

## Part 1

### Parliament

#### Summary of Portfolio Appropriations

Agency	2017-18 Budget \$'000	2017-18 Estimated Actual '000	2018-19 Budget Estimate '000
Legislative Council			
– Delivery of Services .....	19,166	18,821	18,998
Total .....	19,166	18,821	18,998
Legislative Assembly			
– Delivery of Services .....	27,510	27,509	27,533
Total .....	27,510	27,509	27,533
Parliamentary Services			
– Delivery of Services .....	17,522	17,444	17,453
– Capital Appropriation .....	1,000	1,000	1,000
Total .....	18,522	18,444	18,453
Parliamentary Commissioner for Administrative Investigations			
– Delivery of Services .....	7,719	7,859	7,410
Total .....	7,719	7,859	7,410
<b>GRAND TOTAL</b>			
– Delivery of Services .....	71,917	71,633	71,394
– Capital Appropriation .....	1,000	1,000	1,000
Total .....	72,917	72,633	72,394



Division 1 Parliament

Part 1 Parliament

Appropriations, Expenses and Cash Assets

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>DELIVERY OF SERVICES</b>							
<b>Legislative Council</b>							
Item 1 Net amount appropriated to deliver services .....	5,844	5,889	5,545	5,494	5,862	5,943	6,118
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	13,579	13,277	13,276	13,504	13,547	14,334	13,551
Total appropriations provided to deliver services .....	19,423	19,166	18,821	18,998	19,409	20,277	19,669
<b>Legislative Assembly</b>							
Item 2 Net amount appropriated to deliver services .....	5,888	6,134	6,134	6,040	6,049	6,126	6,086
<b>Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....</b>	22,174	21,376	21,375	21,493	21,514	22,690	21,589
Total appropriations provided to deliver services .....	28,062	27,510	27,509	27,533	27,563	28,816	27,675
<b>Parliamentary Services</b>							
Item 3 Net amount appropriated to deliver services .....	16,704	17,522	17,444	17,453	17,569	17,809	18,014
Total appropriations provided to deliver services .....	16,704	17,522	17,444	17,453	17,569	17,809	18,014
<b>CAPITAL</b>							
<b>Parliamentary Services</b>							
Item 86 Capital Appropriation .....	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Capital Appropriation.....	1,000	1,000	1,000	1,000	1,000	1,000	1,000
<b>GRAND TOTAL.....</b>	65,189	65,198	64,774	64,984	65,541	67,902	66,358



# Division 1 Legislative Council

## Part 1 Parliament

### Appropriations, Expenses and Cash Assets

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>DELIVERY OF SERVICES</b>							
Item 1 Net amount appropriated to deliver services .....	5,844	5,889	5,545	5,494	5,862	5,943	6,118
<b>Amount Authorised by Other Statutes</b>							
- Salaries and Allowances Act 1975 .....	13,579	13,277	13,276	13,504	13,547	14,334	13,551
Total appropriations provided to deliver services .....	19,423	19,166	18,821	18,998	19,409	20,277	19,669
<b>TOTAL APPROPRIATIONS</b> .....	19,423	19,166	18,821	18,998	19,409	20,277	19,669
<b>EXPENSES</b>							
Total Cost of Services .....	19,515	20,199	20,018	20,276	20,352	21,220	20,612
Net Cost of Services <sup>(a)</sup> .....	19,483	20,199	20,018	20,276	20,352	21,220	20,612
<b>CASH ASSETS</b> <sup>(b)</sup> .....	2,516	1,551	1,140	1,146	1,146	1,146	1,146

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

### Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since presentation of the 2017-18 Budget to Parliament on 7 September 2017, are outlined below:

	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
2018-19 Streamlined Budget Process Incentive Funding .....	-	60	-	-	-
Government Office Accommodation Reform Program .....	(180)	(227)	(210)	(192)	(175)
New Public Sector Wages Policy .....	-	(99)	(164)	(183)	-
State Fleet Policy and Procurement Initiatives .....	(1)	(1)	(1)	(1)	(1)

## Outcomes, Services and Key Performance Information

The Department is not part of the State public service or a government agency.

The Department services the needs of Members of Parliament, irrespective of their political affiliation, through two specific roles that are undertaken to meet its single desired outcome.

Desired Outcome	Services
The Legislative Council Members' requirements are met.	1. Support the Chamber Operations of the Legislative Council 2. Support the Committees of the Legislative Council

### Service Summary

Expense	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Support the Chamber Operations of the Legislative Council.....	1,965	1,919	1,919	1,888	1,909	1,929	1,947
2. Support the Committees of the Legislative Council.....	3,325	3,970	3,790	3,824	3,836	3,897	3,953
3. Other Services <sup>(a)</sup> .....	1,048	1,033	1,033	1,060	1,060	1,060	1,161
4. Salaries and Allowances Act 1975 .....	13,177	13,277	13,276	13,504	13,547	14,334	13,551
<b>Total Cost of Services.....</b>	<b>19,515</b>	<b>20,199</b>	<b>20,018</b>	<b>20,276</b>	<b>20,352</b>	<b>21,220</b>	<b>20,612</b>

(a) Other Services comprises of cost of services provided free of charge by the Parliamentary Services Department and Commonwealth Parliamentary Association (CPA) Grants expenses (2016-17 Actual and 2021-22 Forward Estimate).

### Outcomes and Key Effectiveness Indicators <sup>(a)</sup>

	2016-17	2017-18	2017-18	2018-19	Note
	Actual	Budget	Estimated Actual	Budget Target	
<b>Outcome: The Legislative Council Members' requirements are met:</b>					
Average Member rating for procedural advice - House <sup>(b)</sup> .....	90%	85%	85%	85%	
Average Member rating for procedural advice - Committees <sup>(b)</sup> .....	87%	85%	85%	85%	
Average Member rating for administrative support <sup>(b)</sup> .....	88%	85%	85%	85%	
Proportion of Parliamentary documents produced and delivered within agreed timeframes established by the House <sup>(c)</sup> .....	100%	100%	100%	100%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) The measures for Member rating of service performance represent the minimum threshold considered appropriate by the Department.

(c) The measure for timelines of delivery of the Parliament documents has been set at 100% as this is considered critical to the operation of the Chamber and is considered to be achievable in the absence of extraordinary circumstances.

## Services and Key Efficiency Indicators

### 1. Support the Chamber Operations of the Legislative Council <sup>(a)</sup>

	2016-17 Actual	2017-18 Budget	2017-18 Estimated Actual	2018-19 Budget Target	Note
Total Cost of Service .....	\$'000 1,965	\$'000 1,919	\$'000 1,919	\$'000 1,888	
Less Income .....	12	-	-	-	
Net Cost of Service .....	1,953	1,919	1,919	1,888	
<b>Employees (Full Time Equivalents) .....</b>	<b>10</b>	<b>11</b>	<b>11</b>	<b>11</b>	
<b>Efficiency Indicators</b>					
Average Cost per Legislative Council Member per Sitting <sup>(b)</sup> .....	\$1,241	\$987	\$987	\$874	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs of services provided free of charge by the Parliamentary Services Department and CPA Grant expense.

(b) The number of sitting days varies from year to year. In 2016-17, the Legislative Council sat for 44 days. The 2017-18 Budget and 2017-18 Estimated Actual is 54 days. In 2018-19, the House is expected to sit for 60 days. There are 36 Members of the Legislative Council.

### 2. Support the Committees of the Legislative Council <sup>(a)</sup>

	2016-17 Actual	2017-18 Budget	2017-18 Estimated Actual	2018-19 Budget Target	Note
Total Cost of Service .....	\$'000 3,325	\$'000 3,970	\$'000 3,790	\$'000 3,824	
Less Income .....	20	-	-	-	
Net Cost of Service .....	3,305	3,970	3,790	3,824	
<b>Employees (Full Time Equivalents) .....</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>21</b>	
<b>Efficiency Indicators</b>					
Average Cost of Providing Procedural and Administrative Support to Each Committee <sup>(b)</sup> .....	\$416,000	\$397,000	\$379,000	\$348,000	

(a) This table excludes amounts provided under the *Salaries and Allowances Act 1975*, costs of services provided free of charge by the Parliamentary Services Department and CPA Grant expense.

(b) Costs have been calculated on 10 committees in the 2017-18 Estimated Actual and on 11 committees in the 2018-19 Budget Target. It is acknowledged that the House establishes the number of committees and the Legislative Council incurs significant fixed costs, irrespective of the number of committees.

## Financial Statements

### Statement of Financial Position

The reduction in cash assets in 2017-18 relates to the return of surplus cash of \$1.4 million to the Consolidated Account.

#### INCOME STATEMENT <sup>(a)</sup> (Controlled)

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses</b>							
Employee benefits <sup>(b)</sup> .....	16,627	17,219	17,219	17,478	17,589	18,420	17,694
Grants and subsidies <sup>(c)</sup> .....	97	-	-	-	-	-	101
Supplies and services .....	1,051	1,169	1,143	1,151	1,094	1,105	1,105
Accommodation .....	667	699	519	490	508	532	549
Depreciation and amortisation .....	17	-	-	-	-	-	-
Other expenses .....	1,056	1,112	1,137	1,157	1,161	1,163	1,163
<b>TOTAL COST OF SERVICES</b> .....	<b>19,515</b>	<b>20,199</b>	<b>20,018</b>	<b>20,276</b>	<b>20,352</b>	<b>21,220</b>	<b>20,612</b>
<b>Income</b>							
Other revenue .....	32	-	-	-	-	-	-
<b>Total Income</b> .....	<b>32</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET COST OF SERVICES</b> .....	<b>19,483</b>	<b>20,199</b>	<b>20,018</b>	<b>20,276</b>	<b>20,352</b>	<b>21,220</b>	<b>20,612</b>
<b>INCOME FROM STATE GOVERNMENT</b>							
Service appropriations .....	19,423	19,166	18,821	18,998	19,409	20,277	19,669
Resources received free of charge .....	960	1,033	1,033	1,060	1,060	1,060	1,060
<b>TOTAL INCOME FROM STATE GOVERNMENT</b> .....	<b>20,383</b>	<b>20,199</b>	<b>19,854</b>	<b>20,058</b>	<b>20,469</b>	<b>21,337</b>	<b>20,729</b>
<b>SURPLUS/(DEFICIENCY) FOR THE PERIOD</b> .....	<b>900</b>	<b>-</b>	<b>(164)</b>	<b>(218)</b>	<b>117</b>	<b>117</b>	<b>117</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2016-17 Actual, 2017-18 Estimated Actual and 2018-19 Budget Estimate are 30, 31 and 32 respectively.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

#### DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
Commonwealth Parliamentary Association Grant .....	97	-	-	-	-	-	101
<b>TOTAL</b> .....	<b>97</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>101</b>



**STATEMENT OF FINANCIAL POSITION <sup>(a)</sup>**  
**(Controlled)**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash assets.....	2,502	1,515	1,108	1,096	1,078	1,060	1,060
Receivables.....	35	31	35	35	35	35	35
Other.....	59	105	60	60	60	60	60
<b>Total current assets.....</b>	<b>2,596</b>	<b>1,651</b>	<b>1,203</b>	<b>1,191</b>	<b>1,173</b>	<b>1,155</b>	<b>1,155</b>
<b>NON-CURRENT ASSETS</b>							
Holding account receivables.....	168	168	168	168	168	168	168
Property, plant and equipment.....	71	88	71	71	71	71	71
Restricted cash.....	14	36	32	50	68	86	86
Other.....	92	92	92	92	92	92	92
<b>Total non-current assets.....</b>	<b>345</b>	<b>384</b>	<b>363</b>	<b>381</b>	<b>399</b>	<b>417</b>	<b>417</b>
<b>TOTAL ASSETS.....</b>	<b>2,941</b>	<b>2,035</b>	<b>1,566</b>	<b>1,572</b>	<b>1,572</b>	<b>1,572</b>	<b>1,572</b>
<b>CURRENT LIABILITIES</b>							
Employee provisions.....	638	613	638	638	638	638	638
Payables.....	74	65	60	60	60	60	60
Other.....	135	66	274	280	280	280	192
<b>Total current liabilities.....</b>	<b>847</b>	<b>744</b>	<b>972</b>	<b>978</b>	<b>978</b>	<b>978</b>	<b>890</b>
<b>NON-CURRENT LIABILITIES</b>							
Employee provisions.....	84	180	84	84	84	84	84
Other.....	1	2	47	265	148	31	2
<b>Total non-current liabilities.....</b>	<b>85</b>	<b>182</b>	<b>131</b>	<b>349</b>	<b>232</b>	<b>115</b>	<b>86</b>
<b>TOTAL LIABILITIES.....</b>	<b>932</b>	<b>926</b>	<b>1,103</b>	<b>1,327</b>	<b>1,210</b>	<b>1,093</b>	<b>976</b>
<b>EQUITY</b>							
Contributed equity.....	-	-	(1,382)	(1,382)	(1,382)	(1,382)	(1,382)
Accumulated surplus/(deficit).....	1,977	1,077	1,813	1,595	1,712	1,829	1,946
Reserves.....	32	32	32	32	32	32	32
<b>Total equity.....</b>	<b>2,009</b>	<b>1,109</b>	<b>463</b>	<b>245</b>	<b>362</b>	<b>479</b>	<b>596</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>2,941</b>	<b>2,035</b>	<b>1,566</b>	<b>1,572</b>	<b>1,572</b>	<b>1,572</b>	<b>1,572</b>

(a) Full audited financial statements are published in the agency's Annual Report.

**STATEMENT OF CASHFLOWS <sup>(a)</sup>  
(Controlled)**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>CASHFLOWS FROM STATE GOVERNMENT</b>							
Service appropriations .....	19,423	19,166	18,821	18,998	19,409	20,277	19,669
Receipts paid into Consolidated Account .....	-	-	(1,382)	-	-	-	-
<b>Net cash provided by State Government .....</b>	<b>19,423</b>	<b>19,166</b>	<b>17,439</b>	<b>18,998</b>	<b>19,409</b>	<b>20,277</b>	<b>19,669</b>
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Employee benefits .....	(16,605)	(17,176)	(17,176)	(17,425)	(17,589)	(18,420)	(17,694)
Grants and subsidies .....	(97)	-	-	-	-	-	(101)
Supplies and services .....	(1,043)	(1,169)	(1,143)	(1,151)	(1,094)	(1,105)	(1,105)
Accommodation .....	(606)	(699)	(355)	(272)	(613)	(637)	(654)
Other payments .....	(284)	(246)	(271)	(274)	(243)	(245)	(245)
<b>Receipts <sup>(b)</sup></b>							
GST receipts .....	188	130	130	130	130	130	130
Other receipts .....	12	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(18,435)</b>	<b>(19,160)</b>	<b>(18,815)</b>	<b>(18,992)</b>	<b>(19,409)</b>	<b>(20,277)</b>	<b>(19,669)</b>
<b>CASHFLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(10)	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(10)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>978</b>	<b>6</b>	<b>(1,376)</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	1,538	1,545	2,516	1,140	1,146	1,146	1,146
<b>Cash assets at the end of the reporting period .....</b>	<b>2,516</b>	<b>1,551</b>	<b>1,140</b>	<b>1,146</b>	<b>1,146</b>	<b>1,146</b>	<b>1,146</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

**NET APPROPRIATION DETERMINATION <sup>(a)</sup>**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>GST Receipts</b>							
GST Input Credits .....	181	130	130	130	130	130	130
GST Receipts on Sales .....	7	-	-	-	-	-	-
<b>Other Receipts</b>							
Other Receipts .....	12	-	-	-	-	-	-
<b>TOTAL .....</b>	<b>200</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>130</b>

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

# Division 1 Legislative Assembly

## Part 1 Parliament

### Appropriations, Expenses and Cash Assets

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>DELIVERY OF SERVICES</b>							
Item 2 Net amount appropriated to deliver services .....	5,888	6,134	6,134	6,040	6,049	6,126	6,086
<b>Amount Authorised by Other Statutes</b>							
- Salaries and Allowances Act 1975 .....	22,174	21,376	21,375	21,493	21,514	22,690	21,589
Total appropriations provided to deliver services .....	28,062	27,510	27,509	27,533	27,563	28,816	27,675
<b>TOTAL APPROPRIATIONS</b> .....	28,062	27,510	27,509	27,533	27,563	28,816	27,675
<b>EXPENSES</b>							
Total Cost of Services .....	27,832	28,786	28,785	28,842	28,872	30,125	28,984
Net Cost of Services <sup>(a)</sup> .....	27,771	28,786	28,785	28,842	28,872	30,125	28,984
<b>CASH ASSETS</b> <sup>(b)</sup> .....	3,511	2,301	1,478	1,478	1,478	1,478	1,478

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

### Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since presentation of the 2017-18 Budget to Parliament on 7 September 2017, are outlined below:

	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
2018-19 Streamlined Budget Process Incentive Funding .....	-	62	-	-	-
New Public Sector Wages Policy .....	-	(234)	(310)	(316)	-
Salaries and Allowances Tribunal Determination .....	-	19	18	18	21
State Fleet Policy and Procurement Initiatives .....	(1)	(1)	(1)	(1)	(1)

## Outcomes, Services and Key Performance Information

The Department is not part of the State Public Service or a government agency.

The Department services the needs of Members of Parliament, supporting a broad, high-level goal of supporting governance for all West Australians.

Desired Outcome	Service
Legislative Assembly Members' requirements are met.	1. Support the Operations of the Legislative Assembly

### Service Summary

Expense	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Support the Operations of the Legislative Assembly .....	4,900	6,046	6,046	5,952	5,961	6,038	6,099
2. Other Services .....	1,017	1,364	1,364	1,397	1,397	1,397	1,296
3. Salaries and Allowances Act 1975 .....	21,915	21,376	21,375	21,493	21,514	22,690	21,589
<b>Total Cost of Services.....</b>	<b>27,832</b>	<b>28,786</b>	<b>28,785</b>	<b>28,842</b>	<b>28,872</b>	<b>30,125</b>	<b>28,984</b>

### Outcomes and Key Effectiveness Indicators <sup>(a)</sup>

	2016-17	2017-18	2017-18	2018-19	Note
	Actual	Budget	Estimated Actual	Budget Target	
<b>Outcome: Legislative Assembly Members' requirements are met:</b>					
Average Members' rating for advice .....	99%	90%	90%	90%	
Average Members' rating for administrative support .....	96%	90%	90%	90%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

### Services and Key Efficiency Indicators

#### 1. Support the Operations of the Legislative Assembly

	2016-17	2017-18	2017-18	2018-19	Note
	Actual	Budget	Estimated Actual	Budget Target	
Total Cost of Service .....	\$'000 4,900	\$'000 6,046	\$'000 6,046	\$'000 5,952	
Less Income .....	61	-	-	-	
<b>Net Cost of Service .....</b>	<b>4,839</b>	<b>6,046</b>	<b>6,046</b>	<b>5,952</b>	
<b>Employees (Full Time Equivalents) .....</b>	<b>27</b>	<b>28</b>	<b>28</b>	<b>28</b>	
<b>Efficiency Indicators</b>					
Average Cost per Member of the Legislative Assembly .....	\$83,051	\$102,475	\$102,475	\$100,881	

## Financial Statements

### Statement of Financial Position

The reduction in cash assets in 2017-18 relates to the return of surplus cash of \$2 million to the Consolidated Account.

#### INCOME STATEMENT <sup>(a)</sup> (Controlled)

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses</b>							
Employee benefits <sup>(b)</sup> .....	24,915	24,967	24,967	24,988	25,072	26,301	25,260
Grants and subsidies <sup>(c)</sup> .....	-	100	100	101	101	101	-
Supplies and services .....	978	1,516	1,480	1,459	1,392	1,410	1,410
Accommodation .....	787	830	830	863	868	873	873
Depreciation and amortisation .....	22	16	16	5	5	5	5
Other expenses .....	1,130	1,357	1,392	1,426	1,434	1,435	1,436
<b>TOTAL COST OF SERVICES</b> .....	<b>27,832</b>	<b>28,786</b>	<b>28,785</b>	<b>28,842</b>	<b>28,872</b>	<b>30,125</b>	<b>28,984</b>
<b>Income</b>							
Other revenue .....	61	-	-	-	-	-	-
<b>Total Income</b> .....	<b>61</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET COST OF SERVICES</b> .....	<b>27,771</b>	<b>28,786</b>	<b>28,785</b>	<b>28,842</b>	<b>28,872</b>	<b>30,125</b>	<b>28,984</b>
<b>INCOME FROM STATE GOVERNMENT</b>							
Service appropriations .....	28,062	27,510	27,509	27,533	27,563	28,816	27,675
Resources received free of charge .....	1,026	1,276	1,276	1,309	1,309	1,309	1,309
<b>TOTAL INCOME FROM STATE GOVERNMENT</b> .....	<b>29,088</b>	<b>28,786</b>	<b>28,785</b>	<b>28,842</b>	<b>28,872</b>	<b>30,125</b>	<b>28,984</b>
<b>SURPLUS/(DEFICIENCY) FOR THE PERIOD</b> .....	<b>1,317</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2016-17 Actual, 2017-18 Estimated Actual and 2018-19 Budget Estimate are 27, 28 and 28 respectively.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

#### DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
Commonwealth Parliamentary Association .....	-	100	100	101	101	101	-
<b>TOTAL</b> .....	<b>-</b>	<b>100</b>	<b>100</b>	<b>101</b>	<b>101</b>	<b>101</b>	<b>-</b>

**STATEMENT OF FINANCIAL POSITION <sup>(a)</sup>  
(Controlled)**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash assets.....	3,498	2,269	1,449	1,433	1,417	1,401	1,401
Receivables.....	53	84	53	53	53	53	53
Other.....	8	68	8	8	8	8	8
<b>Total current assets.....</b>	<b>3,559</b>	<b>2,421</b>	<b>1,510</b>	<b>1,494</b>	<b>1,478</b>	<b>1,462</b>	<b>1,462</b>
<b>NON-CURRENT ASSETS</b>							
Holding account receivables.....	482	498	498	503	508	513	518
Property, plant and equipment.....	60	49	44	39	34	29	24
Restricted cash.....	13	32	29	45	61	77	77
Other.....	873	818	873	873	873	873	873
<b>Total non-current assets.....</b>	<b>1,428</b>	<b>1,397</b>	<b>1,444</b>	<b>1,460</b>	<b>1,476</b>	<b>1,492</b>	<b>1,492</b>
<b>TOTAL ASSETS.....</b>	<b>4,987</b>	<b>3,818</b>	<b>2,954</b>	<b>2,954</b>	<b>2,954</b>	<b>2,954</b>	<b>2,954</b>
<b>CURRENT LIABILITIES</b>							
Employee provisions.....	560	634	560	560	560	560	560
Payables.....	96	128	104	93	82	71	71
Other.....	47	51	39	50	61	72	72
<b>Total current liabilities.....</b>	<b>703</b>	<b>813</b>	<b>703</b>	<b>703</b>	<b>703</b>	<b>703</b>	<b>703</b>
<b>NON-CURRENT LIABILITIES</b>							
Employee provisions.....	104	142	104	104	104	104	104
Other.....	1	1	1	1	1	1	1
<b>Total non-current liabilities.....</b>	<b>105</b>	<b>143</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>	<b>105</b>
<b>TOTAL LIABILITIES.....</b>	<b>808</b>	<b>956</b>	<b>808</b>	<b>808</b>	<b>808</b>	<b>808</b>	<b>808</b>
<b>EQUITY</b>							
Contributed equity.....	-	-	(2,033)	(2,033)	(2,033)	(2,033)	(2,033)
Accumulated surplus/(deficit).....	3,597	2,280	3,597	3,597	3,597	3,597	3,597
Reserves.....	582	582	582	582	582	582	582
<b>Total equity.....</b>	<b>4,179</b>	<b>2,862</b>	<b>2,146</b>	<b>2,146</b>	<b>2,146</b>	<b>2,146</b>	<b>2,146</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>4,987</b>	<b>3,818</b>	<b>2,954</b>	<b>2,954</b>	<b>2,954</b>	<b>2,954</b>	<b>2,954</b>

(a) Full audited financial statements are published in the agency's Annual Report.

**STATEMENT OF CASHFLOWS <sup>(a)</sup>**  
**(Controlled)**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>CASHFLOWS FROM STATE GOVERNMENT</b>							
Service appropriations .....	28,045	27,494	27,493	27,528	27,558	28,811	27,670
Receipts paid into Consolidated Account .....	-	-	(2,033)	-	-	-	-
<b>Net cash provided by State Government .....</b>	<b>28,045</b>	<b>27,494</b>	<b>25,460</b>	<b>27,528</b>	<b>27,558</b>	<b>28,811</b>	<b>27,670</b>
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Employee benefits .....	(25,027)	(24,926)	(24,926)	(24,939)	(25,059)	(26,288)	(25,247)
Grants and subsidies .....	-	(100)	(100)	(101)	(101)	(101)	-
Supplies and services .....	(989)	(1,513)	(1,467)	(1,447)	(1,392)	(1,410)	(1,410)
Accommodation .....	(741)	(830)	(830)	(863)	(864)	(869)	(869)
Other payments .....	(307)	(240)	(285)	(293)	(257)	(258)	(259)
<b>Receipts <sup>(b)</sup></b>							
GST receipts .....	244	115	115	115	115	115	115
Other receipts .....	61	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(26,759)</b>	<b>(27,494)</b>	<b>(27,493)</b>	<b>(27,528)</b>	<b>(27,558)</b>	<b>(28,811)</b>	<b>(27,670)</b>
<b>CASHFLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(58)	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(58)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD .....</b>	<b>1,228</b>	<b>-</b>	<b>(2,033)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Cash assets at the beginning of the reporting period .....	2,283	2,301	3,511	1,478	1,478	1,478	1,478
<b>Cash assets at the end of the reporting period .....</b>	<b>3,511</b>	<b>2,301</b>	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

**NET APPROPRIATION DETERMINATION <sup>(a)</sup>**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>GST Receipts</b>							
GST Input Credits .....	230	115	115	115	115	115	115
GST Receipts on Sales .....	14	-	-	-	-	-	-
<b>Other Receipts</b>							
Other Receipts .....	61	-	-	-	-	-	-
<b>TOTAL .....</b>	<b>305</b>	<b>115</b>	<b>115</b>	<b>115</b>	<b>115</b>	<b>115</b>	<b>115</b>

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

# Division 1 Parliamentary Services

## Part 1 Parliament

### Appropriations, Expenses and Cash Assets

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>DELIVERY OF SERVICES</b>							
<b>Item 3 Net amount appropriated to deliver services</b> .....	16,704	17,522	17,444	<b>17,453</b>	17,569	17,809	18,014
Total appropriations provided to deliver services .....	16,704	17,522	17,444	<b>17,453</b>	17,569	17,809	18,014
<b>CAPITAL</b>							
<b>Item 86 Capital Appropriation</b> .....	1,000	1,000	1,000	<b>1,000</b>	1,000	1,000	1,000
<b>TOTAL APPROPRIATIONS</b> .....	17,704	18,522	18,444	<b>18,453</b>	18,569	18,809	19,014
<b>EXPENSES</b>							
Total Cost of Services .....	17,005	17,563	17,485	<b>17,495</b>	17,582	17,822	18,027
Net Cost of Services <sup>(a)</sup> .....	15,967	17,563	17,485	<b>17,495</b>	17,582	17,822	18,027
<b>CASH ASSETS</b> <sup>(b)</sup> .....	883	660	883	<b>883</b>	883	883	883

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

### Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since presentation of the 2017-18 Budget to Parliament on 7 September 2017, are outlined below:

	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
Government Office Accommodation Reform Program .....	(77)	(114)	(90)	(83)	(77)
New Public Sector Wages Policy .....	-	(45)	(177)	(198)	-
State Fleet Policy and Procurement Initiatives .....	(1)	(1)	(1)	(1)	(2)



## Outcomes, Services and Key Performance Information

The Department is not a part of the State Public Service or a government agency.

The Department provides apolitical ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users through two specific service roles that are undertaken to meet the Department's single desired outcome. In doing so, the Department supports a broad, high-level goal that reflects its service provision role.

Desired Outcome	Services
Infrastructure, facilities, information and services that meet the needs of stakeholders.	1. Provision of Infrastructure and Facilities 2. Provision of Information and Services

### Service Summary

Expense	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Provision of Infrastructure and Facilities.....	6,026	6,308	6,231	6,095	5,978	6,059	6,129
2. Provision of Information and Services .....	10,979	11,255	11,254	11,400	11,604	11,763	11,898
<b>Total Cost of Services.....</b>	<b>17,005</b>	<b>17,563</b>	<b>17,485</b>	<b>17,495</b>	<b>17,582</b>	<b>17,822</b>	<b>18,027</b>

### Outcomes and Key Effectiveness Indicators <sup>(a)</sup> <sup>(b)</sup>

	2016-17	2017-18	2017-18	2018-19	Note
	Actual	Budget	Estimated Actual	Budget Target	
<b>Outcome: Infrastructure, facilities, information and services that meet the needs of stakeholders:</b>					
Average Member rating of infrastructure and facilities .....	98%	90%	90%	90%	
Availability of infrastructure and facilities.....	99%	95%	95%	95%	
Average Member rating of information and services .....	98%	90%	90%	90%	
Availability of information and services.....	99%	95%	95%	95%	
Average Presiding Officer and staff rating for infrastructure, facilities, information and services.....	98%	95%	95%	95%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) These measures represent a threshold of minimum acceptable performance in the effective delivery of services. It is expected that actual performance may exceed these targets.

**Services and Key Efficiency Indicators**

**1. Provision of Infrastructure and Facilities**

	2016-17 Actual	2017-18 Budget	2017-18 Estimated Actual	2018-19 Budget Target	Note
Total Cost of Service .....	\$'000 6,026	\$'000 6,308	\$'000 6,231	\$'000 6,095	
Less Income .....	1,036	-	-	-	
<b>Net Cost of Service .....</b>	<b>4,990</b>	<b>6,308</b>	<b>6,231</b>	<b>6,095</b>	
<b>Employees (Full Time Equivalents) .....</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	
<b>Efficiency Indicators</b>					
Average Cost per Member of Parliament and Chamber Departments'					
Employee for Providing Infrastructure and Facilities <sup>(a)</sup> .....	\$38,927	\$39,823	\$39,337	\$38,261	
Percentage of Variable Costs Expended to Maintain Parliament House					
Building and Grounds <sup>(b)</sup> .....	29%	17%	18%	15%	

(a) The number of Members and Chamber Departments' employees used in these calculations was 155 for the 2016-17 Actual, 158 for the 2017-18 Budget and 2017-18 Estimated Actual, and 159 for 2018-19 Budget Target.

(b) Variable costs represent the Department's total recurrent funds less staffing costs, statutory charges and contractual obligations.

**2. Provision of Information and Services**

	2016-17 Actual	2017-18 Budget	2017-18 Estimated Actual	2018-19 Budget Target	Note
Total Cost of Service .....	\$'000 10,979	\$'000 11,255	\$'000 11,254	\$'000 11,400	
Less Income .....	2	-	-	-	
<b>Net Cost of Service .....</b>	<b>10,977</b>	<b>11,255</b>	<b>11,254</b>	<b>11,400</b>	
<b>Employees (Full Time Equivalents) .....</b>	<b>88</b>	<b>88</b>	<b>89</b>	<b>89</b>	
<b>Efficiency Indicators</b>					
Average Cost per Member of Parliament and Chamber Departments'					
Employee for Providing Information and Services <sup>(a)</sup> .....	\$56,327	\$47,262	\$47,257	\$48,576	
Average Cost of Services per Sitting Day <sup>(b)</sup> .....	\$51,346	\$50,250	\$50,246	\$50,860	
Average Cost per Student/Member of the Public to Promote Knowledge and Awareness of the Work of the Parliament .....	\$23.58	\$28.77	\$28.77	\$24.43	

(a) The number of Members and Chamber Departments' employees used in these calculations was 155 for the 2016-17 Actual, 158 for the 2017-18 Budget and 2017-18 Estimated Actual, and 159 for the 2018-19 Budget Target.

(b) The number of sitting days used in these calculations were 44 for the 2016-17 Actual, 75 for the 2017-18 Budget and 2017-18 Estimated Actual, and 72 for the 2018-19 Budget Target.

## Asset Investment Program

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-18 \$'000	2017-18 Estimated Expenditure \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>WORKS IN PROGRESS</b>							
Infrastructure and Equipment							
Asset Refurbishment and Replacement Program.....	16,458	10,458	1,000	1,000	1,000	1,000	1,000
<b>Total Cost of Asset Investment Program .....</b>	<b>16,458</b>	<b>10,458</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>FUNDED BY</b>							
Capital Appropriation.....			1,000	1,000	1,000	1,000	1,000
<b>Total Funding.....</b>			<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>

## Financial Statements

### INCOME STATEMENT <sup>(a)</sup> (Controlled)

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>COST OF SERVICES</b>							
<b>Expenses</b>							
Employee benefits <sup>(b)</sup> .....	10,626	11,489	11,489	11,570	11,689	11,846	12,046
Grants and subsidies <sup>(c)</sup> .....	-	-	5	5	5	5	5
Supplies and services.....	2,453	2,633	2,555	2,580	2,603	2,594	2,594
Accommodation.....	2,197	1,676	1,599	1,606	1,633	1,690	1,696
Depreciation and amortisation .....	1,495	1,649	1,649	1,504	1,394	1,424	1,424
Other expenses .....	234	116	188	230	258	263	262
<b>TOTAL COST OF SERVICES .....</b>	<b>17,005</b>	<b>17,563</b>	<b>17,485</b>	<b>17,495</b>	<b>17,582</b>	<b>17,822</b>	<b>18,027</b>
<b>Income</b>							
Other revenue <sup>(d)</sup> .....	1,038	-	-	-	-	-	-
<b>Total Income .....</b>	<b>1,038</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET COST OF SERVICES .....</b>	<b>15,967</b>	<b>17,563</b>	<b>17,485</b>	<b>17,495</b>	<b>17,582</b>	<b>17,822</b>	<b>18,027</b>
<b>INCOME FROM STATE GOVERNMENT</b>							
Service appropriations .....	16,704	17,522	17,444	17,453	17,569	17,809	18,014
Resources received free of charge .....	10	12	12	13	13	13	13
<b>TOTAL INCOME FROM STATE GOVERNMENT.....</b>	<b>16,714</b>	<b>17,534</b>	<b>17,456</b>	<b>17,466</b>	<b>17,582</b>	<b>17,822</b>	<b>18,027</b>
<b>SURPLUS/(DEFICIENCY) FOR THE PERIOD.....</b>	<b>747</b>	<b>(29)</b>	<b>(29)</b>	<b>(29)</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for the 2016-17 Actual, 2017-18 Estimated Actual and 2018-19 Budget Estimate are 108, 109 and 109 respectively.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(d) Reflects contribution towards specific projects requested by Chamber Departments.

## DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
Country Schools Travel Subsidy .....	-	-	5	5	5	5	5
<b>TOTAL .....</b>	-	-	5	5	5	5	5

STATEMENT OF FINANCIAL POSITION <sup>(a)</sup>  
(Controlled)

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>CURRENT ASSETS</b>							
Cash assets .....	843	555	790	736	681	625	625
Receivables .....	149	119	149	149	149	149	149
Other .....	268	337	268	268	268	310	310
Total current assets .....	1,260	1,011	1,207	1,153	1,098	1,084	1,084
<b>NON-CURRENT ASSETS</b>							
Holding account receivables .....	11,642	13,291	13,291	14,795	16,189	17,613	19,037
Property, plant and equipment .....	70,269	69,976	70,813	70,922	71,139	71,338	71,983
Intangibles .....	132	94	167	186	209	219	219
Restricted cash .....	40	105	93	147	202	258	258
Other .....	1,562	1,895	969	968	967	967	967
Total non-current assets .....	83,645	85,361	85,333	87,018	88,706	90,395	92,464
<b>TOTAL ASSETS .....</b>	<b>84,905</b>	<b>86,372</b>	<b>86,540</b>	<b>88,171</b>	<b>89,804</b>	<b>91,479</b>	<b>93,548</b>
<b>CURRENT LIABILITIES</b>							
Employee provisions .....	1,866	1,844	1,822	1,822	1,822	1,822	1,822
Payables .....	269	476	346	334	292	292	292
Other .....	212	208	208	249	291	333	333
Total current liabilities .....	2,347	2,528	2,376	2,405	2,405	2,447	2,447
<b>NON-CURRENT LIABILITIES</b>							
Employee provisions .....	188	164	187	187	187	187	187
Other .....	1	1	1	1	1	1	1
Total non-current liabilities .....	189	165	188	188	188	188	188
<b>TOTAL LIABILITIES .....</b>	<b>2,536</b>	<b>2,693</b>	<b>2,564</b>	<b>2,593</b>	<b>2,593</b>	<b>2,635</b>	<b>2,635</b>
<b>EQUITY</b>							
Contributed equity .....	24,456	25,456	25,456	26,456	27,456	28,456	29,456
Accumulated surplus/(deficit) .....	8,610	7,805	8,582	8,553	8,553	8,553	8,553
Reserves .....	49,303	50,418	49,938	50,569	51,202	51,835	52,904
<b>Total equity .....</b>	<b>82,369</b>	<b>83,679</b>	<b>83,976</b>	<b>85,578</b>	<b>87,211</b>	<b>88,844</b>	<b>90,913</b>
<b>TOTAL LIABILITIES AND EQUITY .....</b>	<b>84,905</b>	<b>86,372</b>	<b>86,540</b>	<b>88,171</b>	<b>89,804</b>	<b>91,479</b>	<b>93,548</b>

(a) Full audited financial statements are published in the agency's Annual Report.

**STATEMENT OF CASHFLOWS <sup>(a)</sup>**  
**(Controlled)**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>CASHFLOWS FROM STATE GOVERNMENT</b>							
Service appropriations .....	15,485	15,873	15,795	15,949	16,175	16,385	16,590
Capital appropriation.....	1,000	1,000	1,000	1,000	1,000	1,000	1,000
<b>Net cash provided by State Government .....</b>	<b>16,485</b>	<b>16,873</b>	<b>16,795</b>	<b>16,949</b>	<b>17,175</b>	<b>17,385</b>	<b>17,590</b>
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Employee benefits .....	(10,590)	(11,440)	(11,440)	(11,521)	(11,689)	(11,846)	(12,046)
Grants and subsidies .....	-	-	(5)	(5)	(5)	(5)	(5)
Supplies and services.....	(2,536)	(2,633)	(2,555)	(2,580)	(2,603)	(2,594)	(2,594)
Accommodation.....	(2,193)	(1,673)	(1,607)	(1,613)	(1,620)	(1,677)	(1,683)
Other payments.....	(889)	(692)	(753)	(795)	(823)	(828)	(827)
<b>Receipts <sup>(b)</sup></b>							
GST receipts.....	624	565	565	565	565	565	565
Other receipts .....	1,059	-	-	-	-	-	-
<b>Net cash from operating activities .....</b>	<b>(14,525)</b>	<b>(15,873)</b>	<b>(15,795)</b>	<b>(15,949)</b>	<b>(16,175)</b>	<b>(16,385)</b>	<b>(16,590)</b>
<b>CASHFLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets.....	(1,781)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Proceeds from sale of non-current assets .....	12	-	-	-	-	-	-
<b>Net cash from investing activities .....</b>	<b>(1,769)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD.....</b>							
	191	-	-	-	-	-	-
Cash assets at the beginning of the reporting period .....	692	660	883	883	883	883	883
<b>Cash assets at the end of the reporting period .....</b>	<b>883</b>	<b>660</b>	<b>883</b>	<b>883</b>	<b>883</b>	<b>883</b>	<b>883</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

**NET APPROPRIATION DETERMINATION <sup>(a)</sup>**

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>GST Receipts</b>							
GST Input Credits.....	509	565	565	565	565	565	565
GST Receipts on Sales .....	115	-	-	-	-	-	-
<b>Other Receipts</b>							
Other Receipts.....	1,059	-	-	-	-	-	-
<b>TOTAL .....</b>	<b>1,683</b>	<b>565</b>	<b>565</b>	<b>565</b>	<b>565</b>	<b>565</b>	<b>565</b>

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

## Division 2 Parliamentary Commissioner for Administrative Investigations

### Part 1 Parliament

#### Appropriations, Expenses and Cash Assets

	2016-17 Actual \$'000	2017-18 Budget \$'000	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>DELIVERY OF SERVICES</b>							
Item 4 Net amount appropriated to deliver services .....	7,507	7,060	7,200	<b>6,751</b>	6,722	6,780	6,839
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971 .....	659	659	659	<b>659</b>	659	659	661
Total appropriations provided to deliver services .....	8,166	7,719	7,859	<b>7,410</b>	7,381	7,439	7,500
<b>TOTAL APPROPRIATIONS</b> .....	8,166	7,719	7,859	<b>7,410</b>	7,381	7,439	7,500
<b>EXPENSES</b>							
Total Cost of Services .....	11,106	10,148	11,436	<b>9,985</b>	9,940	10,038	10,123
Net Cost of Services <sup>(a)</sup> .....	9,051	8,159	9,313	<b>7,850</b>	7,821	7,879	7,940
<b>CASH ASSETS</b> <sup>(b)</sup> .....	1,884	1,979	890	<b>910</b>	896	916	936

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

#### Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since presentation of the 2017-18 Budget to Parliament on 7 September 2017, are outlined below:

	2017-18 Estimated Actual \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
2018-19 Streamlined Budget Process Incentive Funding .....	-	66	-	-	-
Complaint Resolution Services and Voluntary Separations .....	1,014	-	-	-	-
Energy and Water Ombudsman Scheme .....	134	146	130	142	182
New Public Sector Wages Policy .....	(34)	(51)	(69)	(88)	-
State Fleet Policy and Procurement Initiatives .....	(5)	(11)	(11)	(12)	(14)
Voluntary Targeted Separation Scheme <sup>(a)</sup> .....	179	(166)	(167)	(168)	(169)

(a) Cost and savings estimates of the Voluntary Targeted Separation Scheme as at 9 April 2018 Budget cut-off date. The costs and savings of the Scheme will be further updated in the 2017-18 Annual Report on State Finances and the 2018-19 Mid-year Review.

## Significant Issues Impacting the Agency

- Timely investigation and resolution of complaints is a significant factor in providing effective and efficient services to complainants and improvements to the standard of public administration. In 2017-18 the Office anticipates that 95% of complaints will be resolved within three months and, as at 30 June 2018, the average age of complaints will be 40 days (compared to 173 days at 30 June 2007). In 2017-18, timely processes for child death and family and domestic violence reviews have resulted in nearly two-thirds of all reviews being completed within six months.
- In 2017-18 the Office tabled in Parliament a major own motion investigation report 'Investigation into ways to prevent or reduce deaths of children by drowning' that contained 25 recommendations about ways to prevent or reduce child deaths by drowning. The Office also undertook significant work on 'A report on giving effect to the recommendations arising from the Investigation into ways that State government departments and authorities can prevent or reduce suicide by young people', to be tabled in Parliament in 2018-19.
- The Office has continued programs to enhance awareness of, and accessibility to, its services, particularly by Aboriginal and regional Western Australians and children and young people.
- The Office also undertakes a range of additional functions, including the inspection of telecommunication interception records, review of overseas student appeals, monitoring and reporting under the *Criminal Organisations Control Act 2012* and in relation to the Infringement Notices provisions of *The Criminal Code*. In 2017-18 the Office provided 'A report on the monitoring of the infringement notices provisions of *The Criminal Code*' to the Minister for Police and the Commissioner of Police and the report was tabled in Parliament by the Minister for Police on 30 November 2017.

## Outcomes, Services and Key Performance Information

### Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's service and desired outcome, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcome	Service
Strong Communities: Safe communities and supported families.	The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.	1. Resolving Complaints About Decision-making of Public Authorities and Improving the Standard of Public Administration

### Service Summary

Expense	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Resolving Complaints About Decision-making of Public Authorities and Improving the Standard of Public Administration.....	11,106	10,148	11,436	9,985	9,940	10,038	10,123
<b>Total Cost of Services.....</b>	<b>11,106</b>	<b>10,148</b>	<b>11,436</b>	<b>9,985</b>	<b>9,940</b>	<b>10,038</b>	<b>10,123</b>

**Outcomes and Key Effectiveness Indicators <sup>(a)</sup>**

	2016-17 Actual	2017-18 Budget	2017-18 Estimated Actual	2018-19 Budget Target	Note
<b>Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct:</b>					
Where the Ombudsman made recommendations to improve practices or procedures, the percentage of recommendations accepted by agencies .....	100%	100%	100%	100%	
Number of improvements to practices or procedures as a result of Ombudsman action.....	109	100	110	100	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

**Services and Key Efficiency Indicators****1. Resolving Complaints About Decision-making of Public Authorities and Improving the Standard of Public Administration**

Investigating and resolving complaints from members of the public about Western Australian public authorities and improving the standard of public administration by identifying and investigating concerns that affect the broader community, making recommendations for improvement and identifying and promoting good decision-making and practices.

	2016-17 Actual	2017-18 Budget	2017-18 Estimated Actual	2018-19 Budget Target	Note
Total Cost of Service .....	\$'000 11,106	\$'000 10,148	\$'000 11,436	\$'000 9,985	1
Less Income .....	2,055	1,989	2,123	2,135	
Net Cost of Service .....	9,051	8,159	9,313	7,850	
<b>Employees (Full Time Equivalents) .....</b>	<b>68</b>	<b>65</b>	<b>66</b>	<b>66</b>	
<b>Efficiency Indicators</b>					
Percentage of Allegations Finalised within Three Months .....	94%	95%	95%	95%	
Percentage of Allegations Finalised within 12 Months .....	100%	100%	100%	100%	
Percentage of Allegations on Hand at 30 June Less Than Three Months Old ...	94%	90%	90%	90%	
Percentage of Allegations on Hand at 30 June Less Than 12 Months Old .....	100%	100%	100%	100%	
Average Cost per Finalised Allegation .....	\$1,989	\$1,890	\$1,875	\$1,890	
Average Cost per Finalised Notification of Death .....	\$16,731	\$17,500	\$17,470	\$17,500	
Cost of Monitoring and Inspection Functions.....	\$412,129	\$415,000	\$413,000	\$415,000	

**Explanation of Significant Movements**

(Notes)

- The increase in the Total Cost of Service between the 2017-18 Budget and the 2017-18 Estimated Actual reflects costs to meet an increase in the number of complaints and one-off costs associated with voluntary separations arising from the Office's continuous improvement program. The variance in the Total Cost of Service between the 2017-18 Estimated Actual and the 2018-19 Budget Target is primarily due to operational savings to be achieved in 2018-19.



## Asset Investment Program

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-18 \$'000	2017-18 Estimated Expenditure \$'000	2018-19 Budget Estimate \$'000	2019-20 Forward Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000
<b>COMPLETED WORKS</b>							
Asset Replacement - 2017-18 Program .....	208	208	208	-	-	-	-
<b>NEW WORKS</b>							
Asset Replacement							
2018-19 Program .....	208	-	-	208	-	-	-
2019-20 Program .....	242	-	-	-	242	-	-
2020-21 Program .....	208	-	-	-	-	208	-
2021-22 Program .....	208	-	-	-	-	-	208
<b>Total Cost of Asset Investment Program .....</b>	<b>1,074</b>	<b>208</b>	<b>208</b>	<b>208</b>	<b>242</b>	<b>208</b>	<b>208</b>
<b>FUNDED BY</b>							
Drawdowns from the Holding Account .....			208	208	208	208	208
Internal Funds and Balances .....			-	-	34	-	-
<b>Total Funding .....</b>			<b>208</b>	<b>208</b>	<b>242</b>	<b>208</b>	<b>208</b>

## Financial Statements

### Income Statement

#### Expenses

The increase in the Total Cost of Services between the 2017-18 Budget and the 2017-18 Estimated Actual mainly reflects the costs to meet an increase in the number of complaints and one-off costs associated with voluntary separations arising from the Office's continuous improvement program. The variance in the Total Cost of Services between the 2017-18 Estimated Actual and the 2018-19 Budget Estimate is mainly due to operational savings to be achieved in 2018-19.

### Statement of Financial Position

The reduction in cash assets between the 2017-18 Budget and the 2017-18 Estimated Actual mainly reflects the utilisation of cash balances to meet the costs associated with an increase in the level of complaints. Minor changes in the Office's total assets are due to fluctuations in the value of routine asset replacements from year to year.

**INCOME STATEMENT <sup>(a)</sup>**  
**(Controlled)**

	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>COST OF SERVICES</b>							
<b>Expenses</b>							
Employee benefits <sup>(b)</sup> .....	8,471	6,887	8,180	6,738	6,693	6,790	6,877
Supplies and services .....	1,050	1,216	1,216	1,213	1,213	1,215	1,215
Accommodation .....	1,157	1,542	1,542	1,542	1,542	1,542	1,542
Depreciation and amortisation .....	178	215	215	215	215	215	215
Other expenses .....	250	288	283	277	277	276	274
<b>TOTAL COST OF SERVICES .....</b>	<b>11,106</b>	<b>10,148</b>	<b>11,436</b>	<b>9,985</b>	<b>9,940</b>	<b>10,038</b>	<b>10,123</b>
<b>Income</b>							
Other revenue .....	2,055	1,989	2,123	2,135	2,119	2,159	2,183
<b>Total Income .....</b>	<b>2,055</b>	<b>1,989</b>	<b>2,123</b>	<b>2,135</b>	<b>2,119</b>	<b>2,159</b>	<b>2,183</b>
<b>NET COST OF SERVICES .....</b>	<b>9,051</b>	<b>8,159</b>	<b>9,313</b>	<b>7,850</b>	<b>7,821</b>	<b>7,879</b>	<b>7,940</b>
<b>INCOME FROM STATE GOVERNMENT</b>							
Service appropriations .....	8,166	7,719	7,859	7,410	7,381	7,439	7,500
Resources received free of charge .....	484	440	440	440	440	440	440
<b>TOTAL INCOME FROM STATE GOVERNMENT .....</b>	<b>8,650</b>	<b>8,159</b>	<b>8,299</b>	<b>7,850</b>	<b>7,821</b>	<b>7,879</b>	<b>7,940</b>
<b>SURPLUS/(DEFICIENCY) FOR THE PERIOD .....</b>	<b>(401)</b>	<b>-</b>	<b>(1,014)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Full Time Equivalents for 2016-17 Actual, 2017-18 Estimated Actual and 2018-19 Budget Estimate are 68, 66 and 66 respectively.

**STATEMENT OF FINANCIAL POSITION <sup>(a)</sup>**  
**(Controlled)**

	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>CURRENT ASSETS</b>							
Cash assets.....	1,849	1,939	835	835	801	801	801
Restricted cash.....	3	-	3	3	3	3	3
Holding account receivables.....	208	208	208	208	208	208	208
Receivables.....	231	114	231	231	231	231	231
Other.....	95	110	95	95	95	95	95
<b>Total current assets.....</b>	<b>2,386</b>	<b>2,371</b>	<b>1,372</b>	<b>1,372</b>	<b>1,338</b>	<b>1,338</b>	<b>1,338</b>
<b>NON-CURRENT ASSETS</b>							
Holding account receivables.....	1,971	1,978	1,948	1,955	1,962	1,969	1,976
Property, plant and equipment.....	97	97	90	83	110	103	128
Intangibles.....	267	125	267	267	267	267	235
Restricted cash.....	32	40	52	72	92	112	132
<b>Total non-current assets.....</b>	<b>2,367</b>	<b>2,240</b>	<b>2,357</b>	<b>2,377</b>	<b>2,431</b>	<b>2,451</b>	<b>2,471</b>
<b>TOTAL ASSETS.....</b>	<b>4,753</b>	<b>4,611</b>	<b>3,729</b>	<b>3,749</b>	<b>3,769</b>	<b>3,789</b>	<b>3,809</b>
<b>CURRENT LIABILITIES</b>							
Employee provisions.....	1,473	1,563	1,443	1,443	1,443	1,443	1,443
Payables.....	187	52	187	187	187	187	187
Other.....	139	108	159	179	199	219	239
<b>Total current liabilities.....</b>	<b>1,799</b>	<b>1,723</b>	<b>1,789</b>	<b>1,809</b>	<b>1,829</b>	<b>1,849</b>	<b>1,869</b>
<b>NON-CURRENT LIABILITIES</b>							
Employee provisions.....	462	360	462	462	462	462	462
Other.....	56	-	56	56	56	56	56
<b>Total non-current liabilities.....</b>	<b>518</b>	<b>360</b>	<b>518</b>	<b>518</b>	<b>518</b>	<b>518</b>	<b>518</b>
<b>TOTAL LIABILITIES.....</b>	<b>2,317</b>	<b>2,083</b>	<b>2,307</b>	<b>2,327</b>	<b>2,347</b>	<b>2,367</b>	<b>2,387</b>
<b>EQUITY</b>							
Contributed equity.....	1,206	1,206	1,206	1,206	1,206	1,206	1,206
Accumulated surplus/(deficit).....	1,230	1,322	216	216	216	216	216
<b>Total equity.....</b>	<b>2,436</b>	<b>2,528</b>	<b>1,422</b>	<b>1,422</b>	<b>1,422</b>	<b>1,422</b>	<b>1,422</b>
<b>TOTAL LIABILITIES AND EQUITY.....</b>	<b>4,753</b>	<b>4,611</b>	<b>3,729</b>	<b>3,749</b>	<b>3,769</b>	<b>3,789</b>	<b>3,809</b>

(a) Full audited financial statements are published in the agency's Annual Report.

**STATEMENT OF CASHFLOWS <sup>(a)</sup>**  
**(Controlled)**

	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>CASHFLOWS FROM STATE GOVERNMENT</b>							
Service appropriations .....	7,945	7,504	7,644	7,195	7,166	7,224	7,285
Holding account drawdowns .....	208	208	238	208	208	208	208
<b>Net cash provided by State Government .....</b>	<b>8,153</b>	<b>7,712</b>	<b>7,882</b>	<b>7,403</b>	<b>7,374</b>	<b>7,432</b>	<b>7,493</b>
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>							
<b>Payments</b>							
Employee benefits .....	(8,413)	(6,867)	(8,190)	(6,718)	(6,673)	(6,770)	(6,857)
Supplies and services .....	(438)	(1,075)	(1,075)	(1,072)	(1,072)	(1,074)	(1,074)
Accommodation .....	(1,157)	(1,163)	(1,163)	(1,163)	(1,163)	(1,163)	(1,163)
Other payments .....	(652)	(639)	(634)	(628)	(628)	(627)	(625)
<b>Receipts <sup>(b)</sup></b>							
GST receipts .....	246	271	271	271	271	271	271
Other receipts .....	2,101	1,989	2,123	2,135	2,119	2,159	2,183
<b>Net cash from operating activities .....</b>	<b>(8,313)</b>	<b>(7,484)</b>	<b>(8,668)</b>	<b>(7,175)</b>	<b>(7,146)</b>	<b>(7,204)</b>	<b>(7,265)</b>
<b>CASHFLOWS FROM INVESTING ACTIVITIES</b>							
Purchase of non-current assets .....	(298)	(208)	(208)	(208)	(242)	(208)	(208)
<b>Net cash from investing activities .....</b>	<b>(298)</b>	<b>(208)</b>	<b>(208)</b>	<b>(208)</b>	<b>(242)</b>	<b>(208)</b>	<b>(208)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD.....</b>							
	(458)	20	(994)	20	(14)	20	20
Cash assets at the beginning of the reporting period .....	2,342	1,959	1,884	890	910	896	916
<b>Cash assets at the end of the reporting period .....</b>	<b>1,884</b>	<b>1,979</b>	<b>890</b>	<b>910</b>	<b>896</b>	<b>916</b>	<b>936</b>

(a) Full audited financial statements are published in the agency's Annual Report.

(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Office. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

**NET APPROPRIATION DETERMINATION <sup>(a)</sup>**

	2016-17	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
<b>GST Receipts</b>							
GST Input Credits .....	49	142	142	142	142	142	142
GST Receipts on Sales .....	197	129	129	129	129	129	129
<b>Other Receipts</b>							
Other Receipts .....	2,101	1,989	2,123	2,135	2,119	2,159	2,183
<b>TOTAL .....</b>	<b>2,347</b>	<b>2,260</b>	<b>2,394</b>	<b>2,406</b>	<b>2,390</b>	<b>2,430</b>	<b>2,454</b>

(a) The moneys received and retained are to be applied to the Office's services as specified in the Budget Statements.