

Part 10

Environment

Introduction

The Environment portfolio works to create better places for the community with a quality environment. It provides facilities and experiences for the community to enjoy and appreciate Western Australia's natural landscapes and attractions, including Kings Park and Bold Park, Rottnest Island, Perth Zoo, Swan and Canning Riverpark, national parks and other lands and waters. Importantly, the portfolio delivers effective regulation to protect the environment and ensure investment and development is underpinned by sustainable management of the State's resources for the long-term benefit of the State.¹

Summary of Recurrent and Asset Investment Expenditure

Agency	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000
Water and Environmental Regulation		
– Total Cost of Services	182,566	206,274
– Asset Investment Program	12,134	26,001
Biodiversity, Conservation and Attractions		
– Total Cost of Services	402,095	425,261
– Asset Investment Program	45,946	93,926

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

¹ The emergence of the COVID-19 pandemic has resulted in the deferral of the *Our Priorities* program, which was reported in the 2019-20 Budget Statements.

Ministerial Responsibilities

Minister	Agency	Services
Minister for Water; Fisheries; Forestry; Innovation and ICT; Science	Water and Environmental Regulation	<ol style="list-style-type: none"> 1. Water Information and Advice 2. Water Planning, Allocation and Optimisation 3. Water Regulation, Licensing and Industry Governance
Minister for Environment; Disability Services; Electoral Affairs	Water and Environmental Regulation	<ol style="list-style-type: none"> 4. Environmental Regulation 5. Water and Environment Policy 6. Waste Strategies 7. Environmental Impact Assessment Services to the Environmental Protection Authority (EPA) 8. Environmental Management Services to the EPA 9. Compliance Monitoring Services to the Minister
	Biodiversity, Conservation and Attractions	<ol style="list-style-type: none"> 1. Visitor Services and Public Programs Provided at Kings Park and Bold Park 3. Visitor Services and Public Programs Provided at Perth Zoo 4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark 5. Visitor Services and Public Programs Provided in the National Parks and Other Lands and Waters 6. Conserving Habitats, Species and Ecological Communities 7. Research and Conservation Partnerships 8. Implementation of the Forest Management Plan 9. Prescribed Burning and Fire Management 10. Bushfire Suppression
Minister for Tourism; Racing and Gaming; Small Business; Defence Issues; Citizenship and Multicultural Interests	Biodiversity, Conservation and Attractions	<ol style="list-style-type: none"> 2. Visitor Services and Public Programs Provided at Rottnest Island 6. Conserving Habitats, Species and Ecological Communities (Shared Ministerial Responsibility)

Division 42 Water and Environmental Regulation

Part 10 Environment

Appropriations, Expenses and Cash Assets

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 84 Net amount appropriated to deliver services.....	82,610	83,936	81,488	105,223	103,585	101,027	96,143
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	402	402	402	402	402	403	404
Total appropriations provided to deliver services	83,012	84,338	81,890	105,625	103,987	101,430	96,547
CAPITAL							
Item 144 Capital Appropriation	4,654	9,940	6,007	7,855	11,524	14,704	6,909
TOTAL APPROPRIATIONS	87,666	94,278	87,897	113,480	115,511	116,134	103,456
EXPENSES							
Total Cost of Services	170,919	177,058	182,566	206,274	198,306	202,985	188,172
Net Cost of Services ^(b)	53,617	49,010	63,555	71,137	65,762	73,894	57,702
CASH ASSETS ^(c)	78,082	60,525	75,238	52,776	56,963	48,131	50,608

- (a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.
- (b) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (c) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the Department's Income Statement since presentation of the 2019-20 Budget to Parliament on 9 May 2019, are outlined below:

	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
COVID-19 WA Recovery Plan					
Clean Energy Future Fund	-	2,000	3,000	3,000	2,000
Clean Western Australia - Waste Paper and Cardboard Processing	-	5,000	5,000	2,500	2,500
Continuation of Resourcing of Environmental Protection Authority Services	-	2,086	-	-	-
Extension of Fixed-term Contractors ^(b)	-	2,469	-	-	-
Healthy Estuaries WA Program	-	6,250	6,250	6,250	6,250
Implementation of the Murujuga Rock Art Strategy	914	2,030	1,709	1,701	2,024
Implementing the Waste Export Ban	-	2,500	2,500	10,000	-
Native Vegetation Rehabilitation Scheme	-	3,450	6,450	5,100	-
Offsets Fund for Recovery Program	-	2,667	2,667	2,666	-
Resourcing of the Pilbara Environmental Offsets Fund	-	1,000	-	-	-
New Initiatives					
Clean Energy Future Fund	-	2,000	3,000	3,000	1,280
Election Commitment - Westport: Port and Environs Strategy	-	290	292	294	296
Environmental Assessment of State Significant Proposals	-	425	850	425	-
Rural Water Deficiency and Community Water Supply	-	3,850	-	-	-
Yamatji Nation Indigenous Land Use Agreement	-	388	355	556	339

	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual ^(a)	Budget	Forward	Forward	Forward
	\$'000	Estimate	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Ongoing Initiatives					
Adjustments to Commonwealth Grants - National On-farm Emergency					
Water Infrastructure Rebate Scheme	2,350	-	-	-	-
Establishing and Maintaining Vegetation Offsets Account	-	-	-	-	3,000
Resourcing of Noise Regulation	-	236	239	242	-
Resourcing of the Port Hedland Dust Program	103	217	591	565	570
Other					
Adjustments to Commonwealth Grants - Indian Ocean Territories	56	56	56	56	56
Funding Reclassification - Aquatic Resource Monitoring Equipment	(25)	(25)	(25)	(25)	(25)
Government Office Accommodation Lease	-	(133)	(126)	(120)	(125)
Indexation for Salary and Superannuation Expenses	-	-	-	-	957
Kent Street Weir Expenses Transferred to the Department of Biodiversity, Conservation and Attractions	-	(79)	(79)	(79)	(79)
Natural Disaster Resilience Program - Perth Metro Stormwater Drainage	125	125	-	-	-
Payroll Tax Liability	-	2,495	2,495	2,495	2,495
Revenue Adjustments					
Environment Fees and Fines	(3)	(57)	179	(126)	-
Water Fees and Fines	(51)	(28)	(111)	(497)	-
Revision to Indexation for Non-Salary Expenses	-	-	-	-	224
Water Monitoring of the Swan and Canning Rivers Costs Transferred to the Department of Biodiversity, Conservation and Attractions	(550)	(550)	(550)	(550)	(550)

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(b) Existing agency spending has been reprioritised to meet all of the costs of this initiative.

Significant Issues Impacting the Agency

Streamline WA/One Stop Shop

1. The Government has accelerated its Streamline WA regulatory reforms to support economic recovery in the wake of the COVID-19 pandemic. The Department continues its One Stop Shop program of work to integrate and align water and environmental regulation in the State. Areas of focus moving forward include alignment of assessment and decision-making, building the Environment Online digital regulatory platform, reforms to the Environmental Protection Act 1986 and implementing tiered assessment pathways for water, clearing and industry regulation.

Container Deposit Scheme

2. The Government's container deposit scheme, Containers for Change, commenced on 1 October 2020. More than 200 refund points will be in place at commencement across every region in Western Australia. The network includes a significant number of social enterprises, not-for-profit and Aboriginal corporations, and will create more than 500 jobs, including for people with a disability and long-term unemployed people. A financial assistance package was provided to support the network impacted by COVID-19. The financial assistance package was provided as a loan to the scheme coordinator.

Climate Change

3. Responding to climate change is a priority of the Government. The Department has led the development of a State Climate Policy which will be released in late 2020. The policy will support resilience to climate change and contribute to national emissions reduction goals.

Waste

4. The Waste Avoidance and Resource Recovery Strategy 2030 includes a target to increase material recovery from the current rate of 57% to 70% by 2025 and 75% by 2030. This is part of the vision to create a sustainable, low-waste, circular economy for Western Australia. The Government is improving recovery of organic waste by supporting local governments to transition to a three-bin kerbside collection service that includes food organics and garden organics. The Government has also committed up to \$35 million to support local processing to recycle waste materials (such as glass, paper, plastic, tyres) impacted by the Council of Australian Governments' waste export bans.

Environmental Protection Amendment Bill

5. The Government is working to modernise the Environmental Protection Act 1986 (the Act) to protect the State's environment, and ensure the legislation works efficiently to support sustainable development. The updated environmental legislation will support recovery from the COVID-19 pandemic, promote bilateral agreements and facilitate the Streamline WA initiative. The Bills to amend the Act passed through the Legislative Assembly in May 2020 and were introduced into the Legislative Council on 6 June 2020.

Healthy Estuaries WA

6. Poor water quality in rivers and estuaries leads to a decline in fisheries, loss in amenity, decline of environmental values including biodiversity and increased public health risks, all of which constrain economic development and growth in areas where development pressures are highest and the climate change effects of sea level rise are most felt. The Government is meeting the challenge of providing a liveable environment and a stronger economy through the Healthy Estuaries WA program. The program works across seven 'at risk estuaries' to improve water quality with a focus on actions in the catchment to reduce nutrient loss to waterways in partnership with community, farmers, industry, and State Government.

Waterwise Perth Action Plan

7. Climate change and increased pressure on water resources means Perth's reliance on groundwater cannot continue. In October 2019, the Minister for Water released the first two-year Waterwise Perth Action Plan containing 38 retrofitting, enabling and policy actions that will build the resilience of urban communities and the environment to climate change. This program facilitates the collaborative delivery of actions by eight Government agencies including the METRONET Office, DevelopmentWA and the Water Corporation. This plan, and successive action plans, will progress Perth towards achieving several waterwise targets by 2030, including 10% less groundwater use, reduced average scheme water use to 110 kilolitres/person, 100% of irrigated open space being watered efficiently, and a streamlined and contemporary urban water policy framework.

Dry Season Response - Water Carting

8. The southwest corner of Western Australia is one of the most impacted places in the world in terms of reduced rainfall from climate change. The past two years have seen very dry conditions, with areas across the southern and south-eastern parts of the dryland agricultural regions being the worst affected. The Minister for Water has declared 12 water deficiency areas in the Great Southern since May 2019. These declarations have triggered the State Government-funded carting of emergency water for livestock to a central point in water deficiency declared areas so that farmers do not have to individually cart water over excessive distances. In excess of \$3.3 million has been spent on direct water carting to date. This initiative has supported regional farm businesses to maintain essential breeding stock, maintain business continuity and improve animal welfare. The Department continues to work closely with farmers, affected shires, the Department of Primary Industries and Regional Development and the Water Corporation to monitor farmers' emergency water needs for livestock.

Native Vegetation Policy

9. Later this year, the State Government will release a consultation draft of the first Native Vegetation Policy for WA. Informed by more than 1,000 contributions from across community and industry on the Native Vegetation Issues Paper in late 2019 and early 2020, the policy will drive improved strategic coordination, consistency and transparency in the aims of Government's management of native vegetation, along with an improved information base for policy-making. The policy will be implemented by coordinated actions across Government agencies with responsibilities that affect native vegetation.

WA Recovery Plan

10. A number of WA Recovery Plan activities will intersect with regulatory approvals but can also deliver against sustainability outcomes for Government. The Department will implement and/or coordinate across Government a number of key actions including the \$60.3 million Green Jobs Plan, a \$10 million boost to the Clean Energy Future Fund and over \$30 million to support recycling opportunities to create new sustainable industry jobs. The Department is implementing streamlining reforms to deliver robust regulation efficiently and avoid unnecessary delays to economic recovery and job creation. The Department is also developing guidance to assist the implementation of sustainability principles throughout the WA Recovery Plan.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Better Places: A quality environment with liveable and affordable communities and vibrant regions.	Western Australia's growth and development is supported by the sustainable management of water resources for the long-term benefit of the State.	1. Water Information and Advice 2. Water Planning, Allocation and Optimisation 3. Water Regulation, Licensing and Industry Governance
	Emissions, discharges and clearing of native vegetation are effectively regulated to avoid unacceptable risks to public health and the environment.	4. Environmental Regulation
	Development and implementation of strategic policy and legislation that promoted sustainable environmental outcomes.	5. Water and Environment Policy
	Waste avoided and the recovery of materials from landfill maximised.	6. Waste Strategies
	Quality advice to the Environmental Protection Authority (EPA) and Minister for Environment (the Minister) on significant proposals and environmental issues.	7. Environmental Impact Assessment Services to the EPA 8. Environmental Management Services to the EPA
	Compliance with Ministerial statement implementation conditions are monitored effectively.	9. Compliance Monitoring Services to the Minister

Service Summary

Expense	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
1. Water Information and Advice	35,867	38,652	37,080	43,882	33,399	34,909	35,626
2. Water Planning, Allocation and Optimisation.....	34,707	38,302	33,715	47,022	57,221	56,709	57,381
3. Water Regulation, Licensing and Industry Governance	18,623	17,557	16,839	16,287	14,641	16,115	15,838
4. Environmental Regulation.....	35,907	40,158	34,227	32,456	33,553	33,750	29,614
5. Water and Environment Policy	6,306	4,845	12,981	17,385	16,692	13,996	11,550
6. Waste Strategies	25,757	24,902	29,172	32,834	29,967	34,173	24,450
7. Environmental Impact Assessment Services to the EPA.....	9,660	9,115	12,496	11,256	8,087	8,209	8,464
8. Environmental Management Services to the EPA	2,189	2,251	3,166	2,728	2,481	2,680	2,763
9. Compliance Monitoring Services to the Minister	1,903	1,276	2,890	2,424	2,265	2,444	2,486
Total Cost of Services.....	170,919	177,058	182,566	206,274	198,306	202,985	188,172

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Outcomes and Key Effectiveness Indicators ^(a)

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(b)	2020-21 Budget Target	Note
Outcome: Western Australia's growth and development is supported by the sustainable management of water resources for the long-term benefit of the State:					
Proportion of stakeholders who perceive the Department to be effectively managing the State's water as a resource for sustainable, productive use	52%	60%	55%	55%	
Proportion of priority growth areas that have a water supply planning strategy	46%	100%	77%	100%	1
Outcome: Emissions, discharges and clearing of native vegetation are effectively regulated to avoid unacceptable risks to public health and the environment:					
Percentage of regulatory compliance activities completed as planned	98%	100%	96%	100%	
Percentage of potential environmental risks identified during compliance monitoring program that are rectified within two months.....	40%	80%	43%	40%	2
Outcome: Development and implementation of strategic policy and legislation that promoted sustainable environmental outcomes:					
Percentage of advice and recommendations that met Ministerial approval, without the need for significant modification	92%	95%	86%	95%	
Outcome: Waste avoided and the recovery of materials from landfill maximised:					
Percentage of municipal solid waste reported as diverted from landfill through recycling compared to waste strategy target in the Perth metropolitan region	40%	50%	34%	40%	3
Percentage of commercial and industrial waste reported as diverted from landfill through recycling compared to the state-wide waste strategy target	45%	55%	51%	45%	4
Percentage of construction and demolition waste reported as diverted from landfill through recycling compared to the state-wide waste strategy target	75%	60%	81%	75%	5
Outcome: Quality advice to the Environmental Protection Authority (EPA) and Minister for Environment (the Minister) on significant proposals and environmental issues:					
The EPA's satisfaction with the Office of the Environmental Protection Authority's (OEPA) Environmental Impact Assessment (EIA) services, during the year, in line with best practice principles of EIA	97%	80%	97%	80%	6
Percentage of project-specific conditions which did not require significant change following the appeal process	96%	80%	95%	80%	7
Percentage of assessments that met agreed timelines	93%	75%	94%	75%	8
The EPA's satisfaction with the OEPA's provision of environmental management services during the year	93%	80%	95%	80%	9
Outcome: Compliance with Ministerial statement implementation conditions are monitored effectively:					
The number of Ministerial statements audited compared to targets	100%	100%	73%	100%	10

(a) Further detail in support of the key effectiveness indicators is provided in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The 2019-20 Actual represents a revised approach for establishing the total priority growth areas from 2018-19. A total of 13 new priority growth areas were established for the period covering 2018-19 to 2020-21, to be reset every three years. Ten priority growth areas (77%) have been completed. The remaining three (33%) outputs will be completed in 2020-21, achieving all 13 priority growth areas.
2. The 2019-20 Actual was lower than expected due to the Prescribed Premises Compliance Program targeting its inspections at areas of greater risk and complexity which had the effect of reducing the number of overall inspections within the two calendar-month target timeframe.
3. The data used to calculate these indicators is based on the Recycling Activity in Western Australia 2018-19 report. The 2019-20 Actual is set against the 2012 Waste Strategy target set for 2019-20. These annual reports allow comparison of performance across years. The 2019-20 Actual shows a decrease over the 2018-19 Actual, reflecting a change in the services being provided by local governments to households. The roll-out of the Food Organics Garden Organics program and Better Bins program is expected to improve waste collection infrastructure and continue to have a positive impact on diversion rates.
4. The data used to calculate these indicators is based on the Recycling Activity in Western Australia 2018-19 report. The 2019-20 Actual is set against the 2012 Waste Strategy target set for 2019-20. These annual reports allow comparison of performance across years. Increases in the waste levy rate since 2015 have increased the cost of landfilling but led to a more limited response from the industry than expected. The Commercial and Industrial (C&I) waste recovery rate has remained largely unchanged over the past three years. Although organic waste already represents a significant proportion of recovered materials from the C&I stream, there are likely to be significant opportunities to improve performance against this target with increased recovery of this material type.
5. The data used to calculate these indicators is based on the Recycling Activity in Western Australia 2018-19 report. The 2019-20 Actual is set against the 2012 Waste Strategy target set for 2019-20. These annual reports allow comparison of performance across years. The 2019-20 Actual shows an increase in the total amount of Construction and Demolition (C&D) waste reported due to a new category of recycled significant quantities of C&D waste, not captured previously. Scheduled increases in the waste levy since 2015 have made C&D waste landfilling more cost prohibitive. Furthermore, it is likely that industry has engaged in more stockpiling of C&D waste in lieu of disposal which has contributed to the decrease in the quantity of C&D disposed of to landfill thus increasing the overall diversion rate.
6. The Department strives to ensure that all advice provided to the Environmental Protection Authority (EPA) is as practical, efficient, rigorous, participative, and as fit for purpose as possible. By achieving these goals this year, the indicator was exceeded by more than 10%.
7. The Department strives to ensure the conditions recommended to the EPA are as robust and comprehensive as the project requires and therefore do not require substantial change by the Office of the Appeals Convenor. In line with this goal, this year the Department's recommended conditions required minimal substantial changes and exceeded this indicator by more than 10%.
8. The Department strives to ensure that assessments are completed in a timely manner and within the timelines published in EPA guidelines. In line with this goal, this year the indicator was exceeded by more than 10%.
9. This indicator rates the quality of advice on strategic advice, statutory policies or guidelines provided by the Department. The Department strives to ensure that all services provided have a clear purpose, are rigorous, readable, applicable, and consistent and informed by stakeholder input as possible. In line with this goal, this year the indicator was exceeded by more than 10%.
10. The 2019-20 Actual was lower than expected due to reallocation of compliance resources to priority areas of regulatory assessments.

Services and Key Efficiency Indicators

1. Water Information and Advice

The Department enables investment decisions of regional and State significance through the provision of data and information on the quantity, quality, location of and demand for water across the State. The information also underpins policy advice for consideration by Government and supports other Government agencies and stakeholders in their planning for future economic growth and urban and rural development.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 35,867	\$'000 38,652	\$'000 37,080	\$'000 43,882	
Less Income	3,845	3,538	12,850	12,818	1
Net Cost of Service	32,022	35,114	24,230	31,064	
Employees (Full-Time Equivalents)	207	210	140	141	2
Efficiency Indicators					
Proportion of statutory referrals from decision-making authorities where advice is provided within target timeframes ^(b)	92%	95%	93%	95%	
Average cost per statutory referral assessment	\$11,442	\$14,477	\$7,182	\$6,126	3
Average cost per water measurement site managed	\$7,118	\$7,467	\$9,437	\$12,027	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(b) Decision-making authorities include the Departments of Water and Environmental Regulation; Planning, Lands and Heritage; Mines, Industry Regulation and Safety; and Local Government, Sports and Cultural Industries. The target timeframe is 35 business days.

Explanation of Significant Movements

(Notes)

1. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to landfill levy.
2. The change in full-time equivalents (FTEs) between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
3. The decrease in Average Cost per Statutory Referral Assessment between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology to allocate costs to this indicator.
4. The increase in Average Cost per Water Measurement Site Managed between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology to allocate costs to this indicator.

2. Water Planning, Allocation and Optimisation

The Department undertakes and facilitates water planning, allocation and optimisation to ensure the sustainable management of water resources for the long-term benefit of the State relies on good science. This includes planning and allocating water for sustainable productive use, protecting public drinking water sources, and ensuring the sustainability of water resources and their dependent ecosystems.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 34,707	\$'000 38,302	\$'000 33,715	\$'000 47,022	1
Less Income	1,080	4,496	11,780	14,077	2
Net Cost of Service	33,627	33,806	21,935	32,945	
Employees (Full-Time Equivalents)	128	130	164	177	3
Efficiency Indicators					
Average cost per plan, report or guidance document to support water planning, allocation and optimisation	\$431,338	\$342,767	\$348,488	\$241,146	
Average cost per hour of scientific support for water planning, allocation and optimisation	\$145	\$222	\$161	\$269	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Service between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology which reduced costs allocated to this service.
2. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to the landfill levy.
3. The change in FTEs between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
4. The reduction in the Average Cost per Hour of Scientific Support for Water Planning, Allocation and Optimisation is due to an increase in the amount of scientific support for water planning, allocation and optimisation for the sustainable management of water resources and changes in cost allocation methodology.

3. Water Regulation, Licensing and Industry Governance

The Department is responsible for regulation to ensure that investment, growth and development is underpinned by sustainable management of the State's water resources for the long-term benefit of the State. This service includes the management of water licensing and the management of the legislation governing the operations of water service providers.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 18,623	\$'000 17,557	\$'000 16,839	\$'000 16,287	
Less Income	823	1,578	7,413	9,665	1
Net Cost of Service	17,800	15,979	9,426	6,622	
Employees (Full-Time Equivalents)	109	113	116	119	2
Efficiency Indicators					
Average cost of assessing a water licence application by risk assessment category:					
Low risk	\$3,788	\$3,834	\$3,284	\$3,390	3
Medium risk	\$5,051	\$5,111	\$4,378	\$4,520	3
High risk	\$6,313	\$6,389	\$5,473	\$5,650	3
Average time taken (days) to assess a licence application by risk assessment category:					
Low risk	57	65	46	65	
Medium risk	133	75	85	75	
High risk	213	95	87	95	
Average cost of compliance monitoring and enforcement action	\$608	\$610	\$205	\$213	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to landfill levy.
2. The change in FTEs between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
3. The decrease in the Average Cost of Assessing a Water Licence Application by Risk Assessment for each category between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology.
4. The reduction in Average Cost of Compliance Monitoring and Enforcement Action between the 2019-20 Budget and 2019-20 Actual is due to an increase in compliance monitoring events and incidents in the year as an outcome of compliance monitoring event backlog reduction initiatives, and expanded regional compliance monitoring scheduling driven by the commencement of Stage 3 of the Water Metering Regulations.

4. Environmental Regulation

The Department seeks to prevent, control and abate activities that have the potential to cause pollution or environmental harm. It has adopted a risk-based approach to delivering its regulatory role, which broadly fits into three main functions:

- approvals and licensing;
- monitoring, audit and compliance inspections; and
- enforcement, including complaint and incident investigation.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 35,907	\$'000 40,158	\$'000 34,227	\$'000 32,456	1
Less Income	30,578	32,487	41,424	46,222	2
Net Cost of Service	5,329	7,671	(7,197)	(13,766)	
Employees (Full-Time Equivalents)	242	246	228	231	3
Efficiency Indicators					
Average cost per works approval and licence application	\$47,505	\$62,184	\$47,220	\$36,549	4
Average cost per native vegetation clearing permit application	\$29,865	\$40,192	\$17,644	\$26,432	5

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The decrease in Total Cost of Services between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology to allocate costs to this service.
2. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to the landfill levy.
3. The change in FTEs between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
4. The decrease in Average Cost per Works Approval and Licence Application between the 2019-20 Budget and 2019-20 Actual is due to a reduction in allocated costs and the inclusion of Works Approvals and Licence Applications finalised as 'Withdrawn, Declined, Returned or Expired', not previously included.
5. The decrease in Average Cost per Native Vegetation Clearing Permit Application between the 2019-20 Budget and 2019-20 Actual is due to a lower cost allocation.

5. Water and Environment Policy

The Department develops and implements policies and strategies that promote sound water and environmental outcomes.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 6,306	\$'000 4,845	\$'000 12,981	\$'000 17,385	1
Less Income	751	708	8,081	9,321	2
Net Cost of Service	5,555	4,137	4,900	8,064	
Employees (Full-Time Equivalents)	38	39	97	101	3
Efficiency Indicators					
Average cost per hour of policy advice and recommendations	\$84	\$76	\$118	\$158	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology impacting the costs allocated to this service.
2. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to the landfill levy.
3. The change in FTEs between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and includes temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
4. The increase in the Average Cost per Hour of Policy Advice and Recommendations between the 2019-20 Budget and 2019-20 Actual is due to a higher cost allocation offset by an increase in number of hours for policy advice and recommendations.

6. Waste Strategies

The Department works with the Waste Authority to facilitate the avoidance of waste and maximising recovery of materials from landfill.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 25,757	\$'000 24,902	\$'000 29,172	\$'000 32,834	1
Less Income	79,595	85,012	29,639	32,249	2
Net Cost of Service	(53,838)	(60,110)	(467)	585	
Employees (Full-Time Equivalents)	47	47	66	66	3
Efficiency Indicators					
Cost of landfill levy compliance as a percentage of landfill levy income collected	2.1%	2%	1.9%	1.9%	

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology to allocate costs to this service.
2. The decrease in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology resulting in the allocation of the landfill levy to all services not just Waste Strategies.
3. The change in FTEs between the 2019-20 Budget and 2019-20 Actual, and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.

7. Environmental Impact Assessment Services to the EPA

The Department conducts environmental impact assessments of significant proposals and schemes for the EPA.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 9,660	\$'000 9,115	\$'000 12,496	\$'000 11,256	1
Less Income	406	171	5,228	7,529	2
Net Cost of Service	9,254	8,944	7,268	3,727	
Employees (Full-Time Equivalents)	58	58	74	95	3
Efficiency Indicators					
Cost per standardised unit of assessment output.....	\$33,082	\$30,383	\$39,924	\$37,519	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology to allocate costs to this service.
2. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to the landfill levy.
3. The change in FTEs between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
4. The increase in Cost per Standardised Unit of Assessment Output between the 2019-20 Budget and 2019-20 Actual is due to a higher cost allocation.

8. Environmental Management Services to the EPA

The Department develops, for the EPA, statutory policies, guidelines and strategic advice to manage environmental impacts and protect the environment.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 2,189	\$'000 2,251	\$'000 3,166	\$'000 2,728	1
Less Income	153	44	1,335	1,559	2
Net Cost of Service	2,036	2,207	1,831	1,169	
Employees (Full-Time Equivalents)	12	19	20	22	3
Efficiency Indicators					
Cost per standardised unit of environmental management services output ...	\$21,049	\$22,511	\$34,793	\$27,279	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology to allocate costs to this service.
2. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to the landfill levy.
3. The change in FTEs between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
4. The increase in Cost per Standardised Unit of Environmental Management Services Output between the 2019-20 Budget and 2019-20 Actual is due to a higher cost allocation.

9. Compliance Monitoring Services to the Minister

The Department audits the compliance with conditions set under Ministerial approvals and undertakes enforcement actions as appropriate.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 1,903	\$'000 1,276	\$'000 2,890	\$'000 2,424	1
Less Income	71	14	1,260	1,697	2
Net Cost of Service	1,832	1,262	1,630	727	
Employees (Full-Time Equivalents)	14	13	22	22	3
Efficiency Indicators					
Average cost per environmental audit completed.....	\$31,719	\$21,267	\$65,666	\$40,407	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Services between the 2019-20 Budget and 2019-20 Actual is due to changes in cost allocation methodology to allocate costs to this service.
2. The increase in Income between the 2019-20 Budget and 2019-20 Actual is due to changes in income allocation methodology relating to the landfill levy.
3. The change in FTEs between the 2019-20 Budget and 2019-20 Actual and the 2019-20 Actual and 2020-21 Budget Target is due to a change in allocation methodology. The FTEs in the 2019-20 Actual are based on actual results, as opposed to Budget estimate figures, and include temporary agency staff in this year. The FTEs in the 2020-21 Budget Target include additional fixed-term contractor staff engaged for six months until 31 December 2020.
4. The increase in Average Cost per Environmental Audit Completed between the 2019-20 Budget and 2019-20 Actual is due to a higher cost allocation and further impacted by a reallocation of staff to priority areas than previously predicted.

Asset Investment Program

1. The Department will spend \$26 million on its Asset Investment Program in 2020-21 and \$57.5 million over the forward estimates period. This supports the delivery of its services and the rolling program to update plant, equipment and computer software, and delivery of the groundwater investigation, water modelling and bore replacement and maintenance programs.
2. The program includes the acquisition of Priority 1 land adjacent to public drinking water supply areas.

WA Recovery Plan

3. The Department will spend approximately \$28 million of joint Commonwealth and State Government funding over a four-year period on the Environment Online project, including \$19.9 million approved through the WA Recovery Plan. The project will provide customers with a 'one-stop shop' portal to perform business with the Department for regulatory approvals and environmental impact assessments.

	Estimated Total Cost \$'000	Actual Expenditure to 30-6-20 \$'000	2019-20 ^(a) Expenditure \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
WORKS IN PROGRESS							
Plant, Equipment and Minor Works	7,443	1,703	1,703	1,435	1,435	1,435	1,435
Port Hedland Dust Taskforce Report	486	-	-	486	-	-	-
Replace and Maintain Monitoring Bores	16,818	3,402	3,402	3,144	3,424	3,424	3,424
Replace and Maintain River Gauging Stations	8,021	1,245	1,245	2,264	1,504	1,504	1,504
State Groundwater Investigation Program	19,665	1,961	1,961	4,151	4,151	4,351	4,351
Water Modelling	7,529	1,897	1,897	1,408	1,408	1,408	1,408
COMPLETED WORKS							
Dams Site Upgrade and Systems Support	1,926	1,926	1,926	-	-	-	-
NEW WORKS							
COVID-19 WA Recovery Plan							
Environment Online ^(b)	28,001	-	-	9,703	10,503	7,795	-
Other							
Land Acquisition - Land Purchase Priority 1 Areas	6,410	-	-	3,410	1,000	1,000	1,000
Total Cost of Asset Investment Program	96,299	12,134	12,134	26,001	23,425	20,917	13,122
FUNDED BY							
Capital Appropriation			5,253	7,085	10,717	13,879	6,084
Commonwealth Grants			-	4,557	2,943	-	-
Drawdowns from the Holding Account			5,994	6,057	6,338	6,338	6,338
Internal Funds and Balances			887	8,302	3,427	700	700
Total Funding			12,134	26,001	23,425	20,917	13,122

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(b) \$28 million of joint Commonwealth and State Government funding will be spent on the Environment Online project, including \$19.9 million approved under the WA Recovery Plan.

Financial Statements

Income Statement

Expenses

1. Total Cost of Services is estimated to increase by \$23.7 million between the 2019-20 Actual and 2020-21 Budget Estimate mainly due to increased resourcing across several key initiatives such as the Healthy Estuaries WA Program, Clean Energy Future Fund, Implementation of the Murujuga Rock Art Strategy, continuation of resourcing of EPA Services, Implementing the Waste Export Ban, the Rural Water Deficiency and Community Water Supply program, Offsets Fund for Recovery program, Native Vegetation Rehabilitation Scheme, Clean Western Australia Waste Paper and Cardboard Processing, external funds carryover for Environment programs, Royalties for Regions programs, a six-month extension of fixed-term contractors, and a determination for Payroll Tax liability.

Income

2. Income from State Government is estimated to increase by \$26.6 million between the 2019-20 Actual and 2020-21 Budget Estimate mainly due to several key initiatives in 2020-21 consistent with the movement in the Total Cost of Services.
3. Income from sources outside of State Government is estimated to increase by \$12.9 million between the 2019-20 Actual and 2020-21 Budget Estimate mainly due to a combination of several key initiatives in 2020-21, including grants for Environment Online and Implementation of the Murujuga Rock Art Strategy, and a lower industry revenue than anticipated from the landfill levy and regulatory fees and fines received in 2019-20.

Statement of Financial Position

4. Total assets are expected to increase by \$8.5 million between 2019-20 and 2020-21. This is mainly due to increases of \$11 million in loans related to the Container Deposit Scheme, \$9.7 million for Environment Online, \$3.4 million in land value and \$1.9 million in plant and equipment, partially offset by a decrease in cash balances of \$22.4 million.

Statement of Cashflows

5. The decrease in cash assets of \$22.4 million between the 2019-20 Actual and 2020-21 Budget Estimate is mainly due to a \$20.1 million higher return of cash reserves to the Consolidated Account in 2020-21.

INCOME STATEMENT ^(a)
(Controlled)

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual \$'000	Budget \$'000	Actual ^(b) \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	93,287	95,752	105,026	102,974	99,098	100,389	100,474
Grants and subsidies ^(d)	15,133	15,372	15,317	32,641	30,443	34,088	18,652
Supplies and services	32,051	35,334	34,110	36,662	35,899	35,445	35,996
Accommodation	8,392	2,032	5,347	7,822	8,011	8,205	8,213
Depreciation and amortisation	11,773	23,127	13,123	20,505	19,882	19,887	19,887
Finance and interest costs	-	3,167	84	151	154	152	152
Other expenses	10,283	2,274	9,559	5,519	4,819	4,819	4,798
TOTAL COST OF SERVICES	170,919	177,058	182,566	206,274	198,306	202,985	188,172
Income							
Sale of goods and services	709	-	877	-	-	-	-
Regulatory fees and fines	28,143	32,610	29,523	33,762	35,096	35,114	36,370
Grants and subsidies	4,983	5,767	7,138	10,006	6,351	2,817	2,873
Landfill levy	78,980	83,000	79,640	83,000	83,000	83,000	83,000
Other revenue	4,487	6,671	1,833	8,369	8,097	8,160	8,227
Total Income	117,302	128,048	119,001	135,137	132,544	129,091	130,470
NET COST OF SERVICES	53,617	49,010	63,555	71,137	65,762	73,894	57,702
INCOME FROM STATE GOVERNMENT							
Service appropriations	83,012	84,338	81,890	105,625	103,987	101,430	96,547
Resources received free of charge	2,629	1,743	2,789	1,743	1,743	1,743	1,743
Royalties for Regions Fund:							
Regional Community Services Fund	57	1,677	1,204	438	57	57	57
Regional Infrastructure and Headworks Fund	9,346	5,962	3,593	8,308	6,250	6,250	6,250
TOTAL INCOME FROM STATE GOVERNMENT	95,044	93,720	89,476	116,114	112,037	109,480	104,597
SURPLUS/(DEFICIENCY) FOR THE PERIOD	41,427	44,710	25,921	44,977	46,275	35,586	46,895

(a) Full audited financial statements are published in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(c) The full-time equivalents for 2018-19 Actual, 2019-20 Actual and 2020-21 Budget Estimate are 855, 926 and 973 respectively.

(d) Refer to the Details of Controlled Grants and Subsidies table below for further information.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual	Budget	Actual ^(a)	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
Clean Energy Future Fund	-	-	-	2,000	3,000	3,000	2,000
Clean Western Australia - Waste Paper and Cardboard Processing	-	-	-	5,000	5,000	2,500	2,500
Commonwealth Grants							
National On-farm Emergency Water Infrastructure Rebate Scheme	-	1,220	3,783	1,400	-	-	-
Smart Farming Partnerships	135	-	525	-	-	-	-
Water Infrastructure Development Fund	1,553	-	-	-	-	-	-
Container Deposit Scheme	-	-	126	-	-	-	-
Contaminated Sites Management Account Grants	1,593	-	246	-	-	-	-
Cooperative Research Centre							
Other Grants	-	-	-	-	150	150	150
Water Sensitive Cities	160	150	180	150	-	-	-
Establishing and Maintaining Vegetation Offsets Account	-	3,000	105	-	-	-	3,000
Grants Other	292	-	65	-	-	-	-
Keep Australia Beautiful Council (WA)	112	-	112	-	-	-	-
Native Vegetation Rehabilitation Scheme	-	-	-	3,128	6,124	4,770	-
Offset Fund for Recovery	-	-	-	2,667	2,667	2,666	-
Pilbara Environmental Offsets Fund	-	-	-	1,000	-	-	-
Regional Estuaries Initiative	120	-	-	-	-	-	-
Revitalising Waterways of Geopraphe Bay	-	-	234	-	-	-	-
Rural Water Deficiency and Community Water Supply	-	-	-	3,150	-	-	-
Rural Water Grants	-	687	207	687	687	687	687
State-wide Water Efficiency Measures	180	50	225	50	50	50	50
Waste Avoidance and Resource Recovery Account	9,029	9,998	9,107	9,998	9,998	9,998	9,998
Waste Export Ban	-	-	-	2,500	2,500	10,000	-
Water Innovation Partnership	184	267	252	267	267	267	267
Watering Western Australia	1,775	-	150	644	-	-	-
TOTAL	15,133	15,372	15,317	32,641	30,443	34,088	18,652

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual	Budget	Actual ^(b)	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
CURRENT ASSETS							
Cash assets.....	12,086	5,110	9,348	8,271	8,773	14,283	20,432
Restricted cash.....	64,977	54,064	64,402	42,641	46,326	31,984	28,312
Holding account receivables.....	5,994	10,085	6,057	5,535	5,535	5,535	5,535
Receivables.....	24,137	30,457	22,478	22,478	22,478	22,478	22,478
Other.....	2,000	1,597	2,350	10,350	2,350	2,350	2,350
Total current assets.....	109,194	101,313	104,635	89,275	85,462	76,630	79,107
NON-CURRENT ASSETS							
Holding account receivables.....	40,637	53,679	52,545	67,516	81,060	94,609	108,158
Property, plant and equipment.....	342,943	402,631	353,515	356,957	335,973	314,905	299,229
Intangibles.....	20,377	21,421	17,582	20,287	34,884	46,773	50,867
Restricted cash.....	1,019	1,351	1,488	1,864	1,864	1,864	1,864
Other.....	-	-	618	2,972	2,464	1,956	1,448
Total non-current assets.....	404,976	479,082	425,748	449,596	456,245	460,107	461,566
TOTAL ASSETS.....	514,170	580,395	530,383	538,871	541,707	536,737	540,673
CURRENT LIABILITIES							
Employee provisions.....	20,694	20,214	25,309	25,344	25,379	25,414	25,449
Payables.....	3,098	1,235	2,430	2,430	2,430	2,430	2,430
Borrowings and leases.....	-	280	1,143	1,143	1,143	1,143	1,143
Other.....	5,635	6,400	2,888	2,903	2,918	2,933	2,948
Total current liabilities.....	29,427	28,129	31,770	31,820	31,870	31,920	31,970
NON-CURRENT LIABILITIES							
Employee provisions.....	5,275	5,072	6,002	6,002	6,002	6,002	6,002
Borrowings and leases.....	-	66,391	2,020	1,900	1,933	1,669	5,331
Other.....	-	1,658	-	-	-	-	-
Total non-current liabilities.....	5,275	73,121	8,022	7,902	7,935	7,671	11,333
TOTAL LIABILITIES.....	34,702	101,250	39,792	39,722	39,805	39,591	43,303
EQUITY							
Contributed equity.....	373,945	118,642	351,627	315,208	271,686	231,344	184,673
Accumulated surplus/(deficit).....	95,582	359,198	120,944	165,921	212,196	247,782	294,677
Reserves.....	9,941	1,305	18,020	18,020	18,020	18,020	18,020
Total equity.....	479,468	479,145	490,591	499,149	501,902	497,146	497,370
TOTAL LIABILITIES AND EQUITY.....	514,170	580,395	530,383	538,871	541,707	536,737	540,673

(a) Full audited financial statements are published in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual	Budget	Actual ^(b)	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	67,346	61,211	63,925	85,119	84,105	81,543	76,660
Capital appropriation	4,654	9,940	6,007	7,855	11,524	14,704	6,909
Holding account drawdowns	6,307	5,994	5,994	6,057	6,338	6,338	6,338
Royalties for Regions Fund:							
Regional Community Services Fund	57	1,677	1,204	438	57	57	57
Regional Infrastructure and Headworks Fund	9,163	5,962	3,593	8,308	6,250	6,250	6,250
Receipts paid into Consolidated Account	(41,056)	(44,276)	(24,159)	(44,276)	(44,276)	(44,276)	(44,276)
Net cash provided by State Government	46,471	40,508	56,564	63,501	63,998	64,616	51,938
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(92,561)	(95,701)	(101,096)	(102,924)	(99,048)	(100,339)	(100,424)
Grants and subsidies	(17,518)	(15,372)	(19,389)	(32,641)	(30,443)	(34,088)	(18,652)
Supplies and services	(27,950)	(32,347)	(29,780)	(33,375)	(32,331)	(31,586)	(32,124)
Accommodation	(8,447)	(2,042)	(5,381)	(7,832)	(8,021)	(8,215)	(8,223)
GST payments	(6,664)	(7,458)	(7,628)	(5,929)	(5,862)	(5,882)	(5,710)
Finance and interest costs	-	(3,167)	(83)	(150)	(154)	(152)	(152)
Other payments	(4,477)	(3,518)	(10,858)	(7,063)	(6,644)	(6,935)	(6,927)
Receipts ^(c)							
Regulatory fees and fines	28,186	32,610	30,772	33,762	35,096	35,114	36,370
Grants and subsidies	3,241	5,767	8,874	10,006	6,351	2,817	2,873
Sale of goods and services	3,144	-	1,441	-	-	-	-
Landfill levy	87,572	83,000	78,018	83,000	83,000	83,000	83,000
GST receipts	6,133	7,468	8,406	5,939	5,872	5,892	5,720
Other receipts	2,077	6,671	1,377	8,369	8,097	8,160	8,227
Net cash from operating activities	(27,264)	(24,089)	(45,327)	(48,838)	(44,087)	(52,214)	(36,022)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(11,545)	(16,506)	(12,134)	(26,001)	(23,425)	(20,917)	(13,122)
Other payments	-	-	(750)	(18,954)	-	-	-
Proceeds from sale of non-current assets	291	-	105	-	-	-	-
Other receipts	-	-	-	8,600	8,508	508	508
Net cash from investing activities	(11,254)	(16,506)	(12,779)	(36,355)	(14,917)	(20,409)	(12,614)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings and leases	-	(3,712)	(1,301)	(770)	(807)	(825)	(825)
Net cash from financing activities	-	(3,712)	(1,301)	(770)	(807)	(825)	(825)
NET INCREASE/(DECREASE) IN CASH HELD	7,953	(3,799)	(2,843)	(22,462)	4,187	(8,832)	2,477
Cash assets at the beginning of the reporting period	70,129	64,324	78,082	75,238	52,776	56,963	48,131
Net cash transferred to/from other agencies	-	-	(1)	-	-	-	-
Cash assets at the end of the reporting period	78,082	60,525	75,238	52,776	56,963	48,131	50,608

(a) Full audited financial statements are published in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(c) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

NET APPROPRIATION DETERMINATION ^(a)

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual	Budget	Actual ^(b)	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
Regulatory Fees and Fines							
Regulatory Fees - Receipts	28,186	32,610	30,772	33,762	35,096	35,114	36,370
Grants and Subsidies							
Other Grants and Contributions	3,241	5,767	8,874	10,006	6,351	2,817	2,873
User Contributions, Charges and Fees							
Landfill Levy	77,572	83,000	78,018	83,000	83,000	83,000	83,000
Recovery of Landfill Levy	10,000	-	-	-	-	-	-
Sale of Goods and Services							
Establishing and Maintaining Vegetation							
Offsets Account	2,435	-	756	-	-	-	-
Other Sale of Goods and Services	709	-	-	-	-	-	-
Pilbara Environmental Offsets Fund	-	-	685	-	-	-	-
GST Receipts							
GST Receipts	6,133	7,468	8,406	5,939	5,872	5,892	5,720
Other Receipts							
Establishing and Maintaining Vegetation							
Offsets Account	-	3,000	-	3,000	3,000	3,000	3,000
Implementation of the Murujuga Rock Art							
Strategy	-	-	239	1,598	1,326	1,389	1,456
Pilbara Environmental Offsets Fund	-	2,000	-	2,000	2,000	2,000	2,000
Interest Received	919	750	528	850	850	850	850
Lease of Commercial Land and Buildings	285	346	325	346	346	346	346
Other Receipts	873	575	285	575	575	575	575
TOTAL	130,353	135,516	128,888	141,076	138,416	134,983	136,190

(a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

DETAILS OF ADMINISTERED TRANSACTIONS

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual	Budget	Actual ^(a)	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
INCOME							
Fines							
Regulatory Fines	102	155	89	155	155	155	155
TOTAL ADMINISTERED INCOME	102	155	89	155	155	155	155
EXPENSES							
Other							
Receipts Paid into the Consolidated							
Account	103	155	88	155	155	155	155
TOTAL ADMINISTERED EXPENSES	103	155	88	155	155	155	155

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Agency Special Purpose Account Details

CONTAMINATED SITES MANAGEMENT ACCOUNT

Account Purpose: The purpose of the trust account is to enable investigation or remediation of any site where the State or a public authority (excluding local government) is responsible for remediation.

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000
Opening Balance.....	1,863	335	557	346
Receipts:				
Other	187	210	135	195
	2,050	545	692	541
Payments	1,493	208	346	350
CLOSING BALANCE.....	557	337	346	191

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

WASTE AVOIDANCE AND RESOURCE RECOVERY ACCOUNT

Account Purpose: The purpose of the trust account is to fund nominated programs and other waste management initiatives approved by the Minister for Environment on the advice of the Waste Authority of Western Australia.

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000
Opening Balance.....	38,581	39,332	39,980	39,795
Receipts:				
Other	21,663	22,000	21,276	21,730
	60,244	61,332	61,256	61,525
Payments	20,264	22,000	21,461	35,300
CLOSING BALANCE.....	39,980	39,332	39,795	26,225

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

RESERVE 31165 TRUST ACCOUNT

Account Purpose: The purpose of the trust account is to hold moneys to be used for the purposes of protecting the water resource values of Lake Argyle and the Ord River Dam, protecting the Lake Argyle wetland values and maintaining and enhancing the traditional culture of the Miriwung-Gajerrong people.

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000
Opening Balance	481	481	597	-
Receipts:				
Other	123	120	124	-
	604	601	721	-
Payments	7	10	721	-
CLOSING BALANCE.....	597	591	-	-

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

PILBARA ENVIRONMENTAL OFFSETS FUND

Account Purpose: The purpose of the trust account is to facilitate the coordinated delivery of environmental offset projects located within the Pilbara Interim Biogeographic Regionalisation for Australia and to hold moneys to be used for the purposes of delivering landscape scale conservation projects.

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000
Opening Balance	-	1,645	-	496
Receipts:				
Other	-	2,000	684	2,000
	-	3,645	684	2,496
Payments	-	2,305	188	2,496
CLOSING BALANCE.....	-	1,340	496	-

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Division 43 **Biodiversity, Conservation and Attractions**

Part 10 **Environment**

Appropriations, Expenses and Cash Assets

	2018-19 Actual ^(a) \$'000	2019-20 Budget \$'000	2019-20 Actual ^(b) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
DELIVERY OF SERVICES							
Item 85 Net amount appropriated to deliver services.....	237,857	238,173	258,554	265,586	254,837	255,516	255,040
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975.....	625	625	625	625	627	632	637
Total appropriations provided to deliver services	238,482	238,798	259,179	266,211	255,464	256,148	255,677
CAPITAL							
Item 145 Capital Appropriation	3,762	12,059	10,778	39,344	37,403	26,209	20,341
TOTAL APPROPRIATIONS	242,244	250,857	269,957	305,555	292,867	282,357	276,018
EXPENSES							
Total Cost of Services ^(c)	394,879	402,149	402,095	425,261	420,634	417,478	418,546
Net Cost of Services ^{(c) (d)}	253,655	257,493	266,784	280,002	263,388	263,476	263,103
CASH ASSETS ^(e)	120,000	133,308	135,124	127,304	129,561	132,062	134,296

- (a) Following the completion of the 2019-20 financial audit, the Department's 2018-19 Actuals were restated due to the overstatement of depreciation expense in the prior years. The 2018-19 Actuals have not been adjusted in the Budget Statements, as the audit adjustment occurred after the budget planning cut-off date of 7 September 2020.
- (b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.
- (c) For comparative purposes, the Asset Revaluation Decrement of \$215.5 million has been excluded from the 2019-20 Actual.
- (d) Represents Total Cost of Services (expenses) less retained revenues applied to the agency's services. Reconciliation to the 'Total appropriations provided to deliver services' includes adjustments related to movements in cash balances and other accrual items such as resources received free of charge, receivables, payables and superannuation.
- (e) As at 30 June each financial year.

Spending Changes

Recurrent spending changes, other than cashflow timing changes and non-discretionary accounting adjustments, impacting on the Department's Income Statement since presentation of the 2019-20 Budget to Parliament on 9 May 2019, are outlined below:

	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
COVID-19 WA Recovery Plan					
Biodiversity Information Office.....	-	544	1,868	1,979	2,016
Botanic Gardens and Parks Authority - Venue Hire Waiver	-	(75)	-	-	-
Net Reduction in Expenditure to Offset Loss of Own Source Revenue.....	(1,557)	(690)	(1,500)	-	-
Streamlined Business Case Funding	-	70	-	-	-
Swan Canning Foreshore Protection.....	-	500	500	500	500
New Initiatives					
Commonwealth Grants - Rottnest Island Authority - National Tourism Icons.....	-	400	400	-	-
Election Commitments					
Murujuga World Heritage Listing.....	-	550	556	251	36
Plan for Our Parks	-	7,966	8,774	6,075	2,782
Plan for Our Parks - Wellington National Park.....	-	560	560	560	560

	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual ^(a)	Budget	Forward	Forward	Forward
	\$'000	\$'000	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000
Other					
Bushfire Suppression	8,900	-	-	-	-
Commonwealth Grants - Bushfire Recovery Package	204	596	-	-	-
Funding for Executive Assistant Position Transferred to the Commissioner for Equal Opportunity	-	(102)	(103)	(105)	(106)
Gibson Desert Nature Reserve Joint Management	-	2,065	914	734	745
Government Office Accommodation Reform Program	-	(31)	(15)	(15)	(15)
Regional Workers Incentives Allowance Payments	(11)	(11)	(11)	(11)	(11)
Revision to Indexation for Non-Salary Expenses	-	-	-	-	874
Road Maintenance within State Forest 65	-	200	200	200	200
Rotttnest Island Authority					
Asset Write-off	1,700	-	-	-	-
Maintenance of Critical Infrastructure	4,500	5,893	7,397	8,601	9,806
South West Native Title Settlement	-	357	-	-	-
Yamatji Nation Indigenous Land Use Agreement	-	-	-	80	80
Yawuru Nagulagun/Roeback Bay Marine Park	-	530	530	530	530

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Significant Issues Impacting the Agency

Government Initiatives

1. The Department will continue to implement the Plan for Our Parks initiative to secure at least a further five million hectares of new national parks, marine parks and other conservation reserves. Consultation with traditional owners, key stakeholders and interest holders will be ongoing as COVID-19 restrictions allow and the Government will continue the negotiation of Indigenous Land Use Agreements (ILUA) with native title parties, where required, to create the reserves.
2. A new Fitzroy River National Park will be created and managed jointly by the Department and Traditional Owners to protect the environment and cultural heritage of the Fitzroy River. Negotiations with the Bunuba, Gooniyandi and Yurriyangem Taam Native Title groups have been progressing well and consultation with pastoral lessees and other affected interest holders is ongoing.
3. The Department recently finalised a comprehensive review of fire related personal protective clothing and equipment (PPE) to ensure that the nearly 900 Department staff directly involved in prescribed burning and bushfire response have the best level of fire PPE available.
4. A five-year \$20 million Aboriginal Ranger Program was established in 2017. The third round of funding is being distributed in 2020 with grants awarded on a multi-year basis.
5. Round three (2020-21) of the Community Rivercare Program provided funding to seven projects to be undertaken by community volunteer groups. This follows on from the 26 projects delivered in the first two rounds of the program. Across the three funding rounds, recipient groups have used their local knowledge, experience and volunteer resources to complete restoration projects at 33 project sites throughout the Swan-Canning river system.

Joint Management and Visitor Services

6. Existing World and National Heritage listed areas will continue to be managed. In partnership with the Murujuga Aboriginal Corporation, the Department is preparing a World Heritage nomination dossier for Murujuga.
7. The Ningaloo Coast will be jointly managed between the Western Australian Government and Traditional Owners, and new reserves created, under an ILUA that was executed by the Baiyungu Traditional Owners and the State in July 2020.
8. Hotel Rotttnest will complete a significant extension in October 2020 ('Samphire Rotttnest Island') that will add 80 new rooms.
9. New private developments on Rotttnest Island, including the Discovery Rotttnest Island and Samphire resorts, will increase competitive pressure on Rotttnest Island Authority operated visitor accommodation.

10. Maintenance and renewal of marine infrastructure, especially Rottnest Island's jetties, to preserve visitor safety and enhance operational efficiency is a priority.
11. Increasing Rottnest Island drinking water production and renewal, and replacement of the water distribution network is a high priority to meet growing demand and avoid constraints on future development.
12. The reliability and capability of the Rottnest Island Authority's online booking system for accommodation and other visitor services is of paramount importance in ensuring the Island's ongoing competitiveness.
13. Construction of a new café and function facilities at the Perth Zoo will significantly improve visitor amenities. The existing facilities are aged and do not meet visitor expectations. Construction is intended to start in early 2021 and be completed in twelve months.
14. A new masterplan for the Perth Zoo is in its final stages of development and approval. This masterplan will guide improvements to visitor facilities and animal exhibits on the Zoo site over the next 20 years, establishing clear priorities for staging of development.
15. An important showcase for the State's biodiversity conservation activities, the Zoo will maintain its native species breed-for-release and head-starting programs, and increase opportunities to share the stories of this important work with the Western Australian community.
16. Kings Park and Botanic Garden, and Bold Park are maintained to a high standard and are activated in ways that connect community, conserve flora and celebrate identity. Upgrades to Fraser Avenue up-lights, cafés and playgrounds, and new performance infrastructure for the Exhibition Ground will enhance the amenity and create new opportunities for recreation, tourism and learning experiences at Perth's most visited attraction.
17. The Botanic Gardens and Parks Authority will finalise a new Management Plan for Kings Park and Botanic Garden, and progress new visitor experiences around culture and heritage and community wellbeing.

Biodiversity Conservation and Ecosystem Management

18. Western Australia has a highly significant biodiversity that faces threats and complex challenges, requiring integrated multi-disciplinary approaches to conservation and management that are underpinned by high quality science. Cumulative impacts from bushfires during 2018 and 2019 have impacted on threatened flora and fauna, particularly on the south coast. The Department is continuing to work closely with its partners to implement recovery actions to manage impacts to flora and fauna from bushfires.
19. The Biodiversity Information Office will be established to support the Department of Water and Environmental Regulation's Environment Online initiative to improve and streamline environmental approvals. The project will lead a culture of shared expertise, common data standards, policies and incentives for data sharing, and will mobilise biodiversity data to make it promptly and routinely available to all end-users.
20. A range of threatening processes continue to impact the integrity and functioning of WA's natural ecosystems and biodiversity. The Department will, with support of industry sponsors and community groups, continue to protect fauna from invasive pests such as the European fox and feral cats through the delivery of the Western Shield wildlife recovery program. Invasive weeds and plant diseases will continue to be monitored, and management and control will focus on regional priorities and impacts to neighbouring land.
21. The State's forests will continue to be managed to conserve plants and animals, provide for a sustainable timber industry, protect old growth forests and water catchments, enable recreation and tourism activities and provide for mining and other public uses under the direction of the Forest Management Plan 2014-23. The Department will continue implementing management responses detailed in the Conservation and Parks Commission mid-term performance review of the Forest Management Plan (April 2019), including preliminary work to inform development of the next Forest Management Plan, which is due to commence in 2024.

WA Recovery Plan

22. In 2020, the Department contributed to a unified Western Australian Government response to the State of Emergency resulting from the COVID-19 pandemic. Department staff also continued to deliver a wide range of services to the Western Australian community with minimal disruptions.
23. The value of natural spaces was further highlighted as restrictions eased and campgrounds and other facilities reopened, with visitors flocking to book a site on Park Stay WA, accommodation at Rottnest Island, and visit the Zoo, Kings Park and Bold Park. The Department has implemented rent waivers and commercial licence fee waivers in 2020-21 to provide financial relief for businesses during the COVID-19 pandemic.
24. The Department is progressing with the delivery of WA Recovery Plan initiatives to assist the tourism industry as it manages the impacts of the COVID-19 pandemic and to enhance Western Australia's natural assets and world class attractions.

Resource Agreement

The following performance information (financial and non-financial) is the subject of a Resource Agreement signed by the Minister, Accountable Authority and Treasurer under Part 3, Division 5 of the *Financial Management Act 2006*.

Outcomes, Services and Key Performance Information

Relationship to Government Goals

Broad government goals are supported at agency level by specific outcomes. Agencies deliver services to achieve these outcomes. The following table illustrates the relationship between the agency's services and desired outcomes, and the government goal it contributes to. The key effectiveness indicators measure the extent of impact of the delivery of services on the achievement of desired outcomes. The key efficiency indicators monitor the relationship between the service delivered and the resources used to produce the service.

Government Goal	Desired Outcomes	Services
Better Places: A quality environment with liveable and affordable communities and vibrant regions.	Community enjoyment, appreciation and understanding of attractions under the Department's care.	<ol style="list-style-type: none"> 1. Visitor Services and Public Programs Provided at Kings Park and Bold Park 2. Visitor Services and Public Programs Provided at Rottnest Island 3. Visitor Services and Public Programs Provided at Perth Zoo 4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark 5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters
	Plants and animals are conserved and habitat, ecosystem and landscape-scale conservation utilises evidenced-based science.	<ol style="list-style-type: none"> 6. Conserving Habitats, Species and Ecological Communities 7. Research and Conservation Partnerships
	Sustainable use of forest resources.	<ol style="list-style-type: none"> 8. Implementation of the Forest Management Plan
	Lands under the Department's care are managed to protect communities, visitors and built and natural assets from bushfire damage and planned fire is used to achieve other land, forest and wildlife management objectives.	<ol style="list-style-type: none"> 9. Prescribed Burning and Fire Management 10. Bushfire Suppression

Service Summary

Expense	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park	10,454	10,647	10,198	9,937	10,747	10,917	11,021
2. Visitor Services and Public Programs Provided at Rottnest Island	46,293	45,264	49,699	52,053	53,975	55,318	56,666
3. Visitor Services and Public Programs Provided at Perth Zoo	23,763	22,908	23,107	23,492	23,705	23,940	24,189
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark	15,581	14,196	13,416	14,555	12,877	14,519	14,625
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters ^(b)	93,230	100,445	96,044	115,299	106,885	98,490	96,041
6. Conserving habitats, species and ecological communities	72,743	73,549	69,267	74,047	75,440	76,233	76,608
7. Research and conservation partnerships ...	24,617	33,408	23,855	31,762	31,814	31,886	31,927
8. Implementation of the Forest Management Plan	19,960	19,271	18,126	19,237	19,360	19,492	19,705
9. Prescribed Burning and Fire Management	51,688	51,078	49,548	52,411	52,990	53,367	53,941
10. Bushfire Suppression	36,550	31,383	48,835	32,468	32,841	33,316	33,823
Total Cost of Services ^(b)	394,879	402,149	402,095	425,261	420,634	417,478	418,546

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(b) For comparative purposes, the Asset Revaluation Decrement of \$215.5 million has been excluded from the 2019-20 Actual.

Outcomes and Key Effectiveness Indicators ^(a)

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(b)	2020-21 Budget Target	Note
Outcome: Community enjoyment, appreciation and understanding of attractions under the Department's care:					
Average level of visitor satisfaction at Kings Park and Bold Park	94%	95%	n/a	95%	1
Average level of visitor satisfaction at Rottnest Island	74%	97%	n/a	75%	1
Average level of visitor satisfaction at Perth Zoo	97%	97%	n/a	97%	1
Average level of visitor satisfaction in the Swan and Canning Riverpark	83.1%	85%	90.9%	85%	
Average level of visitor satisfaction in national parks and other lands and waters	94.8%	90%	n/a	90%	1
Outcome: Plants and animals are conserved and habitat, ecosystem and landscape-scale conservation utilises evidenced-based science:					
Proportion of critically endangered and endangered taxa and ecological communities that have a recovery plan	73.2%	73.5%	73.7%	72%	
Area of land baited for introduced predators	4,110,063 ha	4,082,563 ha	3,988,246 ha	3,923,517 ha	
Outcome: Sustainable use of forest resources:					
Cumulative removal of jarrah and karri sawlogs by approved harvesting operations compared to limits in the Forest Management Plan	695,767 m ³	1,146,000 m ³	777,430 m ³	1,337,000 m ³	2
Outcome: Lands under the Department's care are managed to protect communities, visitors and built and natural assets from bushfire damage and planned fire is used to achieve other land, forest and wildlife management objectives:					
Proportion of planned Priority 1 prescribed burns achieved	48%	55%	42%	55%	3
Proportion of South West bushfires contained to less than two hectares	81%	75%	84%	75%	4

(a) Further detail in support of the key effectiveness indicators is provided in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. In 2019-20, an exemption from reporting average level of visitor satisfaction was approved by the Under Treasurer. A representative sample was unable to be collected in 2019-20 due to the impact of the COVID-19 pandemic.
2. From 2014-15 and successive years, the target figure is a cumulative annual figure of 10% (that is, 10% through to 50% for years one through to five) of the total first and second grade jarrah and karri sawlog resource available for removal for the 10 year life of the 2014-2023 Forest Management Plan, which commenced on 1 January 2014. The annual and cumulative removals are lower than the pro-rata limits for both jarrah and karri sawlogs, reflecting market conditions for both sawlog and non-sawlog grades of timber.
3. Priority 1 prescribed burns cannot constitute more than one-third of planned prescribed burns, and providing enhanced criteria for prioritisation decisions resulted in less Priority 1 prescribed burns as a proportion of the total program in 2019-20. Conditions for prescribed burning were limited by a drier than normal spring and the impact of the COVID-19 pandemic on regional boundaries, which influenced the movement of resources across the South West to implement planned burns during autumn.
4. This indicator relates to bushfires in the South West where the Department is the initial attack agency. As in previous financial years, the 2019-20 fire season was relatively mild, and conditions were generally conducive to the success of rapid initial attack.

Services and Key Efficiency Indicators**1. Visitor Services and Public Programs Provided at Kings Park and Bold Park**

Provide facilities, experiences and programs to visitors to Kings Park and Bold Park for their enjoyment and appreciation of natural, cultural and heritage values and to strengthen community understanding and support for conservation of plants, animals and habitats.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 10,454	\$'000 10,647	\$'000 10,198	\$'000 9,937	
Less Income	5,651	6,566	5,194	4,276	1
Net Cost of Service	4,803	4,081	5,004	5,661	
Employees (Full-Time Equivalents)	41	44	42	45	
Efficiency Indicators					
Average cost per visitor at Kings Park and Bold Park	\$2.03	\$1.97	\$2.15	\$2.21	

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The decrease in the 2020-21 Budget Target Income compared to the 2019-20 Budget is primarily due to downward revision of own source revenue forecast (nature-based education, venue hire, retail outlet sales, lease and licence arrangements, social, community and corporate bookings) due to the COVID-19 pandemic.

2. Visitor Services and Public Programs Provided at Rottnest Island

Provide facilities, experiences and programs to visitors to Rottnest Island for their enjoyment and appreciation of natural, cultural and heritage values and to strengthen community understanding and support for maintaining the built and cultural heritage of the island while conserving natural marine and terrestrial habitats.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 46,293	\$'000 45,264	\$'000 49,699	\$'000 52,053	1
Less Income	41,123	40,739	38,673	47,917	2
Net Cost of Service	5,170	4,525	11,026	4,136	3
Employees (Full-Time Equivalents)	103	106	116	106	
Efficiency Indicators					
Average cost per visitor at Rottnest Island	\$80.11	\$56.86	\$98.89	\$173.51	4

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in Total Cost of Service from the 2019-20 Budget to the 2020-21 Budget Target is mainly due to an increase in repairs and maintenance expenses on the Island's buildings and infrastructure, and increased operating costs (including rubbish collection and cleaning expenses).
2. The 2020-21 Budget Target Income is higher compared to the 2019-20 Budget due to additional grants from the Commonwealth for the National Tourism Icons program.
3. The increase in the 2019-20 Actual Net Cost of Service compared to the 2019-20 Budget is mainly due to higher expenditure on repairs and maintenance, expensed assets and contracted services, and lower own-sourced income due the Island closure as a result of the COVID-19 pandemic, offset by Commonwealth grant income which was not included in the 2019-20 Budget. The loss of own-source revenue was offset by an increase in the service appropriation.
4. The increase in Average Cost per Visitor at Rottnest Island from the 2019-20 Actual to the 2020-21 Budget Target is due to the significant reduction in forecast visitor numbers in 2020-21, in response to the COVID-19 pandemic

3. Visitor Services and Public Programs Provided at Perth Zoo

Provide facilities, experiences and educational programs to visitors to the Perth Zoo for their enjoyment and appreciation of natural, cultural and heritage values and to encourage positive behavioural change and community participation in the conservation of plants, animals and habitats.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 23,763	\$'000 22,908	\$'000 23,107	\$'000 23,492	
Less Income	14,648	16,045	12,399	15,386	1
Net Cost of Service	9,115	6,863	10,708	8,106	2
Employees (Full-Time Equivalents)	138	140	140	141	
Efficiency Indicators					
Average cost per visitor at Perth Zoo	\$33.04	\$34.45	\$41.80	\$33.56	1

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The decrease in the 2019-20 Actual Income and the increase in the 2019-20 Actual Average Cost per Visitor at Perth Zoo are directly related to the decrease in visitor numbers due to the closure of Perth Zoo for ten weeks (from 25 March to 5 June 2020).
2. The increase in the 2019-20 Actual Net Cost of Service compared to the 2019-20 Budget is primarily due to lower income due the COVID-19 pandemic. The loss of own source revenue was mainly offset by an increase in the service appropriation.

4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark

Provide facilities, experiences and programs to visitors to the Swan and Canning Riverpark for their enjoyment and appreciation of natural, cultural and heritage values and to strengthen community understanding and support for conservation of plants, animals and habitats.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 15,581	\$'000 14,196	\$'000 13,416	\$'000 14,555	
Less Income	3,930	3,212	3,632	2,212	1
Net Cost of Service	11,651	10,984	9,784	12,343	
Employees (Full-Time Equivalents)	51	52	54	54	
Efficiency Indicators					
Average cost per hectare in the Swan and Canning Riverpark	\$2,128.45	\$1,938.81	\$1,832.29	\$1,987.84	

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The 2020-21 Budget Target Income is lower than the 2019-20 Budget due to decrease in grants revenue (\$1 million) from the Burswood Park Board for Swan and Canning Riverpark projects.

5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters

Provide facilities, experiences and programs to visitors to national parks and other lands and waters for their enjoyment and appreciation of natural, cultural and heritage values and to strengthen community understanding and support for conservation of plants and animals.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 93,230	\$'000 100,445	\$'000 96,044	\$'000 115,299	1
Less Income	33,415	31,859	32,385	29,697	
Net Cost of Service	59,815	68,586	63,659	85,602	
Employees (Full-Time Equivalents)	409	410	425	450	1
Efficiency Indicators					
Average cost per hectare in national parks and other lands and waters	\$2.95	\$3.24	\$3.04	\$3.60	1

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The increase in the 2020-21 Budget Target Total Cost of Service, full-time equivalents and Average Cost per Hectare in National Parks and Other Lands and Waters compared to the 2019-20 Budget is mainly due to increased spending on various Plan for Our Parks initiatives, Gibson Desert Nature Reserve Joint Management and Yamatji Nation Indigenous Land Use Agreement.

6. Conserving Habitats, Species and Ecological Communities

Develop and implement programs for the conservation of biodiversity.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 72,743	\$'000 73,549	\$'000 69,267	\$'000 74,047	
Less Income	10,622	8,116	10,102	9,686	
Net Cost of Service	62,121	65,433	59,165	64,361	
Employees (Full-Time Equivalents)	467	473	466	480	
Efficiency Indicators					
Average cost per hectare of wildlife habitat	\$2.30	\$2.32	\$2.19	\$2.31	

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

7. Research and Conservation Partnerships

Work with the community, industry, Traditional Owners and other stakeholders to deliver research and conservation outcomes.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 24,617	\$'000 33,408	\$'000 23,855	\$'000 31,762	1
Less Income	16,235	29,130	16,589	22,526	1
Net Cost of Service	8,382	4,278	7,266	9,236	
Employees (Full-Time Equivalents)	102	103	105	103	
Efficiency Indicators					
Average cost per hectare of wildlife habitat	\$0.78	\$1.05	\$0.75	\$0.99	

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The 2019-20 Actual Total Cost of Service and Income are lower compared to the 2019-20 Budget mainly due to the decrease in funding received and expenditure incurred on externally funded projects.

8. Implementation of the Forest Management Plan

Manage State forests in accordance with the approved Forest Management Plan and provide services that support forest production activities.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 19,960	\$'000 19,271	\$'000 18,126	\$'000 19,237	
Less Income	8,387	6,759	6,935	6,759	
Net Cost of Service	11,573	12,512	11,191	12,478	
Employees (Full-Time Equivalents)	125	126	122	126	
Efficiency Indicators					
Average cost per hectare of forest	\$15.45	\$14.92	\$14.04	\$14.90	

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

9. Prescribed Burning and Fire Management

Deliver prescribed burning and fire management to protect the community and enhance natural values.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 51,688	\$'000 51,078	\$'000 49,548	\$'000 52,411	
Less Income	2,878	230	3,069	2,800	1
Net Cost of Service	48,810	50,848	46,479	49,611	
Employees (Full-Time Equivalents)	254	255	250	260	
Efficiency Indicators					
Average cost per hectare burnt	\$14.50	\$16.01	\$13.94	\$14.33	2

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The 2020-21 Budget Target Income is higher compared to the 2019-20 Budget due to additional grants from the Department of Planning, Lands and Heritage for bushfire mitigation activities on Unallocated Crown Land and Unmanaged Reserves.
2. The 2019-20 Actual Average Cost per Hectare Burnt is lower than the 2019-20 Budget primarily due to the increase in the hectares burnt.

10. Bushfire Suppression

Suppress bushfires that threaten or occur on lands managed by the Department.

	2018-19 Actual	2019-20 Budget	2019-20 Actual ^(a)	2020-21 Budget Target	Note
Total Cost of Service	\$'000 36,550	\$'000 31,383	\$'000 48,835	\$'000 32,468	1
Less Income	4,335	2,000	6,333	4,000	2
Net Cost of Service	32,215	29,383	42,502	28,468	
Employees (Full-Time Equivalents)	119	120	153	125	3
Efficiency Indicators					
Average cost per hectare burnt	\$8.82	\$20.11	\$16.63	\$11.74	1

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

Explanation of Significant Movements

(Notes)

1. The 2019-20 Actual Total Cost of Service and the 2019-20 Actual Average Cost per Hectare Burnt are higher compared to the 2020-21 Budget Target, mainly due to a busy fire season, which included several large and prolonged bushfires. In addition, the 2020-21 Budget Target Average Cost per Hectare Burnt from bushfires has been revised since the 2019-20 Budget to reflect the recent trends of larger areas burnt in 2017-18, 2018-19 and 2019-20 Actuals.
2. The 2019-20 Actual Income is higher compared to the 2019-20 Budget mainly due to higher recoup revenues from the Department of Fire and Emergency Services and Forest Products Commission for bushfire suppression activities.
3. The full-time equivalents in 2019-20 Actual are higher compared to the 2019-20 Budget as more staff were deployed to support bushfire suppression activities.

Asset Investment Program

1. The Department will continue with ongoing investment programs at the Perth Zoo, Rottnest Island, Kings Park and in national parks and other lands and waters across the State. The total Asset Investment Program for 2020-21 is \$93.9 million. In addition to projects funded under the WA Recovery Plan, the Department's other projects include:
 - 1.1. Collie Tourism Readiness and Economic Stimulation: \$3.1 million will be spent in 2020-21 on parking and tourism facilities at the dam in Wellington National Park and for wayfinding and tourism amenities in the Collie township.
 - 1.2. Plan for Our Parks - Expansion of Wellington National Park: \$1.1 million will be spent between 2020-21 and 2022-23 on upgrading roads and providing visitor facilities such as lookouts, tracks, trails and campgrounds.
2. The Kalbarri Skywalk and National Park Tourist Infrastructure project was completed in 2019-20, including two new lookout structures overlooking the Murchison River Gorge in the Kalbarri National Park, providing a significant economic driver to the regional community.

WA Recovery Plan

3. \$76.8 million will be spent over 2020-21 to 2023-24 on enhancing key tourism attractions, visitor facilities, camp sites, trails, jetties, boardwalks and other amenities and infrastructure across the State.
4. Biodiversity Information Office: \$2.8 million will be spent over 2020-21 and 2021-22 to establish the Biodiversity Information Office's core infrastructure and digital architecture for its single database on biodiversity data, which will support the Department of Water and Environmental Regulation's assessment and compliance system.

	Estimated Total Cost \$'000	Actual Expenditure to 30-6-20 \$'000	2019-20 ^(a) Expenditure \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
WORKS IN PROGRESS							
Collie Adventure Trails	9,505	855	855	4,775	2,010	1,865	-
Election Commitment							
Collie Preston Region - Upgrades Local Roads	3,300	2,103	2,021	1,197	-	-	-
Lake Stockton	250	197	2	53	-	-	-
Koombana Park Facilities	11,404	8,984	86	2,420	-	-	-
Park Improvement							
Election Commitment - Lake Kepwari	5,166	2,684	2,267	1,732	750	-	-
New Kimberley National Parks	1,030	57	-	973	-	-	-
William Bay National Park Tourism Infrastructure	2,500	209	209	1,000	1,291	-	-
Plan for Our Parks							
Election Commitment - Preston River to Ocean and Leschenault Regional Parks (Kalgulup)	5,496	222	71	2,597	2,677	-	-
Helena and Aurora Range National Park	570	77	77	493	-	-	-
Houtman Abrolhos Islands National Park Management ...	10,000	501	501	5,000	4,499	-	-
Rottnest Island Authority - Jetty Upgrades - Fuel Jetty	3,000	291	291	2,709	-	-	-
COMPLETED WORKS							
Botanic Gardens and Parks Authority - Asset							
Replacement - 2019-20 Program	749	749	749	-	-	-	-
Conservation Land Acquisition - 2019-20 Program	4,078	4,078	4,078	-	-	-	-
Enhanced Prescribed Burning	267	267	41	-	-	-	-
Fire Related Bridge Maintenance and Replacement 2019-20 Program	1,576	1,576	1,576	-	-	-	-
Firefighting Fleet Replacement - 2019-20 Program	3,853	3,853	3,853	-	-	-	-
Park Improvement							
Gnangara Park Development 2019-20 Program	388	388	388	-	-	-	-
Kalbarri Skywalk and National Park Tourist Infrastructure	24,049	24,049	6,220	-	-	-	-
Kimberley Science and Conservation Strategy							
Kimberley National Park and Oomeday National Park (Horizontal Falls)	101	101	-	-	-	-	-
Marine Parks	398	398	50	-	-	-	-
Roebuck Bay Marine Park	590	590	295	-	-	-	-
Park Improvement - 2019-20 Program	4,248	4,248	4,248	-	-	-	-
Public Recreation and Joint Management							
Arrangements for the Ningaloo Coast	3,255	3,255	1,253	-	-	-	-
Plant and Equipment - 2019-20 Program	6,063	6,063	6,063	-	-	-	-

	Estimated Total Cost	Actual Expenditure to 30-6-20	2019-20 ^(a) Expenditure	2020-21 Budget Estimate	2021-22 Forward Estimate	2022-23 Forward Estimate	2023-24 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Rottnest Island Authority							
Holiday and Tourism Facilities - 2019-20 Program	4,229	4,229	4,229	-	-	-	-
Enhancing National Tourism Icons - 2019-20 Program	1,252	1,252	1,252	-	-	-	-
Tourism Road Improvement - 2019-20 Program	2,140	2,140	2,140	-	-	-	-
Zoological Parks Authority							
Animal Exhibits and Park Facilities - 2019-20 Program	2,082	2,082	2,082	-	-	-	-
Facilities and Equipment							
Computer Equipment							
2018-19 Program	100	100	27	-	-	-	-
2019-20 Program	69	69	69	-	-	-	-
Water Infrastructure Management Project	10,920	10,920	953	-	-	-	-
NEW WORKS							
COVID-19 WA Recovery Plan							
Biodiversity Information Office							
2020-21 Program	1,577	-	-	1,577	-	-	-
2021-22 Program	1,250	-	-	-	1,250	-	-
WA Recovery Plan - Infrastructure Stimulus Package							
Beedelup Falls - Complete Boardwalk Replacement	50	-	-	50	-	-	-
Bells Gorge Upgrade Access Road	250	-	-	250	-	-	-
Bibbulmun Track and Munda Biddi Trail Renewal	1,195	-	-	600	595	-	-
Cape Peron, Shark Bay - Day Use Area Upgrade	100	-	-	-	100	-	-
Cape Range - 'Over the Range' Walk Trail	50	-	-	50	-	-	-
Dannngu (Geikie Gorge) Day Use Area Upgrade	150	-	-	150	-	-	-
Donnelly River Boat Landing - Jetty Replacement	50	-	-	50	-	-	-
Dunn Rock Access Road Upgrade	150	-	-	150	-	-	-
Gascoyne Region Parks - Assets Refurbishment	800	-	-	750	50	-	-
Gloucester Tree - Power Supply Connection	225	-	-	225	-	-	-
Goldfields Esperance Parks - Assets Refurbishment	700	-	-	700	-	-	-
Great Southern Adventure Trails	12,780	-	-	780	2,195	4,270	5,535
Great Southern Region Parks - Assets Refurbishment	900	-	-	900	-	-	-
Gull Rock National Park - Ledge Beach Visitor							
Facilities	135	-	-	-	135	-	-
John Forrest National Park - Jane Brook Picnic Area							
Upgrade	125	-	-	125	-	-	-
Kalbarri - Access Roads Line Marking	50	-	-	50	-	-	-
Karijini National Park - Fortescue Falls Lookout							
Access Path	125	-	-	125	-	-	-
Karijini Park - Dales Campground Visitor Facilities							
Renewal	900	-	-	900	-	-	-
Kimberley Region Parks - Assets Refurbishment	1,000	-	-	720	280	-	-
Kings Park and Botanic Garden							
Playground Upgrade	500	-	-	500	-	-	-
Replacement of Up-lights	400	-	-	400	-	-	-
Stage at Exhibition Ground	150	-	-	150	-	-	-
Upgrade to Café Building	300	-	-	300	-	-	-
Mandurah Parks Wetlands Boardwalks - Replace and							
Upgrade	750	-	-	750	-	-	-
Margaret River - Rebuild the Pines Mountain Bike Trails	350	-	-	350	-	-	-
Midwest Region Parks - Assets Refurbishment	350	-	-	350	-	-	-
Monkey Mia Rejuvenation	600	-	-	400	200	-	-
Old Yanchep Road - Treat Black Spot and Upgrade	300	-	-	300	-	-	-
Parks in the Gascoyne Region - Renewal of Visitor							
Access and Facilities	1,300	-	-	700	600	-	-
Parks in the Goldfields/Esperance Region - Renewal							
of Visitor Access and Facilities	400	-	-	400	-	-	-
Parks in the Great Southern Region - Renewal of							
Walk and Cycle Trails	2,240	-	-	240	500	1,000	500
Parks in the Perth Metro Region - Visitor Access and							
Facilities Upgrades	2,450	-	-	715	1,035	700	-
Peel Region Parks - Assets Refurbishment	200	-	-	200	-	-	-
Pemberton Climbing Trees - Viewing Platforms							
Replacement	175	-	-	175	-	-	-
Penguin Island							
Jetty Deck Repairs	50	-	-	50	-	-	-
New and Improved Visitor Facilities	350	-	-	350	-	-	-
Perth Hills - Bike Trails							
Goat Farm and Kalamunda Circuit	2,000	-	-	1,000	1,000	-	-
John Forrest National Park	1,500	-	-	250	800	450	-
Perth Hills Centre Campground - Assets							
Refurbishment	25	-	-	25	-	-	-
Perth Metro Region Parks - Assets Refurbishment	750	-	-	630	120	-	-
Perth Zoo Café/Function Centre	10,200	-	-	2,600	7,550	50	-
Pilbara Region Parks - Assets Refurbishment	400	-	-	400	-	-	-

	Estimated Total Cost	Actual Expenditure to 30-6-20	2019-20 ^(a) Expenditure	2020-21 Budget Estimate	2021-22 Forward Estimate	2022-23 Forward Estimate	2023-24 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Pinnacles Desert Discovery, Park Assets							
Refurbishment.....	225	-	-	225	-	-	-
Point Peron, Rockingham Lakes - Paths Upgrade.....	1,100	-	-	100	1,000	-	-
Porongurup National Park - Castle Rock Car Park							
Expansion.....	50	-	-	50	-	-	-
Rabbit Hill Day Use Area - Visitor Facilities Upgrade.....	125	-	-	125	-	-	-
Redgate Beach - Car Park Upgrade and Expansion.....	650	-	-	-	650	-	-
Rottne Island							
Water Network.....	20,000	-	-	1,800	6,275	8,025	3,900
Water Production.....	6,000	-	-	2,200	2,875	925	-
Serpentine National Park - Visitor Facilities Upgrade.....	150	-	-	150	-	-	-
Shark Bay World Heritage Area - Parks Improvements.....	500	-	-	500	-	-	-
Shell Beach, Shark Bay - Visitor Facilities Upgrade.....	400	-	-	400	-	-	-
Spring Creek Track Upgrade.....	250	-	-	250	-	-	-
State-wide - Trails Planning and Design for Mountain							
Bike Trails.....	40	-	-	40	-	-	-
Steep Point, Shark Bay - Access Road Realignment							
and Upgrade.....	100	-	-	100	-	-	-
Thundelarra Homestead, Karara Rangelands - Access							
Road Improvements.....	25	-	-	25	-	-	-
Thundelarra, Karara Rangelands - Assets							
Refurbishment.....	75	-	-	75	-	-	-
Walpole-Nornalup National Park - Coalmine Beach							
Road Reseal.....	475	-	-	475	-	-	-
Wellington National Park - Honeymoon Pool Deck							
Replacement.....	180	-	-	180	-	-	-
Wheatbelt Region Parks - Assets Refurbishment.....	375	-	-	375	-	-	-
Yanchep National Park							
Gloucester Lodge Asbestos Removal.....	500	-	-	500	-	-	-
Reseal Park Roads and Car Parks.....	150	-	-	150	-	-	-
Other New Works							
Botanic Gardens and Parks Authority - Asset Replacement							
2020-21 Program.....	1,000	-	-	1,000	-	-	-
2021-22 Program.....	1,000	-	-	-	1,000	-	-
2022-23 Program.....	1,000	-	-	-	-	1,000	-
2023-24 Program.....	1,000	-	-	-	-	-	1,000
Collie Tourism Readiness and Economic Stimulation							
Collie Township - Wayfinding and Tourism Amenities.....	600	-	-	600	-	-	-
Wellington National Park - Parking and Tourism Facilities.....	2,500	-	-	2,500	-	-	-
Conservation Land Acquisition							
2020-21 Program.....	380	-	-	380	-	-	-
2021-22 Program.....	400	-	-	-	400	-	-
2022-23 Program.....	420	-	-	-	-	420	-
2023-24 Program.....	420	-	-	-	-	-	420
Fire Related Bridge Maintenance and Replacement							
2020-21 Program.....	1,900	-	-	1,900	-	-	-
2021-22 Program.....	1,957	-	-	-	1,957	-	-
2022-23 Program.....	2,095	-	-	-	-	2,095	-
2023-24 Program.....	2,095	-	-	-	-	-	2,095
Firefighting Fleet Replacement							
2020-21 Program.....	2,200	-	-	2,200	-	-	-
2021-22 Program.....	2,200	-	-	-	2,200	-	-
2022-23 Program.....	2,200	-	-	-	-	2,200	-
2023-24 Program.....	2,200	-	-	-	-	-	2,200
Gnangara Park Development							
2020-21 Program.....	400	-	-	400	-	-	-
2021-22 Program.....	400	-	-	-	400	-	-
2022-23 Program.....	400	-	-	-	-	400	-
2023-24 Program.....	400	-	-	-	-	-	400
Park Improvement							
2020-21 Program.....	4,300	-	-	4,300	-	-	-
2021-22 Program.....	4,500	-	-	-	4,500	-	-
2022-23 Program.....	4,750	-	-	-	-	4,750	-
2023-24 Program.....	4,750	-	-	-	-	-	4,750
Plan for Our Parks							
Election Commitment - Expansion of Wellington							
National Park.....	1,110	-	-	370	370	370	-
Ningaloo Coastal Reserve.....	1,500	-	-	500	500	500	-
Plant and Equipment							
2020-21 Program.....	7,498	-	-	7,498	-	-	-
2021-22 Program.....	7,749	-	-	-	7,749	-	-
2022-23 Program.....	8,129	-	-	-	-	8,129	-
2023-24 Program.....	8,129	-	-	-	-	-	8,129

	Estimated Total Cost \$'000	Actual Expenditure to 30-6-20 \$'000	2019-20 ^(a) Expenditure \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
Rottnest Island Authority							
Enhancing National Tourism Icons							
2020-21 Program	9,668	-	-	9,668	-	-	-
2021-22 Program	5,480	-	-	-	5,480	-	-
Holiday and Tourism Facilities							
2020-21 Program	4,265	-	-	4,265	-	-	-
2021-22 Program	4,265	-	-	-	4,265	-	-
2022-23 Program	4,565	-	-	-	-	4,565	-
2023-24 Program	4,865	-	-	-	-	-	4,865
Jetty Upgrades							
Barge Landing and Cargo Facilities	9,150	-	-	3,150	6,000	-	-
Main Jetty	4,000	-	-	550	950	2,500	-
Tourism Road Improvement							
2020-21 Program	1,950	-	-	1,950	-	-	-
2021-22 Program	2,050	-	-	-	2,050	-	-
2022-23 Program	2,150	-	-	-	-	2,150	-
2023-24 Program	2,150	-	-	-	-	-	2,150
Zoological Parks Authority							
Animal Exhibits and Park Facilities							
2020-21 Program	2,539	-	-	2,539	-	-	-
2021-22 Program	1,905	-	-	-	1,905	-	-
2022-23 Program	1,905	-	-	-	-	1,905	-
2023-24 Program	1,905	-	-	-	-	-	1,905
Computer Equipment							
2020-21 Program	100	-	-	100	-	-	-
2021-22 Program	100	-	-	-	100	-	-
2022-23 Program	100	-	-	-	-	100	-
2023-24 Program	100	-	-	-	-	-	100
Total Cost of Asset Investment Program	345,094	86,587	45,946	93,926	78,263	48,369	37,949
FUNDED BY							
Asset Sales			990	500	500	500	500
Capital Appropriation			6,038	34,581	32,586	21,319	15,464
Commonwealth Grants			1,302	7,807	6,055	-	-
Drawdowns from Royalties for Regions Fund			18,559	19,183	11,436	2,365	-
Drawdowns from the Holding Account			10,737	11,802	12,480	13,320	13,320
Funding Included in Department of Treasury							
Administered Item			291	3,700	6,950	2,500	-
Internal Funds and Balances			8,029	16,353	8,256	8,365	8,665
Other			-	-	-	-	-
Total Funding			45,946	93,926	78,263	48,369	37,949

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared

Financial Statements

Income Statement

Expenses

1. The 2019-20 Actual Total Cost of Services of \$617.6 million includes a one-off Land Revaluation Decrement of \$215.5 million, as a result of an annual valuation undertaken by the Valuer General's Office of the Department's managed lands and waters. The Total Cost of Services is estimated to increase by \$23.1 million between the 2019-20 Budget and the 2020-21 Budget Estimate, mainly due to increased spending on various Plan for Our Parks initiatives, maintenance of critical infrastructure at Rottne Island, Gibson Desert Nature Reserve Joint Management and the Yamatji Nation Indigenous Land Use Agreement.

Income

2. Total income from State Government is estimated to increase by \$28.7 million to \$291.1 million in the 2020-21 Budget Estimate compared to the 2019-20 Budget, largely due to the additional funding provided for the above noted initiatives and compensation for loss of own source revenue due to the COVID-19 pandemic.

Statement of Financial Position

3. The 2019-20 Budget reflects the treatment of Government Office Accommodation (GOA) and periodic Government Regional Officer Housing (GROH) accommodation inter-agency leasing arrangements in accordance with AASB 16: *Leases*. Subsequent to the release of the 2019-20 Budget, it was determined that GOA and GROH inter-agency leasing arrangements were outside the scope of AASB 16 and therefore not required to be reported on the Statement of Financial Position. GOA and GROH periodic leasing arrangements are now expensed as incurred and reflected from 2019-20 Actual onwards.
4. The largest asset for the Department is land held for conservation and multiple uses, reported under property, plant and equipment. Restricted cash in specific purpose accounts funded by external parties represents the majority of the Department's cash holdings.

Statement of Cashflows

5. Purchase of non-current assets is expected to increase from \$51.7 million in the 2019-20 Budget to \$93.9 million in the 2020-21 Budget Estimate. The increase of \$42.3 million is largely the result of increased expenditure on various projects under the WA Recovery Plan, Collie Tourism Readiness and Economic Stimulation project, expansion of Wellington National Park and establishment of the Biodiversity Information Office.

INCOME STATEMENT ^(a)
(Controlled)

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual	Budget	Actual ^(b)	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses							
Employee benefits ^(c)	210,446	214,055	220,167	221,725	224,294	224,940	226,470
Grants and subsidies ^(d)	11,478	4,650	8,262	5,150	4,350	4,850	4,850
Supplies and services	95,894	100,606	101,113	115,141	107,723	102,310	100,652
Accommodation	7,351	4,392	5,008	7,680	8,431	9,165	9,870
Depreciation and amortisation	37,553	46,256	38,028	45,171	45,247	45,609	45,898
Finance and interest costs	-	1,795	284	490	518	519	584
Other expenses ^(e)	32,157	30,395	244,758	29,904	30,071	30,085	30,222
TOTAL COST OF SERVICES	394,879	402,149	617,620	425,261	420,634	417,478	418,546
Income							
Sale of goods and services	73,159	74,064	73,696	83,944	97,374	99,162	100,567
Regulatory fees and fines	1,160	1,459	12,742	586	1,455	1,455	1,455
Grants and subsidies	21,600	29,139	25,680	37,150	33,283	28,143	28,178
Other revenue	45,305	39,994	23,193	23,579	25,134	25,242	25,243
Total Income	141,224	144,656	135,311	145,259	157,246	154,002	155,443
NET COST OF SERVICES	253,655	257,493	482,309	280,002	263,388	263,476	263,103
INCOME FROM STATE GOVERNMENT							
Service appropriations	238,482	238,798	259,179	266,211	255,464	256,148	255,677
Resources received free of charge	2,226	1,526	1,793	1,591	1,591	1,591	1,591
Royalties for Regions Fund: Regional Community Services Fund	11,759	22,097	17,098	23,302	16,089	9,481	9,359
TOTAL INCOME FROM STATE GOVERNMENT	252,467	262,421	278,070	291,104	273,144	267,220	266,627
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(1,188)	4,928	(204,239)	11,102	9,756	3,744	3,524

(a) Full audited financial statements are published in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(c) The full-time equivalents for 2018-19 Actual, 2019-20 Actual and 2020-21 Budget Estimate are 1,809, 1,873 and 1,890 respectively.

(d) Refer to the Details of Controlled Grants and Subsidies table below for further information.

(e) The 2019-20 Actual for other expenses includes a \$215.5 million asset revaluation decrement.

DETAILS OF CONTROLLED GRANTS AND SUBSIDIES

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual	Budget	Actual ^(a)	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
Aboriginal Ranger Program	1,335	-	3,017	-	-	-	-
Conservation Council of Western Australia	109	-	109	-	-	-	-
Legal Aid Commission of Western Australia	50	-	50	-	-	-	-
Local Projects Local Jobs	359	-	-	-	-	-	-
Nature Conservation Benefit	1,246	-	714	-	-	-	-
Other	242	-	175	-	-	-	-
Swan and Canning Rivers Community Rivercare	300	300	300	300	-	-	-
Swan and Canning Rivers Management	7,597	3,950	3,620	4,450	3,950	4,450	4,450
Wildlife Conservation	240	400	277	400	400	400	400
TOTAL	11,478	4,650	8,262	5,150	4,350	4,850	4,850

(a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

STATEMENT OF FINANCIAL POSITION ^(a)
(Controlled)

	2018-19	2019-20	2019-20	2020-21	2021-22	2022-23	2023-24
	Actual \$'000	Budget \$'000	Actual ^(b) \$'000	Budget Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000	Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	56,212	61,866	66,729	64,428	65,946	68,317	70,610
Restricted cash.....	61,703	66,093	65,538	59,049	58,818	58,878	58,749
Holding account receivables.....	10,737	11,802	11,802	11,802	13,320	13,320	1,020
Receivables.....	14,892	10,978	12,434	12,981	12,981	12,981	13,332
Other.....	5,830	10,128	8,648	8,310	8,220	7,804	7,037
Assets held for sale.....	101	-	44	44	44	44	44
Total current assets.....	149,475	160,867	165,195	156,614	159,329	161,344	150,792
NON-CURRENT ASSETS							
Holding account receivables.....	200,547	228,894	227,796	254,921	279,857	305,469	343,368
Property, plant and equipment.....	3,204,336	3,487,080	3,002,505	3,055,901	3,094,542	3,102,200	3,099,688
Receivables.....	130	131	128	128	128	128	128
Intangibles.....	1,105	1,159	1,048	724	400	76	-
Restricted cash.....	2,085	3,349	2,857	3,827	4,797	4,867	4,937
Other.....	-	2,000	2,407	1,088	386	-	-
Total non-current assets.....	3,408,203	3,722,613	3,236,741	3,316,589	3,380,110	3,412,740	3,448,121
TOTAL ASSETS.....	3,557,678	3,883,480	3,401,936	3,473,203	3,539,439	3,574,084	3,598,913
CURRENT LIABILITIES							
Employee provisions.....	38,992	38,887	44,247	44,533	44,819	45,105	45,391
Payables.....	7,421	9,074	8,365	8,912	8,912	8,912	8,912
Borrowings and leases.....	-	4,141	4,103	3,930	4,319	3,879	4,185
Other.....	23,862	22,704	33,814	31,386	31,396	31,406	31,406
Total current liabilities.....	70,275	74,806	90,529	88,761	89,446	89,302	89,894
NON-CURRENT LIABILITIES							
Employee provisions.....	8,370	8,162	8,754	8,754	8,754	8,754	8,754
Borrowings and leases.....	-	30,255	6,806	6,012	5,518	4,989	4,851
Other.....	4,136	777	9,226	9,226	9,226	9,226	9,236
Total non-current liabilities.....	12,506	39,194	24,786	23,992	23,498	22,969	22,841
TOTAL LIABILITIES.....	82,781	114,000	115,315	112,753	112,944	112,271	112,735
EQUITY							
Contributed equity.....	3,174,164	3,217,445	3,228,689	3,290,916	3,346,705	3,377,779	3,398,120
Accumulated surplus/(deficit).....	108,579	120,411	(79,353)	(68,251)	(58,495)	(54,751)	(51,227)
Reserves.....	192,154	431,624	137,285	137,785	138,285	138,785	139,285
Total equity.....	3,474,897	3,769,480	3,286,621	3,360,450	3,426,495	3,461,813	3,486,178
TOTAL LIABILITIES AND EQUITY.....	3,557,678	3,883,480	3,401,936	3,473,203	3,539,439	3,574,084	3,598,913

(a) Full audited financial statements are published in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

STATEMENT OF CASHFLOWS ^(a)
(Controlled)

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(b) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
CASHFLOWS FROM STATE GOVERNMENT							
Service appropriations	204,538	198,649	220,128	227,284	216,530	217,216	216,758
Capital appropriation	3,762	12,059	10,778	39,344	37,403	26,209	20,341
Administered equity contribution	-	1,800	1,200	3,700	6,950	2,500	-
Holding account drawdowns	10,879	10,737	10,737	11,802	12,480	13,320	13,320
Royalties for Regions Fund:							
Regional Community Services Fund	13,781	26,563	18,371	29,000	18,099	10,386	9,359
Regional Infrastructure and Headworks Fund	4,412	19,528	17,286	13,485	9,426	1,460	-
Net cash provided by State Government	237,372	269,336	278,500	324,615	300,888	271,091	259,778
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Employee benefits	(208,841)	(214,153)	(214,414)	(221,912)	(224,478)	(225,121)	(226,651)
Grants and subsidies	(11,479)	(4,650)	(8,262)	(5,150)	(4,350)	(4,850)	(4,850)
Supplies and services	(76,972)	(86,266)	(85,659)	(101,033)	(93,742)	(88,452)	(86,869)
Accommodation	(6,936)	(4,116)	(3,742)	(7,402)	(8,152)	(8,885)	(9,590)
GST payments	(18,896)	(16,402)	(19,454)	(16,902)	(16,902)	(16,902)	(16,902)
Finance and interest costs	-	(1,795)	(284)	(490)	(518)	(519)	(584)
Other payments	(47,632)	(44,008)	(45,589)	(43,374)	(43,453)	(43,376)	(43,438)
Receipts ^(c)							
Regulatory fees and fines	1,160	1,459	23,994	586	1,455	1,455	1,455
Grants and subsidies	21,600	29,139	31,095	36,369	34,075	28,945	28,945
Sale of goods and services	72,954	75,302	64,743	85,255	98,685	100,473	101,878
GST receipts	19,083	16,405	19,540	16,905	16,905	16,905	16,905
Other receipts	41,161	39,613	24,641	23,134	24,690	24,797	24,798
Net cash from operating activities	(214,798)	(209,472)	(213,391)	(234,014)	(215,785)	(215,530)	(214,903)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(40,858)	(51,671)	(45,946)	(93,926)	(78,263)	(48,369)	(37,949)
Proceeds from sale of non-current assets	1,080	500	1,218	500	500	500	500
Net cash from investing activities	(39,778)	(51,171)	(44,728)	(93,426)	(77,763)	(47,869)	(37,449)
CASHFLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings and leases	-	(6,139)	(5,257)	(4,991)	(5,083)	(5,191)	(5,192)
Net cash from financing activities	-	(6,139)	(5,257)	(4,991)	(5,083)	(5,191)	(5,192)
NET INCREASE/(DECREASE) IN CASH HELD	(17,204)	2,554	15,124	(7,816)	2,257	2,501	2,234
Cash assets at the beginning of the reporting period	137,204	130,754	120,000	135,124	127,304	129,561	132,062
Cash balance transferred out	-	-	-	(4)	-	-	-
Cash assets at the end of the reporting period	120,000	133,308	135,124	127,304	129,561	132,062	134,296

(a) Full audited financial statements are published in the Department's Annual Report.

(b) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

(c) A determination by the Treasurer, pursuant to section 23 of the *Financial Management Act 2006*, provides for the retention of some cash receipts by the Department. Refer to the Net Appropriation Determination table below for further information. Other receipts are retained under the authority of other relevant Acts of Parliament.

NET APPROPRIATION DETERMINATION (a) (b)

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(c) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
Regulatory Fees and Fines							
Regulatory Fees and Fines.....	-	190	719	190	190	190	190
Grants and Subsidies							
Grants and Subsidies	20,493	27,029	26,583	26,779	26,085	26,835	26,835
Sale of Goods and Services							
Sale of Goods and Services	22,562	18,094	41,589	31,873	33,239	33,239	33,239
GST Receipts							
GST Input Credits	7,040	5,827	8,476	5,827	5,827	5,827	5,827
GST Receipts on Sales	5,498	5,500	5,410	5,500	5,500	5,500	5,500
Other Receipts							
Other Receipts	31,645	29,879	17,397	14,328	14,926	15,028	15,029
Interest Received	2,109	1,988	1,099	1,988	1,988	1,988	1,988
TOTAL	89,347	88,507	101,273	86,485	87,755	88,607	88,608

- (a) The moneys received and retained are to be applied to the Department's services as specified in the Budget Statements.
- (b) The Botanic Gardens and Parks Authority, Rottnest Island Authority and Zoological Parks Authority are statutory authorities and, as a result, are excluded from the Net Appropriation Determination.
- (c) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.

DETAILS OF ADMINISTERED TRANSACTIONS

	2018-19 Actual \$'000	2019-20 Budget \$'000	2019-20 Actual ^(a) \$'000	2020-21 Budget Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000	2023-24 Forward Estimate \$'000
INCOME							
Royalties							
Fauna Royalties	26	-	-	-	-	-	-
Fines							
Receipts from Regulatory Fees and Fines	49	30	63	30	30	30	30
TOTAL ADMINISTERED INCOME	75	30	63	30	30	30	30
EXPENSES							
Other							
Receipts Paid into the Consolidated Account	75	30	63	30	30	30	30
Loss on Valuation of Biological Assets ^(b)	-	-	28,762	-	-	-	-
TOTAL ADMINISTERED EXPENSES	75	30	28,825	30	30	30	30

- (a) Based on preliminary annual report data for 2019-20. Some aggregates may be adjusted for annual report information finalised after agency Budget Statements were prepared.
- (b) Native forest and sandalwood biological assets were transferred to the Department on 1 July 2019. The loss on valuation of biological assets reflects an asset revaluation decrement.

