# Part 5

# **Minister for Education and Training**

# Summary of Portfolio Appropriations

Agency	2016-17 Budget \$'000	2016-17 Estimated Actual '000	2017-18 Budget Estimate '000
Education			
<ul> <li>Delivery of Services</li> </ul>	4,028,603	3,969,855	4,060,233
- Administered Grants, Subsidies and Other Transfer Payments	449,237	449,237	450,593
<ul> <li>Capital Appropriation</li> </ul>	157,227	152,706	250,313
Total	4,635,067	4,571,798	4,761,139
Training and Workforce Development			
<ul> <li>Delivery of Services</li> </ul>	353,472	352,290	353,551
<ul> <li>Capital Appropriation</li> </ul>	12,216	12,216	237
Total	365,688	364,506	353,788
GRAND TOTAL			
<ul> <li>Delivery of Services</li> </ul>	4,382,075	4,322,145	4,413,784
- Administered Grants, Subsidies and Other Transfer Payments	449,237	449,237	450,593
- Capital Appropriation	169,443	164,922	250,550
Total	5,000,755	4,936,304	5,114,927

# Division 10 Education

# Part 5 Minister for Education and Training

### Appropriations, Expenses and Cash Assets (a)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES Item 16 Net amount appropriated to deliver services <sup>(b)</sup>	3,915,861	4,026,758	3,968,010	4,058,388	4,109,163	4,118,012	4,201,656
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	1,807	1,845	1,845	1,845	1,845	1,845	1,845
Total appropriations provided to deliver services	3,917,668	4,028,603	3,969,855	4,060,233	4,111,008	4,119,857	4,203,501
ADMINISTERED TRANSACTIONS Item 17 Amount provided for Administered Grants, Subsidies and Other Transfer Payments	439,446	449,237	449,237	450,593	461,526	474,026	474,026
CAPITAL Item 92 Capital Appropriation	167,175	157,227	152,706	250,313	193,381	163,304	89,230
TOTAL APPROPRIATIONS	4,524,289	4,635,067	4,571,798	4,761,139	4,765,915	4,757,187	4,766,757
EXPENSES Total Cost of Services Net Cost of Services <sup>(c)</sup> CASH ASSETS <sup>(d)</sup>	4,758,141 3,871,898 737,020	4,935,079 3,998,987 624,380	4,877,732 3,941,347 640,350	5,019,766 4,043,280 612,370	5,115,572 4,098,519 597,263	5,183,283 4,123,585 597,307	5,325,717 4,183,893 630,032

(a) The 2015-16 Actual, 2016-17 Budget and the 2016-17 Estimated Actual financial data has been recast for comparative purposes due to Machinery of Government changes to the former Departments of Education and Education Services, School Curriculum and Standards Authority and Country High School Hostels Authority.

(b) The Department's net amount appropriated to deliver services from the 2016-17 Estimated Actual onwards includes the transfer of appropriation for staff reallocated from the Department of Finance to various agencies in response to changes to government procurement policy.

(c) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(d) As at 30 June each financial year.

# **Spending Changes**

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
Aboriginal and Islander Education Officers	-	864	2,616	3,532	3,585
Expensed Capital of Asset Investment Program	-	88	281	663	1,580
Explicit Instruction in Schools and Centre of Excellence (a)	-	500	1,000	1,000	1,000
Improving Teacher Quality <sup>(a)</sup>	-	4,448	8,963	9,097	9,234
Independent Learning Co-ordinators	-	721	1,461	1,479	1,498
Local Projects Local Jobs	577	6,000	-	-	-
Mental Health <sup>(a)</sup>	-	1,853	3,734	3,791	3,848
Put Education Assistants Back in the Classroom <sup>(a)</sup>	-	3,141	9,517	16,084	19,561
Regional Learning Specialists	-	635	1,290	1,309	1,329
Science and Coding: Introduce a Coding Program in Western Australian					
Curriculum <sup>(a)</sup>	-	2,000	-	-	-
Science Programs in Primary Schools <sup>(a)</sup>	-	1,250	1,250	1,250	1,250
Other					
2017-18 Streamlined Budget Process Incentive Funding	-	310	-	-	-
2017-18 Tariffs, Fees and Charges	-	(185)	(187)	(3)	782
Adjustment to Commonwealth Grants - Universal Access	-	16,500	29,508	-	-
Adjustment to Other Commonwealth Grants	(8,371)	2,073	(421)	(1,570)	(1,725)
Boarding Away From Home Allowance Funding Extension	-	-	(400)	773	546
Clontarf Foundation Academies Funding Extension	-	1,479	1,651	1,524	1,546
Foodbank Funding Extension	-	-	226	226	226
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(28)	(56)	(84)	(113)
Revisions to Student Enrolment and Cost Growth Forecasts	3,661	9,193	(22,411)	(58,051)	(118,988)
Non-Government Human Services Sector Indexation Adjustment	-	(142)	(145)	(149)	(153)
Regional Workers Incentives Allowance Funding Change	-	(294)	(384)	(512)	3,190
Revision to Indexation for Non-Salary Expenses	-	(2,755)	(10,742)	(18,780)	(27,271)
School Curriculum and Standards Authority 2016-17 Estimated Outturn	(4,072)	-	-	-	-

(a) Existing agency spending has been reprioritised to meet some or all of the costs of this commitment.

# Significant Issues Impacting the Agency

- Legislative amendments to the Commonwealth funding of schools have been agreed by the Commonwealth Parliament, to come into effect from 2018. Under the new legislation, funding for Western Australian public schools is proposed to progressively increase over six years. As a condition of receiving funding from the Commonwealth, States and Territories would be required to maintain their real level of per-student funding using the Commonwealth's prescribed rate of indexation and implement a range of national reforms.
- Success for every student, best possible teaching practice and effective leadership remain key priorities for public schools. The focus is on explicit teaching of literacy and numeracy (particularly writing in the secondary years), students' skills for emerging industries and technologies, and school improvement through effective leadership.
- Resilience, emotional regulation and behaviour of children and young people continue to be issues in the community and schools. Priorities for public schools include strengthening cooperation among agencies and developing cross-agency partnerships to better support students, piloting a full service school, and enhancing student mental health and wellbeing programs.
- While Western Australia has made some gains, outcomes for Aboriginal students remain disproportionately and unacceptably low in comparison with non-Aboriginal students. Priorities for public schools, embedded in the Aboriginal Cultural Standards Framework, include targeted support, research partnerships, an Elders in Residence initiative and KindiLink.
- Increasing the connection between schools and children's care services can reduce the pressure on everyday family life and help parents pursue or maintain employment. Preparation and planning are underway for outside school hours care and long day care services to be set up on school sites in response to community needs.

- There is continued growth in vocational education and training in schools, and associated support needs of schools and students. A work plan addressing the findings of the Auditor General's report and prioritising improved support for public schools is being implemented.
- Creating shared understanding in schools of the newly developed Western Australian standards of student achievement from Pre-primary to Year 12 is challenging. To ensure comparability of standards, moderation processes are being developed for Pre-primary to Year 10, and implemented for examinable and non-examinable courses in Years 11 and 12.
- The Departments of Education and Education Services amalgamated on 1 July 2017, and the resulting agency was designated the Department of Education with effect on and from 1 July 2017. The School Curriculum and Standards Authority (the Authority) continues as a statutory authority, however all staff were transferred to the new Department where they will continue to deliver the Authority's services. The focus is on continuing to deliver high quality services, and refining governance arrangements for public and non-government school services.
- The number of teachers with expertise in teaching science, technology, engineering and mathematics (STEM) and languages remains a challenge to meet current and future needs. Continuing strategies for public schools include training and developing teachers, and engagement with universities on teacher education.
- Some schools in Western Australia were scheduled to complete the National Assessment Program Literacy and Numeracy (NAPLAN) online in May 2017 as part of a phased implementation, with all schools to be online by 2019. As Education Ministers agreed to delay this implementation, work continues to support schools for NAPLAN online in 2018.
- Long term Commonwealth funding remains an issue for additional kindergarten hours. The amount for 2018 is set to drop due to a new national allocation methodology.
- Planning is commencing for the review of the student-centred funding model for public schools in 2018. In the interim, adjustments are being made ahead of the review to ensure more equitable funding arrangements for small senior high schools.
- The next enterprise bargaining agreement for public school teachers is anticipated to be finalised in 2017-18. Separate logs of claims are expected from the Principals' Federation of Western Australia and State School Teachers' Union of Western Australia. Bargaining parameters are being developed based on the Public Sector Wages Policy and Statement 2017.

# **Resource Agreement**

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

# **Outcomes, Services and Key Performance Information**

The Outcomes, Services and Key Performance Information reflect the Machinery of Government changes to the former Departments of Education and Education Services, School Curriculum and Standards Authority and Country High Schools Hostels Authority. Where practical, the 2015-16 Actual, 2016-17 Budget and 2016-17 Estimated Actual has been recast for comparative purposes.

## **Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal to which it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Strong Communities: Safe communities and supported families.	Through a strong public school system, students across Western Australia have access to a high quality education.	<ol> <li>Public Primary Education</li> <li>Public Secondary Education</li> </ol>
	Western Australian education and training providers, and teachers, comply with appropriate regulatory and policy requirements.	3. Regulation, Review, Funding, and Policy Advice
	Western Australian schools implement the Western Australian Curriculum and Assessment Outline (Pre-primary to Year 10); Western Australian Certificate of Education (Years 11 and 12); and quality assessment, moderation and certification procedures.	<ol> <li>Curriculum Development, Evaluation and Support</li> <li>Student Assessment and Certification</li> </ol>
	Quality accommodation, care and services for isolated students who have to board away from home to attend school.	6. Establishment, Operation and Maintenance of Residential Colleges

## Service Summary

Expense	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
<ol> <li>Public Primary Education</li> <li>Public Secondary Education</li> <li>Regulation, Review, Funding, and Policy</li> </ol>	2,794,048 1,873,999	2,877,539 1,963,015	2,862,636 1,926,755	2,948,509 1,984,553	2,990,379 2,039,512	3,022,601 2,075,179	3,099,966 2,137,955
Advice 4. Curriculum Development, Evaluation and	39,598	40,724	38,190	36,754	37,838	39,378	41,449
Support	8,842	9,533	8,590	8,712	8,251	7,828	7,877
<ol> <li>Student Assessment and Certification</li> <li>Establishment, Operation and</li> </ol>	26,645	28,828	26,121	26,134	24,754	23,485	23,629
Maintenance of Residential Colleges	15,009	15,440	15,440	15,104	14,838	14,812	14,841
Total Cost of Services	4,758,141	4,935,079	4,877,732	5,019,766	5,115,572	5,183,283	5,325,717

# Outcomes and Key Effectiveness Indicators <sup>(a)</sup>

	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	Note
	Actual	Budget	Actual	Target	
Outcome 1: Through a strong public school system, students across Western Australia have access to a high quality education:					
Participation rate (proportion of persons aged 15 to 17 years in some form of education)	96.8%	92%	96.9%	97%	1
Secondary graduation rate (proportion of Year 8 cohort achieving secondary graduation in Year 12)	72.7%	81%	63.1%	73%	2,3
Apparent retention rate (proportion of Year 8 cohort studying in Year 12)	80.4%	91%	77.7%	81%	2
Literacy and numeracy performance in national tests at Years 3, 5, 7 and 9: Year 3 students achieving national minimum standards: Reading	91.7%	92%	92.7%	93%	
Writing	91.7%	92%	92.7%	93% 96%	
Numeracy	92.6%	93%	94.1%	95%	
Year 5 students achieving national minimum standards:	00.40/	0.10/	00.40/	0.4.0/	
Reading Writing	90.1% 89.1%	91% 90%	89.4% 91.4%	91% 92%	
Numeracy	93%	90 % 94%	91.4%	92 % 94%	
Year 7 students achieving national minimum standards:					
Reading	92.2%	93%	91%	93%	
Writing	80.5%	87%	85%	86%	
Numeracy	93.6%	94%	92.9%	94%	
Year 9 students achieving national minimum standards:					
Reading	90.1%	91%	91.2%	92%	
Writing Numeracy	76.7% 94.7%	81% 95%	80.2% 93.9%	81% 95%	
Percentage of non-government schools complying with registration requirements of the School Education Act 1999	95%	90%	88%	90%	4,5
Percentage of providers of education services to full fee international students complying with registration requirements of the Education Service Providers (Full Fee Overseas Students) Registration Act 1991 (WA) and the Education Services for Overseas Students Act 2000 (Commonwealth)	100%	100%	100%	100%	4
Percentage of Registered Training Organisations compliant with the Australian Quality Training Framework Essential Standards for Registration	99%	100%	100%	100%	4
Percentage of reviewed Independent Public Schools that have met	0070	10070	10070	10070	
service and delivery requirements	100%	100%	100%	100%	4
Percentage of teachers compliant with the Teacher Registration Act 2012	100%	100%	100%	100%	4
Outcome 3: Western Australian schools implement the Western Australian Curriculum and Assessment Outline (Pre-primary to Year 10); Western Australian Certificate of Education (Years 11 and 12); and quality assessment, moderation and certification procedures:					
Engagement of and acceptance by stakeholders of responsive syllabuses, accreditation and review	4.2	4.2	4.1	4.1	4,6
Engagement of and acceptance by stakeholders of comprehensive and easily understood assessment policy and support	4.2	4.2	4.1	4.1	4,6
Engagement of and acceptance by stakeholders of valid and reliable external and school-based assessments	4.2	4.2	4.2	4.2	4,6
Outcome 4: Quality accommodation, care and services for isolated students who have to board away from home to attend school:					
Average residential college occupancy rate	68%	68%	62%	62%	4
Families rating accommodation, care and services as good or better	92%	92%	92%	92%	4
	-2,0	2270	52,5	52,5	

(a) Further information about the key effectiveness indicators is provided in the 2015-16 Annual Reports of the former Departments of Education and Education Services, School Curriculum and Standards Authority and Country High School Hostels Authority.

### **Explanation of Significant Movements**

(Notes)

- 1. The participation rate for the 2015-16 Actual reported here is different from that reported in the agency's 2015-16 Annual Report because it incorporates the Australian Bureau of Statistics' revised estimated residential population as at 30 June 2015, released in June 2017. The final revised participation rate for 2015-16 will be reported in the agency's 2016-17 Final Report.
- 2. Changes to net interstate and overseas migration inflated performance on the apparent retention and secondary graduation rates in 2014-15, and therefore the targets for 2016-17.
- 3. The requirements for the Western Australian Certificate of Education have changed, making secondary graduation more difficult to achieve for Year 12 students from 2016. These changes include the requirement that students meet specified standards in reading, writing and numeracy in national tests in Year 9 or the Online Literacy and Numeracy Assessment to achieve secondary graduation.
- 4. The 2017-18 Budget Target is based on the 2016-17 Estimated Actual or previous Budget Target. The 2017-18 Budget Targets for all other indicators are based on the higher of their 2015-16 Actuals or 2016-17 Estimated Actuals, rounded up to the next integer. The 2017-18 Budget Target for the average residential college occupancy rate is less than the 2015-16 Actual due to a reduction in residential college occupants in 2017 and an increase in capacity.
- 5. The result for the 2016-17 Estimated Actual is deflated compared to previous years' results by a material change in process that led to the data from 2016-17 including quality improvement notice issuances and conditions or directions imposed at any time during the financial year, whereas the data previously only included conditions or directions that were in effect on 30 June in the relevant financial year.
- 6. Scale range is from 1 (low) to 5 (high).

### Services and Key Efficiency Indicators

### **1. Public Primary Education**

Since 2015, this service provides access to education in public schools for persons aged generally from four years and six months to 11 years and six months.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 2,794,048 488,726	\$'000 2,877,539 514,090	\$'000 2,862,636 519,345	\$'000 2,948,509 544,948	
Net Cost of Service	2,305,322	2,363,449	2,343,291	2,403,561	
Employees (Full Time Equivalents)	22,588	23,318	23,613	23,856	
Efficiency Indicator Cost per Student Full Time Equivalents	\$15,268	\$15,502	\$15,399	\$15,640	

### 2. Public Secondary Education

Since 2015, this service provides access to education in public schools for persons aged generally from 11 years and six months.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 1,873,999 363,070	\$'000 1,963,015 384,137	\$'000 1,926,755 379,525	\$'000 1,984,553 394,506	
Net Cost of Service	1,510,929	1,578,878	1,547,230	1,590,047	
Employees (Full Time Equivalents)	13,816	14,157	14,685	14,806	
Efficiency Indicator Cost per Student Full Time Equivalents	\$18,345	\$19,092	\$18,656	\$18,944	

#### 3. Regulation, Review, Funding, and Policy Advice

This service provides regulatory, review, funding and policy advisory services, as required by legislation or government policy, to support provision of quality services by registered and/or accredited education and training providers.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 39,598 23,025	\$'000 40,724 25,333	\$'000 38,190 24,983	\$'000 36,754 24,430	
Net Cost of Service	16,573	15,391	13,207	12,324	
Employees (Full Time Equivalents)	89	106	86	103	
Efficiency Indicators					
Cost of Regulatory Services per Registered Provider/Institution	\$17,295	\$16,670	\$18,908	\$17,659	1
Cost of Recurrent Funding Programs per Student	\$8	\$6	\$5	\$6	2
Cost of Loan Services per Loan Advance	\$916	\$706	\$947	\$709	1
Hourly Cost of Providing Policy Advice and Support	\$147	\$110	\$147	\$107	1
Cost of Review Services per School	\$22,981	\$15,146	\$18,211	\$15,798	1
Cost of Regulatory Services per Teacher	\$121	\$125	\$121	\$107	1

#### **Explanation of Significant Movements**

(Notes)

- 1. The decrease in the indicators for the 2017-18 Budget Target compared to the 2016-17 Estimated Actual reflects the reduced Total Cost of Service budgeted for 2017-18. The decrease is predominantly due to the transfer of the International Education program to the Department of Jobs, Tourism, Science and Innovation.
- 2. The increase in the indicator for the 2017-18 Budget Target compared to the 2016-17 Estimated Actual is due to a decrease in the total average number of students budgeted for 2017-18.

### 4. Curriculum Development, Evaluation and Support

This service involves curriculum development and accreditation for all courses to ensure high quality and standards of contemporary curriculum provision and formal course review based on stakeholder feedback and consultation for Pre-primary to Year 12.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 8,842 51	\$'000 9,533 -	\$'000 8,590 -	\$'000 8,712 -	
Net Cost of Service	8,791	9,533	8,590	8,712	
Employees (Full Time Equivalents)	51	44	46	46	
Efficiency Indicator Average Cost per Registered School for Syllabus Development and Review (Pre-primary – Year 12)	\$7,940	\$8,580	\$7,732	\$7,842	

### 5. Student Assessment and Certification

This service involves the provision of clear assessment policy and guidelines, provision of high quality external assessments and rigorous processes for standards setting and certification.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 26,645 2,683	\$'000 28,828 2,467	\$'000 26,121 2,467	\$'000 26,134 2,498	
Net Cost of Service Employees (Full Time Equivalents)	23,962 96	26,361 89	23,654 86	<u>23,636</u> 86	
Efficiency Indicators Average Cost per Enrolled Student for Moderation (Years 3-12) Average Cost per Enrolled Student for External Assessment (Years 11-12) Average Cost per Enrolled Year 12 Student for Certification Average Cost per Enrolled Student for NAPLAN	\$92 \$205 \$913 \$50	\$52 \$120 \$668 \$51	\$78 \$218 \$1,004 \$36	\$74 \$209 \$965 \$39	1 1 1

### **Explanation of Significant Movements**

(Notes)

1. In the 2016-17 Budget, it was assumed that all the students who enrolled for the Australian Tertiary Admission Rank courses and Externally Set Tasks (EST) would sit for examinations and testings. This assumption was reviewed when the new Western Australian Certificate of Education was implemented in 2016 for Year 12 students, with more accurate collection of data, especially for EST.

### 6. Establishment, Operation and Maintenance of Residential Colleges

This service provides quality accommodation, care and services for isolated students who have to board away from home to attend school.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 15,009 8,688	\$'000 15,440 10,065	\$'000 15,440 10,065	\$'000 15,104 10,104	
Net Cost of Service	6,321	5,375	5,375	5,000	
Employees (Full Time Equivalents)	114	114	114	114	
Efficiency Indicator Cost (Efficiency) Average Cost per Student	\$26,282	\$24,903	\$24,903	\$25,600	1

### **Explanation of Significant Movements**

### (Notes)

1. The increase in the indicator for the 2017-18 Budget Target compared to the 2016-17 Estimated Actual reflects the reduced student enrolments budgeted for 2017-18.

# Asset Investment Program

The Department's planned Asset Investment Program in 2017-18 totals \$452.3 million and relates primarily to providing educational facilities to meet enrolment growth and improving infrastructure for public schools throughout the State.

### **Primary Schools**

- The final stages of construction will continue on three new primary schools, at Wellard, Wandi (with a planning name of Honeywood Primary School) and Margaret River (with a planning name of Rapids Landing), which are scheduled to open for the start of the 2018 school year at an estimated total cost of \$46.6 million.
- A reallocation of \$146.8 million over the period 2017-18 to 2020-21 and a further \$8.6 million beyond 2020-21 from the existing annual primary school build program has been made to deliver 10 new primary schools in the following areas: Baldivis, Banksia Grove, Bletchley Park, Brabham, Burns Beach, Byford, Caversham South, Harrisdale/Piara Waters, Huntingdale, and Yanchep.
- Construction will commence on four new primary schools in Aveley North, Meadow Springs North, Forrestdale South West (an election commitment, previously announced Harrisdale/Piara Waters) and Southern River (an election commitment, previously announced as Bletchley Park) to open in 2019 at an estimated cost of \$83.2 million. Early childhood kindergarten pre-primary facilities will open on all four of these sites in 2018 as precursors to the primary schools.
- Reconstruction of the Doubleview Primary School will continue at an estimated cost of \$15.4 million.
- Construction of two second storey additions will continue at the inner city primary schools of Inglewood, Wembley and West Leederville at an estimated cost of \$10.5 million.
- Construction is almost complete on the additional student accommodation at Highgate Primary School (\$5.5 million).
- Planning is being completed and construction will commence for the \$3.5 million additions at Mount Hawthorn Primary School.
- A new covered assembly area will be provided at Caversham Primary School at a cost of \$1 million.
- Construction will commence on a new \$1.5 million library at North Morley Primary School.
- An allocation of \$600,000 has been provided for minor upgrades at South Ballajura Primary School and Tapping Primary School.
- An allocation of \$12 million over four years has been provided to upgrade facilities for the 'Investing in Science Program' in primary schools.
- Construction and refurbishment of the primary school (Stage 2) component of Carnarvon College at an estimated cost of \$17.6 million will continue.
- An amount of \$1.5 million has been allocated for early childhood facilities at Glen Huon Primary School.

### **Secondary Schools**

- Construction will continue on the new secondary school in Ellenbrook North due to open in 2018 and Lakelands (2019). Planning will continue for a new secondary school at Hammond Park (2020) and for a second stage at Harrisdale Senior High School (2020).
- Construction will continue for two new secondary schools at Yanchep (\$50.4 million) to open in 2018 and Baldivis South (\$48 million) to open in 2019.
- Planning will continue for a new secondary school at Butler North (\$52.4 million) to open in 2020.
- Planning has commenced for the new Inner City College on Kitchener Park in Subiaco at an initial cost of \$67.8 million with Stage 1 due to open in 2020.
- Construction for Byford Secondary College (Stage 3) will continue at a cost of \$15.9 million, due to be completed for 2018.

- Construction will continue for Joseph Banks Secondary College (Stage 2) scheduled to be completed for the start of the 2018 school year, at a cost of \$21.1 million.
- Construction will continue for additional facilities at Churchlands Senior High School (\$34.6 million) and the creation of the new Fremantle College (amalgamation of South Fremantle Senior High School and Hamilton Senior High School) scheduled for completion in 2018 at a cost of \$30 million.
- In response to increased enrolments in the Western Suburbs, construction will continue for additional facilities at Shenton College, scheduled for completion in 2018 at a cost of \$49.5 million.
- Planning will continue for the \$18.8 million additions and upgrades at Carine Senior High School, due for completion in 2019.
- Planning will commence for the redevelopment of Balcatta Senior High School at a cost of \$50 million.
- Construction will commence on upgrades to the performing arts centre at Melville Senior High School at a cost of \$4.5 million.
- An amount of \$2 million has been provided for upgrades and improvements at Canning Vale College.
- Planning will commence for new and upgraded facilities at Southern River College at a cost of \$8.4 million.
- Planning will commence for the refurbishment and upgrade of facilities and expansion of permanent student accommodation at Broome Senior High School (\$20 million).
- Construction will continue on the redevelopment of Kalgoorlie-Boulder Community High School at a cost of \$45 million, ready for the 2018 school year.
- Planning for the completion of the amalgamation of the Carnarvon College is continuing, at a cost of \$38.5 million.
- Construction for new works and refurbishments will continue at secondary schools in Geraldton \$5 million at Geraldton College and \$20 million at John Willcock College.
- Funding of \$5 million will enable planning to commence on the upgrade of facilities at Bunbury Senior High School.
- Planning will continue for Cape Naturaliste College Stage 2 at a cost of \$32.1 million.
- Planning will continue for additions to the Margaret River Senior High School at a cost of \$30 million, scheduled for completion for the start of the 2020 school year.
- Funding of \$7.5 million will enable planning for new facilities at Collie Senior High School to commence.

### **Residential Colleges**

• Planning will continue for the \$6.4 million additions to the City Beach Residential College, due for completion in 2019.

### **Other School Facilities**

- Provision of \$5.6 million has been made in 2017-18 for administration upgrades, library resource centres, toilet upgrades/replacements and covered assembly areas.
- Funding of \$3 million has been allocated to continue the playground equipment and shade structure program.

	Estimated Total Cost	Expenditure	2016-17 Estimated Expenditure	2017-18 Budget Estimate	2018-19 Forward Estimate	2019-20 Forward Estimate	2020-21 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
WORKS IN PROGRESS							
New Secondary Schools	50 400	4 500	4 500	4 500	00.000	4.4.400	
Butler North Senior High School Harrisdale Senior High School		1,500 48,180	1,500 8,179	4,500 8,000	32,000	14,400	-
South Baldivis Senior High School		3,311	2,380	28,669	12,200	- 3,800	-
Willetton Senior High School - Replacement	11,000	0,011	2,000	20,000	12,200	0,000	
(Stage 1 and Stage 2)	40,465	36,965	6,648	3,500	-	-	-
Yanchep Senior High School	50,408	21,094	16,500	25,796	3,518	-	-
Additional Stages at Secondary Schools							
Baldivis Secondary School (Stage 2)	25,759	25,259	-	500	-	-	-
Byford Secondary College (Stage 2) Byford Secondary College (Stage 3)		40,700 10,900	1,286 8,951	2,300 2,500	2,500	-	-
Joseph Banks Secondary College (Stage 3)		16,000	14,389	2,300	2,500	-	-
Shenton College (Stage 2)		1,500	1,500	30,500	17,500	-	-
Additions and Improvements to Secondary Schools	-,	,	,		,		
Churchlands Senior High School - Additional Facilities		23,303	20,401	11,261	-	-	-
Fremantle College	30,000	19,100	16,550	10,900	-	-	-
Kalgoorlie-Boulder Community High School	45 000	05 474	4.4.000	0 700	0.000		
Redevelopment <sup>(a)</sup>	45,000	35,471	14,000	6,726	2,803	-	-
Revitalising Public Secondary Education in the Geraldton Area (part funded by Capital Appropriation)							
Geraldton Senior College <sup>(a)</sup>	5,000	1,050	1,027	3,950		-	-
John Willcock College <sup>(a)</sup>		1,375	1,266	10,400	8,225	-	-
New Primary Schools	,	.,	.,	,	-1		
Doubleview Primary School - Rebuild	15,400	5,000	5,000	10,400	-	-	-
Interim Schools		600	600	300	315	315	315
Wandina Primary School (Stage 2)	8,000	5,950	4,505	2,050	-	-	-
New Primary Schools for 2018	45 000	4 0 5 0	4 005	40.450			
Honeywood Primary School Rapids Landing Primary School		4,850 5,050	4,265	10,450 9,950	-	-	-
Wellard Primary School		5,050	4,690 5,003	9,950 9,950	1,000	-	-
New Primary Schools for 2019	10,000	5,550	3,005	3,300			
Aveley North Primary School	15,600	-	-	9,000	6,600	-	-
Meadow Springs North Primary School		-	-	9,000	6,600	-	-
Site Works and Additional Accommodation Facilities							
for 2019 Primary Schools		3,175	3,175	17,182	425	-	-
Remote Community Schools	3,724	949	949	-	925	925	925
Additions and Improvements to Primary Schools Carnarvon Community College <sup>(a)</sup>	17,600	4,407	4,407	6,000	7,193	_	_
Expansion of School and Childcare Facilities	17,000	4,407	7,707	0,000	7,155	_	_
Shire of Ashburton	3,000	1,000	1,000	2,000	-	-	-
Highgate Primary School	,	4,000	3,546	1,455	-	-	-
Inglewood Primary School		1,000	1,000	2,500	-	-	-
Wembley Primary School	3,500	1,000	1,000	2,500	-	-	-
	44.000	0.000			0.000	5 000	0.000
Air Conditioning Replacement Program		3,000 400	- 400	- 400	3,000 400	5,000	3,000
Fire Services Upgrade Gas Heater Replacement Program		1,500	738	400	400 750	600 750	- 750
Infrastructure Power Upgrades Program		3,315	3,315	_	3,000	9,500	3,000
Land Acquisition	-,	-,0	.,		-,	.,	-,
Land Acquisition	75,912	42,358	6,000	28,454	-	-	-
Land for Primary Schools		17,739	10,739	7,000	7,000	7,000	7,000
Perimeter Security Fencing Program		2,000	987	-	-	1,600	-
Playground Equipment and Shade Structures		2,800	810	1,000	1,000	1,000	-
Power Supply Upgrade Sewer Connections		1,286 1,161	500 410	250	313 600	813 600	313 600
Transportable Classrooms		7,491	4,500	- 4,500	4,613	4,613	4,613
Universal Access Program		31,826	4,500 6,500	9,090	-,010	-,010	-,010
Other School Facilities		.,020	2,200	2,300			
Administration Upgrade Program	9,264	3,039	3,039	2,000	175	2,025	2,025
Canteens Program	810	200	200	-	-	405	205
Covered Assembly Areas		2,000	2,000	1,000	2,063	2,063	2,063
Early Childhood Program		749	749	2,500	1,150	-	900
Ground Developments Program		300	300	300	308	308	308
Library Resources Centres		2,600	2,600	500 1 300	2,065	2,065	2,065
Student Services Improvements Duncraig Secondary Education Support Centre	13,399	7,000	7,000	1,300	1,033	3,033	1,033
Relocation to Warwick Senior High School	4,280	3,055	3,055	1,225	-	-	-
International School of Western Australia		500	500	9,200	11,900	-	-
Japanese School in Perth	7,050	400	400	4,350	2,300	-	-
Toilet Replacement Program		1,600	1,600	2,100	1,340	3,340	1,340
Maintenance Program - Residential Colleges	2,470	494	494	494	494	494	494

	Total Cost		Expenditure	2017-18 Budget Estimate	2018-19 Forward Estimate	2019-20 Forward Estimate	2020-21 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Information Technology Upgrade and Replacement Education Services Information Technology Upgrade							
and Replacement Program	150	30	30	30	30	30	30
Teachers Registration Board Related Capital Expenditure		152	40	40	40	40	40
Student Information System K-12 Student Records Management System		3,272 831	3,025 831	8,048 1,500	7,465 200	-	-
Small Asset Capital Purchases		103,772	73,664	44,614	45,602	45,602	45,602
Education Services Furniture and Fittings Program	25	5	5	5	5	5	5
Western Australian Schools Public Private Partnership Retained Costs	37,214	16,046	6,300	8,524	6,998	1,883	1,668
COMPLETED WORKS	57,214	10,040	0,000	0,524	0,000	1,000	1,000
New Secondary Schools							
Joseph Banks Secondary College		36,674	500	-	-	-	-
New High School - Planning Additional Stages at Secondary Schools	1,000	1,000	1,000	-	-	-	-
Butler College (Stage 2)	29,181	29,181	1,800	-	-	-	-
Halls Head Community College (Stage 2)		25,896	1,192	-	-	-	-
Additions and Improvements to Secondary Schools							
Armadale Senior High School Cecil Andrews College		4,000 4,500	3,224 3,901	-	-	-	-
Kinross College - Specialist Facilities		4,500	4,500			-	-
Newman Senior High School - Fire Restoration	7,058	7,058	5,634	-	-	-	-
Perth Modern School		1,806	72	-	-	-	-
Relocation of Year 7's to Secondary Schools New Primary Schools	180,989	180,989	1,866	-	-	-	-
Alkimos Primary School	13,999	13,999	563	-	-	-	-
Broome North Primary School		19,012	50	-	-	-	-
Honeywood Primary School - Early Childhood Annex	,	1,400	1,400	-	-	-	-
Rivergums Primary School Spring Hill Primary School		18,088 14,088	1,000 2,775	-			-
Treendale Primary School		12,878	100	-	-	-	-
Additions and Improvements to Primary Schools							
Child and Parent Centres (2016)		10,602	670	-	-	-	-
Condingup Primary School - Fire Damage Trade Skills Centres		1,521 16,436	1,521 4,014	-	-	-	-
Miscellaneous	10,100	10,100	1,011				
Bore Replacement	,	1,500	750	-	-	-	-
Roof Replacement Program Other School Facilities - Rural Integration Program		7,971	7,971 522	-	-	-	-
Redevelopment Programs - Residential Colleges	1,000	1,000	522	-	-	-	-
Broome Residential College (Stage 2)	11,500	11,500	5,665	-	-	-	-
Narrogin Residential College Upgrades		28	2	-	-	-	-
K-12 Student Records Management System Online Curriculum Programming Tool for Kindergarten	800	800	443	-	-	-	-
to Year 10	740	740	290	-	-	-	-
NEW WORKS							
New Secondary Schools - Election Commitment -							
Inner City College Additions and Improvements to Secondary Schools	67,800	-	-	2,000	36,000	29,800	-
Cape Naturaliste College (Stage 2) <sup>(a)</sup>	32,100	-	-	2,000	20,000	10,100	-
Carine Senior High School	18,770	-	-	870	12,100	5,800	-
Carnarvon Community College <sup>(a)</sup>		-	-	7,150	23,900	7,500	-
Margaret River Senior High School <sup>(a)</sup> Election Commitments	30,000	-	-	7,000	20,000	3,000	-
Balcatta Senior High School - Redevelopment	50,000	-	-	3,000	20,000	20,000	7,000
Ballajura Community College - Performing Arts Centre	5,000	-	-	-	2,000	3,000	-
Belmont City College - Performing Arts Centre		-	-	-	-	2,000	3,000
Belridge Secondary College - Performing Arts Centre Broome Senior High School - New Facilities <sup>(a)</sup>	,	-		-	- 10,000	2,000 5,000	3,000 5,000
Bunbury Senior High School - Upgrades (a)		-	-	5,000	-		-
Canning Vale College - Upgrades	2,000	-	-	2,000		-	-
Collie Senior High School - New Facilities <sup>(a)</sup>	7,500	-	-	2,500	5,000	-	-
Darling Range Sports College - New and Upgraded Facilities	10,000	-	-	_	1,000	8,000	1,000
Eaton Community College - New Facilities <sup>(a)</sup>		-	-	-	2,500	2,500	-
John Forrest Secondary College - Redevelopment		-	-	-	-	1,500	20,000
Kinross College - Upgrades		-	-	2 500	-	2,500	-
Lakelands Senior High School - Joint-Use Sport Facility <sup>(a)</sup> Melville Senior High School - Performing Arts Centre		-	-	2,500 2,000	- 2,500	-	-
Morley Senior High School - Upgrades	1,500	-	-	_,000	1,500	-	-
Mount Lawley Senior High School - Specialist Facilities		-	-	-	-	4,000	-
Newton Moore Senior High School - STEM Centre <sup>(a)</sup> Ocean Reef Senior High School - Performing Arts	3,000	-	-	-	1,500	1,500	-
Centre	5,000	-	-	-	2,000	3,000	-
Southern River College - New and Upgraded Facilities	8,400	-	-	500	5,000	2,900	-
Wanneroo Secondary College - Upgrades	5,000	-	-	-	-	2,000	3,000

	Estimated	Estimated	2016-17	2017-18	2018-19	2019-20	2020-21
		Expenditure		Budget	Forward	Forward	Forward
			Expenditure	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
New Primary Schools							
New Primary Schools (Location to be Determined)	125,400	-	-	1,000	8,000	9,600	21,600
Election Commitments							
Forrestdale South West Primary School		-	-	7,000	8,600	-	-
Southern River South East Primary School Byford (Lawrence Way) Primary School	15,600 15,600	-	-	7,000	8,600 7,000	- 8,600	-
Baldivis East (South) Primary School	15,600	-	-	_	7,000	8,600	-
Caversham South Primary School		-	-	-	7,000	8,600	-
Banksia Grove (East) Primary School		-	-	-	1,000	6,000	8,600
Brabham Primary School		-	-	-	1,000	6,000	8,600
Huntingdale (West) Primary School	,	-	-	-	-	7,000	8,600
Yanchep Primary Schools - Rebuild Burns Beach Primary School		-	-	-	-	7,000	8,000 7,000
Additions and Improvements to Primary Schools	15,000	-	-	-	-	-	7,000
Election Commitments							
Arbor Grove Primary School - Parent and Child Centre	1,750	-	-	-	-	750	1,000
Ballajura Primary School - Early Childhood		-	-	3,200	-	-	-
Beaumaris Primary School - Perimeter Fence		-	-	-	200	-	-
Camboon Primary School - Minor Upgrades		-	-	-	250	-	-
Caversham Primary School - Undercover Area Currambine Primary School - Perimeter Fence		-	-	1,000	- 200	-	-
Eaton Primary School <sup>(a)</sup>		-	-	_	1,500	1,500	-
Flinders Park Primary School - Early Childhood	0,000				1,000	1,000	
(part funded by Capital Appropriation) (a)		-	-	-	-	2,500	-
Glen Huon Primary School (a)	1,500	-	-	1,500	-	-	-
Investing in Science	,	-	-	3,000	3,000	3,000	3,000
Kinross Primary School - Early Childhood		-	-	-	-	1,000	600
Mount Hawthorn Primary School Mount Lockyer Primary School - Upgrades <sup>(a)</sup>		-		1,500	2,000	-	- 3,000
North Morley Primary School - Library		-	-	- 1,500	-	-	3,000
South Ballajura Primary School - Staff Toilet Upgrade		-	-	200	-	-	-
South Bunbury Primary School - Upgrades (a)	3,000	-	-	-	1,000	2,000	-
Tapping Primary School - Minor Upgrades	400	-	-	200	200	-	-
Weld Square Primary School - Administration	1,500	-	-	-	1,500	-	-
Yokine Primary School - Administration Upgrades		-	-	-	350	-	-
West Leederville Primary School Other School Facilities	3,500	-	-	1,000	2,500	-	-
City Beach College	500	-	-	500	-	-	-
Central Reserve Schools		-	-	-	-	615	-
Residential Colleges - City Beach Residential College	6,440	-	-	1,440	5,000	-	-
Total Cost of Asset Investment Program	2,525,836	1,016,127	345,873	452,298	436,548	301,074	190,294
Lean and Other Denovments			050	050	050	050	050
Loan and Other Repayments			952	952	952	952	952
Total	2,525,836	1,016,127	346,825	453,250	437,500	302,026	191,246
FUNDED BY							
Capital Appropriation			152,252	249,067	191,181	159,855	85,075
Commonwealth Grants			3,055	8,225	-	-	-
Drawdowns from the Holding Account			40,470	28,290	18,529	18,529	18,529
Funding Included in Department of Treasury				E4 400	00 500	25.000	07 000
Administered Item Internal Funds and Balances			- 70,589	51,400 17 428	69,500 9,067	35,900 7,040	27,000 7,040
Other			70,589 73,664	17,428 44,614	9,067 45,602	7,040 45,602	7,040 45,602
Drawdowns from Royalties for Regions Fund <sup>(b)</sup>			6,795	54,226	93,621	30,100	3,002
Funding Included in Royalties for Regions			2,. 00	.,		,	2,000
Administered Item			· ·	-	10,000	5,000	5,000
Total Funding			240.005	450.050	407 500	202.202	101 0 10
Total Funding			346,825	453,250	437,500	302,026	191,246

(a) Funded from the Royalties for Regions Fund.(b) Regional Infrastructure and Headworks Fund.

# **Financial Statements**

The 2015-16 Actual, 2016-17 Budget and the 2016-17 Estimated Actual financial data has been recast for comparative purposes due to Machinery of Government changes to the former Departments of Education and Education Services, School Curriculum and Standards Authority and Country High School Hostels Authority.

### **Income Statement**

Expenses

The Total Cost of Services in 2017-18 of \$5 billion represents an increase of \$142 million or 2.9% compared to the 2016-17 Estimated Actual.

The additional funding is mainly attributable to:

- forecast student enrolment growth in 2017-18; and
- election commitments.

These increases are partially offset by savings including:

- revisions to forecast cost growth;
- lower rental charges for teacher housing in regional areas and reduced insurance premiums; and
- revisions to the depreciation calculation methodology.

#### Income

Total income from all sources is estimated to be \$5.1 billion for 2017-18, an increase of \$137.5 million or 2.8% compared to the 2016-17 Estimated Actual of \$4.9 billion. The increase is predominantly attributable to increased service appropriations and Quality Schools Commonwealth funding.

#### **Statement of Financial Position**

The Department's total equity is expected to increase by \$407.1 million (2.9%) between the 2016-17 Estimated Actual and the 2017-18 Budget Estimate. This reflects a projected increase in total assets of \$501.7 million (3.3%) which is partially offset by an increase in total liabilities of \$94.6 million (6.7%) over the same period.

The expected increase in assets is mainly attributable to continuing investment in school building works and increases to the Department's Holding Account for asset replacement.

The increase in liabilities is attributable to borrowings predominantly associated with the Western Australian Schools Public Private Partnership (\$64.9 million) to design, build and maintain public schools and also attributable to the increase to employee provisions for leave liabilities of \$14.6 million.

### Statement of Cashflows

The 2017-18 closing cash assets balance of \$612.4 million represents a decrease of \$28 million (-4.4%) in comparison to the 2016-17 Estimated Actual of \$640.4 million. This is predominantly attributable to schools spending cash reserves in addition to their annual funding allocation.

### INCOME STATEMENT <sup>(a)</sup> (Controlled)

	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	2018-19 Forward	2019-20 Forward	2020-21 Forward
	Actual \$'000	Budget \$'000	Actual \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits <sup>(b)</sup>	3 507 508	3,711,719	3,697,012	3,825,645	3,877,448	3,910,106	4.015.201
Supplies and services		899,996	903,310	921,006	965,910	984,152	1,016,374
Grants and subsidies <sup>(c)</sup>		48.352	48.432	41.305	32.573	31.234	29.126
Depreciation and amortisation		247,307	203,807	200,837	203,607	215,384	217,988
Finance costs	18,351	23,693	21,159	26,961	32,022	38,395	42,848
Other expenses	9,746	4,012	4,012	4,012	4,012	4,012	4,180
•	· · · ·			,	,	,	,
TOTAL COST OF SERVICES	4,758,141	4,935,079	4,877,732	5,019,766	5,115,572	5,183,283	5,325,717
Income							
User contributions, charges and fees	127,940	139,977	139,977	141,346	143,520	146,770	150,528
Grants and subsidies		686,792	687,435	724,651	761,124	798,530	879,152
Other revenue	88,808	84,167	84,167	85,406	86,435	87,678	84,391
Interest	21,724	25,156	24,806	25,083	25,974	26,720	27,753
Total Income	886,243	936,092	936,385	976,486	1,017,053	1,059,698	1,141,824
	0.074.000	0 000 007	0.044.047	4 0 40 000	4 000 540	4 4 99 595	4 4 9 9 9 9 9
NET COST OF SERVICES	3,871,898	3,998,987	3,941,347	4,043,280	4,098,519	4,123,585	4,183,893
INCOME FROM STATE GOVERNMENT							
Son ico appropriations	2 017 669	4,028,603	3,969,855	4,060,233	4,111,008	1 110 0F7	4,203,501
Service appropriations Grants from State Government agencies		4,028,603 4,046	3,969,855 4,079	4,060,233	4,111,008	4,119,857 3,563	4,203,501 3,563
Resources received free of charge		3,030	13,752	14,103	14,517	15,020	15,597
Royalties for Regions Fund:	50,751	5,050	13,732	14,103	14,517	15,020	15,597
Regional Community Services Fund	6.072	7,022	6,578	12,769	18,792	22,193	23,700
Regional Infrastructure and Headworks	0,072	1,022	0,070	12,700	10,102	22,100	20,700
Fund	3,265	-	1,052	-	-	-	-
TOTAL INCOME FROM STATE							
GOVERNMENT	3.964.677	4,042,701	3,995,316	4,092,734	4,147,880	4,160,633	4,246,361
SURPLUS/(DEFICIENCY) FOR THE		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,	.,,,,	.,,,	,,	,,
PERIOD	92.779	43,714	53,969	49.454	49,361	37,048	62,468
	52,115		00,000	-0,-0 <del>1</del>	40,001	07,040	02,400

(a) Full audited financial statements are published in the agencies' Annual Reports.

(b) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 36,754, 38,630 and 39,011 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.
(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Grants and Subsidies to Non-Government Schools and Other Organisations Grants to Universities for Research Under the Australian Research Council Linkage	38,757	48,302	48,382	41,255	32,521	31,180	29,072
Projects	30	-	-	-	-	-	-
Scholarships and Other Grants	151	50	50	50	52	54	54
TOTAL	38,938	48,352	48,432	41,305	32,573	31,234	29,126

## STATEMENT OF FINANCIAL POSITION (a) (Controlled)

2015-16 Actual \$'000 646,822 90,198	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate	2020-21 Forward Estimate
\$'000 646,822 90,198	\$'000					
90,198				+	\$'000	\$'000
90,198						
,	557,476	575,785	543,517	516,463	502,872	521,495
	52,633	52,197	43,498	42,442	42,442	42,442
41,764	30,187	29,546	19,673	19,673	19,673	19,673
		,				53,061
,	'	,	,		,	37,935
9,699	20,410	9,699	9,699	9,699	9,699	9,699
870,943	737,716	749,914	701,614	675,246	663,278	684,305
2,347,831	2,551,681	2,512,229	2,708,120	2,930,678	3,126,311	3,324,548
						12,604,128
7,034					,	19,628
-						66,095 333,067
223,229	254,695	232,004	214,942	290,955	310,334	333,007
14,161,609	17,055,142	14,601,759	15,151,719	15,716,658	16,130,933	16,347,466
15,032,552	17,792,858	15,351,673	15,853,333	16,391,904	16,794,211	17,031,771
624,904	585,178	601,287	601,781	625,877	625,877	625,877
130,382	92,635	138,867	142,005	142,323	167,433	184,686
		,	,	,	,	50,708
28,266	27,798	28,178	28,178	28,178	28,178	28,178
828,983	750,680	813,886	817,200	843,257	869,891	889,449
,	,	,	'	,	,	216,444
,	· · ·	· · ·		,		694,781
48	58	48	48	48	48	48
468,995	602,946	587,744	678,997	775,648	879,969	911,273
1,297,978	1,353,626	1,401,630	1,496,197	1,618,905	1,749,860	1,800,722
0.000.040	4 405 405		0.000.005	0 507 007	0.004.044	0.055.074
, ,		, ,	, ,		, ,	6,955,871
		, ,	,	,	,	198,331 8,076,847
5,015,147	10,000,002	0,070,147	0,070,047	0,070,047	0,070,047	0,070,047
13,734,574	16,439,232	13,950,043	14,357,136	14,772,999	15,044,351	15,231,049
15,032,552	17,792,858	15,351,673	15,853,333	16,391,904	16,794,211	17,031,771
	52,566 29,894 9,699 870,943 2,347,831 11,583,515 7,034 223,229 14,161,609 15,032,552 624,904 130,382 45,431 28,266 828,983 174,313 294,634 468,995 1,297,978 3,982,643 1,676,784 8,075,147 13,734,574	52,566         47,028           29,894         29,982           9,699         20,410           870,943         737,716           2,347,831         2,551,681           11,583,515         14,215,167           7,034         19,128           -         14,271           223,229         254,895           14,161,609         17,055,142           15,032,552         17,792,858           624,904         585,178           130,382         92,635           45,431         45,069           28,266         27,798           828,983         750,680           174,313         200,914           494,634         401,974           48         58           468,995         602,946           1,297,978         1,353,626           3,982,643         4,195,195           1,676,784         1,658,405           8,075,147         10,585,632           13,734,574         16,439,232	52,566         47,028         52,665           29,894         29,982         30,022           9,699         20,410         9,699           870,943         737,716         749,914           2,347,831         2,551,681         2,512,229           11,583,515         14,215,167         11,814,360           7,034         19,128         10,798           223,229         254,895         252,004           14,161,609         17,055,142         14,601,759           15,032,552         17,792,858         15,351,673           624,904         585,178         601,287           130,382         92,635         138,867           45,431         45,069         45,554           28,266         27,798         28,178           828,983         750,680         813,886           174,313         200,914         187,731           294,634         401,974         399,965           48         58         48           468,995         602,946         587,744           1,297,978         1,353,626         1,401,630           3,982,643         4,195,195         4,144,143           1,676,784         1,658,405	52,566 $47,028$ $52,665$ $52,764$ $29,894$ $29,982$ $30,022$ $32,463$ $9,699$ $20,410$ $9,699$ $9,699$ $870,943$ $737,716$ $749,914$ $701,614$ $2,347,831$ $2,551,681$ $2,512,229$ $2,708,120$ $11,583,515$ $14,215,167$ $11,814,360$ $12,123,430$ $7,034$ $19,128$ $10,798$ $12,123,430$ $7,034$ $19,128$ $10,798$ $12,123,430$ $12,23,229$ $254,895$ $252,004$ $274,942$ $14,161,609$ $17,055,142$ $14,601,759$ $15,151,719$ $15,032,552$ $17,792,858$ $15,351,673$ $15,853,333$ $624,904$ $585,178$ $601,287$ $601,781$ $130,382$ $92,635$ $138,867$ $142,005$ $45,431$ $45,069$ $45,554$ $45,236$ $28,266$ $27,798$ $28,178$ $28,178$ $828,983$ $750,680$ $813,886$ $817,200$ $174,313$ $200,914$ $187,731$ $201,838$ $294,634$ $401,974$ $399,965$ $477,111$ $48$ $58$ $48$ $48$ $468,995$ $602,946$ $587,744$ $678,997$ $1,297,978$ $1,353,626$ $1,401,630$ $1,496,197$ $3,982,643$ $4,195,195$ $4,144,143$ $6,230,835$ $1,676,784$ $1,658,405$ $1,730,753$ $49,454$ $8,075,147$ $10,585,632$ $13,950,043$ $14,357,136$	52,566 $29,894$ $47,028$ $29,982$ $52,665$ $30,022$ $52,764$ $32,463$ $52,863$ $34,106$ $9,699$ $870,943$ $737,716$ $749,914$ $701,614$ $675,246$ $2,347,831$ $11,583,515$ $2,551,681$ $14,215,167$ $2,512,229$ $11,814,360$ $2,708,120$ $12,123,430$ $2,930,678$ $12,423,520$ $7,034$ $19,128$ $11,814,360$ $12,123,430$ $12,423,520$ $12,423,520$ $2,708,120$ $2,930,678$ $12,123,430$ $2,930,678$ $12,423,520$ $7,034$ $14,271$ $11,814,360$ $12,2368$ $12,423,520$ $252,004$ $274,942$ $296,953$ $14,161,609$ $17,055,142$ $14,601,759$ $15,151,719$ $15,716,658$ $15,032,552$ $17,792,858$ $15,351,673$ $15,853,333$ $16,391,904$ $624,904$ $45,431$ $585,178$ $45,639$ $601,287$ $45,554$ $45,236$ $45,236$ $46,879$ $28,178$ $828,983$ $750,680$ $813,886$ $817,200$ $843,257$ $174,313$ $28,178$ $200,914$ $187,731$ $201,838$ $48$ $216,444$ $48$ $468,995$ $602,946$ $587,744$ $678,997$ $4,775,648$ $1,297,978$ $1,353,626$ $1,401,630$ $1,496,197$ $1,618,905$ $3,982,643$ $8,075,147$ $4,144,143$ $1,058,632$ $6,230,835$ $6,597,337$ $1,676,784$ $6,439,232$ $13,950,043$ $14,357,136$ $14,772,999$	52,566 $47,028$ $52,665$ $52,764$ $52,863$ $52,962$ $29,894$ $29,982$ $30,022$ $32,463$ $34,106$ $35,630$ $9,699$ $20,410$ $9,699$ $9,699$ $9,699$ $9,699$ $870,943$ $737,716$ $749,914$ $701,614$ $675,246$ $663,278$ $2,347,831$ $2,551,681$ $2,512,229$ $2,708,120$ $2,930,678$ $3,126,311$ $11,583,515$ $14,275,167$ $11,814,360$ $12,423,320$ $12,423,520$ $12,614,890$ $7,034$ $19,128$ $10,798$ $19,872$ $27,149$ $21,185$ $-14,271$ $12,388$ $25,355$ $38,358$ $51,993$ $223,229$ $254,895$ $252,004$ $274,942$ $296,953$ $316,554$ $14,161,609$ $17,055,142$ $14,601,759$ $15,151,719$ $15,716,668$ $16,130,933$ $15,032,552$ $17,792,858$ $15,351,673$ $15,853,333$ $16,391,904$ $16,794,211$ $624,904$ $585,178$ $601,287$ $601,781$ $625,877$ $625,877$ $130,382$ $92,635$ $138,867$ $142,005$ $142,323$ $167,433$ $45,431$ $45,669$ $45,554$ $45,236$ $46,879$ $48,403$ $28,266$ $27,798$ $28,178$ $28,178$ $28,178$ $28,178$ $828,983$ $750,680$ $813,886$ $817,200$ $843,257$ $869,891$ $174,313$ $200,914$ $187,731$ $201,838$ $216,444$ $216,444$ $468,995$ $602,946$ $58$

(a) Full audited financial statements are published in the agencies' Annual Reports.
(b) The Accumulated surplus 2016-17 Estimated Actual of \$1.7 billion is recognised as Contributed equity from 2017-18 onwards to acknowledge the transfer of functions to the new Department of Education.

### STATEMENT OF CASHFLOWS (a) (Controlled)

CASHFLOWS FROM STATE GOVERNMENT Service appropriations	015-16 Actual \$'000 673,904 167,175 - 22,546 7,317	2016-17 Budget \$'000 3,791,159 157,227 31,700	2016-17 Estimated Actual \$'000 3,775,911	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
CASHFLOWS FROM STATE         GOVERNMENT         Service appropriations	\$'000 673,904 167,175 _ 22,546	\$'000 3,791,159 157,227	\$'000 3,775,911	\$'000			
GOVER NMENT       3,         Service appropriations	167,175 - 22,546	157,227					
Capital appropriation Administered equity contributions Holding account drawdowns	167,175 - 22,546	157,227					
Administered equity contributions Holding account drawdowns	- 22,546		152,706	3,844,669 250,313	3,868,777 193,381	3,904,551 163,304	3,985,591 89,230
0	,	'	-	51,400	79,500	40,900	32,000
	7,517	45,964 4.046	41,764 4,079	29,546 5,629	19,673 3,563	19,673 3,563	19,673 3,563
Royalties for Regions Fund:		4,040	4,079	5,025	5,505	5,505	3,303
Regional Community Services Fund Regional Infrastructure and Headworks	6,072	7,022	6,578	12,769	18,792	22,193	23,700
Fund - recurrent	2,571	-	1,052	-	-		-
Regional Infrastructure and Headworks	, 	10.000	, 				
Fund - capital	36,335	18,000	6,795	54,226	93,621	30,100	3,000
Net cash provided by State Government 3,	915,920	4,055,118	3,988,885	4,248,552	4,277,307	4,184,284	4,156,757
CASHFLOWS FROM OPERATING ACTIVITIES Payments							
Employee benefits	35,207)	(3,713,426)	(3,698,719)	(3,807,902)	(3,838,430)	(3,885,006)	(3,997,924)
11 (	30,361)	(895,400)	(887,992)	(905,117)	(949,738)	(967,418)	(999,082)
	(38,426) (85,568)	(48,352) (109,833)	(48,432) (109,833)	(41,305) (109,796)	(32,573) (109,824)	(31,234) (109,875)	(29,126) (109,874)
	10,941)	(16,945)	(15,431)	(20,784)	(25,477)	(31,421)	(35,530)
Receipts <sup>(b)</sup>							
User contributions, charges and fees	124,941	139,937	139,937	141,306	143,480	146,730	150,489
Grants and contributions	647,923 81,474	686,792 108,142	687,435 108,142	724,651 108,142	761,124 108,142	798,530 108,142	879,152 108,142
Interest receipts	15,850	17,156	17,302	18,215	18,999	19,961	20,831
Other receipts	117,001	84,067	84,067	85,306	86,335	87,578	84,291
Net cash from operating activities (3,7	(13,314)	(3,747,862)	(3,723,524)	(3,807,284)	(3,837,962)	(3,864,013)	(3,928,631)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	811,977)	(301,813)	(345,873)	(452,298)	(436,548)	(301,074)	(190,294)
Net cash from investing activities	811,977)	(301,813)	(345,873)	(452,298)	(436,548)	(301,074)	(190,294)
CASHFLOWS FROM FINANCING ACTIVITIES							
	(30,255)	(31,024)	(30,974)	(33,415)	(35,058)	(36,582)	(38,887)
	(69,883)	(72,306)	(72,306)	(73,098)	(74,052)	(75,301)	(61,255)
Proceeds from borrowings Other Proceeds	55,700 28,352	57,100 29,982	57,100 30,022	57,100 32,463	57,100 34,106	57,100 35,630	57,100 37,935
		<i></i>	<i>(</i> ) = ( = -)	<i>(</i>	<i>(</i>	<i></i>	(- , )
Net cash from financing activities	(16,086)	(16,248)	(16,158)	(16,950)	(17,904)	(19,153)	(5,107)
NET INCREASE/(DECREASE) IN CASH							
	25,457)	(10,805)	(96,670)	(27,980)	(15,107)	44	32,725
Cash assets at the beginning of the reporting							
period	862,477	635,185	737,020	640,350	612,370	597,263	597,307
Cash assets at the end of the reporting period	737,020	624,380	640,350	612,370	597,263	597,307	630,032

(a) Full audited financial statements are published in the agencies' Annual Reports.(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

## NET APPROPRIATION DETERMINATION (a)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
User Contributions, Charges and Fees							
Fees - Agricultural Colleges	3,986	4,097	3,505	3,583	3,607	3,655	3,705
Fees - Other	1,777	2,281	2,873	2,993	3,053	3,092	3,131
Fees - Swimming Classes	598	628	628	648	648	648	648
Physical Education Camp School Receipts	2,231	2,285	2,285	2,273	2,251	2,293	2,337
Schools Charges and Fees	99,156	112,110	112,110	113,904	115,954	118,969	121,943
Receipts - Sale of Goods and Services	14,649	15,993	15,993	15,550	15,735	15,807	16,736
Regulatory Fees - Receipts	1,371	1,719	1,719	1,500	1,376	1,409	1,132
Grants and Contributions							
Commonwealth Grants - Recurrent	635,190	686,792	684,380	716,426	761,124	798,530	879,152
Commonwealth Grants - Capital	12,733	-	3,055	8,225	-	-	-
GST Receipts							
GST Input Credits	77,187	100,792	100,792	100,792	100,792	100,792	100,792
GST Receipts on Sales	3,094	6,990	6,990	6,990	6,990	6,990	6,990
Interest Receipts							
Interest Received	15,850	17,156	17,302	18,215	18,999	19,961	20,831
Other Receipts							
Farm School Receipts	1,507	1,332	1,332	1,332	1,332	1,332	1,332
Other Receipts	57,052	27,455	27,877	28,194	28,194	28,194	24,458
Developers Contribution	7,338	7,422	7,000	7,000	7,000	7,000	7,000
Schools - Donations	16,521	17,761	17,761	18,045	18,370	18,847	19,318
Schools - Other Receipts	33,009	28,454	28,454	29,092	29,796	30,562	31,317
TOTAL	983,250	1,033,267	1,034,056	1,074,762	1,115,221	1,158,081	1,240,822

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

## DETAILS OF ADMINISTERED TRANSACTIONS

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
INCOME							
Other	0	7	7	7	7	7	7
Interest Revenue	2 439,446	7 449,237	7 449,237	7 450,593	7 461,526	7 474,026	7 474,026
Service Appropriation	439,440	449,237	449,237	450,595	401,520	474,020	474,020
TOTAL ADMINISTERED INCOME	439,448	449,244	449,244	450,600	461,533	474,033	474,033
EXPENSES							
Grants to Charitable and Other Public Bodies							
Per Capita Grants to Non-Government							
Schools	394,121	409,304	409,304	408,702	421,715	433,101	433,101
Supplementation Grants to Special							
Education Schools	23,861	23,572	23,572	24,320	25,239	26,352	26,352
Psychology Services Grant	4,605	4,605	4,605	4,605	4,605	4,605	4,605
Australian Music Examinations Board	181	181	181	181	181	181	181
Teacher Training for Vocational	000						
Education and Training in Schools	666	-	-	-	-	-	-
Students at Risk Funding for Western Australian Hospital	1,216	1,273	1,273	1,273	1,273	1,273	1,273
Services and Western Australian							
Institute for Deaf Education in							
Non-Government Schools	5,887	6,327	6,327	4,862	4,862	4,862	4,862
Capital Grant to Catholic Education	0,007	0,027	0,021	4,002	4,002	4,002	4,002
Western Australia	-	-	-	3,000	-	-	-
All Other Grants	173	156	156	157	158	159	159
Statutory Authorities							
Curtin University of Technology - Debt							
Charges	37	15	15	-	-	-	-
Other							
Superannuation - Higher Education							
Institutions	3,661	3,800	3,800	3,500	3,500	3,500	3,500
Finance Costs		11	11	-			-
TOTAL ADMINISTERED EXPENSES	434,410	449,244	449,244	450,600	461,533	474,033	474,033

# Division 11 Training and Workforce Development

# Part 5 Minister for Education and Training

### Appropriations, Expenses and Cash Assets

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
DELIVERY OF SERVICES Item 18 Net amount appropriated to deliver services <sup>(a)</sup>	363,378	350,482	350,482	351,736	346,909	301,528	305,836
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	2,990	2,990	1,808	1,815	1,815	1,815	1,815
Total appropriations provided to deliver services	366,368	353,472	352,290	353,551	348,724	303,343	307,651
CAPITAL Item 93 Capital Appropriation	8,279	12,216	12,216	237	-	-	
TOTAL APPROPRIATIONS	374,647	365,688	364,506	353,788	348,724	303,343	307,651
EXPENSES Total Cost of Services Net Cost of Services <sup>(b)</sup> CASH ASSETS <sup>(c)</sup>	609,804 354,330 124,057	611,368 338,213 99,516	548,386 286,731 157,832	582,906 367,578 116,005	555,761 334,979 114,046	552,452 328,916 118,761	559,382 333,646 123,654

(a) The Department's net amount appropriated to deliver services from the 2016-17 Estimated Actual onwards includes the transfer of appropriation for staff reallocated from the Department of Finance to various agencies in response to changes to government procurement policy.

(b) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(c) As at 30 June each financial year.

# **Spending Changes**

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since the publication of the 2016-17 Pre-election Financial Projections Statement on 9 February 2017, are outlined below:

	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Election Commitments					
Apprenticeships in Craft Industries (a)	-	963	1,945	1,983	2,023
Vocational Education and Training Fee Freeze	-	638	2,040	3,674	5,433
Other					
2016-17 Estimated Outturn	(61,000)	-	-	-	-
Adjustment to Commonwealth Grants	(887)	(554)	(709)	(559)	(539)
Adjustment to Training Delivery Forecast	-	26,900	-	-	-
Freeze Salaries and Allowances Tribunal Determined Salaries	-	(27)	(55)	(83)	(111)
Increase to International Student Fees	-	-	354	708	708
Non-Government Human Services Sector Indexation Adjustment	-	(90)	(92)	(94)	(97)
Regional Workers Incentives Allowance	(771)	(830)	(887)	(973)	-
Revision to Indexation for Non-Salary Expenses	-	(1,101)	(2,162)	(3,223)	(4,306)
Revision to Own Source Revenue Estimates	-	(3,000)	-	-	-

(a) Existing agency spending has been reprioritised to meet some or all of the costs of this commitment.

# Significant Issues Impacting the Agency

- The Department will progress initiatives to support the Government's jobs growth and training priorities including:
  - revamping the State Training Board and Industry Training Councils to ensure their input provides a direct link between industry needs and government economic direction;
  - introducing a quality control system including an ongoing audit process for private registered training providers seeking to deliver government funded training places with an increase in onsite audits and a focus on outcomes;
  - progressing the expansion of the Priority Start Policy to all major State funded construction investment to create more jobs for apprentices and trainees;
  - ensuring the State Priority Occupation List is more responsive to the regions and also ensuring regional TAFEs deliver training that aligns with future job growth in the regions;
  - implementing a Vocational Education and Training (VET) Regional Partnerships Program to provide an opportunity for regional TAFEs to invest in new and innovative long-term partnerships to create training and job opportunities;
  - progressing the implementation of TAFE Industry Skills Centres to provide a single point of contact for industry, business and individual jobseekers around their career and training needs;
  - working with the TAFE sector to contribute to the Government's long-term international education strategy to increase Western Australia's market share of international students; and
  - providing craft industry apprenticeship training in Western Australia rather than through interstate providers.
- The National Partnership Agreement on Skills Reform expired on 30 June 2017, with a final payment of \$53.8 million in 2016-17. The Commonwealth Government has announced a new National Partnership on the Skilling Australians Fund targeting growth in apprentices and trainees. The details and terms of the agreement are currently being negotiated.
- The Government has announced that from 2018, VET course fees will be frozen over the forward estimates period to address affordability concerns for prospective students and employers following a protracted period of significant fee increases.

## **Resource Agreement**

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

# **Outcomes, Services and Key Performance Information**

### **Relationship to Government Goals**

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Future Jobs and Skills: Grow and diversify the economy, create jobs and support skills development.	A skilled workforce that meets the State's economic and community needs.	<ol> <li>Workforce Planning and Development</li> <li>Development of Vocational Education and Training Policy and Programs</li> <li>Career and Workforce Development Services</li> <li>Skilled Migration, including Overseas Qualification Assessment</li> </ol>
	A flexible, responsive, innovative and quality training system.	<ol> <li>5. Apprenticeship and Traineeship Administration and Regulation</li> <li>6. Procurement of Training</li> <li>7. Recruitment and Management of International Students</li> <li>8. Infrastructure Management for TAFE Colleges</li> <li>9. Support Services to TAFE Colleges</li> </ol>

## Service Summary

Expense	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
<ol> <li>Workforce Planning and Development</li> <li>Development of Vocational Education</li> </ol>	10,777	12,357	9,006	10,232	10,267	10,302	10,336
and Training Policy and Programs 3. Career and Workforce Development	6,850	8,370	6,686	8,381	8,426	8,471	8,516
Services 4. Skilled Migration, including Overseas	13,157	14,459	12,451	14,861	14,906	14,950	14,994
Qualification Assessment 5. Apprenticeship and Traineeship	1,726	2,062	1,710	1,991	2,003	2,015	2,028
Administration and Regulation	9,091	10,180	8,827	10,005	10,071	10,137	10,203
<ol> <li>6. Procurement of Training</li> <li>7. Recruitment and Management of</li> </ol>	483,782	476,863	426,004	452,123	424,507	420,726	427,184
International Students	46,199	48,493	41,258	42,387	42,426	42,466	42,506
TAFE Colleges	2,950	4,251	9,032	3,037	3,049	3,061	3,074
9. Support Services to TAFE Colleges	35,272	34,333	33,412	39,889	40,106	40,324	40,541
Total Cost of Services	609,804	611,368	548,386	582,906	555,761	552,452	559,382

# Outcomes and Key Effectiveness Indicators <sup>(a)</sup>

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Outcome: A skilled workforce that meets the State's economic and community needs:					
Extent to which career and workforce development advice provided to clients results in employment or training outcomes	77.1%	60%	69.7%	70%	1
Proportion of State nominated skilled migrants employed in priority occupations after arrival	35%	40%	67.8%	70%	2
Outcome: A flexible, responsive, innovative and quality training system:					
Proportion of delivery in training aligned with State priority occupations	63.8%	65%	65.4%	65%	
Proportion of graduates satisfied with the overall quality of training	87.9%	89%	87.4%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

### **Explanation of Significant Movements**

(Notes)

- 1. The 2016-17 Budget was set prior to the 2015-16 Actual and was understated due to a lack of historical data.
- 2. The proportion of State nominated skilled migrants employed in priority occupations after arrival in the 2016-17 Estimated Actual and the 2017-18 Budget Target includes a proportional increase in the number of occupations requiring a full-time contract of employment on the Western Australian Skilled Migration Occupation List.

### Services and Key Efficiency Indicators

### 1. Workforce Planning and Development (a)

The Department works closely with industry, the community and across government in gathering and analysing workforce data and intelligence to identify the State's workforce development and training priorities.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 10,777 58	\$'000 12,357 43	\$'000 9,006 106	\$'000 10,232 316	1
Net Cost of Service	10,719	12,314	8,900	9,916	
Employees (Full Time Equivalents) <sup>(b)</sup>	33	39	34	35	
Efficiency Indicator Average Cost per Industry and Stakeholder Contact	\$4,356	\$2,319	\$2,830	\$3,131	2,3

(a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

(b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid Full Time Equivalents (FTEs) at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

#### **Explanation of Significant Movements**

(Notes)

- 1. The Total Cost of Service has decreased between the 2016-17 Budget and the 2016-17 Estimated Actual largely due to lower than anticipated spend and the implementation of savings measures.
- The Average Cost per Industry and Stakeholder Contact in the 2015-16 Actual, the 2016-17 Estimated Actual and the 2017-18 Budget Target excludes grants for industry advisory arrangements. The 2016-17 Budget is based on assumptions which exclude a fixed percentage of the Total Cost of Service.
- 3. The Average Cost per Industry and Stakeholder Contact has reduced between the 2015-16 Actual and the 2016-17 Estimated Actual largely as a result of an increase in industry and stakeholder contacts.

#### 2. Development of Vocational Education and Training Policy and Programs <sup>(a)</sup>

The Department develops policies and programs that promote the effective and efficient operation of the State's VET system. Policy and program development is aligned to the Department's strategic direction for workforce development and training including higher education and the school sector.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 6,850 74	\$'000 8,370 55	\$'000 6,686 128	\$'000 8,381 411	
Net Cost of Service	6,776	8,315	6,558	7,970	
Employees (Full Time Equivalents) <sup>(b)</sup>	42	48	41	45	
Efficiency Indicator Average Cost of Meeting Major Policy Milestones	\$27,843	\$41,850	\$22,066	\$27,937	1

(a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

(b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

### **Explanation of Significant Movements**

(Notes)

1. The Average Cost of Meeting Major Policy Milestones has reduced between the 2016-17 Budget and the 2016-17 Estimated Actual largely as a result of one-off savings and an increase in briefings relating to research and policy development. The Average Cost of Meeting Major Policy Milestones is expected to increase between the 2016-17 Estimated Actual and the 2017-18 Budget Target largely due to the one-off savings in 2016-17.

### 3. Career and Workforce Development Services (a)

Career and Workforce Development Services provide education and training information, career guidance to the Western Australian community, as well as employment, training and mentoring services to Aboriginal people and communities.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 13,157 69	\$'000 14,459 54	\$'000 12,451 107	\$'000 14,861 405	
Net Cost of Service	13,088	14,405	12,344	14,456	
Employees (Full Time Equivalents) <sup>(b)</sup>	39	43	35	44	
Efficiency Indicator Average Cost per Career and Workforce Development Centre Client Contact	\$307	\$220	\$305	\$363	1,2

(a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

(b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

#### **Explanation of Significant Movements**

(Notes)

- 1. The Average Cost per Career and Workforce Development Centre Client Contact reflects a change in the reporting of contracted services to ensure that the measure applies to the number of individual people serviced rather than the number of total occasions the services were provided. The 2015-16 Actual, 2016-17 Estimated Actual and the 2017-18 Budget Target are based on the individual contact only.
- 2. The increase in the Average Cost per Career and Workforce Development Centre Client Contact between the 2016-17 Estimated Actual and the 2017-18 Budget Target is largely a result of lower than anticipated spend in 2016-17.

### 4. Skilled Migration, including Overseas Qualification Assessment (a)

Skilled Migration, including Overseas Qualification Assessment assesses applications from intending skilled migrants who wish to migrate to Western Australia, and assesses post-secondary qualifications gained overseas for Western Australian residents. The service aims to facilitate skilled migration to Western Australia to supplement the local workforce and enable overseas trained residents to access education, training and employment through recognition of overseas qualifications.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service Less Income	\$'000 1,726 580	\$'000 2,062 537	\$'000 1,710 511	\$'000 1,991 242	
Net Cost of Service	1,146	1,525	1,199	1,749	
Employees (Full Time Equivalents) <sup>(b)</sup>	12	15	12	12	
Efficiency Indicator Average Cost to Administer Migration Applications and Overseas Qualification Assessments	\$320	\$383	\$375	\$719	1

(a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

(b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

#### **Explanation of Significant Movements**

(Notes)

1. The Average Cost to Administer Migration Applications and Overseas Qualification Assessments has increased between the 2016-17 Estimated Actual and the 2017-18 Budget Target largely as a result of a decrease in migration applications, in line with an overall reduction in the number of occupations on the Western Australian Skilled Migration Occupation List and the suspension of Perth from the Regional Skilled Migration Scheme.

### 5. Apprenticeship and Traineeship Administration and Regulation (a)

Apprenticeship and Traineeship Administration and Regulation includes registration of training contracts and administration of contract variations, educating participants on training contract and legislation requirements, dispute resolution and monitoring of legislative compliance.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 9,091 127	\$'000 10,180 144	\$'000 8,827 195	\$'000 10,005 601	1
Net Cost of Service	8,964	10,036	8,632	9,404	
Employees (Full Time Equivalents) <sup>(b)</sup>	60	74	63	66	
Efficiency Indicator Average Cost per Active Training Contract	\$225	\$236	\$246	\$250	

(a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

(b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

#### **Explanation of Significant Movements**

(Notes)

1. The Total Cost of Service has decreased between the 2016-17 Budget and the 2016-17 Estimated Actual largely due to lower than anticipated apprenticeship and traineeship activity in 2016-17. The increase between the 2016-17 Estimated Actual and the 2017-18 Budget Target reflects a forecast increase in the level of activity resulting from policy changes targeting growth in apprentices and trainees.

### 6. Procurement of Training (a)

Procurement of Training comprises the purchasing of training delivery services from TAFE Colleges and private training providers in accordance with the State's priorities and the State Training Plan. The service is differentiated according to the major training funding categories.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service Less Income	\$'000 483,782 201,677	\$'000 476,863 217,250	\$'000 426,004 215,419	\$'000 452,123 164,011	1 2
Net Cost of Service	282,105	259,613	210,585	288,112	
Employees (Full Time Equivalents) <sup>(b)</sup>	63	60	64	62	
Efficiency Indicators <sup>(e)</sup> Cost per Student Curriculum Hour: Diploma and Above Apprenticeships and Traineeships (Certificate IV and Below) Priority Industry Training (Certificate I to Certificate IV) General Industry Training (Certificate I to Certificate IV) Foundation Skills Courses	\$10.71 \$13.96 \$12.72 \$15.25 \$16.75	\$10.33 \$13.53 \$12.27 \$14.71 \$16.17	\$9.24 \$12.68 \$12.13 \$14.89 \$15.59	\$9.32 \$12.79 \$12.23 \$14.99 \$15.73	3

(a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

(b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

(c) The Cost per Student Curriculum Hour is derived using calendar year training delivery data.

### **Explanation of Significant Movements**

(Notes)

- 1. The Total Cost of Service has decreased between the 2016-17 Budget and the 2016-17 Estimated Actual largely due to lower levels of training demand. The increase between the 2016-17 Estimated Actual and the 2017-18 Budget Target is largely due to the utilisation of cash balances to fund training delivery.
- 2. Income has decreased between the 2016-17 Estimated Actual and the 2017-18 Budget Target largely due to the expiry of the Commonwealth National Partnership Agreement on Skills Reform on 30 June 2017.
- 3. The Cost per Student Curriculum Hour has increased between the 2016-17 Estimated Actual and the 2017-18 Budget Target largely as a result of indexation.

#### 7. Recruitment and Management of International Students

Recruitment and Management of International Students involves the marketing of Western Australian TAFE Colleges and public schools offshore and onshore, and the management of admissions, compliance and the welfare of international students according to relevant legislation.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 46,199 45,975	\$'000 48,493 48,393	\$'000 41,258 40,944	\$'000 42,387 42,075	1 2
Net Cost of Service	224	100	314	312	
Employees (Full Time Equivalents) <sup>(a)</sup>	45	40	46	40	
Efficiency Indicator Average Cost of Recruitment and Management per Full Time Equivalent International Student	\$1,445	\$1,802	\$1,397	\$1,501	3

(a) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

#### **Explanation of Significant Movements**

(Notes)

- 1. The Total Cost of Service has decreased between the 2016-17 Budget and the 2016-17 Estimated Actual largely due to lower than anticipated levels of training delivery grants and spend in TAFE International Western Australia.
- 2. Income has decreased between the 2016-17 Budget and the 2016-17 Estimated Actual largely due to lower than anticipated student tuition fee revenue.
- 3. The Average Cost of Recruitment and Management per Full Time Equivalent International Student has reduced between the 2016-17 Budget and the 2016-17 Estimated Actual largely as a result of lower than anticipated spend in TAFE International Western Australia.

### 8. Infrastructure Management for TAFE Colleges (a)

Infrastructure Management for TAFE Colleges includes the maintenance, administration and strategic development of land and buildings used to deliver publicly funded training in campuses across the State.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 2,950 1,979	\$'000 4,251 6	\$'000 9,032 43	\$'000 3,037 112	1
Net Cost of Service	971	4,245	8,989	2,925	
Employees (Full Time Equivalents) <sup>(b)</sup>	13	17	14	12	
Efficiency Indicator Average Cost to Administer Training Infrastructure per TAFE College	\$262,555	\$511,676	\$546,174	\$507,389	2,3

(a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

(b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

#### **Explanation of Significant Movements**

#### (Notes)

- 1. The Total Cost of Service is higher in the 2016-17 Estimated Actual due to one-off grants to TAFE Colleges for critical equipment upgrades and replacement.
- 2. The 2016-17 Budget, the 2016-17 Estimated Actual and the 2017-18 Budget Target are based on the five new TAFE Colleges created on 11 April 2016. The 2015-16 Actual is based on the previous number of colleges in existence during the year.
- 3. The Average Cost to Administer Training Infrastructure per TAFE College has reduced between the 2016-17 Estimated Actual and the 2017-18 Budget Target largely as a result of higher than anticipated spend in 2016-17.

### 9. Support Services to TAFE Colleges (a)

Support Services to TAFE Colleges include the supply, management and maintenance of information communication technology, finance and human resource services.

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Target	Note
Total Cost of Service	\$'000 35,272 4,935	\$'000 34,333 6,673	\$'000 33,412 4,202	\$'000 39,889 7,155	
Net Cost of Service	30,337	27,660	29,210	32,734	
Employees (Full Time Equivalents) <sup>(b)</sup>	179	205	188	218	
Efficiency Indicator Average Cost to Administer Support Services per TAFE College	\$4,058,153	\$6,866,600	\$6,682,323	\$7,958,503	1,2

<sup>(</sup>a) The 2016-17 Estimated Actual and the 2017-18 Budget Target performance information reflects refinements to the calculation methodology relating to the allocation of overheads to Total Cost of Service, Income and Employees across the agency's services.

<sup>(</sup>b) The 2015-16 Actual and the 2016-17 Estimated Actual reflects paid FTEs at the end of the period. The 2016-17 Budget and the 2017-18 Budget Target reflects the approved establishment.

### **Explanation of Significant Movements**

(Notes)

- 1. The 2016-17 Budget, the 2016-17 Estimated Actual and the 2017-18 Budget Target are based on the five new TAFE Colleges created on 11 April 2016. The 2015-16 Actual is based on the previous number of colleges in existence during the year.
- 2. The Average Cost to Administer Support Services per TAFE College has increased between the 2016-17 Estimated Actual and the 2017-18 Budget Target largely due to refinements to the overhead cost calculation methodology and lower than anticipated spend in 2016-17.

## **Asset Investment Program**

Works that are expected to be completed in 2017-18 include the following projects:

- \$12.4 million Specialist Engineering Training Centre at South Metropolitan TAFE's Australian Centre for Energy Process Training campus in Munster;
- \$42 million multi-storey training centre for South Metropolitan TAFE's Murdoch campus;
- \$9.5 million Centre of Specialisation for Electrical Instrumentation at the North Regional TAFE's Karratha campus;
- \$12.1 million Health and Allied Services Training Centre at North Regional TAFE's Pundulmurra campus; and
- \$0.9 million Muresk Agricultural Skills Development Pathway Program.

Works with estimated expenditure continuing in 2017-18 include the following projects:

- \$13 million Information and Communications Technology Student Management System for the training sector; and
- \$69.8 million Remedial Works Program which will be used for a range of essential projects to upgrade ageing infrastructure and better equip TAFE Colleges so that students and industry have access to contemporary and industry relevant training infrastructure.

New works include the following:

- \$0.2 million election commitment for project planning and preparation of the business case for the major upgrade of South Regional TAFE's Collie campus; and
- \$17.9 million Esperance replacement campus at South Regional TAFE to provide industry relevant training facilities to support the training and workforce development needs of the Esperance region.

		Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS							
ICT Student Management System for the Training Sector New Buildings and Additions at TAFE Colleges South Metropolitan TAFE	13,000	5,700	5,422	5,242	2,058	-	-
Engineering Training Centre (Munster) Murdoch Stage 4		10,961 33,009	9,491 22,591	1,455 8,960	-	-	-
Pilbara Education Partnership North Regional TAFE							
Electrical Instrumentation Centre of Specialisation <sup>(a)</sup> Health and Allied Services Training Centre <sup>(a)</sup> Regional Capital Works Initiative - Muresk Agricultural	9,500 12,137	9,300 11,937	4,425 4,458	200 200	-	-	-
Skills Development <sup>(a)</sup>	850 69,767	407 16,417	225 5,893	443 15,300	۔ 15,300	- 9,450	- 13,300
<b>COMPLETED WORKS</b> Regional Capital Works Initiative Central Regional TAFE - Student Services Interactive							
Hub <sup>(a)</sup>	2,755 5,000	2,755 5,000	2,563 15	-	-	-	-
Skills Training Initiative Muresk Institute <sup>(a)</sup> North Regional TAFE - South Hedland and Karratha	4,707	4,707	1,002		-	-	-
Campuses Upgrade and Expansion <sup>(a)</sup> Training Record System and Quality Business System	15,219 6,300	15,219 6,300	1,085 1,021	-	-	-	-
<b>NEW WORKS</b> New Buildings and Additions at TAFE Colleges							
Election Commitment - Plan for Collie-Preston: Collie TAFE Major Upgrade <sup>(a)</sup> South Regional TAFE Esperance New Replacement	200	-	-	200	-	-	-
Campus <sup>(a)</sup>	17,850	-	-	-	-	5,850	12,000
Total Cost of Asset Investment Program	211,670	121,712	58,191	32,000	17,358	15,300	25,300
FUNDED BY Capital Appropriation			12,216	237			
Internal Funds and Balances Drawdowns from Royalties for Regions Fund <sup>(b)</sup>			24,265 6,710	15,420 1,043	2,058	-	- - 10,000
Commonwealth Recurrent Funding for Capital Purposes			15,000	15,300	- 15,300	- 15,300	15,300
Total Funding			58,191	32,000	17,358	15,300	25,300

(a) Funded from the Royalties for Regions Fund.(b) Regional Infrastructure and Headworks Fund.

# **Financial Statements**

### **Income Statement**

### Expenses

The \$63 million, or 10.3%, reduction in the Total Cost of Services between the 2016-17 Budget and the 2016-17 Estimated Actual is largely due to lower levels of training demand.

The forecast \$34.5 million, or 6.3%, increase in the Total Cost of Services between the 2016-17 Estimated Actual and the 2017-18 Budget Estimate is largely due to the utilisation of cash balances to fund training delivery.

#### Income

The forecast \$46.3 million, or 17.7%, reduction in total income between the 2016-17 Estimated Actual and the 2017-18 Budget Estimate is largely due to the expiry of the Commonwealth National Partnership Agreement on Skills Reform on 30 June 2017.

#### **Statement of Financial Position**

The \$57.6 million, or 57.5%, increase in total cash assets between the 2016-17 Budget and the 2016-17 Estimated Actual is largely due to the lower than anticipated Total Cost of Services, largely reflecting lower levels of training demand.

The forecast \$41.8 million, or 26.5%, decrease in total cash assets between the 2016-17 Estimated Actual and the 2017-18 Budget Estimate is largely due to the utilisation of cash balances to fund training delivery.

The forecast \$56.4 million, or 53.4%, decrease in property, plant and equipment between the 2016-17 Estimated Actual and the 2017-18 Budget Estimate is largely due to the transfer of completed capital works to the TAFE Colleges.

The \$86.8 million, or 45.2%, increase in total equity between the 2016-17 Budget and the 2016-17 Estimated Actual is largely due to the timing of transfers of completed capital works to the TAFE Colleges and the lower than anticipated Total Cost of Services.

The forecast \$91.9 million, or 33%, decrease in total equity between the 2016-17 Estimated Actual and the 2017-18 Budget Estimate is largely due to the timing of transfers of completed capital works to the TAFE Colleges and the utilisation of funds for training delivery.

### Statement of Cashflows

The \$57.5 million, or 57.4%, increase in cash assets at the end of the reporting period between the 2016-17 Budget and the 2016-17 Estimated Actual is largely due to the lower than anticipated Total Cost of Services, largely reflecting lower levels of training demand.

The forecast \$41.8 million, or 26.5%, decrease in cash assets between the 2016-17 Estimated Actual and the 2017-18 Budget Estimate is largely due to the utilisation of cash balances to fund training delivery.

### INCOME STATEMENT <sup>(a)</sup> (Controlled)

	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	2018-19 Forward	2019-20 Forward	2020-21 Forward
	Actual \$'000	Budget \$'000	Actual \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits <sup>(b)</sup>	53.193	63,765	55,484	59,794	59.078	58.031	58.083
Grants and subsidies <sup>(c)</sup>	464,856	471,328	422,100	445,596	416,009	413.620	420.092
Supplies and services	32,498	30,262	25.208	28.715	29.232	29.043	30.015
Accommodation	6,266	7,048	7,048	7,418	8,133	8,309	8,309
Depreciation and amortisation	2,118	1,857	1,857	3,100	3,100	3,100	3,100
Other expenses	,	37,108	36,689	38,283	40,209	40,349	39,783
TOTAL COST OF SERVICES	609,804	611,368	548,386	582,906	555,761	552,452	559,382
-	ł						
Income							
Sale of goods and services	1,923	5,679	1,161	1,654	1,604	1,604	1,604
Grants and subsidies	198,824	216,792	213,449	161,800	163,900	166,300	168,500
Other revenue	54,727	50,684	47,045	51,874	55,278	55,632	55,632
Total Income	255,474	273,155	261,655	215,328	220,782	223,536	225,736
NET COST OF SERVICES	354,330	338,213	286,731	367,578	334,979	328,916	333,646
INCOME FROM STATE GOVERNMENT							
Service appropriations	366,368	353,472	352,290	353,551	348,724	303.343	307.651
Resources received free of charge	1.092	294	294	294	294	294	294
Royalties for Regions Fund:	1,032	234	234	234	234	204	234
Regional Community Services Fund	7,853	3,999	3,643	2,588	1,269	45,116	45,716
Regional Infrastructure and Headworks	7,000	0,000	0,040	2,000	1,200	40,110	40,710
Fund	329	1,002	887	1,076	1,125	-	-
TOTAL INCOME FROM STATE GOVERNMENT	375,642	358,767	357,114	357,509	351,412	348,753	353,661
SURPLUS/(DEFICIENCY) FOR THE							
PERIOD	21,312	20,554	70,383	(10,069)	16,433	19,837	20,015

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2015-16 Actual, 2016-17 Estimated Actual and 2017-18 Budget Estimate are 486, 497 and 534 respectively. In some cases the figures for 2015-16 and 2016-17 may differ from previously published figures due to changes in calculation methodology.
(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

### DETAILS OF CONTROLLED GRANTS AND SUBSIDIES (a)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Contracts and Agreements for the Delivery of Training and Employment Services by TAFE Colleges, Private Training Providers and the Western Australian Academy of Performing Arts at Edith Cowan University Other Grants and Subsidies	460,861 3,995	463,958 7,370	417,277 4,823	440,657 4,939	410,990 5,019	408,926 4,694	415,398 4,694
TOTAL	464,856	471,328	422,100	445,596	416,009	413,620	420,092

(a) Controlled Grants and Subsidies differs from the Department's 2015-16 Annual Report due to differences in the calculation methodology applied.

## STATEMENT OF FINANCIAL POSITION (a) (Controlled)

	2015-16 Actual	2016-17 Budget	2016-17 Estimated Actual	2017-18 Budget Estimate	2018-19 Forward Estimate	2019-20 Forward Estimate	2020-21 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets	59,324	18,342	83,457	55,011	51,591	50,130	49,143
Restricted cash	64,733	81,844	74,375	60,994	62,455	68,631	74,511
Receivables	4,730	7,797	4,730	4,730	4,730	4,730	4,730
Other	4,635	3,418	4,635	4,635	4,635	4,635	4,635
Total current assets	133,422	110,731	167,197	125,370	123,411	128,126	133,019
NON-CURRENT ASSETS							
Holding account receivables	37,017	38,874	38,874	41,381	43,888	46,395	48,902
Property, plant and equipment	74,991	77,258	105,546	49,196	49,196	54,989	61,782
Intangibles	4,911	10,148	7,961	11,903	12,661	11,361	10,061
Other	819	847	819	819	819	819	819
Total non-current assets	117,738	127,127	153,200	103,299	106,564	113,564	121,564
TOTAL ASSETS	251,160	237,858	320,397	228,669	229,975	241,690	254,583
		,				,	
CURRENT LIABILITIES							
Employee provisions	9,887	9,569	9,887	9,887	9,887	9,887	9,887
Payables	1,827	1,441	1,827	1,827	1,827	1,827	1,827
Other	26,793	32,785	26,958	27,127	27,300	27,478	27,656
Total current liabilities	38,507	43,795	38,672	38,841	39,014	39,192	39,370
NON-CURRENT LIABILITIES							
Employee provisions	2,973	2,880	2,973	2,973	2,973	2,973	2,973
Other	13	35	13	13	13	13	13
Total non-current liabilities	2,986	2,915	2,986	2,986	2,986	2,986	2,986
TOTAL LIABILITIES	41.493	46,710	41,658	41,827	42.000	42,178	42,356
	,	,	,	,	,	,	,
EQUITY							<i>i</i> <b>-</b>
Contributed equity	88,791	49,604	87,480	5,652	(9,648)	(17,948)	(25,248)
Accumulated surplus/(deficit)	120,675	140,560	191,057	180,988	197,421	217,258	237,273
Reserves	201	984	202	202	202	202	202
Total equity	209,667	191,148	278,739	186,842	187,975	199,512	212,227
TOTAL LIABILITIES AND EQUITY	251,160	237,858	320,397	228,669	229,975	241,690	254,583

(a) Full audited financial statements are published in the agency's Annual Report.

### STATEMENT OF CASHFLOWS (a) (Controlled)

		1	1				
	2015-16	2016-17	2016-17 Estimated	2017-18 Budget	2018-19 Forward	2019-20 Forward	2020-21 Forward
	Actual \$'000	Budget \$'000	Actual \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
CASHFLOWS FROM STATE							
GOVERNMENT							
Service appropriations Capital appropriation	365,161 8,279	351,615 12,216	350,433 12,216	351,044 237	346,217 -	300,836 -	305,144 -
Royalties for Regions Fund: Regional Community Services Fund Regional Infrastructure and Headworks	8,253	4,224	3,671	3,031	1,269	45,116	45,716
Fund	19,604	8,084	7,569	1,676	1,125		10,000
Receipts paid into Consolidated Account				-	-		- 10,000
Net cash provided by State Government	400,007	376,139	373,889	355,988	348,611	345,952	360,860
CASHFLOWS FROM OPERATING							
ACTIVITIES							
Payments							
Employee benefits	(57,189)	(63,600)	(55,319)	(59,625)	(58,905)	(57,853)	(57,905)
Grants and subsidies	(466,917)	(471,328)	(422,100)	(445,596)	(416,009)	(413,620)	(420,092)
Supplies and services	(32,916)	(28,211)	(24,657)	(28,138)	(28,595)	(28,406)	(29,378)
Accommodation	(6,358)	(7,048)	(7,323)	(7,693)	(8,408)	(8,584)	(8,584)
Other payments	(68,988)	(56,811)	(56,617)	(60,912)	(62,898)	(61,831)	(61,265)
Receipts <sup>(b)</sup>							
Grants and subsidies	200,876	216,792	213,449	161,800	163,900	166,300	168,500
Sale of goods and services	1,942	2,915	397	1,654	1,604	1,604	1,604
GST receipts	18,009	20,821	20,821	20,821	20,821	20,821	20,821
Other receipts	54,916	50,573	46,934	51,874	55,278	55,632	55,632
Net cash from operating activities	(356,625)	(335,897)	(284,415)	(365,815)	(333,212)	(325,937)	(330,667)
CASHFLOWS FROM INVESTING ACTIVITIES							
Payments							
Purchase of non-current assets	(38,017)	(59,489)	(58,191)	(32,000)	(17,358)	(15,300)	(25,300)
Receipts Proceeds from sale of non-current assets	1,308	-			_	-	-
Net cash from investing activities	(36,709)	(59,489)	(58,191)	(32,000)	(17,358)	(15,300)	(25,300)
NET INCREASE/(DECREASE) IN CASH							
HELD	6,673	(19,247)	31,283	(41,827)	(1,959)	4,715	4,893
Cash assets at the beginning of the reporting							
period	114,781	118,008	124,057	157,832	116,005	114,046	118,761
Net cash transferred to/from other agencies	2,603	755	2,492	_	-	-	-
	_,000						
Cash assets at the end of the reporting							
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period	124,057	99,516	157,832	116,005	114,046	118,761	123,654

(a) Full audited financial statements are published in the agency's Annual Report.(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

### NET APPROPRIATION DETERMINATION (a)

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
Grants and Subsidies							
Commonwealth Capital	14,710	15,000	15,000	15,300	15,300	15,300	15,300
Commonwealth Recurrent	186,166	201,792	198,449	146,500	148,600	151,000	153,200
Sale of Goods and Services							
Sale of Goods and Services	1,942	2,915	397	1,654	1,604	1,604	1,604
GST Receipts							
GST Receipts	18,009	20,821	20,821	20,821	20,821	20,821	20,821
Other Receipts							
International Student Delivery	44,954	42,974	38,974	40,999	44,403	44,757	44,757
Interest Receipts	1,568	1,408	1,285	1,408	1,408	1,408	1,408
Other Receipts	8,394	6,191	6,675	9,467	9,467	9,467	9,467
TOTAL	275,743	291,101	281,601	236,149	241,603	244,357	246,557

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

### DETAILS OF ADMINISTERED TRANSACTIONS

	2015-16 Actual \$'000	2016-17 Budget \$'000	2016-17 Estimated Actual \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
INCOME Other Temporary Worker (Skilled) Visa Holder							
(Subclass 457) Child School Fee	5,979	5,360	5,360	5,360	5,360	5,360	5,360
TOTAL ADMINISTERED INCOME	5,979	5,360	5,360	5,360	5,360	5,360	5,360
EXPENSES Other							
Payments to the Consolidated Account	6,107	5,360	5,360	5,360	5,360	5,360	5,360
TOTAL ADMINISTERED EXPENSES	6,107	5,360	5,360	5,360	5,360	5,360	5,360

# **TAFE Colleges**

# Part 5 Minister for Education and Training

# **Asset Investment Program**

The five TAFE Colleges are undertaking Asset Investment Programs in 2017-18 comprising various refurbishments and improvements to accommodation and infrastructure, as well as the replacement of equipment for training and minor works.

		Estimated Expenditure to 30-6-17 \$'000	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
CENTRAL REGIONAL TAFE							
WORKS IN PROGRESS Asset Replacement Program	14,654	8,854	1,618	1,450	1,450	1,450	1,450
Total Cost of Asset Investment Program	14,654	8,854	1,618	1,450	1,450	1,450	1,450
NORTH METROPOLITAN TAFE							
WORKS IN PROGRESS Asset Replacement Program Critical Remedial Works and Refurbishment Aberdeen Street and Leederville Campuses	26,778 2,950	20,198	2,679	2,630 1,950	1,250 500	1,350 500	1,350 -
COMPLETED WORKS McLarty Campus Remedial Works	2,577	2,577	1,314	-	-	-	-
NEW WORKS Accommodation and Infrastructure - Building Renewal and Improvements	3,300		-	-	1,100	1,100	1,100
Total Cost of Asset Investment Program	35,605	22,775	3,993	4,580	2,850	2,950	2,450
NORTH REGIONAL TAFE							
WORKS IN PROGRESS Asset Replacement Program	4,872	1,772	369	900	900	650	650
Total Cost of Asset Investment Program	4,872	1,772	369	900	900	650	650
SOUTH METROPOLITAN TAFE							
WORKS IN PROGRESS Asset Replacement Program	30,170	19,698	2,458	2,587	2,625	2,630	2,630
COMPLETED WORKS Critical Remedial Works	2,101	2,101	506	-	-	-	-
Total Cost of Asset Investment Program	32,271	21,799	2,964	2,587	2,625	2,630	2,630
SOUTH REGIONAL TAFE							
WORKS IN PROGRESS Asset Replacement Program	6,050	1,925	566	1,126	1,054	984	961
Total Cost of Asset Investment Program		1,925	566	1,126	1,054	984	961
Total Cost of TAFE Colleges Asset Investment Program	93,452	57,125	9,510	10,643	8,879	8,664	8,141
FUNDED BY Internal Funds and Balances			9,510	10,643	8,879	8,664	8,141
Total Funding			9,510	10,643	8,879	8,664	8,141

# Building and Construction Industry Training Board

# Part 5 Minister for Education and Training

# **Asset Investment Program**

The Asset Investment Program (AIP) for 2017-18 comprises the completion of construction of the Career Information Centre (CIC) and office accommodation project.

The CIC project will be a school excursion venue incorporating interactive displays of building techniques and processes, plant simulators, and try-a-trade activities, as well as lecture space. The CIC will support the Board's career information and promotion functions to aid students' decision making on school-based vocational education and training and subsequent training and employment pathways.

The AIP is fully funded by the Board's internal cash balances.

	Estimated Total Cost \$'000	Expenditure	2016-17 Estimated Expenditure \$'000	2017-18 Budget Estimate \$'000	2018-19 Forward Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000
WORKS IN PROGRESS Career Information Centre	11,964	8,964	4,267	3,000	-	-	
Total Cost of Asset Investment Program	11,964	8,964	4,267	3,000	-	-	-
FUNDED BY Internal Funds and Balances			4,267	3,000		-	
Total Funding			4,267	3,000	-	-	-