-
Other receipts.....	77	-	-	-	-	-	-
Net cash from operating activities.....	(6,846)	(6,497)	(8,845)	(6,888)	(6,991)	(7,198)	(7,547)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(17)	(4,030)	(30)	(30)	(50)	(50)	(50)
Net cash from investing activities.....	(17)	(4,030)	(30)	(30)	(50)	(50)	(50)
NET INCREASE/(DECREASE) IN CASH HELD							
	(922)	261	(803)	(29)	(49)	(49)	(49)
Cash assets at the beginning of the reporting period.....	3,507	1,831	2,585	1,782	1,753	1,704	1,655
Cash assets at the end of the reporting period.....	2,585	2,092	1,782	1,753	1,704	1,655	1,606

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.9 million (2012-13), \$7.9 million (2013-14 Budget), \$0.4 million (2013-14 estimated outturn), Regional and State-wide Initiatives - \$1.5 million (2013-14 Budget), \$6.7 million (2013-14 estimated outturn), \$6.4 million (2014-15), \$6.6 million (2015-16), \$6.8 million (2016-17), \$7.1 million (2017-18), Regional Community Services Fund - \$0.8 million (2012-13), \$0.9 million (2013-14 Budget), \$0.7 million (2013-14 estimated outturn), \$0.2 million (2014-15), \$0.1 million (2015-16), \$0.2 million (2016-17), \$0.2 million (2017-18), Country Local Government Fund - \$0.1 million (2012-13) and \$0.2 million (2013-14 Budget).

SOUTH WEST DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 19

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 23 Net amount appropriated to deliver services.....	4,482	1	239	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	35	210	210	214	218	223	226
Total appropriations provided to deliver services	4,517	211	449	215	219	224	227
TOTAL APPROPRIATIONS.....	4,517	211	449	215	219	224	227
EXPENSES							
Total Cost of Services.....	7,458	6,388	5,123	4,876	7,670	5,180	5,281
Net Cost of Services ^(a)	7,345	6,333	5,068	4,821	7,615	5,125	5,276
CASH ASSETS ^(b)	10,121	5,937	10,144	10,241	7,571	7,668	7,662

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme	159	-	-	-	-
Increase in Operational Expenditure.....	228	332	459	524	-
Royalties for Regions - Revised Programs	(1,653)	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	An environment which is conducive to the balanced economic development of the South West Region.	1. Regional Development

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Regional Development	7,458	6,388	5,123	4,876	7,670	5,180	5,281
Total Cost of Services	7,458	6,388	5,123	4,876	7,670	5,180	5,281

Significant Issues Impacting the Agency

- Overseas market development continues to be a major theme of industry sectors as a basis for stimulating growth and new asset investment. This will drive demand for increased freight capacity on regional roads, rail and the port and passenger demand via air services
- The region's population continues to grow at an average 3% per annum (Australian Bureau of Statistics Average Annual Growth Rate 2014). This will increase demand for job creation across all industry sectors.
- Growth in digital and technology based industry especially along the coastal strip is fuelling demand for high upload capacity on broadband infrastructure.
- The ageing population is driving demand in housing and personal services, resulting in an increased pressure on age-related health care and non-government services.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: An environment which is conducive to the balanced economic development of the South West Region:					
Customer satisfaction survey	82%	80%	80%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Regional Development

To provide a regional development service which contributes to sustainable development within the South West through the provision of information, advice and support together with marketing and promotion of the region.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 7,458	\$'000 6,388	\$'000 5,123	\$'000 4,876	1
Less Income	113	55	55	55	
Net Cost of Service.....	7,345	6,333	5,068	4,821	
Employees (Full Time Equivalents).....	24	24	24	24	
Efficiency Indicators					
Average Cost per Hour of Service	\$202	\$175	\$193	\$186	

Explanation of Significant Movements

(Notes)

- The variance between 2013-14 Estimated Actual and 2013-14 Budget is due to a reduction in grant revenue.

ASSET INVESTMENT PROGRAM

An asset replacement program of \$30,000 is planned to occur in 2014-15.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2013-14 Program.....	30	30	30	-	-	-	-
NEW WORKS							
Asset Replacement							
2014-15 Program	30	-	-	30	-	-	-
2015-16 Program	30	-	-	-	30	-	-
2016-17 Program	30	-	-	-	-	30	-
2017-18 Program	30	-	-	-	-	-	30
Total Cost of Asset Investment Program	150	30	30	30	30	30	30
FUNDED BY							
Drawdowns from the Holding Account			30	-	-	-	-
Internal Funds and Balances			-	30	30	30	30
Total Funding			30	30	30	30	30

FINANCIAL STATEMENTS**Income Statement***Expenses*

Grant and subsidy expenditure sourced from Royalties for Regions (RfR) has decreased. Cost of Services expense for the 2014-15 Budget Estimate is estimated at \$4.8 million, which is a decrease of \$247,000 from the 2013-14 Estimated Actual. This is due to a decline in funds for grant expenditure.

In 2015-16 grants and subsidies should increase due to the predicted expenditure of \$2.7 million for the Lake Kepwari project.

Income

The Commission's income from Government is funded from RfR program.

Statement of Financial Position

The Commission's Total Equity is not expected to have any significant changes between the 2013-14 Estimated Actual and the 2014-15 Budget Estimate with limited movement in the asset and liability position.

The major components of restricted cash are Lake Kepwari and proceeds from the sale of the Commission's landholdings.

Statement of Cashflows

Cash assets at the end of the 2014-15 Budget Estimate are \$10.2 million, primarily representing unexpended major project cash balances from prior years.

As at the end of June 2014, this balance will be reduced by \$2.7 million due to expenditure on the Lake Kepwari project.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,304	2,555	2,942	2,951	3,125	3,258	3,288
Grants and subsidies ^(c)	2,967	2,019	371	100	2,766	100	100
Supplies and services	1,158	985	1,089	1,101	1,036	1,106	1,110
Accommodation	234	419	311	304	304	269	325
Depreciation and amortisation	144	140	140	132	132	132	132
Other expenses	651	270	270	288	307	315	326
TOTAL COST OF SERVICES	7,458	6,388	5,123	4,876	7,670	5,180	5,281
Income							
Grants and subsidies	20	50	50	50	50	50	-
Other revenue	93	5	5	5	5	5	5
Total Income	113	55	55	55	55	55	5
NET COST OF SERVICES	7,345	6,333	5,068	4,821	7,615	5,125	5,276
INCOME FROM STATE GOVERNMENT							
Service appropriations	4,517	211	449	215	219	224	227
Resources received free of charge	20	-	-	-	-	-	-
Royalties for Regions Fund ^(d)	1,040	6,129	4,580	4,601	4,725	4,896	5,043
TOTAL INCOME FROM STATE GOVERNMENT	5,577	6,340	5,029	4,816	4,944	5,120	5,270
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,768)	7	(39)	(5)	(2,671)	(5)	(6)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 24, 24 and 24 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional and State-wide Initiatives - \$4.3 million (2013-14 Budget), \$4.5 million (2013-14 estimated outcome), \$4.6 million (2014-15), \$4.7 million (2015-16), \$4.9 million (2016-17), \$5 million (2017-18), Regional Community Services Fund - \$1 million (2012-13), \$1.9 million (2013-14 Budget) and \$0.1 million (2013-14 estimated outcome).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Other Payments	2,379	2,019	371	100	2,766	100	100
Royalties for Regions - Regional Grants Scheme	588	-	-	-	-	-	-
TOTAL	2,967	2,019	371	100	2,766	100	100

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	888	969	895	859	823	787	781
Restricted cash.....	9,233	4,968	9,249	9,382	6,748	6,881	6,881
Receivables.....	118	157	118	118	118	118	118
Other.....	7	43	7	7	7	7	7
Assets held for sale.....	-	130	-	-	-	-	-
Total current assets.....	10,246	6,267	10,269	10,366	7,696	7,793	7,787
NON-CURRENT ASSETS							
Holding account receivables.....	1,283	1,253	1,253	1,253	1,253	1,253	1,253
Property, plant and equipment.....	10,496	10,558	10,395	10,302	10,200	10,109	10,109
Intangibles.....	4	-	4	4	4	4	4
Other.....	1,813	1,845	1,804	1,795	1,795	1,784	1,784
Total non-current assets.....	13,596	13,656	13,456	13,354	13,252	13,150	13,150
TOTAL ASSETS.....	23,842	19,923	23,725	23,720	20,948	20,943	20,937
CURRENT LIABILITIES							
Employee provisions.....	649	608	570	570	470	470	470
Payables.....	60	257	91	91	90	90	90
Other.....	681	57	651	651	651	651	651
Total current liabilities.....	1,390	922	1,312	1,312	1,211	1,211	1,211
NON-CURRENT LIABILITIES							
Employee provisions.....	90	139	90	90	90	90	90
Other.....	1	-	1	1	1	1	1
Total non-current liabilities.....	91	139	91	91	91	91	91
TOTAL LIABILITIES.....	1,481	1,061	1,403	1,403	1,302	1,302	1,302
EQUITY							
Contributed equity.....	11,389	11,389	11,389	11,389	11,389	11,389	11,389
Accumulated surplus/(deficit).....	(1,949)	(5,447)	(1,988)	(1,993)	(4,664)	(4,669)	(4,675)
Reserves.....	12,770	12,920	12,770	12,770	12,770	12,770	12,770
Other.....	151	-	151	151	151	151	151
Total equity.....	22,361	18,862	22,322	22,317	19,646	19,641	19,635
TOTAL LIABILITIES AND EQUITY.....	23,842	19,923	23,725	23,720	20,948	20,943	20,937

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,353	211	449	215	219	224	227
Holding account drawdowns.....	30	30	30	-	-	-	-
Royalties for Regions Fund ^(b)	1,040	6,129	4,580	4,601	4,725	4,896	5,043
Net cash provided by State Government.....	5,423	6,370	5,059	4,816	4,944	5,120	5,270
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(2,281)	(2,554)	(3,020)	(2,948)	(3,133)	(3,268)	(3,338)
Grants and subsidies	(2,488)	(2,019)	(371)	(100)	(2,766)	(100)	(100)
Supplies and services.....	(1,164)	(985)	(981)	(991)	(1,028)	(1,025)	(990)
Accommodation.....	(233)	(419)	(319)	(304)	(304)	(269)	(295)
Other payments.....	(1,380)	(570)	(670)	(701)	(588)	(566)	(708)
Receipts							
Grants and subsidies	20	50	50	50	50	50	-
GST receipts.....	903	300	300	300	180	180	180
Other receipts.....	183	5	5	5	5	5	5
Net cash from operating activities	(6,440)	(6,192)	(5,006)	(4,689)	(7,584)	(4,993)	(5,246)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(21)	(30)	(30)	(30)	(30)	(30)	(30)
Proceeds from sale of non-current assets	5,470	-	-	-	-	-	-
Net cash from investing activities	5,449	(30)	(30)	(30)	(30)	(30)	(30)
NET INCREASE/(DECREASE) IN CASH HELD	4,432	148	23	97	(2,670)	97	(6)
Cash assets at the beginning of the reporting period.....	5,689	5,789	10,121	10,144	10,241	7,571	7,668
Cash assets at the end of the reporting period.....	10,121	5,937	10,144	10,241	7,571	7,668	7,662

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional and State-wide Initiatives - \$4.3 million (2013-14 Budget), \$4.5 million (2013-14 estimated outcome), \$4.6 million (2014-15), \$4.7 million (2015-16), \$4.9 million (2016-17), \$5 million (2017-18), Regional Community Services Fund - \$1 million (2012-13), \$1.9 million (2013-14 Budget) and \$0.1 million (2013-14 estimated outcome).

WHEATBELT DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 20

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 24 Net amount appropriated to deliver services.....	1,861	1	1	1	1	1	1
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	-	214	214	218	223	227	227
Total appropriations provided to deliver services	1,861	215	215	219	224	228	228
CAPITAL							
Capital Appropriation.....	-	19	19	-	-	-	-
TOTAL APPROPRIATIONS.....	1,861	234	234	219	224	228	228
EXPENSES							
Total Cost of Services.....	5,978	4,023	4,775	2,185	2,125	2,173	2,149
Net Cost of Services ^(a)	5,663	3,998	4,572	2,142	2,090	2,138	2,114
CASH ASSETS ^(b)	2,332	571	131	22	27	34	78

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Increase in Operational Expenditure.....	-	-	55	81	-
Royalties for Regions - Revised Programs	752	162	43	48	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.	1. Information and Promotion Services 2. Facilitation Services

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Information and Promotion Services	2,828	1,903	2,259	1,061	1,032	1,055	1,043
2. Facilitation Services	3,150	2,120	2,516	1,124	1,093	1,118	1,106
Total Cost of Services	5,978	4,023	4,775	2,185	2,125	2,173	2,149

Significant Issues Impacting the Agency

- The region's proximity to Perth and coastal amenity will see continued growth in some parts of the region. Economic and social restructuring is likely to continue in the central east of the region. The Commission will continue to focus on activities that drive growth across diverse sectors through public and private investment.
- Population growth and investment in the peri-urban areas of the Avon Valley and Central Coast is expected to continue. The Commission will continue to work with the Shires of Dandaragan and Northam on the Regional Centres Development Plan (SuperTowns), as well as completing Regional Centre Growth Plans for Narrogin, Merredin and the three centres of Moora, Wongan Hills and Dalwallinu in the Central Midlands.
- Employment generation in the Avon continues to support economic activity. Light to medium industrial development is a key driver in this generation. The Commission, in partnership with LandCorp, will develop a business case for light industry land assembly in the Avon.
- The Commission has secured strategic partnerships with numerous business groups. A common information platform for business will be developed to further improve communication and networking between the region's many micro and small businesses.

- The Commission will:
 - complete sub-regional economic analysis, in partnership with LandCorp. This will identify global opportunities and economic drivers to inform investment decision-making. The Regional Investment Blueprint will be completed and strategies developed for its implementation;
 - facilitate regional leadership. In a region of over 100 communities across 43 local government authorities, it is imperative that regional economies of scale are used to attract Commonwealth, State and private investment. This will ensure growth potential and investment are maximised;
 - complete planning work on aged care and aged accommodation and facilitate investment in aged care housing that is consistent with new models of Commonwealth and State aged care funding;
 - focus on service delivery reform, particularly in education and health. These issues are influential in workforce and population attraction and retention;
 - continue its work to market the region as a place to live, work and invest in partnership with Heartlands, Western Australia; and
 - work to support the Northam Elders Group and development associated with the Mogumber Mission. These are examples of activity that will assist the Aboriginal population in maximising benefits from growth and regional restructuring.
- Following a record breaking harvest in 2013, investment in expanding agricultural production and logistics will come from the implementation of the Seizing the Opportunities in Agriculture Fund.
- The Commission will continue to contribute to public sector reform priorities. Within its resources and delegated powers, the Commission will strive to achieve the best outcomes for the region and regional Western Australia.
- To ensure quality information (with respect to the region) is provided to decision makers and stakeholders, innovative relationships with universities, use of graduates and consultants and strategic direction driven by solid planning, will ensure maximum opportunity is created from available resources.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt:					
Satisfaction survey that the Commission is achieving its outcome - sample size ...	131	130	130	130	
Strongly Agree	19%	26%	26%	28%	
Agree	71%	68%	68%	66%	
Neither Agree or Disagree	2%	1%	1%	1%	
Disagree	3%	1%	1%	1%	
Strongly Disagree	1%	1%	1%	1%	
Don't Know	4%	3%	3%	3%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Information and Promotion Services

The provision of timely and accurate information to meet client need in developing the Wheatbelt region through the identification and promotion of the comparative advantages of the region, the diversification of industry and businesses, and by providing a central point for information and assistance.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 2,828	\$'000 1,903	\$'000 2,259	\$'000 1,061	1
Less Income	149	12	96	21	
Net Cost of Service.....	2,679	1,891	2,163	1,040	
Employees (Full Time Equivalents).....	8	8	8	5	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service.....	\$97	\$98	\$90	\$103	
Average Cost per Program of Grants Conveyed	\$29,088	\$37,015	\$41,923	\$0	2

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between 2013-14 Estimated Actual and 2014-15 Budget Target is due to a reduction in grant monies associated with Regional Grants Scheme.
2. Due to the Regional Grant Scheme being fully depleted, the 2014-15 Budget Target for the Average Cost per Program of Grants Conveyed will be zero.

2. Facilitation Services

The provision of assistance, support and encouragement to clients, based around identified regional opportunities. Central to this service are activities that relate to the facilitation of the upgrading of infrastructure, provide encouragement and support to the development of new industries and facilitate the intensification, expansion and diversification of existing industries.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 3,150	\$'000 2,120	\$'000 2,516	\$'000 1,124	1
Less Income	166	13	107	22	
Net Cost of Service.....	2,984	2,107	2,409	1,102	
Employees (Full Time Equivalents).....	9	9	9	5	
Efficiency Indicators					
Average Cost per Hour of Regional Development Service.....	\$99	\$90	\$83	\$94	
Average Cost per Program of Grants Conveyed	\$47,325	\$41,255	\$45,544	\$0	2

Explanation of Significant Movements

(Notes)

1. The decrease in the Total Cost of Services between 2013-14 Estimated Actual and 2014-15 Budget Target is due to a reduction in grant monies associated with Regional Grants Scheme.
2. Due to the Regional Grant Scheme being fully depleted, the 2014-15 Budget Target for the Average Cost per Program of Grants Conveyed will be zero.

ASSET INVESTMENT PROGRAM

The planned Asset Investment Program for 2014-15 is \$41,000 for the replacement of Office Equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Computer and Office Equipment Replacement 2013-14 Program	19	19	19	-	-	-	-
NEW WORKS							
Computer and Office Equipment Replacement 2014-15 Program	41	-	-	41	-	-	-
2015-16 Program	41	-	-	-	41	-	-
2016-17 Program	41	-	-	-	-	41	-
2017-18 Program	41	-	-	-	-	-	41
Total Cost of Asset Investment Program	183	19	19	41	41	41	41
FUNDED BY							
Capital Appropriation			19	-	-	-	-
Internal Funds and Balances			-	41	41	41	41
Total Funding			19	41	41	41	41

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2014-15 Budget Estimate for grants and subsidies expenditure is nil. This is a decrease of \$1.3 million (100%) from the 2013-14 Estimated Actual as a result of the Royalties for Regions (RfR) program funding being fully depleted and the Commission is not aware of any further grant programs.

The 2014-15 Budget Estimate supplies and services expenditure is \$268,000. This is a decrease of \$1.2 million from the 2013-14 Estimated Actual due mainly to 2013-14 having high consulting costs associated with the Avon Water Re-use project.

Income

The 2014-15 Budget Estimate for RfR income is \$1.8 million compared to the 2013-14 Estimated Actual of \$2.5 million, a decrease of \$0.7 million as a result of the RfR program being fully depleted and the Commission is not aware of any further grant programs.

Statement of Cashflows

The closing cash balance for the 2014-15 Budget Estimate is \$22,000, a decrease of \$109,000 (17.8%) from the 2013-14 Estimated Actual as a result of grant monies associated with the Regional Grants Scheme being exhausted and the Commission is not aware of any further grant programs.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	2,009	1,459	1,503	1,453	1,383	1,421	1,420
Grants and subsidies ^(c)	920	1,956	1,312	-	-	-	-
Supplies and services	2,630	195	1,491	268	267	289	279
Accommodation	143	128	133	133	139	140	140
Depreciation and amortisation	47	59	62	66	74	49	51
Other expenses	229	226	274	265	262	274	259
TOTAL COST OF SERVICES	5,978	4,023	4,775	2,185	2,125	2,173	2,149
Income							
Other revenue	315	25	203	43	35	35	35
Total Income	315	25	203	43	35	35	35
NET COST OF SERVICES	5,663	3,998	4,572	2,142	2,090	2,138	2,114
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,861	215	215	219	224	228	228
Resources received free of charge	20	19	19	20	20	20	20
Royalties for Regions Fund ^(d)	1,068	3,533	2,484	1,768	1,820	1,889	1,946
TOTAL INCOME FROM STATE GOVERNMENT	2,949	3,767	2,718	2,007	2,064	2,137	2,194
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,714)	(231)	(1,854)	(135)	(26)	(1)	80

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 17, 17 and 10 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$0.3 million (2012-13), Regional and State-wide Initiatives - \$1.7 million (2013-14 Budget), \$1.7 million (2013-14 estimated outturn), \$1.8 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17), \$1.9 million (2017-18), Regional Community Services Fund - \$0.5 million (2012-13), \$1.8 million (2013-14 Budget), \$0.8 million (2013-14 estimated outturn), Country Local Government Fund - \$0.3 million (2012-13).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Royalties for Regions - Regional Grants Scheme	920	1,956	1,312	-	-	-	-
TOTAL	920	1,956	1,312	-	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	130	200	74	2	7	14	58
Restricted cash.....	2,202	371	57	20	20	20	20
Holding account receivables.....	19	-	19	19	19	19	19
Receivables.....	159	157	-	-	-	-	-
Other.....	-	47	-	-	-	-	-
Total current assets.....	2,510	775	150	41	46	53	97
NON-CURRENT ASSETS							
Holding account receivables.....	80	99	80	80	80	80	80
Property, plant and equipment.....	6	27	63	49	31	40	47
Intangibles.....	7	3	3	6	6	5	3
Other.....	195	122	99	85	70	55	38
Total non-current assets.....	288	251	245	220	187	180	168
TOTAL ASSETS.....	2,798	1,026	395	261	233	233	265
CURRENT LIABILITIES							
Employee provisions.....	279	187	188	179	149	171	220
Payables.....	143	567	-	-	-	-	-
Other.....	339	670	-	-	-	-	-
Total current liabilities.....	761	1,424	188	179	149	171	220
NON-CURRENT LIABILITIES							
Employee provisions.....	72	97	96	106	134	113	16
Total non-current liabilities.....	72	97	96	106	134	113	16
TOTAL LIABILITIES.....	833	1,521	284	285	283	284	236
EQUITY							
Contributed equity.....	75	94	75	75	75	75	75
Accumulated surplus/(deficit).....	1,890	(589)	36	(99)	(125)	(126)	(46)
Total equity.....	1,965	(495)	111	(24)	(50)	(51)	29
TOTAL LIABILITIES AND EQUITY.....	2,798	1,026	395	261	233	233	265

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,826	215	215	219	224	228	228
Capital appropriation	-	19	19	-	-	-	-
Holding account drawdowns.....	35	-	-	-	-	-	-
Royalties for Regions Fund ^(b)	1,068	3,533	2,484	1,768	1,820	1,889	1,946
Net cash provided by State Government.....	2,929	3,767	2,718	1,987	2,044	2,117	2,174
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(1,890)	(1,399)	(1,664)	(1,508)	(1,383)	(1,421)	(1,466)
Grants and subsidies	(1,303)	(1,956)	(1,312)	-	-	-	-
Supplies and services	(2,890)	(195)	(1,865)	(212)	(267)	(289)	(279)
Accommodation.....	(149)	(109)	(125)	(116)	(121)	(121)	(140)
Other payments.....	(748)	(303)	(330)	(327)	(327)	(338)	(304)
Receipts							
GST receipts	348	65	208	65	65	65	65
Other receipts.....	397	25	188	43	35	35	35
Net cash from operating activities	(6,235)	(3,872)	(4,900)	(2,055)	(1,998)	(2,069)	(2,089)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(67)	(19)	(19)	(41)	(41)	(41)	(41)
Net cash from investing activities	(67)	(19)	(19)	(41)	(41)	(41)	(41)
NET INCREASE/(DECREASE) IN CASH HELD	(3,373)	(124)	(2,201)	(109)	5	7	44
Cash assets at the beginning of the reporting period.....	5,705	695	2,332	131	22	27	34
Cash assets at the end of the reporting period.....	2,332	571	131	22	27	34	78

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0.3 million (2012-13), Regional and State-wide Initiatives - \$1.7 million (2013-14 Budget), \$1.7 million (2013-14 estimated outturn), \$1.8 million (2014-15), \$1.8 million (2015-16), \$1.9 million (2016-17), \$1.9 million (2017-18), Regional Community Services Fund - \$0.5 million (2012-13), \$1.8 million (2013-14 Budget), \$0.8 million (2013-14 estimated outturn), Country Local Government Fund - \$0.3 million (2012-13).

LANDS

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 21

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual ^(c)	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate	2017-18 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 25 Net amount appropriated to deliver services.....	13,622	19,771	27,168	31,518	26,217	24,907	24,734
Total appropriations provided to deliver services	13,622	19,771	27,168	31,518	26,217	24,907	24,734
CAPITAL							
Item 120 Capital Appropriation	-	-	450	1,427	1,019	1,362	-
TOTAL APPROPRIATIONS.....	13,622	19,771	27,618	32,945	27,236	26,269	24,734
EXPENSES							
Total Cost of Services.....	26,784	30,108	39,495	42,506	36,934	35,503	35,519
Net Cost of Services ^(a)	18,190	24,854	35,161	37,174	31,658	30,227	30,243
CASH ASSETS ^(b)	7,178	11,038	8,977	8,477	8,077	7,927	7,777

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

(c) Financial figures for 2012-13 Actual have been restated for comparative purposes due to Machinery of Government changes.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual	2014-15 Budget Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate	2017-18 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2014-15 Tariffs, Fees and Charges	-	69	13	13	13
Anketell Port and Strategic Industrial Area - Compensation for Land					
Acquisition	4,050	1,818	1,818	1,818	1,818
Browse Expenditure	142	-	-	-	-
Burrup Maitland Industrial Estate Agreement	101	-	-	-	-
Information and Communications Technology Grants to Department of Regional Development	450	-	-	350	-
Land Surveys and Rubbish Removal in Yawuru	400	500	400	150	150
Lands Reform Program Phase 1	6,288	2,352	2,339	1,979	2,026
Lands Reform Program Phase 2	-	7,391	7,398	6,044	5,397
Leave Liability Adjustment	540	-	-	-	-
Removal of Browse Funding	(4,523)	(3,578)	(3,118)	(3,655)	-
Resources Received Free of Charge	309	393	520	350	359
South West Native Title Resolution.....	2,523	4,695	-	-	-
Wittenoom Contamination.....	446	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	State lands are administered to meet the State's economic, social and cultural objectives.	1. State Land Administration

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. State Land Administration	26,784	30,108	39,495	42,506	36,934	35,503	35,519
Total Cost of Services	26,784	30,108	39,495	42,506	36,934	35,503	35,519

Significant Issues Impacting the Agency

- The demand for Crown land services has increased dramatically over the last decade with an increase in the number, scale and complexity of resource and agricultural projects. There have been additional constraints from the highly complex legal environment of land administration and the interface between the *Native Title Act 1993* (Cth) and the *Land Administration Act 1997* (WA).
- As part of the response to this challenge the Government created a department to focus on the management of Crown land, which is 92% of the State. The State Land Services functions were separated from the Department of Regional Development and Lands to form the new Department of Lands in July 2013 as part of a range of Machinery of Government changes.
- The Department's systems and processes are highly inefficient and need to be upgraded to reduce the risk to the State of errors in statutory processes. The Government has invested in a range of business systems across government and in developing and implementing systems that will modernise and improve management of land. The Department will take advantage of these existing investments to complement its requirements. Training and capability development for staff and a greater customer focus by the Department as part of the reform process will also address business improvement across the Department.
- On 30 June 2015, 507 pastoral leases representing approximately 36% of the land mass of the State will expire. The Department is managing the renewal process to ensure that it is achieved without impacting on *Native Title Act 1993* processes.
- The pastoral lease rent review is conducted by the Valuer General's Office every five years. The next review is due before the end of the 2014-15 financial year. It is expected that there will be a significant reduction in the value of the pastoral estate arising from declining market conditions which could significantly reduce the lease revenue received by the Department.

- *Native Title Act 1993* processes are complex and there are potential liabilities to the State from legal challenges. A dedicated Native Title notifications branch has been established within the Department to review Native Title processes and procedures to ensure that land actions are compliant with State and Commonwealth legislation.
- The Government recognises the need for a coordinated and targeted approach to all government owned land and property assets (including buildings) to improve value for money outcomes. A Land Asset Management Unit is being established within the Department to optimise the value of the State's assets with a coordinated and targeted approach to the sale, lease and development of Government-owned land and property.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: State lands are administered to meet the State's economic, social and cultural objectives:					
Percentage of customers satisfied that the management and use of Crown land is supporting the State's economic, social and cultural objectives	87%	75%	75%	75%	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The newly formed Department of Lands will be conducting a full review of its Key Performance Indicators in 2014-15. It is therefore anticipated that there will be new Key Performance Indicators to reflect accurately the activities undertaken by the Department for the 2015-16 Budget.

Services and Key Efficiency Indicators

1. State Land Administration

State Land administers and manages Crown land to support the needs of the community of Western Australia and to deliver primary land tenure for strategic infrastructure projects.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 26,784	\$'000 30,108	\$'000 39,495	\$'000 42,506	1
Less Income	8,594	5,254	4,334	5,332	
Net Cost of Service.....	18,190	24,854	35,161	37,174	
Employees (Full Time Equivalents).....	150	150	166	182	
Efficiency Indicators					
Cost per Crown Land Action	\$6,610	\$5,460	\$8,776	\$7,728	

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2013-14 Estimated Actual and the 2013-14 Budget is mainly attributable to the implementation of the Lands Reform Program Phase 1 and Anketell Port Native Title resolution.

ASSET INVESTMENT PROGRAM

A total of \$3.4 million has been approved to implement a Workflow Management System to modernise and improve integrity and efficiency of land tenure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Shared Information and Communications Technology							
Framework.....	800	450	450	-	-	350	-
COMPLETED WORKS							
Asset Replacement - 2013-14 Program.....	14	14	14	-	-	-	-
NEW WORKS							
Asset Replacement							
2014-15 Program	14	-	-	14	-	-	-
2015-16 Program	14	-	-	-	14	-	-
2016-17 Program	14	-	-	-	-	14	-
Workflow Management System	3,458	-	-	1,427	1,019	1,012	-
Total Cost of Asset Investment Program	4,314	464	464	1,441	1,033	1,376	-
FUNDED BY							
Capital Appropriation.....			450	1,427	1,019	1,362	-
Drawdowns from the Holding Account			14	14	14	14	-
Total Funding			464	1,441	1,033	1,376	-

FINANCIAL STATEMENTS

Income Statement

Expenses

The 2014-15 Budget Estimate for Total Cost of Services have increased by \$12.4 million from the 2013-14 Budget predominantly due to the approval of Land Reforms Program Phase 2 and Native Title compensation for Anketell Port.

The 2013-14 Estimated Actual has increased by \$9.4 million from the 2013-14 Budget due to the approval of Land Reforms Program Phase 1 and Native Title compensation for Anketell Port as part of the 2013-14 Mid-year Review.

Income

The 2014-15 Budget Estimates has increased by \$11.8 million from the 2013-14 Budget predominantly due to additional funding for the Lands Reform Program Phase 2 and Native Title compensation for Anketell Port. The increase of \$7.4 million in the 2013-14 Estimated Actual from the 2013-14 Budget is mainly due to additional funding of \$6.3 million for the Phase 1 Lands Reform; \$4 million for the Native Title compensation offset by the carryover of \$1.2 million from 2013-14 to 2014-15 for the South West Settlement Project.

Statement of Financial Position

The most significant assets on the Statement are the Pastoral Lands worth \$251 million. In 2012-13 the Pastoral Lands were valued at \$248 million. Pastoral Lands revaluation occurs on a yearly basis. Given the downfall in cattle trade and the anticipated decrease in future pastoral lease revenue, it is likely that Pastoral Lands will be re-valued lower in future years.

Statement of Cashflows

In 2014-15, the Service appropriation provided by the State Government is forecast to increase by \$4.4 million compared to the 2013-14 Estimated Actual of \$27.1 million, largely reflecting the additional appropriation for the Lands Reform Program Phase 2.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	14,097	14,250	17,737	21,341	20,343	19,503	19,126
Grants and subsidies ^(c)	900	450	4,601	2,268	2,268	2,268	2,268
Supplies and services.....	8,299	10,722	11,402	12,692	8,679	7,673	7,995
Accommodation.....	1,640	1,941	1,855	2,305	2,192	2,537	2,549
Depreciation and amortisation.....	15	14	14	14	14	14	14
Other expenses.....	1,833	2,731	3,886	3,886	3,438	3,508	3,567
TOTAL COST OF SERVICES.....	26,784	30,108	39,495	42,506	36,934	35,503	35,519
Income							
Sale of goods and services.....	6	-	-	-	-	-	-
Regulatory fees and fines.....	994	68	68	146	90	90	90
Grants and subsidies.....	171	-	-	-	-	-	-
Other revenue.....	7,423	5,186	4,266	5,186	5,186	5,186	5,186
Total Income.....	8,594	5,254	4,334	5,332	5,276	5,276	5,276
NET COST OF SERVICES.....	18,190	24,854	35,161	37,174	31,658	30,227	30,243
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	13,622	19,771	27,168	31,518	26,217	24,907	24,734
Resources received free of charge.....	5,448	4,628	4,937	5,061	5,188	5,318	5,451
Royalties for Regions Fund ^(d)	584	600	600	240	-	-	-
TOTAL INCOME FROM STATE GOVERNMENT.....	19,654	24,999	32,705	36,819	31,405	30,225	30,185
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	1,464	145	(2,456)	(355)	(253)	(2)	(58)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 150, 166 and 182 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.6 million (2012-13), \$0.6 million (Budget 2013-14), \$0.6 million (2013-14 estimated outturn) and \$0.2 million (2014-15) relating to the Rangeland Reform project.

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Fire Risk Management Contribution.....	900	450	450	450	450	450	450
Anketell Port and Strategic Industrial Area – Compensation for Land Acquisition.....	-	-	4,151	1,818	1,818	1,818	1,818
TOTAL.....	900	450	4,601	2,268	2,268	2,268	2,268

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,904	1,760	1,413	2,697	2,297	2,147	1,997
Restricted cash.....	4,921	8,982	7,268	5,484	5,484	5,484	5,484
Holding account receivables.....	14	14	14	14	14	14	14
Receivables.....	1,245	6,511	6,511	6,511	6,511	6,511	6,511
Total current assets.....	8,084	17,267	15,206	14,706	14,306	14,156	14,006
NON-CURRENT ASSETS							
Holding account receivables.....	1,435	1,435	1,435	1,435	1,435	1,435	1,449
Property, plant and equipment.....	250,054	251,109	251,109	251,109	251,109	251,109	251,095
Intangibles.....	-	-	-	1,427	2,446	3,458	3,458
Restricted cash.....	353	296	296	296	296	296	296
Other.....	-	-	450	450	450	800	800
Total non-current assets.....	251,842	252,840	253,290	254,717	255,736	257,098	257,098
TOTAL ASSETS.....	259,926	270,107	268,496	269,165	270,042	270,996	271,104
CURRENT LIABILITIES							
Employee provisions.....	2,694	2,354	2,756	2,756	2,756	2,756	2,756
Payables.....	137	622	622	477	330	182	90
Other.....	308	555	555	555	555	555	555
Total current liabilities.....	3,139	3,531	3,933	3,788	3,641	3,493	3,401
NON-CURRENT LIABILITIES							
Employee provisions.....	662	439	577	577	577	577	577
Other.....	10	3	3	3	3	3	3
Total non-current liabilities.....	672	442	580	580	580	580	580
TOTAL LIABILITIES.....	3,811	3,973	4,513	4,368	4,221	4,073	3,981
EQUITY							
Contributed equity.....	91,093	95,116	99,426	100,853	101,872	103,234	103,234
Distribution of Equity.....	(2,467)	-	-	-	-	-	-
Accumulated surplus/(deficit).....	476	3,860	(2,456)	(2,811)	(3,064)	(3,066)	(3,124)
Reserves.....	167,013	167,013	167,013	167,013	167,013	167,013	167,013
Total equity.....	256,115	266,134	263,983	265,055	265,821	267,181	267,123
TOTAL LIABILITIES AND EQUITY.....	259,926	270,107	268,496	269,423	270,042	271,254	271,104

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	13,608	19,757	27,154	31,504	26,203	24,893	24,720
Capital appropriation	-	-	450	1,427	1,019	1,362	-
Holding account drawdowns.....	14	14	14	14	14	14	-
Royalties for Regions Fund ^(b)	584	600	600	240	-	-	-
Net cash provided by State Government.....	14,206	20,371	28,218	33,185	27,236	26,269	24,720
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(14,096)	(14,146)	(17,197)	(21,341)	(20,342)	(19,375)	(18,998)
Grants and subsidies	(900)	(450)	(4,601)	(2,268)	(2,268)	(2,268)	(2,268)
Supplies and services	(3,114)	(6,239)	(6,610)	(7,777)	(3,638)	(2,503)	(2,692)
Accommodation.....	(1,639)	(1,941)	(1,855)	(2,223)	(2,192)	(2,537)	(2,549)
Other payments.....	(2,796)	(3,842)	(4,893)	(4,798)	(4,238)	(4,484)	(4,487)
Receipts							
Regulatory fees and fines.....	995	68	68	146	90	90	90
Grants and subsidies	171	-	-	-	-	-	-
GST receipts	1,445	1,007	1,007	831	799	848	848
Other receipts.....	10,844	5,186	4,266	5,186	5,186	5,186	5,186
Net cash from operating activities	(9,090)	(20,357)	(29,815)	(32,244)	(26,603)	(25,043)	(24,870)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	-	(14)	(464)	(1,441)	(1,033)	(1,376)	-
Net cash from investing activities	-	(14)	(464)	(1,441)	(1,033)	(1,376)	-
NET INCREASE/(DECREASE) IN CASH HELD							
	5,116	-	(2,061)	(500)	(400)	(150)	(150)
Cash assets at the beginning of the reporting period.....	4,529	11,038	11,038	8,977	8,477	8,077	7,927
Net cash transferred to/from other agencies.....	(2,467)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	7,178	11,038	8,977	8,477	8,077	7,927	7,777

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.6 million (2012-13), \$0.6 million (2013-14), \$0.6 million (2013-14 estimated outturn) and \$0.2 million (2014-15).

DETAILS OF ADMINISTERED TRANSACTIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
INCOME							
Other							
Sale of Land	14,380	37,802	37,802	48,680	66,415	38,500	38,500
Other Revenue.....	26,753	15,351	15,351	18,158	15,360	15,361	15,361
TOTAL INCOME	41,133	53,153	53,153	66,838	81,775	53,861	53,861
EXPENSES							
Other							
Employee Expenses	680	333	333	334	336	397	407
Other Expenses.....	2,628	1,481	3,048	3,048	3,048	3,048	3,063
Payments to Consolidated Account	48,547	95,429	107,429	109,113	115,448	63,787	63,787
TOTAL EXPENSES.....	51,855	97,243	110,810	112,495	118,832	67,232	67,257

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose Account**

The Dampier to Bunbury Natural Gas Pipeline Corridor Special Purpose account provides funds for the widening of the original corridor through the purchase of land and easement over land.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
Opening Balance	19,779	19,266	25,190	24,677
Receipts:				
Other.....	8,607	1,300	1,300	4,100
	28,386	20,566	26,490	28,777
Payments	3,196	1,813	1,813	1,813
CLOSING BALANCE	25,190	18,753	24,677	26,964

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Funds Provided by the Commonwealth							
Government	22	22	22	22	22	22	22
GST Input Credits.....	1,465	1,275	1,214	1,216	1,161	1,119	1,140
Other Receipts.....	1,378	-	-	-	-	-	-
Pastoral Leases	4,180	4,861	3,941	4,861	4,861	4,861	4,861
Proceeds from Rental Properties.....	303	303	303	303	303	303	303
Regulatory Fees and Fines.....	40	68	68	146	90	90	90
TOTAL.....	7,388	6,529	5,548	6,548	6,437	6,395	6,416

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN LAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Western Australian Land Authority (LandCorp) is the State Government's land and property development agency. A key area of responsibility is managing and facilitating strategic and complex land developments to enable delivery of priority State Government projects. Principal services include strategically acquiring and developing land and infrastructure to meet the future needs of State-wide communities and optimising triple bottom line outcomes from Government-owned land. A significant number of LandCorp projects are delivered through partnering arrangements with the private sector.

In response to the changing economic circumstances in the State, LandCorp has implemented savings of 5% over the Budget and forward estimates period to its Asset Investment Program (AIP). The planned AIP for 2014-15 is \$442.8 million. This will be funded by land sales, operating subsidies, Royalties for Regions (RfR) funding and borrowings. LandCorp operates through three core programs as well as providing services to Government, including disposing of surplus Government assets. The key projects/activities within each program include:

Economic and Employment Land Program

- Supports the economic growth in Western Australia by promoting the delivery of industrial land and associated infrastructure with high standards of design and sustainability. Key projects to be progressed in 2014-15 include:
 - the acquisition of land at Latitude 32 (Hope Valley-Wattleup) and Forrestdale (General Industrial);
 - the development of land at Karratha Support Industrial, Meridian Park (Neerabup), Rockingham Industry Zone (General Industrial) and Forrestdale – Anstey Road, which will provide key general industrial land supply;
 - Latitude 32, located south of Perth, which will ultimately house 400 businesses with associated employment opportunities over the next 30 years. In 2013-14, LandCorp has revised the business and implementation plans to optimise the long-term delivery of the project and to plan for the delivery of future stages;
 - the development of land at Shotts Industrial Park site near Collie, which will enable coal downstream processing and become a major economic contributor to the region. LandCorp in collaboration with the Department of State Development and other agencies has created a Structure Plan and freehold land titles for the area. An option to lease has also been signed to enable the development of the coal-to-urea project; and
 - supporting the development of the State's Strategic Industrial Areas, including Ashburton North and Anketell.

Metropolitan Program

- Supports the State Government's Directions 2031 and Beyond planning policy by undertaking or facilitating the development of Government priority urban projects in selected activity centres and corridors. The Program also aims to supplement metropolitan land supply through a mix of urban infill and green-field developments. Major initiatives in 2014-15 include:
 - through involvement in Activity Centres, increasing housing diversity to meet Directions 2031 and Beyond density targets. LandCorp's urban renewal projects within Metropolitan Activity Centres contribute to addressing the emerging demands of Perth's growing population by creating innovative and liveable places for people. These projects include the development of land at Claremont North East Precinct, Mandurah Junction, Cockburn Central and Cockburn Coast. Planning is underway to develop the Alkimos City Centre to facilitate the delivery of retail, bulky goods and a mixed-use development, an education precinct, civic and community uses, a health precinct, leisure and recreation areas with associated employment opportunities. The local structure plan is expected to be approved by the end of 2014-15;
 - project partnering, which is a key delivery channel that demonstrates the value LandCorp provides to the State by ensuring Government policy objectives are achieved and increases LandCorp's capacity to bring land to the market. The partnering program also demonstrates the Government's commitment to make more opportunities available to the private sector. LandCorp's portfolio of partnering projects will see the development of land at Alkimos Beach, Eglinton, Mangles Bay and Coolbellup;
 - the acquisition of land at Fremantle Knutsford, Karnup and Forrestfield;
 - the development of land at Champion Lakes, Jane Brook, Kwinana Educational Precinct and Yanchep; and
 - the redevelopment/disposal of surplus Government assets, such as Royal Perth Hospital Shenton Park Annex, Old Nursery Site in Jolimont and Kensington Agricultural site.

Regional Program

- Delivers a State-wide land and infrastructure development strategy for regional Western Australia to maximise economic development opportunities and the potential to create permanent, sustainable communities. Key projects to be progressed in 2014-15 include the:
 - acquisition and development of land incorporating RfR funding to deliver the Government's Pilbara Cities initiative, including the Karratha Town Centre redevelopment, the provision of residential land at Karratha and Port Hedland as well as revitalisation projects at Newman Town Centre;
 - development of land in Onslow and the Kimberley, including Broome North and Kununurra Lakeside to meet population growth; and
 - Regional Development Assistance Program (RDAP) and Local RDAP, including the development of residential expansion at Carnarvon and Collie. The RDAP program is planned to deliver residential and light industrial lots across priority development sites where it supports economic development and employment generation opportunities across multiple development sites.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Bunbury Waterfront Stage 1	26,995	18,891	4,377	7,735	369	-	-
Development of Land							
Economic and Employment Land Program							
Industry and Infrastructure Acquisition and Development	1,226,078	853,150	53,772	76,428	83,818	96,427	116,255
Metropolitan Program							
Perth and Peel Land Acquisition and Development	1,259,792	719,753	88,621	155,443	89,929	139,422	155,245
Regional Program							
Regional Land Acquisition and Development ^(a)	1,969,738	1,271,051	200,128	217,532	156,399	159,847	154,909
NEW WORKS							
Asset Investment Program Efficiency Measure	(52,889)	-	-	(14,353)	(10,186)	(13,458)	(14,892)
Total Cost of Asset Investment Program	4,429,714	2,862,845	346,898	442,785	320,329	382,238	411,517
FUNDED BY							
Capital Appropriation			-	-	-	30,000	-
Asset Sales			2,000	-	-	-	-
Borrowings			113,000	67,000	54,000	-	15,000
Internal Funds and Balances			182,812	270,108	177,450	268,605	396,017
Drawdowns from Royalties for Regions Fund ^(b)			49,086	105,677	88,879	83,633	500
Total Funding			346,898	442,785	320,329	382,238	411,517

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

WESTERN AUSTRALIAN LAND INFORMATION AUTHORITY

PART 4 - MINISTER FOR REGIONAL DEVELOPMENT; LANDS; MINISTER ASSISTING THE MINISTER FOR STATE DEVELOPMENT

DIVISION 22

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 26 Net amount appropriated to deliver services.....	36,049	29,274	27,736	28,403	29,715	31,677	32,455
Amount Authorised by Other Statutes							
- Transfer of Land Act 1893.....	501	-	-	-	-	-	-
- Salaries and Allowances Act 1975.....	300	309	309	318	328	337	347
Total appropriations provided to deliver services.....	36,850	29,583	28,045	28,721	30,043	32,014	32,802
CAPITAL							
Item 121 Capital Appropriation.....	2,374	2,731	2,339	220	-	-	-
TOTAL APPROPRIATIONS.....	39,224	32,314	30,384	28,941	30,043	32,014	32,802
EXPENSES							
Total Cost of Services.....	129,547	139,646	137,529	141,254	151,496	148,866	151,460
Net Cost of Services ^(a)	(237)	1,977	(140)	3,662	1,573	(16,544)	(11,114)
CASH ASSETS ^(b).....	67,985	74,198	78,020	94,390	91,646	119,910	145,699

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings.....	(723)	-	-	-	-
2014-15 Procurement Savings.....	-	(1,044)	-	-	-
2014-15 to 2017-18 Strategic Development Plan.....	1,523	(667)	(3,290)	(7,872)	(1,341)
Transfer of Appropriation for Location Information Strategy - Regional and Urban Scenario Planning Initiative.....	(1,314)	(188)	(562)	(562)	-

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.	1. Land Information
	Independent valuations support government's collection of rates and taxes and management of property assets.	2. Valuations
	Coordinated capture and access to the State's location information.	3. Access to Government Location Information

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Land Information.....	99,179	107,932	105,446	107,992	115,849	113,876	115,861
2. Valuations.....	24,669	25,814	25,153	25,967	27,590	27,119	27,591
3. Access to Government Location Information	5,699	5,900	6,930	7,295	8,057	7,871	8,008
Total Cost of Services	129,547	139,646	137,529	141,254	151,496	148,866	151,460

Significant Issues Impacting the Agency

- The Authority (Landgate) continues to lead the implementation of the Location Information Strategy (LIS) in collaboration with the Western Australian Land Information System (WALIS) community. The LIS underpins the consolidation and management of location information in Western Australia in order to reduce duplication and costs, streamline decision making processes and facilitate greater collaboration across Government. Landgate is also planning for a Location and Innovation Services Hub that will bring infrastructure, education, innovation and research and development initiatives together with industry partnerships in areas that develop geospatial capabilities for the future to deliver value to the State.
- As part of the LIS, Landgate continues to redevelop the infrastructure and services provided through the Shared Location Information Platform (SLIP). Landgate is working in partnership with NGIS Australia and Google to deploy a new SLIP, which will be hosted in a cloud environment. This will assist in delivering savings by reducing overhead costs to maintain infrastructure and will provide a user friendly capability to more efficiently manage and provide access to a wider range of location information across Government.
- Landgate will continue to progress implementation of the Council of Australian Government's reform initiative known as the National Electronic Conveyancing System (NECS), which will deliver micro-economic reform and provide benefits for the conveyancing community and other stakeholders involved in the conveyancing process. NECS will be implemented in two phases and will be enabled through a common e-conveyancing platform known as PEXA (Property Exchange Australia) together with a supporting legislative framework. The implementation of NECS Release 1 is scheduled for mid-2014 and allows for the electronic processing of mortgage and discharge documents. Release 2 is scheduled for implementation in Western Australia in mid-2015 which will include transfer documents and electronic settlements.

- Landgate has been tasked by the Government to deliver reforms to the *Strata Titles Act 1985* (STA) as a priority initiative. The STA is the primary piece of legislation that facilitates land subdivision in Western Australia into strata developments. In addition to the legislative changes that are needed to the STA, there are also major information technology system, policy and business process changes required for Landgate, the Office of State Revenue and other agencies whilst new practices will need to be implemented for industry and the public.
- A key recommendation of the *Land Information Authority Act 2006* review in 2012 was to identify and implement costing and pricing reform. Since then, Landgate has placed a high priority on reforming and modernising its costing and pricing framework as part of its transformation agenda. The pricing reform is consistent with the Government's Fiscal Action Plan, as Landgate aims to achieve a sustainable economic footing and deliver a positive fiscal impact for the State.
- In order to grow our business and meet the changing demands in technology, markets and the customer landscape whilst assisting Government to better manage its service delivery, Landgate is accelerating its own reform agenda. A comprehensive business transformation program will provide recommendations on how to better engage with customers and enhance processes and systems to be more efficient and user friendly. The initial stages of the program include the gathering and assessing of information before designing options for change with an action plan expected to be ready for the commencement of the 2014-15 financial year.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land:					
The extent to which the currency and relevance of the Land Information Databases meet the needs of the Western Australian community	89%	100%	100%	100%	
Claims against registered interests as a result of fraud, negligence or errors, settled by the Crown	1	nil	nil	nil	
Outcome: Independent valuations support government's collection of rates and taxes and management of property assets:					
International standards for accuracy and uniformity of rating and taxing values are met:					
Median Ratio Test:					
Gross Rental Value	94.77%	>92.5%	>92.5%	>92.5%	
Unimproved Value.....	92.18%	>92.5%	>92.5%	>92.5%	
Coefficient of Dispersion:					
Gross Rental Value	6.37%	<7%	<7%	<7%	
Unimproved Value.....	3.58%	<15%	<15%	<15%	
Adjustments of rating and taxing values as a result of objections and appeals as a percentage of total values in force.....	0.02%	<0.2%	<0.2%	<0.2%	
Outcome: Coordinated capture and access to the State's location information:					
Overall satisfaction with the capture of, access to and useability of Government Location Information.....	65%	75%	75%	80%	
Strategic Capture:					
Percentage increase in the number of requests submitted by agencies (manually and on-line) requesting data capture through the State Land Information Capture Program (SLICP)	17%	5%	6%	5%	
Enhanced Access:					
Percentage increase in the total volume of data delivered (gigabytes) through Shared Land Information Platform (SLIP).....	76%	5%	5%	5%	
Percentage increase in the number of datasets available through SLIP	12%	5%	5%	5%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Land Information

Information about land ownership, land boundaries and geographic features is collected, recorded and made available for use by government, business and the community.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	99,179	107,932	105,446	107,992	
<i>Less Income</i>	115,419	116,739	116,739	124,412	
Net Cost of Service.....	(16,240)	(8,807)	(11,293)	(16,420)	
Employees (Full Time Equivalents).....	538	555	555	555	
Efficiency Indicators					
1. Average Cost per Land Registration Action	\$31.67	\$34.12	\$32.06	\$31.38	
2. Average Cost per Land Information Action.....	\$16.80	\$20.28	\$18.98	\$18.65	

2. Valuations

An impartial valuation and property consultancy service.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	24,669	25,814	25,153	25,967	
<i>Less Income</i>	14,291	20,450	20,450	13,180	1
Net Cost of Service.....	10,378	5,364	4,703	12,787	
Employees (Full Time Equivalents).....	220	225	225	222	
Efficiency Indicators					
Average Cost per Valuation.....	\$14.91	\$14.34	\$13.97	\$19.05	1

Explanation of Significant Movements

(Notes)

- The nature of the Gross Rental Value General Metropolitan Triennial program (Metropolitan Revaluation Program) causes fluctuations in income and the Average Cost per Valuation.

3. Access to Government Location Information

Effective access to land and location information can be demonstrated by improved data capture, access and usability of location information.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 5,699	\$'000 5,900	\$'000 6,930	\$'000 7,295	
Less Income	74	480	480	-	1
Net Cost of Service	5,625	5,420	6,450	7,295	
Employees (Full Time Equivalents).....	12	32	26	26	2
Efficiency Indicators					
Average Cost of Coordinating the SLICP per Request for Capture	\$8,924	\$9,267	\$9,995	\$10,041	3
Average Cost per Gigabyte of Information Delivered through SLIP	\$933	\$985	\$1,157	\$1,160	

Explanation of Significant Movements

(Notes)

1. Revenue is derived from WALIS Forums, which generally occur every 18 months. A WALIS Forum was held in 2013, however there is no forum scheduled for 2014-15 hence the nil income.
2. The movement in Full Time Equivalents (FTEs) relates to the Location Information Strategy and the subsequent transfer (under section 25 of the *Financial Management Act 2006*) of six finite FTEs to the Department of Planning for the Regional and Urban Scenario Planning initiative of the program.
3. The increase in average cost per SLICP request relates to the recurrent costs associated with the partnership between Landgate, NGIS Australia and Google to deploy a new SLIP which will be hosted in a cloud environment.

ASSET INVESTMENT PROGRAM

The Asset Investment Program (AIP) will total \$15.2 million in 2014-15. This investment will ensure that services are increasingly delivered in an online environment and that sharing and integration of information across agencies and industry continues to be developed. The AIP also supports industry and national reform initiatives such as NECS.

This investment will ensure that the services provided by the agency will be delivered efficiently and effectively in the future and will realise productivity benefits and new revenue opportunities whilst continuing to add value to the Government's land information asset whilst generating additional returns.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2013-14 Program.....	3,802	3,802	3,802	-	-	-	-
Business Reform Initiatives - 2013-14 Program	5,139	5,139	5,139	-	-	-	-
Location Information Strategy - 2013-14 Program ^(a)	5,367	5,367	5,367	-	-	-	-
Location Infrastructure - 2013-14 Program	900	900	900	-	-	-	-
Products and Services - 2013-14 Program.....	1,905	1,905	1,905	-	-	-	-
NEW WORKS							
Asset Replacement							
2014-15 Program	3,966	-	-	3,966	-	-	-
2015-16 Program	3,548	-	-	-	3,548	-	-
2016-17 Program	4,035	-	-	-	-	4,035	-
2017-18 Program	2,638	-	-	-	-	-	2,638
Business Reform Initiatives							
2014-15 Program	7,502	-	-	7,502	-	-	-
2015-16 Program	12,503	-	-	-	12,503	-	-
2016-17 Program	10,174	-	-	-	-	10,174	-
2017-18 Program	9,290	-	-	-	-	-	9,290
Location Information Strategy ^(a)							
2014-15 Program	1,821	-	-	1,821	-	-	-
Location Infrastructure							
2014-15 Program	1,172	-	-	1,172	-	-	-
2015-16 Program	1,650	-	-	-	1,650	-	-
2016-17 Program	1,400	-	-	-	-	1,400	-
2017-18 Program	1,220	-	-	-	-	-	1,220
Products and Services							
2014-15 Program	753	-	-	753	-	-	-
2015-16 Program	1,326	-	-	-	1,326	-	-
2016-17 Program	1,315	-	-	-	-	1,315	-
2017-18 Program	744	-	-	-	-	-	744
Total Cost of Asset Investment Program	82,170	17,113	17,113	15,214	19,027	16,924	13,892
FUNDED BY							
Capital Appropriation			2,339	220	-	-	-
Drawdowns from the Holding Account			5,987	4,386	4,110	5,896	6,867
Internal Funds and Balances			6,861	9,022	14,917	11,028	7,025
Drawdowns from Royalties for Regions Fund ^(b)			1,926	1,586	-	-	-
Total Funding			17,113	15,214	19,027	16,924	13,892

(a) Part funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The income statement shows an estimated increase in the Total Cost of Services of \$3.7 million (2.7%) for the 2014-15 Budget Estimate compared to the 2013-14 Estimated Actual. This has resulted from expected increases in supplies and services expenditure from higher contract costs related largely to information technology contracts.

Income

Total income in the 2014-15 Budget Estimate of \$137.6 million is expected to be marginally lower than the 2013-14 Estimated Actual. This is predominately due to lower valuation services revenue offsetting increases from other areas. The cyclical nature of the Metropolitan Revaluation Program causes fluctuations in income. Since 2014-15 is the first year of the Metropolitan Revaluation Program, it attracts the lowest level of revenue during the triennium. Land Titles activity levels are expected to increase in 2014-15, whilst regulated fees continue to be maintained at existing levels.

Statement of Financial Position

Landgate's total net asset position (total equity) is expected to increase by \$18.8 million (9.9%) from the 2013-14 Estimated Actual to the 2014-15 Budget Estimate. This reflects an increase in total assets of \$15.6 million (6.1%) and a decrease in total liabilities of \$3.2 million (-5%).

The expected increase in assets mainly results from higher cash assets due to the anticipated increase in Land Titles activity levels during 2014-15 and an increase in assets acquired under the AIP.

The decrease in liabilities results from the ongoing repayment of the Midland building finance lease liability and the capping of employee provisions at June 2012 levels.

Statement of Cashflows

The 2014-15 Budget Estimate closing cash assets balance of \$94.4 million represents an increase of \$16.4 million in comparison to the 2013-14 Estimated Actual. This mainly results from the expected improvement in regulated services activity levels and receipts related to 2013-14, the third and final year of the triennial Metropolitan Revaluation Program, received in 2014-15.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	73,198	76,931	78,931	81,140	81,116	76,122	75,856
Grants and subsidies ^(c)	341	-	-	63	49	-	-
Supplies and services	27,969	27,934	27,612	30,453	39,496	39,932	41,089
Accommodation	7,101	6,509	6,509	5,287	5,562	5,844	6,134
Depreciation and amortisation	10,013	12,685	12,684	13,333	14,230	15,580	17,013
Other expenses	10,925	15,587	11,793	10,978	11,043	11,388	11,368
TOTAL COST OF SERVICES	129,547	139,646	137,529	141,254	151,496	148,866	151,460
Income							
Sale of goods and services	125,169	133,642	133,162	132,867	144,111	158,399	154,246
Grants and subsidies	669	-	-	-	-	-	-
Other revenue	3,946	4,027	4,507	4,725	5,812	7,011	8,328
Total Income	129,784	137,669	137,669	137,592	149,923	165,410	162,574
NET COST OF SERVICES	(237)	1,977	(140)	3,662	1,573	(16,544)	(11,114)
INCOME FROM STATE GOVERNMENT							
Service appropriations	36,850	29,583	28,045	28,721	30,043	32,014	32,802
Resources received free of charge	577	650	650	665	680	700	720
Royalties for Regions Fund ^(d)	353	904	536	179	49	-	-
TOTAL INCOME FROM STATE GOVERNMENT	37,780	31,137	29,231	29,565	30,772	32,714	33,522
SURPLUS/(DEFICIENCY) FOR THE PERIOD	38,017	29,160	29,371	25,903	29,199	49,258	44,636
Income tax benefit/(expense)	(11,643)	(8,442)	(8,442)	(7,592)	(8,798)	(14,816)	(13,431)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	26,374	20,718	20,929	18,311	20,401	34,442	31,205

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 770, 806 and 803 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$0.4 million (2012-13), \$0.9 million (2013-14 Budget), \$0.5 million (2013-14 estimated outturn) and \$0.2 million (2014-15).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Digital Regions Initiative National Partnership ^(a)	265	-	-	-	-	-	-
Location Information Strategy - Regional and Urban Scenario Planning initiative ^(b)	-	-	-	63	49	-	-
Other Grants and Subsidies	76	-	-	-	-	-	-
TOTAL	341	-	-	63	49	-	-

(a) This amount represents the amount received and controlled by Landgate from the Commonwealth Government for the Digital Regions Initiative National Partnership and transferred to other organisations to fund their participation in this initiative.

(b) This amount represents the amount received and controlled by Landgate from the Department of Regional Development for the Location Information Strategy and transferred to the Department of Planning to fund the Regional and Urban Scenario Planning initiative.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	65,561	71,927	75,500	91,737	91,628	119,637	145,173
Restricted cash.....	341	18	162	18	18	18	18
Holding account receivables.....	5,987	4,554	4,386	4,110	5,896	6,867	5,668
Receivables.....	10,311	20,363	20,363	10,822	12,939	22,929	11,181
Other.....	10,767	4,214	3,511	3,569	12,766	3,691	3,754
Total current assets.....	92,967	101,076	103,922	110,256	123,247	153,142	165,794
NON-CURRENT ASSETS							
Holding account receivables.....	22,324	22,044	22,212	22,924	22,307	21,138	21,612
Property, plant and equipment.....	58,722	60,539	60,624	62,741	64,374	66,431	67,840
Intangibles.....	19,284	28,546	23,578	25,190	30,393	31,835	30,461
Restricted cash.....	2,083	2,253	2,358	2,635	-	255	508
Other.....	42,612	44,389	43,620	48,168	45,485	46,399	50,395
Total non-current assets.....	145,025	157,771	152,392	161,658	162,559	166,058	170,816
TOTAL ASSETS.....	237,992	258,847	256,314	271,914	285,806	319,200	336,610
CURRENT LIABILITIES							
Employee provisions.....	14,924	13,304	13,225	13,225	12,281	11,294	11,294
Payables.....	13,614	8,442	11,522	10,749	12,034	18,133	16,831
Other.....	13,257	18,177	13,881	14,557	12,618	13,263	13,696
Total current liabilities.....	41,795	39,923	38,628	38,531	36,933	42,690	41,821
NON-CURRENT LIABILITIES							
Employee provisions.....	3,586	3,893	3,893	3,893	3,893	3,893	3,893
Borrowings.....	25,578	22,742	22,742	19,590	16,165	12,444	8,402
Other.....	205	224	210	214	219	224	229
Total non-current liabilities.....	29,369	26,859	26,845	23,697	20,277	16,561	12,524
TOTAL LIABILITIES.....	71,164	66,782	65,473	62,228	57,210	59,251	54,345
EQUITY							
Contributed equity.....	84,619	89,211	84,928	82,648	78,219	72,061	59,961
Accumulated surplus/(deficit).....	54,373	69,645	75,302	93,613	114,014	148,456	179,661
Reserves.....	27,836	33,209	30,611	33,425	36,363	39,432	42,643
Total equity.....	166,828	192,065	190,841	209,686	228,596	259,949	282,265
TOTAL LIABILITIES AND EQUITY.....	237,992	258,847	256,314	271,914	285,806	319,200	336,610

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	33,247	25,309	23,771	23,899	24,764	26,316	26,660
Capital appropriation	2,374	2,731	2,339	220	-	-	-
Holding account drawdowns.....	5,233	5,987	5,987	4,386	4,110	5,896	6,867
Royalties for Regions Fund ^(b)	1,180	4,686	2,654	3,837	1,241	-	-
Tax equivalent regime	(6,986)	(6,951)	(10,609)	(8,442)	(7,592)	(8,798)	(14,816)
Dividend to Government	-	(2,433)	(3,956)	(4,086)	(4,429)	(6,158)	(12,100)
Net cash provided by State Government.....	35,048	29,329	20,186	19,814	18,094	17,256	6,611
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(72,368)	(76,562)	(79,958)	(80,809)	(84,370)	(76,860)	(75,847)
Grants and subsidies	(341)	-	-	(63)	(49)	-	-
Supplies and services.....	(24,972)	(27,620)	(27,319)	(30,160)	(39,193)	(39,621)	(40,769)
Accommodation.....	(6,935)	(6,509)	(6,509)	(5,287)	(5,562)	(5,844)	(6,134)
Other payments.....	(18,053)	(20,936)	(17,001)	(16,068)	(17,299)	(17,543)	(17,372)
Receipts							
Grants and subsidies	669	-	-	-	-	-	-
Sale of goods and services	120,772	130,692	130,423	138,826	136,439	157,546	162,053
GST receipts	4,997	5,839	5,681	5,580	6,755	6,668	6,532
Other receipts.....	4,536	4,027	4,507	4,725	5,812	7,011	8,328
Net cash from operating activities	8,305	8,931	9,824	16,744	2,533	31,357	36,791
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(8,052)	(19,191)	(17,113)	(15,214)	(19,027)	(16,924)	(13,892)
Other payments.....	(15,044)	-	-	-	-	-	-
Net cash from investing activities	(23,096)	(19,191)	(17,113)	(15,214)	(19,027)	(16,924)	(13,892)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments.....	(2,459)	(2,670)	(2,670)	(2,902)	(3,152)	(3,425)	(3,721)
Net cash from financing activities.....	(2,459)	(2,670)	(2,670)	(2,902)	(3,152)	(3,425)	(3,721)
NET INCREASE/(DECREASE) IN CASH HELD							
	17,798	16,399	10,227	18,442	(1,552)	28,264	25,789
Cash assets at the beginning of the reporting period.....	50,187	57,799	67,985	78,020	94,390	91,646	119,910
Net cash transferred to/from other agencies ^(c)	-	-	(192)	(2,072)	(1,192)	-	-
Cash assets at the end of the reporting period.....	67,985	74,198	78,020	94,390	91,646	119,910	145,699

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$1.2 million (2012-13), \$4.7 million (2013-14 Budget), \$2.7 million (2013-14 estimated outturn), \$3.8 million (2014-15) and \$1.2 million (2015-16).

(c) This represents Royalties for Regions funding received by Landgate and transferred to the Department of Planning for the Regional and Urban Scenario Planning initiative of the Location Information Strategy.

Part 5

Minister for Education; Aboriginal Affairs; Electoral Affairs

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
269	Education			
	– Delivery of Services	3,600,295	3,602,372	3,802,732
	– Capital Appropriation.....	288,685	232,046	330,858
	Total.....	3,888,980	3,834,418	4,133,590
284	Education Services			
	– Delivery of Services	16,823	19,003	19,875
	– Administered Grants, Subsidies and Other Transfer Payments.....	402,927	402,927	424,689
	Total.....	419,750	421,930	444,564
293	School Curriculum and Standards Authority			
	– Delivery of Services	34,740	35,759	34,245
	Total.....	34,740	35,759	34,245
301	Country High School Hostels Authority			
	– Delivery of Services	5,973	6,850	5,900
	– Capital Appropriation.....	976	976	967
	Total.....	6,949	7,826	6,867
308	Aboriginal Affairs			
	– Delivery of Services	34,528	31,992	33,049
	– Capital Appropriation.....	616	616	198
	Total.....	35,144	32,608	33,247
317	Western Australian Electoral Commission			
	– Delivery of Services	7,377	7,377	7,687
	Total.....	7,377	7,377	7,687
	GRAND TOTAL			
	– Delivery of Services	3,699,736	3,703,353	3,903,488
	– Administered Grants, Subsidies and Other Transfer Payments.....	402,927	402,927	424,689
	– Capital Appropriation.....	290,277	233,638	332,023
	Total.....	4,392,940	4,339,918	4,660,200

EDUCATION

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 23

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 27 Net amount appropriated to deliver services.....	3,482,564	3,599,176	3,601,253	3,801,586	4,005,809	4,160,996	4,353,927
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	1,074	1,119	1,119	1,146	1,174	1,203	1,203
Total appropriations provided to deliver services	3,483,638	3,600,295	3,602,372	3,802,732	4,006,983	4,162,199	4,355,130
CAPITAL							
Item 122 Capital Appropriation	244,582	288,685	232,046	330,858	187,598	184,795	168,027
TOTAL APPROPRIATIONS.....	3,728,220	3,888,980	3,834,418	4,133,590	4,194,581	4,346,994	4,523,157
EXPENSES							
Total Cost of Services.....	4,103,900	4,377,856	4,387,910	4,575,585	4,859,757	5,052,315	5,237,624
Net Cost of Services ^(a)	3,357,918	3,648,045	3,648,969	3,835,557	4,038,913	4,164,198	4,348,679
CASH ASSETS ^(b)	660,916	530,705	620,357	574,993	414,822	403,847	410,512

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Non-Government Human Services Sector Indexation Adjustment.....	(12)	(30)	(55)	(157)	(157)
2013-14 Procurement Savings.....	(25,042)	-	-	-	-
2014-15 Procurement Savings.....	-	(25,000)	-	-	-
2014-15 Tariffs, Fees and Charges.....	-	1,340	2,591	2,583	2,554
Additional Funding for School Suicide Response and Prevention.....	-	222	-	-	-
Additional Funding for Student Enrolment Growth.....	-	38,344	234,102	201,343	338,402
Additional Funds for Teaching Staff in 2014.....	40,000	40,000	-	-	-
Additional Royalties for Regions Funds for Pilbara E-Learning and Attraction and Retention.....	2,088	-	-	-	-
Adjustments to Commonwealth Grants.....	(7,143)	9,064	(1,853)	336	189
Amendments to the Western Australian Certificate of Education.....	-	1,988	1,127	-	-
Discontinuation of the Commonwealth Low Socio-Economic Status School Communities National Partnership.....	(4,509)	(10,961)	-	-	-
Discontinuation of the Commonwealth Rewards for Great Teachers National Partnership.....	(57)	(2,500)	(3,800)	(5,400)	(5,400)
Reduction to the Road Trauma Program.....	-	(126)	-	-	-
Revised Departmental Revenue and Expenditure.....	2,645	2,243	(923)	(433)	106
Revised Royalties for Regions Expenditure.....	931	(2,048)	(4,310)	(4,420)	6,105
School Chaplaincy Cashflow Adjustment.....	295	295	-	-	(590)
Student Centred Funding Model Transitional Funding.....	-	5,000	5,000	-	-
Transfer of Community Languages Program to the Office of Multicultural Interests.....	(1,058)	(1,058)	(1,058)	(1,058)	(1,058)
Transfer of Education and Training Sector Shared Services Centre Functions to The Department of Training And Workforce Development.....	-	(11,846)	(12,074)	(12,301)	(12,550)
Variation to the National Partnership Agreement for More Support for Students with Disabilities.....	1,916	3,833	1,916	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A public school system which provides access to a quality education throughout Western Australia.	1. Primary Education 2. Secondary Education

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Primary Education	2,618,290	2,808,257	2,825,195	2,783,417	2,838,031	2,966,761	3,083,981
2. Secondary Education	1,485,610	1,569,599	1,562,715	1,792,168	2,021,726	2,085,554	2,153,643
Total Cost of Services	4,103,900	4,377,856	4,387,910	4,575,585	4,859,757	5,052,315	5,237,624

Significant Issues Impacting the Agency**Sustainable Education Funding Model**

- New ways of delivering Education services are continuing to be implemented to ensure sustainability into the future.
- Efficiencies have been achieved in central and regional offices.
- Strategies are being implemented to reduce the number of redeployees.
- Reduction in leave liability is progressing through a targeted strategy in line with the Government requirements for all public sector agencies.
- Student enrolment growth through population factors and increases to the government sector's market share, and changing demographics, have also seen an increase in the demand for educational provision for students with disability and English language/dialect needs.
- A Student-Centred Funding Model is being developed for implementation in the 2015 school year to allocate and distribute funding based on the learning needs of individual students, and to provide increased flexibility for principals regarding financial and workforce decisions.

More Autonomy for All Schools

- The Independent Public Schools initiative is the driving force in delivering more autonomy and flexibility to all schools. Many of the flexibilities first offered to Independent Public Schools have been extended to all schools and more will be extended in the future. For example, all principals now have enhanced staffing flexibilities and, through the new student centred funding model, all schools will operate with one line budgets from 2015.
- An independent evaluation of the initiative by the University of Melbourne, released in August 2013, found that autonomy has set the scene for school improvement and has had a significantly positive impact across a range of areas in schools and the broader system.
- A new development program is now being offered to schools to assist them in demonstrating readiness to become Independent Public Schools.

Year 7 Students in Secondary Settings

- As part of the Government's reform agenda, Year 7 students will move to secondary schools for the first time in 2015 to give them access to the specialist teaching and facilities best suited for the new Australian Curriculum.
- This is a major system change affecting every school. Advice and assistance is available for school staff with packages of support developed for them to use/adopt and building is underway in schools needing additional accommodation.
- Managing the supply of teachers required for 2015 onwards includes the Switch training program to skill primary teachers to teach in secondary schools and secondary teachers to teach additional in-demand subjects. Ongoing workforce strategies include recruiting additional secondary teachers, attracting more school leavers and career changers into secondary teaching, and offering scholarships for pre-service teachers to undertake extended practicum in country schools.
- Engagement with universities continues so they are aware of teacher supply needs.

Closing the Gap in Aboriginal Education

- The Department is committed to improving the performance of Aboriginal and non-Aboriginal students in literacy, numeracy, attendance and retention.
- Strategies to help address these issues include:
 - professional development and cultural awareness training;
 - early childhood programs to support readiness for school;
 - school-based engagement programs;
 - supplementary funding to schools to improve literacy, numeracy and attendance outcomes;
 - strategies to better attract, retain and support high quality leaders and teachers;
 - local school and community partnerships; and
 - documented plans for Aboriginal students.
- The Education Sub-Committee of the Aboriginal Affairs Coordinating Committee (the Sub-Committee), with the Department as lead agency, was established in 2013 to examine issues associated with education attainment, school attendance and retention, as well as levels of literacy and numeracy of Aboriginal students.
- Priorities of the Sub-Committee include attendance, early childhood education, cultural standards for schools, and vocational education and training pathways and transitions for students.

Engagement of Students

- To maximise the success of young children, identification, assessment and intervention needs to start well before school. A total of 16 Child and Parent Centres are being established on school sites to provide integrated services to identified low socio-economic communities.
- Absences from school have the potential to negatively impact on student engagement and learning achievements. The causes of poor attendance are diverse and complex, and addressing them is the mutual responsibility of schools, parents and communities. Partnerships continue to be developed with families, communities, businesses, government agencies and the not-for-profit sector to address non-attendance issues.
- Ensuring students attain high standards in literacy and numeracy through engagement in evidence-based teaching and learning programs is a priority. The on-entry assessments of pre-primary students and ongoing assessment of all students continue to inform strategies to improve literacy and numeracy outcomes. Schools case-manage students at risk of not meeting national minimum standards.
- Family dysfunction, unemployment, changes in patterns of employment, mental health issues and generational poverty all impact on student wellbeing and behaviour. Schools have access to a range of support including school psychologists, behaviour centres, school chaplains, classroom management training for teachers and inter-agency case management. Recognising that a shared responsibility between schools, families and communities can best address these complex issues, schools provide access to programs that support positive parenting and promote school-community partnerships.

Meaningful Pathways for Students

- Changes to secondary schooling (public and private) are being made by the Government to ensure all students graduate from school with a minimum level of literacy and numeracy to meet the demands of everyday life and to increase the number of students attaining Australian Tertiary Admission Rank and/or gaining Certificate II and higher qualifications.
- A team of specialist secondary consultants will continue to provide shoulder-to-shoulder support for public school staff, to develop implementation plans and professional learning and resources to target the increased focus on literacy, numeracy and vocational education.
- Building flexible pathways between schools, training providers, universities and employers to maximise learning opportunities for students remains a priority.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: A public school system which provides access to a quality education throughout Western Australia:					
Participation rate (proportion of persons aged 15 to 17 years in some form of education)	90.7% ^(b)	92%	90%	91%	
Secondary graduation rate (proportion of Year 8 cohort achieving Secondary graduation in Year 12)	65%	65%	70.5%	71%	
Apparent retention rate (proportion of Year 8 cohort studying in Year 12)	73.6%	74%	79.3%	80%	
Literacy and numeracy performance in national tests at Years 3, 5, 7 and 9:					
Year 3 students achieving national minimum standards:					
Reading	90.1%	91%	93.1%	94%	
Writing	93.6%	94%	93.4%	94%	
Numeracy	91.1%	95%	94.5%	95%	
Year 5 students achieving national minimum standards:					
Reading	87.2%	88%	95%	95%	
Writing	89.1%	90%	88.9%	90%	
Numeracy	89.8%	92%	91.2%	92%	
Year 7 students achieving national minimum standards:					
Reading	91.2%	93%	91.4%	92%	
Writing	88.1%	89%	86.8%	89%	
Numeracy	91.8%	93%	93.4%	94%	
Year 9 students achieving national minimum standards:					
Reading	86.6%	87%	89.7%	90%	
Writing	77.1%	78%	77.1%	78%	
Numeracy	90%	90%	87.2%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The participation rate for 2012-13 reported here is different from that reported in the agency's 2012-13 Annual Report because it incorporates the Australian Bureau of Statistics' revised estimated residential population as at 30 June 2012, released in December 2013. The revised participation rate will be reported in the agency's 2013-14 Annual Report.

Services and Key Efficiency Indicators**1. Primary Education**

Up to and including 2014, this service provides access to education in public schools for persons aged generally from four years and six months to 12 years and six months. ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	2,618,290	2,808,257	2,825,195	2,783,417	
Less Income	447,120	447,793	436,598	435,449	
Net Cost of Service	2,171,170	2,360,464	2,388,597	2,347,968	
Employees (Full Time Equivalents).....	23,244	23,704	23,929	23,153	
Efficiency Indicators					
Cost per Student Full Time Equivalents	14,141	14,782	14,745	14,833	

(a) Government has approved the relocation of Year 7 students from primary to secondary school from 2015. From 2015, the Primary Education service will provide access to education in public schools for persons aged generally from four years and six months to 11 years and six months.

2. Secondary Education

Up to and including 2014, this service provides access to education in public schools for persons aged generally from 12 years and six months in 2014. ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,485,610	1,569,599	1,562,715	1,792,168	
Less Income	298,862	282,018	302,343	304,579	
Net Cost of Service.....	1,186,748	1,287,581	1,260,372	1,487,589	
Employees (Full Time Equivalents).....	11,479	11,588	11,589	12,987	
Efficiency Indicators					
Cost per Student Full Time Equivalents	19,175	19,946	19,700	19,363	

(a) Government has approved the relocation of Year 7 students from primary to secondary school from 2015. From 2015, the Primary Education service will provide access to education in public schools for persons aged generally from four years and six months to 11 years and six months.

ASSET INVESTMENT PROGRAM

The Department's planned Asset Investment Program in 2014-15 is \$440.3 million and relates primarily to improving infrastructure for public schools throughout the State.

New Primary Schools

- The final stages of construction will continue on four new primary schools including Golden Bay, North Broome, Smirk Road (Baldivis) and Lakelands Primary School at a total cost of \$56 million.
- Construction will commence on four new primary schools to open in 2016 at an estimated cost of \$56 million.
- Planning will commence for four new primary schools to open in 2017 at an estimated cost of \$56 million.
- \$2.5 million towards the replacement of Mount Lawley Primary School.

Additions and Improvements to Primary Schools

- Construction will continue to provide Child and Parent Centres at eight schools in the metropolitan area and two schools in regional areas at a cost of \$10.9 million. A further amount of \$11.1 million has been allocated for an additional six Centres to be completed by 2016.

New Secondary Schools

- Construction will be completed on Stage One of the new Banksia Grove Senior High School at a cost of \$40 million scheduled to open in 2015
- Planning has commenced for the new \$61 million school in Harrisdale (formerly known as Forrestdale) scheduled to open in 2017.
- Planning has commenced for the first stage of the new school in Ellenbrook North at an estimated cost of \$54 million scheduled to open in 2018.
- Planning will commence for the construction of a further two senior high schools at a total cost of \$118 million.
- Stages One and Two of the redevelopment of Willetton Senior High School will continue at a total cost of \$43 million.

Additional Stages at Secondary Schools

- Construction will continue for the second stage at Halls Head Community College with an estimated cost of \$30 million to be completed during 2015.
- Construction will continue for the second stage for Baldivis Secondary College at an estimated cost of \$40 million and Butler College at a cost of \$35 million both scheduled for completion during 2015.
- Planning will continue for the second stage of Byford Secondary College at a cost of \$47 million and Banksia Grove Senior High School (\$25 million).
- Funding has been allocated to the third stage of Byford Secondary College (\$22.4 million) and the second stages of Harrisdale (\$36.8 million) and Ellenbrook North (\$52 million).

Additions and Improvements to District High Schools

- Construction will continue on the upgrade program at various district high schools with allocated funding of \$20.5 million.

Additions and Improvements to Secondary Schools

- Construction will continue for the redevelopment of Applecross Senior High School at a cost of \$56 million.
- Construction for new works and refurbishments will continue at Duncraig Senior High School (\$5 million), Mindarie Senior College (\$5 million), Shenton College (\$4 million), Perth Modern School (\$2.3 million), Morley Senior High School (\$2 million) and Mount Lawley Senior High School (\$2 million).

Other School Facilities

- Funding of \$19.5 million has been allocated to complete the State Air Cooling program, announced in the 2011-12 Budget.
- Provision has been made in 2014-15 for administration upgrades, library resource centres, toilet upgrades/replacement and covered assembly areas.
- The playground equipment and shade structure program announced in 2012-13 will continue.

Miscellaneous Programs

- An allocation of \$20 million will be made in 2014-15 to purchase and develop land for the construction of new schools.

Royalties for Regions

- Construction will commence on the redevelopment of the Kalgoorlie-Boulder Community High School at a cost of \$45 million.

Year Seven Students Relocation to High Schools

- An amount of \$229.6 million has been allocated to accommodate Year 7 students as they transition to high school for 2015, including \$42.6 million allocated from Royalties for Regions. Construction continues for this program of works due for completion by the commencement of the 2015 school year.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
New Secondary Schools							
Banksia Grove Senior High School	40,000	21,069	18,000	18,931	-	-	-
Ellenbrook North Senior High School	54,000	500	500	-	4,000	37,000	12,500
Harrisdale Senior High School.....	61,000	1,500	1,500	4,000	35,000	20,500	-
Willetton Senior High School - Replacement (Stages 1 and 2).....	42,980	12,320	9,800	16,460	3,700	10,500	-
Additional Stages at Secondary Schools							
Baldivis Secondary College (Stage 2).....	40,000	8,744	7,000	23,256	8,000	-	-
Butler College (Stage 2)	35,000	8,700	8,000	20,300	6,000	-	-
Byford Secondary College (Stage 2).....	47,000	2,000	2,000	6,000	23,000	16,000	-
Halls Head Community College (Stage 2).....	30,000	6,793	5,900	17,607	4,600	1,000	-
Additions and Improvements to Secondary Schools							
Applecross Senior High School	56,000	38,650	17,000	17,350	-	-	-
Duncraig Senior High School	5,000	2,400	2,400	2,600	-	-	-
Mindarie Senior College	5,000	2,000	2,000	3,000	-	-	-
Morley Senior High School	2,000	1,000	1,000	1,000	-	-	-
Mount Lawley Senior High School.....	2,000	500	500	1,500	-	-	-
Perth Modern School	2,300	500	500	1,800	-	-	-
Relocation of Year 7's to Secondary Schools.....	186,989	97,682	80,425	89,307	-	-	-
Shenton College Refurbishment	4,000	2,000	2,000	2,000	-	-	-
Additions and Improvements to District High Schools							
Upgrades to Specialist Facilities	20,500	4,975	4,000	10,025	5,500	-	-
New Primary Schools							
New Primary Schools (2016).....	56,000	500	500	26,759	28,741	-	-
Baldivis (Smirk Rd) Primary School (2015).....	13,000	7,000	6,662	6,000	-	-	-
Golden Bay Primary School (2015).....	13,000	6,000	6,000	7,000	-	-	-
John Butler Primary College.....	29,000	26,000	18,670	3,000	-	-	-
Lakelands Primary School (2015).....	13,000	6,000	6,000	7,000	-	-	-
North Broome Primary School (2015).....	17,000	6,000	6,000	11,000	-	-	-
Spring Hill Primary School.....	14,088	10,688	34	3,400	-	-	-
Additions and Improvements to Primary Schools							
Beachlands Primary School	1,800	500	500	1,300	-	-	-
Child and Parent Centres	10,900	5,900	5,060	5,000	-	-	-
Maida Vale Primary School.....	5,000	500	500	4,500	-	-	-
North Cottesloe Primary School	4,500	3,500	3,046	1,000	-	-	-
Spencer Park Primary School	2,500	500	500	2,000	-	-	-
Wembley Primary School	4,500	3,200	2,870	1,300	-	-	-
West Morley Primary School.....	2,200	500	500	1,700	-	-	-
Trade Training Centres	17,073	14,273	13,355	2,800	-	-	-
Royalties for Regions ^(a)							
Kalgoorlie-Boulder Community High School Redevelopment	45,000	1,000	1,000	4,000	20,000	20,000	-
Relocation of Year 7s to Secondary Schools	42,643	27,790	24,122	14,853	-	-	-
Miscellaneous							
Air Cooling Program (Stage 2)	33,721	14,221	14,221	19,500	-	-	-
Playground Equipment and Shade Structures	3,903	903	903	1,000	1,000	1,000	-
Small Asset Purchases	194,125	162,351	31,519	31,774	-	-	-
Universal Access Program	25,222	21,222	10,150	4,000	-	-	-
Other School Facilities							
Covered Assembly Areas Program	5,872	1,732	1,732	4,140	-	-	-
Library Resource Centres Program	7,996	1,107	1,107	6,889	-	-	-
Toilet Replacement Program	1,449	798	798	651	-	-	-
COMPLETED WORKS							
New Secondary Schools							
Baldivis Secondary College	40,487	40,487	1,700	-	-	-	-
Butler College.....	45,174	45,174	719	-	-	-	-
Byford Secondary College	30,000	30,000	6,292	-	-	-	-
Governor Stirling Senior High School	63,000	63,000	620	-	-	-	-
Additional Stages at Secondary Schools							
Ashdale College (Stage 2)	28,550	28,550	1,390	-	-	-	-
Atwell College (Stage 2).....	25,204	25,204	892	-	-	-	-
Ellenbrook Secondary College (Stage 2)	24,760	24,760	19	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Additions and Improvements to Secondary Schools							
Carnarvon Community College	1,800	1,800	1,800	-	-	-	-
Churchlands Senior High School	4	4	4	-	-	-	-
Dalyellup College (Stage 2)	28,000	28,000	16,818	-	-	-	-
Hampton Senior High School	4	4	4	-	-	-	-
John Curtin College of the Arts	2,800	2,800	2,800	-	-	-	-
Kalamunda Senior High School	375	375	375	-	-	-	-
Lynwood Senior High School	510	510	510	-	-	-	-
Merredin College	2,506	2,506	79	-	-	-	-
Secondary Science Upgrades	17,988	17,988	909	-	-	-	-
Additions and Improvements to District High Schools							
Bullsbrook College	24,300	24,300	1,561	-	-	-	-
Design and Technology Upgrades	10,000	10,000	3,448	-	-	-	-
East Kimberley Development Package	49,445	49,445	1,528	-	-	-	-
Additions and Improvements to Agricultural Colleges							
Denmark College of Agriculture	700	700	700	-	-	-	-
Harvey Agricultural School	85	85	85	-	-	-	-
New Primary Schools							
Aveley Primary School	10,720	10,720	248	-	-	-	-
Baynton West Primary School	20,800	20,800	128	-	-	-	-
Hammond Park Primary School	15,500	15,500	13,800	-	-	-	-
Landsdale Primary School	2,180	2,180	960	-	-	-	-
Makybe Rise Primary School	7,678	7,678	100	-	-	-	-
Malvern Springs Primary School	892	892	892	-	-	-	-
Pearsall Primary School	551	551	551	-	-	-	-
Treendale Primary School	14,000	14,000	8,355	-	-	-	-
Tuart Forest Primary School	13,200	13,200	384	-	-	-	-
Wandina Primary School	10,500	10,500	7,848	-	-	-	-
West Byford Primary School	113	113	113	-	-	-	-
Yakamia Primary School	202	202	202	-	-	-	-
Yanchep Beach Primary School	13,000	13,000	6,605	-	-	-	-
Additions and Improvements to Primary Schools							
East Kenwick Primary School	200	200	200	-	-	-	-
Forrestfield Primary School	150	150	150	-	-	-	-
Sutherland Dianella Primary School	7,182	7,182	297	-	-	-	-
Tambrey Early Learning and Care Centre	5,700	5,700	219	-	-	-	-
Warriapendi Early Learning and Care Centre	1,800	1,800	207	-	-	-	-
West Leederville Primary School	4,000	4,000	3,663	-	-	-	-
Yokine Primary School	350	350	282	-	-	-	-
Trade Training Centres	72,191	72,191	16,899	-	-	-	-
Science and Language Centres for Secondary Schools							
(Building the Education Revolution)	30,410	30,410	7,964	-	-	-	-
Royalties for Regions ^(a)							
Broome Senior High School	10,000	10,000	7,883	-	-	-	-
Carnarvon Community College	7,000	7,000	7,000	-	-	-	-
Collie Senior High School	3,000	3,000	195	-	-	-	-
Denmark District High School	7,000	7,000	2,310	-	-	-	-
Derby District High School	15,000	15,000	10,399	-	-	-	-
Esperance Primary School	13,000	13,000	1,391	-	-	-	-
Hedland Senior High School	7,023	7,023	4,777	-	-	-	-
Karratha Senior High School	9,500	9,500	848	-	-	-	-
Katanning Senior High School	2,000	2,000	100	-	-	-	-
Narrogin Senior High School	7,000	7,000	4,667	-	-	-	-
Northam Senior High School	10,000	10,000	8,521	-	-	-	-
Pinjarra Senior High School	7,000	7,000	1,713	-	-	-	-
Regional Schools Plan	1,000	1,000	393	-	-	-	-
Miscellaneous							
Concrete Cancer Remediation	7,750	7,750	1,289	-	-	-	-
Electronic Whiteboards	2,985	2,985	1,968	-	-	-	-
Ember Screen Installation	1,700	1,700	60	-	-	-	-
Aboriginal Child and Family Centres	27,500	27,500	5,378	-	-	-	-
Infrastructure Power Upgrades	19,660	19,660	12,299	-	-	-	-
Land Acquisition	20,000	20,000	15,000	-	-	-	-
Power Supply Upgrade Program	285	285	285	-	-	-	-
Refurbishment Program	2,232	2,232	971	-	-	-	-
Roof Replacement Program	44,445	44,445	2,593	-	-	-	-
Sewer Connections Program	462	462	462	-	-	-	-
Transportable Classrooms Program	10,923	10,923	10,923	-	-	-	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Other School Facilities							
Administration Upgrade Program.....	3,300	3,300	3,300	-	-	-	-
Canteens Program.....	239	239	239	-	-	-	-
Central Reserve Schools Program.....	2,224	2,224	2,224	-	-	-	-
Early Childhood Program.....	1,000	1,000	1,000	-	-	-	-
Ground Developments Program.....	1,178	1,178	1,178	-	-	-	-
Remote Community Schools.....	98	98	98	-	-	-	-
Rural Integration Program.....	3,363	3,363	3,363	-	-	-	-
Student Services Improvements Program.....	2,675	2,675	2,675	-	-	-	-
NEW WORKS							
New Secondary Schools							
New Senior High Schools.....	118,000	-	-	100	4,750	18,500	30,000
Additional Stages at Secondary Schools							
Banksia Grove High School (Stage 2).....	25,000	-	-	1,000	4,000	12,000	8,000
Byford Secondary College (Stage 3).....	22,400	-	-	-	1,000	4,400	13,000
Ellenbrook North Senior High School (Stage 2).....	52,000	-	-	-	-	-	1,500
Harrisdale Senior High School (Stage 2).....	36,750	-	-	-	-	1,500	8,500
Additions and Improvements to Secondary Schools							
Additions and Improvements to Secondary Schools.....	6,000	-	-	-	-	-	6,000
New Primary Schools							
Interim Schools.....	1,800	-	-	-	600	600	600
New Primary Schools (2017-2020).....	149,000	-	-	9,741	27,259	56,000	56,000
Remote Community Schools.....	2,000	-	-	-	1,000	1,000	-
Additions and Improvements to Primary Schools							
Child and Parent Centres (2016).....	11,102	-	-	3,698	7,404	-	-
Mount Hawthorn Primary School.....	750	-	-	750	-	-	-
Mount Lawley Primary School Rebuild.....	2,500	-	-	2,500	-	-	-
Miscellaneous							
Air Conditioning Replacement - 2015-16 Program.....	5,000	-	-	-	5,000	-	-
Bore Replacement Program.....	4,000	-	-	-	2,000	2,000	-
Gas Heater Replacement Program - 2015-16 Program.....	3,000	-	-	-	1,500	1,500	-
Infrastructure Power Upgrades Program.....	10,000	-	-	-	5,000	5,000	-
Land Acquisition.....	55,647	-	-	20,000	13,157	-	22,490
Perimeter Security Fencing Program.....	4,000	-	-	-	2,000	2,000	-
Power Supply Upgrade Program.....	1,800	-	-	500	300	500	500
Roof Replacement Program.....	10,000	-	-	-	5,000	5,000	-
Sewer Connections Program.....	1,800	-	-	600	600	600	-
Small Asset Capital Purchases.....	99,608	-	-	-	32,783	33,000	33,825
Transportable Classrooms Program.....	16,500	-	-	3,000	4,500	4,500	4,500
Other School Facilities							
Administration Upgrade Program.....	8,800	-	-	2,200	2,200	2,200	2,200
Canteens Program.....	800	-	-	200	200	200	200
Central Reserve Program.....	1,800	-	-	600	600	-	600
Covered Assembly Areas Program.....	10,000	-	-	2,500	2,500	2,500	2,500
Early Childhood Program.....	6,000	-	-	1,500	1,500	1,500	1,500
Ground Developments Program.....	1,200	-	-	300	300	300	300
Library Resource Centres Program.....	10,400	-	-	2,600	2,600	2,600	2,600
Remote Schools - 2016-17 Program.....	600	-	-	-	-	600	-
Rural Integration Program.....	1,800	-	-	600	600	600	-
Student Services - Improvements Program.....	5,200	-	-	1,300	1,300	1,300	1,300
Toilet Replacement Program.....	6,400	-	-	1,600	1,600	1,600	1,600
Asset Investment Program Efficiency Measure.....	(53,187)	-	-	(20,706)	(12,413)	(11,705)	(8,363)
Total Cost of Asset Investment Program.....	2,713,284	1,411,071	546,096	440,285	258,381	255,795	201,852
FUNDED BY							
Capital Appropriation.....			232,046	330,858	187,598	184,795	168,027
Administered Equity Contribution.....			102,682	-	-	-	-
Commonwealth Grants.....			45,222	38,000	-	-	-
Drawdowns from the Holding Account.....			18,000	18,000	18,000	18,000	18,000
Internal Funds and Balances.....			28,494	2,800	-	-	15,825
Other.....			42,671	31,774	32,783	33,000	-
Drawdowns from Royalties for Regions Fund ^(b)			76,981	18,853	20,000	20,000	-
Total Funding.....			546,096	440,285	258,381	255,795	201,852

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Total Cost of Services in 2014-15 of \$4.6 billion represents an increase of \$187.7 million or 4.3%, compared to the 2013-14 Estimated Actual of \$4.4 billion.

This increase is mainly attributable to:

- employee benefits increases including salaries escalation, accrued salaries and higher Superannuation Guarantee rates;
- forecast growth in student numbers of 11,000 in 2015, resulting in additional resources for schools;
- funding for strategic initiatives including Child and Parent Centres on school sites, additional Independent Public Schools, amendments to the Western Australian Certificate of Education and relocation of Year 7 students to secondary schools; and
- increased depreciation expenditure.

Income

Total income from all sources is estimated to be \$4.6 billion for 2014-15. This represents an increase of \$185.4 million (4.2%) compared to the 2013-14 Estimated Actual of \$4.4 billion. The increase is predominantly attributable to increased State appropriation in 2014-15 compared to 2013-14.

Statement of Financial Position

The Department's total equity is expected to increase by \$383.6 million (2.8%) between the 2013-14 Estimated Actual and the 2014-15 Budget. This reflects a projected increase in total assets of \$386.4 million (2.6%) and an increase in total liabilities of \$2.8 million (0.3%) over the same period.

The expected increase in assets is mainly attributable to increased investment in school building works, increasing the value of buildings by \$597.2 million, offset in part by depreciation (\$187 million).

The increase in liabilities is mainly attributable to the estimated increase in accrued salaries (\$13.8 million), offset in part by reduced leave liabilities (\$8.4 million).

Statement of Cashflows

The 2014-15 closing cash assets balance of \$575 million represents a decrease of \$45.4 million (7.3%) in comparison to the 2013-14 Estimated Actual of \$620.4 million, predominantly due to the expenditure of carryover funds for Commonwealth projects.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	3,075,893	3,323,084	3,318,584	3,497,885	3,722,331	3,903,932	4,049,796
Supplies and services	743,780	786,154	799,183	804,232	861,351	868,187	907,697
Grants and subsidies ^(c)	56,512	42,140	43,665	36,879	31,048	31,773	31,708
Depreciation and amortisation	215,572	222,666	222,666	232,589	240,589	242,870	242,870
Finance costs.....	1,410	1,676	1,676	1,632	1,561	1,561	1,561
Other expenses.....	10,733	2,136	2,136	2,368	2,877	3,992	3,992
TOTAL COST OF SERVICES.....	4,103,900	4,377,856	4,387,910	4,575,585	4,859,757	5,052,315	5,237,624
Income							
User contributions, charges and fees	92,097	103,530	104,013	109,322	113,769	113,960	114,153
Grants and contributions	606,705	583,172	589,657	585,388	623,140	689,815	690,133
Other revenue	94,440	79,191	81,353	74,178	74,495	75,202	75,519
Interest	9,853	9,140	9,140	9,140	9,140	9,140	9,140
Total Income	803,095	775,033	784,163	778,028	820,844	888,117	888,945
Extraordinary items ^(e)	(57,113)	(45,222)	(45,222)	(38,000)	-	-	-
Adjusted Total Income.....	745,982	729,811	738,941	740,028	820,844	888,117	888,945
NET COST OF SERVICES.....	3,357,918	3,648,045	3,648,969	3,835,557	4,038,913	4,164,198	4,348,679
INCOME FROM STATE GOVERNMENT							
Service appropriations	3,483,638	3,600,295	3,602,372	3,802,732	4,006,983	4,162,199	4,355,130
Grants from State Government agencies.....	9,230	1,650	3,673	1,954	1,700	1,700	1,700
Resources received free of charge.....	26,327	14,581	14,581	14,581	14,581	14,581	14,581
Royalties for Regions Fund ^(d)	12,396	16,204	19,223	12,152	7,582	7,873	6,105
TOTAL INCOME FROM STATE GOVERNMENT.....	3,531,591	3,632,730	3,639,849	3,831,419	4,030,846	4,186,353	4,377,516
SURPLUS/(DEFICIENCY) FOR THE PERIOD							
Extraordinary items ^(e)	57,113	45,222	45,222	38,000	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS.....	230,786	29,907	36,102	33,862	(8,067)	22,155	28,837

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 34,723, 35,518 and 36,140 respectively.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$1.9 million (2012-13), Regional Community Services Fund - \$10.5 million (2012-13), \$16.2 million (2013-14 Budget), \$19.2 million (2013-14 estimated outturn), \$12.2 million (2014-15), \$7.6 million (2015-16), \$7.9 million (2016-17) and \$6.1 million (2017-18).

(e) Extraordinary items reflect Commonwealth and other capital grants income used to fund asset investment.

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Grants and Subsidies to Non-Government							
Schools and Other Organisations	56,512	42,140	43,665	36,879	31,048	31,773	31,708
TOTAL.....	56,512	42,140	43,665	36,879	31,048	31,773	31,708

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	437,798	341,082	477,390	436,148	406,710	385,449	377,199
Restricted cash.....	135,906	89,542	39,948	138,845	8,112	6,079	8,058
Holding account receivables.....	19,144	19,144	19,144	19,144	19,144	19,144	19,144
Receivables.....	44,152	44,685	44,249	44,348	44,447	44,546	44,645
Other.....	11,371	13,296	11,371	11,371	11,371	11,371	11,371
Total current assets.....	648,371	507,749	592,102	649,856	489,784	466,589	460,417
NON-CURRENT ASSETS							
Holding account receivables.....	1,755,932	1,958,709	1,958,709	2,171,309	2,391,817	2,614,511	2,838,237
Property, plant and equipment.....	11,875,042	12,088,047	12,199,426	12,418,484	12,447,127	12,469,791	12,428,773
Intangibles.....	10,353	9,646	10,353	10,353	10,353	10,353	10,353
Restricted cash ^(b)	87,212	100,083	103,019	-	-	12,319	25,255
Total non-current assets.....	13,728,539	14,156,485	14,271,507	14,600,146	14,849,297	15,106,974	15,302,618
TOTAL ASSETS.....	14,376,910	14,664,234	14,863,609	15,250,002	15,339,081	15,573,563	15,763,035
CURRENT LIABILITIES							
Employee provisions.....	663,584	654,180	689,854	665,138	627,479	627,479	627,479
Payables.....	119,663	153,521	130,838	144,592	55,640	64,194	67,397
Borrowings.....	14,359	14,340	14,942	17,511	17,511	17,511	14,752
Other.....	5,839	6,961	5,778	5,778	5,778	5,778	5,778
Total current liabilities.....	803,445	829,002	841,412	833,019	706,408	714,962	715,406
NON-CURRENT LIABILITIES							
Employee provisions.....	160,279	160,778	173,913	190,188	207,369	207,369	207,369
Borrowings.....	19,303	15,748	17,230	12,168	11,146	10,124	2,288
Total non-current liabilities.....	179,582	176,526	191,143	202,356	218,515	217,493	209,657
TOTAL LIABILITIES.....	983,027	1,005,528	1,032,555	1,035,375	924,923	932,455	925,063
EQUITY							
Contributed equity.....	3,016,567	3,475,733	3,417,636	3,767,347	3,974,945	4,179,740	4,347,767
Accumulated surplus/(deficit).....	1,389,801	1,384,663	1,425,903	1,459,765	1,451,698	1,473,853	1,502,690
Reserves.....	8,987,515	8,798,310	8,987,515	8,987,515	8,987,515	8,987,515	8,987,515
Total equity.....	13,393,883	13,658,706	13,831,054	14,214,627	14,414,158	14,641,108	14,837,972
TOTAL LIABILITIES AND EQUITY.....	14,376,910	14,664,234	14,863,609	15,250,002	15,339,081	15,573,563	15,763,035

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The decrease of restricted cash under current assets in 2015-16 is predominantly attributable to the release of restricted cash previously held for the payment of the 27th Pay.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate	2017-18 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,195,726	3,378,374	3,380,451	3,570,988	3,767,331	3,920,361	4,112,260
Capital appropriation	244,582	288,685	232,046	330,858	187,598	184,795	168,027
Administered equity contribution	-	102,682	102,682	-	-	-	-
Holding account drawdowns.....	19,144	19,144	19,144	19,144	19,144	19,144	19,144
State Government Grants.....	20,430	1,650	3,673	1,954	1,700	1,700	1,700
Royalties for Regions Fund ^(b)	43,373	84,174	96,204	31,005	27,582	27,873	6,105
Receipts paid into Consolidated Account	(9,004)	-	-	-	-	-	-
Net cash provided by State Government.....	3,514,251	3,874,709	3,834,200	3,953,949	4,003,355	4,153,873	4,307,236
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(3,005,793)	(3,311,909)	(3,267,505)	(3,492,511)	(3,831,820)	(3,895,440)	(4,046,654)
Grants and subsidies	(71,271)	(42,140)	(43,665)	(36,879)	(31,048)	(31,773)	(31,708)
Supplies and services	(728,903)	(771,634)	(784,663)	(789,712)	(846,709)	(853,545)	(892,890)
GST payments	(89,955)	(104,750)	(104,750)	(105,798)	(106,856)	(106,856)	(106,856)
Finance costs	(1,421)	(1,676)	(1,676)	(1,632)	(1,561)	(1,561)	(1,561)
Receipts							
User contributions, charges and fees.....	91,403	103,530	104,013	109,322	113,769	113,960	114,153
Grants and contributions	603,942	583,172	589,657	585,388	623,140	689,815	690,133
GST receipts.....	91,072	104,653	104,653	105,699	106,757	106,757	106,757
Other receipts.....	99,109	79,191	81,353	74,178	74,795	75,202	75,519
Interest receipts.....	9,853	9,140	9,140	9,140	9,140	9,140	9,140
Net cash from operating activities	(3,001,964)	(3,352,423)	(3,313,443)	(3,542,805)	(3,890,393)	(3,894,301)	(4,083,967)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(458,116)	(581,785)	(546,096)	(440,285)	(258,381)	(255,795)	(201,852)
Net cash from investing activities	(458,116)	(581,785)	(546,096)	(440,285)	(258,381)	(255,795)	(201,852)
CASHFLOWS FROM FINANCING ACTIVITIES							
Other payments.....	(14,777)	(15,220)	(15,220)	(16,223)	(14,752)	(14,752)	(14,752)
Net cash from financing activities.....	(14,777)	(15,220)	(15,220)	(16,223)	(14,752)	(14,752)	(14,752)
NET INCREASE/(DECREASE) IN CASH HELD	39,394	(74,719)	(40,559)	(45,364)	(160,171)	(10,975)	6,665
Cash assets at the beginning of the reporting period.....	621,522	605,424	660,916	620,357	574,993	414,822	403,847
Cash assets at the end of the reporting period ^(c).....	660,916	530,705	620,357	574,993	414,822	403,847	410,512

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$32.8 million (2012-13), \$68 million (2013-14 Budget), \$77 million (2013-14 estimated outturn), \$18.9 million (2014-15), \$20 million (2015-16), \$20 million (2016-17), Regional Community Services Fund - \$10.5 million (2012-13), \$16.2 million (2013-14 Budget), \$19.2 million (2013-14 estimated outturn), \$12.2 million (2014-15), \$7.6 million (2015-16), \$7.9 million (2016-17) and \$6.1 million (2017-18).

(c) The significant decrease of cash in 2015-16 is predominantly attributable to the release of restricted cash previously held for the payment of the 27th Pay.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department: - this table excludes user contributions, fees, charges and other receipts in respect of schools.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Commonwealth Grants	607,419	583,171	589,657	585,388	623,140	689,815	690,133
Farm School Receipts	1,091	1,220	1,220	1,257	1,332	1,332	1,332
Fees - Agricultural Colleges	2,862	3,714	3,714	3,800	3,897	3,994	4,094
Fees - Other	1,729	1,289	1,772	1,806	1,841	1,881	1,916
Fees - Swimming Classes	499	512	512	507	507	507	507
GST Input Credits.....	86,456	97,957	97,957	98,936	99,926	99,926	99,926
GST Receipts on Sales	4,616	6,696	6,696	6,763	6,831	6,831	6,831
Other Grants Recurrent.....	927	1,650	3,673	1,954	1,700	1,700	1,700
Other Receipts	36,866	24,229	27,478	17,954	16,779	17,116	17,368
Physical Education Camp School Receipts.....	1,950	1,986	1,986	2,122	2,175	2,229	2,287
Recoveries and Refunds - Teachers Salaries and Other	5,471	6,981	6,393	7,195	7,352	7,422	7,487
Refunds - Workers Compensation	3,700	3,841	3,341	3,456	3,575	3,575	3,575
TOTAL.....	753,586	733,246	744,399	731,138	769,055	836,328	837,156

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

EDUCATION SERVICES

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 24

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 28 Net amount appropriated to deliver services.....	15,341	16,517	18,697	19,562	21,677	23,634	24,239
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	292	306	306	313	320	329	329
Total appropriations provided to deliver services	15,633	16,823	19,003	19,875	21,997	23,963	24,568
ADMINISTERED TRANSACTIONS							
Item 29 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	389,077	402,927	402,927	424,689	425,411	424,836	423,836
TOTAL APPROPRIATIONS.....	404,710	419,750	421,930	444,564	447,408	448,799	448,404
EXPENSES							
Total Cost of Services.....	31,047	46,587	49,948	50,956	53,164	55,572	55,865
Net Cost of Services ^(a)	10,676	23,212	25,314	24,884	26,903	28,880	29,432
CASH ASSETS ^(b)	17,074	13,616	12,782	11,858	11,330	11,083	10,889

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Adjustment to Salaries Cap.....	2,180	2,245	2,310	2,378	2,378
Commonwealth Funding to Partly Offset Training Accreditation Council (TAC) Cost Recovery	800	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Ministers, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Education and training providers, and teachers, comply with the appropriate regulatory and policy requirements.	1. Regulation, Review, Funding, and Policy Advice

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Regulation, Review, Funding, and Policy Advice.....	31,047	46,587	49,948	50,956	53,164	55,572	55,865
Total Cost of Services	31,047	46,587	49,948	50,956	53,164	55,572	55,865

Significant Issues Impacting the Agency

- The Department will be administering \$3 million between 2014-15 and 2016-17 to support curriculum and re-engagement (CARE) schools which help students with social, emotional and behavioural difficulties.
- The Department will be administering \$1.4 million in 2014-15 and 2015-16 for teacher training in relation to the Vocational Education and Training in Schools (VETiS) in anticipation of changes to the Western Australian Certificate of Education (WACE).
- A review of non-government schools funding, commissioned by the Minister for Education, is currently underway and will be completed prior to the 2014-15 Mid-year Review.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Education and training providers, and teachers, comply with the appropriate regulatory and policy requirements:					
Percentage of non-government schools complying with registration requirements of the School Education Act 1999	87.5%	90%	89%	90%	
Percentage of providers of education services to full fee international students complying with the registration requirements of the Education Services Providers (Full Fee Overseas Students) Registration Act 1991 and the Education Services for Overseas Students Act 2000 (Commonwealth)	100%	100%	100%	100%	
Percentage of Registered Training Organisations (RTOs) compliant with the Australian Quality Training Framework (AQTF) standards for RTOs.....	98.8%	100%	97.6%	100%	
Percentage of reviewed Independent Public Schools that have met service and delivery agreement requirements.....	100%	100%	100%	100%	
Percentage of teachers compliant with the Teacher Registration Act 2012.....	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Regulation, Review, Funding, and Policy Advice**

Provision of regulatory, review, funding and policy advisory services, as required by legislation or government policy, to support provision of quality services by registered and/or accredited education and training providers.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service ^(a)	31,047	46,587	49,948	50,956	
Less Income	20,371	23,375	24,634	26,072	
Net Cost of Service.....	10,676	23,212	25,314	24,884	
Employees (Full Time Equivalents) ^(b)	107	107	100	99	
Efficiency Indicators					
Cost of Regulatory Services per Registered Provider/Institution.....	\$8,334.84	\$10,578.64	\$11,190.68	\$10,414.17	
Cost of Funded Services per Funded Unit	\$5.85	\$6.96	\$8.34	\$7.83	
Hourly Cost of Providing Policy Advice and Support	\$91.35	\$111.56	\$134.90	\$130.21	
Cost of Review Services per School	\$3,454.14	\$4,483.41	\$5,948.79	\$2,986.88	1
Cost of Regulatory Services per Teacher.....	\$127.84	\$163.88	\$208.41	\$210.72	

(a) The inclusion of the Teacher Registration Board of Western Australia (TRBWA) and the expansion of the Low Interest Loan Scheme (LILS) from 2013-14 has impacted the Total Cost of Service. This increase is reflected across all efficiency indicators from the 2013-14 Budget onwards.

(b) Full time Equivalents have reduced due to the impact of the Public Sector Workforce Reform.

Explanation of Significant Movements

(Notes)

- The decrease in the indicator for the 2014-15 Budget Target when compared to the 2013-14 Estimated Actual of 49.8% reflects improved efficiencies as a result of the significant increase in the number of Independent Public Schools reviews being undertaken.

ASSET INVESTMENT PROGRAM

The Department's Asset Investment Program for 2014-15 comprises ongoing replacement of office furniture, fittings and information technology (IT) upgrades. The Department and the Teacher Registration Board of Western Australia (TRBWA) will be co-locating in 2014-15. An amount of \$1.6 million will be spent on the fit-out for the new office accommodation.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Information Technology Upgrade and Replacement							
TRBWA Related Asset Investment	212	72	20	30	30	40	40
COMPLETED WORKS							
Furniture and Fittings - 2013-14 Program	13	13	13	-	-	-	-
IT Upgrade and Replacement - 2013-14 Program	22	22	22	-	-	-	-
Office Fit-out - Co-location of the Department of Education Services with the TRBWA.....	1,600	1,600	1,600	-	-	-	-
NEW WORKS							
Furniture and Fittings							
2014-15 Program	13	-	-	13	-	-	-
2015-16 Program	10	-	-	-	10	-	-
2016-17 Program	5	-	-	-	-	5	-
2017-18 Program	5	-	-	-	-	-	5
IT Upgrade and Replacement							
2014-15 Program	22	-	-	22	-	-	-
2015-16 Program	25	-	-	-	25	-	-
2016-17 Program	30	-	-	-	-	30	-
2017-18 Program	30	-	-	-	-	-	30
Total Cost of Asset Investment Program	1,987	1,707	1,655	65	65	75	75
FUNDED BY							
Drawdowns from the Holding Account			35	35	35	35	35
Internal Funds and Balances			1,620	30	30	40	40
Total Funding			1,655	65	65	75	75

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase in Total Cost of Services of \$1 million (2%) in 2014-15 when compared to the 2013-14 Estimated Actual.

This is due to an increase of \$2 million in the budget expenses for the operation of the Low Interest Loan Scheme (LILS) and \$0.3 million in accommodation expenses as a result of the co-location to Walters Drive, coupled with a decrease of \$1.3 million in Supplies and Services expenditure.

The increase in finance costs is attributable to the doubling in LILS funding to \$53 million in 2013-14.

Income

Total income for 2014-15 is budgeted at \$26.1 million which is 6% higher than the 2013-14 Estimated Actual of \$24.6 million. This is predominantly due to the Training and Accreditation Council fees and charges which have been brought into line with the Australian Skills Quality Authority schedule of fees.

Statement of Financial Position

The most significant assets in the Department's statement of financial position are loans and advances provided to schools for asset investment under the LILS. These assets are offset by liabilities represented by borrowings from the Western Australian Treasury Corporation.

Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a Government agency which is funded from Parliamentary appropriation from the Consolidated Account. The Department's total equity is expected to decline in 2014-15 by \$4.3 million (13%) compared to 2013-14 Estimated Actual.

Statement of Cashflows

The 2014-15 closing cash assets balance of \$11.9 million represents a decrease of \$0.9 million (7%) in comparison to the 2013-14 Estimated Actual of \$12.8 million. Employee benefits, accommodation and finance costs are expected to increase in 2014-15.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	16,761	13,371	12,459	11,525	10,987	10,730	10,536
Holding account receivables	35	35	35	275	515	755	995
Receivables.....	490	213	490	490	490	490	490
Loans to Schools.....	27,543	29,873	28,000	28,500	30,000	32,000	32,000
Other.....	1,733	719	1,033	1,033	1,033	1,033	1,033
Total current assets.....	46,562	44,211	42,017	41,823	43,025	45,008	45,054
NON-CURRENT ASSETS							
Holding account receivables	143	246	246	349	452	555	658
Property, plant and equipment	4,207	5,792	4,230	4,185	4,140	4,105	4,070
Intangibles	500	10	1,200	960	720	480	240
Restricted cash.....	313	245	323	333	343	353	353
Loans to Schools.....	155,726	175,514	176,551	198,320	220,191	242,655	238,633
Other.....	-	-	1,494	1,388	1,282	1,176	1,070
Total non-current assets.....	160,889	181,807	184,044	205,535	227,128	249,324	245,024
TOTAL ASSETS.....	207,451	226,018	226,061	247,358	270,153	294,332	290,078
CURRENT LIABILITIES							
Employee provisions	1,794	1,611	1,794	1,794	1,794	1,794	1,794
Payables.....	403	137	403	403	403	403	403
Borrowings	27,543	29,873	28,000	28,500	30,000	32,000	32,000
Other.....	5,679	4,569	5,680	5,690	5,694	5,702	5,711
Total current liabilities.....	35,419	36,190	35,877	36,387	37,891	39,899	39,908
NON-CURRENT LIABILITIES							
Employee provisions	729	445	729	729	729	729	729
Borrowings	197,024	219,860	220,974	246,160	271,746	298,232	298,232
Other.....	1,328	1,673	1,255	1,165	1,076	978	879
Total non-current liabilities	199,081	221,978	222,958	248,054	273,551	299,939	299,840
TOTAL LIABILITIES.....	234,500	258,168	258,835	284,441	311,442	339,838	339,748
EQUITY							
Contributed equity	18	18	18	18	18	18	18
Accumulated surplus/(deficit).....	(27,737)	(32,888)	(33,462)	(37,771)	(41,977)	(46,194)	(50,358)
Reserves.....	670	720	670	670	670	670	670
Total equity ^(b).....	(27,049)	(32,150)	(32,774)	(37,083)	(41,289)	(45,506)	(49,670)
TOTAL LIABILITIES AND EQUITY.....	207,451	226,018	226,061	247,358	270,153	294,332	290,078

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Notwithstanding the Department's deficiency of net assets, the financial statements have been prepared as a going concern. This basis has been adopted as the Department is a Government agency which is funded from Parliamentary appropriation from the Consolidated Account.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	15,601	16,685	18,865	19,497	21,619	23,585	24,190
Holding account drawdowns.....	35	35	35	35	35	35	35
Net cash provided by State Government.....	15,636	16,720	18,900	19,532	21,654	23,620	24,225
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(10,216)	(10,096)	(12,276)	(12,656)	(13,016)	(13,357)	(13,551)
Grants and subsidies	(194)	(135)	(135)	(135)	(135)	(135)	(135)
Supplies and services.....	(4,467)	(7,524)	(8,324)	(6,876)	(6,556)	(6,690)	(7,083)
Accommodation.....	(543)	(863)	(863)	(1,135)	(1,156)	(1,156)	(1,156)
Finance Costs.....	(10,039)	(12,760)	(13,119)	(14,869)	(16,764)	(18,464)	(18,170)
Prepayments	(700)	-	-	-	-	-	-
Other payments.....	(1,364)	(1,506)	(1,606)	(882)	(886)	(812)	(812)
Receipts							
Regulatory fees and fines.....	792	1,427	1,427	2,842	2,529	2,255	2,290
Grants and subsidies	263	599	1,399	467	467	467	467
Sale of goods and services	3,897	5,037	5,037	5,138	5,240	5,345	5,345
GST receipts.....	1,017	525	525	525	525	525	525
Interest Received	5,705	5,891	6,350	7,150	7,600	8,200	7,906
Other receipts.....	628	120	120	120	120	120	120
Net cash from operating activities	(15,221)	(19,285)	(21,465)	(20,311)	(22,032)	(23,702)	(24,254)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(685)	(1,655)	(1,655)	(65)	(65)	(75)	(75)
Net cash from investing activities	(685)	(1,655)	(1,655)	(65)	(65)	(75)	(75)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(29,626)	(28,792)	(28,792)	(28,360)	(29,915)	(31,410)	(57,190)
Other payments.....	(26,500)	(53,000)	(53,000)	(54,300)	(55,700)	(57,100)	(31,320)
Proceeds from borrowings.....	26,800	53,000	53,000	54,300	55,700	57,100	57,100
Other proceeds.....	29,285	28,720	28,720	28,280	29,830	31,320	31,320
Net cash from financing activities.....	(41)	(72)	(72)	(80)	(85)	(90)	(90)
NET INCREASE/(DECREASE) IN CASH HELD	(311)	(4,292)	(4,292)	(924)	(528)	(247)	(194)
Cash assets at the beginning of the reporting period.....	14,746	17,908	17,074	12,782	11,858	11,330	11,083
Net cash transferred to/from other agencies ^(b)	2,639	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	17,074	13,616	12,782	11,858	11,330	11,083	10,889

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The TRBWA was amalgamated with the Department on 7 December 2012. The amount of \$2.6 million for 'Net Cash transferred to/from other agencies' reflects the incorporation of the TRBWA into the Department's actual results for 2012-13.

DETAILS OF ADMINISTERED TRANSACTIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
INCOME							
Other							
Interest Revenue	10	10	10	7	7	7	7
Service Appropriation ^(a)	389,077	402,927	402,927	424,689	425,411	424,836	423,836
TOTAL INCOME	389,087	402,937	402,937	424,696	425,418	424,843	423,843
EXPENSES							
Grants To Charitable And Other Public Bodies							
Per Capita Grants to Non-Government Schools ^(a) ..	355,306	369,893	370,013	388,875	389,857	389,867	388,884
Supplementation Grants for Special Education Students	18,017	19,490	19,490	21,049	21,049	21,049	21,049
Non-Government School Psychology Services Grant	3,998	4,023	4,023	4,305	4,305	4,305	4,305
Funding for Western Australian Hospital Services and Western Australian Institute for Deaf Education	4,739	4,631	4,631	4,862	4,862	4,862	4,862
Grants for Students at Risk and Other Programs	300	325	325	325	325	325	325
Australian Music Examinations Board Grant	161	169	169	176	176	176	176
Teacher Training for VETiS in Non-Government Schools ^(b)	-	-	-	825	575	-	-
All Other Grants	158	312	192	193	193	193	193
Statutory Authorities							
Curtin University of Technology - Debt Charges	49	45	45	35	25	15	6
Other							
Superannuation - Higher Education Institutions	4,000	4,039	4,039	4,040	4,040	4,040	4,040
Finance costs	10	10	10	11	11	11	3
TOTAL EXPENSES	386,738	402,937	402,937	424,696	425,418	424,843	423,843

(a) A review of existing funding for per capita grants to non-government schools will be undertaken as part of the 2014-15 Mid-year Review process. The Department will be administering \$3 million between 2014-15 and 2016-17 to support CARE schools which help students with social, emotional and behavioural difficulties.

(b) The Department will be administering \$1.4 million in 2014-15 and 2015-16 for teacher training in relation to VETiS in anticipation of changes to the WACE.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Commonwealth Specific Purpose Program -							
Aboriginal Education and Training Council	263	599	599	467	467	467	467
GST Input Credits	38,423	38,794	39,190	39,190	39,190	39,190	39,190
GST Receipts	1,017	525	525	525	525	525	525
Miscellaneous Revenue	228	120	120	120	120	120	120
Other Commonwealth Grants	400	-	800	-	-	-	-
Registration Fees	792	1,427	1,427	2,842	2,529	2,255	2,290
TOTAL	41,123	41,465	42,661	43,144	42,831	42,557	42,592

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

SCHOOL CURRICULUM AND STANDARDS AUTHORITY

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 25

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000 ^(c)	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 30 Net amount appropriated to deliver services.....	32,121	34,427	35,446	33,932	34,790	33,281	33,504
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	296	313	313	313	313	313	313
Total appropriations provided to deliver services	32,417	34,740	35,759	34,245	35,103	33,594	33,817
TOTAL APPROPRIATIONS.....	32,417	34,740	35,759	34,245	35,103	33,594	33,817
EXPENSES							
Total Cost of Services.....	34,213	37,599	38,474	36,761	37,683	36,041	36,439
Net Cost of Services ^(a)	32,930	34,905	35,780	34,400	35,258	33,574	33,972
CASH ASSETS ^(b)	4,848	2,127	4,798	4,745	4,692	4,639	4,586

- (a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (b) As at 30 June each financial year.
- (c) The budget for 2014-15 is based on a half year cohort of students.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme	170	-	-	-	-
2014-15 Procurement Savings	-	(217)	-	-	-
Adjustment to Salaries Cap.....	338	265	272	279	279
Kindergarten to Year 10 Legislated Functions and Implementation of Phases 2 and 3 of the National Curriculum.....	326	2,815	1,975	918	876
Relocation of Office Premises - Revised Accommodation Expense.....	41	150	214	(395)	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Quality curriculum outline (Kindergarten - Year 12), assessment (Year 3 to Year 12) and certification (Years 11 and 12) in Western Australia.	1. Curriculum Development, Evaluation and Support 2. Student Assessment and Certification

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Curriculum Development, Evaluation and Support.....	10,771	9,713	9,741	11,925	11,994	11,936	11,948
2. Student Assessment and Certification.....	23,442	27,886	28,733	24,836	25,689	24,105	24,491
Total Cost of Services	34,213	37,599	38,474	36,761	37,683	36,041	36,439

Significant Issues Impacting the Agency

- On 21 January 2013, Cabinet approved changes to the Western Australian Certificate of Education (WACE) that will take effect from 2015 for Year 11 students and 2016 for Year 12 students. Redevelopment of WACE senior secondary courses and supporting resources commenced in late 2012-13 and will be completed in 2014 ready for implementation from 2015.
- At the 2013-14 Mid-year Review, the Government approved a total of \$6.9 million from 2013-14 to 2017-18 for the implementation of the Phase 2 and Phase 3 of the National Curriculum and for the expanded Kindergarten to Year 10 functions of the Authority.
- In 2014 a total of 104 compulsory examinations will be developed and conducted for 51 WACE (Stage 2 and Stage 3) courses. Based on the impact of a half cohort of students in Year 12 in 2014, it is expected that approximately 13,500 students will sit at least one examination, 10,400 students will sit four or more examinations and the total number of examinations sat will be approximately 50,900.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Quality curriculum outline (Kindergarten - Year 12), assessment (Year 3 to Year 12) and certification (Years 11 and 12) in Western Australia:					
Engagement of and acceptance by stakeholders of responsive syllabuses, accreditation and review	4.2	4.1	4.1	4.1	1,2,3
Engagement of and acceptance by stakeholders of comprehensive and easily understood assessment policy and support.....	4.1	4.1	4.1	4.1	1,2,3
Engagement of and acceptance by stakeholders of valid and reliable external and school-based assessments.....	4.2	4.1	4.1	4.1	1,2,3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

- Scale range is from 1 (low) to 5 (high).
- The 2012-13 Actual shown above was reported in the Authority's 2012-13 Annual Report and reflected broad based support for syllabuses assessment and examinations.
- The 2014-15 Budget Target was based on the 2013-14 Budget as the 2013-14 Estimated Actual effectiveness indicators were not available at the time of the 2014-15 Budget process.

Services and Key Efficiency Indicators

1. Curriculum Development, Evaluation and Support

This service involves:

- curriculum development to address the needs of all students entering senior secondary education;
- accreditation for all courses to ensure high quality and standards of contemporary curriculum provision; and
- formal course review based on stakeholder feedback and consultation.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 10,771	\$'000 9,713	\$'000 9,741	\$'000 11,925	1
Less Income	-	-	-	-	
Net Cost of Service.....	10,771	9,713	9,741	11,925	
Employees (Full Time Equivalents).....	51	51	51	55	1
Efficiency Indicators					
Average Cost per Registered School for Syllabus Development and Review (Pre-primary - Year 12)	\$30,746	\$36,108	\$8,840	\$10,841	2

Explanation of Significant Movements

(Notes)

- During the 2013-14 Mid-year Review, the Authority received State funding to perform its legislated functions for Kindergarten to Year 10 schooling. The funding for 2013-14 and 2014-15 of \$326,000 and \$2.8 million respectively relates to this service, accounting for the large increase between the 2013-14 Estimated Actual and the 2014-15 Budget Target.

The funding covers additional Full Time Equivalents for this service and accounts for the increase from 51 in the 2013-14 Estimated Actual to 55 in the 2014-15 Budget Target.

- The 2012-13 Actual and 2013-14 Budget measurements are based on spreading the costs incurred over the number of schools with Year 11 and Year 12 students. As a result of the funding received in the 2013-14 Mid-year Review (mentioned in Note 1) for Kindergarten to Year 10 schooling, the base (number of schools) used for the computation of the average cost was changed to include Kindergarten to Year 12 schools in 2013-14. The number of schools used for the computation of the 2013-14 Estimated Actual is 1,102 whereas the 2013-14 Budget is based on 269. The estimated number of schools for the 2014-15 Budget Target is 1,100.

2. Student Assessment and Certification

This service involves:

- the provision of clear assessment policy and guidelines;
- provision of high quality external assessments; and
- rigorous processes for standards setting and certification.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 23,442	\$'000 27,886	\$'000 28,733	\$'000 24,836	1
Less Income	1,283	2,694	2,694	2,361	1
Net Cost of Service.....	22,159	25,192	26,039	22,475	
Employees (Full Time Equivalents).....	90	95	96	95	
Efficiency Indicators					
Average Cost per Enrolled Student for Moderation (Years 3-12).....	\$105	\$124	\$108	\$118	2
Average Cost per Enrolled Student for External Assessment (Years 11-12)	\$237	\$281	\$244	\$268	2
Average Cost per Enrolled Year 12 Student for Certification.....	\$987	\$1,162	\$1,082	\$1,189	2
Average Cost per Enrolled Student for National Assessment Program Literacy and Numeracy (NAPLAN)	-	-	\$38	\$41	3

Explanation of Significant Movements

(Notes)

- The 2013-14 Budget included the recovery of costs for the conduct of the Western Australian Monitoring Standards in Education (WAMSE) and the National Assessment Program – Literacy and Numeracy (NAPLAN) tests from the non-government system and sector. As WAMSE testing ceased in 2013, there are neither costs nor income recovery for WAMSE in the 2014-15 Budget Target.
- The 2012-13 Actual was based on costs incurred for students in Year 11 and Year 12. The NAPLAN function was transferred to the Authority in January 2013. The NAPLAN efficiency indicator was not developed during the 2013-14 Budget process. As such, the NAPLAN costs were included in these indicators in the 2013-14 Budget. The Department of Treasury gave the Authority approval to use the NAPLAN efficiency indicator in January 2014 for use in the 2014-15 Budget. The NAPLAN costs were isolated in the 2013-14 Estimated Actual for the computation of the NAPLAN efficiency indicator, accounting for the difference in the average cost for these indicators between the 2013-14 Budget and the 2013-14 Estimated Actual.
- As mentioned in Note 2 above, this indicator was approved for use in the 2014-15 Budget. The costs for the conduct of the 2012 NAPLAN were incurred and recovered by the Department of Education. Therefore, the Authority has no comparison measurements for the 2012-13 Actual and the 2013-14 Budget.

ASSET INVESTMENT PROGRAM

The 2014-15 Asset Investment Program consists of \$170,000 for the cyclical replacement of computers and ancillary equipment and \$500,000 for the development of software relating to the expanded Kindergarten to Year 10 functions of the Authority. The upgrade and replacement of computer hardware and computer software from 2015-16 onwards will be addressed in the 2015-16 Budget process.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Computer Hardware and Software							
Information Technology Upgrade and Replacement							
Hardware and Software.....	1,060	890	170	170	-	-	-
COMPLETED WORKS							
Office Accommodation - Relocation of Accommodation.....	2,750	2,750	2,750	-	-	-	-
NEW WORKS							
Online Curriculum Programming Tool for Kindergarten to Year 10.....	740	-	-	500	240	-	-
Total Cost of Asset Investment Program	4,550	3,640	2,920	670	240	-	-
FUNDED BY							
Drawdowns from the Holding Account.....			2,920	670	240	-	-
Total Funding			2,920	670	240	-	-

FINANCIAL STATEMENTS**Income Statement***Expenses*

The compulsory WACE examinations for 2014 are for a half cohort of Year 12 students. This mainly accounts for the drop of \$1.7 million in the Total Cost of Services between the 2014-15 Budget Estimate and the 2013-14 Estimated Actual.

During the 2013-14 Mid-year Review, the Authority was provided with additional funding for 2013-14 and the forward estimates to perform its services. The funding for 2013-14 includes \$326,000 for the performance of legislated functions for the Kindergarten to Year 10 schooling, \$338,000 for a revision to the Authority's salary cap, \$170,000 to cover the cost of one voluntary separation payment and \$41,000 for accommodation expense. The utilisation of the additional funding resulted in an increase of \$875,000 in the Total Cost of Services between the 2013-14 Estimated Actual and the 2013-14 Budget Estimate.

Income

The income from other revenue dropped by \$336,000, from \$1.9 million in the 2013-14 Estimated Actual to \$1.6 million in the 2014-15 Budget Estimate. This is because the conduct of the State WAMSE testing ceased in 2013 and therefore, no income will be derived from this function in the 2014-15 Budget Estimate.

Statement of Financial Position

In the 2014-15 Budget Estimate, the restricted cash of \$597,000 is reclassified from a non-current asset item in the 2013-14 Estimated Actual to a current asset item, as the cash is required for meeting the 27th fortnight payroll that will occur in 2015-16. No significant changes are anticipated in the other assets, liabilities and equity between the 2014-15 Budget Estimate and the 2013-14 Estimated Actual.

Statement of Cashflows

The compulsory WACE examinations for 2014 are for a half cohort of Year 12 students. This mainly accounted for the drop of around \$1.5 million in the Service Appropriations from the State Government and the operating activities payments between the 2014-15 Budget Estimate and the 2013-14 Estimated Actual.

The non-recurring fit-out costs of \$2.8 million in the 2013-14 Estimated Actual for the Authority's new office premises mainly accounted for the reduction in the payment for investing activities between the 2014-15 Budget Estimate and the 2013-14 Estimated Actual.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	17,793	17,586	18,222	19,112	19,831	20,303	20,784
Grants and subsidies ^(c)	1,407	15	15	15	15	15	15
Supplies and services	12,286	17,029	17,227	15,021	15,414	13,331	13,299
Accommodation	1,460	2,099	2,140	1,743	1,552	1,609	1,609
Depreciation and amortisation	603	588	588	588	588	500	449
Other expenses	664	282	282	282	283	283	283
TOTAL COST OF SERVICES	34,213	37,599	38,474	36,761	37,683	36,041	36,439
Income							
Sale of goods and services	1,175	799	799	802	824	824	824
Grants and subsidies	101	-	-	-	-	-	-
Other revenue	7	1,895	1,895	1,559	1,601	1,643	1,643
Total Income	1,283	2,694	2,694	2,361	2,425	2,467	2,467
NET COST OF SERVICES	32,930	34,905	35,780	34,400	35,258	33,574	33,972
INCOME FROM STATE GOVERNMENT							
Service appropriations	32,417	34,740	35,759	34,245	35,103	33,594	33,817
Resources received free of charge	130	110	110	110	110	110	110
TOTAL INCOME FROM STATE GOVERNMENT	32,547	34,850	35,869	34,355	35,213	33,704	33,927
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(383)	(55)	89	(45)	(45)	130	(45)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 141, 147 and 150 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Grants for the Implementation of the National Curriculum ^(a)	1,396	-	-	-	-	-	-
Scholarships and Other Grants	11	15	15	15	15	15	15
TOTAL	1,407	15	15	15	15	15	15

(a) 2012-13 was the final year for the provision of grants to the government and non-government system and sectors. These grants were part of \$2.5 million in 2012-13 State funding for the implementation of Phase 1 of the National Curriculum.

**STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	4,251	1,754	4,201	4,148	4,095	4,042	3,989
Restricted cash.....	-	-	-	597	597	597	597
Holding account receivables.....	170	170	170	-	-	-	-
Receivables.....	452	54	452	452	452	452	452
Other.....	38	27	33	33	41	41	41
Total current assets.....	4,911	2,005	4,856	5,230	5,185	5,132	5,079
NON-CURRENT ASSETS							
Holding account receivables.....	5,331	5,749	2,999	2,937	3,135	3,660	3,997
Property, plant and equipment.....	72	549	179	286	223	160	97
Intangibles.....	2,102	1,339	1,577	1,552	1,267	830	444
Restricted cash.....	597	373	597	-	-	-	-
Other.....	-	-	2,750	2,750	2,750	2,750	2,750
Total non-current assets.....	8,102	8,010	8,102	7,525	7,375	7,400	7,288
TOTAL ASSETS.....	13,013	10,015	12,958	12,755	12,560	12,532	12,367
CURRENT LIABILITIES							
Employee provisions.....	5,123	2,880	4,979	4,829	4,679	4,529	4,417
Payables.....	1,014	172	1,014	1,006	1,006	998	990
Other.....	396	367	396	396	396	396	396
Total current liabilities.....	6,533	3,419	6,389	6,231	6,081	5,923	5,803
NON-CURRENT LIABILITIES							
Employee provisions.....	590	1,888	590	590	590	590	590
Total non-current liabilities.....	590	1,888	590	590	590	590	590
TOTAL LIABILITIES.....	7,123	5,307	6,979	6,821	6,671	6,513	6,393
EQUITY							
Contributed equity.....	7,925	7,925	7,925	7,925	7,925	7,925	7,925
Accumulated surplus/(deficit).....	(2,035)	(3,217)	(1,946)	(1,991)	(2,036)	(1,906)	(1,951)
Total equity.....	5,890	4,708	5,979	5,934	5,889	6,019	5,974
TOTAL LIABILITIES AND EQUITY.....	13,013	10,015	12,958	12,755	12,560	12,532	12,367

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	31,349	34,152	35,171	33,657	34,515	32,919	33,368
Holding account drawdowns.....	170	170	2,920	820	390	150	112
Net cash provided by State Government.....	31,519	34,322	38,091	34,477	34,905	33,069	33,480
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(16,449)	(17,586)	(18,366)	(19,262)	(19,981)	(20,453)	(20,896)
Grants and subsidies	(1,407)	(15)	(15)	(15)	(15)	(15)	(15)
Supplies and services.....	(11,392)	(16,914)	(17,112)	(14,921)	(15,314)	(13,231)	(13,199)
Accommodation.....	(1,444)	(2,099)	(2,140)	(1,743)	(1,552)	(1,609)	(1,609)
Other payments.....	(1,373)	(652)	(652)	(640)	(641)	(641)	(641)
Receipts							
Grants and subsidies	101	-	-	-	-	-	-
Sale of goods and services	1,167	799	799	802	824	824	824
GST receipts.....	773	370	370	360	360	360	360
Other receipts.....	-	1,895	1,895	1,559	1,601	1,643	1,643
Net cash from operating activities	(30,024)	(34,202)	(35,221)	(33,860)	(34,718)	(33,122)	(33,533)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(170)	(170)	(2,920)	(670)	(240)	-	-
Net cash from investing activities	(170)	(170)	(2,920)	(670)	(240)	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	1,325	(50)	(50)	(53)	(53)	(53)	(53)
Cash assets at the beginning of the reporting period.....	3,523	2,177	4,848	4,798	4,745	4,692	4,639
Cash assets at the end of the reporting period.....	4,848	2,127	4,798	4,745	4,692	4,639	4,586

(a) Full audited financial statements are published in the agency's Annual Report.

COUNTRY HIGH SCHOOL HOSTELS AUTHORITY

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 26

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 31 Net amount appropriated to deliver services.....	6,169	5,973	6,850	5,900	6,153	6,346	6,423
Total appropriations provided to deliver services	6,169	5,973	6,850	5,900	6,153	6,346	6,423
CAPITAL							
Item 123 Capital Appropriation	971	976	976	967	958	952	952
TOTAL APPROPRIATIONS.....	7,140	6,949	7,826	6,867	7,111	7,298	7,375
EXPENSES							
Total Cost of Services.....	14,658	14,603	15,472	16,055	16,751	16,885	17,145
Net Cost of Services ^(a)	6,979	6,150	7,561	7,172	7,028	6,698	6,764
CASH ASSETS ^(b)	8,722	6,066	4,177	3,136	2,471	2,192	1,996

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Estimated Outturn.....	511	24	(111)	(33)	167
2013-14 Voluntary Separation Scheme	222	-	-	-	-
2014-15 Procurement Savings	-	(507)	-	-	-
Adjustment to Salaries Cap.....	313	952	1,099	1,046	1,046
Revision to Expenses Due to Decrease in Enrolments.....	(217)	-	-	-	-
Revision to Royalties for Regions (RfR) Payments for District Allowance.....	40	8	(15)	(14)	(30)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Stronger Focus on the Regions: Greater focus on service delivery, infrastructure investment and economic development to improve the overall quality of life in remote and regional areas.	Quality accommodation, care and services for isolated students who have to board away from home to attend school.	1. Establishment, Operation and Maintenance of Residential Colleges

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Establishment, Operation and Maintenance of Residential Colleges.....	14,658	14,603	15,472	16,055	16,751	16,885	17,145
Total Cost of Services.....	14,658	14,603	15,472	16,055	16,751	16,885	17,145

Significant Issues Impacting the Agency

- Residential college enrolments and enrolment revenue have been affected at some colleges by a number of factors, including public awareness of the special inquiry undertaken by the Hon. Peter Blaxell, the ageing condition of some of the colleges which lack the individual rooms desired by students and parents, and the half year cohort of public school students in 2014.
- State Government spending through the RfR program is significantly upgrading ageing residential college infrastructure and ensuring that residential colleges have sufficient single bed capacity to meet additional demand arising from the relocation of Year 7 students into secondary school from 2015.
- The Authority is meeting the cost of supporting its boarding staff to gain Australian Qualifications Training Framework competency certification to ensure that they meet boarding service duty of care requirements.
- The Authority has continued to fully implement the recommendations of the Blaxell Inquiry with support from the Department of Education.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Quality accommodation, care and services for isolated students who have to board away from home to attend school:					
Average residential college occupancy rate	70%	73%	70%	75%	
Families rating accommodation, care and services as good or better	90%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators**1. Establishment, Operation and Maintenance of Residential Colleges**

Quality accommodation, care and services for isolated students who have to board away from home to attend school.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 14,658	\$'000 14,603	\$'000 15,472	\$'000 16,055	
Less Income	7,679	8,453	7,911	8,883	
Net Cost of Service.....	6,979	6,150	7,561	7,172	
Employees (Full Time Equivalents).....	115	114	114	114	
Efficiency Indicators					
Cost (Efficiency) Average Cost per Student	24,511	23,402	26,493	26,191	

ASSET INVESTMENT PROGRAM

The RfR program is providing for the redevelopment of the regional residential colleges, which are strategically important in the delivery of quality secondary education for families living beyond the reach of secondary school bus services. In addition to current works being undertaken at the Merredin, Narrogin, Geraldton and Esperance Residential Colleges, business cases regarding upgrades to other residential colleges are being developed for future consideration by Government.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Redevelopment Programs							
Esperance Residential College Stage 2 ^(a)	2,309	1,700	1,700	609	-	-	-
Merredin Residential College Stage 2 ^(a)	3,900	3,700	3,700	200	-	-	-
RfR - Regional Residential Colleges Asset Investment Allocation ^(a)	21,251	1,000	1,000	10,591	9,660	-	-
COMPLETED WORKS							
Maintenance Program - Residential Colleges							
2013-14 Program	510	510	510	-	-	-	-
Redevelopment Programs							
Esperance Residential College ^(a)	13,393	13,393	3,575	-	-	-	-
Geraldton Residential College ^(a)	2,600	2,600	2,550	-	-	-	-
Merredin Residential College ^(a)	9,034	9,034	26	-	-	-	-
Narrogin Residential College Improvements ^(a)	1,400	1,400	1,400	-	-	-	-
NEW WORKS							
Maintenance Program - Residential Colleges							
2014-15 Program	520	-	-	520	-	-	-
2015-16 Program	520	-	-	-	520	-	-
2016-17 Program	520	-	-	-	-	520	-
2017-18 Program	520	-	-	-	-	-	520
Asset Investment Program Efficiency Measure ^(b)	(1,157)	-	-	(596)	(509)	(26)	(26)
Total Cost of Asset Investment Program	55,320	33,337	14,461	11,324	9,671	494	494
Loan and Other Repayments			976	967	958	952	952
Total	55,320	33,337	15,437	12,291	10,629	1,446	1,446
FUNDED BY							
Capital Appropriation			976	967	958	952	952
Drawdowns from the Holding Account			510	494	494	494	494
Internal Funds and Balances			4,051	-	-	-	-
Drawdowns from Royalties for Regions Fund ^(c)			9,900	10,830	9,177	-	-
Total Funding			15,437	12,291	10,629	1,446	1,446

(a) Funded from the RfR Fund.

(b) The efficiency measure is comprised of reductions in both the RfR funding (\$570,000 in 2014-15 and \$483,000 in 2015-16) and drawdowns from the Holding Account (\$26,000 per annum from 2014-15).

(c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The 2014-15 Budget Estimate (\$16.1 million) compared to the 2013-14 Estimated Actual (\$15.5 million) represents a 3.9% increase. This is mainly due to a moderate increase in employee benefits and consumables.

Income

The 2014-15 Budget (\$8.9 million) compared to the 2013-14 Estimated Actual (\$7.9 million) represents a 12.6% increase. This is mainly due to an increase in the boarding fee in 2015 and a projected increase in enrolments following the move of Year 7 students to high school in 2015.

Statement of Financial Position

The Authority's property values will increase during the next financial year following additions and improvements to Merredin, Esperance and other residential colleges. The additions and improvements are being funded from the RfR, which is treated as contributed equity, thus increasing total equity.

Statement of Cashflows

Cashflow from the RfR Fund relates to additions and improvements to Merredin, Narrogin, Geraldton, Esperance and other residential colleges.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	7,476	7,019	8,039	8,225	8,422	8,653	8,879
Supplies and services.....	1,548	1,758	1,651	1,901	2,129	2,011	2,027
Accommodation.....	1,612	1,270	1,226	1,312	1,361	1,375	1,387
Depreciation and amortisation.....	1,803	2,232	2,232	2,250	2,250	2,250	2,250
Interest Expense.....	970	1,315	1,315	1,315	1,315	1,315	1,315
Other expenses.....	1,249	1,009	1,009	1,052	1,274	1,281	1,287
TOTAL COST OF SERVICES.....	14,658	14,603	15,472	16,055	16,751	16,885	17,145
Income							
Sale of goods and services.....	7,280	7,943	7,401	8,423	9,263	9,727	9,921
Other revenue.....	399	510	510	460	460	460	460
Total Income.....	7,679	8,453	7,911	8,883	9,723	10,187	10,381
NET COST OF SERVICES.....	6,979	6,150	7,561	7,172	7,028	6,698	6,764
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	6,169	5,973	6,850	5,900	6,153	6,346	6,423
Resources received free of charge.....	224	115	115	115	115	115	115
Royalties for Regions Fund ^(c)	61	56	96	66	45	46	30
TOTAL INCOME FROM STATE GOVERNMENT.....	6,454	6,144	7,061	6,081	6,313	6,507	6,568
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(525)	(6)	(500)	(1,091)	(715)	(191)	(196)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 115, 114 and 114 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Regional Community Services Fund - \$0.1 million (2012-13), \$0.1 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn) and \$0.1 million (2014-15).

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	8,674	6,066	4,129	3,088	2,423	2,144	1,948
Holding account receivables	510	520	520	546	572	598	624
Receivables.....	869	871	898	898	898	898	898
Other.....	30	27	30	30	30	30	30
Total current assets	10,083	7,484	5,577	4,562	3,923	3,670	3,500
NON-CURRENT ASSETS							
Holding account receivables.....	11,304	13,027	13,027	14,757	16,487	18,217	19,947
Property, plant and equipment	72,882	86,186	85,111	94,185	101,606	99,850	98,094
Other.....	48	48	48	48	48	48	48
Total non-current assets.....	84,234	99,261	98,186	108,990	118,141	118,115	118,089
TOTAL ASSETS.....	94,317	106,745	103,763	113,552	122,064	121,785	121,589
CURRENT LIABILITIES							
Employee provisions	777	590	774	774	774	774	774
Payables.....	221	210	221	221	221	221	221
Other.....	1,630	1,670	1,666	1,707	1,751	1,658	1,658
Total current liabilities.....	2,628	2,470	2,661	2,702	2,746	2,653	2,653
NON-CURRENT LIABILITIES							
Employee provisions	364	442	367	367	367	367	367
Borrowings	16,808	15,842	15,842	14,884	13,932	12,986	12,034
Other.....	48	48	48	48	48	48	48
Total non-current liabilities	17,220	16,332	16,257	15,299	14,347	13,401	12,449
TOTAL LIABILITIES.....	19,848	18,802	18,918	18,001	17,093	16,054	15,102
EQUITY							
Contributed equity	47,294	58,670	58,170	69,967	80,102	81,053	82,005
Accumulated surplus/(deficit).....	20,430	21,102	19,930	18,839	18,124	17,933	17,737
Reserves.....	6,745	8,171	6,745	6,745	6,745	6,745	6,745
Total equity	74,469	87,943	84,845	95,551	104,971	105,731	106,487
TOTAL LIABILITIES AND EQUITY.....	94,317	106,745	103,763	113,552	122,064	121,785	121,589

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	3,926	3,730	4,607	3,650	3,903	4,096	4,173
Capital appropriation	971	976	976	967	958	952	952
Holding account drawdowns.....	500	510	510	494	494	494	494
Royalties for Regions Fund ^(b)	601	9,956	9,996	10,896	9,222	46	30
Net cash provided by State Government.....	5,998	15,172	16,089	16,007	14,577	5,588	5,649
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(7,296)	(6,997)	(8,017)	(8,220)	(8,422)	(8,653)	(8,879)
Supplies and services.....	(1,548)	(1,725)	(1,618)	(1,816)	(2,060)	(2,080)	(2,096)
Accommodation.....	(1,636)	(1,268)	(1,224)	(1,302)	(1,351)	(1,365)	(1,377)
Other payments.....	(2,945)	(2,699)	(2,699)	(2,752)	(2,963)	(2,970)	(2,888)
Receipts							
Sale of goods and services.....	7,144	7,893	7,351	8,373	9,223	9,687	9,881
GST receipts.....	1,087	500	500	500	500	500	500
Other receipts.....	390	510	510	460	460	460	460
Net cash from operating activities.....	(4,804)	(3,786)	(5,197)	(4,757)	(4,613)	(4,421)	(4,399)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(6,701)	(10,410)	(14,461)	(11,324)	(9,671)	(494)	(494)
Net cash from investing activities.....	(6,701)	(10,410)	(14,461)	(11,324)	(9,671)	(494)	(494)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(970)	(976)	(976)	(967)	(958)	(952)	(952)
Net cash from financing activities.....	(970)	(976)	(976)	(967)	(958)	(952)	(952)
NET INCREASE/(DECREASE) IN CASH HELD	(6,477)	-	(4,545)	(1,041)	(665)	(279)	(196)
Cash assets at the beginning of the reporting period.....	15,199	6,066	8,722	4,177	3,136	2,471	2,192
Cash assets at the end of the reporting period.....	8,722	6,066	4,177	3,136	2,471	2,192	1,996

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$0.5 million (2012-13), \$9.9 million (2013-14 Budget), \$9.9 million (2013-14 estimated outturn), \$10.8 million (2014-15), \$9.2 million (2015-16), Regional Community Services Fund - \$0.1 million (2012-13), \$0.1 million (2013-14 Budget), \$0.1 million (2013-14 estimated outturn) and \$0.1 million (2014-15).

ABORIGINAL AFFAIRS

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 27

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 32 Net amount appropriated to deliver services.....	38,755	34,279	31,743	32,793	32,483	35,047	36,025
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	244	249	249	256	263	270	270
Total appropriations provided to deliver services	38,999	34,528	31,992	33,049	32,746	35,317	36,295
CAPITAL							
Item 124 Capital Appropriation	1,587	616	616	198	150	-	-
TOTAL APPROPRIATIONS.....	40,586	35,144	32,608	33,247	32,896	35,317	36,295
EXPENSES							
Total Cost of Services.....	41,161	45,883	36,102	35,917	36,541	37,499	38,707
Net Cost of Services ^(a)	38,450	44,415	34,745	33,904	34,423	35,345	36,553
CASH ASSETS ^(b)	12,437	8,161	6,124	6,193	5,313	6,044	6,556

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2014-15 Procurement Savings	-	(207)	-	-	-
Aboriginal Community Patrols	-	1,657	1,596	1,779	2,028
Aboriginal Community Patrols - Component II Funding.....	-	604	630	655	681
Browse Liquefied Natural Gas (LNG) Precinct	(2,689)	(1,281)	-	-	-
South West Native Title Settlement Funding.....	153	-	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Achieving the right balance between development and protection to ensure economic opportunities are leveraged to the benefit of the whole community.	1. Heritage Management
	Better utilisation of the Aboriginal Lands Trust Estate to achieve shared social and economic outcomes.	2. Land Management
	Improving accountability for the delivery of outcomes for Aboriginal people from government investments.	3. Accountable Government
Social and Environmental Responsibility: Ensuring that economic activity is managed in a socially and environmentally responsible manner for the long-term benefit of the State.	Supporting the Western Australia Aboriginal community to independently determine and further their identified priorities.	4. Community Development

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Heritage Management.....	8,526	10,505	9,920	9,869	10,041	10,304	10,636
2. Land Management.....	4,885	6,253	7,549	7,511	7,641	7,841	8,094
3. Accountable Government.....	17,826	25,673	8,515	8,471	8,618	8,844	9,129
4. Community Development.....	9,924	3,452	10,118	10,066	10,241	10,510	10,848
Total Cost of Services.....	41,161	45,883	36,102	35,917	36,541	37,499	38,707

Significant Issues Impacting the Agency

Partnership, Acceptance, Learning and Sharing Program

- The Department, through the Partnership, Acceptance, Learning and Sharing (PALS) program, sponsors schools to undertake reconciliation projects aimed at increasing students' awareness and knowledge of Aboriginal culture and history.
- In 2013-14, the Department provided funding of \$235,000 to 229 schools for 261 school-based reconciliation projects. In 2014-15, the Government will allocate \$335,000 (additional funding of \$100,000) towards the PALS program which will enable an additional 133 schools to participate in projects that promote and advance reconciliation within their schools and communities.

Priority Heritage Protection Program

- The Government strongly supports the protection, management and maintenance of Aboriginal heritage in Western Australia. In order to better preserve and protect Aboriginal heritage sites, the Government is allocating \$250,000 towards a Priority Heritage Protection Program which will provide grants to Aboriginal organisations for activities that protect and preserve Aboriginal heritage such as rock art across the State.
- Benefits from the program will include greater protection of Aboriginal heritage through hands on management of important heritage sites, increased public awareness and appreciation of Aboriginal heritage, and the creation of economic development opportunities for Aboriginal organisations to manage and protect their own heritage.

Online Land Approvals System

- In 2014-15, the Department will allocate \$50,000 towards the development of an online land approvals system.
- The system will leverage off technology developed by the Department's Aboriginal Heritage E-Lodgement Program (A-HELP) and will enable applicants to submit and track land use applications, Mining Rents and Royalties applications as well as obtain land access and transfer information.
- Benefits delivered by the online land approvals system will include reduced costs and time to industry and government in relation to land use applications, improved accessibility to Aboriginal land information for all stakeholders and integration with the proposed across government application tracking portal.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Achieving the right balance between development and protection to ensure economic opportunities are leveraged to the benefit of the whole community:					
Percentage of direct stakeholders satisfied with the services related to the management of Aboriginal heritage.....	81%	65%	65%	65%	
Outcome: Better utilisation of the Aboriginal Lands Trust Estate to achieve shared social and economic outcomes:					
Percentage of direct stakeholders satisfied with the services related to the management of the Aboriginal Lands Trust Estate	63%	65%	65%	65%	
Outcome: Improving accountability for the delivery of outcomes for Aboriginal people from government investments:					
Percentage of direct stakeholders satisfied with services related to improving accountability for the delivery of services to Aboriginal people	66%	65%	65%	65%	
Outcome: Supporting the Western Australia Aboriginal community to independently determine and further their identified priorities:					
Percentage of direct stakeholders satisfied with services related to community development programs for Aboriginal people	89%	65%	65%	65%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Services and Key Efficiency Indicators

1. Heritage Management

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 8,526	\$'000 10,505	\$'000 9,920	\$'000 9,869	
Less Income	561	334	373	553	
Net Cost of Service.....	7,965	10,171	9,547	9,316	
Employees (Full Time Equivalents).....	70	70	70	70	
Efficiency Indicators					
Average Processing Time per Statutory Approval.....	65 days	70 days	67 days	70 days	
Average Time to Update Register.....	17 days	33 days	15 days	30 days	
Average Time to Complete Initial Assessment.....	3 days	28 days	3 days	10 days	1

Explanation of Significant Movements

(Notes)

- The average time taken to complete initial assessments has decreased as a result of training provided to regional offices on compliance procedures.

2. Land Management

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 4,885	\$'000 6,253	\$'000 7,549	\$'000 7,511	
Less Income	322	199	284	421	1
Net Cost of Service.....	4,563	6,054	7,265	7,090	
Employees (Full Time Equivalents).....	47	29	47	47	2
Efficiency Indicators					
Average Processing Time per Land Transaction	9 days	10 days	10 days	10 days	

Explanation of Significant Movements

(Notes)

- In 2013-14, the Net Cost of Service is expected to increase to \$7.3 million as a result of internal realignment of resources and the adoption of an allocation methodology which improves the allocation of costs by identifying direct expenditure for this activity.
- The variances in FTEs between service directorates reflect internal restructures to better align service delivery to strategy.

3. Accountable Government

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 17,826	\$'000 25,673	\$'000 8,515	\$'000 8,471	
Less Income	1,174	817	320	475	1
Net Cost of Service.....	16,652	24,856	8,195	7,996	
Employees (Full Time Equivalents).....	31	44	31	31	2
Efficiency Indicators					
Average Cost per 1,000 of Aboriginal Population	\$221,690	\$313,659	\$104,027	\$103,494	

Explanation of Significant Movements

(Notes)

- In 2013-14, the Net Cost of Service is expected to decrease to \$8.2 million as a result of a number of factors. These include:
 - internal realignment of resources;
 - Aboriginal Community Emergency Response Fund (ACERF) project transferred to Regional Development (\$7.6 million); and
 - the adoption of an allocation methodology which improves the identification of costs by allocating major types of expenditure, such as projects, to the responsible service areas.
- The FTEs variances between service directorates reflect internal restructures to better align service delivery to strategy.

4. Community Development

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 9,924	\$'000 3,452	\$'000 10,118	\$'000 10,066	
Less Income	654	118	380	564	1
Net Cost of Service.....	9,270	3,334	9,738	9,502	
Employees (Full Time Equivalents).....	17	14	17	17	2
Efficiency Indicators					
Average Cost per Initiative Funded	\$16,807	\$18,960	\$21,988	\$16,577	

Explanation of Significant Movements

(Notes)

- In 2013-14, the Net Cost of Service is expected to increase to \$9.7 million due to the adoption of an allocation methodology which improves the allocation of costs by identifying major types of expenditure, such as projects, to the responsible service areas. These projects include Aboriginal Community Patrols, community grants, and sponsorships.
- The FTEs variances between service directorates reflect internal restructures to better align service delivery to strategy.

ASSET INVESTMENT PROGRAM

The Department's 2013-14 Asset Investment Program includes expenditure relating to the development of the A-HELP of \$1.3 million, which is expected to be substantially completed by 30 June 2014. From 2014-15 onwards, asset investment relates to replacement of information technology and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Asset Replacement - Information Technology							
The Decommissioning of the Office of Shared Services.....	395	245	-	-	150	-	-
COMPLETED WORKS							
Aboriginal Heritage Management System - A-HELP							
2013-14 Program	1,253	1,253	1,253	-	-	-	-
Asset Replacement - Information Technology							
2013-14 Program	381	381	381	-	-	-	-
Asset Replacement - Office Equipment - 2013-14 Program.....	134	134	134	-	-	-	-
NEW WORKS							
Asset Replacement - Information Technology							
2014-15 Program	242	-	-	242	-	-	-
2015-16 Program	450	-	-	-	450	-	-
2016-17 Program	388	-	-	-	-	388	-
2017-18 Program	431	-	-	-	-	-	431
Asset Replacement - Office Equipment							
2014-15 Program	141	-	-	141	-	-	-
2015-16 Program	148	-	-	-	148	-	-
2016-17 Program	155	-	-	-	-	155	-
2017-18 Program	160	-	-	-	-	-	160
Total Cost of Asset Investment Program	4,278	2,013	1,768	383	748	543	591
FUNDED BY							
Capital Appropriation.....			616	198	150	-	-
Drawdowns from the Holding Account			452	185	598	543	591
Internal Funds and Balances			700	-	-	-	-
Total Funding			1,768	383	748	543	591

FINANCIAL STATEMENTS**Income Statement***Expenses*

In 2012-13, total cost of services was \$41.2 million against a projection of \$36.1 million in 2013-14. The variance relates to lower expenditure in grants and subsidies and the transfer of funding for ACERF to the Department of Regional Development.

Income

Total income between 2012-13 and 2013-14 is expected to decrease by approximately \$1.4 million. The 2012-13 income includes one-off Commonwealth funding of \$1.5 million for Kalumburu Roads and Halls Creek Healing Strategy projects.

Statement of Financial Position

Between 2012-13 and 2013-14, total non-current assets are expected to increase by approximately \$1.6 million due mainly to development costs of the A-HELP. Total current assets between these years are expected to decrease by approximately \$6.6 million due mainly to return of the Browse LNG Precinct project funding.

Statement of Cashflows

In 2013-14, cash assets are expected to be \$6.1 million down from \$12.4 million in 2012-13. The decrease of \$6.3 million is due mainly to the reversal of the Browse LNG Precinct project funding. Cash assets are expected to remain at the same level in 2014-15.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	19,540	20,429	19,576	20,204	20,727	21,077	21,782
Grants and subsidies ^(c)	8,258	7,816	1,709	1,400	1,400	1,400	1,400
Supplies and services	8,894	13,353	10,107	8,899	8,856	9,454	9,957
Accommodation	3,332	2,728	3,439	3,737	3,815	3,815	3,815
Depreciation and amortisation	169	446	446	648	648	648	648
Other expenses	968	1,111	825	1,029	1,095	1,105	1,105
TOTAL COST OF SERVICES	41,161	45,883	36,102	35,917	36,541	37,499	38,707
Income							
Grants and subsidies	1,525	130	130	130	130	130	130
Other revenue	1,186	1,338	1,227	1,883	1,988	2,024	2,024
Total Income	2,711	1,468	1,357	2,013	2,118	2,154	2,154
NET COST OF SERVICES	38,450	44,415	34,745	33,904	34,423	35,345	36,553
INCOME FROM STATE GOVERNMENT							
Service appropriations	38,999	34,528	31,992	33,049	32,746	35,317	36,295
Resources received free of charge	634	236	635	635	635	635	635
Royalties for Regions Fund ^(d)	2,644	8,712	180	124	84	86	97
TOTAL INCOME FROM STATE GOVERNMENT	42,277	43,476	32,807	33,808	33,465	36,038	37,027
SURPLUS/(DEFICIENCY) FOR THE PERIOD	3,827	(939)	(1,938)	(96)	(958)	693	474

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 165, 165 and 165 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$2.6 million (2012-13), \$8.7 million (2013-14 Budget), \$0.2 million (2013-14 estimated outturn), \$0.1 million (2014-15), \$0.1 million (2015-16), \$0.1 million (2016-17) and \$0.1 million (2017-18).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Aboriginal Community Emergency Response							
Fund - Royalties for Regions	2,450	7,550	-	-	-	-	-
Aboriginal Land Trust Pastoral Leases	650	-	-	-	-	-	-
Fitzroy Futures	100	-	180	-	-	-	-
Indigenous Partnerships	200	-	200	-	-	-	-
Kimberley Science and Conservation Strategy							
Rock Art Research Program	-	-	175	-	-	-	-
Partnership Acceptance Learning Sharing (PALS)	209	-	235	335	-	-	-
Remote Service Delivery	1,140	-	703	-	-	-	-
Stolen Wages	2,526	-	100	-	-	-	-
Various Indigenous Community Grants	867	150	-	949	1,400	1,400	1,400
Yagan's Memorial Park	116	116	116	116	-	-	-
TOTAL	8,258	7,816	1,709	1,400	1,400	1,400	1,400

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	9,875	5,623	3,477	3,431	3,306	3,922	4,319
Restricted cash.....	2,007	1,928	2,007	2,762	2,007	2,007	2,007
Holding account receivables.....	452	185	185	598	543	-	-
Receivables.....	467	770	510	436	427	430	433
Other.....	242	1,167	247	247	252	257	271
Total current assets.....	13,043	9,673	6,426	7,474	6,535	6,616	7,030
NON-CURRENT ASSETS							
Holding account receivables.....	80	319	319	346	446	1,104	1,171
Property, plant and equipment.....	275	961	605	863	1,486	1,381	1,324
Intangibles.....	448	2,353	1,440	917	394	394	394
Restricted cash.....	555	610	640	-	-	115	230
Other.....	196	168	196	196	196	196	196
Total non-current assets.....	1,554	4,411	3,200	2,322	2,522	3,190	3,315
TOTAL ASSETS.....	14,597	14,084	9,626	9,796	9,057	9,806	10,345
CURRENT LIABILITIES							
Employee provisions.....	3,282	3,105	3,195	3,193	3,189	3,185	3,190
Payables.....	44	2,109	50	56	62	72	72
Other.....	1,011	1,947	1,071	1,135	1,203	1,253	1,313
Total current liabilities.....	4,337	7,161	4,316	4,384	4,454	4,510	4,575
NON-CURRENT LIABILITIES							
Employee provisions.....	797	852	790	790	789	789	789
Total non-current liabilities.....	797	852	790	790	789	789	789
TOTAL LIABILITIES.....	5,134	8,013	5,106	5,174	5,243	5,299	5,364
EQUITY							
Contributed equity.....	4,068	4,684	1,063	1,261	1,411	1,411	1,411
Accumulated surplus/(deficit).....	5,182	1,201	3,244	3,148	2,190	2,883	3,357
Reserves.....	213	186	213	213	213	213	213
Total equity.....	9,463	6,071	4,520	4,622	3,814	4,507	4,981
TOTAL LIABILITIES AND EQUITY.....	14,597	14,084	9,626	9,796	9,057	9,806	10,345

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	38,589	34,104	31,568	32,424	32,103	34,659	35,637
Capital appropriation	1,587	616	616	198	150	-	-
Holding account drawdowns.....	374	452	452	185	598	543	591
Royalties for Regions Fund ^(b)	2,644	8,712	180	124	84	86	97
Net cash provided by State Government.....	43,194	43,884	32,816	32,931	32,935	35,288	36,325
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(19,781)	(20,369)	(19,610)	(20,140)	(20,659)	(21,022)	(21,727)
Grants and subsidies	(8,258)	(7,816)	(1,709)	(1,400)	(1,400)	(1,400)	(1,400)
Supplies and services.....	(10,386)	(13,165)	(9,980)	(8,769)	(8,734)	(9,332)	(9,835)
Accommodation.....	(2,764)	(2,665)	(2,870)	(3,168)	(3,246)	(3,246)	(3,246)
Other payments.....	(2,975)	(3,225)	(6,807)	(2,545)	(2,437)	(2,423)	(2,423)
Receipts							
Grants and subsidies	1,525	130	130	130	130	130	130
GST receipts.....	1,860	2,153	2,264	1,530	1,297	1,261	1,261
Other receipts.....	1,717	1,332	1,221	1,883	1,982	2,018	2,018
Net cash from operating activities	(39,062)	(43,625)	(37,361)	(32,479)	(33,067)	(34,014)	(35,222)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(620)	(1,068)	(1,768)	(383)	(748)	(543)	(591)
Proceeds from sale of non-current assets	13	-	-	-	-	-	-
Net cash from investing activities	(607)	(1,068)	(1,768)	(383)	(748)	(543)	(591)
NET INCREASE/(DECREASE) IN CASH HELD	3,525	(809)	(6,313)	69	(880)	731	512
Cash assets at the beginning of the reporting period.....	8,912	8,970	12,437	6,124	6,193	5,313	6,044
Cash assets at the end of the reporting period.....	12,437	8,161	6,124	6,193	5,313	6,044	6,556

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$2.6 million (2012-13), \$8.7 million (2013-14 Budget), \$0.2 million (2013-14 estimated outturn), \$0.1 million (2014-15), \$0.1 million (2015-16), \$0.1 million (2016-17) and \$0.1 million (2017-18).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Grants and Subsidies	1,525	130	130	130	130	130	130
GST Input Credits.....	1,860	2,153	2,264	1,530	1,297	1,261	1,261
Other Receipts.....	1,717	1,332	1,221	1,883	1,982	2,018	2,018
TOTAL.....	5,102	3,615	3,615	3,543	3,409	3,409	3,409

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 5 - MINISTER FOR EDUCATION; ABORIGINAL AFFAIRS; ELECTORAL AFFAIRS

DIVISION 28

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 33 Net amount appropriated to deliver services.....	25,035	6,660	6,660	6,562	7,150	26,047	7,749
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	407	401	401	409	418	429	429
- Electoral Act 1907	4,000	200	200	600	1,400	200	4,200
- Industrial Relations Act 1979	116	116	116	116	116	116	116
Total appropriations provided to deliver services	29,558	7,377	7,377	7,687	9,084	26,792	12,494
TOTAL APPROPRIATIONS.....	29,558	7,377	7,377	7,687	9,084	26,792	12,494
EXPENSES							
Total Cost of Services.....	29,435	10,716	10,881	8,182	11,684	27,012	14,978
Net Cost of Services ^(a)	28,982	7,437	7,602	7,747	9,184	26,842	12,478
CASH ASSETS ^(b)	1,278	225	600	600	600	600	600

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Adjustment to Salaries Cap.....	-	-	1,114	11,495	-
Information Technology System Upgrade – 2014-15 to 2017-18 Program ^(a)	-	67	67	67	67

(a) From 2014-15 the Commission will receive yearly funding the Information Technology System Upgrade program. One-half of this program is expensed, the other half is capitalised.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes.	1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients	29,435	10,716	10,881	8,182	11,684	27,012	14,978
Total Cost of Services	29,435	10,716	10,881	8,182	11,684	27,012	14,978

Significant Issues Impacting the Agency

- The Commission will continue to provide support to the Electoral Distribution Commissioners for the next distribution of electoral boundaries, spending \$2 million over the period 2013-14 to 2016-17. Funding will provide for the set up of the infrastructure for the public consultation process and the resulting review of electoral boundaries in 2015-16 ahead of the next State general election in March 2017.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Western Australian electors participate in independent and impartial elections or referenda conducted by the Commission as part of democratic processes:					
The number of relevant breaches of 'Declaration by Officer' (Forms 1) upheld by a Court of Disputed Returns	Nil	Nil	Nil	Nil	
Percentage of eligible Western Australian electors on the State Electoral Roll	89.2%	91%	89.5%	90.4%	1
Percentage of enrolled electors voting in State general elections (or by-elections) or referenda.....	89.2%	n/a	n/a	n/a	2
Average percentage of enrolled electors voting in local government ordinary (or extraordinary) postal elections or referenda conducted by the Commission.....	37.9%	32%	27.8%	28%	3

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. There were 1,469,519 enrolled electors out of an estimated eligible population of 1,642,458 people as at 31 December 2013.
2. There is no State general election planned for 2014-15.
3. The figure of 37.9% in the 2012-13 Actual year relates to the average percentage of enrolled electors voting in local government extraordinary elections or referenda only. There was no local government ordinary elections or referenda in 2012-13.

Services and Key Efficiency Indicators

1. Provision of Independent, Impartial and Efficient Electoral Services to Electors for Parliament and other Electoral Clients

Provision of an impartial, independent and efficient electoral service to Parliamentary and non-Parliamentary electoral customers.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service ^(a)	\$'000 29,435	\$'000 10,716	\$'000 10,881	\$'000 8,182	
Less Income	453	3,279	3,279	435	
Net Cost of Service.....	28,982	7,437	7,602	7,747	
Employees (Full Time Equivalents).....	48	48	48	48	
Efficiency Indicators					
Average Cost per Elector of Providing Electoral Services (Enrolment and Election Management).....	\$5.74	\$5.39	\$4.91	\$4.86	
Average Cost per Elector of Conducting State General Elections (or By-elections) or Referenda Events	\$11.91	\$0.92	\$0.78	n/a	1
Average Cost per Elector of Conducting Local Government Ordinary (or Extraordinary) Elections Conducted by the Commission ^(b)	\$1.56	\$1.92	\$2.64	n/a	2

(a) The Total Cost of Service in the 2014-15 Budget is significantly reduced from 2013-14 Estimated Actual as there are no local government ordinary elections planned for 2014-15.

(b) The Average Cost per Elector of conducting local government ordinary (or extraordinary) elections is significantly different between the 2013-14 Budget and 2013-14 Budget Estimated Actual as the Average Cost per Elector is affected by the elector turnout for these elections.

Explanation of Significant Movements

(Notes)

1. There is no State general election planned for 2014-15.
2. There are no means to determine if extraordinary local government elections will occur in 2014-15. Extraordinary elections are held in the event the office of an elected councillor, mayor or president becomes vacant due to death or resignation of a member.

ASSET INVESTMENT PROGRAM

The Asset Investment Program (AIP) for 2014-15 is estimated at \$117,000 for routine replacement of the Commission's office equipment, furniture and for the routine upgrade to the information technology system. The cost of the AIP is funded by drawdowns from the holding account.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement							
2012-13 Program	50	50	13	-	-	-	-
2013-14 Program	50	50	50	-	-	-	-
Information Technology System Upgrade ^(a)							
2012-13 Program	200	200	200	-	-	-	-
NEW WORKS							
Asset Replacement							
2014-15 Program	50	-	-	50	-	-	-
2015-16 Program	50	-	-	-	50	-	-
2016-17 Program	50	-	-	-	-	50	-
2017-18 Program	50	-	-	-	-	-	50
Information Technology System Upgrade							
2014-15 Program	67	-	-	67	-	-	-
2015-16 Program	67	-	-	-	67	-	-
2016-17 Program	67	-	-	-	-	67	-
2017-18 Program	67	-	-	-	-	-	67
Total Cost of Asset Investment Program	768	300	263	117	117	117	117
FUNDED BY							
Drawdowns from the Holding Account			50	117	117	117	117
Internal Funds and Balances			213	-	-	-	-
Total Funding			263	117	117	117	117

(a) The funding structure of the Information Technology System Upgrade program has been modified from 2014-15 onwards to a yearly basis. Previously this program was appropriated to the Commission on a three yearly basis.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The decrease in Total Cost of Services between the 2013-14 Estimated Actual and the 2014-15 Budget Estimate is as a result of the local government ordinary elections which were held in October 2013.

Income

The decrease in the sales of goods and services for the 2014-15 Budget Estimate compared to the 2013-14 Estimated Actual, is as a result of the recoup of the local government ordinary election costs.

Statement of Cashflows

The net cash provided by State Government has increased from the 2013-14 Estimated Actual to the 2014-15 Budget Estimate due to the additional funding provided to perform the distribution of electoral boundaries.

The decrease in grants and subsidies and other payments from the 2013-14 Estimated Actual to the 2014-15 Budget Estimate is due to the biennial local government elections, held in October 2013.

The decrease in sale of goods and services and GST receipts from the 2013-14 Estimated Actual to the 2014-15 Budget Estimate is due to the biennial local government elections, held in October 2013.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	14,070	4,761	4,761	4,664	5,638	16,728	4,690
Grants and subsidies ^(c)	3,968	-	-	-	-	200	4,200
Supplies and services	6,691	4,211	4,211	1,821	3,430	3,766	4,401
Accommodation	48	1,247	1,247	1,297	1,387	1,300	1,300
Depreciation and amortisation	209	164	164	50	50	50	50
Other expenses	4,449	333	498	350	1,179	4,968	337
TOTAL COST OF SERVICES	29,435	10,716	10,881	8,182	11,684	27,012	14,978
Income							
Sale of goods and services	453	3,279	3,279	435	2,500	170	2,500
Total Income	453	3,279	3,279	435	2,500	170	2,500
NET COST OF SERVICES	28,982	7,437	7,602	7,747	9,184	26,842	12,478
INCOME FROM STATE GOVERNMENT							
Service appropriations	29,558	7,377	7,377	7,687	9,084	26,792	12,494
Resources received free of charge	57	60	60	60	100	34	34
TOTAL INCOME FROM STATE GOVERNMENT	29,615	7,437	7,437	7,747	9,184	26,826	12,528
SURPLUS/(DEFICIENCY) FOR THE PERIOD	632	-	(165)	-	-	(16)	50

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 48, 48 and 48 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Public Funding of Political Parties and Candidates in State Elections	3,968	-	-	-	-	200	4,200
TOTAL	3,968	-	-	-	-	200	4,200

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,178	129	500	500	500	500	500
Restricted cash.....	-	8	-	-	-	-	-
Holding account receivables.....	164	50	164	164	164	164	164
Receivables.....	558	128	677	677	677	677	677
Other.....	-	108	-	-	-	-	-
Total current assets.....	1,900	423	1,341	1,341	1,341	1,341	1,341
NON-CURRENT ASSETS							
Holding account receivables.....	397	625	511	444	377	344	277
Property, plant and equipment.....	113	103	12	79	146	163	280
Intangibles.....	2,067	2,221	2,267	2,267	2,267	2,267	2,267
Restricted cash.....	100	88	100	100	100	100	100
Total non-current assets.....	2,677	3,037	2,890	2,890	2,890	2,874	2,924
TOTAL ASSETS.....	4,577	3,460	4,231	4,231	4,231	4,215	4,265
CURRENT LIABILITIES							
Employee provisions.....	874	788	874	874	874	874	874
Payables.....	65	110	65	65	65	65	65
Other.....	266	242	85	85	85	85	85
Total current liabilities.....	1,205	1,140	1,024	1,024	1,024	1,024	1,024
NON-CURRENT LIABILITIES							
Employee provisions.....	234	209	234	234	234	234	234
Total non-current liabilities.....	234	209	234	234	234	234	234
TOTAL LIABILITIES.....	1,439	1,349	1,258	1,258	1,258	1,258	1,258
EQUITY							
Contributed equity.....	876	876	876	876	876	876	876
Accumulated surplus/(deficit).....	2,262	1,235	2,097	2,097	2,097	2,081	2,131
Total equity.....	3,138	2,111	2,973	2,973	2,973	2,957	3,007
TOTAL LIABILITIES AND EQUITY.....	4,577	3,460	4,231	4,231	4,231	4,215	4,265

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	29,394	7,213	7,213	7,637	9,034	26,708	12,444
Holding account drawdowns.....	250	50	50	117	117	117	117
Net cash provided by State Government.....	29,644	7,263	7,263	7,754	9,151	26,825	12,561
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(14,136)	(4,721)	(4,721)	(4,664)	(5,604)	(16,033)	(4,690)
Grants and subsidies	(3,969)	-	-	-	-	(200)	(4,200)
Supplies and services.....	(4,528)	(4,251)	(4,251)	(1,821)	(3,430)	(3,732)	(4,417)
Accommodation.....	(1,474)	(1,247)	(1,247)	(1,247)	(737)	(40)	(40)
Other payments.....	(6,369)	(1,523)	(1,688)	(900)	(1,763)	(6,873)	(1,597)
Receipts							
Sale of goods and services	453	3,279	3,279	995	2,500	170	2,500
GST receipts.....	891	1,250	1,250	-	-	-	-
Net cash from operating activities	(29,132)	(7,213)	(7,378)	(7,637)	(9,034)	(26,708)	(12,444)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(37)	(50)	(263)	(117)	(117)	(117)	(117)
Net cash from investing activities	(37)	(50)	(263)	(117)	(117)	(117)	(117)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	-	(300)	(2,881)	-	-	-	-
Proceeds from borrowings.....	-	-	2,581	-	-	-	-
Net cash from financing activities.....	-	(300)	(300)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	475	(300)	(678)	-	-	-	-
Cash assets at the beginning of the reporting period.....	803	525	1,278	600	600	600	600
Cash assets at the end of the reporting period.....	1,278	225	600	600	600	600	600

(a) Full audited financial statements are published in the agency's Annual Report.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Extraneous Election.....	201	756	729	972	-	150	-
GST Input Credits.....	891	1,250	1,250	-	-	-	-
Local Government Recoups.....	115	2,500	2,500	-	2,500	-	2,500
Sale of Rolls and Maps.....	34	20	47	20	-	20	-
Sundries.....	103	3	3	3	-	-	-
TOTAL.....	1,344	4,529	4,529	995	2,500	170	2,500

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

Part 6

Minister for Planning; Culture and the Arts

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
329	Planning			
	– Delivery of Services	37,443	38,992	45,244
	– Capital Appropriation.....	7,389	7,781	2,799
	Total	44,832	46,773	48,043
343	Western Australian Planning Commission			
	– Delivery of Services	92,916	94,516	98,381
	– Capital Appropriation.....	5,400	5,400	5,400
	Total	98,316	99,916	103,781
353	Culture and the Arts			
	– Delivery of Services	129,416	145,762	127,303
	– Capital Appropriation.....	9,756	8,456	21,530
	Total	139,172	154,218	148,833
	GRAND TOTAL			
	– Delivery of Services	259,775	279,270	270,928
	– Capital Appropriation.....	22,545	21,637	29,729
	Total	282,320	300,907	300,657

PLANNING

PART 6 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 29

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 34 Net amount appropriated to deliver services.....	38,432	36,974	38,523	44,761	44,135	45,071	38,377
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	456	469	469	483	483	483	483
Total appropriations provided to deliver services	38,888	37,443	38,992	45,244	44,618	45,554	38,860
CAPITAL							
Item 125 Capital Appropriation.....	6,209	7,389	7,781	2,799	12,473	16,528	17,424
TOTAL APPROPRIATIONS.....	45,097	44,832	46,773	48,043	57,091	62,082	56,284
EXPENSES							
Total Cost of Services.....	70,154	72,171	84,467	91,955	87,241	89,296	89,661
Net Cost of Services ^(a)	44,268	45,007	57,288	46,547	39,864	41,244	40,457
CASH ASSETS ^(b)	9,904	12,168	3,988	10,528	15,265	20,940	21,337

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2014-15 Accommodation Funding	-	2,850	-	-	-
2014-15 Procurement Savings	-	(432)	-	-	-
2014-15 Tariffs, Fees and Charges - Development Assessment Panels Fee	-	564	564	564	564
Future Funding of the Department.....	10,295	4,164	6,000	6,692	6,692
Land Development Applications Processing	-	1,862	1,896	1,929	1,959
Land Use Planning Initiative - Bushfire Risk Mitigation.....	75	364	-	-	-
New Service Delivery Agreement With the Western Australian Planning Commission	-	17,681	18,170	19,292	19,866
Oakajee-Narngulu Infrastructure Corridor.....	-	1,000	775	-	-
Royalties for Regions (Northern Towns Planning Program).....	(383)	1,437	-	-	-
Royalties for Regions (Oakajee-Narngulu Infrastructure Corridor) ^(a)	5	(5,756)	(17,550)	(15)	(18)
Transfer Location Information Strategy Program from Landgate.....	1,314	188	562	562	-
Transfer of Parking Function to the Department of Transport	(255)	(261)	(268)	(275)	(275)

(a) Note that this program has been removed from the Royalties for Regions program and replaced with Consolidated Account funding, the majority of which is a capital contribution for the acquisition of assets.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Integration of land systems that facilitate economic development.	1. Integrated Land and Infrastructure Policy Development
	Accessibility to serviced land and infrastructure.	2. Land Accessibility Planning and Policy Development

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Integrated Land and Infrastructure Policy Development	24,705	29,247	40,346	38,945	36,949	37,819	37,973
2. Land Accessibility Planning and Policy Development	45,449	42,924	44,121	53,010	50,292	51,477	51,688
Total Cost of Services	70,154	72,171	84,467	91,955	87,241	89,296	89,661

Significant Issues Impacting the Agency

- The Department has been undergoing a period of sustained change both at a system and service delivery level. These changes are aimed at making the Department more flexible and responsive in meeting the Government's objectives of providing strategic advice on the management of land use and development, which supports sustainable and economic prosperity of Western Australia.
- The Minister for Planning launched Phase 2 of planning reform in September 2013, which is aimed at identifying opportunities for improvement of the Western Australian planning system. The public response will be considered, in the implementation of the Phase 2 reform agenda, to streamline approvals processes and improve land use planning and development decisions.
- The Strategic Assessment for Perth and Peel Regions, under an agreement between the Commonwealth and the State, is expected to significantly streamline environmental approvals processes. The Department has a lead role in coordinating inter-agency input towards forming the spatial framework and developing ancillary strategic planning documents on behalf of the Western Australian Planning Commission (WAPC).
- The Department supports the WAPC in developing structure plans for selected activity centres and corridors, including Stirling, Murdoch, Burswood Peninsula, MAX Light Rail Corridor (including Mirrabooka), Canning Bridge, Bentley-Curtin Precinct, and Scarborough Beach Road Activity Corridor.
- The Department's funding relationship with the WAPC is being reframed such that all activities undertaken by the Department, on behalf of the WAPC, will be funded through a Service Delivery Agreement. This provides for more transparency and accountability around the funding and expenditure of the Department and the WAPC as separate entities.

- Continuing the transformation of the Department's geospatial information system and improvements to the electric lodgement, referrals and approvals system. In 2013-14, the Department deployed its new internal geospatial viewer and is now finalising its automated geospatial boundary alignment and data capture system for deployment in 2014-15. These new tools provide significant efficiencies for the Department enabling it to service a broader range of planning activities. A system for lodging subdivision applications, structure plans and lot amalgamations is currently being tested to be rolled out in 2014-15. Expanding the system to process amendments and development applications electronically is a priority in the coming year.
- The Department will investigate planning options for identifying, reserving and protecting shared infrastructure corridors. This is aimed at increasing land availability for future network infrastructure while developing the mechanisms for planning and constructing strategic economic infrastructure to use land more efficiently.
- The Department continues to support the Government's 'Affordable Housing Strategy', and is developing a model to utilise WAPC land to provide secure tenure for permanent park home residents.
- The Way Forward - Swan Valley Land Use and Management Report was published in December 2013 with the Government adopting the recommendations in early 2014. The recommendations of this report will be implemented in 2014-15, and include the drafting and introduction of new legislation governing land use planning and development in the Swan Valley.
- The Alignment Definition report and implementation proposal in support of the Oakajee-Narngulu Infrastructure Corridor defines a preferred alignment to the east of Geraldton for a shared infrastructure corridor. Environmental and heritage approvals processes are progressing in parallel with the adoption of the preferred alignment.
- The Department also supported the WAPC in its functions in 2014-15 in delivering:
 - 'Directions 2031 and Beyond', and preparing draft associated sub-regional and central structure plans for Perth and Peel;
 - regional planning and infrastructure frameworks covering the State's planning regions;
 - planning instruments to manage bushfire risk;
 - reviews of State Planning Policies;
 - completion of the State Planning Strategy, and
 - statutory planning assessments.

Outcomes and Key Effectiveness Indicators (a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Integration of land systems that facilitates economic development:					
Proportion of zoned land in the metropolitan area that is 400 metres/1 km from major transport systems:					
Less than R20 : 400 metres.....	40.2%	40.5%	40.2%	40.3%	
Less than R20 : 1 km.....	78.2%	78.6%	78.2%	78.3%	
R20 : 400 metres.....	60%	59.9%	60.1%	60%	
R20 : 1 km.....	95.1%	95.2%	95.2%	95.2%	
Greater than R20 : 400 metres.....	60.6%	60.8%	60.6%	60.7%	
Greater than R20 : 1 km.....	95.9%	95.9%	95.9%	95.9%	
Area of commercial and industrial land per capita per corridor:					
Eastern Sector - Commercial per capita.....	9m ²	9m ²	9m ²	9m ²	
Eastern Sector - Industrial per capita.....	96.7m ²	77.2m ²	97m ²	97m ²	1
Inner Sector - Commercial per capita.....	30.4m ²	31m ²	30m ²	30.5m ²	
Inner Sector - Industrial per capita.....	11.8m ²	12.1m ²	12m ²	12m ²	
Middle Sector - Commercial per capita.....	20.6m ²	21.3m ²	20m ²	20.6m ²	
Middle Sector - Industrial per capita.....	59.8m ²	61.6m ²	60m ²	60.5m ²	
North West Sector - Commercial per capita.....	33.4m ²	34m ²	33m ²	33.5m ²	
North West Sector - Industrial per capita.....	57.3m ²	57.5m ²	57m ²	57.3m ²	
South East Sector - Commercial per capita.....	13m ²	14m ²	13m ²	13.3m ²	
South East Sector - Industrial per capita.....	63.6m ²	52.6m ²	64m ²	64m ²	2
South West Sector - Commercial per capita.....	20.9m ²	20.5m ²	20m ²	20.5m ²	
South West Sector - Industrial per capita.....	139.9m ²	150.7m ²	140m ²	140m ²	3
Perth Metropolitan Region - Commercial per capita.....	22.2m ²	22.5m ²	22m ²	22.2m ²	
Perth Metropolitan Region - Industrial per capita.....	67.9m ²	66.3m ²	68m ²	67.4m ²	
People in the Metropolitan Region that live within ten minutes of a major public transport route:					
within a 10 minute walk to a bus stop.....	90%	91%	90%	90%	
within a 10 minute ride to a railway station.....	37%	37%	37%	37%	
within a 10 minute car travel to a railway station.....	80%	81%	80%	80%	
Outcome: Accessibility to serviced land and infrastructure:					
Number of lots given preliminary and final approval:					
residential.....	41,027	43,370	50,288	53,000	4
non-residential.....	5,095	4,560	5,676	5,800	4
Median land price as a percentage of median residential property sales price....	54%	55%	56%	55%	
Relative affordability of property and land prices.....	Lowest quintile	Lowest quintile	Lowest quintile	Lowest quintile	
Average lot size in the Perth Metropolitan Region.....	420m ²	500m ²	411m ²	425m ²	5
Avoided land consumption costs.....	\$144 million	\$140 million	\$144 million	\$148 million	
Determination appeals that are unsuccessful.....	99.9%	99.9%	99.9%	99.9%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. A zoning change in the Metropolitan Region Scheme in 2012-13 resulted in approximately 428 hectares of land being changed from rural zoned land to industrial zoned land in Bullsbrook.
2. Zoning changes in 2012-13 resulted in approximately 169 hectares of land in Cardup and 12 hectares of land in Maddington being changed from rural zoned land to industrial zoned land.
3. Changes to industrial and commercial zoning in the south west sector in 2012-13 include:
 - 91 hectares rezoned from industrial and commercial land to urban land in North Coogee;
 - 27 hectares rezoned from industrial land to public purpose land in East Rockingham; and
 - the rezoning of the Rockingham Waterfront Village.
4. Increase is a result of improved economic conditions in Western Australia, an increase in the number of lots per application and departmental process improvements.
5. Reflects the continuing trend of sub division activity and metropolitan infill development.

Services and Key Efficiency Indicators

1. Integrated Land and Infrastructure Policy Development

By shaping the pattern of development and influencing the location, scale, density, design and mix of land uses, integrated land use systems contribute to the Government's goal, 'Delivering Services' by:

- ensuring flexibility to meet the demands of a changing economy and market environments; and
- maximising the use of existing infrastructure rather than incurring the costs of greenfields infrastructure with its resulting impact on home affordability.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 24,705	\$'000 29,247	\$'000 40,346	\$'000 38,945	1
Less Income	5,431	3,204	3,620	12,233	2
Net Cost of Service.....	19,274	26,043	36,726	26,712	
Employees (Full Time Equivalents).....	155	156	151	152	
Efficiency Indicators					
Average Cost per Policy Hour for Integrated Land Policy Development.	\$113.25	\$96.44	\$111.41	132.52	3

Explanation of Significant Movements

(Notes)

1. The movement in Total Cost of Services between 2012-13 Actual, 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target is due to a 2013-14 Voluntary Separation Scheme and additional funding for accommodation in 2013-14 and additional salaries to facilitate the reform of the Department's functions and services, additional expenses received from WAPC through the new Service Delivery Agreement, and carryovers from 2012-13 to 2013-14 for Northern Towns Planning program and Pilbara Cities project.
2. The movement in income between 2012-13 Actual, 2013-14 Budget and 2013-14 Estimated Actual is due to carryovers from 2012-13 to 2013-14 for the Pilbara Cities project and Northern Towns Planning program. The further increase in income for the 2014-15 Budget reflects additional revenue received from the Department of Regional Development for Northern Towns Planning program.
3. The Average Cost per Policy Hour for Integrated Land Policy Development has increased mainly due to the new funding arrangement between WAPC and the Department, ensuring all funds expended by officers of the Department on behalf of the WAPC, are conveyed through the new Service Delivery Agreement.

2. Land Accessibility Planning and Policy Development

This service contributes to the Government's 'Delivering Services' goal through:

- ensuring that sufficient land is available for purchase for both residential and commercial, industrial/employment purposes;
- controlling lot sizes and therefore the costs of infrastructure required to service each lot;
- minimising land supply delays and the attendant costs by making accurate, timely decisions on redevelopment and subdivision proposals;
- providing resources to the WAPC to enable;
- the acquisition and management of properties reserved under Perth's Metropolitan Region Scheme for important urban roads, controlled access highways, parks and recreational reserves, special uses and major land redevelopment projects; and
- other special planning projects undertaken within the Perth metropolitan area.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	45,449	42,924	44,121	53,010	1
Less Income	20,455	23,960	23,559	33,175	2
Net Cost of Service	24,994	18,964	20,562	19,835	
Employees (Full Time Equivalents).....	329	331	314	315	
Efficiency Indicators					
Cost per Subdivision and Development Application Processed.....	\$6,998	\$6,473	\$6,120	\$6,019	
Average Cost per Policy and Planning Hour	\$112.03	\$97.18	\$117.53	\$166.56	3
Statutory Planning Applications Processed within Statutory Timeframes	84%	80%	83%	80%	
Town Planning Scheme Amendments (for Final Approval) Processed within Non-Statutory Timeframes	49%	60%	47%	60%	4
Deposited and Strata Plans Endorsed within Non-Statutory Timeframes	99%	100%	99%	100%	

Explanation of Significant Movements

(Notes)

1. The movement in Total Cost of Service between 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target is due to additional expenses received for the 2013-14 Voluntary Separation Scheme and accommodation in 2013-14 and salaries in forward estimates to facilitate the reform of the Department's functions and services, and expenses undertaken directly by the Department on behalf of the WAPC through the new Service Delivery Agreement.
2. The movement in income between 2012-13 actual, 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target is owing to the new funding arrangement between WAPC and the Department, and additional fee revenue transferred from WAPC fees and from Development Assessment Panels fees.
3. Average Cost per Policy and Planning Hour has increased largely due to the increase in the overall funding base for salaries and accommodation, board sitting fees related to Development Assessment Panels, as well as the new Service Delivery Agreement with WAPC.
4. The movement between the 2012-13 Actual, 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target results from a continuation in the high number of complex Local Planning Scheme amendments received, requiring dialogue with Local Governments and Industry. Planning Reform Phase 2 initiatives will provide overall improvement in processes.

ASSET INVESTMENT PROGRAM

The Department's planned asset investment for 2014-15 is approximately \$3 million comprising minor works, accommodation initiatives, decommissioning of the Office of Shared Services and the following major projects:

Perry Lakes Redevelopment Project

The Perry Lakes Redevelopment Project includes the development of the existing site for housing through LandCorp. Construction of the final stage of the residential development has been completed in 2013-14. Sales have been progressing well throughout Stage 1 and Stage 2. At the final stage, all individual lots have been sold with three large apartment sites remaining.

Information and Communications Technology (ICT) infrastructure

The ongoing funding is provided to cover requirements relating to electronic support and upgrade of storage, networks, servers and monitoring tools. It also covers a number of related projects such as capacity management, data archiving, business continuity and disaster recovery planning. It will allow the continuation of electronic approvals processes expanded to other statutory processes.

The projects will enable the Department to maximise the value of the State's Shared Land Information Platform environment and allow easy integration of spatial (location) information with a sophisticated electronic lodgement system for statutory approvals.

In 2015-16 the following project will commence:

- **Oakajee-Narngulu Infrastructure Corridor (ONIC)** – The desired outcome is to ensure that land required for the ONIC is acquired and appropriately zoned to protect the ONIC from competing land uses and allow for the construction of road, rail and utilities infrastructure when necessitated. The ONIC project will be jointly delivered by the Department, Departments of State Development and Regional Development and Main Roads.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Corporate							
Accommodation Refurbishment and Sustainability							
Initiatives	6,022	3,466	211	213	223	234	246
ICT Infrastructure	29,950	13,622	1,833	1,430	1,498	2,209	1,645
Other							
Minor Works Program	20,123	12,668	500	1,096	500	500	500
Perry Lakes Redevelopment Project	148,333	148,270	3,574	63	-	-	-
Strategic and Statutory Planning							
The Decommissioning of the Office of Shared Services.....	5,297	5,237	5,237	60	-	-	-
NEW WORKS							
Oakajee-Narngulu Infrastructure Corridor.....	39,510	-	-	-	10,252	14,225	15,033
Total Cost of Asset Investment Program	249,235	183,263	11,355	2,862	12,473	17,168	17,424
FUNDED BY							
Capital Appropriation			7,781	2,799	12,473	16,528	17,424
Internal Funds and Balances			-	-	-	640	-
Other.....			3,574	63	-	-	-
Total Funding			11,355	2,862	12,473	17,168	17,424

FINANCIAL STATEMENTS**Income Statement***Expenses*

The increase in Total Cost of Services from the 2013-14 Budget to the 2013-14 Estimated Actual is due to additional expenses for the 2013-14 Voluntary Separation Scheme and accommodation expenses in 2013-14 (\$10.3 million) and an increase in salaries in 2014-15 (\$4.2 million) and forward estimates to establish a sustainable funding base.

The increase in Total Cost of Services from the 2013-14 Budget to 2014-15 Budget is due to a significant shift of expense limit (\$17.7 million) transferred from the WAPC through the new Service Delivery Agreement. This reflects the funding for activities undertaken by the Department on behalf of the WAPC.

Income

The increase in total income between the 2013-14 Estimated Actual and the 2014-15 Budget is due to an increase in revenue received from the WAPC through the new Service Delivery Agreement from 2014-15 (\$17.7 million) onwards and additional fee revenue generated from WAPC (\$1.9 million).

Statement of Financial Position

The reduction in equity in the 2013-14 Estimated Actual compared to the 2013-14 Budget is largely due to use of the Department's cash assets to fund the 2013-14 Voluntary Separation Scheme and accommodation expenses.

Statement of Cashflows

The cash assets at the end of the reporting period has reduced by \$8.2 million from 2013-14 Budget to 2013-14 Estimated Actual largely due to the cash payment for the 2013-14 Voluntary Separation Scheme and accommodation expenses, offset by an increase in service appropriation for the transfer of the Location Information Strategy program from Landgate.

**INCOME STATEMENT ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	50,414	47,421	54,952	51,487	51,828	53,032	53,512
Grants and subsidies ^(c)	2,628	10,130	11,052	8,532	3,492	2,500	2,300
Supplies and services	8,200	5,955	5,955	15,745	17,510	17,197	17,055
Accommodation	7,194	4,352	7,852	9,404	6,554	6,704	6,294
Depreciation and amortisation	465	214	214	165	710	710	148
Other expenses	1,253	4,099	4,442	6,622	7,147	9,153	10,352
TOTAL COST OF SERVICES	70,154	72,171	84,467	91,955	87,241	89,296	89,661
Income							
Sale of goods and services	1,170	1,137	1,137	1,701	1,701	1,701	1,701
Grants and subsidies	1,697	1,082	1,082	544	558	91	91
Other revenue	23,019	24,945	24,960	43,163	45,118	46,260	47,412
Total Income	25,886	27,164	27,179	45,408	47,377	48,052	49,204
NET COST OF SERVICES	44,268	45,007	57,288	46,547	39,864	41,244	40,457
INCOME FROM STATE GOVERNMENT							
Service appropriations	38,888	37,443	38,992	45,244	44,618	45,554	38,860
Resources received free of charge	2,336	1,794	1,794	1,794	1,794	1,794	1,794
Royalties for Regions Fund ^(d)	1,926	10,804	10,426	5,531	16	17	14
TOTAL INCOME FROM STATE GOVERNMENT	43,150	50,041	51,212	52,569	46,428	47,365	40,668
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,118)	5,034	(6,076)	6,022	6,564	6,121	211

- (a) Full audited financial statements are published in the agency's Annual Report.
- (b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 484, 465 and 467 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.
- (c) Refer to the Details of Controlled Grants and Subsidies table below for further information.
- (d) Regional Infrastructure and Headworks Fund - \$1.9 million (2012-13), \$10.8 million (2013-14 Budget), \$10.4 million (2013-14 estimated outturn) and \$5.5 million (2014-15).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Coastal Zone Management ^(a)	-	-	-	1,152	1,152	952	952
Land Use Planning Initiative - Bushfire Risk Mitigation	-	-	75	126	-	-	-
Mandurah Central Revitalisation Strategy	598	437	437	-	-	-	-
Northern Towns Development Fund	1,630	7,925	8,772	4,676	-	-	-
Oakajee-Narngulu Infrastructure Corridor	-	1,408	1,408	680	442	-	-
Other Grants and Subsidies ^(a)	-	-	-	1,597	1,597	1,247	1,047
Parks and Reserves - Regional Open Space ^(a)	-	-	-	301	301	301	301
Rockingham Kwinana Development Office	200	360	360	-	-	-	-
Urban Design Projects	200	-	-	-	-	-	-
TOTAL	2,628	10,130	11,052	8,532	3,492	2,500	2,300

- (a) Coastal Zone Management, Parks and Reserves - Regional Open Space and Other Grants have been transferred from the WAPC through the new Service Delivery Agreement.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	5,867	10,232	2,001	8,541	14,560	20,746	20,957
Restricted cash.....	2,755	875	705	705	705	-	-
Receivables.....	7,311	3,978	7,311	7,311	7,311	7,311	7,311
Other.....	378	79	378	378	378	378	378
Total current assets.....	16,311	15,164	10,395	16,935	22,954	28,435	28,646
NON-CURRENT ASSETS							
Holding account receivables.....	15,409	15,623	15,623	15,788	16,498	17,208	17,356
Property, plant and equipment.....	4,717	11,405	11,947	14,615	26,974	44,048	61,464
Intangibles.....	773	326	1,110	1,076	480	(136)	(276)
Restricted cash.....	1,282	1,061	1,282	1,282	-	194	380
Other.....	-	4	-	-	-	-	-
Total non-current assets.....	22,181	28,419	29,962	32,761	43,952	61,314	78,924
TOTAL ASSETS.....	38,492	43,583	40,357	49,696	66,906	89,749	107,570
CURRENT LIABILITIES							
Employee provisions.....	10,755	9,292	10,755	10,755	10,755	10,755	10,755
Payables.....	402	464	402	402	402	402	402
Other.....	3,699	2,401	3,859	4,377	2,550	2,744	2,930
Total current liabilities.....	14,856	12,157	15,016	15,534	13,707	13,901	14,087
NON-CURRENT LIABILITIES							
Employee provisions.....	3,020	3,282	3,020	3,020	3,020	3,020	3,020
Other.....	14	15	14	14	14	14	14
Total non-current liabilities.....	3,034	3,297	3,034	3,034	3,034	3,034	3,034
TOTAL LIABILITIES.....	17,890	15,454	18,050	18,568	16,741	16,935	17,121
EQUITY							
Contributed equity.....	6,209	3,136	13,990	16,789	29,262	45,790	63,214
Accumulated surplus/(deficit).....	370,307	371,895	364,231	370,253	376,817	382,938	383,149
Other.....	(355,914)	(346,902)	(355,914)	(355,914)	(355,914)	(355,914)	(355,914)
Total equity.....	20,602	28,129	22,307	31,128	50,165	72,814	90,449
TOTAL LIABILITIES AND EQUITY.....	38,492	43,583	40,357	49,696	66,906	89,749	107,570

(a) Full audited financial statements are published in the agency's Annual Report.

**STATEMENT OF CASHFLOWS ^(a)
(Controlled)**

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	38,557	37,229	38,778	45,079	43,908	44,844	38,712
Capital appropriation	6,209	7,389	7,781	2,799	12,473	16,528	17,424
Royalties for Regions Fund ^(b)	1,912	10,804	10,426	5,531	16	17	14
Net cash provided by State Government.....	46,678	55,422	56,985	53,409	56,397	61,389	56,150
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(49,228)	(47,261)	(54,792)	(50,969)	(53,598)	(52,902)	(53,390)
Grants and subsidies	(3,168)	(10,130)	(11,052)	(8,532)	(3,492)	(2,500)	(2,300)
Supplies and services	(5,274)	(3,243)	(3,243)	(13,478)	(15,268)	(14,978)	(14,842)
Accommodation.....	(7,196)	(4,163)	(7,663)	(9,404)	(6,554)	(6,704)	(6,294)
Other payments.....	(2,882)	(10,285)	(10,628)	(11,435)	(11,992)	(13,854)	(15,047)
Receipts							
Grants and subsidies	1,697	1,082	1,082	544	558	91	91
Sale of goods and services	1,172	-	1,137	1,701	1,701	1,701	1,701
GST receipts	2,397	5,079	5,079	4,340	4,340	4,340	4,340
Other receipts.....	19,900	26,082	24,960	43,163	45,118	46,260	47,412
Net cash from operating activities.....	(42,582)	(42,839)	(55,120)	(44,070)	(39,187)	(38,546)	(38,329)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(3,434)	(7,389)	(7,781)	(2,799)	(12,473)	(17,168)	(17,424)
Net cash from investing activities.....	(3,434)	(7,389)	(7,781)	(2,799)	(12,473)	(17,168)	(17,424)
NET INCREASE/(DECREASE) IN CASH HELD	662	5,194	(5,916)	6,540	4,737	5,675	397
Cash assets at the beginning of the reporting period.....	9,242	6,974	9,904	3,988	10,528	15,265	20,940
Cash assets at the end of the reporting period.....	9,904	12,168	3,988	10,528	15,265	20,940	21,337

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$1.9 million (2012-13), \$10.8 million (2013-14 Budget), \$10.4 million (2013-14 estimated outturn) and \$5.5 million (2014-15).

DETAILS OF ADMINISTERED TRANSACTIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
INCOME							
Other							
Profit on Disposal of Land.....	166	-	-	-	-	-	-
Other Revenue.....	-	723	723	160	277	229	236
TOTAL INCOME	166	723	723	160	277	229	236
EXPENSES							
Grants to Charitable and Other Public Bodies							
Recurrent Grants and Subsidies.....	1,000	-	-	-	-	-	-
Other							
Advertising and Promotion Expenses.....	54	531	531	37	64	53	64
Interest Expense.....	3,425	3,297	3,297	1,874	1,284	675	100
Services and Contracts Expenses.....	106	243	243	162	-	-	-
Loss on Sale of Land.....	10,500	-	-	-	-	-	-
TOTAL EXPENSES.....	15,085	4,071	4,071	2,073	1,348	728	164

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**Perry Lakes Special Purpose Account**

The Perry Lakes Special Purpose Account was established under section 41 of the *Perry Lakes Redevelopment Act 2005* (the Act) and constituted under section 16 of the *Financial Management Act 2006*. The purpose of this account is to manage the financial provisions of the Act for the redevelopment of Perry Lakes for housing and the development of sporting facilities for athletics, basketball and rugby on the AK Reserve land. The sporting facilities have now been completed.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
Opening Balance	3,484	75	2,405	2,384
Receipts:				
Other.....	36,154	36,592	36,592	8,117
	39,638	36,667	38,997	10,501
Payments	37,233	36,613	36,613	8,129
CLOSING BALANCE	2,405	54	2,384	2,372

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Bentley/Curtin Specialised Centre - Department of Commerce.....	152	500	-	-	-	-	-
Development Assessment Panels.....	1,166	1,137	1,137	1,701	1,701	1,701	1,701
GST Input Credits.....	2,229	3,592	3,592	2,852	2,852	2,852	2,852
GST Receipts on Sales	168	1,487	1,487	1,488	1,488	1,488	1,488
Other.....	662	126	641	90	90	90	90
Pilbara Cities Office Project	1,500	-	-	-	-	-	-
Planning for Aboriginal Communities - Department of Housing.....	-	440	440	453	467	-	-
Regional Centres Development Plan (SuperTowns)	58	-	-	-	-	-	-
Services Provided to Commonwealth in Respect of Indian Ocean Territories.....	88	91	91	91	91	91	91
Services Provided to Western Australia Planning Commission.....	19,143	24,870	24,870	43,073	45,028	46,170	47,322
TOTAL.....	25,166	32,243	32,258	49,748	51,717	52,392	53,544

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

METROPOLITAN REDEVELOPMENT AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority is continuing to revitalise communities and create a distinctive sense of place that is transforming our city and redefining key areas of metropolitan Perth, namely Armadale, Central Perth, Midland, Subiaco and Scarborough.

In 2014-15, the Authority will invest:

- \$144.7 million on the Elizabeth Quay project to provide for the ongoing construction of the inlet, public domain and the revitalisation of Barrack Street Jetty, including \$7.5 million that will be spent for the provision of CBD power infrastructure undertaken at Elizabeth Quay;
- \$20.8 million to continue essential services infrastructure on Wellington Street and the planning and commencement of the flagship public space at Perth City Link;
- \$25.3 million to continue redevelopment works for the project area and commence works for the flagship Waterbank precinct at Riverside;
- \$2.7 million to continue work on the development of a master plan for the Perth Cultural Centre precinct;
- \$7.9 million to continue development in the Midland precinct, including development of the Midland Workshops in line with the Midland master plan;
- \$13.7 million to continue initiatives in the Armadale redevelopment area including Kelmscott master planning and City West; and
- \$6.8 million on the Wungong Urban project to fund the continued works for drainage, river restoration, and civil works, primarily funded through the development contribution scheme and an equity contribution from the State.

In addition to the Asset Investment Program, the Authority will invest:

- \$10.5 million in Scarborough on long-term works as part of the implementation of the master plan; and
- \$1 million to continue revitalisation works in Chinatown including public areas and laneways.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Armadaled Redevelopment Area							
Armadale and Kelmscott Redevelopment Works	110,577	18,658	12,652	13,701	30,866	12,136	-
Wungong Urban Project	268,767	11,896	5,464	6,833	3,011	3,008	1,960
Central Perth Redevelopment Area							
East Perth Redevelopment Works.....	120,071	103,277	70	75	85	95	105
Elizabeth Quay							
Redevelopment Works.....	426,062	184,762	86,885	137,230	97,020	50	-
CBD Power Infrastructure.....	15,000	-	-	7,500	7,500	-	-
Perth City Link Redevelopment Works	194,758	45,215	17,268	20,797	36,601	34,995	15,484
Perth Cultural Centre Redevelopment Works	70,412	49,216	1,261	2,723	946	1,031	2,891
Riverside Redevelopment Works.....	140,862	61,856	9,504	25,274	16,986	12,542	11,311
Midland Redevelopment Area							
Redevelopment Works.....	88,119	21,192	5,747	7,872	10,868	14,580	6,890
Minor Asset Purchases	6,441	5,134	3,396	868	148	151	140
Subiaco Redevelopment Area							
Redevelopment Works.....	64,205	63,833	1,443	131	-	-	-
NEW WORKS							
Asset Investment Program Efficiency Measure	(8,259)	-	-	(2,231)	(2,210)	(2,011)	(1,807)
Total Cost of Asset Investment Program	1,497,015	565,039	143,690	220,773	201,821	76,577	36,974
FUNDED BY							
Capital Appropriation.....			33,346	148,074	52,400	-	-
Borrowings			335,195	129,956	152,334	159,779	71,684
Internal Funds and Balances			(224,851)	(57,257)	(2,913)	(83,202)	(34,710)
Total Funding			143,690	220,773	201,821	76,577	36,974

WESTERN AUSTRALIAN PLANNING COMMISSION

PART 6 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 30

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 35 Net amount appropriated to deliver services.....	3,284	5,716	5,716	5,781	5,868	5,981	6,081
Amount Authorised by Other Statutes - Metropolitan Region Improvement Tax Act 1959.....	85,181	87,200	88,800	92,600	101,900	112,100	123,300
Total appropriations provided to deliver services	88,465	92,916	94,516	98,381	107,768	118,081	129,381
CAPITAL							
Item 126 Capital Appropriation.....	8,400	5,400	5,400	5,400	5,400	5,400	5,400
TOTAL APPROPRIATIONS.....	96,865	98,316	99,916	103,781	113,168	123,481	134,781
EXPENSES							
Total Cost of Services.....	69,449	51,279	56,917	49,216	50,201	51,272	50,840
Net Cost of Services ^(a)	41,244	19,808	25,446	16,140	16,746	16,665	18,593
CASH ASSETS ^(b)	161,992	214,668	195,520	247,358	310,106	383,223	465,182

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings	(304)	-	-	-	-
2014-15 Procurement Savings	-	(1,478)	-	-	-
2014-15 Tariffs, Fees and Charges	-	1,862	1,896	1,929	1,959
Araluen Botanic Park.....	-	900	-	-	-
South Karrakup Arbitration Case.....	5,442	-	-	-	-
Swan Valley Noongar Camp (Korndin Kulluch Concept Plan).....	500	(500)	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
State Building – Major Projects: Building strategic infrastructure that will create jobs and underpin Western Australia's long-term economic development.	Land use planning and land use implementation strategies to guide the State's long term urban settlement and economic development.	1. Statutory Planning 2. Strategic Planning 3. Asset Management

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Statutory Planning	11,245	15,258	15,579	17,409	17,757	18,136	17,983
2. Strategic Planning	14,522	15,443	14,743	8,821	8,998	9,190	9,113
3. Asset Management	43,682	20,578	26,595	22,986	23,446	23,946	23,744
Total Cost of Services	69,449	51,279	56,917	49,216	50,201	51,272	50,840

Significant Issues Impacting the Agency

- The Commission continues to respond to the strategic direction of government as the statutory authority with State-wide responsibilities for sustainable land use planning and development regulation.
- The Strategic Assessment for Perth and Peel Regions (SAPPR) is being undertaken under an agreement between the Commonwealth and the State and is expected to significantly streamline environmental approvals processes. The SAPPR urban footprint is designed to accommodate a population of at least 3.5 million people in Perth and Peel. To complement the SAPPR, the Commission will publish sub-regional structure plans and an urban consolidation plan to provide greater certainty about the pattern of land use needed to support population growth, while facilitating efficient and sustainable land development.
- The Commission has prepared a new State Planning Strategy, with a key theme of inter-portfolio collaboration and implementation, to guide State authorities and local governments on the strategic direction for regional and local land use planning and development. In 2014-15 the Commission will commence a review of planning policies in line with the State Planning Strategy.
- A planning strategy has been released to guide the future development of the Greater Bunbury area. The strategy allows for growth around activity centres and along public transport routes and within individual town sites in the short-term and greenfield development options for an urban expansion area in the medium to long-term.
- The Commission released five draft Regional Planning and Infrastructure Frameworks for comment in 2013-14, developed by the Department of Planning (DoP) in collaboration with Regional Development Commissions, Regional Development Australia, local government and regional stakeholders. Each framework establishes a regional vision and basis for decision making; identifies regional infrastructure projects to advance the development of each region; and introduces a number of planning initiatives to undertake further detailed planning and to guide local government decision-making.

- Land Acquisition program: The acquisition of land for infrastructure corridors in the Perth Metropolitan region for public transport and to assist with congestion mitigation, along with the acquisition of the remaining privately owned land within Bush Forever sites continues as a priority.
- Land Disposal program: Surplus properties identified under the Commissions strategic property review continue to be prepared for disposal, with the funds returned to the Metropolitan Region Improvement Fund to meet the strategic land acquisition programs of the Commission.
- The Commission has developed a draft State Planning Policy on bushfire risk mitigation and associated guidelines to inform and guide planning decision makers and proponents to mitigate the risk of bushfires to people, property and infrastructure in bushfire-prone areas. This is consistent with the Government's adoption of the recommendations of the 2011 Keelty report into the Perth bushfires.
- In 2014 the Commission, will undertake a review of State Planning Policy 4.1 (Industrial Buffers) and develop new policies to protect strategic infrastructure corridors from encroachment by incompatible development.
- The Stirling City Centre Alliance, between the City of Stirling and the Commission, ended on 31 December 2013. The project has resulted in a comprehensive understanding of the development opportunities and constraints for the area, a planning framework for the key commercial and retail centres with structure planning, local scheme amendments and concept level transport planning and environmental due diligence. A planning framework is being developed to build upon the work of the Stirling Alliance.
- The 'Delivering Directions 2031 Report Card 2013' was published in December 2013. This is the second comprehensive report card monitoring the progress of the Perth and Peel region in achieving the strategic planning objectives of Directions 2031 and Beyond.
- The next Western Australia Tomorrow report will be released by the Commission in the second half of 2014. Western Australia Tomorrow is a set of State and local forecasts of future population size, given trends in fertility, mortality and migration. The demographic models draw on census and other data, and the latest information about changes in trends, to provide forecasts used across government to support decisions about the delivery of key public services such as health, education, water and power.
- The Commission has developed a planning toolkit entitled Diverse City by Design. Fact sheets explain planning terminology and residential planning requirements and provide examples of how to plan for different types of development. The toolkit will raise awareness among the public and development industry about the benefits of a consolidated city and higher residential density.
- The Commission's funding relationship with the Department of Planning is being reformed such that all activities undertaken by the Department on behalf of the Commission will be funded through a Service Delivery Agreement, which better reflects the operational arrangement between the two entities.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Land use planning and land use implementation strategies to guide the State's long-term urban settlement and economic development:					
The number of planning applications determined within set statutory parameters:					
Metropolitan Perth.....	2,105	2,100	2,600	2,760	1
Country Western Australia.....	775	750	900	925	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The increase is attributed to improved economic activity and agency processes.

Services and Key Efficiency Indicators

1. Statutory Planning ^(a)

Utilisation of statutory, consultative, legislative, regulatory reform and coordination processes that facilitate the implementation of creative and innovative strategic regional and local plans, and policies.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	11,245	15,258	15,579	17,409	1
Less Income	10,173	14,147	14,058	15,821	1
Net Cost of Service	1,072	1,111	1,521	1,588	
Efficiency Indicators					
Determinations which were Processed without a Successful Appeal	99%	99%	99%	99%	
Applications Processed within the Statutory Timeframes	84%	80%	83%	80%	
Average Cost per Application Determined	\$3,273	\$4,423	\$4,364	\$4,724	

(a) The Staff undertaking the Commission's activities are employed by the DoP under a service delivery agreement and appear in the DoP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

- The increase between the 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget target is due to an increase in the number of planning applications received with a corresponding increase in revenue and expenditure. Revenue received for the fees is payable to the DoP.

2. Strategic Planning ^(a)

The development and advancement of planning strategies, policies and information systems that guide the State's long-term urban settlement, industrial and economic development, and the management of the environment, in ways that reflect the aspirations of the Western Australian community for a high quality of life.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	14,522	15,443	14,743	8,821	1
Less Income	4,258	3,002	3,060	2,571	2
Net Cost of Service	10,264	12,441	11,683	6,250	
Efficiency Indicators					
Planning Decisions - Strategic, Environment, Industry, Infrastructure and Transport	177	165	196	180	
Client satisfaction with Strategic Planning activities (via survey)	73%	75%	75%	75%	
Client satisfaction with the timeliness of Strategic Planning activities (via survey)	53%	65%	60%	60%	
Average cost per Planning Decision - Strategic, Environment, Industry, Infrastructure and Transport	\$82,045	\$95,339	\$75,219	\$49,006	3

(a) The Staff undertaking the Commission's activities are employed by the DoP under a service delivery agreement, and appear in the DoP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

- The decrease in Total Cost of Service between 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget target is due to the completion of strategic projects (Elizabeth Quay and Stirling Regional Centre).
- The decrease in income is due to completion of Stirling Regional Centre with a matching decrease in contribution from local government.
- The decrease in Average Cost per Planning Decision is due to the increase in number of planning decisions made, coupled by completion of strategic projects costs.

3. Asset Management ^(a)

The acquisition, management and disposal of properties reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes, for primary and other regional roads, parks and recreation and regional open space areas, special uses including planning control areas and improvement plans and major land development projects.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 43,682	\$'000 20,578	\$'000 26,595	\$'000 22,986	1
Less Income	13,774	14,322	14,353	14,684	
Net Cost of Service.....	29,908	6,256	12,242	8,302	
Efficiency Indicators					
Hectares Managed - Improvement Plans, Regional Roads and Other Uses (Includes Rental Properties).....	3,387	3,450	3,400	3,450	
Hectares Managed - Parks and Recreational Reserves.....	10,425	10,500	10,500	10,550	
Management - Progress on Formulation and Implementation of Management Plans	n/a	n/a	n/a	n/a	
Acquisitions - Acceptances within Approved Range.....	91%	95%	97%	95%	
Disposals - Realised at in Excess of Reserved Price	100%	100%	100%	100%	
Acquisitions - Approved Schedule Acquired within Period.....	105%	100%	100%	100%	
Disposals - Approved Schedule Acquired within Period	205%	100%	128%	100%	2
Available Days Tenanted.....	95%	96%	95%	96%	
Approved Management Program Achieved	95%	92%	93%	93%	
Approved Management Plan Activities Achieved	95%	92%	93%	93%	
Average Cost per Hectare Managed	\$1,719	\$1,480	\$1,913	\$1,642	3

(a) The Staff undertaking the Commission's activities are employed by the DoP under a service delivery agreement, and appear in the DoP Full Time Equivalents.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service between 2013-14 Budget and 2013-14 Estimated Actual is due to one off payment for South Karrakup Arbitration Court Case and Swan Valley Noongar Camp (Korndin Kulluch) project.
2. Extra sales are expected due to identification of additional surplus land for disposal.
3. Increase in Cost per Hectare Managed between 2013-14 Budget and 2013-14 Estimated Actual is due to one off payment for South Karrakup Arbitration Court Case and Swan Valley Noongar Camp (Korndin Kulluch) project.

ASSET INVESTMENT PROGRAM

The Commission's planned 2014-15 asset investment of \$44.1 million includes the acquisition of land reserved under the Metropolitan, Peel and Greater Bunbury Region Schemes and development of facilities on reserved land. A total of \$1.9 million is to be spent to continue upgrading the fire suppression systems at Whiteman Park to comply with current Australian standards and protect the heritage assets held within various buildings at Whiteman Park.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Buildings/Infrastructure.....	9,493	7,093	300	300	300	300	300
Fire Suppression Systems Workshops	2,900	1,000	1,000	1,900	-	-	-
Other Minor Equipment.....	3,145	2,007	128	131	134	137	140
COMPLETED WORKS							
Acquisition of Land - 2013-14 Program	35,778	35,778	35,778	-	-	-	-
Regional Land Acquisitions - 2013-14 Program.....	11,890	11,890	11,890	-	-	-	-
NEW WORKS							
Acquisition of Land							
2014-15 Program	36,618	-	-	36,618	-	-	-
2015-16 Program	36,600	-	-	-	36,600	-	-
2016-17 Program	36,300	-	-	-	-	36,300	-
2017-18 Program	35,950	-	-	-	-	-	35,950
Regional Land Acquisitions							
2014-15 Program	5,400	-	-	5,400	-	-	-
2015-16 Program	5,400	-	-	-	5,400	-	-
2016-17 Program	5,400	-	-	-	-	5,400	-
2017-18 Program	5,400	-	-	-	-	-	5,400
Asset Investment Program Efficiency Measure	(3,291)	-	-	(292)	(292)	(292)	(2,415)
Total Cost of Asset Investment Program	226,983	57,768	49,096	44,057	42,142	41,845	39,375
FUNDED BY							
Capital Appropriation			5,400	5,400	5,400	5,400	5,400
Asset Sales.....			10,000	10,000	10,000	10,000	5,000
Internal Funds and Balances			33,696	28,657	26,742	26,445	28,975
Total Funding			49,096	44,057	42,142	41,845	39,375

FINANCIAL STATEMENTS**Income Statement***Expenses*

The decrease between 2013-14 Budget and 2014-15 Budget in employee benefits, grants and subsidies, supplies and services and accommodation is due to the redirection of these recurrent expenses through the Service Delivery Agreement to the DoP under the new funding arrangements.

The increase in Total Cost of Services between 2013-14 Budget and 2013-14 Estimated Actual of \$5.6 million is largely due to the settlement of the South Karrakup Arbitration case.

The decrease of \$2.1 million in Total Cost of Services between 2013-14 Budget and 2014-15 Budget target is mainly due to completion of the Elizabeth Quay project and Stirling Regional Centre project.

Income

Increase in revenue in 2014-15 is due to an increase in the number of planning applications received.

Statement of Financial Position

The Commission's estimated total asset position reflects the outcome of land revaluations undertaken each year across Government.

Statement of Cashflows

The decrease between 2013-14 Budget and 2014-15 Budget in employee benefits, grants and subsidies, supplies and services and accommodation is due to the redirection of these recurrent expenses through the Service Delivery Agreement to the DoP under the new funding arrangements.

The increase in cash assets at the end of the reporting period in 2014-15 is due to an increase in revenue received from land sales, an increase in the Metropolitan Region Improvement Tax revenue and a reduction in the land acquisition program.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits	110	352	352	-	-	-	-
Grants and subsidies ^(b)	8,367	5,410	5,410	900	-	-	-
Supplies and services	9,029	10,546	10,242	692	77	77	177
Accommodation.....	1,268	1,990	1,990	-	-	-	-
Depreciation and amortisation	2,683	3,500	3,500	3,600	3,600	3,500	3,000
Other expenses.....	47,992	29,481	35,423	44,024	46,524	47,695	47,663
TOTAL COST OF SERVICES.....	69,449	51,279	56,917	49,216	50,201	51,272	50,840
Income							
Sale of goods and services	9,431	13,456	13,456	15,546	15,815	16,057	16,087
Grants and subsidies	1,541	720	720	-	-	-	-
Other revenue	17,233	17,295	17,295	17,530	17,640	18,550	16,160
Total Income	28,205	31,471	31,471	33,076	33,455	34,607	32,247
NET COST OF SERVICES.....	41,244	19,808	25,446	16,140	16,746	16,665	18,593
INCOME FROM STATE GOVERNMENT							
Service appropriations	88,465	92,916	94,516	98,381	107,768	118,081	129,381
TOTAL INCOME FROM STATE GOVERNMENT.....	88,465	92,916	94,516	98,381	107,768	118,081	129,381
SURPLUS/(DEFICIENCY) FOR THE PERIOD	47,221	73,108	69,070	82,241	91,022	101,416	110,788

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Refer to the Details of Controlled Grants and Subsidies table below for further information.

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Araluen Botanic Park.....	1,600	-	-	900	-	-	-
Canning Bridge Precinct.....	45	-	-	-	-	-	-
Coastal Zone Management	937	1,152	1,152	-	-	-	-
Elizabeth Quay	5,140	2,360	2,360	-	-	-	-
Industrial Land Development Program.....	53	-	-	-	-	-	-
Other.....	292	1,597	1,597	-	-	-	-
Parks and Reserves - Regional Open Space.....	300	301	301	-	-	-	-
TOTAL.....	8,367	5,410	5,410	900	-	-	-

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	150,480	204,095	190,383	242,221	304,969	378,086	460,045
Restricted cash.....	11,512	10,573	5,137	5,137	5,137	5,137	5,137
Receivables.....	1,575	895	1,565	1,565	1,565	1,565	1,565
Other.....	2,226	1,744	2,226	2,226	2,226	2,226	2,226
Total current assets.....	165,793	217,307	199,311	251,149	313,897	387,014	468,973
NON-CURRENT ASSETS							
Holding account receivables.....	3,599	3,979	3,979	4,359	4,739	5,119	5,499
Property, plant and equipment.....	588,668	649,748	625,340	656,763	686,057	713,976	747,825
Total non-current assets.....	592,267	653,727	629,319	661,122	690,796	719,095	753,324
TOTAL ASSETS.....	758,060	871,034	828,630	912,271	1,004,693	1,106,109	1,222,297
CURRENT LIABILITIES							
Payables.....	1,518	1,777	1,518	1,518	1,518	1,518	1,518
Other.....	18,081	19,798	18,181	18,181	18,181	18,181	18,181
Total current liabilities.....	19,599	21,575	19,699	19,699	19,699	19,699	19,699
TOTAL LIABILITIES.....	19,599	21,575	19,699	19,699	19,699	19,699	19,699
EQUITY							
Contributed equity.....	-	4,800	1,400	2,800	4,200	4,200	9,600
Accumulated surplus/(deficit).....	749,004	840,113	818,074	900,315	991,337	1,092,753	1,203,541
Reserves.....	31,770	29,350	31,770	31,770	31,770	31,770	31,770
Other.....	(42,313)	(24,804)	(42,313)	(42,313)	(42,313)	(42,313)	(42,313)
Total equity.....	738,461	849,459	808,931	892,572	984,994	1,086,410	1,202,598
TOTAL LIABILITIES AND EQUITY.....	758,060	871,034	828,630	912,271	1,004,693	1,106,109	1,222,297

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	88,085	92,536	94,136	98,001	107,388	117,701	129,001
Capital appropriation	8,400	5,400	5,400	5,400	5,400	5,400	5,400
Receipts paid into Consolidated Account	(12,696)	-	-	-	-	-	-
Net cash provided by State Government.....	83,789	97,936	99,536	103,401	112,788	123,101	134,401
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(135)	(352)	(352)	-	-	-	-
Grants and subsidies	(6,444)	(5,410)	(5,410)	(900)	-	-	-
Supplies and services	(9,370)	(10,415)	(10,111)	(692)	(77)	(77)	(171)
Accommodation.....	(1,773)	(1,990)	(1,990)	-	-	-	-
Other payments.....	(30,484)	(32,908)	(38,850)	(47,320)	(49,606)	(50,999)	(50,973)
Receipts							
Grants and subsidies	1,164	720	720	-	-	-	-
Sale of goods and services	7	13,456	13,456	15,546	15,815	16,057	16,087
GST receipts	4,631	3,330	3,330	3,330	3,330	3,330	3,330
Other receipts.....	20,889	12,295	12,295	12,530	12,640	13,550	13,660
Net cash from operating activities.....	(21,515)	(21,274)	(26,912)	(17,506)	(17,898)	(18,139)	(18,067)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(46,336)	(54,038)	(49,096)	(44,057)	(42,142)	(41,845)	(39,375)
Proceeds from sale of non-current assets	7,084	10,000	10,000	10,000	10,000	10,000	5,000
Net cash from investing activities.....	(39,252)	(44,038)	(39,096)	(34,057)	(32,142)	(31,845)	(34,375)
NET INCREASE/(DECREASE) IN CASH HELD							
	23,022	32,624	33,528	51,838	62,748	73,117	81,959
Cash assets at the beginning of the reporting period.....	143,970	182,044	161,992	195,520	247,358	310,106	383,223
Net cash transferred to/from other agencies.....	(5,000)	-	-	-	-	-	-
Cash assets at the end of the reporting period.....	161,992	214,668	195,520	247,358	310,106	383,223	465,182

(a) Full audited financial statements are published in the agency's Annual Report.

CULTURE AND THE ARTS

PART 6 - MINISTER FOR PLANNING; CULTURE AND THE ARTS

DIVISION 31

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual ^(a)	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Estimate	2015-16 Forward Estimate	2016-17 Forward Estimate	2017-18 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 36 Net amount appropriated to deliver services.....	38,009	36,906	38,183	35,337	39,035	39,989	41,592
Item 37 Art Gallery of Western Australia	9,292	11,108	15,155	8,608	9,023	9,150	9,162
Item 38 Library Board of Western Australia	30,447	30,101	32,376	30,369	29,012	29,677	30,998
Item 39 Perth Theatre Trust.....	13,229	14,495	14,105	13,357	11,092	11,427	11,402
Item 40 Western Australian Museum	21,891	21,064	30,201	23,187	24,484	24,674	23,550
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990.....	15,000	14,783	14,783	15,456	16,192	16,965	17,774
- Salaries and Allowances Act 1975.....	932	959	959	989	1,019	1,046	1,046
Total appropriations provided to deliver services	128,800	129,416	145,762	127,303	129,857	132,928	135,524
CAPITAL							
Item 127 Capital Appropriation.....	2,039	9,526	8,226	21,300	26,560	40,300	142,100
Item 128 Art Gallery of Western Australia	230	230	230	230	230	230	230
TOTAL APPROPRIATIONS.....	131,069	139,172	154,218	148,833	156,647	173,458	277,854
EXPENSES ^(b)							
Total Cost of Services.....	179,655	164,189	177,454	162,864	173,164	176,653	169,449
Net Cost of Services ^(c)	132,459	125,183	135,660	126,941	139,381	142,102	135,901
CASH ASSETS ^(d)	72,974	86,018	80,913	83,521	83,808	85,687	86,187

- (a) Effective from 1 July 2013, the Culture and the Arts portfolio arrangements were adjusted to return employing authority to the relevant statutory bodies (by delegation from the Director General), along with budget appropriation for salaries. As a result, appropriations for the 2012-13 Actual have been recast in order to make them comparable to the 2013-14 Budget, 2013-14 Estimated Actual, 2014-15 Budget and the forward estimates.
- (b) Total and Net Cost of Services in 2015-16 exclude the transfer out expense of \$70 million for the Albany Entertainment Centre.
- (c) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (d) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings	(1,093)	-	-	-	-
2013-14 Voluntary Separation Scheme	1,595	-	-	-	-
2014-15 Procurement Savings	-	(1,743)	-	-	-
Albany Entertainment Centre	-	(68,225)	70,000	-	-
Base Funding for Arts Institutions	3,461	-	-	-	-
Base Funding for Arts Institutions – Adjustment to Salaries Cap	4,172	1,751	1,830	1,676	1,676
Depreciation	750	(1,810)	(1,175)	151	2,186
Lotterywest Funding	-	673	1,409	764	1,573
Museum of Modern Art Exhibition Revenue Review	(4,000)	-	-	-	-
Museum of Modern Art Exhibition Series	1,479	-	-	-	-
Own Source Revenue	6,663	3,872	3,508	3,700	4,876
Perth Theatre Trust Venue Management	-	33	(500)	(1,033)	(500)
Royalties for Regions					
Better Beginnings - Early Literacy	(4)	115	798	822	846
Performing Arts Regional Tours Boost	-	-	125	-	-
Regional Workers Incentives Allowance Payments	(1)	(19)	(32)	(33)	26
Service Delivery Infrastructure - Fit-for-Purpose	-	500	1,500	2,000	-
Shared Services Reinstatement of Corporate Services Function	243	326	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of Resource Agreements signed by the Minister, Accountable Authorities and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	A creative, sustainable and accessible culture and arts sector.	1. Arts Industry Support 2. Screen Production Industry Support 3. Venue Management Services
	Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable.	4. Art Gallery Services 5. Library and Information Services 6. Museum Services 7. Government Recordkeeping and Archival Services

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Arts Industry Support	30,770	31,598	31,584	33,130	44,386	44,838	35,626
2. Screen Production Industry Support	15,627	9,627	13,181	13,523	14,069	14,531	15,170
3. Venue Management Services.....	31,127	29,300	29,691	28,602	27,230	28,062	27,509
4. Art Gallery Services	24,875	26,357	23,813	16,177	14,681	14,926	15,143
5. Library and Information Services	40,767	36,842	38,556	36,767	36,048	37,010	39,415
6. Museum Services.....	33,593	28,113	38,482	32,427	34,397	34,906	33,948
7. Government Recordkeeping and Archival Services.....	2,896	2,352	2,147	2,238	2,353	2,380	2,638
Total Cost of Services ^(a)	179,655	164,189	177,454	162,864	173,164	176,653	169,449

(a) 2015-16 excludes the transfer out expense of \$70 million for the Albany Entertainment Centre.

Significant Issues Impacting the Agency

- An amount of \$7.8 million will be invested over four years in some of the State's key performance venues and cultural institutions in line with accepted modern practices. A total of \$4 million will go towards upgrading outdated equipment and technology and \$3.8 million will go towards asset investment for new and existing facilities.
- The Government's \$24 million investment in the Regional Arts Centre Sustainability initiative will commence in 2014-15, reflecting the Government's commitment to building strong and vibrant regional communities that are desirable places to live.
- The Government's \$428 million investment in a new Museum for the people of Western Australia is progressing on time and on budget, with the project now in the delivery phase. In late 2014, construction is expected to begin on the new wet stores and laboratories at the Welshpool Collections and Research Centre.
- A \$2 million investment by Government in 2014-15 to support ScreenWest's Production Attraction Program will encourage local businesses and creative talent to deliver more Western Australian stories.
- The Department will implement its new public value measurement framework in 2014. The framework has leveraged over half a million dollars from international partners as it seeks to establish a benchmark for measuring the quality of the arts through using new technologies to collect data from artists, artistic peers and the public. This data will help improve arts and business decisions and better demonstrate the value of government expenditure.
- The new operating model for the Perth Theatre Trust (the Trust) will see the Trust position itself as a leader in the arts and entertainment sector that will enhance its working relationship with the performing arts sector, provide the opportunity for more programming and increase the use and sustainability of the State's most significant cultural assets.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: A creative, sustainable and accessible culture and arts sector:					
Proportion of funding applicants satisfied with the key elements of the "creative" funding programs.....	64%	76%	76%	76%	
The three year rolling average gross value of film, television and digital media production supported by ScreenWest (\$ million)	37.4	n/a	43.1	48.9	1
Proportion of Western Australians that perceive culture and arts sector (including the Screen Industry) events to be accessible	61%	64%	62%	64%	
Perceived value of culture and the arts (including the Screen Industry) to the Western Australian Community.....	75%	80%	77%	78%	
Proportion of triennially funded organisations within the culture and arts sector regarded as financially healthy	25%	20%	20%	20%	
The three year rolling average number of Western Australian screen practitioners/production companies nominated for major national screen industry awards for projects that have received ScreenWest funding support.....	32	n/a	28	24	2
The value of production generated for each dollar of ScreenWest investment (\$ ratio).....	8.14:1	n/a	8.86:1	6.41:1	3
Outcome: Western Australia's natural, cultural and documentary collections are preserved, accessible and sustainable:					
Extent to which Western Australia's natural, cultural and documentary collections, that require preservation, are preserved.....	80%	83%	75%	80%	
The number of accesses to Western Australia's natural, cultural and documentary collections per capita.....	2.3	2.2	2.2	2.2	
Percentage of clients satisfied with the services associated with accessing Western Australia's natural, cultural and documentary collections	96%	94%	95%	95%	
Value of collection renewal, content development, expansion and/or maintaining the physical integrity of the collection as a proportion of collection value.....	7%	6%	7%	7%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. New Indicator: the increase in 2014-15 is due to a record year of production in 2012-13.
2. New Indicator: the average is expected to decrease due to a lower level of anticipated production financed compared to previous financial years.
3. New Indicator: the nature of the likely projects to be financed in 2014-15 are anticipated to have slightly lower production budgets.

Services and Key Efficiency Indicators

1. Arts Industry Support

Development, funding and promotion of the arts industry.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	30,770	31,598	31,584	33,130	
Less Income	586	362	345	74	1
Net Cost of Service.....	30,184	31,236	31,239	33,056	
Employees (Full Time Equivalents).....	47	51	51	53	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$1,325	\$779	\$724	\$695	

Explanation of Significant Movements

(Notes)

- The decrease in income is due to a one-off grant received in 2013-14.

2. Screen Production Industry Support

Delivery of strategic support and funding to advance the development of the screen production industry in Western Australia.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	15,627	9,627	13,181	13,523	
Less Income	11,050	6,081	9,570	9,484	
Net Cost of Service.....	4,577	3,546	3,611	4,039	
Employees (Full Time Equivalents).....	23	23	23	23	
Efficiency Indicators					
Average Cost per Grant Application Processed	\$3,441	\$4,947	\$4,431	\$4,104	1
Grants Operations Expense as a Percentage of Direct Grants Approved	11.94%	n/a	14.01%	17.76%	2

Explanation of Significant Movements

(Notes)

- The Average Cost per Grant Application Processed is expected to decrease due to an expected increase in the number of grants applications in line with an increased number of funding programs.
- New Indicator: it is anticipated that the total amount of direct grants approved will decrease from 2013-14 to 2014-15 primarily due to reduced funding in the grant program.

3. Venue Management Services

Management and promotion of performing arts venues.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	31,127	29,300	29,691	28,602	
Less Income	14,588	12,744	12,908	12,873	
Net Cost of Service.....	16,539	16,556	16,783	15,729	
Employees (Full Time Equivalents).....	28	30	22	27	
Efficiency Indicators					
Average Cost per Performance	\$27,800	\$32,628	\$31,721	\$31,710	

4. Art Gallery Services

Delivery of the State Art Collection and access to art gallery services and programs through visual arts advocacy, collection development, facilities and services. Services ensure that primary access to art, heritage and ideas locally, regionally and internationally are preserved and displayed for future generations.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	24,875	26,357	23,813	16,177	
Less Income	8,899	13,864	8,469	6,363	
Net Cost of Service.....	15,976	12,493	15,344	9,814	1
Employees (Full Time Equivalents).....	70	70	70	70	
Efficiency Indicators					
Average Cost of Art Gallery Services per Art Gallery Access.....	\$23	\$27	\$36	\$29	2

Explanation of Significant Movements

(Notes)

1. The decrease in the Net Cost of Services in 2014-15 is mainly due to the early completion of the Museum of Modern Art (MoMA) exhibition series in 2013-14.
2. The decrease in the Average Cost of Art Gallery Services per Art Gallery Access is due to early completion of the MoMA exhibition series in 2013-14.

5. Library and Information Services

Delivery of library and information services through the Internet, the State Library and the public library system. Partnering with Local Governments and associated bodies to provide leadership, resources, information and other public library services. Provision of programs to ensure that Western Australia's documentary and digital heritage is collected, organised and preserved for access by future generations.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	40,767	36,842	38,556	36,767	
Less Income	3,068	1,532	1,922	1,812	
Net Cost of Service.....	37,699	35,310	36,634	34,955	
Employees (Full Time Equivalents).....	199	210	192	211	
Efficiency Indicators					
Average Cost of State Library Services per New Public Library Collection Item.....	\$60	\$69	\$64	\$67	
Average Cost of State Library Services per State Library Access/Client Interaction.....	\$16	\$14	\$16	\$16	

6. Museum Services

Delivery and promotion of museum services through collection development and management, research, education and visitor services.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	33,593	28,113	38,482	32,427	1
Less Income	8,914	4,248	8,533	5,273	2
Net Cost of Service.....	24,679	23,865	29,949	27,154	
Employees (Full Time Equivalents).....	213	236	219	231	
Efficiency Indicators					
Average Cost of Museum Services per Museum Access.....	\$40	\$31	\$43	\$36	3

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Services in 2014-15 is due to one-off project grants received in 2013-14 and 2014-15 procurement savings.
2. The decrease in Income in 2014-15 is due to two significant one-off project grants received in 2013-14.
3. The Average Cost of Museum Services per Museum Access is expected to decrease due to the reduced Total Cost of Services.

7. Government Recordkeeping and Archival Services

Delivery of recordkeeping services to State and local government agencies, improving the quality of current record management systems and provision of access to State Archives Collections by government agencies and the community.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 2,896	\$'000 2,352	\$'000 2,147	\$'000 2,238	
Less Income	91	175	47	44	
Net Cost of Service	2,805	2,177	2,100	2,194	
Employees (Full Time Equivalents).....	24	24	23	24	
Efficiency Indicators					
Average Cost of State Records Office (SRO) Services per Regulatory Service	\$629	\$392	\$459	\$466	
Average Cost of SRO Services per Access to the State Archives Collection.....	\$15	\$12	\$9	\$9	

ASSET INVESTMENT PROGRAM

To support the delivery of the portfolio's services, a total of \$33.1 million is budgeted to be spent on asset investment in 2014-15, including the following:

- the Government has committed \$21 million to continue the delivery of the new State Museum in 2014-15 at an estimated total cost of \$428.3 million;
- library materials for the Public and State Reference Library of \$11.3 million;
- asset replacement for information technology system delivery of \$0.5 million; and
- ongoing funding for the Art Gallery art acquisition fund of \$0.2 million.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Department - New State Museum.....	428,300	5,000	5,000	21,000	25,000	39,000	140,000
Library - Public Library Materials - 2012-13 Program	9,235	6,485	-	750	1,000	1,000	-
COMPLETED WORKS							
Art Gallery - Art Acquisition							
2010-11 Program	230	230	188	-	-	-	-
2011-12 Program	230	230	230	-	-	-	-
2012-13 Program	230	230	230	-	-	-	-
2013-14 Program	230	230	230	-	-	-	-
Department							
Global Provision							
2013-14 Program	500	500	500	-	-	-	-
The Decommissioning of the Office of Shared Services	859	859	835	-	-	-	-
New State Museum - Planning.....	2,535	2,535	2,535	-	-	-	-
State Theatre Centre	102,931	102,931	397	-	-	-	-
Library							
Public Library Materials - 2013-14 Program	9,438	9,438	9,438	-	-	-	-
State Reference Library Materials							
2012-13 Program	1,098	1,098	861	-	-	-	-
2013-14 Program	1,122	1,122	1,122	-	-	-	-
Museum - Kalgoorlie-Boulder Museum Storage	200	200	200	-	-	-	-
NEW WORKS							
Art Gallery - Art Acquisition							
2014-15 Program	230	-	-	230	-	-	-
2015-16 Program	230	-	-	-	230	-	-
2016-17 Program	230	-	-	-	-	230	-
2017-18 Program	230	-	-	-	-	-	230

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Department - Global Provision							
2014-15 Program	500	-	-	500	-	-	-
2015-16 Program	500	-	-	-	500	-	-
2016-17 Program	500	-	-	-	-	500	-
2017-18 Program	500	-	-	-	-	-	500
Improvement of Culture and Arts Service Delivery							
Infrastructure – Fit-for-Purpose.....	3,800	-	-	-	1,000	1,000	1,800
The Decommissioning of the Office of Shared Services							
Upgrades.....	260	-	-	-	260	-	-
Library							
Public Library Materials							
2014-15 Program	9,502	-	-	9,502	-	-	-
2015-16 Program	9,710	-	-	-	9,710	-	-
2016-17 Program	9,924	-	-	-	-	9,924	-
2017-18 Program	10,074	-	-	-	-	-	10,074
State Reference Library Materials							
2014-15 Program	1,068	-	-	1,068	-	-	-
2015-16 Program	1,091	-	-	-	1,091	-	-
2016-17 Program	1,116	-	-	-	-	1,116	-
2017-18 Program	1,198	-	-	-	-	-	1,198
Total Cost of Asset Investment Program	607,801	131,088	21,766	33,050	38,791	52,770	153,802
FUNDED BY							
Capital Appropriation.....			8,456	21,530	26,790	40,530	142,330
Drawdowns from the Holding Account			10,760	10,770	11,001	11,240	11,472
Internal Funds and Balances			2,550	750	1,000	1,000	-
Total Funding			21,766	33,050	38,791	52,770	153,802

FINANCIAL STATEMENTS

Income Statement

Expenses

The income statement shows an estimated decrease in the Total Cost of Services of \$14.6 million (8.2%) for the 2014-15 Budget Estimate compared to the 2013-14 Estimated Actual. This decrease is mainly attributable to reductions in the following:

- employee benefits (\$2.4 million);
- grants and subsidies (\$1.5 million);
- supplies and services (\$4.9 million);
- depreciation and amortisation (\$3.7 million); and
- other expenses (\$2.5 million).

Income

The estimated income has decreased by \$5.9 million (14%) for the 2014-15 Budget Estimate compared to the 2013-14 Estimated Actual. This decrease is mainly attributable to one-off project grants received in 2013-14.

Statement of Financial Position

Total equity is expected to increase by \$46.3 million (3%) between the 2013-14 Estimated Actual and the 2014-15 Budget Estimate. This reflects a projected increase in total assets of \$46.1 million (2.9%). The expected increase in assets is mainly attributable to increases in non-current assets:

- property, plant and equipment (\$26.6 million);
- other fixed assets (\$9.4 million); and
- holding account receivables for approved future asset replacement (\$7.4 million).

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	67,355	58,676	64,594	62,173	64,166	65,716	66,849
Grants and subsidies ^(c)	39,936	35,069	41,516	40,017	51,263	52,495	43,354
Supplies and services	31,118	30,532	28,725	23,770	21,684	21,609	22,351
Accommodation	12,262	10,652	11,205	11,692	11,684	11,778	11,755
Depreciation and amortisation	20,384	21,291	22,041	18,370	16,170	16,525	18,560
Other expenses ^(d)	8,600	7,969	9,373	6,842	78,197	8,530	6,580
TOTAL COST OF SERVICES	179,655	164,189	177,454	162,864	243,164	176,653	169,449
Income							
Sale of goods and services	20,422	26,116	20,680	18,608	16,425	16,728	15,717
Grants and subsidies	11,460	6,503	12,150	9,038	9,416	9,814	10,187
Other revenue	15,314	6,387	8,964	8,277	7,942	8,009	7,644
Total Income	47,196	39,006	41,794	35,923	33,783	34,551	33,548
NET COST OF SERVICES	132,459	125,183	135,660	126,941	209,381	142,102	135,901
INCOME FROM STATE GOVERNMENT							
Service appropriations	128,800	129,416	145,762	127,303	129,857	132,928	135,524
Resources received free of charge	480	130	5	5	5	5	5
Royalties for Regions Fund ^(e)	898	1,166	923	3,227	12,198	11,848	872
TOTAL INCOME FROM STATE GOVERNMENT	130,178	130,712	146,690	130,535	142,060	144,781	136,401
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(2,281)	5,529	11,030	3,594	(67,321)	2,679	500
Extraordinary items	(968)	(500)	(500)	(500)	(500)	(500)	(500)
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	(3,249)	5,029	10,530	3,094	(67,821)	2,179	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 604, 600 and 639 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Other expenses increases significantly in 2015-16 due to the \$70 million transfer out of the Albany Entertainment Centre.

(e) Regional Community Services Fund - \$0.9 million (2012-13), \$1.2 million (2013-14 Budget), \$0.9 million (2013-14 estimated outturn), \$3.2 million (2014-15), \$12.2 million (2015-16), \$11.8 million (2016-17) and \$0.9 million (2017-18).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Arts Projects and Organisations	22,580	25,755	26,902	26,114	27,593	28,008	29,092
Film Projects and Screen Organisations	12,113	7,595	9,755	10,066	10,898	11,633	12,408
Other	5,243	1,719	4,859	1,837	1,772	1,854	1,854
Royalties for Regions - Regional Arts Centre Sustainability	-	-	-	2,000	11,000	11,000	-
TOTAL	39,936	35,069	41,516	40,017	51,263	52,495	43,354

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	37,749	50,512	45,664	48,015	50,410	52,068	52,335
Restricted cash.....	28,268	28,325	28,016	28,016	28,016	28,016	28,016
Holding account receivables.....	10,560	10,992	10,770	11,001	11,240	11,472	11,472
Receivables.....	3,604	4,284	3,604	3,604	3,604	3,604	3,604
Other.....	3,548	3,783	3,548	3,548	3,548	3,548	3,548
Total current assets.....	83,729	97,896	91,602	94,184	96,818	98,708	98,975
NON-CURRENT ASSETS							
Holding account receivables.....	67,489	77,588	77,158	84,527	89,457	94,510	101,598
Property, plant and equipment.....	444,467	491,450	432,781	459,426	420,597	465,882	612,242
Intangibles.....	839	1,718	1,166	992	1,307	1,393	1,436
Restricted cash.....	1,575	1,791	1,851	2,108	-	221	454
Other ^(b)	994,699	1,000,912	1,004,983	1,014,399	1,036,888	1,050,019	1,056,534
Total non-current assets.....	1,509,069	1,573,459	1,517,939	1,561,452	1,548,249	1,612,025	1,772,264
TOTAL ASSETS.....	1,592,798	1,671,355	1,609,541	1,655,636	1,645,067	1,710,733	1,871,239
CURRENT LIABILITIES							
Employee provisions.....	7,522	9,278	7,141	6,602	6,564	6,526	6,526
Payables.....	11,379	13,717	11,379	11,379	11,200	11,200	11,200
Other.....	35,800	40,580	35,998	36,262	35,049	35,249	35,249
Total current liabilities.....	54,701	63,575	54,518	54,243	52,813	52,975	52,975
NON-CURRENT LIABILITIES							
Employee provisions.....	4,173	2,281	4,213	4,252	4,290	4,328	4,328
Other.....	1,418	1,372	1,418	1,418	1,418	1,418	1,418
Total non-current liabilities.....	5,591	3,653	5,631	5,670	5,708	5,746	5,746
TOTAL LIABILITIES.....	60,292	67,228	60,149	59,913	58,521	58,721	58,721
EQUITY							
Contributed equity.....	309,548	318,304	316,204	337,734	364,524	405,054	547,384
Accumulated surplus/(deficit).....	314,645	326,972	325,175	328,269	260,448	262,627	262,627
Reserves.....	908,313	958,851	908,013	929,720	961,574	984,331	1,002,507
Total equity.....	1,532,506	1,604,127	1,549,392	1,595,723	1,586,546	1,652,012	1,812,518
TOTAL LIABILITIES AND EQUITY.....	1,592,798	1,671,355	1,609,541	1,655,636	1,645,067	1,710,733	1,871,239

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Includes collections held by the Art Gallery of Western Australia and the Western Australian Museum.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	106,352	108,125	125,123	108,933	113,687	116,403	116,964
Capital appropriation	2,269	9,756	8,456	21,530	26,790	40,530	142,330
Holding account drawdowns.....	10,333	10,760	10,760	10,770	11,001	11,240	11,472
Royalties for Regions Fund ^(b)	898	1,166	923	3,227	12,198	11,848	872
Receipts paid into Consolidated Account	(340)	-	(1,800)	-	-	-	-
Net cash provided by State Government.....	119,512	129,807	143,462	144,460	163,676	180,021	271,638
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(67,273)	(58,429)	(64,688)	(62,360)	(65,831)	(66,037)	(66,849)
Grants and subsidies	(39,936)	(35,069)	(41,516)	(40,017)	(51,263)	(52,495)	(43,354)
Supplies and services	(31,949)	(30,499)	(28,817)	(23,854)	(21,449)	(21,209)	(21,916)
Accommodation.....	(11,501)	(10,652)	(11,205)	(12,192)	(13,184)	(13,778)	(11,755)
Other payments.....	(27,772)	(18,160)	(20,802)	(22,584)	(22,393)	(33,275)	(24,114)
Receipts							
Grants and subsidies	11,435	6,503	12,150	9,038	9,416	9,814	10,187
Sale of goods and services	20,043	26,116	20,680	18,608	16,425	16,719	15,717
GST receipts.....	11,877	10,164	11,402	16,207	15,664	26,880	17,104
Other receipts.....	13,373	6,462	9,039	8,352	8,017	8,009	7,644
Net cash from operating activities.....	(121,703)	(103,564)	(113,757)	(108,802)	(124,598)	(125,372)	(117,336)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(14,551)	(20,516)	(21,766)	(33,050)	(38,791)	(52,770)	(153,802)
Net cash from investing activities.....	(14,551)	(20,516)	(21,766)	(33,050)	(38,791)	(52,770)	(153,802)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(2,824)	-	-	-	-	-	-
Proceeds from borrowings.....	2,805	-	-	-	-	-	-
Net cash from financing activities.....	(19)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(16,761)	5,727	7,939	2,608	287	1,879	500
Cash assets at the beginning of the reporting period.....	89,735	80,291	72,974	80,913	83,521	83,808	85,687
Cash assets at the end of the reporting period.....	72,974	86,018	80,913	83,521	83,808	85,687	86,187

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.9 million (2012-13), \$1.2 million (2013-14 Budget), \$0.9 million (2013-14 estimated outcome), \$3.2 million (2014-15), \$12.2 million (2015-16), \$11.8 million (2016-17) and \$0.9 million (2017-18).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
GST Input Credits.....	8,234	6,771	8,216	13,731	13,367	24,536	14,680
GST Receipts on Sales	3,643	3,393	3,186	2,476	2,297	2,344	2,424
Rental Income from King Street Arts Centre.....	38	34	15	15	15	15	15
TOTAL.....	11,915	10,198	11,417	16,222	15,679	26,895	17,119

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Part 7**Minister for Police; Tourism; Road Safety; Women's Interests****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
369	Western Australia Police			
	– Delivery of Services	1,181,481	1,180,708	1,253,678
	– Capital Appropriation.....	43,554	3,031	69,969
	Total	1,225,035	1,183,739	1,323,647
380	Western Australian Tourism Commission			
	– Delivery of Services	61,895	61,895	66,481
	– Capital Appropriation.....	150	150	150
	Total	62,045	62,045	66,631
	GRAND TOTAL			
	– Delivery of Services	1,243,376	1,242,603	1,320,159
	– Capital Appropriation.....	43,704	3,181	70,119
	Total	1,287,080	1,245,784	1,390,278

WESTERN AUSTRALIA POLICE

PART 7 - MINISTER FOR POLICE; TOURISM; ROAD SAFETY; WOMEN'S INTERESTS

DIVISION 32

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 41 Net amount appropriated to deliver services.....	1,132,496	1,177,377	1,176,516	1,249,288	1,302,274	1,365,906	1,390,576
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	3,886	4,104	4,192	4,390	4,504	4,622	4,742
Total appropriations provided to deliver services	1,136,382	1,181,481	1,180,708	1,253,678	1,306,778	1,370,528	1,395,318
CAPITAL							
Item 129 Capital Appropriation.....	54,691	43,554	3,031	69,969	36,153	28,653	11,033
TOTAL APPROPRIATIONS.....	1,191,073	1,225,035	1,183,739	1,323,647	1,342,931	1,399,181	1,406,351
EXPENSES							
Total Cost of Services.....	1,168,938	1,262,892	1,259,978	1,343,493	1,390,696	1,450,813	1,471,867
Net Cost of Services ^(a)	1,103,246	1,199,823	1,194,780	1,280,059	1,327,804	1,387,741	1,408,795
CASH ASSETS ^(b)	126,149	61,529	86,905	76,804	47,602	51,805	56,008

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme - Police Staff.....	1,144	-	-	-	-
2014-15 Procurement Savings	-	(12,018)	-	-	-
Capital Repositioning - Recurrent	-	(78)	(1,650)	(1,818)	(1,037)
Capping of Leave Liabilities at 2011-12 Levels	(4,454)	-	-	-	-
CCTV Network	-	1,300	-	-	-
Community Safety Network	-	-	1,302	1,456	5,599
Computer Aided Dispatch (CAD) System Replacement	-	4,270	350	3,940	2,988
Growth Funding - Boost to Police Resources - Additional 550	-	-	-	-	10,356
Growth Funding - Boost to Police Resources - Additional 550 - Depreciation	-	-	-	-	400
Growth Funding - Salary Increments for 2008 Election Additional Program	-	-	-	-	409
Mental Health Court Diversion Program	-	215	-	-	-
Police Facilities Major Refurbishment and Upgrade Program	-	60	-	-	-
Post Separation Medical Benefits	905	976	1,008	1,063	1,147
Revision to Own Source Revenue Estimates - Northam Detention Centre	265	-	-	-	-
Revision to Own Source Revenue Estimates - Proceeds of Crime.....	1,350	871	-	-	-
Road Trauma Trust Account Adjustments.....	60	(110)	-	-	-
Royalties for Regions - District Allowance Adjustment	1,408	(1,236)	(3,194)	(3,275)	(686)

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Contribute to community safety and security.	1. Metropolitan Policing Services 2. Regional and Remote Policing Services 3. Specialist Policing Services

In 2013-14, the Western Australia Police redefined its Outcome Based Management (OBM) structure which will apply from 2014-15 onwards.

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Metropolitan policing services.....	456,755	497,434	500,011	534,728	550,646	573,498	579,213
2. Regional and remote policing services	354,570	381,725	379,912	407,119	427,146	449,007	459,971
3. Specialist policing services.....	357,613	383,733	380,055	401,646	412,904	428,308	432,683
Total Cost of Services	1,168,938	1,262,892	1,259,978	1,343,493	1,390,696	1,450,813	1,471,867

Significant Issues Impacting the Agency

Demand for Services

- Western Australia Police continues to address the challenges of providing quality policing services in an environment of increasing demand for services and population growth. Frontline 2020 is a major program aimed at making extensive reforms relating to structure and service delivery to effectively deal with these challenges. The program will consider key aspects of service delivery to the community and identify options to deliver these services more efficiently and productively, with an elevated focus on problem solving.

Information Management

- Western Australia Police currently records and retains a vast amount of information. The volume of information is increasing due to a variety of factors. In some cases, this can be attributed to changes in technology, legislative requirements or changes in working practices. Maintaining proficient, effective and contemporary information management practices, tools and systems remains a high priority. Cross-government collaboration and information sharing that is supported by clear strategic objectives and effective governance will generate and improve accessibility, productivity and partnerships with the community.

Infrastructure

- Responding to changing demands on policing in Western Australia and effectively managing infrastructure, accommodation requirements and advancements in technology, remains a challenge for Western Australia Police. Implementing sustainability protocols, and applying greater emphasis on linking high level strategies for the delivery of policing, with forward planning for infrastructure, assets and non-asset related initiatives will assist in addressing these challenges.

Workforce Optimisation

- Workforce planning, attraction and the non-operational workforce continue to be significant challenges. Western Australia Police is continuing to progress the development and implementation of workforce optimisation strategies to maximise the use of its workforce and frontline capacity to continue to provide effective and efficient policing services to the community.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual ^(b)	2013-14 Budget ^(b)	2013-14 Estimated Actual ^(b)	2014-15 Budget Target	Note
Outcome: Contribute to community safety and security:					
The percentage of the community who were 'satisfied' or 'very satisfied' with the service received during their most recent contact with police	82.6%	=>80%	82%	82%	
The percentage of the community who 'agreed' or 'strongly agreed' that they have confidence in police.....	84.4%	n/a	85%	85%	
Rate of offences against property per 100,000 people	6,582	n/a	6,271	6,200	
Rate of offences against the person (excluding domestic violence incidents) per 100,000 people.....	872	n/a	815	810	
Percentage of family and domestic-related incidents where an offender was processed for an offence against the person within seven days.....	70.5%	n/a	74%	75%	
Percentage of traffic law enforcement contacts made by police officers that target 'Category A' offences.....	89.5%	n/a	90%	90%	
Percentage of priority one and two incidents in the metropolitan area responded to within 12 minutes	79.9%	n/a	80%	80%	
Percentage of priority three incidents in the metropolitan area responded to within 60 minutes	79.6%	n/a	80%	80%	
Percentage of offences against the person investigations finalised within 60 days.....	81.1%	n/a	84%	85%	
Percentage of offences against property investigations finalised within 30 days.....	89.2%	n/a	88%	90%	
Percentage of sworn police officer hours available for frontline policing duties	70.0%	n/a	70%	75%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) To illustrate the implementation of the revised OBM structure and introduction of the new performance indicators for 2014-15, with the exception of the 2013-14 Budget targets, the 2012-13 Actual and 2013-14 Estimated Actual have been recast for comparative purposes.

Services and Key Efficiency Indicators

1. Metropolitan policing services

General policing services provided by districts within the Metropolitan Region including: crime prevention, maintaining public order, and responding to and investigating criminal and general incidents.

	2012-13 Actual ^(b)	2013-14 Budget ^(b)	2013-14 Estimated Actual ^(b)	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	456,755	497,434	500,011	534,728	
Less Income	10,315	13,986	13,965	13,638	
Net Cost of Service.....	446,440	483,448	486,046	521,090	
Employees (Full Time Equivalents) ^(a)	3,469	3,598	3,545	3,638	
Efficiency Indicators					
Average Cost of Metropolitan Policing Services per Person in the Perth Metropolitan Area.....					
	\$248	n/a	\$263	\$271	

(a) The projected FTE figures quoted is the average FTE levels for the financial year, which are used to reflect the distribution of effort across the services, but do not reflect an estimate of FTE numbers at any single point in time.

(b) To illustrate the implementation of the revised OBM structure and introduction of the new performance indicators for 2014-15, with the exception of the 2013-14 Budget targets, the 2012-13 Actual and 2013-14 Estimated Actual have been recast for comparative purposes.

2. Regional and remote policing services

General policing services provided by districts within regional Western Australia including: crime prevention, maintaining public order, and responding to and investigating criminal and general incidents.

	2012-13 Actual ^(b)	2013-14 Budget ^(b)	2013-14 Estimated Actual ^(b)	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	354,570	381,725	379,912	407,119	
Less Income	12,865	13,506	13,495	13,321	
Net Cost of Service.....	341,705	368,219	366,417	393,798	
Employees (Full Time Equivalents) ^(a)	1,935	1,988	1,958	2,010	
Efficiency Indicators					
Average Cost of Regional and Remote Policing Services per Person in Regional Western Australia					
	\$592	n/a	\$615	\$638	

(a) The projected FTE figures quoted is the average FTE levels for the financial year, which are used to reflect the distribution of effort across the services, but do not reflect an estimate of FTE numbers at any single point in time.

(b) To illustrate the implementation of the revised OBM structure and introduction of the new performance indicators for 2014-15, with the exception of the 2013-14 Budget targets, the 2012-13 Actual and 2013-14 Estimated Actual have been recast for comparative purposes.

3. Specialist policing services

Specialist policing services include: major crime, serious and organised crime, sex crime, commercial crime, licensing enforcement, forensic, intelligence, traffic enforcement, and counter terrorism and emergency response.

	2012-13 Actual ^(b)	2013-14 Budget ^(b)	2013-14 Estimated Actual ^(b)	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	357,613	383,733	380,055	401,646	
Less Income	42,512	35,577	37,738	36,475	
Net Cost of Service	315,101	348,156	342,317	365,171	
Employees (Full Time Equivalents) ^(a)	2,352	2,420	2,384	2,447	
Efficiency Indicators					
Average Cost of Specialist Services per Person in Western Australia	\$147	n/a	\$151	\$154	

(a) The projected FTE figures quoted is the average FTE levels for the financial year, which are used to reflect the distribution of effort across the services, but do not reflect an estimate of FTE numbers at any single point in time.

(b) To illustrate the implementation of the revised OBM structure and introduction of the new performance indicators for 2014-15, with the exception of the 2013-14 Budget targets, the 2012-13 Actual and 2013-14 Estimated Actual have been recast for comparative purposes.

ASSET INVESTMENT PROGRAM

To support the delivery of services by Western Australia Police, the total planned Asset Investment Program (AIP) for 2014-15 is \$112.7 million. Major projects include:

- Boost to Police Resources - funding of \$10.5 million in 2014-15 has been allocated against two projects, being:
 - Accommodation Infrastructure Upgrade Program - funding of \$7.7 million in 2014-15 has been allocated to accommodate an increase in Police resources attributed to the Boost program. The new accommodation will encompass the expansion and refurbishment of some existing facilities, leasing and fit-out of new facilities, and the acquisition and construction of new purpose built Police facilities; and
 - Ballajura Police Station – funding of \$2.8 million in 2014-15 has been allocated towards the construction of a new purpose-built facility to service the City of Swan.
- Computer Aided Dispatch System Replacement - funding of \$3.8 million in 2014-15 has been allocated for the replacement of the Computer Aided Dispatch System. This is a critical policing system used throughout Western Australia as the primary means of accepting '000' calls and coordinating, recording and dispatching frontline police resources to respond to criminal and emergency incidents.
- Police Facilities Major Refurbishment and Upgrade Program – represents a sustainable and ongoing program of restoring aged police facilities to a standard that will complement our policing capabilities. The funding of \$5 million in 2014-15 will be used to undertake immediate and critical work on police facilities to ensure they remain operationally fit-for-purpose. This work will address structural failures, ageing core infrastructure and legislative compliance issues.

The figures in the AIP table include project expenditure relating to Investing Activities only and exclude expenditure expensed through the Income Statement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Fleet and Equipment Purchases - New and Replacement							
Replacement Program 2012-2015	20,208	12,048	3,862	8,160	-	-	-
Out of Control Gatherings	1,617	1,392	377	225	-	-	-
Speed and Red Light Camera Upgrades	12,250	9,884	-	2,366	-	-	-
Information and Communications Technology (ICT)							
Infrastructure							
Community Safety Network: Regional Radio Network							
Replacement Program ^(a)	52,544	30,551	16,474	15,293	6,000	700	-
Core Business Systems - Development 2011-2015.....	35,551	11,295	7,656	21,837	2,419	-	-
Infrastructure Replacement and Continuity 2013-2015.....	35,516	10,916	10,916	24,600	-	-	-
Other Proposals - Public Sex Offender Register.....	2,707	1,876	29	831	-	-	-
Police Facilities							
Boost to Police Resources ^(b)							
Accommodation Infrastructure Upgrades	36,569	800	800	7,700	14,246	13,823	-
Ballajura Police Station.....	10,571	-	-	2,800	3,674	4,097	-
Central Facilities Relocation Strategy - Perth Police							
Complex.....	89,213	82,997	2,284	6,216	-	-	-
New and Replacement Police Facilities							
Cockburn Central Police Station	19,832	8	-	2,400	10,724	6,700	-
Looma Remote Multi-functional Policing Facility.....	6,957	6,435	93	522	-	-	-
Mundijong Police Station.....	6,151	230	230	4,840	1,081	-	-
Police Facilities Major Refurbishment and Upgrade							
Program.....	13,016	12,539	4,705	477	-	-	-
West Metropolitan District Accommodation Upgrade.....	10,844	6,094	2,750	4,750	-	-	-
Western Suburbs Police Station	25,493	3	-	-	-	-	5,629
Upgrades							
Custodial Facilities Upgrade Program 2012-2015.....	7,105	3,878	1,340	2,434	793	-	-
Police Station Upgrade Program 2012-2015	7,671	4,431	2,328	3,240	-	-	-
COMPLETED WORKS							
Counter-Terrorism Initiatives							
Multi-Agency Response - Capability/Capacity -							
NorWest Deployment - Bomb Squad - Safety/Security	14,585	14,585	41	-	-	-	-
Fleet and Equipment Purchases - New and Replacement							
Major Aircraft New and Replacement Program - Helicopter.....	18,720	18,720	386	-	-	-	-
Two Breath and Drug Buses	1,882	1,882	38	-	-	-	-
ICT Infrastructure							
CrimTrac Child Exploitation Tracking System (CETS).....	454	454	454	-	-	-	-
Core Business Systems - Development 2010-2013.....	3,536	3,536	1,163	-	-	-	-
Infrastructure Replacement and Continuity 2010-2012.....	6,720	6,720	192	-	-	-	-
Infrastructure Replacement and Continuity 2011-2015.....	18,255	18,255	5,656	-	-	-	-
Police Metropolitan Radio Network (PMRN) Expansion							
and Regional Radio Planning.....	25,808	25,808	82	-	-	-	-
Other Proposals - Forensic Service Upgrades.....	439	439	20	-	-	-	-
Police Facilities							
New and Replacement Police Facilities							
Fitzroy Crossing Police Station.....	10,518	10,518	298	-	-	-	-
Mount Magnet Police Station.....	7,882	7,882	797	-	-	-	-
Relocation of the Fremantle Police Complex.....	2,823	2,823	554	-	-	-	-
Road Trauma Trust Account							
2012-13: Advanced Traffic Management Motorcycle Trial.....	78	78	42	-	-	-	-
2012-13: Advanced Traffic Management Vehicle Project	2,647	2,647	129	-	-	-	-
NEW WORKS							
Fleet and Equipment Purchases - New and Replacement							
CCTV Cameras for Hoons.....	170	-	-	43	43	42	42
Fleet and Equipment Replacement Program 2015-2018	19,440	-	-	-	6,120	6,480	6,840
ICT Infrastructure							
Criminal Organisations Control Bill 2011 - ICT systems	732	-	-	732	-	-	-
Expanded Video Link Technology at Regional							
Police Stations - Rapid Justice Initiative	70	-	-	70	-	-	-
Core Business Systems Tranche 2 - Computer Aided							
Dispatch (CAD) System.....	13,880	-	-	3,830	8,350	1,700	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Police Facilities							
Additions and Alterations to Existing Facilities - Police Facilities Major Refurbishment and Upgrade Program	4,987	-	-	4,987	-	-	-
Upgrades							
Custodial Facilities Upgrade Program 2015-2018.....	7,200	-	-	-	2,280	2,400	2,520
Police Station Upgrade Program 2015-2018.....	10,800	-	-	-	3,420	3,600	3,780
Asset Investment Program Efficiency Measure	(11,109)	-	-	(5,635)	(2,527)	(2,009)	(938)
Total Cost of Asset Investment Program	554,332	309,724	63,696	112,718	56,623	37,533	17,873
FUNDED BY							
Capital Appropriation			3,031	69,969	36,153	28,653	11,033
Commonwealth Grants			454	-	-	-	-
Drawdowns from the Holding Account			16,600	15,945	14,470	8,180	6,840
Internal Funds and Balances			41,793	11,511	-	-	-
Drawdowns from Royalties for Regions Fund ^(c)			1,818	15,293	6,000	700	-
Total Funding			63,696	112,718	56,623	37,533	17,873

(a) Funded from the Royalties for Regions Fund.

(b) Boost to Police Resources - Estimated total cost is \$67 million (comprising Investing Activities \$47.1 million and Capital Expensed \$19.9 million)

(c) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS

Income Statement

Expenses

The income statement shows a planned increase in the Total Cost of Services of \$83.5 million (6.6%) in 2014-15 compared to the 2013-14 Estimated Actual. This increase is mainly attributable to the additional employee program and provision for increases in salary and employee benefits.

Income

Total own source revenue is expected to decrease by \$1.8 million (-2.7%) in 2014-15 compared to the 2013-14 Estimated Actual. Within this total, the other revenue is budgeted to decrease from the 2013-14 Estimated Actual of \$22.2 million to the 2014-15 Budget Estimate of \$21.3 million. This is largely attributed to the annual School Leavers Western Australia (South West) event.

Grants and subsidies are budgeted to decrease from the 2013-14 Estimated Actual of \$17.5 million to the 2014-15 Budget Estimate of \$16.7 million, as a result of once-off Commonwealth Grant Funded Capital Works funding in 2013-14, and the part year conclusion in 2014-15 of the Criminal Property Confiscation Proceeds arrangement.

Statement of Financial Position

Total equity for 2014-15 shows an increase of \$82.3 million (7.2%) compared to the 2013-14 Estimated Actual. This reflects an increase in total assets of \$85.9 million (6.2%) and an increase in total liabilities of \$3.6 million (1.5%) over the same period.

The increase in assets of \$85.9 million is mainly attributable to:

- property, plant and equipment and intangible assets relating to the AIP, funded from capital appropriations and Royalties for Regions funding, as reflected in the AIP funding statement, and offset by depreciation;
- restricted cash associated with the accumulation of cash assets for the 27th payroll year due in 2015-16; and
- holding account receivables relating to asset replacement provisions for increased depreciation.

The increase in liabilities of \$3.6 million is attributable to an increase in Western Australia Police employees' accrued salaries.

Statement of Cashflows

The net decrease in cash held in 2014-15 compared to the 2013-14 Estimated Actual is representative of Western Australia Police utilising cash held for asset investment projects, as shown in the AIP funding statement, and an accumulation of cash assets for the 27th payroll year due in 2015-16.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	875,713	939,392	953,507	988,747	1,046,534	1,110,594	1,137,403
Grants and subsidies ^(c)	3,189	1,500	1,692	6,250	7,250	1,250	1,250
Supplies and services	145,699	143,349	140,115	157,621	145,113	146,765	141,565
Accommodation	48,649	53,891	50,891	54,636	55,212	56,085	57,550
Depreciation and amortisation	45,187	57,148	57,148	61,671	64,465	68,281	69,281
Other expenses	50,501	67,612	56,625	74,568	72,122	67,838	64,818
TOTAL COST OF SERVICES	1,168,938	1,262,892	1,259,978	1,343,493	1,390,696	1,450,813	1,471,867
Income							
Sale of goods and services	3,766	7,114	7,379	7,222	7,335	7,450	7,450
Regulatory fees and fines	22,888	18,141	18,141	18,199	18,260	18,324	18,324
Grants and subsidies	19,294	15,622	17,486	16,721	16,304	16,304	16,304
Other revenue	19,744	22,192	22,192	21,292	20,993	20,994	20,994
Total Income	65,692	63,069	65,198	63,434	62,892	63,072	63,072
NET COST OF SERVICES	1,103,246	1,199,823	1,194,780	1,280,059	1,327,804	1,387,741	1,408,795
INCOME FROM STATE GOVERNMENT							
Service appropriations	1,136,382	1,181,481	1,180,708	1,253,678	1,306,778	1,370,528	1,395,318
Resources received free of charge	7,756	6,242	6,242	6,250	6,349	6,349	6,349
Royalties for Regions Fund ^(d)	8,340	12,679	13,263	17,941	12,455	10,864	7,128
TOTAL INCOME FROM STATE GOVERNMENT	1,152,478	1,200,402	1,200,213	1,277,869	1,325,582	1,387,741	1,408,795
SURPLUS/(DEFICIENCY) FOR THE PERIOD	49,232	579	5,433	(2,190)	(2,222)	-	-
Extraordinary items	2,365	-	-	-	-	-	-
CHANGE IN SURPLUS/(DEFICIENCY) FOR THE PERIOD AFTER EXTRAORDINARY ITEMS	51,597	579	5,433	(2,190)	(2,222)	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 7,756, 7,887 and 8,095 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Infrastructure and Headworks Fund - \$2.1 million (2012-13), \$3.7 million (2013-14 Budget), \$2.8 million (2013-14 estimated outturn), \$10 million (2014-15), \$6 million (2015-16), \$4.3 million (2016-17), \$4 million (2017-18), Regional Community Services Fund - \$6.3 million (2012-13), \$9 million (2013-14 Budget), \$10.4 million (2013-14 estimated outturn), \$8 million (2014-15), \$6.5 million (2015-16), \$6.6 million (2016-17) and \$3.1 million (2017-18).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CCTV Network Infrastructure Fund	-	-	-	1,000	-	-	-
Community Safety and Crime Prevention Partnership Fund	3,150	1,250	1,250	1,250	1,250	1,250	1,250
Infrastructure Funding to PCYC	-	250	250	4,000	6,000	-	-
Other	39	-	192	-	-	-	-
TOTAL	3,189	1,500	1,692	6,250	7,250	1,250	1,250

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	79,782	16,199	46,824	34,136	34,849	34,849	34,849
Restricted cash.....	21,442	17,625	11,666	42,668	12,753	12,753	12,753
Holding account receivables.....	16,600	11,860	15,945	14,470	8,180	6,840	7,200
Receivables.....	6,096	9,105	6,096	6,096	6,096	6,096	6,096
Other.....	7,721	8,747	7,721	7,721	7,721	7,721	7,721
Assets held for sale.....	17	827	-	-	-	-	-
Total current assets.....	131,658	64,363	88,252	105,091	69,599	68,259	68,619
NON-CURRENT ASSETS							
Holding account receivables.....	260,462	305,750	301,665	348,866	405,151	466,592	528,673
Property, plant and equipment.....	888,788	878,129	905,093	942,151	945,079	935,779	907,519
Intangibles.....	60,194	88,472	54,754	67,943	57,173	35,725	12,577
Restricted cash.....	24,925	27,705	28,415	-	-	4,203	8,406
Total non-current assets.....	1,234,369	1,300,056	1,289,927	1,358,960	1,407,403	1,442,299	1,457,175
TOTAL ASSETS.....	1,366,027	1,364,419	1,378,179	1,464,051	1,477,002	1,510,558	1,525,794
CURRENT LIABILITIES							
Employee provisions.....	152,197	146,494	150,621	150,621	150,621	150,621	150,621
Payables.....	6,839	8,274	6,839	6,839	6,839	6,839	6,839
Other.....	28,896	35,791	32,496	36,096	9,116	13,319	17,522
Total current liabilities.....	187,932	190,559	189,956	193,556	166,576	170,779	174,982
NON-CURRENT LIABILITIES							
Employee provisions.....	54,607	54,396	50,153	50,153	50,153	50,153	50,153
Other.....	174	179	174	174	174	174	174
Total non-current liabilities.....	54,781	54,575	50,327	50,327	50,327	50,327	50,327
TOTAL LIABILITIES.....	242,713	245,134	240,283	243,883	216,903	221,106	225,309
EQUITY							
Contributed equity.....	557,040	608,480	566,189	650,651	692,804	722,157	733,190
Accumulated surplus/(deficit).....	194,955	159,846	200,388	198,198	195,976	195,976	195,976
Reserves.....	371,315	350,955	371,315	371,315	371,315	371,315	371,315
Other.....	4	4	4	4	4	4	4
Total equity.....	1,123,314	1,119,285	1,137,896	1,220,168	1,260,099	1,289,452	1,300,485
TOTAL LIABILITIES AND EQUITY.....	1,366,027	1,364,419	1,378,179	1,464,051	1,477,002	1,510,558	1,525,794

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	1,077,924	1,124,333	1,123,560	1,192,007	1,242,313	1,302,247	1,326,037
Capital appropriation	54,691	43,554	3,031	69,969	36,153	28,653	11,033
Holding account drawdowns.....	16,700	16,600	16,600	15,945	14,470	8,180	6,840
Royalties for Regions Fund ^(b)	18,340	25,071	15,081	33,234	18,455	11,564	7,128
Net cash provided by State Government.....	1,167,655	1,209,558	1,158,272	1,311,155	1,311,391	1,350,644	1,351,038
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(873,041)	(937,086)	(955,937)	(985,147)	(1,073,514)	(1,106,391)	(1,133,200)
Grants and subsidies	(3,163)	(1,500)	(1,692)	(6,250)	(7,250)	(1,250)	(1,250)
Supplies and services.....	(143,713)	(139,895)	(137,357)	(154,826)	(142,070)	(143,670)	(138,430)
Accommodation.....	(46,771)	(51,806)	(48,806)	(52,551)	(53,127)	(54,000)	(55,465)
Other payments.....	(77,028)	(92,178)	(80,495)	(98,467)	(96,170)	(91,938)	(88,958)
Receipts							
Regulatory fees and fines.....	23,346	18,141	18,141	18,199	18,260	18,324	18,324
Grants and subsidies	21,734	15,622	17,486	16,721	16,304	16,304	16,304
Sale of goods and services	3,836	6,372	6,637	6,480	6,593	6,708	6,708
GST receipts.....	36,084	29,911	29,911	29,911	29,911	29,911	29,911
Other receipts.....	18,219	18,292	18,292	17,392	17,093	17,094	17,094
Net cash from operating activities.....	(1,040,497)	(1,134,127)	(1,133,820)	(1,208,538)	(1,283,970)	(1,308,908)	(1,328,962)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(79,690)	(94,576)	(63,696)	(112,718)	(56,623)	(37,533)	(17,873)
Proceeds from sale of non-current assets	217	-	-	-	-	-	-
Net cash from investing activities.....	(79,473)	(94,576)	(63,696)	(112,718)	(56,623)	(37,533)	(17,873)
NET INCREASE/(DECREASE) IN CASH HELD							
	47,685	(19,145)	(39,244)	(10,101)	(29,202)	4,203	4,203
Cash assets at the beginning of the reporting period.....	78,464	80,674	126,149	86,905	76,804	47,602	51,805
Cash assets at the end of the reporting period.....	126,149	61,529	86,905	76,804	47,602	51,805	56,008

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Infrastructure and Headworks Fund - \$12.1 million (2012-13), \$16.1 million (2013-14 Budget), \$4.7 million (2013-14 estimated outturn), \$25.3 million (2014-15), \$12 million (2015-16), \$5 million (2016-17), \$4 million (2017-18), Regional Community Services Fund - \$6.3 million (2012-13), \$9 million (2013-14 Budget), \$10.4 million (2013-14 estimated outturn), \$8 million (2014-15), \$6.5 million (2015-16), \$6.6 million (2016-17) and \$3.1 million (2017-18).

DETAILS OF ADMINISTERED TRANSACTIONS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
INCOME							
Fines							
Firearms Licensing Infringements	101	200	200	200	200	200	200
Other							
Sale of Lost, Stolen and Forfeited Property	452	450	450	450	450	450	450
TOTAL INCOME	553	650	650	650	650	650	650
EXPENSES							
Other							
Receipts Paid into Consolidated Account	373	400	400	400	400	400	400
All Other Expenses	180	250	250	250	250	250	250
TOTAL EXPENSES.....	553	650	650	650	650	650	650

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Western Australia Police:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Commonwealth - Other	844	928	1,382	928	928	928	928
Commonwealth - National Campaign Against Drug Abuse	146	146	146	146	146	146	146
Departmental	39,796	34,125	35,532	34,054	33,058	33,238	33,238
GST Input Credits.....	30,544	27,523	27,523	27,523	27,523	27,523	27,523
GST Receipts on Sales	5,540	2,388	2,388	2,388	2,388	2,388	2,388
Licences.....	7,889	8,502	8,710	8,710	8,710	8,710	8,710
Road Trauma Trust Account.....	18,460	14,726	14,786	14,954	15,408	15,408	15,408
TOTAL.....	103,219	88,338	90,467	88,703	88,161	88,341	88,341

The moneys received and retained are to be applied to the Western Australia Police's services as specified in the Budget Statements.

WESTERN AUSTRALIAN TOURISM COMMISSION

PART 7 - MINISTER FOR POLICE; TOURISM; ROAD SAFETY; WOMEN'S INTERESTS

DIVISION 33

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 42 Net amount appropriated to deliver services.....	60,501	61,599	61,599	66,185	62,778	55,617	49,305
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	285	296	296	296	296	297	297
Total appropriations provided to deliver services	60,786	61,895	61,895	66,481	63,074	55,914	49,602
CAPITAL							
Item 130 Capital Appropriation.....	264	150	150	150	150	150	150
TOTAL APPROPRIATIONS.....	61,050	62,045	62,045	66,631	63,224	56,064	49,752
EXPENSES							
Total Cost of Services.....	74,056	85,284	83,286	88,913	81,597	72,330	54,012
Net Cost of Services ^(a)	71,913	84,234	81,817	87,367	80,262	71,280	52,962
CASH ASSETS ^(b)	11,219	12,450	5,302	5,389	5,476	5,563	5,563

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Voluntary Separation Scheme	659	-	-	-	-
2014-15 Procurement Savings	-	(740)	-	-	-
Continuation of Additional Events	-	-	5,000	5,000	-
Continuation of China Marketing Program.....	-	-	1,300	1,300	1,300
Increased Tourism Marketing	-	1,000	1,000	2,000	-
Revisions to Own Source Revenue Estimates.....	757	837	630	238	242
Royalties for Regions					
Aboriginal Tourism Development Program.....	-	1,150	1,150	1,150	1,150
Caravan and Camping ^(a)	(3,985)	(6,230)	(5,600)	(4,000)	2,030
Regional Workers Incentives	1	-	(1)	(1)	1

(a) In the 2013-14 Budget, Tourism WA received all funding associated with Caravan and Camping (a cross-government initiative). Budgets to other State Government agencies have now been allocated directly to Main Roads, Department of Parks and Wildlife, and Department of Local Government and Communities. Final year funding to complete the Caravan and Camping Action Plan has also been provided to Tourism WA for the 2017-18 year.

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION**Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Services
Financial and Economic Responsibility: Responsibly managing the State's finances through the efficient and effective delivery of services, encouraging economic activity and reducing regulatory burdens on the private sector.	Increased competitiveness and viability of the Western Australia Tourism industry.	1. Destination Marketing 2. Event Tourism 3. Tourism Investment and Infrastructure

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Destination Marketing	34,447	37,762	39,297	41,534	42,114	32,112	30,411
2. Event Tourism	33,137	35,825	36,843	35,482	30,426	30,540	15,708
3. Tourism Investment and Infrastructure	6,472	11,697	7,146	11,897	9,057	9,678	7,893
Total Cost of Services	74,056	85,284	83,286	88,913	81,597	72,330	54,012

Significant Issues Impacting the Agency

- According to Deloitte, tourism is among the world's fastest growing industries. In recent months, prospects for the global economy have improved leading to renewed consumer confidence. The United Nations World Tourism Organisation (UNWTO) predicts global tourism growth of 4% to 5% in 2014. China is now the largest outbound travel market and continues to underpin the global growth of tourism, whereas travel by Western Australia's traditional international markets (UK, Germany and USA) is slower. Australians continue to travel around the country and overseas in growing numbers.
- The State Government Strategy for Tourism in Western Australia 2020 (Tourism Strategy), released in 2012, outlines a vision and a stretch goal to increase the value of tourism in Western Australia to \$12 billion by 2020. Travel to and within Western Australia increased in the past year, showing continued progress towards reaching the goal. In total, there were 7.3 million overnight visitors (up 4.4%) and 14.5 million day trip visitors (up 1.2%) who spent a total of \$7.7 billion (up 2.9%) in the State. The interstate market grew very strongly (up 12.8%), and intrastate and international visitor numbers also improved (up 3% and 2.1% respectively).
- China is now Western Australia's fastest growing international market with Chinese tourists increasing by 50% (to 33,000 visitors) in the past two years. As part of the Government's commitment to growing this market, funding will be continued for cooperative marketing activities with airline and travel agents promoting Western Australia. Generating significant broadcast media coverage through major events that are appealing to the Chinese and other major interstate and international markets, such as The Hyundai Hopman Cup, Perth International Golf and the BHP Billiton Aquatic Super Series, are also part of the Tourism Strategy.

- Air capacity to and within the State has continued to grow with domestic capacity increasing 3.6% and international capacity increasing 15.2% in the past year. Tourism WA continues to work with Perth Airport on attracting new airlines and air services to the State's capital. The commencement of new direct flights from Abu Dhabi by Etihad Airways in July 2014, Singapore by Scoot Airlines in November 2013 and Christchurch by Air New Zealand in December 2013, all present opportunities for further international visitor growth. Encouraging affordable air services to regional Western Australia is also important and Tourism WA undertakes tactical marketing activities with both Qantas and Virgin Australia towards achieving this objective.
- An additional 1,900 hotel rooms are needed in Perth to achieve the Tourism Strategy goal. Tourism WA has been a driving force behind promoting hotel investment opportunities such as Crown Towers, Elizabeth Quay, Riverside, Perth City Link and the FESA House sites. Plot ratio bonuses are now available to developers building hotels in Perth city, which is also generating a substantial increase in development applications.
- Tourism WA is leading the implementation of the Caravan and Camping Action Plan (the Action Plan), with significant progress having been made over the past six months. As part of this, the Department of Local Government and Communities has commenced full reviews of the *Caravan and Camping Grounds Act 1995* and associated regulations to streamline development and approvals processes. Land assembly for sites in Broome, Exmouth and Lancelin have progressed also, along with other initiatives targeting the self-drive market. The Action Plan complements the Parks for People initiative being implemented by the Department of Parks and Wildlife.
- Providing every visitor with opportunities for an Aboriginal cultural experience is an important objective of the Tourism Strategy. Through Royalties for Regions, funding will be provided to establish an Aboriginal Tourism Development Program to increase the number of accredited and export ready Aboriginal tourism businesses across the State through targeted and tailored advice, mentoring and marketing services.
- Event tourism makes a significant contribution to the State's economy. This includes major international, national and regional events, with smaller events supporting local economies and community vibrancy. The events calendar is now well established with around 95 events being sponsored each year - the majority in regional Western Australia. The Margaret River Gourmet Escape was successfully hosted for its second year in 2013-14 and the Margaret River Pro (surfing) was elevated to World Championship Tour status for both men and women, delivering significant benefits for the region. In April 2014, 5,000 athletes participated in the Australian Surf Life Saving Championships (Aussies), hosted at Scarborough Beach. Additional funding for major events will be continued for a further two years from 2015-16.
- In 2013-14, Tourism WA developed two new television commercials, promoting the North West and South West, and innovative new advertising materials for a significant campaign in the domestic market under the State's tourism brand, Experience Extraordinary. Funding for tourism marketing will again increase in 2014-15 enabling Tourism WA to partner with more travel agents and airlines to sell holidays to Western Australia and provide more avenues for the local tourism industry to promote their businesses and generate bookings.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Increased competitiveness and viability of the Western Australia Tourism industry:					
Percentage of visitors whose expectations were met or exceeded upon visiting Western Australia.....	97.7%	90%	98.5%	90%	
Number of inbound visitors to Western Australia from interstate and international sources	1,872,800	1,889,000	2,019,000	1,914,000	
Western Australia's share of the international visitors to Australia.....	13.4%	13.1%	13.0%	13.0%	
Value of cooperative marketing funds provided by the tourism industry.....	\$6 million	\$4.6 million	\$6.9 million	\$4.9 million	1

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. The 2013-14 Estimated Actual is significantly higher than the 2013-14 Budget target largely due to a strong involvement of airline partners.

Services and Key Efficiency Indicators**1. Destination Marketing**

In partnership with the tourism and travel industry, Regional Tourism Organisations, Perth Convention Bureau, Western Australian Indigenous Tourism Operators Council and Tourism Australia, Tourism WA promotes Western Australia as a desirable holiday destination in core intrastate, interstate and international markets and undertakes marketing strategies that maximise the economic benefit to the State.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 34,447	\$'000 37,762	\$'000 39,297	\$'000 41,534	
Less Income	914	433	722	721	
Net Cost of Service.....	33,533	37,329	38,575	40,813	
Employees (Full Time Equivalents).....	47	50	50	50	
Efficiency Indicators					
Ratio of Tourism WA's Destination Marketing and Tourism Investment and Infrastructure Spend to Visitor Spend	1 : 188	1 : 166	1 : 166	1 : 146	1

Explanation of Significant Movements

(Notes)

1. The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal - to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas work closely together in many aspects (e.g. market and aviation development in emerging or growth markets). Therefore, the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.

2. Event Tourism

Tourism WA develops, attracts and supports events that generate social and economic benefit to the State, and market Western Australia nationally and internationally.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	33,137	35,825	36,843	35,482	
Less Income	1,048	562	695	773	
Net Cost of Service.....	32,089	35,263	36,148	34,709	
Employees (Full Time Equivalents).....	23	23	23	24	
Efficiency Indicators					
Ratio of Tourism WA's Event Spend to the Value of Direct Economic and Media Impact Generated by Events	1 : 8.09	1 : 7.95	1 : 8.01	1 : 7.16	

3. Tourism Investment and Infrastructure

This service ensures the promotion, fostering and facilitation of investment in and the development of new tourist access infrastructure.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	6,472	11,697	7,146	11,897	
Less Income	181	55	52	52	
Net Cost of Service.....	6,291	11,642	7,094	11,845	
Employees (Full Time Equivalents).....	21	20	21	21	
Efficiency Indicators					
Ratio of Tourism WA's Destination Marketing and Tourism Investment and Infrastructure Spend to Visitor Spend.....	1 : 188	1 : 166	1 : 166	1 : 146	1

Explanation of Significant Movements

(Notes)

- The service areas of Destination Marketing and Tourism Investment and Infrastructure both have the same ultimate goal - to facilitate visitation to Western Australia. Destination Marketing works to increase desire and encourage booking, while Tourism Investment and Infrastructure works to enable access and facilitate the infrastructure needed to accommodate and entertain visitors. The two areas work closely together in many aspects (e.g. market and aviation development in emerging or growth markets). Therefore, the efficiency indicator for Destination Marketing and Tourism Investment and Infrastructure is a combined measure, and replicated for each service.

ASSET INVESTMENT PROGRAM

The Asset Investment Program is estimated at \$625,000 for minor works and replacement of office equipment.

The program is funded by capital appropriation and drawdowns from the holding account.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Information Technology (IT) Development and Other Infrastructure - 2013-14 Program	625	625	625	-	-	-	-
Regional Tourism Marketing Program	1,700	1,700	56	-	-	-	-
NEW WORKS							
IT Development and Other Infrastructure 2014-15 Program	625	-	-	625	-	-	-
2015-16 Program	625	-	-	-	625	-	-
2016-17 Program	625	-	-	-	-	625	-
2017-18 Program	625	-	-	-	-	-	625
Total Cost of Asset Investment Program	4,825	2,325	681	625	625	625	625
FUNDED BY							
Capital Appropriation			150	150	150	150	150
Drawdowns from the Holding Account			475	475	475	475	475
Internal Funds and Balances			56	-	-	-	-
Total Funding			681	625	625	625	625

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Income Statement shows an increase to Total Cost of Services of \$5.6 million when compared to the 2013-14 Estimated Actual. The increase is mainly due to:

- additional tourism marketing expenditure of \$2.5 million;
- Aboriginal Tourism Development Program (Royalties for Regions) expenditure of \$1.2 million;
- additional Caravan and Camping (Royalties for Regions) expenditure of \$5.6 million; and
- offsetting this is a decrease of \$2.2 million for the Australian Surf Life Saving Championships (Aussies) event that occurred in 2013-14 and an additional \$0.6 million efficiency dividend and \$0.7 million procurement savings corrective measure that apply to the 2014-15 year.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	12,014	10,396	13,975	13,180	12,868	12,632	12,414
Grants and subsidies ^(c)	27	3,925	210	4,500	2,835	3,080	1,043
Supplies and services	56,698	66,472	63,755	66,240	60,347	51,638	35,575
Accommodation	1,370	1,913	1,227	1,228	1,247	1,246	1,246
Depreciation and amortisation	485	1,259	1,259	1,259	1,258	692	692
Other expenses	3,462	1,319	2,860	2,506	3,042	3,042	3,042
TOTAL COST OF SERVICES	74,056	85,284	83,286	88,913	81,597	72,330	54,012
Income							
Sale of goods and services	11	-	-	-	-	-	-
Other revenue	2,132	1,050	1,469	1,546	1,335	1,050	1,050
Total Income	2,143	1,050	1,469	1,546	1,335	1,050	1,050
NET COST OF SERVICES	71,913	84,234	81,817	87,367	80,262	71,280	52,962
INCOME FROM STATE GOVERNMENT							
Service appropriations	60,786	61,895	61,895	66,481	63,074	55,914	49,602
Resources received free of charge	516	112	450	453	457	350	354
Royalties for Regions Fund ^(d)	10,762	17,607	13,622	20,041	16,340	15,191	3,181
TOTAL INCOME FROM STATE GOVERNMENT	72,064	79,614	75,967	86,975	79,871	71,455	53,137
SURPLUS/(DEFICIENCY) FOR THE PERIOD	151	(4,620)	(5,850)	(392)	(391)	175	175

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 91, 94 and 95 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$10.8 million (2012-13), \$17.6 million (2013-14 Budget), \$13.6 million (2013-14 estimated outturn), \$20 million (2014-15), \$16.3 million (2015-16), \$15.2 million (2016-17) and \$3.2 million (2017-18).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Caravan and Camping Grants to Non-State Government organisations	-	-	200	4,500	2,835	3,080	1,043
Caravan and Camping Grants to State Government Agencies	-	3,925	-	-	-	-	-
Miscellaneous Grants/Subsidies	27	-	10	-	-	-	-
TOTAL	27	3,925	210	4,500	2,835	3,080	1,043

(a) In the 2013-14 Budget, Tourism WA received all funding associated with Caravan and Camping (a cross-government initiative). Budgets for other State Government agencies were classified as Grants in the 2013-14 Budget and have now been provided directly to Main Roads, Department of Parks and Wildlife, and Department of Local Government and Communities.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	10,328	12,450	5,302	5,389	5,476	5,563	5,563
Restricted cash.....	891	-	-	-	-	-	-
Holding account receivables.....	475	475	475	475	475	475	475
Receivables.....	1,750	981	1,695	1,695	1,695	1,695	1,695
Other.....	2,744	1,224	3,007	3,007	3,007	3,007	3,007
Total current assets.....	16,188	15,130	10,479	10,566	10,653	10,740	10,740
NON-CURRENT ASSETS							
Holding account receivables.....	5,652	5,869	5,869	6,086	6,303	6,520	6,737
Property, plant and equipment.....	902	1,010	835	636	437	238	39
Intangibles.....	1,970	1,593	1,459	892	326	326	326
Other.....	175	-	175	307	439	571	703
Total non-current assets.....	8,699	8,472	8,338	7,921	7,505	7,655	7,805
TOTAL ASSETS.....	24,887	23,602	18,817	18,487	18,158	18,395	18,545
CURRENT LIABILITIES							
Employee provisions.....	2,108	1,949	1,827	1,827	1,827	1,827	1,827
Payables.....	6,082	6,708	6,100	6,068	6,036	5,948	5,773
Other.....	685	2,179	633	633	577	577	577
Total current liabilities.....	8,875	10,836	8,560	8,528	8,440	8,352	8,177
NON-CURRENT LIABILITIES							
Employee provisions.....	609	574	609	609	609	609	609
Other.....	214	254	159	103	103	103	103
Total non-current liabilities.....	823	828	768	712	712	712	712
TOTAL LIABILITIES.....	9,698	11,664	9,328	9,240	9,152	9,064	8,889
EQUITY							
Contributed equity.....	8,793	8,943	8,943	9,093	9,243	9,393	9,543
Accumulated surplus/(deficit).....	4,386	985	(1,464)	(1,856)	(2,247)	(2,072)	(1,897)
Reserves.....	2,010	2,010	2,010	2,010	2,010	2,010	2,010
Total equity.....	15,189	11,938	9,489	9,247	9,006	9,331	9,656
TOTAL LIABILITIES AND EQUITY.....	24,887	23,602	18,817	18,487	18,158	18,395	18,545

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	60,044	61,203	61,203	65,789	62,382	55,222	48,910
Capital appropriation	264	150	150	150	150	150	150
Holding account drawdowns.....	475	475	475	475	475	475	475
Royalties for Regions Fund ^(b)	12,462	17,607	13,622	20,041	16,340	15,191	3,181
Net cash provided by State Government.....	73,245	79,435	75,450	86,455	79,347	71,038	52,716
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(11,849)	(10,348)	(13,923)	(12,895)	(12,583)	(12,632)	(12,414)
Grants and subsidies	(122)	(3,925)	(210)	(4,500)	(2,835)	(3,080)	(1,043)
Supplies and services	(48,416)	(48,942)	(46,377)	(46,658)	(41,338)	(36,645)	(22,665)
Accommodation.....	(1,864)	(1,963)	(977)	(978)	(997)	(996)	(996)
Other payments.....	(19,466)	(22,332)	(23,674)	(25,314)	(25,273)	(21,364)	(19,364)
Receipts							
Grants and subsidies	60	-	-	-	-	-	-
Sale of goods and services	8	-	-	-	-	-	-
GST receipts	5,186	3,291	3,291	3,341	3,341	3,341	3,341
Other receipts.....	1,736	1,059	1,184	1,261	1,050	1,050	1,050
Net cash from operating activities	(74,727)	(83,160)	(80,686)	(85,743)	(78,635)	(70,326)	(52,091)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,806)	(625)	(681)	(625)	(625)	(625)	(625)
Net cash from investing activities	(1,806)	(625)	(681)	(625)	(625)	(625)	(625)
NET INCREASE/(DECREASE) IN CASH HELD	(3,288)	(4,350)	(5,917)	87	87	87	-
Cash assets at the beginning of the reporting period.....	14,507	16,800	11,219	5,302	5,389	5,476	5,563
Cash assets at the end of the reporting period.....	11,219	12,450	5,302	5,389	5,476	5,563	5,563

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$12.5 million (2012-13), \$17.6 million (2013-14 Budget), \$13.6 million (2013-14 estimated outturn), \$20 million (2014-15), \$16.3 million (2015-16), \$15.2 million (2016-17) and \$3.2 million (2017-18).

ROTTNEST ISLAND AUTHORITY

ASSET INVESTMENT PROGRAM

The Authority will invest \$3.4 million during 2014-15 on the ongoing upgrade to Rottnest Island's holiday and tourism facilities, infrastructure compliance and essential services.

The 2014-15 Asset Investment Program will focus on:

- visitor facilities;
- infrastructure compliance, including a new wastewater treatment plant; and
- information technology systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Holiday and Tourism Facilities - 2013-14 Program.....	5,000	5,000	5,000	-	-	-	-
NEW WORKS							
Holiday and Tourism Facilities							
2014-15 Program	3,000	-	-	3,000	-	-	-
2015-16 Program	5,660	-	-	-	5,660	-	-
2016-17 Program	3,165	-	-	-	-	3,165	-
2017-18 Program	3,165	-	-	-	-	-	3,165
Infrastructure - Wastewater Treatment Plant	6,100	-	-	400	4,600	1,100	-
Total Cost of Asset Investment Program	26,090	5,000	5,000	3,400	10,260	4,265	3,165
FUNDED BY							
Internal Funds and Balances			5,000	3,400	10,260	4,265	3,165
Total Funding			5,000	3,400	10,260	4,265	3,165

Part 8

Minister for Mental Health; Disability Services; Child Protection

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
393	Mental Health Commission			
	– Delivery of Services	556,871	566,361	621,493
	Total	556,871	566,361	621,493
405	Disability Services Commission			
	– Delivery of Services	636,805	639,368	692,221
	– Capital Appropriation.....	1,860	1,860	9,100
	Total	638,665	641,228	701,321
415	Child Protection and Family Support			
	– Delivery of Services	526,705	529,231	560,846
	– Capital Appropriation.....	10,586	8,586	6,750
	Total	537,291	537,817	567,596
	GRAND TOTAL			
	– Delivery of Services	1,720,381	1,734,960	1,874,560
	– Capital Appropriation.....	12,446	10,446	15,850
	Total	1,732,827	1,745,406	1,890,410

MENTAL HEALTH COMMISSION

PART 8 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES; CHILD PROTECTION

DIVISION 34

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Service Appropriation – Base Component.....	475,050	543,918	546,989	601,243	629,116	664,156	696,799
Service Appropriation – Community Service Subsidy Component.....	-	12,218	18,637	19,491	15,566	8,891	-
Item 43 Net amount appropriated to deliver services.....	475,050	556,136	565,626	620,734	644,682	673,047	696,799
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	730	735	735	759	783	809	809
Total appropriations provided to deliver services	475,780	556,871	566,361	621,493	645,465	673,856	697,608
TOTAL APPROPRIATIONS.....	475,780	556,871	566,361	621,493	645,465	673,856	697,608
EXPENSES							
Total Cost of Services.....	674,324	734,032	745,887	791,616	827,319	861,462	880,067
Net Cost of Services ^(a)	512,609	650,958	576,388	627,984	651,095	679,486	697,608
CASH ASSETS ^(b)	27,100	14,660	20,450	19,303	19,303	19,303	19,303

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings	(712)	-	-	-	-
2013-14 Voluntary Separation Scheme	251	-	-	-	-
2014-15 Procurement Savings	-	(765)	-	-	-
Adjustment to Salaries Cap.....	134	700	-	-	-
Court Diversion Program Pilot Extension.....	-	3,547	-	-	-
Expansion of Integrated Services for Alcohol and Other Drug Problems.....	-	64	1,637	1,705	1,776
Fresh Start Recovery Program	-	1,080	-	-	-
National Perinatal Depression Initiative Funding Transfer	321	-	-	-	-
Non-Government Human Services Sector Indexation Reduction	(272)	(661)	(982)	(954)	-
Public Mental Health Services Activity and Price Growth	9,811	32,851	35,433	35,797	39,977
Royalties for Regions – Northwest Drug and Alcohol Support Program.....	(674)	-	(70)	(70)	-
State-wide Specialist Aboriginal Mental Health Service Additional Funding	412	9,379	9,688	9,990	-
Sub-acute Services.....	-	-	-	778	6,661
Suicide Prevention Program	-	2,950	-	-	-

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Accessible and high quality mental health services and supports that are recovery focused and promote mental health and wellbeing.	1. Promotion and Prevention 2. Specialised Admitted Patient Services 3. Specialised Community Services 4. Accommodation, Support and Other Services
	Prevent and delay the uptake, incidence of use and harm associated with alcohol and drug use.	5. Drug and Alcohol Services

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Promotion and Prevention	39,422	32,132	26,031	25,921	24,235	24,218	23,898
2. Specialised Admitted Patient Services.....	266,496	271,524	287,880	314,983	330,255	343,159	354,552
3. Specialised Community Services.....	250,106	285,988	283,250	302,460	317,281	335,621	347,644
4. Accommodation, Support and Other Services.....	42,173	62,504	67,403	63,792	68,966	68,886	69,160
5. Drug and Alcohol Services.....	76,127	81,884	81,323	84,460	86,582	89,578	84,813
Total Cost of Services	674,324	734,032	745,887	791,616	827,319	861,462	880,067

Significant Issues Impacting the Agency

Review of Admission and Discharge Practices

- The Commission, in partnership with WA Health, has progressed the implementation of the Stokes Review recommendations in 2013-14, overseen by an Implementation Partnership Group chaired by the Hon. Barry MacKinnon AM. Significant progress has been made in relation to a number of recommendations and these have been regularly reported to the public through the Commission's website.

Mental Health and Alcohol and Other Drug Services Plan

- The principal recommendation of the Stokes Review was the need for a comprehensive Mental Health Services Plan. The Western Australia Mental Health and Alcohol and Other Drug Services Plan (the Plan) is being developed in partnership by the Commission, WA Health, and the Drug and Alcohol Office (DAO), with extensive stakeholder input. The Plan will provide a blueprint for the optimal mix of services in Western Australia by 2025 to adequately meet the needs of the population and to provide guidance for future reform and investment. The Plan is anticipated to be provided to the Government in mid-2014.

Mental Health Bill

- A new Mental Health Bill was introduced to Parliament in October 2013 and is currently being considered. The new legislation will significantly improve human rights protection for people experiencing mental illness, particularly those being treated involuntarily, and support the active involvement of families and carers. After its passage through Parliament, a period of 12 months is planned for implementation of the new legislation prior to it becoming operational.
- The implementation process is overseen by the Mental Health Bill Implementation Reference Group, which has broad stakeholder representation.

Mental Health Infrastructure

- Significant new mental health inpatient services are nearing completion. The \$1.2 billion Perth Children's Hospital (includes 20 mental health beds), Sir Charles Gairdner Hospital works (\$29 million; 30 mental health beds), the \$1.6 billion Fiona Stanley Hospital (30 mental health beds) and the \$360 million Midland Health campus (56 mental health beds) are all anticipated to become operational in 2015.
- Step-up/step-down sub-acute services provide a supportive place where a person who may have been in hospital can stay before returning home. Implementation of these services at Rockingham and Broome is being actively progressed. Further planning work for services in the Goldfields, Bunbury and Karratha is underway.

Mental Health Activity in the Public Hospital System

- The demand for mental health services in Western Australia is growing rapidly, consistent with national and international trends. To ensure Western Australians continue to have access to safe, quality and cost effective services, the 2014-15 Budget invests new funding of \$144.1 million to provide for the cost and activity growth anticipated over the next four years.
- WA Health, including mental health services, operates within an Activity Based Funding (ABF) environment that aligns closely with the national framework. This is necessary to meet Commonwealth requirements under the National Health Reform Agreement which, from 1 July 2014, will begin to provide 45% of the National Efficient Price for new activity growth.

Mental Illness and the Criminal Justice System

- The pilot Mental Health Court Diversion and Support Project commenced in the Perth Magistrates Court and Perth Children's Court in March and April 2013 respectively. The project, which is still in its early stages, is providing valuable assessment, treatment and support services to people with mental illness, their families and carers. Between commencement and 31 December 2013, there were 294 referrals to the adult court and 105 to the children's court. The project will continue in 2014-15 and an evaluation will be completed in 2014 which will inform future decisions about the program.

Mental Illness and Aboriginal People

- The State-wide Specialist Aboriginal Mental Health Service provides a range of treatment and support services to Aboriginal people with severe and persistent mental illness. The State Government will provide \$29.1 million over three years to continue the service and evaluate its benefits.

Suicide Prevention

- Suicide remains the leading cause of death of Australians aged between 15 and 45. The most recent Australian Bureau of Statistics data indicates 366 people took their own lives in Western Australia in 2012 (almost double the road toll of 187 for that period).
- The State Government will invest \$3 million in 2014-15 to continue the State-wide Suicide Prevention Strategy which has achieved significant community and agency engagement across Western Australia.
- The overall Strategy, Community Action Plans and Agency Partnerships are currently being independently evaluated to identify strengths and areas for improvement. Evaluations will inform future planning and investment in suicide prevention initiatives.

National Disability Insurance Scheme (NDIS)

- The Commission is working in partnership with the Disability Services Commission and the National Disability Insurance Agency to assist with the inclusion of people with a disability related to a mental health condition (psychosocial disability) in the Western Australian NDIS and My Way trial sites.

National Agenda

- The National Health Reform Agreement will see a transitional form of ABF introduced for admitted mental health services in 2014-15.
- The Independent Hospital Pricing Authority (IHPA) intends to work towards implementation of a new Australian Mental Health Classification by 1 July 2016.
- The Australian Government has assigned the National Mental Health Commission to conduct a national review of mental health services and programs.

Preventing and Reducing Harmful Alcohol and Other Drug Use

- The DAO's 'Alcohol. Think Again' campaign and strategies will focus on raising awareness of the National Alcohol Guidelines, the need to prevent consumption of alcohol by young people, the range of health risks associated with harmful alcohol consumption, and the potential effects of alcohol on the developing foetus.
- The 'Drug Aware' program will include community education campaigns and intervention programs, with a priority on addressing cannabis use and the use of amphetamine-type substances, by focusing on the physical and mental health impacts associated with their use.

Improved Regional Responses

- Levels of alcohol consumption and related harm are disproportionately high in the Kimberley, Pilbara, Mid West and Goldfields regions. The DAO will continue to expand services in these areas including counselling, treatment and support services, targeted prevention activity and alcohol and substance use planning.

Engaging More People in Treatment

- Integrated Alcohol and Other Drug (AOD) services will be expanded in the northern metropolitan corridor to meet growing demand.
- The DAO will continue to work with the AOD sector to address the stigma associated with problematic alcohol and other drug use and increase the involvement of consumers at all levels of policy, planning and service design.
- The alcohol court diversion program at the Perth Magistrates Court has been expanded to all Perth outer metropolitan courts and will be evaluated in 2014-15.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Accessible and high quality mental health services and supports that are recovery focused and promote mental health and wellbeing:					
Readmissions to hospital within 28 days of discharge (national indicator) ^(b)	12%	≤12%	12%	≤12%	
Percent of contacts with community-based public mental health non-admitted services within seven days post discharge from public mental health inpatient units (national indicator) ^(c)	51%	≥70%	51%	≥70%	
Proportion of service funding directed to publicly funded community mental health services.....	42%	≥40%	43%	≥40%	
Proportion of service funding directed to community organisations.....	13%	≥15%	14%	≥15%	
Outcome: Prevent and delay the uptake, incidence of use and harm associated with alcohol and drug use:					
Number of open and opened treatment episodes (including inpatient and outpatient in government and non-government agencies) and the percentage not completed as planned (unplanned exits)	22%	26%	24%	26%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) A readmission for any of the separations identified as 'in scope' is defined as an admission to any specialised mental health inpatient unit in Western Australia and includes admissions to specialised mental health inpatient units in publicly funded private hospitals. This indicator is constructed using the national definition. Readmission rates are also affected by other factors, such as the cyclic and episodic nature of some illnesses or other issues that are beyond the control of the health system.

(c) This indicator reports on clients who were followed up by community-based public mental health non-admitted services within seven days following discharge from public mental health inpatient units only. The methodology used to construct this indicator now utilises a more reliable and robust data source and the 2012-13 Actual has been restated for comparability purposes. The target is considered to be aspirational based on the national definition. As capacity is built in the community managed (non-government) sector, more patients may be supported by these organisations following discharge and these contacts are not included in this indicator.

Services and Key Efficiency Indicators**1. Promotion and Prevention**

Promotion and prevention services focus on protecting, supporting, sustaining and maximising mental health among populations and individuals; and increasing protective factors and decreasing risk factors to reduce the incidence and prevalence of mental health problems and illness.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 39,422	\$'000 32,132	\$'000 26,031	\$'000 25,921	1
Less Income	155	-	-	-	
Net Cost of Service.....	39,267	32,132	26,031	25,921	
Employees (Full Time Equivalents).....	21	22	22	23	
Efficiency Indicators					
Cost per Capita of Activities to Enhance Mental Health and Wellbeing (Illness Prevention, Promotion and Protection Activities)	\$15	\$13	\$10	\$10	

Explanation of Significant Movements

(Notes)

1. The reduction since 2012-13 reflects the move of the Individualised Community Living Support initiatives to Service 4, the Suicide Prevention Program peaking in 2012-13, and provisional funding at the time of 2013-14 Budget preparation for other grants that have since been allocated to other services.

2. Specialised Admitted Patient Services

Specialised mental health admitted patient services are defined as publicly funded services with a primary function to provide admitted patient care to people with mental disorders in authorised hospitals and designated mental health inpatient units located within general hospitals.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	266,496	271,524	287,880	314,983	1
Less Income	79,448	35,221	92,838	94,093	
Net Cost of Service.....	187,048	236,303	195,042	220,890	
Employees (Full Time Equivalents).....	22	23	23	24	
Efficiency Indicators					
Average Cost per Purchased Bed-day in a Specialised Mental Health Unit.....	\$1,102	\$1,114	\$1,241	\$1,317	

Explanation of Significant Movements

(Notes)

- The 2013-14 Estimated Actual is higher than the 2013-14 Budget due to changes and improvements in the counting and classification methodology under the national ABF framework issued by the IHPA.

3. Specialised Community Services

Specialised community services includes assessment, treatment and continuing care of non-admitted patients provided from a hospital or community mental health centre by public sector providers.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	250,106	285,988	283,250	302,460	
Less Income	68,243	36,522	65,330	64,883	
Net Cost of Service.....	181,863	249,466	217,920	237,577	
Employees (Full Time Equivalents).....	22	23	23	24	
Efficiency Indicators					
Average Cost per Purchased Episode of Community Care Provided by Public Mental Health Services (National Indicator).....	\$2,142	\$2,253	\$2,285	\$2,378	

4. Accommodation, Support and Other Services

Accommodation and other support services for mental health comprise services provided by community sector organisations including advocacy, personalised and housing support, staffed residential accommodation, rehabilitation, day programs, respite care and sub-acute services.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 42,173	\$'000 62,504	\$'000 67,403	\$'000 63,792	1
Less Income	6,548	11,030	11,030	4,444	
Net Cost of Service.....	35,625	51,474	56,373	59,348	
Employees (Full Time Equivalents).....	22	23	23	24	
Efficiency Indicators					
Average Cost per Hour for Community Support Provided by Not-for-Profit Sector to People with Mental Health Problems	\$76	\$79	\$77	\$80	
Average Commission Subsidy per Bed-day for People with Mental Illness Living in Community Supported Residential Accommodation.....	\$210	\$250	\$240	\$247	
Average Cost per Package of Care for the Individualised Community Living Strategy.....	n/a	\$86,128	\$89,025	\$85,769	
Average Cost per Bed-day in Sub-Acute Units.....	n/a	\$608	\$761	\$573	2

Explanation of Significant Movements

(Notes)

1. The 2013-14 Estimated Actual includes \$2.2 million of capital grants for the Broome sub-acute building carried over from 2012-13 since publication of the Budget.
2. The Joondalup sub-acute unit commenced operation in May 2013. The variance between the 2013-14 Budget and Estimated Actual is due to slower than expected commencement of bed occupancy levels. It is expected that future bed occupancy levels will be in excess of 80%.

5. Drug and Alcohol Services

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 76,127	\$'000 81,884	\$'000 81,323	\$'000 84,460	
Less Income	7,321	301	301	212	
Net Cost of Service.....	68,806	81,583	81,022	84,248	
Employees (Full Time Equivalents).....	199	199	199	199	
Efficiency Indicators					
Cost per Capita of the Western Australian Population 14 Years and Above for Initiatives that Delay the Uptake and Reduce the Harm Associated with Alcohol and Other Drugs	\$6	\$5	\$5	\$5	
Cost per Treatment Episode that are Completed as Planned or Clients are Still in Treatment.....	\$1,964	\$2,315	\$2,308	\$2,272	

ASSET INVESTMENT PROGRAM

Minor works comprises facilities upgrade at the East Perth Next Step clinical unit.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Minor Works 2012-13	569	122	100	447	-	-	-
COMPLETED WORKS							
Carnarvon Dual Purpose Centre ^(a)	3,880	3,880	1,944	-	-	-	-
Minor Building Works for Royalties for Regions Programs in Kimberley and Pilbara ^(a)	620	620	620	-	-	-	-
Total Cost of Asset Investment Program	5,069	4,622	2,664	447	-	-	-
FUNDED BY							
Commonwealth Grants			800	-	-	-	-
Internal Funds and Balances			1,614	447	-	-	-
Drawdowns from Royalties for Regions Fund ^(b)			1,050	-	-	-	-
Adjustment to Fixed Asset Funding Due to Agency Project Transfer			(800)	-	-	-	-
Total Funding			2,664	447	-	-	-

(a) Funded from the Royalties for Regions Fund.

(b) Regional Infrastructure and Headworks Fund.

FINANCIAL STATEMENTS**Income Statement***Expenses*

The Financial Statements represent the combined data of the Commission and the DAO. As a separate statutory authority, the DAO prepares its own annual report. The accounting presentation for the 2013-14 annual reports will reflect the separate identities, while the Budget Papers combine their data. The Government has announced the amalgamation of the two entities. However, this is subject to the passing of legislation through Parliament.

The supplies and services expense relates mainly to purchase of mental health and drug and alcohol services from non-government agencies.

The Total Cost of Services is increasing over the forward estimates due to cost escalation, activity growth and the implementation of a range of initiatives including sub-acute services at Broome and Rockingham.

Income

The National Health Reform Agreement (NHRA) grant revenue represents the Commonwealth contribution to block-funded and activity-based hospital services. The ABF component is directed through a WA Health special purpose account. In the 2013-14 Budget Papers, this was shown by the Commission as resources received free of charge. Following a review of this treatment for annual report purposes, the revenue is now considered controlled and no longer shown as resources free of charge.

The deficit in 2013-14 relates to expenditure of Commonwealth funds received in prior years.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	34,271	32,720	35,273	36,698	38,873	40,048	40,897
Grants and subsidies ^(c)	11,588	17,596	5,204	2,995	2,010	1,607	1,647
Supplies and services	136,838	149,239	163,917	157,924	159,998	159,262	144,769
Accommodation	284	852	852	1,011	779	820	840
Depreciation and amortisation	388	375	375	367	336	341	341
Service Agreement - WA Health	482,222	523,759	533,570	585,970	619,700	652,778	685,159
Other expenses	8,733	9,491	6,696	6,651	5,623	6,606	6,414
TOTAL COST OF SERVICES	674,324	734,032	745,887	791,616	827,319	861,462	880,067
Income							
Sale of goods and services	-	126	126	212	-	-	-
Grants and subsidies	23,146	22,115	22,436	6,377	7,004	-	-
National Health Reform Agreement - grant revenue	137,996	60,833	146,937	157,043	169,220	181,976	182,459
Other revenue	573	-	-	-	-	-	-
Total Income	161,715	83,074	169,499	163,632	176,224	181,976	182,459
NET COST OF SERVICES	512,609	650,958	576,388	627,984	651,095	679,486	697,608
INCOME FROM STATE GOVERNMENT							
Service appropriations	475,780	556,871	566,361	621,493	645,465	673,856	697,608
Resources received free of charge	33,151	86,104	-	-	-	-	-
Royalties for Regions Fund ^(d)	3,071	5,665	4,991	5,791	5,630	5,630	-
TOTAL INCOME FROM STATE GOVERNMENT	512,002	648,640	571,352	627,284	651,095	679,486	697,608
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(607)	(2,318)	(5,036)	(700)	-	-	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 286, 290 and 294 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$3.1 million (2012-13), \$5.7 million (2013-14 Budget), \$5 million (2013-14 estimated outturn), \$5.8 million (2014-15), \$5.6 million (2015-16) and \$5.6 million (2016-17).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Department for Child Protection and Family Support - Youth Crisis Accommodation Support	-	-	413	427	442	-	-
Department of Housing - National Partnership Agreement Capital	4,990	300	2,500	-	-	-	-
Non-Government Grants	2,759	1,671	1,671	2,568	1,568	1,607	1,647
WA Health - National Partnership Agreement Capital	3,219	-	-	-	-	-	-
WA Health - National Partnership Agreement Operational	-	8,448	-	-	-	-	-
WA Health - State-wide Specialist Aboriginal Mental Health Services	-	6,557	-	-	-	-	-
WA Health Mobile Clinical Outreach Team	620	620	620	-	-	-	-
TOTAL	11,588	17,596	5,204	2,995	2,010	1,607	1,647

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	17,779	6,955	12,527	11,380	11,380	11,380	11,380
Restricted cash.....	9,023	7,461	7,625	7,625	7,625	7,625	7,625
Receivables.....	318	1,541	318	318	318	318	318
Other.....	117	145	117	117	117	117	117
Total current assets.....	27,237	16,102	20,587	19,440	19,440	19,440	19,440
NON-CURRENT ASSETS							
Holding account receivables.....	4,303	4,626	4,626	4,905	5,145	5,385	5,625
Property, plant and equipment.....	21,020	22,222	23,309	23,389	23,053	22,712	22,371
Restricted cash.....	298	244	298	298	298	298	298
Other.....	12	-	12	12	12	12	12
Total non-current assets.....	25,633	27,092	28,245	28,604	28,508	28,407	28,306
TOTAL ASSETS.....	52,870	43,194	48,832	48,044	47,948	47,847	47,746
CURRENT LIABILITIES							
Employee provisions.....	5,827	5,096	5,827	5,827	5,827	5,827	5,827
Payables.....	3,850	2,798	3,733	3,660	3,626	3,592	3,558
Other.....	1,085	962	1,136	1,121	1,059	992	925
Total current liabilities.....	10,762	8,856	10,696	10,608	10,512	10,411	10,310
NON-CURRENT LIABILITIES							
Employee provisions.....	1,395	919	1,395	1,395	1,395	1,395	1,395
Total non-current liabilities.....	1,395	919	1,395	1,395	1,395	1,395	1,395
TOTAL LIABILITIES.....	12,157	9,775	12,091	12,003	11,907	11,806	11,705
EQUITY							
Contributed equity.....	23,522	10,224	24,586	24,586	24,586	24,586	24,586
Accumulated surplus/(deficit).....	16,449	7,042	11,413	10,713	10,713	10,713	10,713
Reserves.....	742	16,153	742	742	742	742	742
Total equity.....	40,713	33,419	36,741	36,041	36,041	36,041	36,041
TOTAL LIABILITIES AND EQUITY.....	52,870	43,194	48,832	48,044	47,948	47,847	47,746

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	475,457	556,548	566,038	621,214	645,225	673,616	697,368
Royalties for Regions Fund ^(b)	6,027	6,055	6,041	5,791	5,630	5,630	-
Net cash provided by State Government.....	481,484	562,603	572,079	627,005	650,855	679,246	697,368
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(32,941)	(32,666)	(35,219)	(36,710)	(38,931)	(40,111)	(40,960)
Grants and subsidies	(11,708)	(17,596)	(5,204)	(2,995)	(2,010)	(1,607)	(1,647)
Supplies and services	(135,067)	(149,232)	(163,910)	(157,916)	(159,990)	(159,254)	(144,761)
Accommodation.....	(264)	(852)	(852)	(1,011)	(779)	(820)	(840)
Service Agreement – WA Health.....	(449,036)	(437,655)	(533,570)	(585,970)	(619,700)	(652,778)	(685,159)
Other payments.....	(8,449)	(9,604)	(6,809)	(6,735)	(5,670)	(6,652)	(6,460)
Receipts							
Grants and subsidies	23,252	22,115	22,436	6,377	7,004	-	-
NHRA - grant receipts	137,996	60,833	146,937	157,043	169,220	181,976	182,459
Sale of goods and services	-	126	126	212	-	-	-
Other receipts.....	683	-	-	-	-	-	-
Net cash from operating activities.....	(475,534)	(564,531)	(576,065)	(627,705)	(650,855)	(679,246)	(697,368)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,936)	(1,324)	(2,664)	(447)	-	-	-
Net cash from investing activities.....	(1,936)	(1,324)	(2,664)	(447)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	4,014	(3,252)	(6,650)	(1,147)	-	-	-
Cash assets at the beginning of the reporting period.....	23,086	17,912	27,100	20,450	19,303	19,303	19,303
Cash assets at the end of the reporting period.....	27,100	14,660	20,450	19,303	19,303	19,303	19,303

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$6 million (2012-13), \$6.1 million (2013-14 Budget), \$6 million (2013-14 estimated outturn), \$5.8 million (2014-15), \$5.6 million (2015-16) and \$5.6 million (2016-17).

AGENCY SPECIAL PURPOSE ACCOUNT DETAILS**State Managed Fund Special Purpose Account**

The State Health Funding Special Purpose Account provides a mechanism to receive Commonwealth funding for mental health related activity from the State Pool Special Purpose Account for non-activity-based hospital services and State funding for non-activity-based hospital services, as required under the National Health Reform Agreement.

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts:				
State Contribution.....	202,894	213,508	221,626	236,800
Commonwealth Contribution	92,734	60,833	60,833	65,018
	295,628	274,341	282,459	301,818
Payments to WA Health	295,628	274,341	282,459	301,818
CLOSING BALANCE	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Commission:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Department for Child Protection and Family Support - Street-to-Home Program Clinical Outreach	635	662	662	-	-	-	-
Grants and Contributions from the Commonwealth.....	15,525	21,278	21,599	6,377	7,004	-	-
Other Funded Programs.....	125	-	-	-	-	-	-
Other Receipts.....	113	-	-	-	-	-	-
TOTAL.....	16,398	21,940	22,261	6,377	7,004	-	-

The moneys received and retained are to be applied to the Commission's services as specified in the Budget Statements.

DISABILITY SERVICES COMMISSION

PART 8 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES; CHILD PROTECTION

DIVISION 35

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 44 Net amount appropriated to deliver services.....	577,558	636,470	639,033	691,876	725,949	772,557	779,190
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	325	335	335	345	345	345	345
Total appropriations provided to deliver services	577,883	636,805	639,368	692,221	726,294	772,902	779,535
CAPITAL							
Item 131 Capital Appropriation	4,364	1,860	1,860	9,100	1,999	807	772
TOTAL APPROPRIATIONS.....	582,247	638,665	641,228	701,321	728,293	773,709	780,307
EXPENSES							
Total Cost of Services.....	717,879	797,741	800,624	873,492	947,164	960,099	966,731
Net Cost of Services ^(a)	576,635	637,860	639,419	693,273	727,302	773,913	780,545
CASH ASSETS ^(b)	11,748	7,964	12,518	11,003	6,164	6,944	7,724

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings	(771)	-	-	-	-
2013-14 Voluntary Separation Scheme	3,334	-	-	-	-
2014-15 Procurement Savings	-	(1,428)	-	-	-
Adjustments to Commonwealth Grants - Specific Purpose Payment.....	(319)	(1,047)	(2,040)	(3,323)	(3,323)
Continence Management Aids Support Scheme	-	2,515	-	-	-
Growth Funding	-	25,258	49,864	51,510	53,209
In-Reach Capacity - Reinstatement of Salary Funding for Prisons	800	800	1,000	1,000	1,000
National Disability Insurance Scheme Trial					
Commonwealth Funding - My Way Care and Support	-	7,800	31,200	-	-
Commonwealth Funding - My Way Administration.....	-	3,641	11,338	-	-
State Funding Flow to National Disability Insurance Agency - Disability Services Commission's Contribution	-	(4,915)	(18,875)	-	-
Young People in Residential Aged Care.....	-	-	-	-	3,000

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	People with a disability access appropriate services and supports that promote their wellbeing, and choice and control over their lives.	1. Accommodation Support 2. Community-focused Supports 3. Coordination and Individual Support 4. Family Support
	The Western Australian community is inclusive of people with disability.	5. Access and Inclusion

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Accommodation Support	273,655	308,252	301,813	326,191	352,547	355,371	359,589
2. Community-focused Supports	254,118	295,556	286,714	316,710	348,043	354,738	356,239
3. Coordination and Individual Support	115,825	129,557	127,392	138,712	147,207	147,734	148,339
4. Family Support	72,825	61,987	82,371	89,502	96,912	99,779	100,082
5. Access and Inclusion	1,456	2,389	2,334	2,377	2,455	2,477	2,482
Total Cost of Services	717,879	797,741	800,624	873,492	947,164	960,099	966,731

Significant Issues Impacting the Agency

- Maintaining the State Government's commitment to addressing the growing demand for disability services, an additional \$179.8 million will be provided over the forward estimates for core services such as accommodation support, family support and school leaver support. This growth funding will be in addition to the funds required for the commencement of the National Disability Insurance Scheme (NDIS) trials in July 2014.
- An additional \$2.5 million will be spent in 2014-15 to extend the existing Contenance Management and Support Scheme in response to demand growth and to provide ongoing levels of support for those in the program.
- In line with NDIS eligibility requirements, people with a psychosocial disability will be eligible to participate in the My Way trial for the NDIS. Since 2013, the Disability Services Commission and Mental Health Commission have been working closely together to plan for this inclusion to occur effectively and efficiently. A Memorandum of Understanding enabling the transfer of funding to allow the recruitment of appropriate staff and the provision of individualised funding packages to people with psychosocial disability through My Way was finalised early in 2014.
- The Commission is increasingly implementing individualised funding for disability-related supports and services, including for all existing and new clients in the My Way trial site for the NDIS. Previously, funding has been provided through program allocations related to hours of supports or a place within a particular service. Contemporary approaches will see funding allocated to the person and will be based on reasonable and necessary disability-related supports or services that are chosen by the individual through a person-centred planning process.

- The Government is committed to the establishment of two Disability Justice Centres, the first of which will be constructed in Caversham, as alternative placement options for people charged with criminal offences but found not fit to plea due to intellectual or cognitive disability. The Caversham centre will be developed during 2014 and expected to open in early 2015. Final decisions will then be made about the design and location of the second centre. The Declared Places (Mentally Impaired Accused) Bill has been introduced to Parliament to provide the Commission with the authority to operate and manage the centres as declared places. The centres will be complemented by a prison in-reach service to be progressively rolled-out during 2014-15.
- Approximately 60% of accommodation places services provided directly by the Disability Services Commission are transitioning to alternative service providers to increase choice and provide a range of options to residents. The Commission will continue to provide accommodation for people in transition due to crisis or emergency as well as for people with particularly complex needs for whom there is currently no option in the non-government sector.
- Approximately 60% of early childhood intervention positions offered by the Commission will be transferred to the not-for-profit sector in late 2014. The positions will be vacant at time of transfer.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: People with a disability access appropriate services and supports that promote their wellbeing, and choice and control over their lives:					
Rate of serious/critical incidents per 1,000 service users per year	n/a	48	45	45	1
Percentage of service users who achieved their individual plan outcomes	n/a	n/a	n/a	75%	2
Service user's satisfaction with services.....	82%	82%	84%	86%	
Take-up rate for services	378	404	384	380	3
Outcome: The Western Australian community is inclusive of people with disability:					
Percentage of public authorities that have lodged a Disability Access and Inclusion Plan with the Commission.....	88.5%	100%	80%	100%	4
Percentage of public authorities that reported Disability Access and Inclusion Plans enhanced inclusion for people with disability	n/a	85%	83%	85%	5
Service user's satisfaction with social inclusion and community acceptance.....	75%	77%	77%	80%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

Explanation of Significant Movements

(Notes)

1. This indicator applies specifically to Accommodation Support and reports the ratio of serious and critical incidents per 1,000 service users during the reporting year. A lower figure per 1,000 is desirable and the intention is to strive for a figure below the target set.
2. Individual plans have been introduced in 2013-14 and achievements will be calculated once the initiated plans have run for at least a year.
3. The take-up rate measures the proportion of the target population who have accessed the Commission's services (provided or funded) during the year. The 2013-14 Estimated Actual is lower than Budget following a slight reduction of actual service reach in 2012-13. The further fall in 2014-15 reflects anticipated movement of current and potential service users from Commission provided services to the Commonwealth's NDIS trial site.
4. This measure includes State and local government departments and demonstrates whole-of-government support for greater inclusion and accessibility for people with a disability. Disability Access and Inclusion Plans (DAIPs) are collated and monitored by the Commission. The Estimated Actual for 2013-14 is lower than the 2012-13 Actual because there are currently a number of government departments in the process of reviewing their DAIP within the legislated five year cycle and some departments with DAIPs have exceeded the five year cycle and have yet to request an extension.
5. This indicator will be obtained from a survey of State and local government departments to be conducted in 2014. Its intention is to assess the impact of DAIPs on people with a disability as perceived by public authorities.

Services and Key Efficiency Indicators

1. Accommodation Support

Accommodation support includes a range of accommodation options such as Hostels, Transitional Accommodation and Community Residential Accommodation for people with a disability who require personal care and assistance with independent living skills from a few hours a week to 24-hour care.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	273,655	308,252	301,813	326,191	
Less Income	58,800	66,813	65,881	72,542	
Net Cost of Service.....	214,855	241,439	235,932	253,649	
Employees (Full Time Equivalents).....	1,177	1,182	1,184	1,184	
Efficiency Indicators					
Percentage of Individual Plans Commenced and Reviewed within the Required Timeframe					
	n/a	75%	70%	75%	
Average Cost per Service Activity.....	139,620	150,660	150,680	139,636	
Average Cost per Service User	153,394	165,193	165,558	164,826	

2. Community-focused Supports

Community-focused Supports include Supported Community Living, the Community Living Initiative as well as Alternatives to Employment and Recreation programs which support people with disability to live within their local communities.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	254,118	295,556	286,714	316,710	1
Less Income	47,162	56,195	54,792	62,310	
Net Cost of Service.....	206,956	239,361	231,922	254,400	
Employees (Full Time Equivalents).....	150	150	150	150	
Efficiency Indicators					
Percentage of Individual Plans Commenced and Reviewed within the Required Timeframe					
	n/a	75%	70%	75%	
Average Cost per Service Activity.....	27,115	40,316	29,850	28,504	
Average Cost per Service User	40,718	54,824	44,827	44,683	

Explanation of Significant Movements

(Notes)

- The increase in the 2014-15 Budget Target, compared to the 2013-14 Estimated Actual represents additional growth, indexation provided to Disability Sector Organisations, wage increases, cost escalations and Commonwealth funding under the National Disability Agreement.

3. Coordination and Individual Support

Coordination and Individual Support includes supports provided under the Local Area Coordination and the My Way programs, whereby local area coordinators assist people with a disability and their families and carers to plan, organise and access supports and services which enhance their participation in and contribution to their local community. It also includes Disability Professional Services and the Community Aids and Equipment Program which support people with a disability to maintain health and wellbeing and develop skills and abilities.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	115,825	129,557	127,392	138,712	
<i>Less Income</i>	21,496	24,633	24,345	27,290	
Net Cost of Service	94,329	104,924	103,047	111,422	
Employees (Full Time Equivalents)	219	219	219	219	
Efficiency Indicators					
Percentage of Individual Plans Commenced and Reviewed within the Required Timeframe					
	n/a	75%	70%	75%	
Average Cost per Service Activity.....	3,667	4,222	3,941	3,826	
Average Cost per Service User	5,670	6,340	6,094	6,122	

4. Family Support

Family Support includes the provision of a range of flexible family support which include the Family Living Initiative and respite services to support families and carers in their primary care-giving role.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	72,825	61,987	82,371	89,502	
<i>Less Income</i>	13,516	11,786	15,741	17,609	
Net Cost of Service	59,309	50,201	66,630	71,893	
Employees (Full Time Equivalents)	120	120	120	120	
Efficiency Indicators					
Percentage of Individual Plans Commenced and Reviewed within the Required Timeframe					
	n/a	75%	70%	75%	
Average Cost per Service Activity.....	12,485	6,428	13,797	13,181	
Average Cost per Service User	17,959	11,460	19,848	20,144	

5. Access and Inclusion

Access and Inclusion includes Disability Access and Inclusion Plans, Advocacy and Community Education as well as service improvement projects which raise community awareness about disability and ensures people with a disability can access facilities, services and supports and are included in their community.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	1,456	2,389	2,334	2,377	
Less Income	270	454	446	468	
Net Cost of Service	1,186	1,935	1,888	1,909	
Employees (Full Time Equivalents).....	10	10	10	10	
Efficiency Indicators					
Percentage of Projects that Achieved their Outcome/s within the Required Time	n/a	85%	85%	87%	
Average Cost per Service Activity.....	10,947	17,965	17,036	17,350	

ASSET INVESTMENT PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COMPLETED WORKS							
Community Disability Housing Program - 2013-14	900	900	900	-	-	-	-
Computer Replacement Program - 2013-14.....	800	800	800	-	-	-	-
Group Homes Asset Replacement Program - 2013-14	300	300	300	-	-	-	-
Hostels Redevelopment Program - 2013-14	400	400	400	-	-	-	-
Renovation Program - 2013-14.....	450	450	450	-	-	-	-
NEW WORKS							
Community Disability Housing							
2014-15 Program	925	-	-	925	-	-	-
2015-16 Program	923	-	-	-	923	-	-
Computer Replacement							
2014-15 Program	670	-	-	670	-	-	-
2015-16 Program	575	-	-	-	575	-	-
2016-17 Program	566	-	-	-	-	566	-
2017-18 Program	404	-	-	-	-	-	404
Disability Justice Centre							
2014-15 Program	6,685	-	-	6,685	-	-	-
Group Homes Asset Replacement							
2014-15 Program	575	-	-	575	-	-	-
2015-16 Program	430	-	-	-	430	-	-
NDIS Trial - My Way Information Technology							
Development - 2014-15 Program	3,000	-	-	3,000	-	-	-
Non-Residential Renovation							
2014-15 Program	650	-	-	650	-	-	-
2015-16 Program	975	-	-	-	975	-	-
2016-17 Program	750	-	-	-	-	750	-
2017-18 Program	772	-	-	-	-	-	772
Total Cost of Asset Investment Program	20,750	2,850	2,850	12,505	2,903	1,316	1,176
FUNDED BY							
Capital Appropriation.....			1,860	9,100	1,999	807	772
Drawdowns from the Holding Account			990	1,120	904	509	404
Internal Funds and Balances			-	2,285	-	-	-
Total Funding			2,850	12,505	2,903	1,316	1,176

FINANCIAL STATEMENTS**Income Statement***Expenses*

The estimated increase in the Total Cost of Services from the 2013-14 Estimated Actual to the 2014-15 Budget Estimate of \$72.9 million (9.1%) mainly reflects:

- State Growth Funding (\$25.2 million);
- Commonwealth growth and indexation funding received under the National Disability Agreement (\$9 million);
- Component II Sustainability Funding to disability sector organisations (\$9 million);
- NDIS Trial - Commonwealth funding for My Way - care and support (\$7.8 million) and administration (\$3.7 million);
- Continence Management Aids Support Scheme (\$2.5 million);
- Non-Government Human Services Sector indexation funding (\$11.7 million);
- Young People In Residential Aged Care Budget Priority (\$1.5 million); and
- salary funding and cost escalation increases offset by corrective measures (\$7.4 million) and the Commission's contribution to State funding for the Perth Hills NDIS trial site (\$4.9 million) to be administered by the National Disability Insurance Agency (NDIA).

Income

The estimated increase in total income from the 2013-14 Estimated Actual to the 2014-15 Budget Estimate of \$19 million (11.8%) is mainly due to Commonwealth funding growth, including indexation received under the National Disability Agreement.

Statement of Cashflows

The estimated decrease in net cash held in the 2014-15 Budget Estimate is due to the expenditure of cash in 2014-15 (carried over from 2013-14) for the Disability Justice Centre (\$1.5 million).

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	162,652	160,607	164,143	167,622	174,278	176,912	179,983
Supplies and services	535,396	615,525	614,538	683,495	749,892	759,650	763,211
Accommodation.....	11,124	11,417	11,417	11,788	12,172	12,567	12,567
Depreciation and amortisation	4,845	5,933	5,933	6,282	6,282	6,282	6,282
Other expenses.....	3,862	4,259	4,593	4,305	4,540	4,688	4,688
TOTAL COST OF SERVICES.....	717,879	797,741	800,624	873,492	947,164	960,099	966,731
Income							
Sale of goods and services	8,011	8,203	8,203	8,367	8,535	8,705	8,705
Grants and subsidies	126,752	146,178	145,859	166,352	205,827	171,981	171,981
Other revenue	6,481	5,500	7,143	5,500	5,500	5,500	5,500
Total Income	141,244	159,881	161,205	180,219	219,862	186,186	186,186
NET COST OF SERVICES.....	576,635	637,860	639,419	693,273	727,302	773,913	780,545
INCOME FROM STATE GOVERNMENT							
Service appropriations	577,883	636,805	639,368	692,221	726,294	772,902	779,535
Resources received free of charge.....	1,130	1,027	1,130	1,130	1,130	1,130	1,130
Royalties for Regions Fund ^(c)	189	197	197	136	92	95	94
TOTAL INCOME FROM STATE GOVERNMENT.....	579,202	638,029	640,695	693,487	727,516	774,127	780,759
SURPLUS/(DEFICIENCY) FOR THE PERIOD	2,567	169	1,276	214	214	214	214

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 1,676, 1,683 and 1,683 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Regional Community Services Fund - \$0.2 million (2012-13), \$0.2 million (2013-14 Budget), \$0.2 million (2013-14 estimated outturn), \$0.1 million (2014-15), \$0.1 million (2015-16), \$0.1 million (2016-17) and \$0.1 million (2017-18).

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	5,904	1,268	5,904	3,619	5,160	5,160	5,160
Restricted cash.....	1,004	756	1,004	7,384	1,004	1,004	1,004
Holding account receivables.....	990	1,120	1,120	904	-	-	-
Receivables.....	3,540	3,248	3,540	3,540	3,540	3,540	3,540
Other.....	1,070	946	1,219	1,249	1,180	1,180	1,180
Total current assets.....	12,508	7,338	12,787	16,696	10,884	10,884	10,884
NON-CURRENT ASSETS							
Holding account receivables.....	34,201	39,014	39,014	44,391	50,673	56,446	62,324
Property, plant and equipment.....	49,601	49,803	45,606	44,488	41,835	39,173	33,338
Intangibles.....	2,416	-	1,976	1,976	1,976	1,976	1,976
Restricted cash.....	4,840	5,940	5,610	-	-	780	1,560
Other.....	6,179	5,640	5,315	10,981	10,255	7,951	8,723
Total non-current assets.....	97,237	100,397	97,521	101,836	104,739	106,326	107,921
TOTAL ASSETS.....	109,745	107,735	110,308	118,532	115,623	117,210	118,805
CURRENT LIABILITIES							
Employee provisions.....	32,819	31,757	32,285	32,353	31,927	31,982	31,982
Payables.....	1,364	430	1,505	1,246	1,247	1,179	1,179
Other.....	3,555	4,259	4,100	4,876	179	758	1,367
Total current liabilities.....	37,738	36,446	37,890	38,475	33,353	33,919	34,528
NON-CURRENT LIABILITIES							
Employee provisions.....	5,873	5,988	5,873	5,873	5,873	5,873	5,873
Total non-current liabilities.....	5,873	5,988	5,873	5,873	5,873	5,873	5,873
TOTAL LIABILITIES.....	43,611	42,434	43,763	44,348	39,226	39,792	40,401
EQUITY							
Contributed equity.....	24,244	26,104	23,379	30,804	32,803	33,610	34,382
Accumulated surplus/(deficit).....	(16,311)	(18,561)	(15,035)	(14,821)	(14,607)	(14,393)	(14,179)
Reserves.....	58,201	57,758	58,201	58,201	58,201	58,201	58,201
Total equity.....	66,134	65,301	66,545	74,184	76,397	77,418	78,404
TOTAL LIABILITIES AND EQUITY.....	109,745	107,735	110,308	118,532	115,623	117,210	118,805

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	571,177	630,872	633,435	685,940	720,012	766,620	773,253
Capital appropriation	4,364	1,860	1,860	9,100	1,999	807	772
Holding account drawdowns.....	-	990	990	1,120	904	509	404
Royalties for Regions Fund ^(b)	189	197	197	136	92	95	94
Receipts paid into Consolidated Account	-	-	-	(1,675)	-	-	-
Net cash provided by State Government.....	575,730	633,919	636,482	694,621	723,007	768,031	774,523
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(161,775)	(160,789)	(164,923)	(167,787)	(180,294)	(177,153)	(180,224)
Supplies and services.....	(535,542)	(613,599)	(612,509)	(681,524)	(747,676)	(758,111)	(761,672)
Accommodation.....	(10,912)	(11,102)	(11,102)	(11,463)	(11,836)	(12,221)	(12,221)
Other payments.....	(57,361)	(67,043)	(67,043)	(73,829)	(79,795)	(81,802)	(82,451)
Receipts							
Grants and subsidies	126,752	146,178	145,859	166,352	205,827	171,981	171,981
Sale of goods and services	8,046	8,203	8,203	8,367	8,535	8,705	8,705
GST receipts	53,774	62,353	62,353	69,078	74,796	77,166	77,815
Other receipts.....	7,002	5,500	6,300	5,500	5,500	5,500	5,500
Net cash from operating activities	(570,016)	(630,299)	(632,862)	(685,306)	(724,943)	(765,935)	(772,567)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,998)	(8,750)	(2,850)	(12,505)	(2,903)	(1,316)	(1,176)
Proceeds from sale of non-current assets	-	4,400	-	1,675	-	-	-
Net cash from investing activities	(2,998)	(4,350)	(2,850)	(10,830)	(2,903)	(1,316)	(1,176)
NET INCREASE/(DECREASE) IN CASH HELD							
	2,716	(730)	770	(1,515)	(4,839)	780	780
Cash assets at the beginning of the reporting period.....	9,032	8,694	11,748	12,518	11,003	6,164	6,944
Cash assets at the end of the reporting period.....	11,748	7,964	12,518	11,003	6,164	6,944	7,724

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$0.2 million (2012-13), \$0.2 million (2013-14 Budget), \$0.2 million (2013-14 estimated outturn), \$0.1 million (2014-15), \$0.1 million (2015-16), \$0.1 million (2016-17) and \$0.1 million (2017-18).

CHILD PROTECTION AND FAMILY SUPPORT

PART 8 - MINISTER FOR MENTAL HEALTH; DISABILITY SERVICES; CHILD PROTECTION

DIVISION 36

APPROPRIATIONS, EXPENSES AND CASH ASSETS

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 45 Net amount appropriated to deliver services.....	496,365	526,273	528,799	560,403	562,528	574,589	582,036
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	416	432	432	443	455	467	479
Total appropriations provided to deliver services	496,781	526,705	529,231	560,846	562,983	575,056	582,515
CAPITAL							
Item 132 Capital Appropriation	-	10,586	8,586	6,750	3,650	1,150	1,150
TOTAL APPROPRIATIONS.....	496,781	537,291	537,817	567,596	566,633	576,206	583,665
EXPENSES							
Total Cost of Services.....	563,132	589,427	591,206	624,721	600,057	611,952	620,193
Net Cost of Services ^(a)	517,079	547,189	548,367	578,959	568,349	579,928	587,733
CASH ASSETS ^(b)	20,653	10,526	13,406	12,780	5,781	5,643	5,476

(a) Represents total cost of services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

SPENDING CHANGES

All recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since publication of the 2013-14 Budget to Parliament on 8 August 2013, are outlined below:

	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
2013-14 Procurement Savings	(1,335)	-	-	-	-
2013-14 Voluntary Separation Scheme	2,866	-	-	-	-
2014-15 Procurement Savings	-	(2,826)	-	-	-
2014-15 Tariffs, Fees and Charges	-	1,923	1,923	1,923	1,923
Adjustment to Commonwealth Grants.....	38	28	19	19	-
Busselton Women's Refuge	-	500	-	-	-
Growth in Demand for Child Protection Services.....	-	21,600	22,100	22,600	23,200
Hardship Utility Grant Scheme.....	-	7,800	-	-	-
Homelessness Services - National Affordable Housing Agreement	50	3,564	73	126	562
Homelessness Services - National Partnership Agreement on Homelessness	-	2,821	-	-	-
National Disability Insurance Scheme Trial Sites.....	-	-	(958)	-	-
Revision to Own Source Revenue	413	(36)	169	(273)	-
Royalties for Regions - Aboriginal Visitors Hostel Derby.....	-	-	-	-	1,295
Royalties for Regions - District Allowance Adjustment	(253)	(1,428)	(2,305)	(2,366)	116

RESOURCE AGREEMENT

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

OUTCOMES, SERVICES AND KEY PERFORMANCE INFORMATION

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Results-Based Service Delivery: Greater focus on achieving results in key service delivery areas for the benefit of all Western Australians.	Children and young people in the Chief Executive Officer's care receive a high quality of care and have much improved life chances.	1. Supporting Children and Young People in the Chief Executive Officer's (CEO) Care
	Children and young people needing protection are safe from abuse and harm.	2. Protecting Children and Young People from Abuse and Harm
	Families and individuals overcome their risks or crises and keep themselves and family members safe.	3. Supporting Individuals/Families at Risk or In Crisis

Service Summary

Expense	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
1. Supporting Children and Young People in the CEO's Care.....	273,793	283,300	283,658	305,732	311,190	315,841	319,704
2. Protecting Children and Young People from Abuse and Harm.....	130,238	133,580	134,605	140,612	144,168	146,727	149,535
3. Supporting Individuals/Families at Risk or In Crisis.....	159,101	172,547	172,943	178,377	144,699	149,384	150,954
Total Cost of Services.....	563,132	589,427	591,206	624,721	600,057	611,952	620,193

Significant Issues Impacting the Agency

- Demand for child protection services continues to grow, demonstrated by a 25% increase in child protection notifications from 2010-11 to 2012-13. The Department responds to this demand using its Signs of Safety Child Protection Practice Framework, so that although over 17,000 children were the subject of child protection concerns in 2012-13, only 1,044 children entered care.
- With almost 50,000 reported incidents to Western Australia Police in 2012-13, family and domestic violence is one of the most commonly presented issues in child protection cases. In December 2013, the electronic information exchange of incident notifications from police was successfully integrated into the Department's client system, enabling more timely responses to children who have been exposed to family and domestic violence.
- Providing safe living arrangements to over 4,100 children and young people requiring care is a significant challenge for the Department, in partnership with the not-for-profit sector. In particular, the often challenging behaviours and complex needs of over 200 children require additional individualised care.
- 50% of children in care are Aboriginal, despite representing only 5.5% of the Western Australia youth population. The Department addresses the often complex health and education needs of this vulnerable group of children, and maintains their connection to country and culture.
- The recruitment and retention of foster carers remains a priority. The current foster carer recruitment campaign has seen over 120 new general foster carers approved, with innovative social media campaigns planned in 2014-15.
- The number of out-of-home care placements provided by the not-for-profit sector has grown by an average of 16% from 2009-10 to 2012-13. Emergency placements in the metropolitan area and general placements in regional areas are a current focus for growth.
- Maintaining contact with family is critical for children and young people in out-of-home care. Contact centres are being established to enhance the frequency and quality of contact arrangements and to assist in reunifying children with their families.
- A growing number of hard-to-reach families and youth 'on the streets' exhibit criminal and antisocial behaviour and may be affected by domestic violence, mental health issues, and alcohol and drug misuse. The Strong Families and Parent Support services work with other government agencies and the not-for-profit sector to provide coordinated responses which focus on improving family functioning, parenting capacity and child safety.
- With the successful integration of the Family Support Network in Armadale, two more networks are established in Mirrabooka and the Mid West region. The expansion of these networks is considered an effective strategy to reduce demand on statutory child protection services, improve integration of services and more effectively meet the needs of at risk families in these communities.
- Homelessness and other support services are affected by the constrained public and private rental market with increased demand for crisis accommodation and tenancy support services.

Outcomes and Key Effectiveness Indicators ^(a)

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Outcome: Children and young people in the CEO's care receive a high quality of care and have much improved life chances:					
Proportion of children in the CEO's care with comprehensive care planning undertaken within set timeframes ^(b)	90%	85%	87%	85%	
Average number of placements per child in the CEO's care per year.....	1.6	1.4	1.6	1.4	
Proportion of Aboriginal children in the CEO's care placed in accordance with the Aboriginal and Torres Strait Islander Child Placement Principle ^(c)	69%	80%	69%	80%	1
Outcome: Children and young people needing protection are safe from abuse and harm:					
Improved safety - Proportion of children not subject to a subsequent substantiation of harm within 12 months of a previous substantiation of harm ^(d) ...	92%	95%	94%	95%	
Improved safety - Proportion of children not subject to a substantiation of harm 12 months after an assessment of harm that was unsubstantiated ^(e)	95%	95%	95%	95%	
Outcome: Families and individuals overcome their risks or crises and keep themselves and family members safe:					
Percentage of customers who report that they were supported to provide care and safety to their family members	94%	95%	94%	95%	
Percentage of customers who report confidence to manage as a result of receiving services.....	90%	95%	90%	95%	
Percentage of customers who report that their needs were met as a result of using services.....	97%	97%	96%	97%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This indicator shows the timeliness of comprehensive care planning for children in the CEO's care who were in care for the entire reporting period or who entered provisional protection and care during the period.

(c) This indicator shows the proportion of Aboriginal children in placements that met the first three of the four placement options under the Principle, which is outlined in section 12 of the Children and Community Services Act 2004. These include placements with the child's extended family, members of their community or other Aboriginal people or services as a proportion of all Aboriginal children in the CEO's care.

(d) This indicator is the proportion of children who were the subject of a substantiation of harm during the previous 12 months and who were not the subject of a subsequent substantiated harm assessment within 12 months. The indicator suggests the extent to which child protection interventions were successful in preventing further harm to children.

(e) This indicator is the proportion of children who were the subject of an assessment of harm that was unsubstantiated during the previous 12 months and were not the subject of a substantiation of harm within the next 12 months. The indicator shows the appropriateness of child safety and wellbeing assessment outcomes in identifying risks to children.

Explanation of Significant Movements

(Notes)

1. The number and proportion of Aboriginal children in care continues to increase at a higher rate than the number of available placement options with Aboriginal carers or relatives. Whilst the application of the principle is generally in the child's best interests, there are other factors that must be considered in placement decisions to ensure the child's safety and wellbeing. The target remains higher than the overall national achievement by Australian child protection jurisdictions (68.8% as at 30 June 2013).

Services and Key Efficiency Indicators

1. Supporting Children and Young People in the CEO's Care

Services for the safety, support and wellbeing of children and young people in the care of the CEO.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	273,793	283,300	283,658	305,732	1
Less Income	871	325	407	190	
Net Cost of Service.....	272,922	282,975	283,251	305,542	
Employees (Full Time Equivalents).....	1,085	1,085	1,085	1,120	2
Efficiency Indicators					
Average Cost per Child per Day in the CEO's Care ^(a)	\$194	\$191	\$194	\$204	

(a) The number of placement days provided for the 2012-13 Actual, 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target are 1,413,894, 1,485,256, 1,458,696, and 1,502,000 respectively.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between years is due to additional costs associated with the increase in the number of children and young people coming into care.
2. The increase in Full Time Equivalents for the 2014-15 Budget Target compared to the 2013-14 Estimated Actual is to support the increase in the number of children and young people coming into care.

2. Protecting Children and Young People from Abuse and Harm

Services to assess concerns about the wellbeing of children and young people and respond appropriately, including child protection investigations, the provision of intensive support services and applications for court orders.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	130,238	133,580	134,605	140,612	1
Less Income	4,588	4,653	4,436	6,489	
Net Cost of Service.....	125,650	128,927	130,169	134,123	
Employees (Full Time Equivalents).....	743	743	743	766	2
Efficiency Indicators					
Proportion of Child Safety and Wellbeing Assessments and an Outcome					
Recorded within 30 Days	45%	50%	46%	50%	
Average Cost per Child Involved in Child Protection Cases ^(a)	\$6,825	\$6,614	\$6,943	\$6,947	
Average Cost per Working with Children Check Activity ^(b)	\$53	\$52	\$51	\$55	

(a) The number of children involved in child protection cases for the 2012-13 Actual, 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target are 17,376, 18,522, 17,800 and 18,500 respectively.

(b) The number of Working with Children Check activity for the 2012-13 Actual, 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target are 220,265, 213,727, 217,934 and 220,000 respectively.

Explanation of Significant Movements

(Notes)

1. The increase in the Total Cost of Services between years is due to additional costs associated with the increasing demand for child protection services.
2. The increase in Full Time Equivalents for the 2014-15 Budget Target compared to the 2013-14 Estimated Actual is to support the increasing demand for child protection services.

3. Supporting Individuals/Families at Risk or In Crisis

Services to support at-risk individuals and families to overcome crisis and to reduce risk.

	2012-13 Actual	2013-14 Budget	2013-14 Estimated Actual	2014-15 Budget Target	Note
Total Cost of Service	\$'000 159,101	\$'000 172,547	\$'000 172,943	\$'000 178,377	1
Less Income	40,594	37,260	37,996	39,083	
Net Cost of Service	118,507	135,287	134,947	139,294	
Employees (Full Time Equivalents).....	399	398	398	398	
Efficiency Indicators					
Average Cost per Client ^(a)	\$1,975	\$2,126	\$2,151	\$2,196	1

(a) The calculation of this indicator excludes expenditure on services that do not have quantifiable clients. The number of clients for the 2012-13 Actual, 2013-14 Budget, 2013-14 Estimated Actual and 2014-15 Budget Target are 79,286, 79,949, 79,135 and 80,000 respectively.

Explanation of Significant Movements

(Notes)

1. The increase in the 2013-14 Estimated Actual compared to the 2012-13 Actual is primarily a result of additional costs to support the sustainability of the not-for-profit (NFP) sector service delivery under the Sustainable Funding and Contracting with the NFP Sector Initiative (Component II).

ASSET INVESTMENT PROGRAM

The Asset Investment Program provides for the replacement and expansion of assets that support the delivery of the Department's services and minor works. These include service delivery accommodation, residential care facilities, and information technology.

Major service delivery accommodation projects completed during 2013-14 include the relocation to Midland Cale House, expansion of the Roebourne office, and alterations to the Northam, Geraldton, and Kununurra offices to improve capacity to accommodate existing staff. Other significant projects include the Department's Head Office and Merredin fit-outs.

The estimated expenditure for service delivery accommodation in 2014-15 predominantly relates to the completion of the relocation and fit-out of the new Armadale and South Hedland district offices. Planning has commenced for the relocation of the Mirrabooka district office in 2015-16.

In 2013-14 the Department completed the reform of its residential care services which has seen the establishment of residential group homes and family group homes across the state, as well as a secure care facility. The construction of facilities in Wyndham, Newman and Kalgoorlie was completed during 2013-14 and the Department will continue to maintain the current residential care facilities.

The information and communication technology (ICT) replacement program provides for the ongoing provision of hardware and software to meet the Department's needs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-14 \$'000	2013-14 Estimated Expenditure \$'000	2014-15 Estimated Expenditure \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
WORKS IN PROGRESS							
Accommodation - Service Delivery Accommodation.....	35,045	28,903	13,698	6,142	-	-	-
COMPLETED WORKS							
Hostels and Group Homes Reform and expansion of Residential Care.....	19,699	19,699	195	-	-	-	-
NEW WORKS							
Accommodation - New/Relocated Offices - Mirrabooka Office Relocation.....	2,500	-	-	-	2,500	-	-
Computer Hardware and Software - ICT Replacement Program	4,600	-	-	1,150	1,150	1,150	1,150
Total Cost of Asset Investment Program	61,844	48,602	13,893	7,292	3,650	1,150	1,150
FUNDED BY							
Capital Appropriation.....			8,586	6,750	3,650	1,150	1,150
Drawdowns from the Holding Account			1,600	-	-	-	-
Internal Funds and Balances			3,707	542	-	-	-
Total Funding			13,893	7,292	3,650	1,150	1,150

FINANCIAL STATEMENTS

Income Statement

Expenses

The Total Cost of Services is estimated to increase by \$33.5 million in 2014-15 compared to the 2013-14 Estimated Actual. The increase is primarily a result of the additional \$21.6 million in funding that has been allocated to address the anticipated increase in cost and demand pressures associated with delivering child protection and family support services in 2014-15.

Income

The total income for 2014-15 is anticipated to be \$45.8 million, an increase of \$2.9 million compared to the 2013-14 Estimated Actual. The increase is mainly due to additional revenue from the sale of goods and services, following fee increases from 1 July 2014.

Statement of Financial Position

The total equity for 2014-15 shows an increase of \$4.9 million compared to the 2013-14 Estimated Actual. This reflects a \$7.2 million increase in assets and a \$2.2 million increase in liabilities.

The increase in assets is primarily attributable to a \$6.1 million investment in service delivery accommodation and \$1.2 million for information and communication technology. The increase in liabilities is mainly due to the movements in accrued salaries and wages.

Statement of Cashflows

Cash assets are anticipated to decline in 2013-14 by \$7.2 million, from \$20.7 million in 2012-13. This reduction is predominately due to the carryover of cash reserves from 2012-13 to 2013-14 to fund approved expenditure for service delivery accommodation capital projects, the East Kimberley Family and Domestic Violence Hub, Specialist Homelessness Services, and the expansion of Responsible Parenting Services to regional locations.

INCOME STATEMENT ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	249,237	253,499	256,030	265,249	262,809	270,302	276,974
Grants and subsidies ^(c)	91,908	90,359	90,359	103,490	98,401	102,123	104,405
Supplies and services.....	177,555	218,960	205,080	215,066	197,553	201,440	200,416
Accommodation.....	29,631	10,203	23,423	24,803	24,554	25,257	25,488
Depreciation and amortisation.....	6,825	10,105	10,105	10,105	10,105	6,005	6,005
Other expenses.....	7,976	6,301	6,209	6,008	6,635	6,825	6,905
TOTAL COST OF SERVICES.....	563,132	589,427	591,206	624,721	600,057	611,952	620,193
Income							
Sale of goods and services.....	4,194	4,555	4,283	6,506	6,706	6,706	6,706
Grants and subsidies.....	39,719	36,623	36,923	38,079	23,810	24,568	25,004
Other revenue.....	2,140	1,060	1,633	1,177	1,192	750	750
Total Income.....	46,053	42,238	42,839	45,762	31,708	32,024	32,460
NET COST OF SERVICES.....	517,079	547,189	548,367	578,959	568,349	579,928	587,733
INCOME FROM STATE GOVERNMENT							
Service appropriations.....	496,781	526,705	529,231	560,846	562,983	575,056	582,515
Resources received free of charge.....	1,892	1,954	1,954	1,968	1,979	1,979	1,979
Royalties for Regions Fund ^(d)	8,557	14,448	13,724	14,338	3,118	3,161	3,072
TOTAL INCOME FROM STATE GOVERNMENT.....	507,230	543,107	544,909	577,152	568,080	580,196	587,566
SURPLUS/(DEFICIENCY) FOR THE PERIOD.....	(9,849)	(4,082)	(3,458)	(1,807)	(269)	268	(167)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents (FTEs) for 2012-13 Actual, 2013-14 Estimated Actual and 2014-15 Estimates are 2,227, 2,226 and 2,284 respectively. In some cases the figures for 2012-13 and 2013-14 may differ from previously published figures due to changes in calculation methodology.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Regional Community Services Fund - \$8.6 million (2012-13), \$14.4 million (2013-14 Budget), \$13.7 million (2013-14 estimated outturn), \$14.3 million (2014-15), \$3.1 million (2015-16), \$3.2 million (2016-17) and \$3.1 million (2017-18).

Details of Controlled Grants and Subsidies

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Bereavement Assistance.....	845	705	705	705	705	705	705
Capital - East Kimberley Family and Domestic Violence Hub.....	458	1,300	1,300	-	-	-	-
Children in Care and Family Support.....	81,788	79,463	79,463	93,207	94,358	98,080	100,362
Hardship Utility Grants Scheme (HUGS) ^(a)	7,447	7,659	7,659	9,488	3,248	3,248	3,248
Natural Disaster Assistance.....	138	-	-	-	-	-	-
Other.....	1,232	1,232	1,232	90	90	90	90
TOTAL.....	91,908	90,359	90,359	103,490	98,401	102,123	104,405

(a) Lower funding in the forward estimates for HUGS reflects base provisions which are reviewed on an annual basis to take into account changes in demand and electricity tariffs.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	11,603	2,743	7,303	5,491	5,195	4,411	3,525
Restricted cash.....	3,591	1,720	27	27	27	27	27
Holding account receivables.....	1,600	-	-	-	-	-	-
Receivables.....	2,681	3,274	2,681	2,681	2,681	2,681	2,681
Other.....	2,751	1,556	2,751	2,751	2,751	2,751	2,751
Total current assets.....	22,226	9,293	12,762	10,950	10,654	9,870	8,984
NON-CURRENT ASSETS							
Holding account receivables.....	36,670	47,275	47,275	57,880	68,485	74,990	81,495
Property, plant and equipment.....	106,777	116,416	106,135	90,895	90,131	86,658	83,653
Intangibles.....	21,012	19,632	19,936	18,177	16,418	14,659	12,809
Restricted cash.....	5,459	6,063	6,076	7,262	559	1,205	1,924
Other.....	7,174	4,734	12,680	26,866	22,934	23,311	23,311
Total non-current assets.....	177,092	194,120	192,102	201,080	198,527	200,823	203,192
TOTAL ASSETS.....	199,318	203,413	204,864	212,030	209,181	210,693	212,176
CURRENT LIABILITIES							
Employee provisions.....	42,075	37,159	41,580	42,080	42,580	43,080	43,580
Payables.....	3,451	1,743	3,451	3,451	3,451	3,451	3,451
Other.....	9,976	8,400	10,889	12,612	5,882	5,476	5,476
Total current liabilities.....	55,502	47,302	55,920	58,143	51,913	52,007	52,507
NON-CURRENT LIABILITIES							
Employee provisions.....	11,852	12,029	11,852	11,852	11,852	11,852	11,852
Other.....	227	186	227	227	227	227	227
Total non-current liabilities.....	12,079	12,215	12,079	12,079	12,079	12,079	12,079
TOTAL LIABILITIES.....	67,581	59,517	67,999	70,222	63,992	64,086	64,586
EQUITY							
Contributed equity.....	85,392	99,635	93,978	100,728	104,378	105,528	106,678
Accumulated surplus/(deficit).....	(28,333)	(28,899)	(31,791)	(33,598)	(33,867)	(33,599)	(33,766)
Reserves.....	74,678	73,160	74,678	74,678	74,678	74,678	74,678
Total equity.....	131,737	143,896	136,865	141,808	145,189	146,607	147,590
TOTAL LIABILITIES AND EQUITY.....	199,318	203,413	204,864	212,030	209,181	210,693	212,176

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	485,752	516,100	518,626	550,241	552,378	568,551	576,010
Capital appropriation	-	10,586	8,586	6,750	3,650	1,150	1,150
Holding account drawdowns.....	3,000	1,600	1,600	-	-	-	-
Royalties for Regions Fund ^(b)	8,557	14,448	13,724	14,338	3,118	3,161	3,072
Net cash provided by State Government.....	497,309	542,734	542,536	571,329	559,146	572,862	580,232
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(242,700)	(252,086)	(255,612)	(263,026)	(269,039)	(270,208)	(276,463)
Grants and subsidies	(90,290)	(90,359)	(90,359)	(103,490)	(98,401)	(102,123)	(104,405)
Supplies and services	(174,808)	(201,929)	(201,269)	(211,176)	(193,616)	(197,428)	(196,413)
Accommodation.....	(26,735)	(9,567)	(22,787)	(24,153)	(23,893)	(24,596)	(24,827)
Other payments.....	(37,731)	(43,940)	(30,628)	(31,045)	(31,510)	(31,775)	(31,857)
Receipts							
Grants and subsidies	39,719	36,623	36,923	38,079	23,810	24,568	25,004
Sale of goods and services	4,194	4,555	4,283	6,506	6,706	6,706	6,706
GST receipts	29,599	21,926	21,926	22,465	22,256	22,256	22,256
Other receipts.....	2,139	1,060	1,633	1,177	1,192	750	750
Net cash from operating activities	(496,613)	(533,717)	(535,890)	(564,663)	(562,495)	(571,850)	(579,249)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(12,862)	(15,893)	(13,893)	(7,292)	(3,650)	(1,150)	(1,150)
Net cash from investing activities	(12,862)	(15,893)	(13,893)	(7,292)	(3,650)	(1,150)	(1,150)
NET INCREASE/(DECREASE) IN CASH HELD							
	(12,166)	(6,876)	(7,247)	(626)	(6,999)	(138)	(167)
Cash assets at the beginning of the reporting period.....	32,819	17,402	20,653	13,406	12,780	5,781	5,643
Cash assets at the end of the reporting period.....	20,653	10,526	13,406	12,780	5,781	5,643	5,476

(a) Full audited financial statements are published in the agency's Annual Report.

(b) Regional Community Services Fund - \$8.6 million (2012-13), \$14.4 million (2013-14 Budget), \$13.7 million (2013-14 estimated outturn), \$14.3 million (2014-15), \$3.1 million (2015-16), \$3.2 million (2016-17) and \$3.1 million (2017-18).

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of the following cash receipts by the Department:

	2012-13 Actual \$'000	2013-14 Budget \$'000	2013-14 Estimated Actual \$'000	2014-15 Budget Estimate \$'000	2015-16 Forward Estimate \$'000	2016-17 Forward Estimate \$'000	2017-18 Forward Estimate \$'000
Departmental Services.....	10,877	5,615	6,128	7,683	7,898	7,456	7,456
GST Input Credits.....	3,512	499	499	501	501	501	501
GST Receipts on Sales	26,087	21,427	21,427	21,964	21,755	21,755	21,755
National Affordable Housing Agreement	21,210	21,762	21,812	22,750	23,451	24,209	24,645
National Partnership Agreement on Homelessness ^(a)	13,752	14,540	14,540	14,970	-	-	-
Provision of Services to the Commonwealth in Respect of Indian Ocean Territories.....	168	281	319	319	319	319	319
Unaccompanied Humanitarian Minors	45	40	40	40	40	40	40
TOTAL.....	75,651	64,164	64,765	68,227	53,964	54,280	54,716

(a) The Commonwealth funding in the forward estimates is subject to a new Commonwealth-State Agreement

The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

	Vol	Page		Vol	Page
Aboriginal Affairs.....	1	308	Parliament.....	1	45
Agriculture and Food.....	2	569	Parliamentary Commissioner for		
Albany Port Authority.....	2	837	Administrative Investigations.....	1	64
Animal Resources Authority.....	1	155	Parliamentary Inspector of the Corruption and		
Attorney General.....	2	431	Crime Commission.....	2	482
Botanic Gardens and Parks Authority.....	2	679	Parliamentary Services.....	1	58
Broome Port Authority.....	2	838	Peel Development Commission.....	1	218
Bunbury Port Authority.....	2	839	Perth Market Authority.....	2	588
Bunbury Water Corporation.....	2	787	Pilbara Development Commission.....	1	224
Burswood Park Board.....	2	566	Planning.....	1	329
Busselton Water Corporation.....	2	788	Port Hedland Port Authority.....	2	845
Chemistry Centre (WA).....	1	116	Premier and Cabinet.....	1	73
Child Protection and Family Support.....	1	415	Public Sector Commission.....	1	84
Commerce.....	2	488	Public Transport Authority of Western		
Commissioner for Children and Young People ...	2	470	Australia.....	2	825
Commissioner for Equal Opportunity.....	2	455	Racing and Wagering Western Australia.....	2	564
Commissioner of Main Roads.....	2	810	Racing, Gaming and Liquor.....	2	556
Corrective Services.....	2	747	Regional Development.....	1	171
Corruption and Crime Commission.....	2	447	Registrar, Western Australian Industrial		
Country High School Hostels Authority.....	1	301	Relations Commission.....	2	500
Culture and the Arts.....	1	353	Rottneest Island Authority.....	1	389
Dampier Port Authority.....	2	840	Royalties for Regions - Regional and		
Disability Services Commission.....	1	405	State-wide Initiatives.....	1	182
Economic Regulation Authority.....	2	619	Rural Business Development Corporation.....	2	580
Education.....	1	269	Salaries and Allowances Tribunal.....	1	100
Education Services.....	1	284	School Curriculum and Standards Authority.....	1	293
Electricity Sector Provisions.....	2	642	Small Business Development Corporation.....	2	762
Environment Regulation.....	2	671	South West Development Commission.....	1	232
Esperance Port Authority.....	2	841	Sport and Recreation.....	2	535
Finance.....	2	846	State Development.....	1	105
Fire and Emergency Services.....	2	731	State Emergency Management Committee		
Fisheries.....	2	589	Secretariat.....	2	741
Forest Products Commission.....	2	789	State Training Providers.....	1	167
Fremantle Port Authority.....	2	842	Swan River Trust.....	2	695
Gascoyne Development Commission.....	1	183	Synergy.....	2	637
Geraldton Port Authority.....	2	844	Training and Workforce Development.....	1	156
Gold Corporation.....	1	92	Transport.....	2	793
Goldfields-Esperance Development			Treasury.....	2	603
Commission.....	1	189	WA Health.....	1	127
Governor's Establishment.....	1	93	Water.....	2	773
Great Southern Development Commission.....	1	196	Water Corporation.....	2	785
Heritage Council of Western Australia.....	2	713	Western Australia Health Promotion		
Horizon Power.....	2	635	Foundation.....	1	154
Housing Authority.....	2	520	Western Australia Police.....	1	369
Independent Market Operator.....	2	634	Western Australian Electoral Commission.....	1	317
Insurance Commission of Western Australia.....	2	626	Western Australian Greyhound Racing		
Keystart Housing Scheme Trust.....	2	532	Association.....	2	565
Kimberley Development Commission.....	1	203	Western Australian Institute of Sport.....	2	555
Lands.....	1	247	Western Australian Land Authority.....	1	255
Legal Aid Commission of Western Australia.....	2	487	Western Australian Land Information		
Legislative Assembly.....	1	53	Authority.....	1	257
Legislative Council.....	1	47	Western Australian Meat Industry Authority.....	2	587
Local Government and Communities.....	2	645	Western Australian Planning Commission.....	1	343
Lotteries Commission.....	1	99	Western Australian Sports Centre Trust.....	2	547
Mental Health Commission.....	1	393	Western Australian Tourism Commission.....	1	380
Metropolitan Cemeteries Board.....	2	658	Western Australian Treasury Corporation.....	2	633
Metropolitan Redevelopment Authority.....	1	342	Western Power Networks.....	2	639
Mid West Development Commission.....	1	210	Western Power Provisions.....	2	641
Mines and Petroleum.....	2	509	Wheatbelt Development Commission.....	1	239
National Trust of Australia (WA).....	2	720	WorkCover WA Authority.....	2	506
Office of the Auditor General.....	2	627	Zoological Parks Authority.....	2	704
Office of the Director of Public Prosecutions.....	2	462			
Office of the Environmental Protection					
Authority.....	2	687			
Office of the Information Commissioner.....	2	476			
Office of the Inspector of Custodial Services.....	2	757			
Parks and Wildlife.....	2	661			