

Part 5

Health

Introduction

The Health portfolio delivers a safe, high quality and sustainable health system to help Western Australians live healthy lives. The portfolio has an increased emphasis on prevention and promotion in all areas of health and mental wellbeing.

The portfolio is contributing to the achievement of the following Our Priorities and associated targets:

- A Bright Future
 - improving the health and wellbeing of children in the early years;
- A Safer Community
 - reducing illicit drug use; and
- Sustainable Health Review.

Summary of Recurrent and Asset Investment Expenditure

Agency	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000
WA Health		
– Total Cost of Services	8,994,191	9,134,503
– Asset Investment Program	245,197	339,948
Mental Health Commission		
– Total Cost of Services	918,406	942,125
– Asset Investment Program	-	1,508
Health and Disability Services Complaints Office		
– Asset Investment Program	-	300
Animal Resources Authority		
– Asset Investment Program	1,672	200

Ministerial Responsibilities

Minister	Agency	Services
Deputy Premier; Minister for Health; Mental Health	WA Health	<ol style="list-style-type: none"> 1. Public Hospital Admitted Services 2. Public Hospital Emergency Services 3. Public Hospital Non-Admitted Services 4. Mental Health Services 5. Aged and Continuing Care Services 6. Public and Community Health Services 7. Pathology Services 8. Community Dental Health Services 9. Small Rural Hospital Services 10. Health System Management - Policy and Corporate Services 11. Health Support Services
	Mental Health Commission	<ol style="list-style-type: none"> 1. Prevention 2. Hospital Bed-Based Services 3. Community Bed-Based Services 4. Community Treatment 5. Community Support
	Health and Disability Services Complaints Office	n/a
	Animal Resources Authority	n/a

Division 21 **WA Health**

Part 5 **Health**

Appropriations, Expenses and Cash Assets

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
DELIVERY OF SERVICES							
Item 51 Net amount appropriated to deliver services.....	4,936,908	4,819,236	4,886,224	4,979,425	5,001,479	5,093,567	5,216,221
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990.....	123,047	127,678	133,133	130,917	132,616	133,819	132,780
- Salaries and Allowances Act 1975.....	716	716	716	716	716	717	718
Total appropriations provided to deliver services	5,060,671	4,947,630	5,020,073	5,111,058	5,134,811	5,228,103	5,349,719
CAPITAL							
Item 125 Capital Appropriation	200,255	114,920	100,263	202,242	115,211	71,465	52,451
TOTAL APPROPRIATIONS	5,260,926	5,062,550	5,120,336	5,313,300	5,250,022	5,299,568	5,402,170
EXPENSES							
Total Cost of Services	9,015,050	8,807,569	8,994,191	9,134,503	9,300,754	9,559,698	9,848,351
Net Cost of Services ^(a)	5,097,337	5,057,076	5,171,708	5,223,359	5,245,206	5,351,782	5,475,128
CASH ASSETS ^(b)	983,105	616,895	826,262	755,313	739,891	735,796	735,796

(a) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.

(b) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since presentation of the 2018-19 Budget to Parliament on 10 May 2018, are outlined below:

	2018-19	2019-20	2020-21	2021-22	2022-23
	Estimated	Budget	Forward	Forward	Forward
	Actual	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
New Initiatives					
Election Commitments					
Culturally Appropriate Housing Facility	-	-	187	201	-
End-of-Life Choices and Palliative Care Services.....	1,741	7,360	8,277	8,015	10,586
Future Health Research and Innovation Fund	-	-	11,000	18,000	23,000
Kimberley Mobile Dialysis Unit.....	-	300	740	-	-
Methamphetamine Action Plan (MAP)					
North West Drug and Alcohol Support Program	-	-	3,077	3,183	3,292
WA Health Led Initiatives	-	530	530	455	455
Sustainable Health Review	-	9,934	12,017	4,452	-
Health Innovation Fund Stage 1 Agreement.....	2,958	3,394	3,448	3,498	-
Ongoing Initiatives					
Commonwealth Own Purpose Expenditure					
Additional Funding for Transitional Care Program.....	1,124	7,639	10,836	14,155	-
Aged Care Assessment Program	12,798	13,084	-	-	-
Commonwealth Home Support Program	15,095	15,095	-	-	-
Commonwealth Respite and Carelink Centres	1,591	663	-	-	-
Indigenous Health Multiple Schedule Funding Agreement	8,155	663	672	681	-
Organ and Tissue Donation State and Territory Funding Agreement.....	3,885	3,947	-	-	-

	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
Commonwealth Programs					
Improving Public Hospital Services.....	3,001	-	-	-	-
National Bowel Cancer Screening Program	844	957	991	994	-
Project Agreement for Encouraging More Clinical Trials in Australia.....	41	481	254	95	-
Project Agreement for the Rheumatic Fever Strategy	924	939	952	-	-
Funding and Expenditure Realignments for Other Commonwealth Programs...	2,223	194	101	99	-
Hospital Services - Revised Activity and Cost Settings	56,388	49,717	44,778	36,219	29,566
MAP - Community Treatment Facilities	-	-	-	160	164
Mental Health Court Diversion and Support Program	-	1,576	1,615	-	-
Non-Hospital Services Expenditure Adjustment	23,035	28,746	36,188	(17,214)	28,985
Pilbara Health Initiatives	-	3,460	3,460	3,460	3,460
Revision to Road Trauma Trust Account Funding.....	-	62	75	87	103
Suicide Prevention Strategy	-	501	257	-	-
Other					
Enterprise Medical Imaging Platform (PACS-RIS)	-	900	3,638	4,197	4,424
Expand the Ear Bus Program.....	157	73	-	-	-
Government Office Accommodation Reform Program	(431)	(214)	(211)	(206)	(206)
Graylands Decommissioning and Reconfiguration.....	-	1,750	1,250	-	-
HealthNext.....	11,089	18,281	(7,070)	(9,852)	(6,354)
Indexation for Non-Salary Expenses	-	-	-	-	1,700
PathWest Fit-out.....	598	-	-	-	-
PathWest Laboratory Information Systems (Conversion to Capital).....	-	(2,800)	(3,200)	(3,600)	(3,988)
Renal Dialysis.....	(1,125)	1,886	-	-	-
Residential Aged and Dementia Care Investment Program	822	-	-	-	-
Update to Depreciation Expense.....	1,722	791	5,782	23,870	13,546
Voluntary Targeted Separation Scheme	(7,834)	(7,903)	(7,972)	(8,078)	(8,078)

Significant Issues Impacting the Agency

Health System Overview

1. The introduction of the *Health Services Act 2016* has significantly strengthened system governance and accountability through enhanced clarity of roles and responsibilities. The implementation of the Outcome Based Management framework has also provided a new level of financial transparency in the way the Western Australian health system reports its effectiveness and efficiency in delivering health services with public funding.
2. Improved management, governance and financial transparency has underpinned the turnaround in the Western Australian health system's financial performance and sustainability. Average annual expenditure growth in WA Health has reduced from 10% in the decade up to 2014-15 to 3.9% over the past three years, with the system delivering growth of just 2.1% in 2017-18. This reflects improved efficiency in the delivery of hospital services, with the gap to comparable national cost benchmarks narrowing.
3. The Western Australian health system is focused on delivering safe, high-quality and sustainable health services that puts the patient first. Whilst striving to achieve the best possible health outcomes for Western Australians, the Western Australian health system continues to face a number of challenges, including the rise in incidence of chronic disease, obesity and mental health conditions; growing health costs associated with an ageing population; delivery of equitable and quality services especially in the regions; rapid technological advances and digital disruption; and the maintenance of an ageing infrastructure portfolio underpinned by strategic asset planning.
4. To support and enhance the health services delivered to the community, and address the challenges going forward, WA Health is focused on implementing the Government's election commitments, investing in core hospital and non-hospital services within budget parameters, and building on existing reform to deliver longer term system sustainability through the Sustainable Health Review and other reforms.

Delivering on Government Priorities and Election Commitments

5. WA Health continues to work on delivering the Government's election commitments, with a number of them fully implemented, including the Find Cancer Early program, Prescribing Medicinal Cannabis, Expanding the Ear Bus program in the Kimberley, and passage of the Tobacco Products Control Amendment Bill. Other commitments are on track, including the Let's Prevent program, to support people at high risk of developing chronic conditions and the commencement of service delivery through the Sexual Assault Resource Centre. The Joondalup Health Campus Development Stage 2 Project announced as part of the 2018-19 Budget is progressing, to deliver additional inpatient, emergency department and mental health beds. A total of \$161 million is now provisioned for this project, which is expected to be delivered by 2024-25. The development of a Project Definition Plan is underway, which will result in further refinement of the cost and scope of this project.
6. Through the 2019-20 Budget, \$188 million has been allocated to progress additional commitments and key priorities, which include:
 - 6.1. \$15.6 million to establish a 20-bed secure adult mental health unit at the Fremantle Hospital and \$4 million for the St John of God Midland Mental Health Emergency Centre;
 - 6.2. \$22.7 million to upgrade and refurbish the Royal Perth Hospital (RPH) Intensive Care Unit;
 - 6.3. \$6.3 million for a new hospital magnetic resonance imaging suite at the Kalgoorlie Health Campus;
 - 6.4. \$1.3 million for a renal dialysis service at Newman Hospital and \$1 million for a Kimberley Mobile Dialysis Unit to improve renal dialysis services in the Kimberley region;
 - 6.5. \$1.6 million for a culturally appropriate housing facility for Aboriginal people, and their families, travelling from regional areas who are receiving care at Perth metropolitan hospitals;
 - 6.6. \$11 million towards planning for the redevelopment of Bunbury Hospital; and
 - 6.7. the Sustainable Health Review, Future Health Research and Innovation (FHRI) Fund and End-of-Life Choices and Palliative Care Services, which are outlined further below.

Sustainable Health Review

7. The Sustainable Health Review was announced in 2017 to prioritise the delivery of patient-centred, high-quality and financially sustainable health care across the State. It provides an ambitious blueprint for the sustainability of the health system over the next 10 years.
8. Following extensive engagement with stakeholders across Western Australia, the Sustainable Health Review Final Report was released by the Government on 10 April 2019. The Final Report seeks to drive a cultural shift from a predominantly reactive, acute, hospital-based system to a system with a strong focus on prevention, equity, early child health, end-of-life choices, and seamless access to services at home and in the community through the use of technology and innovation.
9. The Final Report outlines 30 recommendations under eight Enduring Strategies as the platform for future health reform. Each recommendation includes 'priorities in implementation', being the milestones or actions that the health system must consider as the foundations for implementation. These priorities will guide the Western Australia health system as it moves into the next phase of work, which is the implementation of initial pilots and planning for the broader priorities.
10. In the 2019-20 Budget, Government is investing \$26.4 million to commence the recommendations of the Sustainable Health Review, including \$18.9 million for the immediate commencement of a number of pilot initiatives to trial innovative models of care, and also includes funding to commence crucial planning for the co-location and integration of women's health services at King Edward Memorial Hospital (KEMH) to the QEII Medical Centre.

Future Health Research and Innovation Fund

11. In line with its election commitment, Government is progressing the establishment of the FHRI Fund. Subject to the passage of legislation through Parliament, the FHRI Fund will provide a secure and enduring source of funding for health and medical research, medical innovation and commercialisation. With the support of high-quality infrastructure, this will build research capability in Western Australia improving the health and prosperity of all Western Australians.

12. New initiatives under the FHRI Fund will complement existing research and innovation support provided by WA Health, forming an overarching system of support for research and innovation in Western Australia. Ahead of legislative changes, the 2019-20 Budget provisions \$52 million of additional funding, almost doubling the existing annual expenditure on medical research and innovation over the forward estimates period.

End-of-Life Choices and Palliative Care Services

13. The Government is committed to providing patient-centred, high-quality care for patients facing life-limiting illness through the prevention and relief of suffering.
14. In 2017, the Government established the Parliamentary Joint Select Committee (JSC) on End of Life Choices to investigate the need for laws in Western Australia allowing citizens to make informed decisions regarding their own end-of-life choices. The JSC handed down its report *My Life, My Choice* (the Report) to both Houses of Parliament on 23 August 2018 in which a number of recommendations were made covering three distinct areas: advance health directives and advance care planning; end-of-life and palliative care; and voluntary-assisted dying. In its response to the JSC report, the Government accepted all the recommendations.
15. The Department has also released the WA End-of-Life and Palliative Care Strategy 2018-2028 which outlines the Department's strategic State-wide policy direction and the values and priorities for end-of-life and palliative care in Western Australia.
16. Through the 2019-20 Budget, a total package of \$41 million is provided over five years to support end-of-life choices and palliative care.

Investing in Core Services

17. A key priority for the Government is maintaining the quality of vital core services in hospitals and in the community. With a continual rise in demand for hospital services in Western Australia, the Government will continue to ensure these services are both sustainable and suitable for the patient and community needs.
18. Through the 2019-20 Budget, an additional \$216.7 million is allocated for hospital services, which includes an extra \$21.5 million for small rural hospitals and nursing posts. This will see expenditure on hospital services increase to \$6.7 billion in 2019-20 and grow at an average annual rate of 3.5% across the next three years.
19. To ensure that demands on Western Australian hospital services are met, the Government is also supplementing funding in the 2018-19 year. This will bring the total funding for hospital services to \$6.5 billion, resulting in expenditure growth of 3.3% for 2018-19.
20. In 2019-20, Western Australian hospitals are estimated to provide:
 - 20.1. 710,000 inpatient episodes of care, an increase of 2.2% compared with 2018-19.
 - 20.2. 1,007,000 episodes of care in emergency departments, an increase of 2.1%.
 - 20.3. 2,591,000 service events in outpatient clinics and community clinics, an increase of 2.1%.
21. The Government is also enhancing its investment in existing core non-hospital services, with an additional \$99.7 million to be spent on these services over five years. This will ensure the current program of non-hospital services, which includes prevention and promotion; palliative care; patient transport; Aboriginal health and system-wide support services, as well as strategic and system-wide direction and leadership provided by the Department, meets the needs of patients and the community. A total of \$1.9 billion will be invested in non-hospital services in 2019-20.
22. The Western Australia health system will continue to work to ensure that investment in non-hospital services is sufficient to meet community demand, drives effective service delivery and supports the management of key interfaces with aged care and disability services, particularly in the regions.

Rural and Regional Services

23. Improving health outcomes and enhancing services in regional and rural Western Australia remains a key priority, with a focus on addressing service inequity and recognising the service delivery pressures arising from the health system's role as a provider of last resort. This includes specific challenges arising from the roll-out of the National Disability Insurance Scheme and associated transition of Home and Community Care (HACC) services to the Commonwealth.

24. In addition to its election commitments outlined above, the Government is implementing the following initiatives through the 2019-20 Budget:
- 24.1. \$13.1 million to construct the facility required to house a linear accelerator¹ at Albany Health Campus, enabling cancer patients in the Great Southern to receive essential radiotherapy close to home;
 - 24.2. \$0.8 million to establish a replacement helicopter landing site at Narrogin;
 - 24.3. \$0.7 million for the construction of a helicopter landing site at the Jurien Bay Health Centre; and
 - 24.4. \$4 million to commence detailed planning and design of the new Laverton Hospital.
25. To address service delivery pressures, this Budget provides for the following additional investment in non-hospital services in the regions:
- 25.1. \$8.6 million over two years to meet the costs of supporting Karlarra House, a residential aged care facility in Port Hedland;
 - 25.2. \$13.8 million to continue to support medical specialists and obstetric services at Karratha and women's health at Tom Price and Newman; and
 - 25.3. \$12.8 million to assist managing the impacts of the transition of HACC services to the Commonwealth.

Expanding and Enhancing Mental Health

26. Expanding and enhancing mental health services is a key focus for the Government as demand for these services continues to rise. A number of initiatives have already been implemented to create more suitable environments in emergency departments, including the increase in the availability of acute mental health beds and improved mental health patient flow across the system. The following new initiatives will be implemented by WA Health through this Budget:
- 26.1. Building on existing commitments to provide additional acute mental health beds at Joondalup (30 beds) and Geraldton (12 beds), the Government is investing \$15.6 million to develop a 20-bed secure adult mental health unit at Fremantle Hospital. With this additional investment, the Government will deliver on its election commitment and provide an additional 12 acute mental health beds above the 50-bed commitment.
 - 26.2. A mental health emergency centre will be constructed at the St John of God Midland Hospital at a total cost of \$4.9 million, incorporating a four-bed, two-bay Mental Health Observation Area and a four-bed, two-chair Urgent Care Clinic.
 - 26.3. Additional funding of \$3 million has been provided to enable comprehensive, detailed planning for the decommissioning and reconfiguration of mental health services to contemporary models of care, and progression of divestment activities, at the Graylands Hospital site.
27. Complementing these investments, in recognition of the complexities associated with drug use, the Government's Methamphetamine Action Plan outlines a comprehensive program of works aimed at reducing methamphetamine-related demand, supply and harm. With a commitment of \$2 million, WA Health will lead a number of programs largely aimed at minimising the harm and spread of infectious diseases associated with injecting methamphetamine.

Infrastructure and Clinical Information Systems

28. Infrastructure and clinical information systems are key enablers for the delivery of high-quality and sustainable health care. The Government continues to support quality health care delivery through capital investment in infrastructure projects. In line with the Sustainable Health Review recommendations, the focus is on using existing facilities effectively through repurposing and maintenance, as well as investing in new facilities where necessary.
29. Key infrastructure achievements include the successful completion and/or opening of new or improved health facilities, including the Perth Children's Hospital; the Karratha Health Campus; a 12-bed youth mental health unit at Bentley Hospital; Williams Health Centre; Beverley and Quairading Health Services; Onslow Health Service and Wyalkatchem-Koorda Health Service redevelopment.

¹ A linear accelerator customises high energy X-rays or electrons to conform to a cancer tumour's shape to destroy cancer cells while sparing surrounding normal tissue.

30. Going forward, the WA health system is continuing to ensure that health facilities remain functional, fit-for-purpose and compliant with the relevant legislation to appropriately support the delivery of high-quality services.
31. The immediate focus through this Budget is addressing critical infrastructure needs. These include:
 - 31.1. \$15.2 million for KEMH critical infrastructure, including upgrades to patient lifts, new filtration units, external façade repairs and asbestos removal;
 - 31.2. \$7.3 million for infrastructure upgrades to address building condition risks at the Bentley Hospital;
 - 31.3. \$7 million for fire safety upgrades at RPH, Bentley Hospital and Armadale Hospital;
 - 31.4. \$4.2 million for theatre upgrades at Fremantle Hospital; and
 - 31.5. \$1.4 million for Fremantle Hospital site upgrades, including the repair of the external façade and the refurbishment of a heritage-listed facility to accommodate sub-acute mental health services.
32. WA Health will also ensure that remediation and replacement work associated with combustibile cladding is prioritised, with \$3.2 million allocated to necessary works at Rockingham Hospital. The identification of the works necessary for cladding removal and replacement across all other facilities is underway, including the already announced works at KEMH. The Government will consider funding required to address future critical cladding work once tender processes have been completed.
33. Investment in digital and information systems and infrastructure upgrades, as well as digital hospitals like the new Perth Children's Hospital and Fiona Stanley Hospital, have enabled health facilities to now offer redesigned treatment areas and state-of-the-art technology. This not only improves access to health services, both locally and via telehealth, but also transforms the patient experience.
34. The 2019-20 Budget provides an additional \$91.2 million for clinical information systems to support the delivery of the highest quality health care including:
 - 34.1. \$28.2 million to progress the replacement of the current medical imaging system with a new system that will provide clinicians with an improved platform for timely access of medical imaging;
 - 34.2. \$23.7 million to deliver the PathWest Laboratory Information System, a pathology services system responsible for test ordering, specimen tracking, and delivering diagnostic reports; and
 - 34.3. \$39.3 million to replace critical information and communications technology equipment at the Fiona Stanley Hospital.
35. A further \$22.5 million has also been provided to replace medical equipment in public hospitals that is approaching the end of its useful life.

Aboriginal Health

36. The Government is committed to Aboriginal people living long and healthy lives. WA Health continues to invest in and support Aboriginal health programs, aligned to the WA Aboriginal Health and Wellbeing Framework 2015-2030, aimed at:
 - 36.1. promoting good health across the life course;
 - 36.2. prevention and early intervention;
 - 36.3. a culturally respectful and non-discriminatory health system;
 - 36.4. individual, family and community wellbeing;
 - 36.5. a strong, skilled and growing Aboriginal health workforce; and
 - 36.6. equitable and timely access to the best quality and safe care.
37. The Sustainable Health Review further emphasises Aboriginal health as a key focus area of WA Health and recognises the importance of Aboriginal people and Aboriginal Community Controlled Health Services having ownership of, and driving decisions regarding, services in their communities to ensure better health outcomes and quality of life. WA Health has made significant progress to address Aboriginal representation within the organisation over the last five years, with the Aboriginal health workforce growing from 496 (1.1%) in December 2014 to 728 (1.6%) in February 2019.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goals	Desired Outcomes	Services
Strong Communities: Safe communities and supported families.	Public hospital-based services that enable effective treatment and restorative health care for Western Australians.	1. Public Hospital Admitted Services 2. Public Hospital Emergency Services 3. Public Hospital Non-Admitted Services 4. Mental Health Services
	Prevention, health promotion and aged and continuing care services that help Western Australians to live healthy and safe lives.	5. Aged and Continuing Care Services 6. Public and Community Health Services 7. Pathology Services 8. Community Dental Health Services 9. Small Rural Hospital Services
Sustainable Finances: Responsible financial management and better service delivery.	Strategic leadership, planning and support services that enable a safe, high quality and sustainable WA Health system.	10. Health System Management - Policy and Corporate Services 11. Health Support Services

Service Summary

Expense	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual \$'000	Budget \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Public Hospital Admitted Services	4,079,177	4,214,751	4,290,395	4,349,484	4,402,988	4,563,710	4,679,476
2. Public Hospital Emergency Services	762,614	838,487	845,475	877,595	888,390	920,819	944,177
3. Public Hospital Non-Admitted Services	851,992	868,911	880,834	913,906	925,148	958,919	983,243
4. Mental Health Services	725,836	742,627	743,099	757,692	767,012	795,011	815,177
5. Aged and Continuing Care Services	590,471	282,637	340,900	318,603	305,385	306,241	324,162
6. Public and Community Health Services	895,568	755,903	780,534	795,579	867,212	873,510	928,793
7. Pathology Services	301,567	312,954	309,350	313,702	323,020	327,085	343,176
8. Community Dental Health Services	109,917	104,711	104,957	94,977	103,030	103,446	109,523
9. Small Rural Hospital Services	248,719	266,428	266,525	277,328	280,739	290,987	298,369
10. Health System Management - Policy and Corporate Services	196,013	183,943	182,804	194,067	211,921	198,695	187,500
11. Health Support Services	253,176	236,217	249,318	241,570	225,909	221,275	234,755
Total Cost of Services	9,015,050	8,807,569	8,994,191	9,134,503	9,300,754	9,559,698	9,848,351

Outcomes and Key Effectiveness Indicators ^(a)

	2017-18 Actual ^(b)	2018-19 Budget	2018-19 Estimated Actual ^(b)	2019-20 Budget Target	Note
Outcome: Public hospital-based services that enable effective treatment and restorative health care for Western Australians:					
Percentage of elective waitlist patients waiting over boundary for reportable procedures ^{(c) (d)}					
% Category 1 over 30 days	18.7%	nil	16.4%	nil	
% Category 2 over 90 days	14%	nil	14.2%	nil	
% Category 3 over 365 days	3.3%	nil	3.9%	nil	
Survival rates for sentinel conditions ^{(c) (d) (e) (f)}					
Stroke					
0-49 years	94.9%	94.4%	95.4%	94.4%	
50-59 years	94%	93.3%	96.6%	93.4%	
60-69 years	95.4%	92.9%	95.2%	93.5%	
70-79 years	93.4%	90%	92.4%	91.3%	
80+	87.4%	82.2%	86.6%	83.2%	
Acute myocardial infarction					
0-49 years	98.8%	99.1%	98.8%	99%	
50-59 years	99.1%	98.9%	98.4%	98.9%	
60-69 years	98%	98%	98%	98%	
70-79 years	97%	96.3%	97.7%	96.5%	
80+	92.8%	91.9%	92.8%	92.2%	
Fractured neck of femur					
70-79 years	99.5%	98.7%	98.4%	98.9%	
80+	97.2%	95.3%	97.5%	96.1%	
Percentage of live-born term infants with an Apgar score of less than 7 at five minutes post-delivery ^{(d) (e) (g)}					
	1.4%	≤1.8%	1.6%	≤1.8%	
Readmissions to acute specialised mental health inpatient services within 28 days of discharge ^{(c) (d) (e) (h)}					
	18.1%	≤12%	14.9%	≤12%	
Outcome: Prevention, health promotion and aged and continuing care services that help Western Australians to live healthy and safe lives:					
Percentage of fully immunised children ^{(e) (i) (j)}					
12 months					
Aboriginal	87.7%	≥95%	89.3%	≥95%	
Non-Aboriginal	93.9%	≥95%	93.7%	≥95%	
2 years					
Aboriginal	82.6%	≥95%	81.8%	≥95%	
Non-Aboriginal	89.5%	≥95%	90.6%	≥95%	
5 years					
Aboriginal	95.9%	≥95%	94.9%	≥95%	
Non-Aboriginal	92.3%	≥95%	93.2%	≥95%	
Percentage of eligible schoolchildren who are enrolled in the School Dental Service program ^(k)					
	79%	≥69%	80%	≥69%	
Outcome: Strategic leadership, planning and support services that enable a safe, high quality and sustainable Western Australian health system:					
Percentage of responses from WA Health Service Providers and the Department of Health who are satisfied or highly satisfied with the overall service provided by Health Support Services ^(l)					
	47.7%	≥50%	66.7%	≥50%	

- (a) Further detail in support of the key effectiveness indicators is provided in the agency’s Annual Report.
- (b) The reported 2017-18 Actual should be interpreted with caution as it is based on previously unpublished and unaudited data. The reported 2018-19 Estimated Actual should be interpreted with caution at this time as it is based on previously unpublished and unaudited data and on preliminary data for the financial year subject to further validation.
- (c) Reported by North Metropolitan Health Service (NMHS), South Metropolitan Health Service (SMHS), East Metropolitan Health Service (EMHS), Child and Adolescent Health Service (CAHS) and WA Country Health Service (WACHS).
- (d) Data for this indicator includes services delivered through State public hospitals and services contracted from selected private hospitals.
- (e) This indicator is reported for the calendar year.
- (f) The 2018-19 Budget value is the average result for calendar year periods from 2012 to 2016. The 2019-20 Budget Target is the average Western Australian result for five previous calendar year periods excluding the most recent calendar year. Annual targets are established for metropolitan Health Services and WACHS. CAHS only caters to 0-17 year olds.
- (g) Reported by NMHS, SMHS, EMHS and WACHS.
- (h) This indicator is the rate of readmissions within 28 days.
- (i) This is a State-wide service for Western Australia which is coordinated and reported by the Department.
- (j) The reported 2018-19 Estimated Actual is for the 2018 calendar year. Figures should be interpreted with caution at this time as it is based on previously unpublished and unaudited data and on preliminary data for the financial year subject to further validation.
- (k) The 2017-18 Actual is for the 2017 calendar year. The 2018-19 Estimated Actual is based on financial year enrolled figures. This indicator is reported by NMHS.
- (l) Reported by Health Support Services.

Services and Key Efficiency Indicators

1. Public Hospital Admitted Services

The provision of health care services to patients in metropolitan and major rural hospitals that meet the criteria for admission and receive treatment and/or care for a period of time, including public patients treated in private facilities under contract to WA Health. Admission to hospital and the treatment provided may include access to acute and/or sub-acute inpatient services, as well as hospital in the home services. Public Hospital Admitted Services includes teaching, training and research activities provided by the public health service to facilitate development of skills and acquisition or advancement of knowledge related to admitted services. This service does not include any component of the Mental Health Services reported under 'Service 4 - Mental Health Services'.

	2017-18 Actual	2018-19 Budget ^(a)	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	4,079,177	4,214,751	4,290,395	4,349,484	
Less Income	1,791,119	1,812,408	1,815,665	1,897,949	
Net Cost of Service	2,288,058	2,402,343	2,474,730	2,451,535	
Employees (Full-Time Equivalents)	17,688	17,674	17,959	18,248	
Efficiency Indicators					
Average admitted cost per weighted activity unit ^(b)	\$6,941	\$6,948	\$7,071	\$7,026	

(a) The 2018-19 Budget Total Cost of Service and income have been recast to account for PathWest now being reported separately as Service 7, Pathology Services.

(b) The expenditure associated with the provision of Pathology Services is included in the calculation of the efficiency indicator, as it forms part of the cost of delivery of hospital services.

2. Public Hospital Emergency Services

The provision of services for the treatment of patients in emergency departments of metropolitan and major rural hospitals, inclusive of public patients treated in private facilities under contract to WA Health. The services provided to patients are specifically designed to provide emergency care, including a range of pre-admission, post-acute and other specialist medical, allied health, nursing and ancillary services. Public Hospital Emergency Services includes teaching, training and research activities provided by the public health service to facilitate development of skills and acquisition or advancement of knowledge related to emergency services. This service does not include any component of the Mental Health Services reported under 'Service 4 - Mental Health Services'.

	2017-18 Actual	2018-19 Budget ^(a)	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	762,614	838,487	845,475	877,595	
Less Income	295,358	301,109	305,883	332,327	
Net Cost of Service	467,256	537,378	539,592	545,268	
Employees (Full-Time Equivalents)	2,461	2,495	2,532	2,575	
Efficiency Indicators					
Average emergency department cost per weighted activity unit ^(b)	\$6,531	\$7,072	\$6,956	\$7,071	

(a) The 2018-19 Budget Total Cost of Service and income have been recast to account for PathWest now being reported separately as Service 7, Pathology Services.

(b) The expenditure associated with the provision of Pathology Services is included in the calculation of the efficiency indicator, as it forms part of the cost of delivery of hospital services.

3. Public Hospital Non-Admitted Services

The provision of metropolitan and major rural hospital services to patients who do not undergo a formal admission process, inclusive of public patients treated by private facilities under contract to WA Health. This service includes services provided to patients in outpatient clinics, community-based clinics or in the home, procedures, medical consultation, allied health or treatment provided by clinical nurse specialists. Public Hospital Non-Admitted Services includes teaching, training and research activities provided by the public health service to facilitate development of skills and acquisition or advancement of knowledge related to non-admitted services. This service does not include any component of the Mental Health Services reported under ‘Service 4 - Mental Health Services’.

	2017-18 Actual	2018-19 Budget ^(a)	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	851,992	868,911	880,834	913,906	
Less Income	438,124	435,718	441,011	455,965	
Net Cost of Service	413,868	433,193	439,823	457,941	
Employees (Full-Time Equivalents)	3,450	3,404	3,451	3,495	
Efficiency Indicators					
Average non-admitted cost per weighted activity unit ^(b)	\$6,085	\$7,136	\$6,881	\$6,992	

- (a) The 2018-19 Budget Total Cost of Service and income have been recast to account for PathWest now being reported separately as Service 7, Pathology Services.
- (b) The expenditure associated with the provision of Pathology Services is included in the calculation of the efficiency indicator, as it forms part of the cost of delivery of hospital services.

4. Mental Health Services

The provision of inpatient services where an admitted patient occupies a bed in a designated mental health facility or a designated mental health unit in a hospital setting; and the provision of non-admitted services inclusive of community and ambulatory specialised mental health programs, such as prevention and promotion, community support services, community treatment services, community bed-based services and forensic services. This service includes the provision of State-wide mental health services, such as perinatal mental health and eating disorder outreach programs, as well as the provision of assessment, treatment, management, care or rehabilitation of persons experiencing alcohol or other drug use problems or co-occurring health issues. Mental Health Services includes teaching, training and research activities provided by the public health service to facilitate development of skills and acquisition or advancement of knowledge related to mental health or alcohol and drug services. This service includes public patients treated in private facilities under contract to WA Health.

	2017-18 Actual	2018-19 Budget ^(a)	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	725,836	742,627	743,099	757,692	
Less Income	709,876	719,067	720,138	740,715	
Net Cost of Service	15,960	23,560	22,961	16,977	
Employees (Full-Time Equivalents)	4,076	4,082	4,149	4,185	
Efficiency Indicators					
Average cost per bed-day in specialised mental health inpatient services ^(b)	\$1,591	\$1,545	\$1,562	\$1,564	
Average cost per treatment day of non-admitted care provided by mental health services ^(b)	\$497	\$491	\$490	\$484	

- (a) The 2018-19 Budget Total Cost of Service and income have been recast to account for PathWest now being reported separately as Service 7, Pathology Services.
- (b) The expenditure associated with the provision of Pathology Services is included in the calculation of the efficiency indicator, as it forms part of the cost of delivery of hospital services.

5. Aged and Continuing Care Services

The provision of aged and continuing care services and community-based palliative care services. Aged and continuing care services include programs that assess the care needs of older people, provide functional interim care or support for older, frail, aged and younger people with disabilities to continue living independently in the community and maintain independence, inclusive of the services provided by the Quadriplegic Centre. Aged and Continuing Care Services is inclusive of community-based palliative care services that are delivered by private facilities under contract to WA Health, which focus on the prevention and relief of suffering, quality of life and the choice of care close to home for patients.

	2017-18 Actual	2018-19 Budget ^(a)	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	590,471	282,637	340,900	318,603	1
Less Income	333,479	136,299	163,459	136,694	2
Net Cost of Service	256,992	146,338	177,441	181,909	
Employees (Full-Time Equivalents)	989	961	993	1,014	
Efficiency Indicators					
Average cost of a transition care day provided by contracted non-government organisations/service providers ^(b)	\$312	\$312	\$311	\$321	
Average cost per bed-day for specified residential care facilities, flexible care (hostels) and nursing home type residents ^(c)	\$557	\$294	\$301	\$315	
Average cost per bed-day for Western Australian Quadriplegic Centre specialist accommodation	\$750	\$818	\$945	\$1,091	3
Average cost per Western Australian Quadriplegic Centre community client for clinical and related services ^(d)	\$90	\$87	\$87	n/a	
Average cost per home-based:					
Hospital day of care	\$314	\$319	\$312	\$321	
Occasion of service	\$129	\$119	\$130	\$129	
Average cost per client receiving contracted palliative care services ^(e)	\$5,500	\$6,046	\$6,064	\$5,900	
Average cost per day of care for non-acute admitted continuing care	\$474	\$710	\$661	\$666	
Average cost to support patients who suffer specific chronic illness and other clients who require continuing care	\$21	\$27	\$27	\$27	

- (a) The 2018-19 Budget Total Cost of Service and income have been recast to account for PathWest now being reported separately as Service 7, Pathology Services.
- (b) To be comparable with the 2017-18 Actual, this efficiency indicator has been calculated for the 2018-19 Estimated Actual and 2019-20 Budget on the assumption of full capacity to ensure activity aligns to expenditure. The 2018-19 Budget has also been recast for comparability purposes.
- (c) The 2019-20 Budget for this efficiency indicator assumes the continuation of the Multi-Purpose Services (MPS) Program funding which is yet to be recognised in the current approved budget settings.
- (d) As a result of the transition of the Quadriplegic Centre's Community Nursing Services to South Metropolitan Health Service Spinal Outreach Service this efficiency indicator has been removed from 2019-20 onwards.
- (e) The 2017-18 Actual and 2018-19 Budget for this efficiency indicator have been recast to ensure comparability following a revision in the counting of palliative care activity in 2018-19.

Explanation of Significant Movements

(Notes)

- The increase in the 2018-19 Estimated Actual compared with the 2018-19 Budget is mainly due to additional funding from the Commonwealth for the delivery of its Home Support Program and to support the transition of HACC services, and the receipt of funding for the Aged Care Assessment Program (ACAP) following publication of the 2018-19 Budget. The decrease in the 2019-20 Budget Target compared with the 2018-19 Estimated Actual is a result of the MPS Agreement expenditure not yet reflected in the 2019-20 Budget settings.
- The increase in the 2018-19 Estimated Actual compared with the 2018-19 Budget is mainly due to additional funding for the Commonwealth Home Support Program and the receipt of ACAP funding following publication of the 2018-19 Budget. The decrease in the 2019-20 Budget Target compared with the 2018-19 Estimated Actual is a result of the MPS Agreement funding not yet reflected in the 2019-20 budget settings.
- The increase in this efficiency indicator is the result of a decrease in activity with no change to fixed costs. The reduction in activity is due to a review of the model of care for services delivered by the Quadriplegic Centre. This review has resulted in planning to close the Quadriplegic Centre at the end of 2020 with this service to be replaced with more contemporary models of care.

6. Public and Community Health Services

The provision of health care services and programs delivered to increase optimal health and wellbeing, encourage healthy lifestyles, reduce the onset of disease and disability, reduce the risk of long-term illness as well as detect, protect and monitor the incidence of disease in the population. Public and Community Health Services includes public health programs, Aboriginal health programs, disaster management, environmental health, the provision of grants to non-government organisations for public and community health purposes, emergency road and air ambulance services, services to assist rural-based patients travel to receive care, and State-wide pathology services provided to external Western Australian agencies.

	2017-18 Actual	2018-19 Budget ^(a)	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	895,568	755,903	780,534	795,579	
Less Income	133,189	118,341	149,805	137,235	1
Net Cost of Service	762,379	637,562	630,729	658,344	
Employees (Full-Time Equivalents)	2,505	2,534	2,628	2,648	
Efficiency Indicators					
Average cost per person of delivering population health programs by population health units	\$108	\$104	\$110	\$110	
Cost per person of providing preventative interventions, health promotion and health protection activities that reduce the incidence of disease or injury	\$43	\$38	\$37	\$37	
Average cost per breast screening	\$165	\$165	\$156	\$158	
Cost per trip for road-based ambulance services, based on the total accrued costs of these services for the total number of trips	\$465	\$433	\$476	\$494	2
Cost per trip of patient emergency air-based transport based on the total accrued costs of these services for the total number of trips	\$7,121	\$7,244	\$7,432	\$7,624	
Average cost per trip of Patient Assisted Travel Scheme (PATS)	\$440	\$431	\$467	\$463	

(a) The 2018-19 Budget Total Cost of Service and income have been recast to account for PathWest now reported separately as Service 7, Pathology Services.

Explanation of Significant Movements

(Notes)

1. The increase in the 2018-19 Estimated Actual compared with the 2018-19 Budget is due to increases in Commonwealth funding for the Health Innovation Fund Stage 1 Agreement and the Commonwealth Own Purpose Expenditure - Indigenous Health Multiple Schedule Funding Agreement.
2. The increase in this efficiency indicator between the 2018-19 Budget and the 2018-19 Estimated Actual is due to improved recognition of demand growth for these services and associated funding requirements.

7. Pathology Services

The provision of State-wide external diagnostic services across the full range of pathology disciplines, inclusive of forensic biology and pathology services to other Western Australian Government agencies and services provided to the public by PathWest. This service also includes the operational costs of PathWest in delivering services to both Health Service Providers and the public.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 301,567	\$'000 312,954	\$'000 309,350	\$'000 313,702	
Less Income	77,032	75,120	75,464	76,867	
Net Cost of Service	224,535	237,834	233,886	236,835	
Employees (Full-Time Equivalents)	1,649	1,595	1,643	1,665	
Efficiency Indicators					
Average cost of pathology services per test panel ^(a)	\$28	\$28	\$28	\$28	

(a) The average cost of pathology services per test panel is a newly established efficiency indicator to be reported from 2019-20 onwards. The 2017-18 Actual, 2018-19 Budget and 2018-19 Estimated Actual have been recast for comparability purposes.

8. Community Dental Health Services

Dental health services include the school dental service (providing dental health assessment and treatment for school children); the adult dental service for financially, socially and/or geographically disadvantaged people and Aboriginal people; additional and specialist dental; and oral health care provided by the Oral Health Centre of Western Australia to holders of a Health Care Card. Services are provided through government-funded dental clinics, itinerant services and private dental practitioners participating in the metropolitan, country and orthodontic patient dental subsidy schemes.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 109,917	\$'000 104,711	\$'000 104,957	\$'000 94,977	1
Less Income	24,584	20,311	21,869	12,263	1
Net Cost of Service	85,333	84,400	83,088	82,714	
Employees (Full-Time Equivalents)	733	691	722	730	
Efficiency Indicators					
Average cost per patient visit of WA Health provided dental health programs for:					
School children	\$198	\$184	\$187	\$181	
Socio-economically disadvantaged adults ^(a)	\$272	\$283	\$275	\$267	

(a) The 2019-20 Budget Target for this efficiency indicator assumes the continuation of the National Partnership Agreement on Public Dental Services for Adults funding which is yet to be recognised in the current approved budget settings.

Explanation of Significant Movements

(Notes)

- The decrease in the 2019-20 Budget Target compared with the 2018-19 Estimated Actual is a result of funding under the National Partnership Agreement on Public Dental Services for Adults not yet reflected in the 2019-20 Budget settings on the basis that the agreement has not yet been signed.

9. Small Rural Hospital Services

Provides emergency care and limited acute medical/minor surgical services in locations ‘close to home’ for country residents/visitors by small and rural hospitals classified as block funded. Includes community care services aligning to local community needs.

	2017-18 Actual	2018-19 Budget ^(a)	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 248,719	\$'000 266,428	\$'000 266,525	\$'000 277,328	
Less Income	103,620	124,282	121,640	115,331	
Net Cost of Service	145,099	142,146	144,885	161,997	
Employees (Full-Time Equivalents)	1,148	1,126	1,132	1,143	
Efficiency Indicators					
Average cost per rural and remote population (selected small rural hospitals) ^(b)	\$401	\$369	\$410	\$422	1

(a) The 2018-19 Budget Total Cost of Service and income have been recast to account for PathWest now being reported separately as Service 7, Pathology Services.

(b) The expenditure associated with the provision of Pathology Services is included in the calculation of the efficiency indicator, as it forms part of the cost of delivery of hospital services.

Explanation of Significant Movements

(Notes)

1. The increase in this efficiency indicator reflects the impact of a decrease in the regional population estimates coupled with the high fixed operating costs of these services which do not benefit from economies of scale.

10. Health System Management - Policy and Corporate Services

The provision of strategic leadership, policy and planning services, system performance management and purchasing linked to the State-wide planning, budgeting and regulation processes. Health System Policy and Corporate Services includes corporate services inclusive of statutory financial reporting requirements, overseeing, monitoring and promoting improvements in the safety and quality of health services and system-wide infrastructure and asset management services.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 196,013	\$'000 183,943	\$'000 182,804	\$'000 194,067	
Less Income	10,134	7,329	6,308	4,529	1
Net Cost of Service	185,879	176,614	176,496	189,538	
Employees (Full-Time Equivalents)	777	793	809	809	
Efficiency Indicators					
Average cost of public health regulatory services per head of population	\$4	\$4	\$4	\$4	
Average cost per Health Service Provider full-time equivalent worker for the Department to deliver the system manager functions providing strategic leadership, planning and support	\$5,103	\$5,069	\$4,689	\$5,042	

Explanation of Significant Movements

(Notes)

1. The variance between the 2018-19 Estimated Actual and 2018-19 Budget is a result of a decrease in interstate charges. The decrease in the 2019-20 Budget Target compared with 2018-19 Estimated Actual relates to a decline in services delivered by the Department and charged to organisations outside of WA Health.

11. Health Support Services

The provision of purchased health support services to WA Health entities inclusive of corporate recruitment and appointment; employee data management; payroll services; worker's compensation calculation and payments, and processing of termination and separation payments. Health Support Services includes finance and business systems services; information and communications technology (ICT) services; workforce services; project management of system-wide projects and programs; and the management of the supply chain and whole-of-health contracts.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 253,176	\$'000 236,217	\$'000 249,318	\$'000 241,570	
Less Income	1,198	509	1,241	1,269	1
Net Cost of Service	251,978	235,708	248,077	240,301	
Employees (Full-Time Equivalents)	1,020	969	1,020	937	
Efficiency Indicators					
Average cost of accounts payable services per transaction	\$8	\$8	\$8	\$8	
Average cost of accounts receivable services per transaction ^(a)	\$16	\$16	\$16	n/a	
Average cost of payroll and support services to Health Support Services' clients	\$903	\$903	\$964	\$955	
Average cost of supply services by purchasing transaction	\$38	\$38	\$39	\$38	
Average cost of providing ICT services to Health Support Services' clients	\$4,626	\$4,494	\$4,795	\$4,790	

(a) As a result of the devolution of the Accounts Receivable function to Health Service Providers, this efficiency indicator has been removed from 2019-20 onwards.

Explanation of Significant Movements

(Notes)

- The increase in the 2018-19 Estimated Actual compared with the 2018-19 Budget is due to additional funding from the Australian Digital Health Agency associated with the 'My Health Record' project.

Asset Investment Program

To ensure that Western Australians have access to safe and quality health care delivered in world class health facilities, approximately \$6 billion has been committed for investment projects. This includes the upgrade and redevelopment of Western Australian hospitals and health-related facilities. A key component of this investment is a significant injection of capital funding into hospital redevelopment, new equipment, ICT and expansion of country hospitals.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-19 \$'000	2018-19 Estimated Expenditure \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
WORKS IN PROGRESS							
Hospitals, Health Centres and Community Facilities							
Auspman	5,725	626	450	5,099	-	-	-
Broome Regional Resource Centre - Redevelopment							
Stage 1	41,811	41,600	-	211	-	-	-
Busselton Health Campus	114,983	113,383	633	1,600	-	-	-
Carnarvon Hospital Redevelopment	25,282	23,535	50	1,747	-	-	-
District Hospital Investment Program	160,004	154,830	23,000	5,174	-	-	-
Eastern Wheatbelt District (including Merredin) - Stage 1	7,881	6,298	5,000	1,583	-	-	-
Election Commitments							
Fiona Stanley Hospital (FSH) Birthing Centre	1,825	1,712	1,712	113	-	-	-
Geraldton Health Campus Redevelopment	73,336	800	800	2,500	6,500	36,654	26,882
Joondalup Health Campus (JHC) Development Stage 2	158,744	117	-	5,668	60,835	47,706	25,243
Osborne Park Hospital	24,806	1,120	1,120	6,400	11,200	3,400	2,686
Royal Health Hospital (RPH) Mental Health							
Observation Area (MHOA)	11,584	2,149	2,149	6,555	2,150	730	-
St John of God Midland Mental Health Emergency							
Centre	4,928	950	950	3,778	200	-	-
Esperance Health Campus Redevelopment	31,848	31,840	2,461	-	-	8	-
FSH - Development	1,584,466	1,584,334	676	132	-	-	-
Fremantle General Dental Clinic	2,584	2,542	2,413	42	-	-	-
Fremantle Hospital and Health Service Reconfiguration	2,583	2,433	-	150	-	-	-
Harvey Health Campus Redevelopment	12,410	11,777	-	633	-	-	-
Hedland Regional Resource Centre - Stage 2	136,237	134,872	-	1,365	-	-	-
Karratha Health Campus - Development	173,118	165,688	23,030	1,800	5,298	332	-
Kings Park Link Bridge	6,700	500	500	4,100	2,100	-	-
Metropolitan Plan Implementation Peel Health Campus							
Development Stage 1	5,090	683	154	1,600	1,500	1,307	-
Emergency Department Reconfiguration	4,900	1,000	1,000	3,900	-	-	-
Narrogin Helipad	800	300	300	500	-	-	-
Newman Health Service Redevelopment Project	47,427	4,412	3,000	22,000	21,015	-	-
Nickol Bay Hospital Demolition	7,760	500	500	7,260	-	-	-
North West Health Initiative							
Carnarvon Aged and Palliative Care Facility	16,577	15	15	5,700	9,048	1,814	-
Derby Community Health Service	3,672	45	35	2,200	1,427	-	-
Tom Price Hospital Redevelopment	5,250	20	20	230	5,000	-	-
Onslow Hospital	36,409	30,302	5,000	6,107	-	-	-
Osborne Park Hospital - Reconfiguration Stage 1	273	261	-	-	12	-	-
PathWest - Laboratory Equipment and Asset							
Replacement/Maintenance	3,000	1,650	1,000	1,350	-	-	-
Perth Children's Hospital (PCH) - Development	1,134,265	1,129,265	6,329	5,000	-	-	-
Primary Health Centres Demonstration Program	32,331	18,758	3,900	13,573	-	-	-
Queen Elizabeth II Medical Centre Hospital Avenue	5,376	4,526	4,016	850	-	-	-
Reconfiguring the Western Australian Spinal Cord							
Injury Service	35,738	163	-	14,200	17,476	3,899	-
Remote Indigenous Health	24,168	20,062	3,000	2,924	1,182	-	-
Renal Dialysis - Capital	1,950	201	-	1,749	-	-	-
Renal Dialysis and Support Services	44,269	31,570	5,580	8,000	4,699	-	-
RPH Fire Risk	9,625	1,255	1,255	6,850	1,520	-	-
RPH Helipad	6,351	376	248	5,500	475	-	-
Sarich Neuroscience Research Institute Centre	35,479	35,395	2,977	84	-	-	-
Sir Charles Gairdner Hospital (SCGH) - Redevelopment							
Stage 1	7,565	3,565	-	4,000	-	-	-
Small Hospital and Nursing Post Refurbishment Program	95,969	84,555	7,500	11,414	-	-	-
Strengthening Cancer Services - Regional Cancer							
Patient Accommodation	4,430	3,830	1,020	600	-	-	-
Strengthening Cancer Services in Regional							
Western Australia - Northam Cancer Centre	3,500	2,900	2,400	600	-	-	-
Upper Great Southern District (including Narrogin) -							
Stage 1	10,497	5,379	5,000	5,118	-	-	-

	Estimated Total Cost	Estimated Expenditure to 30-6-19	2018-19 Estimated Expenditure	2019-20 Budget Estimate	2020-21 Forward Estimate	2021-22 Forward Estimate	2022-23 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ICT Equipment and Infrastructure							
Continued Roll-out of the Patient Administration System	11,150	8,691	4,532	2,400	52	7	-
Enterprise Medical Imaging Platform (PACS-RIS).....	46,333	6,466	4,979	10,487	18,945	10,435	-
Enterprise Medical Imaging Platform (PACS-RIS) - AGFA Remediation	7,277	6,299	5,391	474	504	-	-
FSH ICT							
Commissioning	30,656	29,911	3,525	745	-	-	-
Intensive Care Clinical Information Systems.....	4,180	3,853	192	327	-	-	-
Pharmacy Automation.....	8,769	7,583	488	1,186	-	-	-
HealthNext.....	32,047	10,423	10,423	15,649	5,975	-	-
Infection Prevention and Control System.....	2,382	886	794	1,445	51	-	-
Minor Works Program.....	12,187	7,187	3,880	5,000	-	-	-
PathWest Laboratory Information Systems	44,009	22,238	13,052	18,183	3,588	-	-
PCH	163,004	158,504	6,114	4,500	-	-	-
Psychiatric Services Online Information System.....	3,849	1,478	1,478	1,059	1,154	158	-
Replacement of the Monitoring of Drugs and Dependence System.....	1,253	645	635	608	-	-	-
Medical Equipment Replacement Program	493,819	445,432	29,698	25,887	22,500	-	-
Other Projects							
Country - Transport Initiatives.....	1,760	500	500	1,260	-	-	-
Enhancing Health Services for the Pilbara in Partnership with Industry.....	7,338	7,245	-	-	-	93	-
Minor Buildings Works	152,415	149,063	4,336	3,352	-	-	-
WA Country Health Service Picture Archiving and Communication System - Regional Resource Centre	6,223	4,253	100	1,970	-	-	-
COMPLETED WORKS							
Equipment							
King Edward Memorial Hospital (KEMH) - Dishwasher.....	117	117	117	-	-	-	-
Medical Accounts Assessment System	814	814	229	-	-	-	-
Replacement of MRx Defibrillators	1,535	1,535	773	-	-	-	-
Hospitals, Health Centres and Community Facilities							
Albany Hospice Car Park.....	659	659	29	-	-	-	-
Armadale Kelmscott Hospital - Development	11,344	11,344	877	-	-	-	-
Bunbury, Narrogin and Collie Hospitals - Pathology Laboratories Redevelopment.....	6,665	6,665	2,135	-	-	-	-
Country Staff Accommodation - Stage 3.....	27,408	27,408	171	-	-	-	-
CT Scanner for PathWest at State Mortuary (SCGH).....	1,045	1,045	1,045	-	-	-	-
Digital Innovation - Capital.....	5,252	5,252	1,382	-	-	-	-
East Kimberley Development Package.....	38,607	38,607	235	-	-	-	-
Government Office Accommodation Reform Program.....	30	30	30	-	-	-	-
Government Office Accommodation Reform Program - Bennett Street.....	660	660	660	-	-	-	-
Graylands Hospital Redevelopment - High Priority Ligature Risk Remediation.....	96	96	96	-	-	-	-
JHC MHOA.....	4,563	4,563	106	-	-	-	-
Kalamunda District Community Hospital Infrastructure Upgrade.....	1,195	1,195	281	-	-	-	-
Kalgoorlie Regional Resource Centre - Redevelopment Stage 1.....	57,230	57,230	789	-	-	-	-
KEMH - Holding.....	1,263	1,263	207	-	-	-	-
National Partnership Agreement - Improving Public Hospital Services	86,144	86,144	2,238	-	-	-	-
Point of Care Network for Pathology Testing.....	551	551	10	-	-	-	-
RPH Redevelopment Stage 1.....	14,780	14,780	1,016	-	-	-	-
St John of God Midland Public Hospital.....	348,583	348,583	252	-	-	-	-
Strengthening Cancer Services in Regional Western Australia							
Geraldton Cancer Centre.....	3,768	3,768	37	-	-	-	-
Narrogin Cancer Centre.....	2,000	2,000	1,750	-	-	-	-
ICT Equipment and Infrastructure							
FSH							
da Vinci System	4,950	4,950	4,950	-	-	-	-
Facilities Management Services Contract Asset Solution....	15,076	15,076	12,604	-	-	-	-
i.Pharmacy.....	1,148	1,148	167	-	-	-	-
Other Projects							
Country - Staff Accommodation - Stage 4	8,124	8,124	1,959	-	-	-	-
North Metropolitan Health Service Critical Infrastructure Project.....	1,742	1,742	1,742	-	-	-	-
NEW WORKS							
Equipment							
Albany Radiation Oncology	13,125	-	-	1,000	3,600	6,800	1,725
Election Commitment - Renal Dialysis Service at Newman Hospital.....	1,300	-	-	-	1,300	-	-

	Estimated Total Cost	Estimated Expenditure to 30-6-19	2018-19 Estimated Expenditure	2019-20 Budget Estimate	2020-21 Forward Estimate	2021-22 Forward Estimate	2022-23 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Hospitals, Health Centres and Community Facilities							
Automated Controlled Substance Storage.....	800	-	-	800	-	-	-
Bentley Health Service Redevelopment	7,254	-	-	2,297	3,063	1,894	-
Election Commitment							
Culturally Appropriate Housing Facility	1,219	-	-	527	346	346	-
Fremantle Hospital Acute Mental Health Beds.....	15,630	-	-	1,865	3,457	8,249	2,059
Kalgoorlie Health Campus Magnetic Resonance							
Imaging Suite	6,276	-	-	3,000	2,501	775	-
Redevelopment of Bunbury Hospital.....	11,012	-	-	1,890	1,890	2,840	4,392
RPH Intensive Care Unit.....	22,685	-	-	3,403	11,342	7,940	-
Dongara Aged Care.....	1,000	-	-	500	500	-	-
East Metropolitan Health Service - Fire Safety Upgrades	7,000	-	-	1,457	3,250	2,293	-
Fremantle Hospital							
Reconfiguration Stage 1	2,000	-	-	-	2,000	-	-
F Block Upgrade	900	-	-	900	-	-	-
Theatre Upgrade.....	4,162	-	-	1,000	3,162	-	-
FSH ICT.....	39,300	-	-	39,300	-	-	-
Jurien Bay Helipad.....	668	-	-	200	468	-	-
KEMH Critical Infrastructure	15,184	-	-	3,015	6,584	5,585	-
Laverton Hospital.....	4,000	-	-	871	3,129	-	-
Rockingham Hospital Cladding.....	3,200	-	-	3,200	-	-	-
South Metropolitan Health Service - Moss Lodge.....	500	-	-	232	268	-	-
Total Cost of Asset Investment Program	5,994,741	5,178,100	245,197	339,948	251,266	143,265	62,987
Loan and Other Repayments.....			57,312	74,703	58,769	51,073	47,706
Total.....	5,994,741	5,178,100	302,509	414,651	310,035	194,338	110,693
FUNDED BY							
Capital Appropriation			100,263	202,242	115,211	71,465	52,451
Commonwealth Grants.....			8,141	4,369	-	-	-
Other Grants and Subsidies			1,100	9,100	7,100	-	-
Funding Included in Department of Treasury							
Administered Item.....			17,127	54,872	121,532	74,167	25,243
New Children Hospital.....			7,437	5,000	-	-	-
Internal Funds and Balances.....			105,631	58,475	11,931	598	-
Drawdowns from Royalties for Regions Fund			62,810	80,593	54,261	48,108	32,999
Total Funding.....			302,509	414,651	310,035	194,338	110,693

Financial Statements

1. The implementation of new accounting standard AASB 16: *Leases* significantly impacts the Statement of Financial Position by bringing arrangements previously classified as operating leases on to the balance sheet. On the Income Statement, previous rental expenses for operating leases are removed and replaced with interest expense for the lease obligation and a depreciation cost for the right of use asset. Further information on AASB 16 and other new accounting standards impacting the Budget are detailed in a feature box in Budget Paper No. 3.

Income Statement

2. The estimated Total Cost of Services is projected to increase by \$140.3 million (1.6%) between the 2018-19 Estimated Actual and the 2019-20 Budget Estimate. The increase in forecast expenditure is largely attributable to growth in recurrent core hospital and non-hospital services expenditure, partially offset by the expiry of time-limited programs and variations in expenditure on financial products (depreciation and expensing of capital expenditure). The implementation of AASB 16 has also contributed to an increase in the estimated Total Cost of Services, resulting in a reduction in accommodation expenses and an increase in finance costs. The reduction in income for grants and subsidies is primarily driven by the transfer of aged care services delivered by the State under the Home and Community Care program to the Commonwealth-delivered Home Support Program as part of the transition to the National Disability Insurance Scheme.

Statement of Financial Position

3. The estimated total net asset position (equity) is expected to increase by \$343 million between the 2018-19 Estimated Actual and the 2019-20 Budget Estimate. Total assets are projected to increase by \$908.3 million and liabilities are projected to increase by \$565.3 million. The projected increase in total assets and liabilities are mainly attributable to the implementation of AASB 16 and a number of significant health infrastructure projects in 2019-20 including:
 - 3.1. Fiona Stanley Hospital ICT (\$39.3 million);
 - 3.2. Medical Equipment Replacement Program (\$25.9 million);
 - 3.3. Newman Health Service Redevelopment Project (\$22 million);
 - 3.4. PathWest Laboratory Information Systems (\$18.2 million);
 - 3.5. HealthNext (\$15.6 million);
 - 3.6. Reconfiguring the Western Australian Spinal Cord Injury Service (\$14.2 million);
 - 3.7. Primary Health Centres Demonstration Program (\$13.6 million);
 - 3.8. Small Hospital and Nursing Post Refurbishment Program (\$11.4 million);
 - 3.9. Enterprise Medical Imaging Platform (PACS-RIS) (\$10.5 million); and
 - 3.10. Renal Dialysis and Support Services (\$8 million).

Statement of Cashflows

4. The estimated cash balance at 30 June 2020 of \$755.3 million is \$70.9 million lower compared to 30 June 2019. The movement is a result of a decrease in revenue relating to grants and subsidies, delays in Commonwealth agreements and the repurposing of cash reserves for capital projects.

INCOME STATEMENT ^(a)
(Controlled)

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	4,919,358	5,020,907	5,115,963	5,184,552	5,206,153	5,330,397	5,536,416
Grants and subsidies ^(c)	47,185	76,772	76,772	77,722	79,493	81,023	83,552
Supplies and services	1,009,748	758,080	768,039	759,388	789,423	827,293	814,076
Accommodation	106,813	57,833	59,384	34,978	39,930	45,897	47,732
Depreciation and amortisation	344,379	405,065	406,787	434,243	426,355	405,687	395,790
Direct patient support costs	959,853	1,017,708	1,035,654	1,053,507	1,073,690	1,099,701	1,139,267
Indirect patient support costs	236,465	209,860	215,363	219,720	223,247	226,013	234,410
Visiting medical practitioner costs	139,075	130,693	134,127	136,918	139,219	140,882	146,182
Private sector contract costs	804,045	810,576	820,984	842,611	872,025	885,041	917,152
Finance and interest costs	10,954	10,917	10,917	40,286	39,657	38,891	37,927
Other expenses	437,175	309,158	350,201	350,578	411,562	478,873	495,847
TOTAL COST OF SERVICES	9,015,050	8,807,569	8,994,191	9,134,503	9,300,754	9,559,698	9,848,351
Income							
Sale of goods and services	355,200	341,924	342,304	346,265	351,379	358,865	358,978
Grants and subsidies	462,129	179,521	241,050	186,792	150,622	142,328	126,465
National Health Reform Agreement	1,981,061	2,060,366	2,070,447	2,173,772	2,308,883	2,436,925	2,591,578
Service Delivery Agreement	683,642	699,135	699,135	719,067	741,435	766,570	792,974
Other revenue	398,859	421,212	421,212	435,991	452,295	452,294	452,294
Resources received free of charge - Commonwealth	36,822	48,335	48,335	49,257	50,934	50,934	50,934
Total Income	3,917,713	3,750,493	3,822,483	3,911,144	4,055,548	4,207,916	4,373,223
NET COST OF SERVICES	5,097,337	5,057,076	5,171,708	5,223,359	5,245,206	5,351,782	5,475,128
INCOME FROM STATE GOVERNMENT							
Service appropriations	5,060,671	4,947,630	5,020,073	5,111,058	5,134,811	5,228,103	5,349,719
Resources received free of charge	2,077	6,888	6,888	6,888	6,888	6,888	6,888
Royalties for Regions Fund:							
Regional Community Services Fund	24,881	56,972	72,395	80,255	71,228	70,588	70,588
Regional Infrastructure and Headworks Fund	38,365	38,313	26,444	24,540	20,509	20,509	20,509
Other appropriations	-	-	-	900	14,638	22,197	27,424
TOTAL INCOME FROM STATE GOVERNMENT	5,125,994	5,049,803	5,125,800	5,223,641	5,248,074	5,348,285	5,475,128
SURPLUS/(DEFICIENCY) FOR THE PERIOD	28,657	(7,273)	(45,908)	282	2,868	(3,497)	-

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The full-time equivalents for 2017-18 Actual, 2018-19 Estimated Actual and 2019-20 Budget Estimate are 36,496, 37,038 and 37,449 respectively.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate ^(a)	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
Aged and Continuing Care Services	5,080	18,499	18,499	8,368	8,559	8,723	8,995
Community Dental Health Services	12	59	59	20	20	21	21
Health Support Services	2,455	3,316	3,316	4,043	4,136	4,215	4,347
Health System Management	7,185	14,795	14,795	11,835	12,104	12,337	12,723
Mental Health Services	310	84	84	510	522	532	548
Public and Community Health Services	30,486	38,336	38,336	50,214	51,359	52,348	53,982
Public Hospital Admitted Services	879	1,650	1,650	1,449	1,482	1,510	1,557
Public Hospital Emergency Services	57	1	1	95	97	99	102
Public Hospital Non-Admitted Services	91	16	16	151	154	157	162
Small Rural Hospital Services	630	16	16	1,037	1,060	1,081	1,115
TOTAL	47,185	76,772	76,772	77,722	79,493	81,023	83,552

(a) The 2019-20 Budget Estimate and forward estimates period have been projected on a similar proportion as the 2017-18 Actual, noting the figures are indicative and the Health Service Providers have discretion in determining these amounts in future periods.

**STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)**

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets.....	681,397	320,305	547,802	481,427	466,005	462,343	462,343
Restricted cash.....	268,819	277,436	245,571	240,997	240,997	240,564	240,564
Holding account receivables.....	-	3,819	107	214	321	428	428
Receivables.....	212,574	245,406	211,044	211,044	211,044	211,044	211,044
Inventories.....	39,068	41,396	39,068	39,068	39,068	39,068	39,068
Other.....	28,045	31,533	27,360	26,647	25,906	25,906	25,906
Assets held for sale.....	215	12,489	215	215	215	215	215
Total current assets.....	1,230,118	932,384	1,071,167	999,612	983,556	979,568	979,568
NON-CURRENT ASSETS							
Holding account receivables.....	3,135,681	3,536,927	3,540,639	3,974,775	4,401,023	4,806,604	5,202,393
Property, plant and equipment.....	7,811,862	7,872,976	7,669,536	8,233,918	8,087,102	7,851,534	7,566,588
Receivables.....	8,648	6,692	8,648	8,648	8,648	8,648	8,648
Intangibles.....	245,147	287,919	225,883	207,234	189,472	171,960	142,086
Restricted cash.....	32,889	19,154	32,889	32,889	32,889	32,889	32,889
Total non-current assets.....	11,234,227	11,723,668	11,477,595	12,457,464	12,719,134	12,871,635	12,952,604
TOTAL ASSETS.....	12,464,345	12,656,052	12,548,762	13,457,076	13,702,690	13,851,203	13,932,172
CURRENT LIABILITIES							
Employee provisions.....	907,794	837,303	907,794	907,794	907,794	907,794	907,794
Salaries and wages.....	77,405	70,029	77,405	77,405	77,405	77,405	77,405
Payables.....	436,915	452,746	436,915	436,915	436,915	436,915	436,915
Borrowings and leases.....	-	-	-	45,738	37,519	32,251	19,441
Other.....	68,925	71,447	60,723	2,496	3,065	3,520	4,052
Total current liabilities.....	1,491,039	1,431,525	1,482,837	1,470,348	1,462,698	1,457,885	1,445,607
NON-CURRENT LIABILITIES							
Employee provisions.....	210,536	206,388	210,536	210,536	210,536	210,536	210,536
Borrowings and leases.....	122,251	66,342	73,141	650,955	610,347	573,430	555,984
Total non-current liabilities.....	332,787	272,730	283,677	861,491	820,883	783,966	766,520
TOTAL LIABILITIES.....	1,823,826	1,704,255	1,766,514	2,331,839	2,283,581	2,241,851	2,212,127
EQUITY							
Contributed equity.....	7,368,375	7,785,249	7,556,012	7,898,719	8,189,723	8,383,463	8,494,156
Accumulated surplus/(deficit).....	255,208	184,758	209,300	209,582	212,450	208,953	208,953
Reserves.....	3,016,936	2,981,790	3,016,936	3,016,936	3,016,936	3,016,936	3,016,936
Total equity.....	10,640,519	10,951,797	10,782,248	11,125,237	11,419,109	11,609,352	11,720,045
TOTAL LIABILITIES AND EQUITY.....	12,464,345	12,656,052	12,548,762	13,457,076	13,702,690	13,851,203	13,932,172

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	4,705,562	4,542,565	4,616,538	4,676,815	4,708,456	4,822,415	4,953,930
Capital appropriation	200,255	114,920	100,263	202,242	115,211	71,465	52,451
Administered equity contribution	2,631	54,904	17,127	54,872	121,532	74,167	25,243
Royalties for Regions Fund:							
Regional Community Services Fund	24,881	62,904	73,347	85,928	77,310	77,388	72,313
Regional Infrastructure and Headworks Fund	233,277	211,902	88,302	99,460	68,688	61,817	51,783
Receipts paid into Consolidated Account	(19,073)	-	-	-	-	-	-
Other	27,000	1,290	7,437	5,000	-	-	-
Administered appropriations	-	-	-	900	14,638	22,197	27,424
Net cash provided by State Government	5,174,533	4,988,485	4,903,014	5,125,217	5,105,835	5,129,449	5,183,144
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(4,844,179)	(5,020,908)	(5,115,964)	(5,184,553)	(5,206,153)	(5,330,397)	(5,536,416)
Grants and subsidies	(47,184)	(76,772)	(76,772)	(77,722)	(79,493)	(81,023)	(83,552)
Supplies and services	(986,834)	(742,273)	(752,224)	(759,387)	(789,409)	(827,293)	(814,076)
Accommodation	(105,545)	(57,833)	(59,384)	(34,010)	(39,930)	(45,897)	(47,732)
Direct patient support costs	(915,425)	(1,006,895)	(1,024,841)	(1,053,503)	(1,073,690)	(1,099,701)	(1,148,181)
Indirect patient support costs	(234,591)	(209,864)	(215,367)	(219,606)	(222,898)	(226,013)	(234,410)
Visiting medical practitioner costs	(137,973)	(130,693)	(134,127)	(137,032)	(139,333)	(140,882)	(146,182)
Private sector contract costs	(804,045)	(809,890)	(820,297)	(841,903)	(862,628)	(868,931)	(896,341)
GST payments	(409,830)	(282,117)	(282,117)	(282,117)	(282,117)	(282,117)	(282,117)
Finance and interest costs	(10,977)	(10,917)	(10,917)	(40,286)	(39,657)	(38,890)	(37,928)
Other payments	(431,777)	(271,551)	(312,603)	(286,400)	(353,645)	(427,926)	(449,481)
Receipts ^(b)							
Grants and subsidies	462,129	179,521	241,050	186,792	150,622	142,328	126,465
National Health Reform Agreement	1,981,061	2,060,366	2,070,447	2,173,772	2,308,883	2,436,925	2,591,578
Sale of goods and services	387,247	332,924	333,304	337,265	342,379	349,630	358,537
Service Delivery Agreement	994,325	1,035,752	1,035,752	1,067,277	1,101,730	1,126,865	1,153,269
GST receipts	410,590	282,117	282,117	282,117	282,117	282,117	282,117
Other receipts	84,039	84,595	84,595	87,781	92,000	91,999	91,999
Net cash from operating activities	(4,608,969)	(4,644,438)	(4,757,348)	(4,781,515)	(4,811,222)	(4,939,206)	(5,072,451)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(356,954)	(353,933)	(245,197)	(339,948)	(251,266)	(143,265)	(62,987)
Net cash from investing activities	(356,954)	(353,933)	(245,197)	(339,948)	(251,266)	(143,265)	(62,987)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings and leases	(64,094)	(57,312)	(57,312)	(74,703)	(58,769)	(51,073)	(47,706)
Other payments	(2,572)	-	-	-	-	-	-
Net cash from financing activities	(66,666)	(57,312)	(57,312)	(74,703)	(58,769)	(51,073)	(47,706)
NET INCREASE/(DECREASE) IN CASH HELD	141,944	(67,198)	(156,843)	(70,949)	(15,422)	(4,095)	-
Cash assets at the beginning of the reporting period	841,161	684,093	983,105	826,262	755,313	739,891	735,796
Cash assets at the end of the reporting period	983,105	616,895	826,262	755,313	739,891	735,796	735,796

(a) Full audited financial statements are published in the agency's Annual Report.

(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

NET APPROPRIATION DETERMINATION ^(a)

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
Grants and Subsidies							
Commonwealth Grants	414,926	126,011	167,137	109,448	91,011	89,792	74,594
National Health Reform Agreement							
National Health Reform Agreement	1,981,061	2,060,366	2,070,447	2,173,772	2,308,883	2,436,925	2,591,578
GST Receipts							
GST Input Credits	68,531	72,461	45,058	46,472	47,931	49,436	50,987
GST Receipts on Sales	2,243	1,914	2,468	2,539	2,612	2,686	2,763
Other Receipts							
Proceeds from Services Provided by Environmental Health Services	2,696	2,534	2,713	2,767	2,810	2,852	2,901
Proceeds from Services Provided by Miscellaneous Services.....	7,723	7,982	8,163	8,201	8,262	6,444	6,543
TOTAL	2,477,180	2,271,268	2,295,986	2,343,199	2,461,509	2,588,135	2,729,366

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

Agency Special Purpose Account Details

STATE POOL SPECIAL PURPOSE ACCOUNT

Account Purpose: The State Pool Special Purpose Account provides a mechanism to receive Commonwealth funding for State hospitals and State funding for activity-based hospital services as required under the National Health Reform Agreement.

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000
Opening Balance.....	-	-	-	-
Receipts:				
State Contribution (WA Health)	1,743,262	2,453,779	2,491,116	2,536,777
State Contribution (Mental Health Commission).....	177,213	178,235	170,829	175,576
Commonwealth Contribution	2,174,129	2,251,621	2,267,445	2,375,232
Payments:	4,094,604	4,883,635	4,929,390	5,087,585
Payment to Providers	3,815,871	4,596,038	4,640,184	4,786,529
Payments to State Managed Fund (WA Health).....	192,644	207,362	199,998	209,844
Payments to State Managed Fund (Mental Health Commission).....	86,089	80,235	89,208	91,212
CLOSING BALANCE.....	-	-	-	-

STATE MANAGED FUND SPECIAL PURPOSE ACCOUNT

Account Purpose: The State Managed Fund Special Purpose Account provides a mechanism to receive Commonwealth funding from the State Pool Special Purpose Account for non-activity based hospital services and State funding for non-activity based hospital services as required under the National Health Reform Agreement.

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000
Opening Balance.....	-	-	-	-
Receipts:				
State Contribution (WA Health)	252,969	301,295	301,733	310,423
State Contribution (Mental Health Commission).....	188,428	175,745	189,129	195,669
Commonwealth Contribution (via State Pool Account).....	192,644	207,362	199,998	209,844
Commonwealth Contribution (State Managed Fund via Mental Health Commission) ^(a)	78,933	73,096	81,239	83,099
Payments:	712,974	757,498	772,099	799,035
Payment to Providers	712,974	757,498	772,099	799,035
CLOSING BALANCE.....	-	-	-	-

(a) The Commonwealth and State contributions into the WA Health State Managed Fund has been adjusted to exclude block funding for specific programs from the Mental Health Commission State Managed Fund Special Purpose Account.

Division 22 Mental Health Commission

Part 5 Health

Appropriations, Expenses and Cash Assets

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 52 Net amount appropriated to deliver services.....	695,846	706,647	697,472	710,334	724,727	737,182	771,034
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	809	809	809	809	809	811	813
Total appropriations provided to deliver services	696,655	707,456	698,281	711,143	725,536	737,993	771,847
ADMINISTERED TRANSACTIONS							
Item 53 Mental Health Advocacy Service	2,627	2,668	2,668	2,719	2,806	2,883	2,978
Item 54 Mental Health Tribunal.....	2,660	2,590	2,623	2,677	2,763	2,834	2,924
Item 55 Office of the Chief Psychiatrist.....	2,943	3,029	3,029	3,127	3,211	3,305	3,421
TOTAL ADMINISTERED TRANSACTIONS.....	8,230	8,287	8,320	8,523	8,780	9,022	9,323
CAPITAL							
Item 126 Capital Appropriation (a).....	-	-	-	1,349	1,459	1,571	1,693
TOTAL APPROPRIATIONS	704,885	715,743	706,601	721,015	735,775	748,586	782,863
EXPENSES							
Total Cost of Services	894,909	918,403	918,406	942,125	960,909	986,659	1,018,902
Net Cost of Services (b).....	696,493	725,424	716,095	737,961	745,934	761,127	793,329
CASH ASSETS (c).....	39,334	28,338	37,443	37,226	37,006	36,788	36,570

- (a) Additional capital appropriation is provided to fund lease repayments and is not reflected in the Asset Investment Program table.
 (b) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
 (c) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the agency's Income Statement since presentation of the 2018-19 Budget to Parliament on 10 May 2018, are outlined below:

	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
New Initiatives					
Election Commitments					
Response to Methamphetamine Action Plan Taskforce Report					
Crisis Intervention Centre - Midland.....	-	200	1,530	1,546	1,562
Kimberley Alcohol and Other Drug Services					
Four Low Medical Withdrawal Beds	-	172	708	725	744
Youth Services	-	-	212	3,052	5,954
Short-term Safe Places for Critical Intervention Planning	-	200	-	-	-
Western Australian Recovery Colleges	-	213	908	1,063	1,370

	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
Ongoing Initiatives					
Continuation of the Transitional Housing and Support Program.....	-	655	662	669	685
Election Commitment - Response to Methamphetamine Action Plan Taskforce Report					
Continuation of the North West Drug and Alcohol Support Program	-	-	6,500	6,686	6,877
Expansion of Existing Transitional Housing and Support Program.....	-	155	156	158	162
Frontline Worker Training	-	150	152	155	157
Mental Health Police Co-Response Regional Program	-	200	-	-	-
Peer Education Program	-	110	113	116	118
School Drug Education and Road Awareness Program	-	254	260	267	273
Strong Spirit Strong Mind Workforce Training	-	224	227	230	233
Mental Health Court Diversion and Support Program	-	2,890	2,994	-	-
Methamphetamine Action Plan - Community Treatment Facilities	-	-	-	1,572	1,612
Revision to Road Trauma Trust Account - Alcohol Interlocks Assessment and Treatment Funding	-	1,457	1,494	1,531	1,569
Revision to Step Up/Step Down Mental Health Facility					
Broome	-	(2,270)	(2,294)	-	-
Bunbury	-	(2,374)	(760)	-	-
Karratha	-	(2,759)	-	-	-
Step Up/Step Down Mental Health Facility in Kalgoorlie	-	-	-	892	2,614
Suicide Prevention 2020: Together We Can Save Lives	-	5,353	2,746	-	-
Other					
Adjustment to Salaries Cap - Revision to 2021-22 Salaries Expenses	-	-	-	(552)	-
Indexation for Non-Salary Expenses	-	-	-	-	166
Mental Health Public Hospital Services	-	(305)	(661)	(1,033)	(885)
Non-Government Human Services Sector Indexation Adjustment	(1,017)	(993)	(1,005)	(1,032)	(1,032)
Revision to Own-Source Revenue Estimates					
Alcohol Think Again	400	-	-	-	-
Blood Borne Virus Treatment Service.....	137	-	-	-	-
Governance of the Mental Health Network	60	62	63	-	-
Keyworker Plus and Keyworker Plus Regional	170	-	-	-	-
Mobile Clinical Outreach Team.....	706	-	-	-	-
Parents, Young People and Alcohol Campaign	449	720	742	-	-
Quitline Aboriginal Liaison Team	274	-	-	-	-
Royal Australian and New Zealand College of Psychiatrists Specialist Training Program	103	-	-	-	-
Strong Spirit Strong Minds.....	1,130	-	-	-	-
Youth Focus	160	163	165	167	170
Voluntary Targeted Separation Scheme - Tranche Two Savings.....	(145)	(147)	(149)	(151)	(151)

Significant Issues Impacting the Agency

Methamphetamine Action Plan

Immediate Response to the Methamphetamine Action Plan Taskforce Report

1. On 26 November 2018, the State Government provided an immediate response to the Taskforce Report outlining six key actions that will contribute to a safer community and that could be immediately progressed within existing budget settings:
 - 1.1. the expansion of the Police Co-response to cover the full Perth metropolitan area;
 - 1.2. a trial of compulsory crisis intervention;
 - 1.3. the development of a mental health emergency centre in Midland;
 - 1.4. make help easier to find with the development of a one-stop shop to better support individuals and families;
 - 1.5. evaluation of the current school-based alcohol and other drug (AOD) program; and
 - 1.6. the development of the full Government response to the Taskforce Report.

Full Government Response to the Methamphetamine Action Plan Taskforce Report

2. Cross-government initiatives have been developed and have informed the development of the full Government response to the Taskforce Report to contribute to a safer community. Funding has been allocated through this Budget process of \$40.5 million for the Commission and \$2 million for WA Health for the continuation and expansion of evidence-based programs and planning for new services.
3. The response to the Methamphetamine Action Plan Taskforce Report includes funding for the expansion of specialist drug services in the Kimberley which was also a 2017 election commitment. Following consultation with consumers, families and stakeholders, the Government has provided funding of \$31.6 million from 2019-20 to 2022-23 for the continuation of the North West Drug and Alcohol Support Program within the Kimberley, Pilbara and Mid West regions, comprehensive youth alcohol and drug services, and low-medical withdrawal beds.

South West Residential Rehabilitation Service

4. The expansion of specialist drug services in the South West was a 2017 election commitment. A request for tender was undertaken in 2018 to expand low-medical and residential rehabilitation beds by up to 33. A contract has been awarded for 19 beds and the Commission is currently undertaking negotiations for a further 12 beds.

Prevention

Suicide Prevention 2020: Together We Can Save Lives

5. Two key initiatives of Suicide Prevention 2020 include Think Mental Health and the Aboriginal Family Wellbeing Pilot Project. A 2018-19 evaluation of the Think Mental Health campaign indicated strong performance against the campaign objectives. The Aboriginal Family Wellbeing program has delivered training to Aboriginal workers and community members across Western Australia, including the Central Desert, Goldfields, Kimberley and Kununurra.
6. Government has provided a further \$8.1 million for the continuation of this strategy for a further 18 months prior to the release of the new strategy.

New Suicide Prevention Strategy

7. The Commission will be formulating a new Suicide Strategy during 2019-20, which will take into consideration the following:
 - 7.1. developments in the suicide prevention literature;
 - 7.2. capacity development achieved through the Suicide Prevention 2020 strategy;
 - 7.3. suicide prevention investment by the Commonwealth Government in Western Australia, including through the WA Primary Health Alliance; and
 - 7.4. the approval by the Council of Australian Governments, and release of the Fifth National Mental Health and Suicide Prevention Plan.

Strong Spirit Strong Mind Aboriginal Programs (SSSMAP) as Registered Training Organisation (RTO)

8. In 2018, the SSSMAP won the Western Australian Small Training Provider of the Year. A SSSMAP submission to be a RTO was successful and approved by the Australian Skills Quality Authority and SSSMAP is now registered to provide Certificate III in Community Services (CHC32015) and Certificate IV in Alcohol and Other Drugs (CHC43215) until 2026.

Public Education to Prevent and Reduce Risky Alcohol Consumption and Related Harm (Alcohol Think Again)

9. In March 2018, the Preventive Health Summit recommended the continuation of Western Australia's evidence-based public education campaign to prevent and reduce risky alcohol consumption and related harm. In 2018-19, Healthway agreed to three year funding for the Alcohol Think Again, Alcohol and Young People campaign. In 2019-20, the nationally acclaimed Alcohol Think Again public education campaign addressing alcohol and health will enter a new phase incorporating data gained from previous campaign evaluations.

Health Services

Access to Secure Beds

10. The current hospital system in Western Australia has capacity for 795 mental health beds, with 345 of these beds being secure. Patient flow reports indicate a small number of mental health patients wait an extended period of time for a specialised mental health bed when presenting at hospital emergency departments (EDs).

11. A new mental health patient flow model was recently announced by the State Government which will help people with mental health issues move out of EDs into a more appropriate place, in addition to enabling hospitals to see the live data on the number of patients waiting for admission and mental health bed capacity at other hospitals. The State Government is also considering other ways to relieve the pressure on EDs and to support those with mental health issues to access treatment, such as Mental Health Observation Areas, increasing the number of acute mental health beds, and identifying accommodation and community services support needs. This follows the release of the draft Western Australian Mental Health, Alcohol and Other Drug Accommodation and Support Strategy 2018-2025 (the draft Strategy) for consultation.

Forensic Accommodation (Youth and State)

12. The Commission will continue to work together with Health Service Providers and Government agencies to explore all options for improved pathways to care for forensic children and youth, and to identify short to medium-term options for the establishment of appropriate infrastructure for this service.
13. Modelling from the Western Australian Mental Health, Alcohol and Other Drug Services Plan 2015-2025 (the Plan) indicates that a significant number of additional secure acute and sub-acute forensic mental health beds will be needed by 2025. As an interim measure, the Commission is working with Health Services Providers to improve service delivery, noting the prioritisation in forensic mental health services is for children and youth.

Divestment of Graylands and Links to Accommodation Strategy

14. The decommissioning of, and reinvestment of, services from Graylands and Selby Older Adult Hospital are key reform areas in the Plan. The final decommissioning of existing services at Graylands and Selby is anticipated to occur by the end of 2025. Funding of \$3 million has been allocated to WA Health to undertake detailed planning for the decommissioning and reconfiguration of mental health services and progression of divestment activities at the Graylands Hospital site.

Community Bed-Based Services

State-wide Survey of Publicly Funded Mental Health Inpatients - Supporting the Need for More Community Beds - Stepped Care

15. The Plan highlights the need for additional community bed-based and support services to reduce excess reliance upon acute hospital beds. The draft Strategy also identifies a need for timely access to a range of appropriate accommodation and support options for people with mental health and/or AOD issues.
16. To establish a robust evidence base, the Commission is undertaking a State-wide mental health inpatient survey snapshot to determine the proportion of inpatients that could be discharged if the appropriate community bed-based services and supports were available.

Evaluation of Publicly Funded Mental Health Community-Based Services

17. In 2018-19, the Commission has allocated \$326.2 million across Health Service Providers to provide mental health community treatment services across the State. To enhance transparency in relation to the delivery of these services and identify opportunities for improvements in efficiency and effectiveness, an evaluation is being conducted. The findings will inform the Commission's future planning and purchasing decisions.

Community Support

Recovery Colleges

18. The Government election commitment to establish Recovery Colleges is being implemented, with \$3.6 million being provided over the next four years. They are designed to offer assistance and support to individuals to help them maintain personal recovery and to live well in the community, and are a priority in the Plan. An Expert Panel, together with the Commission, co-designed a draft model of service, which will see the Recovery Colleges operate using a hub and satellite design.

Mental Health Court Diversion and Support Program

19. The Government has allocated the Commission \$5.9 million from 2019-20 to 2020-21 towards the Mental Health Court Diversion and Support Program (including Start Court and Links). Further evaluation will occur to support continuation of the program beyond 2020-21.

Other Significant Issues

Western Australian Mental Health, Alcohol and Other Drug Services Plan 2015-2025: Better Choices. Better Lives (Draft Plan Update 2018)

20. The Western Australian Mental Health, Alcohol and Other Drug Services Plan 2015-2025 Draft Plan Update 2018 was released for feedback in February 2019 and includes updated modelling and a summary of progress towards actions outlined in the original plan. Following review and incorporation as appropriate of feedback received, the final Plan Update 2018 is anticipated to be released mid-2019.

Accommodation and Support Strategy

21. The Commission has developed the draft Accommodation and Support Strategy, which provides a framework to guide stakeholders in the development of appropriate accommodation and support for people with mental health and AOD issues. The draft strategy is currently being refined based on the feedback received during consultation. Consultation with key stakeholders continues in order to foster cross-agency collaboration to implement the strategy. The final strategy is anticipated to be released in mid-2019 following Cabinet approval.

Workforce Strategic Framework

22. The Commission has developed a draft Mental Health, Alcohol and Other Drug Workforce Strategic Framework 2019-2025 (Workforce Strategic Framework), which aims to guide the growth and development of an appropriately qualified and skilled workforce that will provide individualised, high-quality mental health and AOD services and programs for the Western Australian community.
23. Community consultation for the draft Workforce Strategic Framework took place from 20 July 2018 to 29 August 2018. A broad range of feedback was received and, where appropriate, has been incorporated. It is anticipated that the Workforce Strategic Framework will be finalised later in 2019.

Western Australian Alcohol and Drug Interagency Strategy 2018-2022

24. The Western Australian Alcohol and Drug Interagency Strategy 2018-2022 was released by the Commission on 29 January 2019, and provides a guide for Government, non-government and the community in addressing the adverse impacts of AOD-related problems in Western Australia. It is aligned to key national and State policies and strategies to ensure consistency and complementary action. The implementation, monitoring and review of the strategy is the responsibility of the Commission in collaboration with key agencies through the Drug and Alcohol Strategic Senior Officers Group (DASSOG). DASSOG agencies have developed Agency Support Plans that more specifically outline their portfolio activities aligned to the key strategic areas and annually report on key milestones and achievements.

Community Step Up/Step Down Services

25. The Government has committed to the development of step up/step down services across Western Australia. Step up/step down services are currently operational in Joondalup (22 beds) and Rockingham (10 beds), with the first regional step up/step down service in Western Australia opened in Albany (six beds) on 15 October 2018. A further five services are planned across regional Western Australia and will be located in Broome (six beds), Bunbury (10 beds), Karratha (six beds), Kalgoorlie (10 beds) and Geraldton (10 beds). It is anticipated that the majority of these step up/step down beds will be operational in 2020.

National Disability Insurance Scheme (NDIS)

26. The Commission continues to work with all relevant agencies to ensure the effective transition to the NDIS in Western Australia. While the rate of transition remains slower than originally expected, the inclusion of individuals with psychosocial disability remains a core component of the Scheme. As part of this work, the Commission is also mindful that many people with psychosocial disability may not be eligible for the NDIS and is committed to ensuring those individuals are able to access the services they require in the future. Discussions are taking place with the Commonwealth Government in regards to the Commission's 'in-kind programs'. Many of the people in these programs are, or will become, NDIS participants, and the Commission is working with the relevant individuals, service providers and government agencies to help make the transition as smooth as possible.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Strong Communities: Safe communities and supported families.	Improved mental health and wellbeing.	1. Prevention
	Reduced incidence of use and harm associated with alcohol and other drug (AOD) use.	
	Accessible, high-quality and appropriate mental health and AOD treatments and supports.	2. Hospital Bed-Based Services 3. Community Bed-Based Services 4. Community Treatment 5. Community Support

Service Summary

Expense	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual ^(a) \$'000	Budget ^(a) \$'000	Estimated Actual \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
1. Prevention	15,685	13,342	15,014	13,075	11,451	9,133	9,284
2. Hospital Bed-Based Services	383,315	391,755	393,365	403,127	415,396	428,978	443,362
3. Community Bed-Based Services	48,500	57,170	56,262	67,175	66,187	70,280	69,866
4. Community Treatment	401,172	406,614	404,250	408,025	416,679	427,249	443,998
5. Community Support	46,237	49,522	49,515	50,723	51,196	51,019	52,392
Total Cost of Services	894,909	918,403	918,406	942,125	960,909	986,659	1,018,902

(a) The Commission has reviewed and realigned its cost structure to its services and has recast the 2017-18 Actual and 2018-19 Budget for comparative purposes.

Outcomes and Key Effectiveness Indicators (a)

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Outcome: Improved mental health and wellbeing:					
Percentage of the population with high or very high levels of psychological distress ^(b)	9.9%	≤9.9%	12.2%	≤12.2%	
Outcome: Reduced incidence of use and harm associated with AOD use:					
Percentage of the population aged 14 years and over reporting recent use of alcohol at a level placing them at risk of lifetime harm ^(c)	18.4%	≤18.4%	18.4%	≤18.4%	
Percentage of the population aged 14 years and over reporting recent use of illicit drugs ^(c)	16.8%	≤16.8%	16.8%	≤16.8%	
Rate of hospitalisation for AOD use ^(d)	988.3	<988.3	969	<969	
Outcome: Accessible, high quality and appropriate mental health and AOD treatments and supports:					
Readmissions to hospital within 28 days of discharge from acute specialised mental health units ^(e)	18.1%	≤12%	17.6%	≤12%	1
Percentage of contacts with community-based public mental health non-admitted services within seven days post-discharge from public mental health inpatient units ^(f)	75.7%	≥75%	80.7%	≥75%	
Percentage of closed AOD treatment episodes completed as planned ^(g)	72.3%	≥76%	70.7%	≥76%	
Percentage of contracted non-government mental health or AOD services that met an approved standard ^(h)	80.5%	95%	85.7%	≥90%	
Percentage of the population receiving public clinical mental health care or AOD treatment ⁽ⁱ⁾	3.1%	≥3.1%	3.1%	≥3.2%	

(a) Further detail in support of the key effectiveness indicators is provided in the agency's Annual Report.

(b) This indicator uses the Kessler Psychological Distress Scale (K10), which is a measure of non-specific psychological distress (e.g. negative emotional states). Data is sourced from the Australian Bureau of Statistics National Health Survey, which is conducted every three years. Results from the 2017-18 survey are presented and the 2019-20 Budget Target is based on the 2017-18 results.

(c) This indicator presents information on the Western Australian prevalence rate for illicit drugs and alcohol. Prevalence of recent use (in the last year) of illicit drugs and consumption of alcohol at levels associated with long-term risk of harm for those aged 14 years and over are sourced from the National Drug Strategy Household Survey, which is conducted every three years. Results from the 2019 survey are presented and the 2019-20 Budget Target is based on the 2019 results.

(d) The 2018-19 Estimated Actual is based on data from the 2017 calendar year due to quality assurance and checking of hospitalisation data.

(e) A readmission for any of the separations identified as 'in scope' is defined as an admission to any acute specialised mental health inpatient unit in Western Australia and includes admissions to specialised mental health inpatient units in publicly funded private hospitals. This indicator is constructed using the national definition and target. Readmission rates are also affected by other factors, such as the cyclic and episodic nature of some illnesses or other issues that are beyond the control of the health system. Data for the 2018-19 Estimated Actual relates to the most recent available data (September 2017 to August 2018).

(f) This indicator reports on clients who were followed up by community-based public mental health non-admitted services within seven days following discharge from acute public mental health inpatient units only. Data for the 2018-19 Estimated Actual relates to the most recent available data (July 2017 to June 2018) because WA Health is now sourcing data from the Mental Health Information Data collection instead of the Mental Health Information System, which needs to be linked by the Data Linkage Branch. This will allow for the most robust estimate of seven days post-discharge follow-up.

(g) This is an indicator of the quality of AOD treatment supports and reports the percentage of closed episodes in AOD treatment services that were completed as planned. It provides an indication of the extent to which treatment objectives are likely to be achieved. Data for the 2018-19 Estimated Actual relates to the most recent available data (December 2017 to November 2018).

(h) This is a new indicator consolidating the previous two indicators: 'Percentage of contracted non-government mental health services that met the National Standards for Mental Health Services through independent evaluation' and 'Percentage of contracted non-government AOD services that met an approved accreditation standard'.

(i) This is a new indicator consolidating the previous two indicators: 'Percentage of the population receiving public clinical mental health care' and 'Percentage of the population receiving public AOD treatment'. Data for the 2018-19 Estimated Actual relates to the most recent available data (July 2017 to June 2018).

Explanation of Significant Movements

(Notes)

- The target for this indicator is aspirational and has been determined at a national level. Since 2014, readmission rates in Western Australia have been impacted by the introduction of new models of care such as Hospital in the Home and associated data recording and reporting practices. The Commission has implemented a monitoring program for this key effectiveness measure and is regularly reviewing current results with WA Health to further improve performance and enhance data capture.

Services and Key Efficiency Indicators

1. Prevention

Prevention in the mental health and AOD sectors includes activities to promote positive mental health, raise awareness of mental illness, prevent suicide and raise awareness about the potential harms of AOD use in the community.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 15,685	\$'000 13,342	\$'000 15,014	\$'000 13,075	1
Less Income	2,425	295	2,447	1,198	1
Net Cost of Service	13,260	13,047	12,567	11,877	
Employees (Full-Time Equivalents)	26	21	24	22	
Efficiency Indicators					
Average cost per capita spent on mental health and AOD prevention, promotion and protection activities ^(a)	\$6.63	\$5.54	\$6.19	\$5.40	2

(a) This is a new indicator consolidating the previous two indicators: 'Cost per capita to enhance mental health and wellbeing and prevent suicide (illness prevention, promotion and protection activities)' and 'Cost per capita of the population 14 years and above for initiatives that delay the uptake and reduce the harm associated with alcohol and other drugs'.

Explanation of Significant Movements

(Notes)

- The decrease in the Total Cost of Service and income is primarily attributable to externally funded grant agreements that are yet to be finalised and, as a result, the associated costs and income are not reflected in the 2019-20 Budget Target.
- The 2018-19 Estimated Actual for this indicator is significantly above the 2018-19 Budget target because when the target was set (for the 2018-19 Budget Estimate in 2017-18) specified external funding sources, which eventuated at the start of the financial year, could not be included. This includes funding for projects such as the Strong Spirit Strong Mind Metro Project and campaign and evaluation funding from Healthway. As such, the target was an underestimate of Prevention spend.

2. Hospital Bed-Based Services

Hospital Bed-Based Services include mental health acute inpatient units, sub-acute inpatient units, forensic units and Hospital in the Home. They also include the high medical AOD detoxification unit at Next Step.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	383,315	391,755	393,365	403,127	
Less Income	114,962	113,983	115,837	120,196	
Net Cost of Service	268,353	277,772	277,528	282,931	
Employees (Full-Time Equivalents)	87	86	80	78	
Efficiency Indicators					
Average cost per purchased bed-day in specialised mental health units	\$1,492	\$1,510	\$1,521	\$1,537	
Average cost per purchased bed-day in Hospital in the Home mental health units ^(a)	\$1,456	\$1,547	\$1,449	\$1,463	
Average cost per purchased bed-day in forensic mental health units	\$1,387	\$1,437	\$1,293	\$1,356	1

(a) This is a new indicator consolidating the previous two indicators: 'Average cost per purchased bed-day in acute specialised mental health units and 'Average cost per purchased bed-day in sub-acute specialised mental health units'. This includes the Next Step AOD withdrawal service.

Explanation of Significant Movements

(Notes)

- The 2018-19 Estimated Actual for this indicator is significantly under the 2018-19 Budget target due to a higher than anticipated number of bed-days likely due to high occupancy in the majority of beds in forensic wards.

3. Community Bed-Based Services

Community Bed-Based Services are focused on providing recovery-oriented services and residential rehabilitation in a home-like environment.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Service	48,500	57,170	56,262	67,175	1
Less Income	20	-	3	4	
Net Cost of Service	48,480	57,170	56,259	67,171	1
Employees (Full-Time Equivalents)	16	16	16	15	
Efficiency Indicators					
Average cost per purchased bed-day in mental health 24-hour and non-24-hour staffed community bed-based services ^(a)	\$248	\$250	\$251	\$256	
Average cost per purchased bed-day in step up/step down community bed-based units	\$535	\$541	\$548	\$550	
Average cost per completed treatment episode in AOD residential rehabilitation services	\$11,770	\$12,780	\$11,718	\$13,351	2

(a) This is a new indicator consolidating the previous two indicators: 'Average cost per purchased bed-day for 24-hour staffed community bed-based services' and 'Average cost per purchased bed-day for non-24-hour staffed community bed-based services'.

Explanation of Significant Movements

(Notes)

- The increase in Community Bed-Based Services expenditure in the 2019-20 Budget Target primarily relates to an increase in construction activity for several step up/step down mental health facilities.
- The increase in the 2019-20 Budget Target is due to the opening of the residential rehabilitation facility in the South West, which is a relatively more expensive service compared to other existing residential rehabilitation facilities.

4. Community Treatment

Community Treatment provides clinical care in the community for individuals with mental health and AOD problems. These services generally operate with multidisciplinary teams, and include specialised and forensic community clinical services.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 401,172	\$'000 406,614	\$'000 404,250	\$'000 408,025	
Less Income	80,991	78,701	83,853	82,765	
Net Cost of Service	320,181	327,913	320,397	325,260	
Employees (Full-Time Equivalents)	135	129	124	121	
Efficiency Indicators					
Average cost per purchased treatment day of ambulatory care provided by public clinical mental health services ^(a)	\$466	\$463	\$460	\$463	
Average cost per completed treatment episode in community-based AOD services	\$1,689	\$1,725	\$1,699	\$1,718	

(a) A treatment day refers to any day on which one or more community contacts are recorded for a consumer during their episode of care. An episode is the period of care between the start and end of treatment.

5. Community Support

Community Support services provide individuals with mental health and AOD problems access to the help and support they need to participate in their community. These services include peer support, home in reach, respite, recovery and harm reduction programs.

	2017-18 Actual	2018-19 Budget	2018-19 Estimated Actual	2019-20 Budget Target	Note
Total Cost of Service	\$'000 46,237	\$'000 49,522	\$'000 49,515	\$'000 50,723	
Less Income	18	-	171	1	1
Net Cost of Service	46,219	49,522	49,344	50,722	
Employees (Full-Time Equivalents)	7	7	7	6	
Efficiency Indicators					
Average cost per hour for community support provided to people with mental health issues	\$133	\$133	\$119	\$122	2
Average cost per episode of care in safe places for intoxicated people ^(a)	\$375	\$371	\$396	\$408	

(a) Safe places for intoxicated individuals (sobering up centres), provide residential care overnight for intoxicated individuals. An episode is defined as an admission to a sobering up centre which may be for a few hours or overnight.

Explanation of Significant Movements

(Notes)

1. WA Primary Health Alliance provided the Commission additional once-off funding in 2018-19 for the Keyworker Plus and Keyworker Plus Regional program.
2. The 2018-19 Estimated Actual for this indicator is significantly under the 2018-19 Budget target due to a higher than anticipated number of community support hours being provided than when the target was set.

Asset Investment Program

- The Commission has been allocated \$5.9 million over the forward estimates period for the construction of a 10-bed community mental health step up/step down facility in Geraldton.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-19 \$'000	2018-19 Estimated Expenditure \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
NEW WORKS							
Election Commitment - Step Up/Step Down Mental Health Facility in Geraldton.....	5,930	-	-	1,508	4,176	246	-
Total Cost of Asset Investment Program	5,930	-	-	1,508	4,176	246	-
FUNDED BY							
Drawdowns from Royalties for Regions Fund			-	1,508	4,176	246	-
Total Funding.....			-	1,508	4,176	246	-

Financial Statements

- The implementation of new accounting standard AASB 16: *Leases* significantly impacts the Statement of Financial Position by bringing arrangements previously classified as operating leases on to the balance sheet. On the Income Statement, previous rental expenses for operating leases are removed and replaced with interest expense for the lease obligation and a depreciation cost for the right of use asset. Further information on AASB 16 and other new accounting standards impacting the Budget are detailed in a feature box in Budget Paper No. 3.

Income Statement

Expenses

- Total Cost of Services is estimated to increase by \$23.7 million in 2019-20 compared to the 2018-19 Estimated Actual. This is primarily attributable to an increase in purchased public health services of \$19.9 million and increases in services purchased from non-government organisations of \$6.2 million. These are being partially offset by reduced expenditure relating to externally funded grant agreements that are yet to be finalised and reflected in the 2019-20 Budget Estimate.

Income

- Income from the State Government is anticipated to increase by \$23.5 million in 2019-20 compared to the 2018-19 Estimated Actual. This is primarily due to an increase of \$15.5 million in State funding for the purchase of public health services from Health Service Providers and an increase of \$10.6 million from Royalties for Regions to fund step up/step down mental health facilities in Karratha, Bunbury and Kalgoorlie and AOD low medical withdrawal and residential rehabilitation beds in the South West.

INCOME STATEMENT ^(a)
(Controlled)

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(b)	37,487	33,422	34,795	34,236	34,282	34,453	34,917
Grants and subsidies ^(c)	2,486	2,353	6,033	11,146	521	127	127
Supplies and services	165,511	178,421	173,789	173,425	180,502	181,395	186,834
Accommodation	2,387	2,509	2,509	248	239	239	239
Depreciation and amortisation	494	341	341	2,000	2,009	2,010	2,009
Finance and interest costs	-	-	-	369	321	265	202
Service Delivery Agreement - WA Health	683,642	699,135	699,135	719,067	741,435	766,570	792,974
Other expenses	2,902	2,222	1,804	1,634	1,600	1,600	1,600
TOTAL COST OF SERVICES	894,909	918,403	918,406	942,125	960,909	986,659	1,018,902
Income							
Grants and subsidies	4,980	1,429	5,018	2,402	2,464	1,698	1,739
National Health Reform Agreement	193,068	191,255	196,998	201,460	212,209	223,532	223,532
Other revenue	368	295	295	302	302	302	302
Total Income	198,416	192,979	202,311	204,164	214,975	225,532	225,573
NET COST OF SERVICES	696,493	725,424	716,095	737,961	745,934	761,127	793,329
INCOME FROM STATE GOVERNMENT							
Service appropriations	696,655	707,456	698,281	711,143	725,536	737,993	771,847
Resources received free of charge	3,428	4,097	4,097	4,159	4,221	4,221	4,221
Royalties for Regions Fund:							
Regional Community Services Fund	6,613	13,513	10,401	18,222	15,528	18,550	16,898
Regional Infrastructure and Headworks Fund	-	-	1,280	4,075	284	-	-
TOTAL INCOME FROM STATE GOVERNMENT	706,696	725,066	714,059	737,599	745,569	760,764	792,966
SURPLUS/(DEFICIENCY) FOR THE PERIOD	10,203	(358)	(2,036)	(362)	(365)	(363)	(363)

(a) Full audited financial statements are published in the agency's Annual Report.

(b) The Commission's full-time equivalents for 2017-18 Actual, 2018-19 Estimated Actual and 2019-20 Budget Estimate are 271, 251, and 242 respectively.

(c) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
Department of Communities							
Bunbury Step Up/Step Down	-	230	2,367	2,193	-	-	-
Kalgoorlie Step Up/Step Down	-	-	1,280	4,075	284	-	-
Karratha Step Up/Step Down	-	230	1,592	4,641	-	-	-
Other	97	-	-	-	-	-	-
Youth Crisis Accommodation Support	448	-	-	-	-	-	-
Department of Education - Suicide							
Prevention Strategy	327	363	-	-	-	-	-
Non-Government Grants							
Ice Breakers Program	180	180	180	-	-	-	-
Other	564	343	614	237	237	127	127
Prevention and Anti-Stigma	200	153	-	-	-	-	-
Suicide Prevention Strategy	670	854	-	-	-	-	-
TOTAL	2,486	2,353	6,033	11,146	521	127	127

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	32,614	23,199	32,254	31,892	31,527	31,309	31,091
Restricted cash.....	6,720	5,139	5,189	5,334	5,479	5,479	5,479
Receivables.....	603	491	603	603	603	603	603
Other.....	45	46	45	45	45	45	45
Total current assets.....	39,982	28,875	38,091	37,874	37,654	37,436	37,218
NON-CURRENT ASSETS							
Holding account receivables.....	5,827	6,168	6,168	8,168	10,177	12,187	14,196
Property, plant and equipment.....	21,602	22,720	21,261	30,855	33,143	31,430	29,476
Total non-current assets.....	27,429	28,888	27,429	39,023	43,320	43,617	43,672
TOTAL ASSETS	67,411	57,763	65,520	76,897	80,974	81,053	80,890
CURRENT LIABILITIES							
Employee provisions.....	5,828	6,060	6,040	6,185	6,330	6,475	6,620
Payables.....	1,763	3,900	1,797	1,797	1,797	1,797	1,797
Other.....	-	5	-	-	-	-	-
Total current liabilities.....	7,591	9,965	7,837	7,982	8,127	8,272	8,417
NON-CURRENT LIABILITIES							
Employee provisions.....	2,193	1,998	2,092	2,092	2,092	2,092	2,092
Borrowings and leases.....	-	-	-	8,737	7,399	5,879	4,241
Total non-current liabilities.....	2,193	1,998	2,092	10,829	9,491	7,971	6,333
TOTAL LIABILITIES	9,784	11,963	9,929	18,811	17,618	16,243	14,750
EQUITY							
Contributed equity.....	32,135	26,739	32,135	34,992	40,627	42,444	44,137
Accumulated surplus/(deficit).....	25,492	18,453	23,456	23,094	22,729	22,366	22,003
Reserves.....	-	608	-	-	-	-	-
Total equity	57,627	45,800	55,591	58,086	63,356	64,810	66,140
TOTAL LIABILITIES AND EQUITY	67,411	57,763	65,520	76,897	80,974	81,053	80,890

(a) Full audited financial statements are published in the agency's Annual Report.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2017-18	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	696,314	707,115	697,940	709,143	723,527	735,983	769,838
Capital Appropriation	-	-	-	1,349	1,459	1,571	1,693
Royalties for Regions Fund:							
Regional Community Services Fund	6,613	13,513	10,401	18,222	15,528	18,550	16,898
Regional Infrastructure and Headworks Fund	-	976	1,280	5,583	4,460	246	-
Net cash provided by State Government	702,927	721,604	709,621	734,297	744,974	756,350	788,429
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(37,144)	(33,277)	(34,650)	(34,091)	(34,137)	(34,308)	(34,772)
Grants and subsidies	(2,453)	(2,353)	(6,033)	(11,146)	(521)	(127)	(127)
Supplies and services	(163,839)	(174,451)	(169,819)	(169,382)	(176,399)	(177,292)	(182,731)
Accommodation	(2,618)	(2,478)	(2,478)	(230)	(221)	(221)	(221)
Finance and interest costs	-	-	-	(369)	(321)	(265)	(202)
Service Delivery Agreement - WA Health	(683,642)	(699,135)	(699,135)	(719,067)	(741,435)	(766,570)	(792,974)
Other payments	(2,694)	(2,126)	(1,708)	(1,536)	(1,500)	(1,500)	(1,500)
Receipts ^(b)							
Grants and subsidies	4,597	1,429	5,018	2,402	2,464	1,698	1,739
National Health Reform Agreement	193,068	191,255	196,998	201,460	212,209	223,532	223,532
Other receipts	528	295	295	302	302	302	302
Net cash from operating activities	(694,197)	(720,841)	(711,512)	(731,657)	(739,559)	(754,751)	(786,954)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(153)	(976)	-	(1,508)	(4,176)	(246)	-
Net cash from investing activities	(153)	(976)	-	(1,508)	(4,176)	(246)	-
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings and leases	-	-	-	(1,349)	(1,459)	(1,571)	(1,693)
Net cash from financing activities	-	-	-	(1,349)	(1,459)	(1,571)	(1,693)
NET INCREASE/(DECREASE) IN CASH HELD	8,577	(213)	(1,891)	(217)	(220)	(218)	(218)
Cash assets at the beginning of the reporting period	30,757	28,551	39,334	37,443	37,226	37,006	36,788
Cash assets at the end of the reporting period	39,334	28,338	37,443	37,226	37,006	36,788	36,570

(a) Full audited financial statements are published in the agency's Annual Report.

(b) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Commission. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

NET APPROPRIATION DETERMINATION ^(a)

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
Grants and Subsidies							
Other Grant Funding.....	4,416	1,429	5,018	2,402	2,464	1,698	1,739
National Health Reform Agreement							
Commonwealth Grants.....	193,249	191,255	196,998	201,460	212,209	223,532	223,532
Other Receipts							
Other Revenue.....	528	295	295	302	302	302	302
TOTAL	198,193	192,979	202,311	204,164	214,975	225,532	225,573

(a) The moneys received and retained are to be applied to the Commission’s services as specified in the Budget Statements.

DETAILS OF ADMINISTERED TRANSACTIONS

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
INCOME							
Other							
Administered Appropriation.....	8,230	8,287	8,320	8,523	8,780	9,022	9,323
Other Revenue.....	2	-	-	-	-	-	-
Services Received Free of Charge.....	1,183	1,068	1,068	1,089	1,116	1,144	1,144
TOTAL ADMINISTERED INCOME	9,415	9,355	9,388	9,612	9,896	10,166	10,467
EXPENSES							
Other							
Mental Health Advocacy Service.....	2,998	3,020	3,020	3,082	3,176	3,258	3,351
Mental Health Tribunal.....	3,068	2,907	2,940	3,016	3,100	3,170	3,250
Office of the Chief Psychiatrist.....	3,510	3,428	3,428	3,533	3,628	3,734	3,850
TOTAL ADMINISTERED EXPENSES ^(a)	9,576	9,355	9,388	9,631	9,904	10,162	10,451

(a) The Administered Entities full-time equivalents for the 2017-18 Actual, 2018-19 Estimated Actual and 2019-20 Budget Estimate are 30, 30 and 30 respectively.

Agency Special Purpose Account Details

STATE MANAGED FUND SPECIAL PURPOSE ACCOUNT

Account Purpose: The State Health Funding Special Purpose Account provides a mechanism to receive Commonwealth funding for mental health related activity from the State Pool Special Purpose Account for non-activity based hospital services and State funding for non-activity based hospital services, as required under the National Health Reform Agreement.

	2017-18 Actual \$'000	2018-19 Budget \$'000	2018-19 Estimated Actual \$'000	2019-20 Budget Estimate \$'000
Opening Balance.....	-	-	-	-
Receipts:				
Appropriations.....	191,009	188,565	202,880	209,668
Other.....	86,089	80,235	89,208	91,212
	277,098	268,800	292,088	301,127
Payments.....	277,098	268,800	292,088	301,127
CLOSING BALANCE	-	-	-	-

Health and Disability Services Complaints Office

Part 5 Health

Asset Investment Program

1. To support the implementation of the National Code of Conduct for Health Care Workers, \$300,000 will be spent in 2019-20 to procure a new case management system.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-19 \$'000	2018-19 Estimated Expenditure \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
NEW WORKS							
Case Management System	300	-	-	300	-	-	-
Total Cost of Asset Investment Program	300	-	-	300	-	-	-
FUNDED BY							
Funding Included in Department of Treasury							
Administered Item.....			-	100	-	-	-
Internal Funds and Balances.....			-	200	-	-	-
Total Funding.....			-	300	-	-	-

Animal Resources Authority

Part 5 Health

Asset Investment Program

1. The Authority's Asset Investment Program of \$200,000 relates to routine asset replacement at the Animal Resources Centre facility.
2. Asset investment expenditure is \$1.5 million higher than the 2018-19 Budget Estimate mainly due to tender delays associated with the procurement of the autoclave, which has resulted in a reflow of expenditure from 2017-18.
3. An additional \$179,000 will be spent on immediate capital upgrades in 2018-19 in relation to cooling towers (\$114,000), which are an integral part of the facility's heating, ventilation and air conditioning system, and to address urgent works in the Authority's rolling maintenance programs (\$65,000). The additional works are funded from an equity contribution from the Consolidated Account.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-19 \$'000	2018-19 Estimated Expenditure \$'000	2019-20 Budget Estimate \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
COMPLETED WORKS							
Asset Replacement - 2018-19 Program	265	265	265	-	-	-	-
Autoclave.....	1,120	1,120	1,120	-	-	-	-
Cooling Towers	218	218	199	-	-	-	-
Ventilated Cages.....	115	115	88	-	-	-	-
NEW WORKS							
Asset Replacement							
2019-20 Program.....	200	-	-	200	-	-	-
2020-21 Program.....	200	-	-	-	200	-	-
2021-22 Program.....	200	-	-	-	-	200	-
2022-23 Program.....	200	-	-	-	-	-	200
Total Cost of Asset Investment Program	2,518	1,718	1,672	200	200	200	200
FUNDED BY							
Funding Included in Department of Treasury Administered Item.....			1,299	-	-	-	-
Internal Funds and Balances.....			373	200	200	200	200
Total Funding.....			1,672	200	200	200	200